



ANNUAL BUDGET BOOK

FISCAL YEAR 2023 – 2024
GLENDALE, ARIZONA



Introduction

Fiscal Year 2023 – 2024 Annual Budget Book



**CITY OF GLENDALE, ARIZONA
FISCAL YEAR 2023-2024
ANNUAL BUDGET**

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GLENDALE CITY OFFICIALS



Jerry Weiers
Mayor



Joyce Clark
Vice Mayor/Councilmember
Yucca District



Bart Turner
Councilmember
Barrel District



Ian Hugh
Councilmember
Cactus District



Lauren Tolmachoff
Councilmember
Cholla District

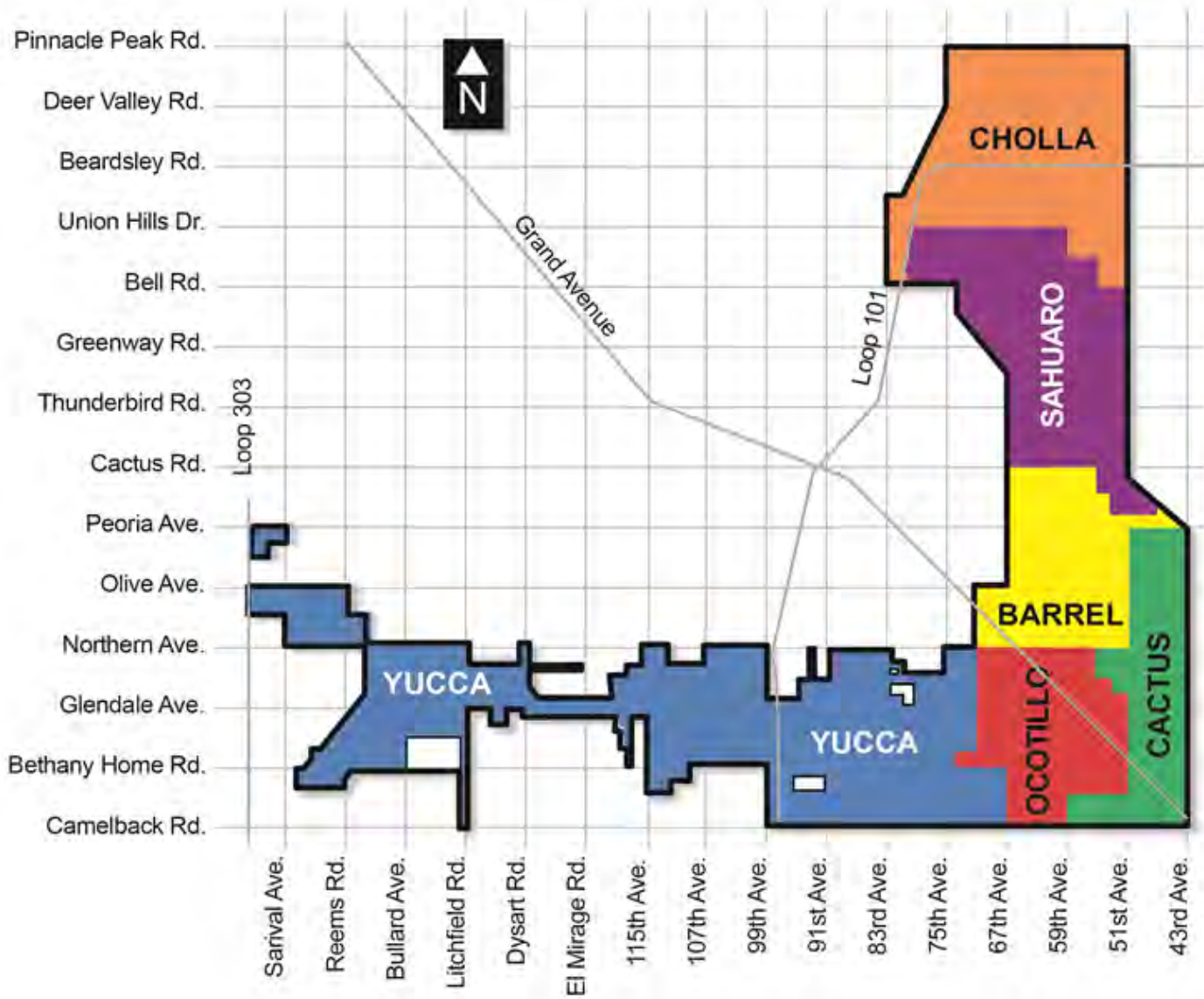


Jaime Aldama
Councilmember
Ocotillo District

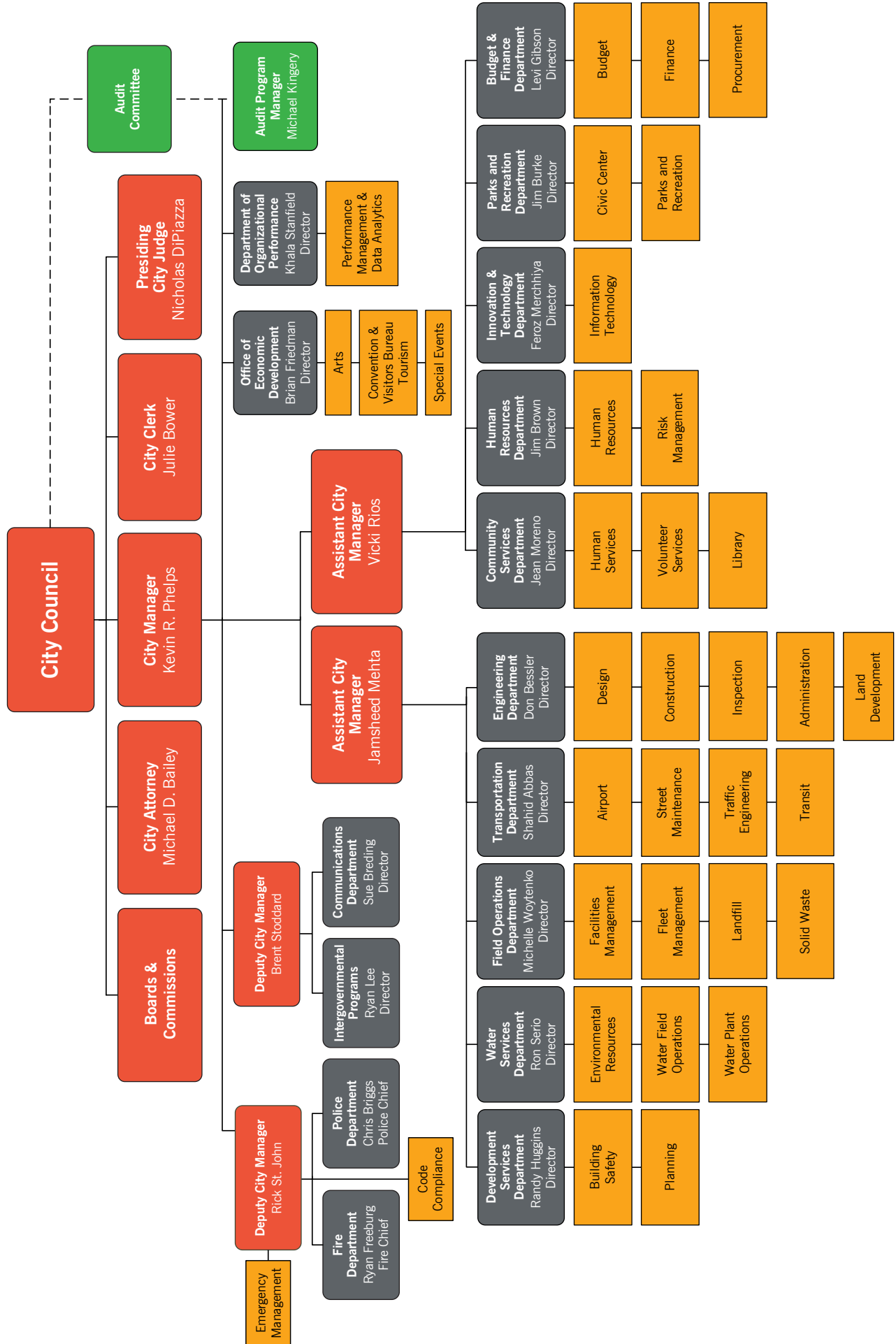


Ray Malnar
Councilmember
Sahuaro District

GLENDALE COUNCIL DISTRICT BOUNDARIES



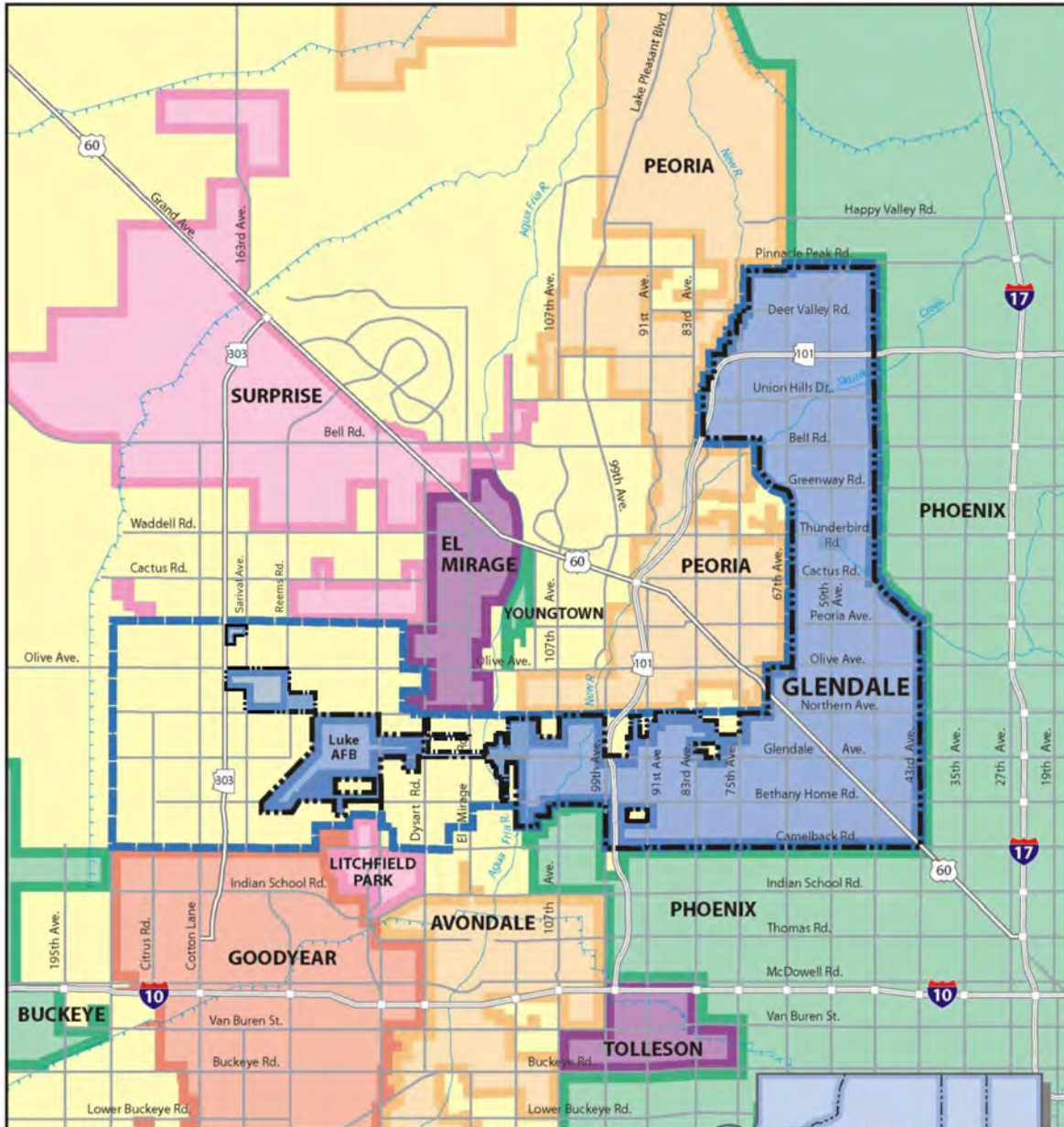
CITIZENS OF GLENDALE



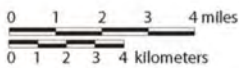
COMMUNITY INTEGRITY EXCELLENCE INNOVATION LEARNING

We improve the lives of the people we serve every day.

MAP OF GLENDALE AND NEIGHBORING COMMUNITIES



- City of Glendale
- Glendale 2025 Municipal Planning Area
- City of Glendale Municipal Boundary



Community Profile

2023–2024 Annual Budget

History



58th & Grand Ave.



Beet Sugar Factory



Thunderbird Field



Historic Sahuaro Ranch

In 1880, the land that is now Glendale was nothing more than empty desert. But in 1882, William J. Murphy joined three Arizona builders, M.W. Kales, William A. Hancock and Clark Churchill, to lead the Arizona Canal Co. project, which would bring water to the desert land by 1885.

In 1888, Murphy, with the help of others, constructed the diagonal Grand Avenue. And on February 27, 1892, the first residential area of the city began to take shape. The Glendale town site began to take shape soon after, and the first school, the Glendale Grammar School, was built in 1895. Its opening drew people from all over the Valley. In the mid-1890s, Glendale became the pathway for a line of the Santa Fe Railroad, linking the Valley to Prescott and northern Arizona. The railroad allowed Glendale settlers to transport goods to the north and easily receive building materials.

More and more families began to settle in Glendale after the turn of the century. Over the years, Glendale grew to become one of the most culturally diverse cities in the Valley. The city owes much of its heritage to early Hispanic settlers as well as Japanese and Russians who moved to Glendale from California.

Glendale’s Beet Sugar Factory, whose structure still stands today just southeast of Glendale’s downtown, was instrumental in the city’s early economic success. Farms and orchards, like the 640-acre Sahuaro Ranch, continued to take off through the early 1900s.

Then World War I brought a new surge of energy into Glendale, with cotton prices reaching \$2 a pound and a high demand for food, which kept farmers busy. There was soon a need for more housing, and today’s Catlin Court was born from 1915 to about 1930. Most of these homes are still standing and on the National Register of Historic Places.

World War II brought the birth of Thunderbird Field to train civilian pilots for the Army and in 1941, the Army began working on a larger base 10 miles west of Glendale. Built for \$4.5 million, Luke Field (now Luke Air Force Base) was named for the first pilot to receive a Medal of Honor, Lt. Frank Luke Jr. Thunderbird Field would later become the Thunderbird American Graduate School for International Management.

The military and college presence sparked a need for utilities, parks, schools and streets. City officials in the 1960s began to play catch up with the population, and over the next 40 years, the city added an operations center, landfill, water treatment plant, sewage plants, libraries, parks, public safety facilities, an airport, a city hall and a civic center.



Community Profile

2023–2024 Annual Budget

Government/Organization

The City of Glendale operates under a Council-Manager form of government with a mayor elected at large and six council members elected based upon a system of geographic districts. Council members serve a term of four years on a staggered basis and the Mayor is elected for a four-year term. The City Manager is appointed by the Mayor and Council.



City Hall

City Services

The city of Glendale provides residents with essential municipal services that include public safety, water, sewer and sanitation services.



Glendale Fire

The Glendale Police Department's objectives include crime prevention, crime control, community involvement and fair and equitable treatment for residents. The department has three police stations, 443 sworn officers and 161 civilian employees.



Glendale Police

The Glendale Fire Department provides a variety of emergency services including fire suppression, emergency medical, hazardous materials and specialized rescue response. The department is comprised of 267 sworn members and 38 civilian employees with nine fire stations, responding to approximately 45,000 calls a year.

Glendale's Water Services Department is committed to providing safe, reliable, high-quality water and wastewater services to the customers in the Department's service area. The Department operates and maintains four water and two wastewater treatment plants, 1094 miles of water mains, 708 miles of sewer lines, the City's stormwater system, and reads over 64,000 water meters monthly. The Department also operates a state certified water quality lab, an industrial pre-treatment program, and manages our Water Conservation and Sustainable Living programs. The Department operates year-round 24 hours per day, 7 days per week, to ensure that the services we provide are available to meet our customer's needs.



Glendale Recycling

The City's Solid Waste Division provides a variety of residential and commercial services. Residential garbage and recycling is collected weekly, and bulk trash is collected monthly. The division also provides two annual household hazardous waste events, monthly residential street sweeping, and educational field inspections. The City offers front load and roll off services to the business community. In addition, the city operates the municipal landfill where residents and surrounding communities can dispose of waste.



Community Profile

2023–2024 Annual Budget

Transportation



Loop 303

Glendale is a member of the Maricopa Association of Governments, which serves as the regional council of governments and the Metropolitan Planning Organization. Major transportation corridors that connect Glendale to the entire metropolitan region include historic Grand Avenue (US 60), Loop 303 in the far west, Loop 101 in the western and northern parts of the city, and Northern Parkway, which is under construction connecting several West Valley cities between Loop 303 and Grand Avenue.



Glendale Urban Shuttle (GUS)

Glendale is also a member of the Regional Public Transportation Authority (RPTA). Glendale Transit provides a wide range of convenient, low-cost transportation alternatives for Glendale citizens and visitors including fixed-route bus service, Dial-A-Ride, Regional Americans with Disabilities Act (ADA) service, and a taxi-subsidy program for persons with special transportation needs. The taxi-subsidy program is designed to assist people making repetitive trips for medical treatments and therapies.

In compliance with federal regulations, the city offers an ADA service to eligible riders that cannot use fixed-route bus service due to a disability. The ADA service covers the same routes and operates the same hours as fixed-route bus service in Glendale.



Glendale Municipal Airport

The Transit Division recently launched a new Microtransit service available City-wide. This On-Demand service allows riders to schedule and pay for trips via a free downloadable app on their smartphone.

The Glendale Urban Shuttle (GUS) provides a great way to bring location destinations closer with three convenient routes. This service is offered free of cost to all riders. Real-time tracking is available via a free downloadable tracking app (Doublemap/Transloc), which allows passengers to track all three GUS routes in real-time. GUS 1 operates between 7 a.m. and 6:30 p.m. Monday through Saturday, and between 8 a.m. and 6 p.m. on Sundays. GUS 2 operates Monday through Friday, 9 a.m. to 6 p.m. GUS 3 operates Monday through Friday, 8 a.m. to 5 p.m.



Dial-A-Ride

The city also operates the Glendale Municipal Airport. Located just five miles west of downtown Glendale, five miles east of Luke Air Force Base, and 30 minutes northwest of downtown Phoenix, this 477-acre modern airport features a beautifully designed two-story, 18,000 square-foot terminal, a tower, and complete airport services for general aviation and corporate jet traffic.



Community Profile

2023–2024 Annual Budget

Quality of Life

Glendale has so much to offer residents, businesses and visitors with wonderful amenities and an exceptional quality of life, including:



Sports & Entertainment District



Special Events; LIVE @ Murphy Park



Parks & Trails



Foothill Recreation & Aquatics Center

- Housing opportunities ranging from historic properties to master-planned communities to affordable living.
- Desert Diamond Arena, hosting a variety of national and international concerts and shows.
- State Farm Stadium is home to the NFL's Arizona Cardinals, and hosts the Annual Fiesta Bowl. Hosted the 2015 and 2023 Super Bowl, the 2016 College Football Playoff Championship, and the 2017 NCAA Men's Final Four. State Farm Stadium will also host the upcoming 2024 NCAA Men's Final Four.
- Camelback Ranch-Glendale, the spring training home of the Los Angeles Dodgers and Chicago White Sox.
- Myriad of shopping experiences that include Arrowhead Towne Center, Cabela's, Tanger Outlets, Westgate Entertainment District and unique downtown boutiques.
- Award-winning special events, cultural and performing arts, galleries and concert venues.
- VAI Resort, the largest hotel and entertainment destination in Arizona continues construction. Previously announced as Crystal Lagoons Island Resort, the 1,100+ room resort destination will include world-class amenities such as the Country's first Mattel Adventure Park, a 360 degree rotating concert stage, a 5-acre lagoon, 12 fine dining restaurants, white sand beaches, a wedding chapel and more. The development will bring over 1,200 jobs in addition to a significant economic impact to the region.
- Four libraries, 70 parks totaling more than 2,188 acres, two aquatics centers, six community centers, a racquet center, four sports complexes, more than 44 miles of hiking and equestrian trails and more than 500 programs and classes offered yearly.
- A short distance, 15 to 25 minutes, from other Valley of the Sun amenities including downtown Phoenix, Phoenix Sky Harbor International Airport, Phoenix International Raceway, high-end resorts and spas and over 180 area golf courses.



Community Profile

2023–2024 Annual Budget

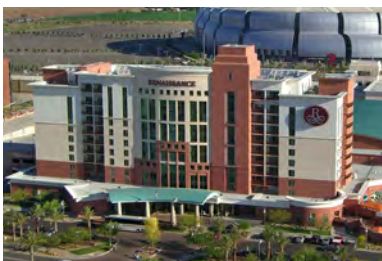
Tourism



Westgate Entertainment District



State Farm Stadium



Renaissance Hotel & Spa

Tourism continues to be an integral part of Glendale’s economy. Recently, the Convention & Visitors Bureau relocated from downtown Glendale to the Westgate Sports and Entertainment District. This strategic move puts visitor services and staff in close proximity to State Farm Stadium, Desert Diamond Arena, and the core of Glendale hotels.

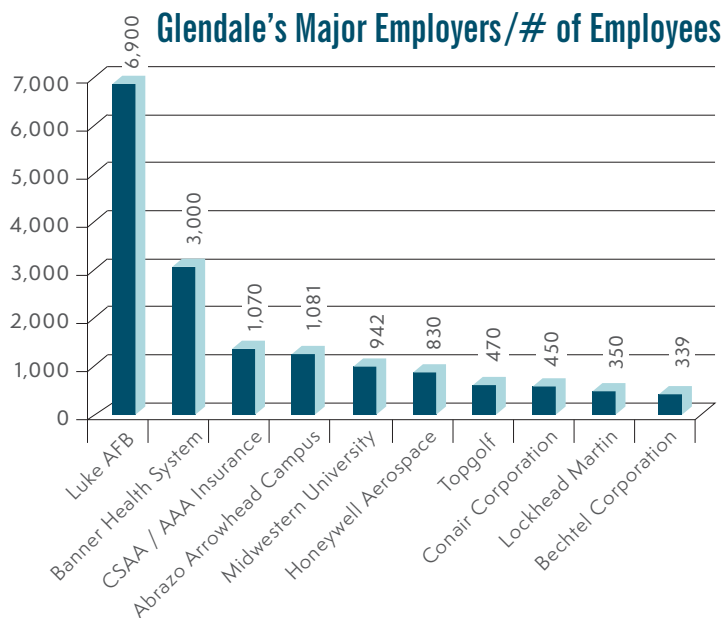
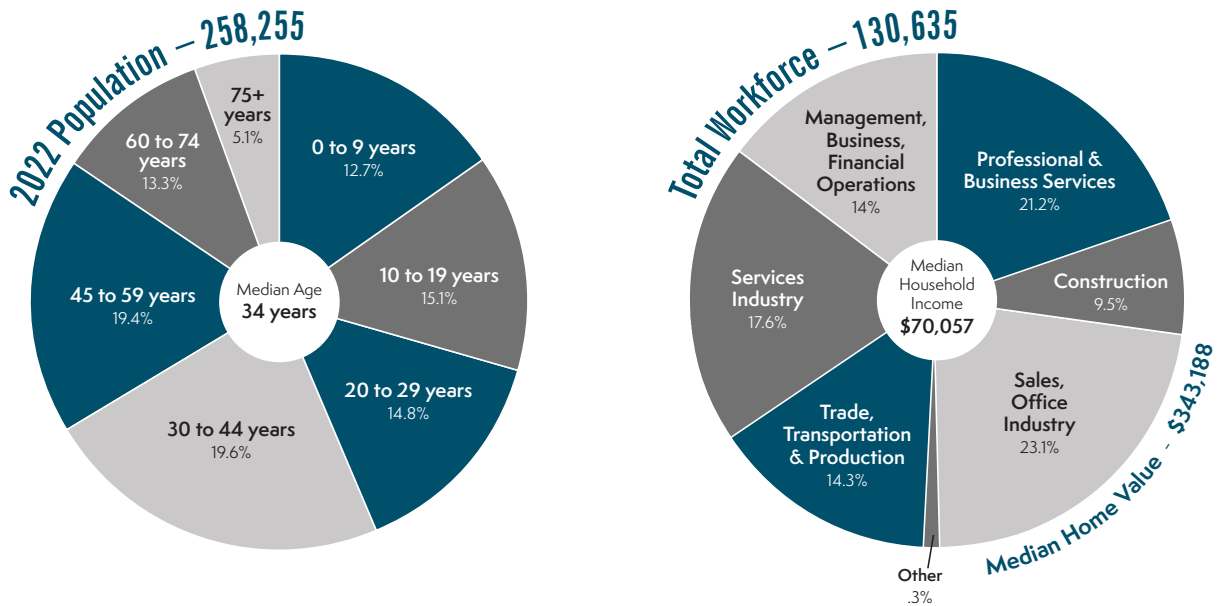
The Convention & Visitors Bureau promotes Glendale as a premier travel destination both nationally and internationally through marketing, advertising, and various sales missions. The Midwest continues to be the target market for the Glendale CVB. However, New York has recently been identified as a new emerging market by the Arizona Office of Tourism. Internationally, Canada Mexico, UK and France continue to be target markets for the CVB.

The Convention & Visitors Bureau has created an advisory committee to foster the CVB’s mission to increase convention business in Glendale. This committee includes business professionals representing Glendale hotels, Westgate, Arrowhead Towne Center, State Farm Stadium, VAI Resort and the Desert Diamond Arena.

The CVB also operates an official designated state of Arizona Visitor Center. Housed within the new Convention & Visitors Bureau office at Westgate, the Visitor Center is a hub for visitor information for the entire state of Arizona.

Glendale at a Glance

Glendale is located about nine miles northwest of Phoenix, at an elevation of 1,187 feet, with an average annual temperature of 72 degrees. The average annual high is 85 degrees. The average high in winter is 67 degrees, and highs frequently flirt with 80 in the spring and fall. The area receives an annual rainfall of 8.4 inches, with 294 average days of sunshine each year.





Community Profile

2023–2024 Annual Budget

Primary Education



Arizona State University at the West campus

- Glendale is served by twelve elementary, secondary and unified school districts. The majority of the city’s public schools fall under the following districts: Glendale Elementary School District, Glendale Union High School District, Deer Valley Unified School District and Peoria Unified School District.
- There are more than 50,000 school aged children (5-17) in Glendale, 19.7% of the population.

Higher Education



Glendale Community College

- Arizona State University at the West campus
- Glendale Community College, the area’s largest community college
- Midwestern University
- Arizona Christian University

Other Quick Facts About Glendale



Arizona Christian University

- High School Diploma or Higher
84.6%
- Persons Per Household
2.8
- Non-English Language at Home
32.6%
- Number of Businesses
15,000+
- Land in Square Miles
60

TOTAL FY23-24 BUDGET
\$1,260,000,000

OPERATING
\$595,135,779

CONTINGENCY
\$137,285,497

General Funds
\$290,829,751

Enterprise Funds
\$129,703,380

Internal Service Funds
\$106,792,518

Special Revenue Funds
\$67,810,129

Enterprise Funds
\$2,700,000

1000
General
\$282,686,580

6020+
Water and Sewer
\$77,134,650

7010
Risk Management
Self Insurance
\$12,902,919

2010
Home Grant
\$2,966,519

2120
Court Security
Bonds
\$528,689

General Funds
\$5,000,000

1020
Vehicle
Replacement
\$8,143,171

6110
Landfill
\$11,920,489

7020
Workers Comp.
Self Insurance
\$11,730,572

2020
Neighborhood
Stabilization
\$954,220

2130
Airport Special
Revenue
\$1,275,185

Internal Service
Funds
\$2,000,000

6120
Solid Waste
\$22,404,334

7030
Benefits Trust Fund
\$36,587,174

2030
N'hood Stabilization
Pgm III
\$227,300

2140
CAP Grant
\$3,370,611

Special Revenue
Funds
\$59,870,795

6130
Housing Public
Activities
\$18,243,907

7040
Fleet Services
\$15,029,130

2040
CDBG
\$4,322,255

2150
Emergency Shelter
Grant
\$283,173

Permanent Funds
\$6,165,291

7050
Technology
\$20,446,229

2041
CDBG-CV1
\$713,286

2151
Emergency Shelter
Grant CV1
\$57,000

Capital Funds
\$61,549,411

7060
Technology
Projects
\$10,096,495

2044
CDBG-CV3
\$503,695

2152
Emergency Shelter
Grant CV2
\$500,000

2050
Highway User
Revenue Fund
\$14,645,085

2160
Other Grants
\$9,731,098

2060
Transportation
Grants
\$2,700,000

2161
American Rescue
Plan Act
\$883,500

2070
Transportation
Sales Tax
\$18,499,937

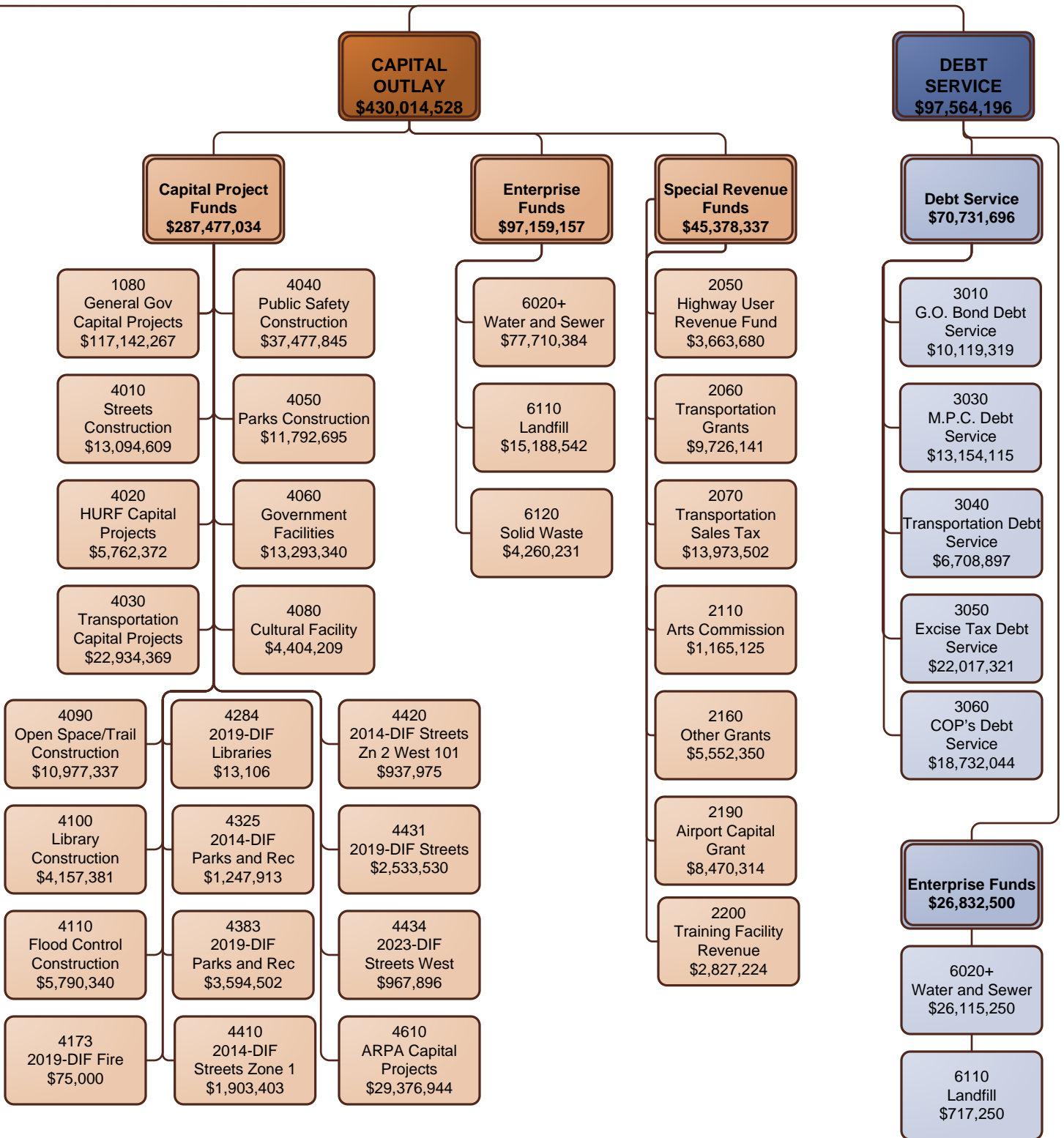
2170
Rico Funds
\$1,630,263

2110
Arts Commission
\$468,097

2100
Utility Bill Donation
\$150,000

2180
Park and Rec
Designated
\$63,973

2200
Training Facility
Revenue
\$3,336,243





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Glendale
Arizona**

For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morill

Executive Director

HOW TO MAKE THE MOST OF THIS DOCUMENT

This budget document serves two important but distinct purposes. One purpose is to present the City Council and the public with a clear picture of the services the City provides and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that adheres to the City's financial policies. It also communicates the vision of the City Council and executive leadership team for the City of Glendale and presents the financial and organizational operations for each department. In an effort to assist users in navigating through this document, the following guide is provided.

The document begins with a financial organization chart and provides a high level look at the operating, capital, debt service and contingency budgets. The budget calendar and a description of the budget process will help the user understand the time and effort that the City puts into developing a balanced budget and a glossary of terms will help the reader understand the acronyms used throughout the budget book.

Budget Message

The *City Manager's Budget Message* articulates the balancing strategy used to develop the annual budget as well as policy issues and priorities for the fiscal year. It describes significant changes from the prior year budget and the factors that led to those changes. It also outlines key components of the upcoming budget and discusses underlying administrative practices that support the City's organizational goals.

Financial Guidelines

This section offers an overview of the City's financial planning practices including the following:

- The *Five-Year Financial Forecast* provides the long-range financial outlook for city operations with details on how the revenue and expenditure projections are established for major funds,
- The *Financial Policies* form the framework and guidelines for overall fiscal planning and management.

Budget Summaries

The *Budget Summaries* section offers an overview of the City's finances and examines the budget components, process and amendment policy. It also covers the financial and operational summaries for all major funds and provides historical trends for revenues, expenditures, staffing, and debt service.

Operating Budget

This section provides a closer look at the various functions of each department. Each department has provided a description of its core job functions, goals and objectives for the upcoming year, as well as recent accomplishments and performance measures for the last two fiscal years and other relevant statistics. The budget summaries include both historical and current year financial data for programs and services offered by the

department. They also include a summary of the type of expenditures incurred by the department as well as trends on authorized staffing.

The Capital Improvement Plan (CIP)

The *CIP* section outlines all infrastructure improvements and additions and their respective funding sources, along with estimates for the associated operating impacts of each capital project. It starts with a narrative summary and is followed by detailed information such as funding source, project number and project description for both capital and operating costs by year for the first five years of the plan. In addition, the CIP includes five additional “out years” for future planning and discussion purposes.

Schedules

This is the heart of the budget document as an operating and financial plan. These schedules summarize the City’s financial activities in various comprehensive, financial formats. For example, all revenue inflows and outflows are summarized on *Schedule One*, but from here you can delve into the details for any of those higher-level components by reviewing a schedule dedicated to revenues, operating expenditures or debt service payments. The schedules summarize information by account categories, operational departments (i.e. public safety, utilities, sanitation, etc.) and bond issuances. This section also includes the official budget forms required by the State of Arizona’s Auditor General’s Office.

Appendix

This section includes some key city statistics regarding population, occupational distribution, household income, school enrollment and much, much more. Information on the number of parks, libraries, fire and police stations, as well as a “frequently asked questions” section, which helps address many of the most important aspects regarding the budget, is also included.

BUDGET CALENDAR

July 2022 – February 2023

Budget staff analyzed revenue and expenditure data to assess the budget and economic outlook for FY23-24. Discussions with the City Manager's Office and other executive management staff occurred during this time regarding numerous balancing options for the FY23-24 revenue, operating, and debt service budgets.

Preparation of FY23-24 operating budget items such as premiums for workers' compensation insurance, risk management insurance, technology services and indirect cost allocation were undertaken. Analysis of revenue trends was also prepared during this time, with periodic updates to the City Manager's Office.

October 2022 – March 2023

The Capital Improvement Plan (CIP) budget preparation process involved input by departments; the review of project budgets and operating and maintenance budgets by engineering, budget and finance, and facilities management staff; the prioritization of projects based on City Council's strategic priorities and financial capacity; a discussion of various financing options by the CIP finance team; and preparation of the Preliminary FY2024-2033 CIP document for City Council review.

December 2022

The FY23-24 operating budget kickoff meeting with department directors and staff to commence budget input was held on December 9, 2022. Input continued through January 2023.

January 2023

Department's base budget and supplemental request submissions were due mid-January 2023. Review meetings with department and budget office staff to discuss base budget submissions began in late January and continued into February 2023.

February 2023

A Five-Year Financial Forecast of the General Fund and all major operating funds was presented to Council on February 14, 2023, at a Council Workshop. This discussion primarily focused on the General Fund and opportunities to strengthen the city's financial position. Staff also presented City Council with information on the upcoming FY23-24 budget calendar, budget process and discussion on policy guidance and input. Key revenues were presented, as well as information on long-term and short-term options, and items identified in the General Fund five-year forecast for consideration in the FY23-24 budget process.

March 2023

Council discussed prioritization of projects in the FY2024-33 Capital Improvement Plan in a workshop on March 7, 2023. Projects in all programs, including Airport Arts, Drainage, Facility Maintenance, Landfill, Library, Parking Lots, Parks, Public Safety, Solid Waste, Streets, Transit, Wastewater and Water were discussed.

April 2023

City Council held two all-day budget workshops for presentations of the draft FY23-24 operating budgets by department. Council held a final budget workshop on April 25, 2023, where the tentative budget including revenues, expenditures, contingency, debt service, and the 10-year Capital Improvement Plan were discussed.

May 2023

On May 9, 2023, City Council adopted a resolution approving the FY23-24 tentative budget, directing publication of the tentative budget, giving notice of the June 13, 2023 date for the public hearing on the FY23-24 final budget and conducted a separate public hearing on the FY23-24 property tax levy. Notice was also given of the June 27, 2023 date for the adoption of the FY23-24 property tax levy.

June 2023

City Council conducted a separate public hearing on the FY23-24 budget and convened a special meeting to adopt a resolution approving the FY23-24 budget on June 13, 2023. Final adoption of the FY23-24 Property Tax Levy was approved on June 27, 2023.

July 2023

Start of fiscal year 2023-2024.

BUDGET PROCESS

Overview

The goal of the FY23-24 budget is to ensure resources are aligned with City Council's strategic objectives, as outlined on the Balanced Scorecard Strategy Map below and discussed in detail in the *City Manager's Budget Message*:



Over the course of several months, various balancing options and fiscal strategies for both the FY23-24 operating budget and the FY2024-2033 capital improvement plans were evaluated. A series of budget workshops were held from February to April 2023. A final balanced plan was established in April 2023 and resulted in the recommended budget.

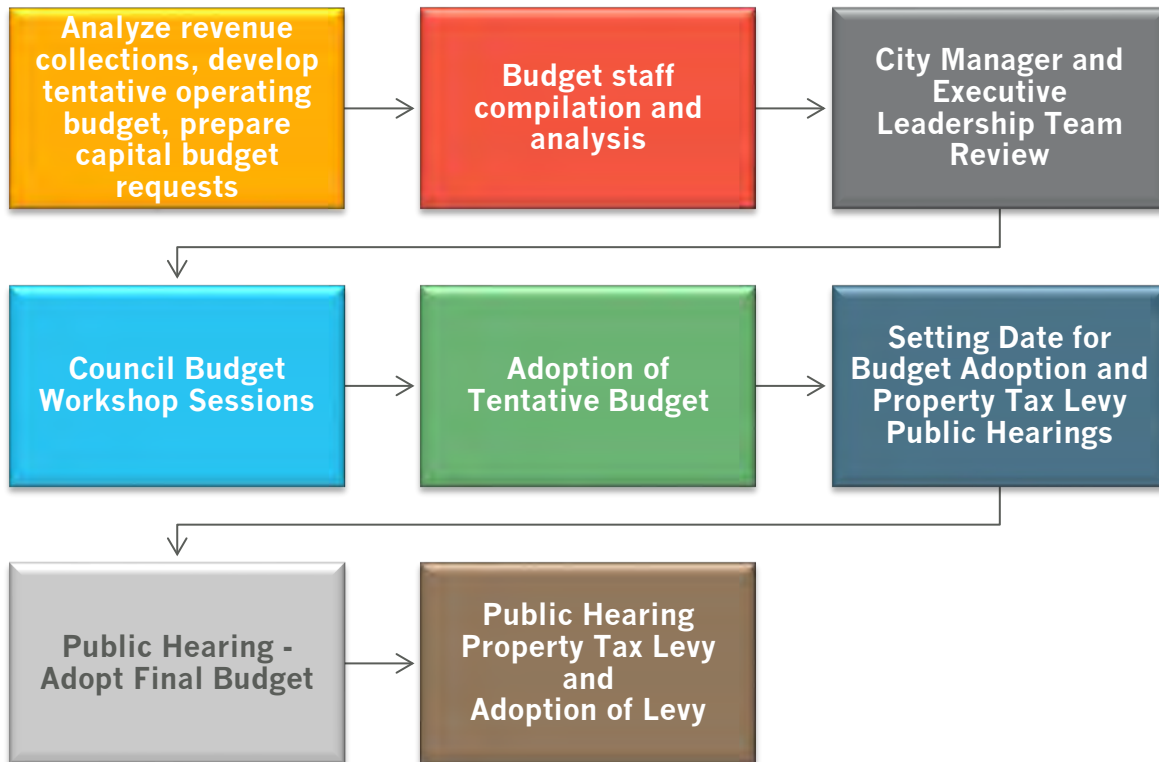
View the agendas, minutes and videos from the budget workshops here: [City of Glendale Public Meetings and Notices](#)

At the conclusion of these budget workshops, the proposed budget was presented to Council for tentative adoption on May 9, 2023, thereby setting the expenditure limitation for FY23-24. The budget was transmitted to the general public in the form of public hearing notices. These notices included summary budget information as required by Arizona State law. View the documents presented to Council at Tentative Budget Adoption here: [FY23-24 City of Glendale Tentative Budget](#)

After completing the public hearing for the final FY23-24 budget, the Council adopted the budget on June 13, 2023. View the documents presented to Council at Final Budget Adoption here: [FY23-24 City of Glendale Final Budget](#)

All agendas, minutes, videos, and budget documents are available on the City’s website at www.glendaleaz.com.

The chart below provides a broad outline of the budget development process.



Budget Basis of Accounting

The City prepares its annual budget on a basis which differs from the Generally Accepted Accounting Principles (GAAP) basis. A budgetary comparison schedule for the general fund is included in the City’s Annual Comprehensive Financial Report (ACFR) as required supplementary information to provide a meaningful comparison of actual results to budget on a budget basis. In all cases, the budgetary schedules include a reconciliation of the adjustments required to convert the budgetary revenues and expenditures or changes in net position on a budgetary basis, to revenues and expenditures/expenses or changes in net position on a GAAP basis.

Examples of major reconciling items between Budget Basis and GAAP basis revenues and expenditures are:

- a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees on a GAAP basis as opposed to being expended when paid on a budget basis.

- b. Proceeds from sale of assets are not recognized as revenue on a GAAP basis.
- c. Inventory expenditures are recorded at the time they are used for both GAAP reporting and budgetary purposes.
- d. Depreciation expense is not budgeted as an expense.
- e. Beginning fund balance is not recognized as a revenue on a GAAP basis.
- f. Indirect cost allocation of expenditures is not recorded as a GAAP expense and revenue.

The City-wide and proprietary fund financial statements are reported in the City's Annual Comprehensive Financial Report (ACFR) using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available except as described below in relation to grants. Revenues are considered available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the related debt service fund for payments to be made shortly after fiscal year-end.

Revenues susceptible to accrual because of their availability include property tax, sales tax, highway user's tax, state shared sales tax, vehicle license tax, and interest earned on investments. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until received. In applying the susceptible to accrual concept to intergovernmental revenues, the decision to accrue depends on the terms of the arrangement or agreement. Generally, these resources are reflected as revenue at the time of receipt or earlier if they meet the available criterion. Certain grant revenues are recognized based on expenditures recorded.

Accounting Changes

For FY16-17, several accounts were eliminated or reclassified for a range consolidation by account type.

For FY19-20, the City implemented a new financial system which included development of a new chart of accounts.

BALANCED SCORECARD

To better serve our community and its residents, the City of Glendale works to improve the way we do business by strategically aligning the city's resources and activities. Glendale does this through a comprehensive citywide strategic plan. Our strategic planning efforts are focused on cultivating strategic thinking throughout the entire organization using a framework referred to as the Balanced Scorecard approach.

Balanced Scorecard is a tool used by many of the top performing corporations in the world and several of the top ranked cities and has been hailed by Harvard Business Review as one of the most influential business ideas of the past 75 years. Balanced Scorecard is a holistic management system that allows organizations to communicate to the public what they intend to accomplish, establishes organizational priorities, aligns the work of the organization with those priorities, and creates a way to measure and report on the progress.

The Balanced Scorecard approach engages the entire organization starting with the City Council, then executive leadership and finally cascading down to the foundational level. This ensures every employee interaction with citizens and businesses will be driven by a shared vision and desire to accomplish the goals set forth by the City Council.

In 2017 the City Council provided the leadership necessary to implement the Balanced Scorecard process by developing the city's new mission, vision and values which clearly articulate why Glendale exists as an organization, what we want our future to be, and the behaviors that we expect to see exemplified through our values of integrity, excellence, innovation, community-driven, and learning experiences. Combined with the mission, vision and values is a four-perspective level strategy map that details the main objectives the city focuses on to accomplish its mission.

Each of the perspectives relate to a different aspect of strategic planning in two categories.

Resource Perspectives:

- Our Organization – Employee skills and tools
- Our Processes – Efficiencies, policies, programs

Outcome Perspectives:

- Our Finances – Financial performance, resource allocation
- Our Community – Satisfaction, needs, experience

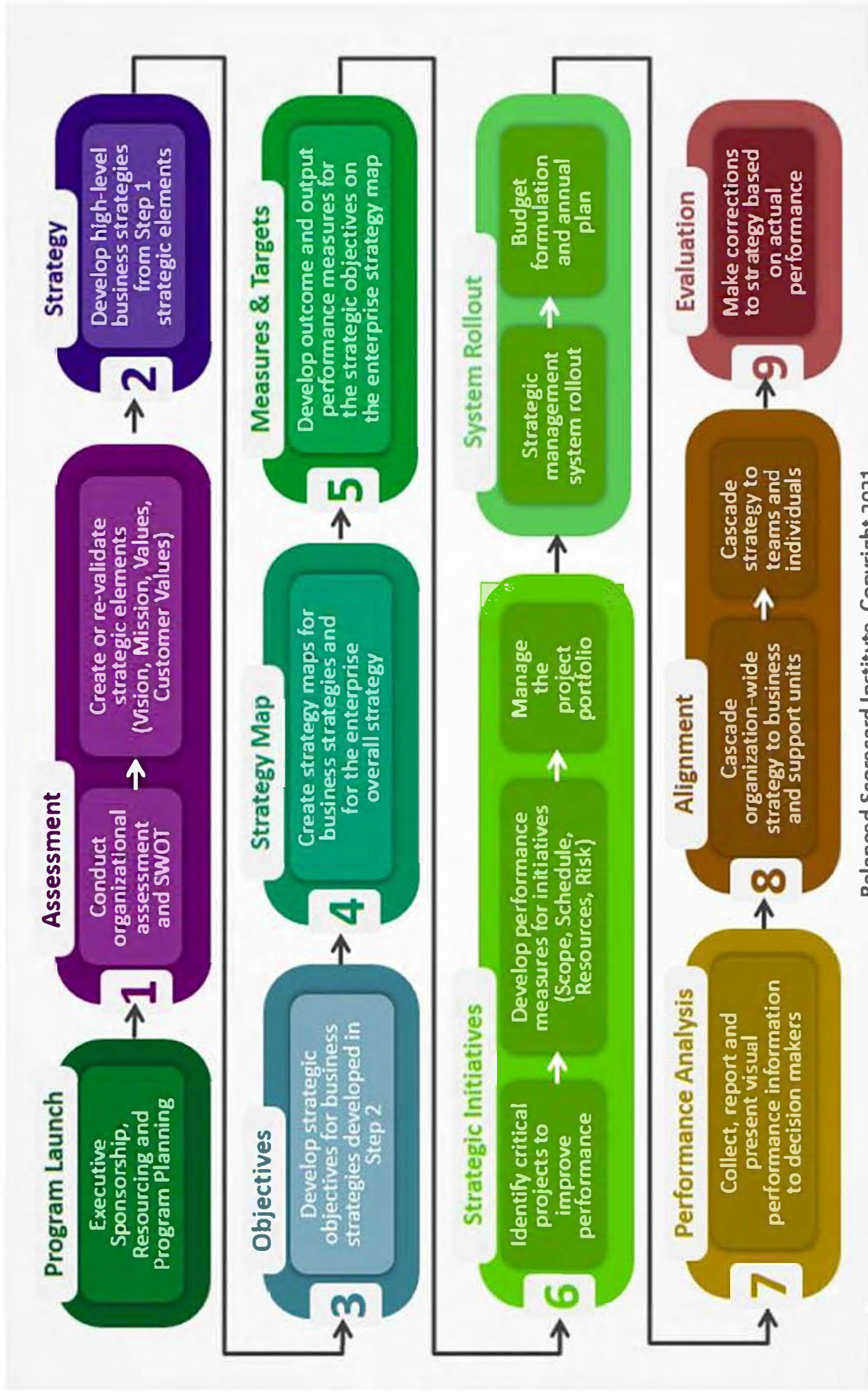
This strategic plan is managed and maintained by cross-departmental teams that follow the basic tenants of a continuous improvement cycle. Each objective is championed by an executive team member and a team of experts. They monitor progress in the objective areas by utilizing Key Performance Indicators and their targets. They lead initiatives that create progress in these areas. The full teams meet quarterly to evaluate progress, gather data, and work on initiatives. Annually the full strategic plan is reviewed and adjusted as needed from the lessons learned in the last year.

This same pattern of strategic planning is done at the department level. Each department has developed a strategic plan that connects to the city plan. It has the same steps and continual monitoring as the City-Wide plan. In the next phase, divisions within departments will begin work on division level scorecards with the same process, intent, and follow-up.

Balanced Scorecard Process



Balanced Scorecard – The Nine Steps to Success™ Framework



MISSION. VISION. VALUES.

Mission

We improve the lives of the people we serve every day.

Vision

We are the community of choice for residents, businesses, and employees.

Values



Community

We are driven to improve the community experience.



Integrity

We provide open and honest governance.



Excellence

We make excellence a habit, not a goal.



Innovation

We deliver better service through creativity and ingenuity.



Learning

We view learning as essential to improvement.

WORKING FOR YOU



Our Community

Improve
Community
Experience



Our Finances

Improve
Asset
Management

Improve
Resource
Alignment



Our Processes

Increase
Innovation
Solutions

Optimize
Processes &
Services

Improve
Stakeholder
Engagement

Improve
Purposeful
Communication



Our Organization

Improve
Tools &
Technology

Strengthen
Workforce
Culture

Strengthen
Workforce
Development

Results That Matter

The future is a new frontier that we embrace with excitement and enthusiasm. Advancing organizational performance in service to our community is what we do. We are Team Glendale!

COMMUNITY | INTEGRITY | EXCELLENCE | INNOVATION | LEARNING

We improve the lives of the people we serve every day.

Budget Message

Fiscal Year 2023–2024 Annual Budget Book



FY23-24 City Manager's Budget Message

To the Citizens of Glendale and the Mayor and Councilmembers:



I am pleased to provide you with the City of Glendale's FY23-24 annual budget and ten-year Capital Improvement Plan.

The Fiscal Year 2023-24 budget of \$1.26 billion prioritized public safety, economic development, streets, parks, neighborhoods, libraries, innovation & technology, and employee retention.

The Glendale Police Department received funding for additional police officers in the Patrol Division to help keep Glendale residents and businesses safe. The city will enhance its service levels citywide with the addition of seven new police officers, three forensic technicians, six fire captains, two code compliance officers, three park rangers and five park service workers. A misdemeanor repeat offender program was funded to help address homelessness issues.

The 2023-24 budget includes over \$37 million in improvements to amenities and recreational opportunities at the city's parks and open spaces to encourage residents to enjoy more time outdoors. The city is increasing funding for water, irrigation and arborist services that keep our open spaces and trees healthy. Glendale continues to move forward with its commitment to finish building Heroes Regional Park located at 83rd Avenue and Bethany Home Road. The \$17.5 million investment will build three lighted soccer fields, new play areas, walking paths, a food truck court, upgrades to the splash pad and ample parking for park visitors. The budget also provides funds to increase six hours of operation at all Glendale libraries. In addition, funding to update Glendale's general plan will allow residents the opportunity to provide their vision and guidance that will drive how Glendale will grow and develop in the future.

Significant roadway improvements will continue to be funded in this budget with over \$17 million slated for pavement management projects in the upcoming year. The Transportation Department plans to touch between 100-120 miles of roadway per year with treatments like crack seals, slurry seals, thin overlay and mill and overlay. These treatments extend the overall life expectancy of Glendale's streets using the most efficient and cost-effective pavement preservation strategies.

The budget provides inflationary increases for utilities and contracted services such as equipment maintenance, cleaning and landscaping. Innovation and technology were also a priority as the city added software engineers and project managers to develop and implement safe and secure systems for city customers, businesses and vendors.

The city is in a very good position to continue to fund the priorities of the Council and our residents, businesses and other stakeholders. From day one, the council has wanted to put money back into improvements for our roads, parks and public safety efforts. I am pleased that we are able to fund council's priorities with this budget.

Budget Approach

The city's financial policies were the guiding principles in developing the FY23-24 financial forecast and ultimately the recommended operating and capital budgets to the City Council. The overall goals underlying the city's financial policies include fiscal conservatism, flexibility, and adherence to the highest accounting and management practices.

Operating Budget Highlights

The total FY23-24 Operating Budget request is \$595 million which is a 9% increase over the FY22-23 Operating Budget of \$546 million. A few of the highlights of the proposed budget include:

- Inflationary increases to contractual obligations, utilities, supplies, and fuel and shop charges
- Increases in risk management, worker's compensation, and benefits premiums and claims
- Salary increases in accordance with current Memorandums of Understanding (MOUs) for represented employees
- 6.5% COLA plus performance pay of up to 2.5% for non-MOU employees
- Investments in technology infrastructure and cybersecurity
- Funding for critical positions for public safety, improved service delivery, support of growth, and the enhancement of IT projects and security

A net total of 67.5 new full-time equivalent positions (FTE's) have been added to the FY23-24 operating budget to address key priorities:

General Fund Department	# of Positions
City Manager's Office – Code Compliance	2
Communications	1
Community Services	6
Development Services	2
Economic Development	1
Field Operations	5
Fire Services	8
Human Resources	2
Parks and Recreation	7
Police Services	12
Total General Fund	46

Enterprise Fund	# of Positions
Housing	1
Landfill	2
Water Services	1
Total Enterprise Fund	4

Internal Service Fund	# of Positions
Innovation and Technology	5
Field Operations (Fleet)	1
Total Internal Service Fund	6

Special Revenue Fund	# of Positions
Highway User Revenue Fund	3
Transportation Sales Tax	8.5
Total Special Revenue Fund	11.5

General Fund

The total FY23-24 General Fund operating budget request is \$282.7 million, and public safety remains a top priority. The largest operating budgets are Police and Fire Departments with expenditures totaling \$179.7 million, or 64% of the budget. The next largest share of General Fund expenses is Parks and Recreation at \$17.8 million which reflects the Council's priority to invest in operations and maintenance activities at the city's parks. Total General Fund appropriations also include \$5 million in contingency, which can be used for unforeseen expenditures or unexpected revenue shortfalls which may occur during the budget year.

General Fund Forecast

During the budget discussions, much of the focus continued to be on the General fund which is the largest operating fund of the city. For FY23-24, the General Fund budget is balanced with a planned use of excess unassigned fund balance as shown in the table below.

Funding Sources		Funding Uses	
Beginning Unassigned Fund Balance	213,755,766	Operating Expenditures	(282,686,580)
Operating Revenue	361,050,597	Transfers Out	(115,052,417)
Transfers In (Public Safety Sales Tax)	47,213,190	Contingency	(5,000,000)
Total Sources	622,019,553	Total Uses	(402,738,997)
Ending Unassigned Fund Balance	143,368,311		

Capital Improvement Program (CIP)

The city's investment in infrastructure and capital planning continues to enhance economic development and quality of life for our citizens. Significant streets and pavement maintenance projects are a top priority for the City Council. The FY2024-2033 Capital Improvement Plan (CIP) totals \$1.6 billion. The first five years of the ten-year plan are considered funded with available or anticipated revenues. The last five years of the plan will be evaluated and funded as sources become available. The capital improvement plan is re-evaluated and updated each fiscal year. Only the first year of the plan will be appropriated by the City Council when the FY23-24 budget is adopted. The FY23-24 CIP totals \$430 million. Notable projects in the first year of the CIP include:

- Airport South Apron Paving and Reconstruction
- Bethany Home Road Storm Drain Improvements
- City Hall Building Remodel
- Landfill North Cell Phased Construction
- Improvements at Main Library
- Ballfields at Heroes Regional Park
- Improvements at Grand Canal Linear Park
- Replacement of playground equipment, irrigation, and lighting at multiple parks
- Addition of fiber at three (3) community centers
- Fire Station #153 Improvements
- Police Evidence Storage Facility
- Renovation of the Main Public Safety Building
- Solid Waste equipment replacement
- Pavement Management, Street Reconstruction and Street Scallop projects

- Sewer Line Rehabilitation Program
- West Area Water Reclamation Facility Improvements
- 91st Avenue Wastewater Treatment Plant Improvements
- Groundwater Wells & Interconnects
- Cholla Water Treatment Plant Improvements
- Water Line Rehabilitation Program

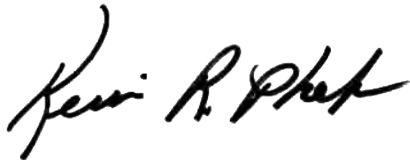
Conclusion

Development of the FY23-24 operating budgets continued to follow the financial plan and policies as outlined by the City Council. Prudent financial decisions, coupled with conservative forecasting methods have successfully strengthened the city's financial position.

This is an exciting time for the Glendale community as the city continues to be viewed by the business community as a valued partner, improves the lives of its citizens through quality amenities and service delivery, and matures from a leadership and organizational development perspective to be the community of choice for our residents, businesses, and employees.

I would like to offer my appreciation to the department staff and City Council for the countless hours of preparation and deliberation in the development the FY23-24 annual budget.

Sincerely,

A handwritten signature in black ink, reading "Kevin R. Phelps". The signature is written in a cursive, flowing style.

Kevin R. Phelps, City Manager



Financial Guidelines

Fiscal Year 2023 – 2024 Annual Budget Book



FIVE-YEAR FINANCIAL FORECAST

Overview

Glendale's annual and long-range budgeting process is guided by two key foundation documents contained within the Annual Budget: the *Five-Year Financial Forecast* and *Financial Policies*. Together these documents help the City Council ensure financial stability beyond the immediate budget year and adequate economic resources to provide essential services and maintain Glendale's quality of life in future years.

The Five-Year Financial Forecast is guided by City Council's continued vision and supports the City's strategic goals and key objectives. Best practice recommends financial forecasts be updated each year to adjust for changes in national and local economic conditions and trends, changes in Council priorities and policies, and other variables that might affect the City's ability to provide needed services and maintain its financial integrity in future years. Consequently, the forecast identifies the direction in which the City is headed based on information known at the time it is updated for the annual budget document.

The Five-Year Financial Forecast is prepared for each of the City's major operating funds at the beginning of the annual budget process. Five-year forecasts are prepared for the General Fund; the Highway User Revenue Fund (HURF), Transportation Sales Tax, Police Sales Tax, and Fire Sales Tax Special Revenue Funds; and the Solid Waste, Landfill, and Water & Wastewater Enterprise Funds.

The FY23-24 forecasts were used to examine the revenue and expenditure structures for the five-year period of FY23-24 through FY27-28. These models include forecasted fund balance information. The context of this year's forecast centered on balancing the General Fund sources and uses, while continuing to maintain adequate fund balances. The overall financial goal was to maintain or improve service levels where necessary, while increasing or preserving the level of fund reserves.

Long-Range Forecasting Models

Forecasting used in this report refers to estimating future values of revenue and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels over the forecast period, along with an understanding of how the total financial program will be affected by economic factors. The value of forecasting lies in estimating and determining whether, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the requirements of ongoing, planned, or mandated programs. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue, and service options the Council must address.

The forecasting methodology reflects a combination of internal analysis covering such factors as development activity, retail sales, state and local economies, and inflation. Specifically, for revenue forecasts, past revenues are analyzed and used to model future revenues based on the prior year patterns and anticipated trends. External sources such

as the State Finance Advisory Committee (FAC), the Economic & Business Research Program at the University of Arizona, JP Morgan Chase Economy Outlook Center, and the L. William Seidman Research Institute at Arizona State University, have been used to provide forecast assumptions of major state revenue sources. Typically, these forecasts cover the State as a whole. Therefore, adjustments, to reflect unique conditions in Glendale, are sometimes necessary.

Expenditure growth is most closely linked to four major factors in the models: 1) growth in the components of personnel costs; 2) inflation in non-personnel costs (including general inflation, fuel and utility inflation); and 3) City financial policies related to new programs and/or the expansion of existing programs, and 4) new operational and debt service funding associated with Capital Improvements Program projects.



Glendale’s forecasting models enable staff to provide the City Council and management with the results of “what-if” scenarios. These revenue and cost scenarios help generate estimates with likely short-term and long-term financial consequences and a calculation of overall fund balances.

Balanced Budget

Arizona State law and City of Glendale financial policies require that each annual City budget be a balanced budget. A balanced budget means total financial resources available cannot exceed the budgeted period’s expenditures. The adopted FY23-24 budget complies with the balanced budget requirement in all City funds.

It is important to note that projected operating reserves and contingency appropriations can be adjusted during the budget process due to the financial situation in each of the funds.

Expenditure Assumptions

In order to develop a comprehensive Five-Year Financial Forecast, assumptions must be made about several complex and often uncontrollable cost and revenue variables. These assumptions include, but are not limited to, the present and future condition of the economy, population growth rates and changes in federal, state, and local policies that may affect municipal operations. In addition, the ongoing costs of prior commitments to provide services, and the ongoing costs for new capital facilities under construction, must be considered.

The quality and reliability of the long-range forecast are largely dependent upon the accuracy of the cost and revenue assumptions used in the forecast. This section and the following section provide explanations of the key assumptions employed in the current forecasting model, as well as the key issues that underlie the forecast.

Inflation Rates

Inflation has a major impact on all City revenues and expenditures. Salaries, supplies, equipment, and contracted services are all subject to inflationary pressures. Therefore, the cumulative effects of general inflation are considered in the forecasting process.

Because good historical data is available, and the Western Region Consumer Price Index for Urban Users (CPI-U) is adjusted for regional influences, the forecast model relies on this source of inflation data. The CPI-U assesses consumer patterns by judging the cost of a theoretical “market basket” of goods using a specific base year and comparing it with future years. In terms of real purchasing power, \$131.50 in goods purchased in 1990 would cost approximately \$321.20 in 2023. The following table shows the historical percentage change in the CPI-U since 1990 as reported by the U. S. Department of Labor, Bureau of Labor Statistics.

CPI - Urban Users (Western Region)

Year	Index	% Change	Year	Index	% Change	Year	Index	% Change
1990	131.5	Base Year	2003	188.6	2.11%	2016	247.7	1.93%
1991	137.3	4.41%	2004	193.0	2.33%	2017	254.7	2.84%
1992	142.0	3.42%	2005	198.9	3.06%	2018	263.3	3.35%
1993	146.2	2.96%	2006	205.7	3.42%	2019	270.4	2.69%
1994	149.6	2.33%	2007	212.2	3.17%	2020	275.1	1.74%
1995	153.5	2.61%	2008	219.6	3.49%	2021	287.5	4.52%
1996	157.6	2.67%	2009	218.8	-0.38%	2022	310.5	8.00%
1997	161.4	2.41%	2010	221.2	1.09%	*2023	321.2	3.45%
1998	164.4	1.86%	2011	227.5	2.84%	1990 - 2023 Avg		2.75%
1999	168.9	2.74%	2012	232.4	2.15%	2014 - 2023 Avg		3.15%
2000	174.8	3.49%	2013	235.8	1.48%	2019 - 2023 Avg		4.08%
2001	181.2	3.66%	2014	240.2	1.86%	*2023 = Jan to July Average		
2002	184.7	1.93%	2015	243.0	1.17%			

Bureau of Labor Statistics (bls.gov)

The annual inflation rate has averaged 2.75% from 1990 to 2023. The ten-year period inflation rate averaged 3.15% and the five-year inflation rate averaged 4.08%. Inflation began increasing significantly in 2021 and has continued to be well above average through the first half of 2023. The inflationary assumptions for non-personnel related items have been increased to an average of 9.8% for FY23-24 to account for these significant increases.

Population Changes

Glendale’s population growth leveled off from the high growth experienced in the 1990s and the early 2000s. The most current actual population figure is 252,136. The below table shows the historical and projected population growth and percentage increases for years 1990 through 2024, measured as of the beginning of the fiscal year.

City of Glendale Population at Start of Fiscal Year

	Year	Population	% Increase		Year	Population	% Increase
a	1990	148,134	3.76%		2007	230,643	0.08%
	1991	151,558	2.31%		2008	230,658	0.01%
	1992	155,916	2.88%		2009	229,241	-0.61%
	1993	161,688	3.70%	e	2010	226,721	-1.10%
	1994	168,874	4.44%		2011	227,416	0.31%
b	1995	182,615	8.14%		2012	229,008	0.70%
	1996	186,500	2.13%		2013	232,035	1.32%
	1997	191,612	2.74%		2014	234,632	1.12%
	1998	196,820	2.72%		2015	237,517	1.23%
	1999	208,095	5.73%		2016	240,126	1.10%
c	2000	219,705	5.58%		2017	245,895	2.40%
	2001	223,748	1.84%		2018	246,709	0.33%
	2002	225,206	0.65%		2019	252,381	2.30%
	2003	227,712	1.11%	f	2020	248,325	-1.61%
	2004	229,501	0.79%		2021	249,567	0.50%
d	2005	231,126	0.71%		2022	249,630	0.03%
	2006	230,455	-0.29%		2023*	244,676	-1.98%

Notes:

a 1990 Census

e 2010 Census

b 1995 Special Census - includes Luke AFB

f 2020 Census

c 2000 Census

d 2005 Special Census (September 1)

* Projected Population Figures

All population counts and estimates from 1995 forward include Luke AFB

Salaries, Wages and Benefits

The largest component of cost in the major operating funds which provide services to the public is personnel costs. These costs primarily consist of the cost of salaries and wages, health insurance, and retirement contributions.

The forecasting models are programmed to include pay range adjustments for City employees. However, Council must specifically approve merit and/or pay range adjustments for non-step plan employees for the upcoming fiscal year as part of the

budget development process. Increases are also based on the City’s ability to pay in any given year. The FY23-24 forecasted salary projections for non-represented employees assumed an annual increase of 8.7% for a cost-of-living adjustment. Forecasted salary projections for non-represented employees increased by an annual average of 5.1% for FY23-24 through FY27-28. Salary and benefit projections for represented police and fire personnel are consistent with the current memoranda of understanding. Salary increases for represented employees are based on a step plan and the forecast assumes normal progression of represented employees through the steps.

Employee benefit costs consist mainly of health insurance and other employer-related payroll taxes and employer-paid benefit costs. The forecast takes in account moderate increases to health insurance costs and an anticipated increase to Risk Management and Workers’ Compensation premiums. The City’s medical, dental, and vision insurance costs were forecasted to increase in excess of inflation estimates throughout the forecast period. The significant cost of health insurance to the total operating budget and the potential for significant cost increases require the City to monitor this item closely. This forecast assumed the City’s cost of all employee benefits, including health insurance, would increase by an average of 5.1% annually over the five-year period.

Retirement Contributions

City of Glendale employees contribute to three public retirement plans: the Arizona State Retirement System (ASRS) the Public Safety Personnel Retirement System (PSPRS) which includes covered police and fire personnel, and the Elected Officials’ Retirement Plan, which covers elected officials and is managed by PSPRS. The annual employer’s portion of the contribution rates differ by retirement system. Due to the financial conditions of the retirement plans, especially the PSPRS plan, contributions to the plans are expected to increase through the forecast period. The rates, as a percentage of earnings, used in the forecast for FY23-24 through FY27-28 are estimated below.

	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Arizona State Retirement System	12.29%	12.30%	12.31%	12.33%	12.34%
Public Safety Retirement - Police	26.40%	26.53%	26.66%	26.80%	26.93%
Public Safety Retirement - Fire	27.30%	27.44%	27.57%	27.71%	27.85%
Elected Officials Retirement System	76.50%	76.50%	76.50%	76.50%	76.50%

Vehicle, Equipment and Technology Replacement Funds

These replacement funds were designed to allow the City to replace outdated or worn-out equipment at regular intervals. The Field Operations, Budget and Finance, and Innovation and Technology departments administer the vehicle, equipment, and technology replacement programs, respectively. Items such as annual replacement of Police in-vehicle computers, were included in the forecast.

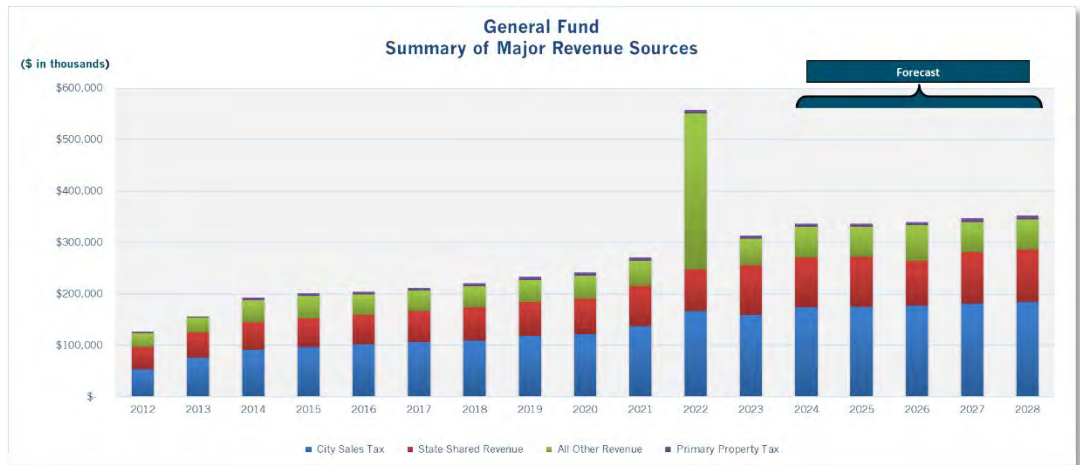
Ongoing contributions to the technology fund are assumed throughout the five-year forecast period. The Fleet Replacement Fund implemented a City-wide motor pool which requires departments to return those vehicles which have low mileage or low utilization for City-wide use on a first come, first served, sign-in and sign-out basis.

Debt Service Obligations

The General Fund forecast assumes \$18.8 million in debt service in FY24 for the Certificates of Participation (COPs) issued in FY22. The COPs were issued to pay down unfunded liability in the Public Safety Pension Retirement System (PSPRS). The current Municipal Property Corporation (MPC) debt service supports infrastructure improvements for the Zanjero development, Camelback Ranch, Gila River Arena, and the convention center/media center/parking garage facilities at the Westgate development. The MPC and Excise debt service in the forecast for FY24 is \$35.1 million. The total General Fund financed debt service averages \$55.2 million throughout the five-year forecast period.

General Fund Revenue Forecast

A significant economic recession began to impact sales tax and other City revenues beginning in FY08-09. National conditions deteriorated rapidly, and credit markets



froze for consumers and businesses. The result was a decline in business investment and consumer spending and growth in unemployment. Although the economy started showing signs of recovery in 2012, economists predicted slow recovery for the foreseeable future. To maintain service levels and address the financial challenges, the City Council increased the City’s sales tax rate by 0.7% beginning in August 2012 (FY12-13).

FY21-22 includes \$290.8 million in one-time miscellaneous revenues; \$260 million in one-time revenues from the issuance of Certificates of Participation (COPs) to pay down unfunded liability in the Public Safety Personnel Retirement System (PSPRS), and \$30.8M in American Rescue Plan funds.

Approximately 80% of the General Fund’s total revenue is comprised of City Sales Tax and State Shared Revenue. The “Summary of Major Revenue Sources” graph illustrates the relative importance of these revenues in comparison to the overall General Fund revenue base. Other General Fund revenue sources include various fees such as municipal court fees, user fees and charges for City services like building inspections, plan reviews, and recreation classes, interest income, City property rental income, staff/admin chargebacks, and other miscellaneous revenue. Primary Property Tax revenue represents approximately 1.9% of total General Fund Revenue.

City Sales Tax

City sales tax revenue is highly elastic and varies directly with the economic conditions. During times of economic expansion, tax revenues increase, primarily due to higher levels of consumer spending. During an economic downturn, the opposite is true

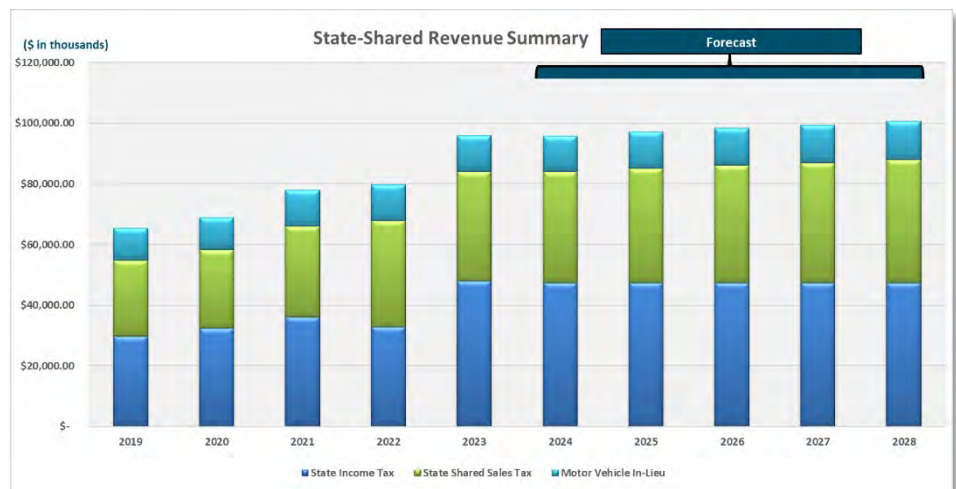
and tax revenue levels decline. City sales tax receipts comprise approximately 52% of the City’s General Fund revenue through FY27-28.



Taxable sales estimates assume a growth rate of 0.7% in FY23-24 and conservative average growth of 0.9% from FY24-25 through FY27-28. The growth rate assumption is based on the continued strength of the local economy, but eventual slowdown in one-time construction sales tax, which has been strong over the past two years.

State-Shared Revenue

Cities and towns in Arizona are beneficiaries of a state-shared revenue program that distributes state sales, income, and vehicle license taxes (commonly referred to as “State Shared Revenues”). This category represents 28.9%, or \$97.1 million of estimated general fund operating revenue in FY23-24.



The forecast for each State-Shared revenue source is developed separately and compared to the state’s forecast for these revenue sources. The forecast assumes continued state sales tax revenue growth consistent with projections from the State Finance Advisory Committee. State-Shared revenue is also dependent upon state law.

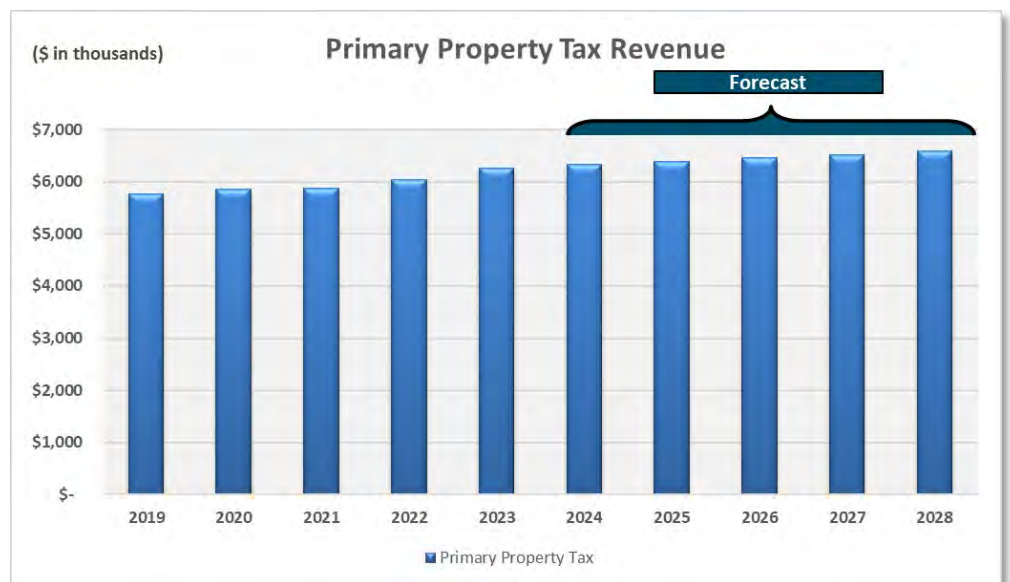
The average annual growth rate for State-Shared Revenue is forecasted at 1.2% during the five-year forecast period.

Conservative increases in State-Shared revenues are still assumed in the forecast, but a reduction in State-Shared income tax was reflected in FY21-22, due to the COVID-19 pandemic.

The forecast also includes an anticipated reimbursement from the Arizona Sports and Tourism Authority (AZSTA) for Camelback Ranch Spring Training Facility estimated at \$2.8 million for FY23-24, and an average of \$5.9 million per year through FY27-28.

Property Tax

Arizona’s property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. The primary property tax revenue is included in the City’s General Fund. The secondary property tax is an unlimited levy, but it can be used only to pay the principal, interest and



redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose.

Primary property tax is a relatively small revenue source for the General Fund as it is only 1.9% of the total General Fund revenue, or approximately \$6.3 million forecasted for FY23-24. The City’s property tax revenue projection is based on the state-mandated levy limits, and increases are estimated at 1% per year. Increases are attributed to growth, as the City Council has not raised the primary property tax since FY15-16. The City’s financial policies indicate the primary property tax levy will be evaluated each year to determine where it should be set.

Other Revenue

This category covers a variety of City fees and charges for City services such as building permits, right-of-way permits, construction plan check reviews, business and sales tax licenses, liquor licenses, fire inspection fees, park and recreation fees, court fees and fines, library fees and fines, and fees related to planning and zoning issues. This category also includes revenues from cable, gas and electric franchise fees, income from the

rental of City facilities, cemetery services, interest income, and other miscellaneous revenues.

This revenue also includes general staff and administrative service charges. Departments whose operations are supported by the General Fund, such as the Budget and Finance Department, Human Resources Department, City Attorney and Facilities Management Division of the Field Operations Department, provide services to the City's Water/Wastewater, Solid Waste and Landfill enterprise funds as well as the self-supporting Transportation Fund (supported by the transportation sales tax). These are services that the other funds' operations would have to pay outside contractors to provide if City departments did not provide them. Consequently, each of the identified operations is required to pay its fair share of the cost for these services.

The Budget and Finance Department established these charges based on an indirect cost allocation model that uses various accepted allocation methods. The charges are applied to the other fund's operating budgets throughout the year (i.e. 1/12) each month. The total general fund staff and administrative service charges for FY23-24 are forecasted at \$8.8 million or about 70% of the Other Revenue category which is projected to total \$12.7 million in FY23-24.

General Fund Revenues & Expenditures

The final step in completing the Five-Year Financial Forecast is the comparison of the net effects of the projected revenues and expenses on General Fund balances. The Five-Year Financial Forecast demonstrates that the estimated annual ongoing operating revenues are sufficient to cover ongoing expenditures throughout the forecast. Reduction in fund balance in FY23-24 through FY27-28 demonstrates a planned draw down of fund balance for projects in the Capital Improvement Plan (CIP). The ongoing operating expenditures assumed continuation of all major services, continuation of current obligations, moderate revenue growth, and controlling operating costs. The forecast also assumed absorbing significant cost increases in employee benefits such as health care and mandatory retirement contributions. The detailed General Fund Five-Year Financial Forecast, as presented to the City Council on February 14, 2023, is outlined on the following page.



General Fund - Five-Year Financial Forecast
FY23-24 Through FY27-28 with FY22-23 Comparative Data

	FY22-23		Forecast				
	Budget	Revised	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Operating Revenue							
<i>Local Taxes</i>							
City Sales Tax	159,522,397	172,831,174	174,018,883	175,241,091	177,675,643	180,935,746	184,395,530
Primary Property Tax	6,266,777	6,266,777	6,329,445	6,392,739	6,456,667	6,521,233	6,586,446
Total Local Taxes	165,789,174	179,097,951	180,348,328	181,633,831	184,132,310	187,456,979	190,981,975
<i>Intergovernmental</i>							
State Shared Revenue	95,898,929	95,811,234	97,147,197	98,323,894	99,528,646	100,745,341	101,990,952
AZSTA Reimbursement for CBR	2,827,206	2,827,206	2,813,631	3,858,697	4,054,476	7,457,309	8,157,733
Other Intergovernmental	3,559,987	4,261,094	4,261,512	4,294,097	4,327,330	3,554,631	3,573,066
Total Intergovernmental	102,286,122	102,899,534	104,222,340	106,476,688	107,910,452	111,757,281	113,721,751
<i>Fees, Licenses, Permits, & Arena Fees</i>							
Fees, Licenses, & Permits	31,466,956	35,878,658	32,678,324	30,143,979	28,698,950	27,962,852	27,321,707
Arena Fees	2,023,484	6,083,696	6,692,065	7,026,669	7,167,202	7,310,546	7,456,757
Total Fees, Licenses & Permits	33,490,440	41,962,354	39,370,390	37,170,647	35,866,152	35,273,398	34,778,464
<i>Other & Miscellaneous</i>							
Other Revenues	3,730,657	3,534,825	1,768,758	772,769	776,861	781,035	785,292
Staff Admin. Chargeback Revenue	8,839,560	8,839,560	8,839,560	9,016,351	9,196,678	9,380,611	9,568,223
Interest Income	156,716	2,079,891	2,100,690	2,121,697	2,142,914	2,164,343	2,185,986
Total Other & Miscellaneous	12,726,933	14,454,276	12,709,007	11,910,817	12,116,453	12,325,989	12,539,502
Total Operating Revenue	314,292,668	338,414,114	336,650,065	337,191,983	340,025,366	346,813,648	352,021,692
Expenditures & Other Financing Sources/Uses							
<i>Expenditures</i>							
Personnel Services	(176,686,220)	(177,961,127)	(194,895,371)	(204,448,047)	(212,812,348)	(221,417,087)	(230,263,057)
Services & Supplies	(54,061,444)	(54,061,444)	(71,843,430)	(75,052,046)	(78,285,282)	(82,836,010)	(85,112,372)
Internal Charges	(24,599,707)	(24,599,707)	(33,678,583)	(33,647,325)	(32,669,764)	(33,877,876)	(35,135,713)
Total Expenditures	(255,347,371)	(256,622,278)	(300,417,383)	(313,147,417)	(323,767,394)	(338,130,973)	(350,511,142)
<i>Other Financing Sources/Uses</i>							
ARPA	7,910,727	7,910,727	1,777,683				
<i>Transfers In</i>							
Special Revenue - PSST Police	27,210,017	27,210,017	31,814,519	30,962,380	30,320,772	30,321,958	30,356,356
Special Revenue - PSST Fire	13,634,548	13,634,548	15,398,671	15,472,551	15,401,634	15,402,070	15,669,102
Total Transfers In	40,844,565	40,844,565	47,213,190	46,434,932	45,722,406	45,724,027	46,025,458
<i>Transfers Out</i>							
Special Revenue - Vehicle Replacement	(3,505,696)	(3,505,696)	(3,240,000)	(3,499,200)	(3,779,136)	(4,081,467)	(4,407,984)
Special Revenue - Other	(683,909)	(683,909)	(683,909)	(683,909)	(683,909)	(683,909)	(683,909)
Training Fac Rev Fund	(2,638,926)	(2,638,926)	(2,815,756)	(2,956,340)	(3,074,593)	(3,197,577)	(3,301,591)
Maint. of Effort Enterprise Funds	(2,128,768)	(2,128,768)	(2,179,218)	(2,229,035)	(2,281,966)	(2,335,478)	(2,392,059)
General Governmental CIP	(27,546,140)	(27,546,140)	(62,786,755)	(14,702,384)	(10,963,945)	(9,246,219)	(9,531,394)
Debt Service - COPs	(5,665,807)	(5,665,807)	(18,775,807)	(19,469,411)	(20,105,789)	(20,667,881)	(21,186,818)
Debt Service - MPC & Excise Tax	(35,136,356)	(35,136,356)	(35,134,435)	(35,129,364)	(35,140,089)	(35,131,241)	(35,132,849)
Total Transfers Out	(77,305,602)	(77,305,602)	(125,615,881)	(78,669,643)	(76,029,428)	(75,343,772)	(76,636,604)
Total Expenditures & Other Financing Sources/Uses	(291,808,408)	(293,083,315)	(378,820,074)	(345,382,128)	(354,074,416)	(367,750,718)	(381,122,287)
Total Surplus/(Deficit) Before Contingency	22,484,261	45,330,799	(42,170,009)	(8,190,145)	(14,049,050)	(20,937,070)	(29,100,595)
<i>Contingency</i>	(5,000,000)	(5,000,000)	(5,000,000)	(5,000,000)	(5,000,000)	(5,000,000)	(5,000,000)
Total Surplus/(Deficit) After Contingency	17,484,261	40,330,799	(47,170,009)	(13,190,145)	(19,049,050)	(25,937,070)	(34,100,595)
Beginning Fund Balance - With Contingency	173,086,283	173,086,283	213,417,082	166,247,073	153,056,927	134,007,877	108,070,807
Assigned Fund Balance	97,890,088	97,890,088	84,480,748	33,079,497	16,954,672	13,620,258	11,754,421
Pension Reserves (Committed)	13,333,333	13,333,333	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000
Ending Unassigned Fund Balance - With Contingency	49,347,124	72,193,662	61,766,325	99,977,430	97,053,205	74,450,549	42,215,791
Ending Fund Balance - With Contingency	190,570,544	213,417,082	166,247,073	153,056,927	134,007,877	108,070,807	73,970,212
Beginning Fund Balance - Without Contingency	173,086,283	173,086,283	218,417,082	176,247,073	168,056,927	154,007,877	133,070,807
Assigned Fund Balance	97,890,088	97,890,088	84,480,748	33,079,497	16,954,672	13,620,258	11,754,421
Pension Reserves (Committed)	13,333,333	13,333,333	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000
Ending Unassigned Fund Balance - Without Contingency	84,347,123	107,193,661	71,766,325	114,977,430	117,053,205	99,450,549	72,215,791
Ending Fund Balance - Without Contingency	195,570,544	218,417,082	176,247,073	168,056,927	154,007,877	133,070,807	103,970,212

Other Major Funds

Five-year forecasts for the other major funds were also presented to the City Council on February 14, 2023 and used as a basis to set the FY23-24 budget for the respective funds. The five-year forecasts include the following funds: Highway User Revenue Fund (HURF), Transportation Sales Tax, Police and Fire Sales Tax Special Revenue Funds; and the Solid Waste, Landfill and Water & Wastewater Enterprise Funds. These forecasts were prepared using the same tools and methods described in detail in the preceding General Fund five-year forecast section. Therefore, this section will only include a brief overview of each major fund with the five-year forecast pictured in the same format as was used in the preceding General Fund section.

Highway User Revenue Fund (HURF)

These funds are used to track HURF monies that the State of Arizona distributes to cities, towns and counties. This revenue source is commonly referred to as the gasoline tax, although there are several additional transportation-related fees that comprise this revenue, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel. When fuel prices are lower, HURF revenues tend to grow as consumers use more fuel. There is a State constitutional restriction on the use of HURF revenues. They must be used solely for street and highway purposes such as maintenance, repair, reconstruction, and roadside development. In Glendale, the fund supports street maintenance, traffic signs and signals, street lighting, and other street-related activities. The anticipated rate of revenue growth averages 2.70% over the five-year forecast period. Revenue estimates are provided by the League of Arizona Cities and Towns each March. Expenditures forecasted over the next five years include major street improvements totaling \$23.8 million.

Highway User Revenue Funds - Five-Year Financial Forecast
FY23-24 Through FY27-28 with FY22-23 Comparative Data

	FY22-23		Forecast				
	Budget	Revised Est	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Revenue & Other Financing Sources							
<i>Highway User Revenues</i>	18,940,041	17,526,924	18,140,366	18,684,577	19,151,692	19,630,484	20,023,094
<i>Fees, Licenses & Permits</i>	287,957	400,000	240,000	242,400	244,824	247,272	249,745
<i>Other Revenue</i>	-	82,342	82,342	82,342	82,342	82,342	82,342
Total Revenue & Other Financing Sources	19,227,998	18,009,266	18,462,709	19,009,320	19,478,858	19,960,099	20,355,181
Expenditures & Other Financing Uses							
<i>Personnel Services</i>	(4,329,718)	(4,329,718)	(4,706,404)	(4,941,724)	(5,139,393)	(5,344,968)	(5,558,767)
<i>Services & Supplies</i>	(6,908,224)	(6,908,224)	(7,599,046)	(7,978,998)	(8,302,140)	(8,638,407)	(8,988,333)
<i>Internal Charges</i>	(1,901,776)	(1,901,776)	(2,083,071)	(2,187,224)	(2,288,787)	(2,395,117)	(2,506,438)
<i>Capital Outlay</i>	(9,762,584)	(9,678,795)	(4,548,172)	(4,644,519)	(4,708,010)	(4,808,695)	(5,126,876)
Total Expenditures & Other Financing Uses	(22,902,302)	(22,818,513)	(18,936,693)	(19,752,465)	(20,438,330)	(21,187,187)	(22,180,414)
Total Income (Loss)	(3,674,304)	(4,809,247)	(473,984)	(743,146)	(959,472)	(1,227,088)	(1,825,233)
Contingency	(1,500,000)	(1,500,000)	(1,500,000)	(1,500,000)	(1,500,000)	(1,500,000)	(1,500,000)
Total Income/(Loss) w/ Contingency	(5,174,304)	(6,309,247)	(1,973,984)	(2,243,146)	(2,459,472)	(2,727,088)	(3,325,233)
Beginning Fund Balance - With Contingency	20,807,203	20,807,203	14,497,957	12,523,972	10,280,827	7,821,355	5,094,267
Ending Fund Balance - With Contingency	15,632,900	14,497,957	12,523,972	10,280,827	7,821,355	5,094,267	1,769,034
Beginning Fund Balance - Without Contingency	20,807,203	20,807,203	15,997,957	15,523,972	14,780,827	13,821,355	12,594,267
Ending Fund Balance - Without Contingency	17,132,900	15,997,957	15,523,972	14,780,827	13,821,355	12,594,267	10,769,034

Transportation Sales Tax

The Transportation Sales Tax Funds support transportation services in Glendale. The fund is primarily supported by designated sales tax revenue received from Proposition 402 (0.5%). In 2001 Glendale voters approved a one-half cent adjustment to the City sales tax rate to fund a comprehensive package of transportation projects including expansion of public transit service, intersection improvements to reduce congestion, and other street-related services.



Transportation sales tax revenues are expected to grow at the same pace as the General Fund sales tax increases over the five-year forecast period, which assumes a growth rate of 0.7% in FY23-24 and conservative average growth of 0.9% through FY27-28. The growth rate assumption is based on the continued strength of the local economy, but eventual slowdown in one-time construction sales tax.

Capital projects for the five-year period total \$86.2 million. Debt service obligations of approximately \$6.7 million annually have been incorporated into the five-year forecast as well as nominal inflation for operational expenses.

Transportation Sales Tax Fund - Five-Year Financial Forecast
FY23-24 Through FY27-28 with FY22-23 Comparative Data

	FY22-23		Forecast				
	Budget	Revised Est	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Revenue & Other Financing Sources							
<i>City Sales Tax</i>	41,418,288	43,943,026	44,212,150	44,496,366	45,097,876	45,915,134	46,783,843
<i>Transit Revenue</i>	87,166	92,484	92,484	95,000	100,000	110,000	124,000
<i>Other Revenue</i>	902,732	1,793,423	1,778,860	1,765,024	1,751,881	1,739,395	1,727,532
Total Revenue & Other Financing Sources	42,408,186	45,828,934	46,083,494	46,356,390	46,949,757	47,764,529	48,635,375
Expenditures & Other Financing Uses							
<i>Personnel Services</i>	(5,377,588)	(5,377,588)	(5,845,438)	(6,137,710)	(6,383,218)	(6,638,547)	(6,904,089)
<i>Services & Supplies</i>	(8,983,066)	(8,983,066)	(9,825,103)	(10,561,698)	(11,318,442)	(12,135,540)	(13,018,115)
<i>Internal Charges</i>	(2,090,609)	(2,090,609)	(2,286,711)	(2,401,046)	(2,497,088)	(2,596,971)	(2,700,850)
<i>Capital Outlay</i>	(31,823,741)	(31,171,319)	(23,244,018)	(16,078,398)	(17,778,309)	(15,176,265)	(13,883,006)
<i>Debt Service - Principal & Interest</i>	(6,704,040)	(6,704,040)	(6,698,897)	(6,702,754)	(6,700,230)	(6,700,956)	(6,699,182)
Total Expenditures & Other Financing Uses	(54,979,043)	(54,326,622)	(47,900,167)	(41,881,606)	(44,677,287)	(43,248,279)	(43,205,242)
Total Income (Loss)	(12,570,857)	(8,497,688)	(1,816,673)	4,474,784	2,272,470	4,516,249	5,430,133
Contingency	(3,000,000)	(2,829,066)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
Total Income/(Loss) w/ Contingency	(15,570,857)	(11,326,754)	(4,816,673)	1,474,784	(727,530)	1,516,249	2,430,133
Beginning Fund Balance - With Contingency	89,766,252	89,766,252	78,439,498	73,622,825	75,097,609	74,370,079	75,886,328
Ending Fund Balance - With Contingency	74,195,395	78,439,498	73,622,825	75,097,609	74,370,079	75,886,328	78,316,461
Beginning Fund Balance - Without Contingency	89,766,252	89,766,252	81,268,564	79,451,891	83,926,675	86,199,144	90,715,394
Ending Fund Balance - Without Contingency	77,195,395	81,268,564	79,451,891	83,926,675	86,199,144	90,715,394	96,145,527

Public Safety Sales Tax (Police & Fire)

In 1994, Glendale voters passed a citizens’ initiative that increased the local sales tax rate by 0.1% to enhance police and fire personnel and related equipment. In September 2007, Glendale voters passed a separate initiative that increased the local sales tax rate by another 0.4%, bringing the total public safety sales tax rate to 0.5%, effective November 1, 2007. Both taxes specified that two-thirds of the revenue would go to police operations (Police Special Revenue Fund) and one-third to fire operations (Fire Special Revenue Fund). The original tax (0.1%) included all grocery related food sales, but the second tax (0.4%) excludes all grocery-related food sales. Both taxes specifically prohibit supplanting existing General Fund budgets with the Public Safety Sales Tax revenue. The two funds are presented separately.



Prior to FY14-15, all expenditures related to enhanced public safety services, as defined through the previous ballot initiatives, were tracked within specific Police and Fire dedicated sales tax funds. In FY14-15, a new costing methodology was implemented to simplify the annual budget process and ensure accounting for public safety sales tax related expenditures is consistent with the initiative. An annual transfer from the Public Safety Sales Tax (PSST) funds to the general fund now provides direct reimbursement for the cost of the enhanced levels of service as approved by the voter initiatives.

The Police Special Revenue Fund assumes sales tax revenue growth at the same pace as the General Fund sales tax increases over the five-year forecast period (approximately 0.8% annually). Transfer amounts to the General Fund include planned fund balance reductions averaging \$2.3 million over the five-year forecast.

PSST - Police Sales Tax Fund - Five-Year Financial Forecast
FY22-23 Through FY26-27 with FY21-22 Comparative Data

	FY22-23		Forecast				
	Budget	Revised Est	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Revenue & Other Financing Sources							
<i>City Sales Tax</i>	25,210,017	27,683,596	27,814,519	27,962,380	28,320,772	28,821,958	29,356,356
<i>Other Intergovernmental</i>	-	7,100	-	-	-	-	-
Total Revenue & Other Financing Sources	25,210,017	27,690,696	27,814,519	27,962,380	28,320,772	28,821,958	29,356,356
Expenditures & Other Financing Uses							
<i>Transfers Out</i>	(27,210,017)	(27,210,017)	(31,814,519)	(30,962,380)	(30,320,772)	(30,321,958)	(30,356,356)
Total Expenditures & Other Financing Uses	(27,210,017)	(27,210,017)	(31,814,519)	(30,962,380)	(30,320,772)	(30,321,958)	(30,356,356)
Total Income (Loss)	(2,000,000)	480,679	(4,000,000)	(3,000,000)	(2,000,000)	(1,500,000)	(1,000,000)
Contingency	-	-	-	-	-	-	-
Total Income/(Loss) w/ Contingency	(2,000,000)	480,679	(4,000,000)	(3,000,000)	(2,000,000)	(1,500,000)	(1,000,000)
Beginning Fund Balance - With Contingency	12,860,586	12,860,586	13,341,265	9,341,265	6,341,265	4,341,265	2,841,265
Ending Fund Balance - With Contingency	10,860,586	13,341,265	9,341,265	6,341,265	4,341,265	2,841,265	1,841,265
Beginning Fund Balance - Without Contingency	12,860,586	12,860,586	13,341,265	9,341,265	6,341,265	4,341,265	2,841,265
Ending Fund Balance - Without Contingency	10,860,586	13,341,265	9,341,265	6,341,265	4,341,265	2,841,265	1,841,265

The Fire Special Revenue Fund assumes sales tax revenue growth at the same pace as the General Fund sales tax increases over the five-year forecast period (approximately 0.8% annually). Transfer amounts to the General Fund include planned fund balance reduction averaging \$1.3 million over the five-year forecast.

PSST - Fire Sales Tax Fund - Five-Year Financial Forecast
FY23-24 Through FY27-28 with FY22-23 Comparative Data

	FY22-23		Forecast				
	Budget	Revised Est	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Revenue & Other Financing Sources							
<i>City Sales Tax</i>	12,634,548	13,833,256	13,898,671	13,972,551	14,151,634	14,402,070	14,669,102
Total Revenue & Other Financing Sources	<u>12,634,548</u>	<u>13,833,256</u>	<u>13,898,671</u>	<u>13,972,551</u>	<u>14,151,634</u>	<u>14,402,070</u>	<u>14,669,102</u>
Expenditures & Other Financing Uses							
<i>Transfers Out</i>	(13,634,548)	(13,634,548)	(15,398,671)	(15,472,551)	(15,401,634)	(15,402,070)	(15,669,102)
Total Expenditures & Other Financing Uses	<u>(13,634,548)</u>	<u>(13,634,548)</u>	<u>(15,398,671)</u>	<u>(15,472,551)</u>	<u>(15,401,634)</u>	<u>(15,402,070)</u>	<u>(15,669,102)</u>
Total Income (Loss)	<u>(1,000,000)</u>	<u>198,708</u>	<u>(1,500,000)</u>	<u>(1,500,000)</u>	<u>(1,250,000)</u>	<u>(1,000,000)</u>	<u>(1,000,000)</u>
Contingency	-	-	-	-	-	-	-
Total Income/(Loss) w/ Contingency	<u>(1,000,000)</u>	<u>198,708</u>	<u>(1,500,000)</u>	<u>(1,500,000)</u>	<u>(1,250,000)</u>	<u>(1,000,000)</u>	<u>(1,000,000)</u>
Beginning Fund Balance - With Contingency	6,825,891	6,825,891	7,024,600	5,524,600	4,024,600	2,774,600	1,774,600
Ending Fund Balance - With Contingency	5,825,891	7,024,600	5,524,600	4,024,600	2,774,600	1,774,600	774,600
Beginning Fund Balance - Without Contingency	6,825,891	6,825,891	7,024,600	5,524,600	4,024,600	2,774,600	1,774,600
Ending Fund Balance - Without Contingency	5,825,891	7,024,600	5,524,600	4,024,600	2,774,600	1,774,600	774,600



Solid Waste Enterprise Fund

This fund supports refuse collection and disposal services to homes and businesses in the city. Council-approved rate adjustments provide for a stable financial condition over the five-year forecast period. It is important to note that timing of capital outlay projects and actual fund performance may drive the need for a future rate study within the forecast period. Annual cash funding of capital purchases, primarily for the replacement of vehicles, has been included within the planned expenditures for the enterprise fund. Staff will continue to monitor and update the financial plan for potential changes in capital projects or potential rate adjustments.

Solid Waste Fund - Five-Year Financial Forecast FY23-24 Through FY27-28 with FY22-23 Comparative Data

	FY22-23		Forecast				
	Budget	Revised Est	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Revenue & Other Financing Sources							
<i>Residential Sanitation</i>	18,210,230	17,930,875	18,491,207	19,385,696	19,950,577	20,175,925	20,368,596
<i>Commercial Sanitation</i>	5,334,175	5,632,920	6,162,488	6,668,999	7,110,570	7,515,483	7,948,739
<i>Other Revenue</i>	822,502	1,300,295	1,418,567	1,428,778	1,449,849	1,469,597	1,490,844
<i>Transfers In M.O.E.</i>	209,829	385,000	390,000	206,250	206,250	206,250	206,250
Total Revenue & Other Financing Sources	24,576,736	25,249,090	26,462,262	27,689,723	28,717,246	29,367,254	30,014,429
Expenditures & Other Financing Uses							
<i>Personnel Services</i>	(7,280,438)	(7,280,438)	(7,913,836)	(8,309,527)	(8,641,909)	(8,987,586)	(9,347,090)
<i>Services & Supplies</i>	(9,000,267)	(9,000,267)	(9,900,294)	(10,395,309)	(10,811,121)	(11,243,566)	(11,693,309)
<i>Internal Charges</i>	(3,830,083)	(3,830,083)	(4,184,382)	(4,393,601)	(4,569,345)	(4,752,119)	(4,942,203)
<i>Capital Outlay</i>	(4,560,536)	(4,560,536)	(3,868,971)	(4,914,077)	(4,647,031)	(4,674,861)	(4,096,958)
Total Expenditures & Other Financing Uses	(24,671,324)	(24,671,324)	(25,867,483)	(28,012,514)	(28,669,406)	(29,658,132)	(30,079,560)
Total Income (Loss)	(94,588)	577,766	594,780	(322,791)	47,840	(290,878)	(65,131)
<i>Contingency</i>	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Total Income/(Loss) w/ Contingency	(294,588)	377,766	394,780	(522,791)	(152,160)	(490,878)	(265,131)
Beginning Working Capital - With Contingency	739,453	739,453	1,117,219	1,511,999	989,207	837,047	346,169
Ending Working Capital - With Contingency	444,865	1,117,219	1,511,999	989,207	837,047	346,169	81,039
Beginning Working Capital - Without Contingency	739,453	739,453	1,317,219	1,911,999	1,589,207	1,637,047	1,346,169
Ending Working Capital - Without Contingency	644,865	1,317,219	1,911,999	1,589,207	1,637,047	1,346,169	1,281,039

Landfill Enterprise Fund

This fund supports the activities at the Glendale Landfill including waste disposal, recycling and the materials recovery facility. Over the five-year forecast period, revenues are expected to remain stable with currently contracted rate increases. It is important to note that depending on the timing of capital outlay projects and fund performance, future rate adjustments may be necessary. General Obligation bonds were issued for landfill projects in FY21-22. Staff will continue to monitor the performance of the fund for future financing options.

Landfill Fund - Five-Year Financial Forecast FY23-24 Through FY27-28 with FY22-23 Comparative Data

	FY22-23		Forecast				
	Budget	Revised Est	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Revenue & Other Financing Sources							
<i>Tipping Fees</i>	9,444,844	9,352,737	9,633,320	10,024,153	10,424,756	10,835,375	11,256,260
<i>Recycling Sales</i>		777	777	777	777	777	777
<i>Other Revenue</i>	4,386,046	6,003,055	5,153,634	5,809,842	5,963,570	6,118,606	6,276,256
<i>Transfers In M.O.E</i>	1,101,602	1,101,602	1,130,559	1,159,160	1,187,406	1,219,496	1,251,192
Total Revenue & Other Financing Sources	14,932,492	16,458,171	15,918,289	16,993,931	17,576,509	18,174,254	18,784,484
Expenditures & Other Financing Uses							
<i>Personnel Services</i>	(4,458,263)	(4,458,263)	(4,846,132)	(5,088,438)	(5,291,975)	(5,503,654)	(5,723,801)
<i>Services & Supplies</i>	(4,207,781)	(4,207,781)	(4,628,559)	(4,859,987)	(5,054,387)	(5,256,562)	(5,466,825)
<i>Internal Charges</i>	(1,852,574)	(1,852,574)	(2,020,460)	(2,121,483)	(2,206,342)	(2,294,596)	(2,386,380)
<i>Capital Outlay</i>	(16,525,133)	(12,917,110)	(6,941,587)	(4,758,205)	(2,843,697)	(2,507,473)	(7,065,799)
<i>Debt Service - Principal & Interest</i>	(715,750)	(715,750)	(717,250)	(713,000)	(713,250)	(712,750)	(716,500)
Total Expenditures & Other Financing Uses	(27,759,501)	(24,151,478)	(19,153,988)	(17,541,113)	(16,109,651)	(16,275,035)	(21,359,305)
Total Income (Loss)	(12,827,009)	(7,693,307)	(3,235,699)	(547,182)	1,466,858	1,899,220	(2,574,820)
Contingency	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Total Income/(Loss) w/ Contingency	(13,327,009)	(8,193,307)	(3,735,699)	(1,047,182)	966,858	1,399,220	(3,074,820)
Beginning Working Capital - With Contingency	13,045,812	13,045,812	4,852,505	1,116,806	69,625	1,036,482	2,435,702
Ending Working Capital - With Contingency	(281,197)	4,852,505	1,116,806	69,625	1,036,482	2,435,702	(639,118)
Beginning Working Capital - Without Contingency	13,045,812	13,045,812	5,352,505	2,116,806	1,569,625	3,036,482	4,935,702
Ending Working Capital - Without Contingency	218,803	5,352,505	2,116,806	1,569,625	3,036,482	4,935,702	2,360,882

Water & Wastewater Enterprise Funds

These funds support the delivery of water and wastewater treatment services to Glendale residents and businesses. Activities are completely self-supported through water sales, sewer user fees, and other related charges. Council approved water and wastewater rate increases, one beginning in January of 2020 and another in January of 2021, to meet the financial obligations of the water and wastewater utility.

The forecast incorporates all estimated operational costs, with nominal inflation. The expense category includes all costs related to personnel services, contractual and commodities. Also included are the current debt service obligations, averaging \$28.3 million per year, including the additional bond financing to support the capital plan. Capital Outlay included in the plan totals \$224.9 million for the next five years, which does not include the expansion of Pyramid Peak Water Treatment Plant which is being paid for by the City of Peoria, or the Intergovernmental Agreement with Luke Air Force Base (AFB) to construct a new wastewater line and lift station from Luke AFB to Glendale's treatment system. Staff will continue to monitor and update the financial plan for potential changes in capital projects, bond funding or potential rate adjustments.



Water & Wastewater Funds - Five-Year Financial Forecast
FY23-24 Through FY27-28 with FY22-23 Comparative Data

	FY22-23		Forecast				
	Budget	Revised Est	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
Revenue & Other Financing Sources							
<i>Water & Sewer Revenues</i>	106,209,211	106,209,211	109,111,022	113,865,793	116,013,693	118,203,320	118,438,586
<i>Development Permits/Fees/Impact</i>	3,247,125	3,247,125	3,409,481	3,239,007	2,915,106	2,623,596	2,492,416
<i>Other Revenues</i>	9,447,394	5,666,028	17,272,376	4,851,183	4,987,727	5,003,698	5,079,554
<i>Bond Proceeds</i>	26,000,000		30,000,000	30,000,000	20,000,000	16,000,000	
<i>Reimbursements by IGA</i>	995,000	2,995,000	1,547,000	1,547,000	1,547,000	1,547,000	1,547,000
<i>Transfers In</i>	817,337	817,337	833,315	849,083	868,388	883,697	902,545
Total Revenue & Other Financing Sources	146,716,067	118,934,701	162,173,195	154,352,066	146,331,915	144,261,311	128,460,101
Expenditures & Other Financing Uses							
<i>Personnel Services</i>	(24,922,307)	(22,654,781)	(27,090,548)	(28,445,076)	(29,582,879)	(30,766,193)	(31,996,840)
<i>Services & Supplies</i>	(31,858,490)	(31,858,490)	(35,044,339)	(36,796,556)	(38,268,418)	(39,799,155)	(41,391,122)
<i>Internal Charges</i>	(9,821,884)	(9,821,884)	(10,706,283)	(11,241,596)	(11,717,820)	(12,214,421)	(12,732,280)
<i>Capital Outlay</i>	(78,521,273)	(41,844,608)	(69,009,494)	(40,238,262)	(39,996,015)	(44,518,000)	(31,099,000)
<i>Capital Outlay - IGA</i>	(2,000,000)	(3,389,387)					
<i>Debt Service</i>	(26,109,625)	(26,109,625)	(26,115,250)	(28,127,121)	(30,242,554)	(29,388,155)	(27,528,578)
Total Expenditures & Other Financing Uses	(173,233,579)	(135,678,776)	(167,965,914)	(144,848,611)	(149,807,686)	(156,685,925)	(144,747,820)
Total Income (Loss)	(26,517,512)	(16,744,075)	(5,792,719)	9,503,455	(3,475,771)	(12,424,613)	(16,287,719)
Contingency	(2,000,000)	(1,926,743)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Total Income/(Loss) w/ Contingency	(28,517,512)	(18,670,818)	(7,792,719)	7,503,455	(5,475,771)	(14,424,613)	(18,287,719)
Beginning Fund Balance - With Contingency	62,862,608	62,862,608	44,191,790	36,399,071	43,902,526	38,426,755	24,002,142
Ending Fund Balance - With Contingency	34,345,096	44,191,790	36,399,071	43,902,526	38,426,755	24,002,142	5,714,422
Beginning Fund Balance - Without Contingency	62,862,608	62,862,608	46,118,533	40,325,814	49,829,268	46,353,497	33,928,884
Ending Fund Balance - Without Contingency	36,345,096	46,118,533	40,325,814	49,829,268	46,353,497	33,928,884	17,641,165

Conclusion

Long-range forecasting and modeling are powerful management and decision-making tools. The City Council's ability to make sound financial decisions and provide guidance on long-range planning are key factors in ensuring the City's fiscal health.

The current Five-Year Financial Forecast highlights the need to exercise fiscal discretion and restraint, examine carefully any projects that entail ongoing expenses, practice prudent fiscal management, and remain conservative in our financial and strategic planning.

FINANCIAL POLICIES

A key component of the FY23-24 budget is the adoption of the Council's financial policies. This budget document includes the Council's amended financial policies to be considered for approval as part of the in the FY23-24 budget adoption process.

Council's financial policies serve as the foundation for establishing a strong, sustainable financial plan. The policies provide broad policy guidance related to *Fiscal Planning and Budgeting, Cash and Budget Appropriation Transfers, Expenditure Control, Capital Asset and Debt Management, and Fund Reserves and Structure.*

These five key financial policy areas are discussed on the following pages. For the purpose of these policies, a department is defined as a separate departmental unit presented in the City's most recent organizational chart. A fund is defined as a balanced set of accounts which appears as a column for reporting purposes in either the "Basic Financial Statements" or the "Combining Financial Statements" section of the City's Annual Comprehensive Financial Report (ACFR).

Fiscal Planning and Budgeting

Fiscal planning is the process of identifying resources and allocating them among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the budget. It is essential to incorporate a long-term perspective and to monitor the performance of the programs that are competing to receive funding.

The City Manager will submit to the Council a proposed annual budget, based on Council's established goals, and will execute the budget as finally adopted, pursuant to Title 42, Chapter 17, Article 3, Section 17105 of the Arizona Revised Statutes, as amended.

1. Revenue and expenditure forecasts will be prepared annually and will include a Five-Year Forecast for each major operating fund (General Fund, Enterprise Funds, and certain Special Revenue Funds). These Five-Year Forecasts will be prepared at the beginning of the operating budget process and 1) provide a long-term view of current year budget decisions affecting the City and 2) provide an estimate of the fund balance and sensitivity to revenue and expenditures changes over the forecast period.
 - a. The budget will be balanced, by fund, when all projected ongoing revenue sources exceed all ongoing expenses proposed for the current fiscal year and for the upcoming fiscal year. Use of the unassigned fund balance will occur only as authorized by Council and to address one-time costs, not ongoing costs or planned utilization of fund balance.

- b. Revenues will not be dedicated for specific purposes unless approved by Council or required by law. All non-restricted revenues will be deposited in the General Fund and appropriated through the annual budget process.
2. To ensure ongoing General Fund stability, the primary property tax levy will be evaluated each year to determine where it should be set.
3. Any proposed new service or program initiative will be developed to reflect current Council policy directives and shall be considered in the context of balancing ongoing anticipated revenues against ongoing anticipated expenses. Proposals will follow all related Council Financial Policies.
4. To ensure compliance with existing policy, all grant programs and any programs supplemented by outside funding will include a sunset provision consistent with the projected end of funding. Personnel paid with these funds will be considered temporary with no certainty of continued employment beyond the life of the funding unless otherwise approved by Council. Equipment and technology purchases with these kinds of funds are subject to the policies for the replacement funds.
5. The City Manager's recommended budget presented to Council will contain, at a minimum, the following elements:
 - a. Revenue projections by major category, by fund;
 - b. Expenditure projections by program levels and major expenditure category, by fund, including support provided to or received from other funds;
 - c. Debt service principal and interest amounts;
 - d. Proposed inter-fund transfers;
 - e. Projected fund balance by fund;
 - f. Proposed personnel staffing levels;
 - g. Detailed schedule of capital projects;
 - h. Any additional information, data, or analysis requested by Council.
6. The operating budget will be based on the principle that current ongoing operating expenditures, including debt service and support for other funds, will be funded with current ongoing revenues. The enterprise funds (water/sewer, solid waste and landfill) and the transportation sales tax fund will pay the indirect cost charges for services provided by other funds. Additional funds may be added upon Council approval.
7. The budget will not use one-time (non-recurring) sources to fund continuing (recurring) expenditures.

8. Addition of personnel will be requested only to meet existing program initiatives and policy directives after service needs have been thoroughly examined and only if increased net ongoing revenue is substantiated.

9. The Budget and Finance Department and Human Resources Department will work together to manage position control. The number of full-time and regular part-time employees on the payroll will not exceed the total number of full-time equivalent positions that Council authorizes and adopts with the annual budget.

10. Benefits and compensation will be administered in accordance with Council policy direction.

a. Total compensation will be evaluated periodically for competitiveness.

b. A cost containment strategy means total costs for health insurance premiums will be shared between the employer, employees and retirees. Total premiums will be evaluated on an annual basis to ensure they are reasonable, competitive and expected to address anticipated claims plus the maintenance of an adequate reserve for the Employee Benefits Fund. Funding will be based on an annual actuarial report and its 75% confidence funding level recommendation.

c. A policy will be developed regarding the continuation of retiree health insurance after the completion of a comprehensive evaluation of the impact of GASB 67 and the presentation of results to Council.

11. Ideas for improving the efficiency and effectiveness of the city's programs and the productivity of its employees will be considered during the budget process.

12. Carryover of unspent appropriation from one fiscal year to the next is not automatic. The Budget and Finance Department staff will evaluate carryover requests and make recommendations to the City Manager. Recommended requests will be included in the City Manager's budget presented to Council.

13. Salary savings will be retained to the greatest extent possible to build fund balance. Salary savings may be used for expenses upon the City Manager or their designee's, approval if within the same fund/department. Salary savings may be used for expenses between funds/departments upon Council approval within the last three months of the fiscal year.

14. Total fund appropriation changes must be approved by the Council. These changes must also comply with the city's Alternative Expenditure Limitation in accordance with Article IX, Section 20, Constitution of Arizona and A.R.S. § 41-563 where final budget adoption sets the maximum allowable appropriation for the upcoming fiscal year.

15. The replacement of General Fund capital equipment and related support for technology, vehicles and telephonic equipment [except cell phones] will be accomplished through the use of a “rental rate structure” that is revised annually as part of the annual budget process.

- a. Any equipment purchased with grant funding will be considered for ongoing replacement and ongoing replacement premium funding only if specifically authorized by the City Manager and noted in the budget submittal.
- b. The ongoing replacement costs for new technology and new vehicle purchases will be incorporated into the upcoming fiscal year’s rental rate structure regardless of whether they are initially purchased through a lease or pay-as-you-go funding.
- c. Replacements will be based on equipment lifecycle analyses by the Public Works Department for City vehicles, or the Budget and Finance Department for technology and telephonic systems.

16. The City Council supports economic development objectives that support the creation and retention of quality jobs (25% greater than the median average wage in Maricopa County), add revenue, and enhance the quality of life in Glendale. City Council will consider incentives when the circumstances of the economic development opportunity warrant them necessary and appropriate for the opportunity and in the best interest of the city.

Cash and Budget Appropriation Transfers

1. Purpose & Restrictions

The following policy is established to implement an effective and efficient process by which the adopted City budget may be amended.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in scope of existing projects, and unforeseen issues affecting City operations. This policy applies to all cash and budget appropriation transfers initiated by the Mayor and City Council, the City Manager's Office, and/or departments. The City's Budget and Finance Department will process budget amendments in the financial management system, following appropriate authorization by the Mayor and City Council, the City Manager, and a Department Director.

For non-departmental operations, it may be necessary to transfer certain unanticipated amounts during the course of a fiscal year for unforeseen expenditures. These contingency appropriation transfers are not specific to any particular department and are established each fiscal year to cover unforeseen operation expenses, revenue shortages, or capital project acceleration as approved

by Council. These funds can only be directed by Council during the fiscal year. Similar to contingency, the Council approves appropriations for Miscellaneous Grants which are not specific to any particular department and are established to cover unanticipated grants received during the fiscal year. The policy covering these types of transfers is covered in the Contingency & Miscellaneous Grant Appropriation Transfers section below.

Article VI, Section 11 of the City Charter establishes the legal restriction for budget appropriation transfers and reads as follows:

The city manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within an office, department or agency. At the request of the city manager and within the last three months of the fiscal year, the council may by ordinance transfer any unencumbered appropriation balance or portion thereof from one office, department or agency to another.

2. Policy

Based on the purpose and restrictions surrounding cash and budget transfers, the following policy sets forth the restrictions surrounding cash and budgetary appropriation transfers.

- a. Cash Transfers - Cash transfers between funds can only be authorized by Council in the last three months of the fiscal year.
- b. Cash & Appropriation Transfers Between Funds - Cash and associated budget appropriation transfers between funds can only be authorized by Council in the last three months of the fiscal year.
- c. Appropriation Transfers
 - i. Between Funds- Budget appropriation transfers between funds can only be authorized by Council approval in the last three months of the fiscal year.
 - ii. Between Departments- Budget appropriation transfers between departments can only be authorized by Council approval in the last three months of the fiscal year.
 - iii. Within the Same Fund, Within the Same Department- Budget appropriation transfers within the same fund and within the same department can be authorized by City Manager approval throughout the fiscal year.

iv. Between Capital/Improvement Projects

- (1) Between Departments - Capital improvement project budget appropriation transfers for projects managed between departments can be only authorized by Council approval in the last three months of the fiscal year.
- (2) Within Departments - Capital improvement project budget appropriation transfers within the same department, and the same fund, can be authorized by City Manager approval throughout the fiscal year.

- d. Restricted Fund Transfers - Cash and/or appropriation transfers into, and out of, restricted funds can only be authorized by Council approval. Only transfers within the intent of the restricted funds will be approved by Council. For restricted fund transfers, the Council shall be provided with
 - i. justification that such transfers are consistent with restricted fund purposes,
 - ii. assurance that the transfer has been legally reviewed by the City Attorney, and
 - iii. assurance that the transfer meets the restrictions set out in this transfer policy.
- e. Contingency & Miscellaneous Grant Appropriation Transfers- These types of transfers are not specific to any particular department:
 - i. Contingency- Contingency budget appropriation transfers can be authorized by Council throughout the fiscal year.
 - ii. Miscellaneous Grants- Miscellaneous Grant appropriation transfers can be authorized by the City Manager throughout the fiscal year.

- f. Approval of Expenditures in Excess of Budget Appropriations - There may be emergency situations where a transfer is required before it is possible to obtain formal Council approval. In such cases, the Budget and Finance Department will advise the City Manager of the emergency condition and request approval. Upon approval, the Budget and Finance Department will seek Council ratification at the first possible Council meeting.



EXPENDITURE CONTROL

Management will ensure compliance with the City Council adopted budget.

1. Expenditures will be controlled by an annual appropriated budget. Council will establish appropriations through the budget process. Council may transfer these appropriations as necessary through the budget amendment process as previously described.
2. The purchasing system will provide commodities and services in a timely manner to avoid interruptions in the delivery of services. All purchases will be made in accordance with the procurement code, purchasing policies, guidelines and procedures and applicable state and federal laws. The city may join various cooperative purchasing agreements to obtain supplies, equipment and services at the best value.
3. A system of internal controls and procedures using best practices will be maintained for the procurement and payment processes.
4. The State of Arizona sets a limit on the expenditures of local jurisdictions. Compliance with these expenditure limitations is required. The city will submit an audited expenditure limitation report as defined by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) along with audited financial statements to the State Auditor General within the required timeframe.

CAPITAL ASSET AND DEBT MANAGEMENT

Long term debt is used to finance capital projects with long useful lives. Financing capital projects with debt provides for an “intergenerational equity” because the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset.

The city will not give or loan its credit in aid of, nor make any donation, grant, or payment of any public funds, by subsidy or otherwise, to any individual, association, or corporation, except where there is a clearly identified public purpose and the city either receives direct consideration substantially equal to its expenditure or provides direct assistance to those in need. Long-term debt will not be used to fund current operations or smaller projects that can be financed from current revenues or resources.

1. A 10-year Capital Improvement Plan (CIP) will be updated annually as part of the budget process. It will include projected life cycle costing. Only the first year of the plan will be appropriated. The remainder will be projections to be addressed in subsequent years.

- a. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all costs of ownership and takes into account all of the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating, and maintenance costs.
2. The 10-year CIP will address capital needs in the following order:
 - a. to improve existing assets;
 - b. to replace existing assets;
 - c. to construct new assets.
3. All projects will be evaluated annually by a multi-departmental team regarding
 - a. accuracy of the projected costs;
 - b. consistency with the General Plan and Council policy goals;
 - c. long-range master plans;
 - d. ability to finance initial capital costs;
 - e. ability to finance life cycle costs;
 - f. ability to cover the associated additional ongoing operating costs.
4. All projects funded with general obligation bonds will be undertaken only with voter approval as required through a bond election.
 - a. General Obligation debt is supported by secondary property tax revenues. The secondary property tax revenues assessed are based upon the ability to finance the City's debt service obligations and the rate is dependent upon the revenue requirements and the assessed valuation of taxable property. At a minimum, the general obligation debt service fund balance will be at least 10% of the next fiscal year's property tax supported debt service.
5. Non-voter approved debt supported by General Fund revenues such as Municipal Property Corporation (MPC) bonds, excise tax bonds, and lease obligations will be used only when a dedicated ongoing revenue source is identified to pay the associated debt service obligations. This type of debt service will not exceed 10% of the 5-year average of the General Fund's operating revenue available to support the debt service obligations.
 - a. For FY23-24, debt service is 19.9% of the General Fund operating revenue as defined above.
6. For non-voter approved debt, the following considerations will be made prior to the pledging of projected revenues for the ongoing payment of associated ongoing debt service obligations:

- a. The project requires ongoing revenue not available from other sources.
 - b. Matching monies are available that may be lost if not applied for in a timely manner.
 - c. Catastrophic conditions.
7. Short-term borrowing or lease/purchase contracts should be considered for financing major operating capital equipment only when:
- a. The repayment term does not exceed the expected useful life of the equipment to be purchased;
 - b. An ongoing revenue source is identified to pay the annual debt service; and
 - c. The Budget and Finance Director, along with the city's financial advisors, determine that this is in the city's best financial interest.
8. These policies are in addition to the policies incorporated in the Debt Management Plan.

FUND RESERVES AND STRUCTURE

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue to providing services to the community in case of economic downturns and/or unexpected emergencies or requirements. To ensure the continuance of sound financial management of public resources, committed, assigned, or unassigned General Fund, fund balance will be maintained to provide resources to address emergencies, sudden loss of revenue, or unexpected downturns in the economy. Use of fund balances will be limited to address unanticipated, non-recurring needs and planned future one-time or non-recurring obligations. Unassigned balances may, however, be used to allow time to restructure operations and must be approved by the City Council.

1. The minimum fund balance in the General Fund, which is defined as the unassigned amount, shall total 25% of the total budgeted ongoing expenditures for the upcoming fiscal year. Any usage of the unassigned fund balance category must be approved by a majority of the City Council. The unassigned fund balance should only be used in the event of unexpected revenue shortfalls, unforeseen circumstances, and emergencies. Any usage of this reserve should be replenished within the subsequent fiscal year if possible. The replenishment period may be extended, based on circumstances, for as long as five years.
2. For the Water and Sewer Enterprise Fund;
 - a. The target for fund balance will be 50% of operating expenses.
 - b. The Senior Lien Debt Service Coverage Ratio target will be 1.85.
 - c. The target for Days Cash on Hand will be 250 days.

3. The minimum fund balance in the Solid Waste Enterprise Fund will be maintained at 10% of operating revenues.
4. The minimum fund balance in the Landfill Enterprise Fund will be maintained at 15% of operating revenues.
5. For the other major governmental operating funds, the minimum unassigned fund balance shall be as follows:
 - a. PSST 5% of operating revenue
 - b. HURF 15% of operating revenue
 - c. Others: 10% of operating revenue
6. If a situation arises where fund balance at the end of the current fiscal year is less than the Council approved fund balance level, the deficiency should be replenished in the coming fiscal years, not to exceed a total of five consecutive years.
7. The City Manager may establish additional assigned fund balance reserves for certain anticipated obligations or other purposes.
8. Any balance in excess of the fund balance reserves may be used to support one-time expenditures. Council approval is required to use these funds to supplement "pay as you go" capital outlay, one-time operating expenditures, or to prepay existing debt.
9. The fund balance for the various Trust Funds will be based on annual actuarial reports and the target funding level must be at the 75% confidence funding level.
10. Separate fund balance operating reserves may be required by bond issuance documents for those funds with outstanding bonded debt. These requirements will not be viewed as additional fund balance needs unless they are greater than those established by these goals.



Budget Summaries

Fiscal Year 2023 – 2024 Annual Budget Book



BUDGET SUMMARY

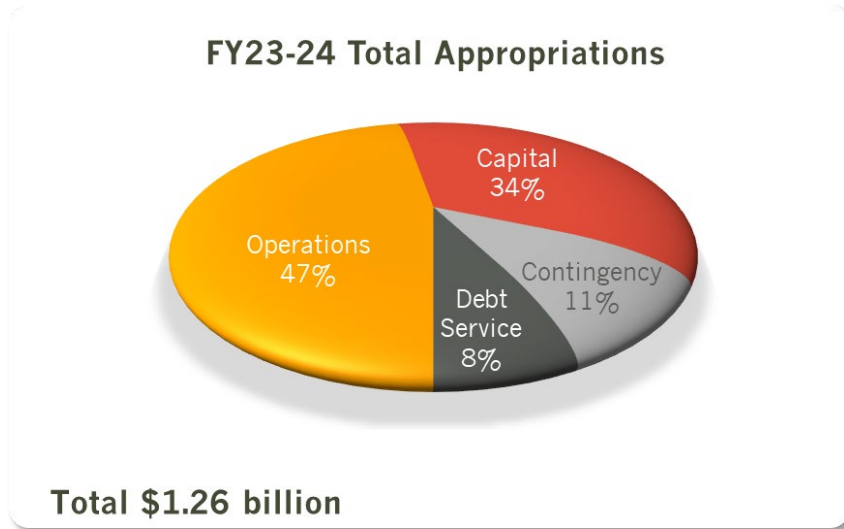
The annual budget for the City of Glendale is divided into four major components that include all appropriations for the city. The total budget including all four components, is \$1.26 billion for Fiscal Year 2023-2024 (FY23-24). This represents a 18% increase from the prior year total budget of \$1.07 billion.



Operating expenses increased 9%, debt service requirements increased 1%, planned capital spending increased 50% and contingency decreased 1.0%. The details of these pertinent changes in budget appropriation are discussed in the following section.

- The *operating budget* finances the day-to-day provisions of City services and totals \$595.1 million.
- The *capital improvement budget* funds the construction of City facilities, such as police/fire stations, libraries, roads, public amenities and other infrastructure. This year, the capital improvement budget totals \$430.0 million, and includes appropriation for one-time projects funded through federal grants received in response to the COVID-19 pandemic.
- The *debt service budget* is used to repay money borrowed by the City, primarily for capital improvements, and totals \$97.6 million.
- The final component of the budget is the *contingency appropriation* at \$137.3 million. This appropriation is made up of fund reserves and is available to cover emergency expenses, grant funded expenditures, revenue shortages, or capital project acceleration which may arise during the fiscal year.

As the pie chart below illustrates, the operating (47%) and capital (34%) appropriations are the largest components of the FY23-24 budget and account for 81% of the total appropriations. Both are discussed on the following pages.



The following chart outlines the financial plan for FY23-24. The City’s total sources are estimated at \$1.26 billion and total uses are projected at \$1.5 billion, including inter-fund transfers. A summary of the City’s major revenues and expenditures, including other financing sources and uses, provides an overview of the total resources budgeted by the organization. This summary is located in the *Schedules* section of this book and is titled *Schedule One*.

As shown in the table below, fund balance drawdowns are planned for some capital-intensive funds. This is a result of large project carryover in the Special Revenue Fund (Transportation), Capital Projects Fund (Streets and Transportation), and Enterprise Funds (Water and Sewer, Landfill and Solid Waste). The Internal Service Funds also have planned reductions for one-time projects.

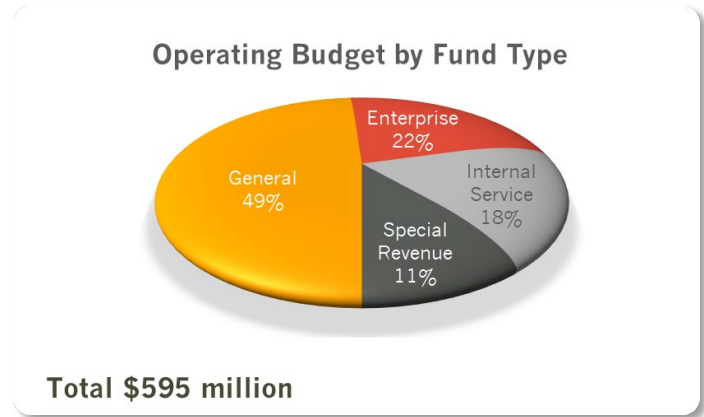
**Financial Plan Summary
(In Millions)**

Fund Type	Estimated Balance		Total Sources	Total Uses	Estimated Balance
	7/1/2023	6/30/2024			
General*	\$ 139.6	\$ 141.6	\$ 412.8	\$ 410.9	\$ 141.6
Special Revenue	147.3	101.7	211.2	256.8	101.7
Debt Service	14.3	24.2	80.7	70.7	24.2
Capital Projects	159.1	(29.5)	160.4	349.0	(29.5)
Enterprise	60.4	26.8	248.9	282.5	26.8
Internal Svcs/Other**	57.7	43.8	101.0	115.0	43.8
Total	\$ 578.4	\$ 308.5	\$ 1,215.0	\$ 1,484.9	\$ 308.5

*General Fund Includes Vehicle Replacement Fund
**Other includes Permanent Funds

Operating Budget

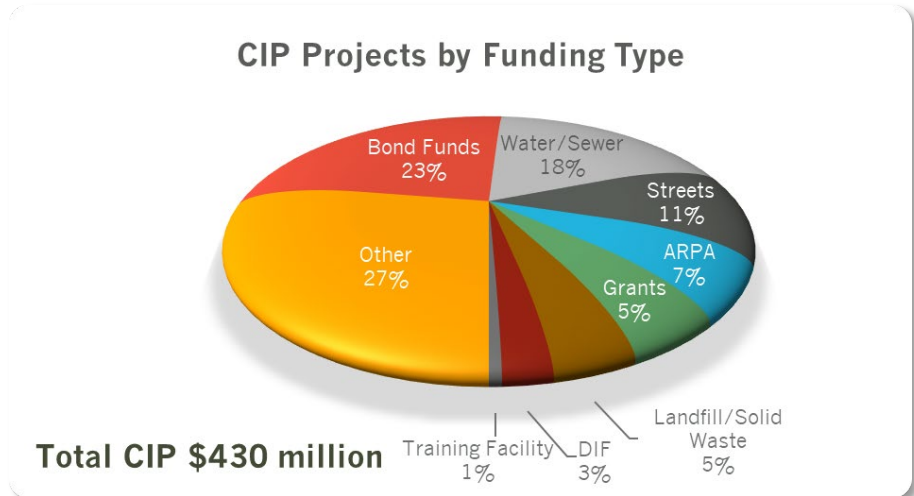
The development of Glendale’s FY23-24 budget was an open process designed to reflect the needs and desires of the community. Throughout the year, the Mayor, Council and City staff obtained input from the community through neighborhood meetings, citizen boards and commissions, and other contacts with individuals and groups. In addition, citizen feedback about the proposed FY23-24 budget was sought at a public hearing on June 13, 2023.



In February 2023, staff presented the City’s Five-Year Financial Forecast. The forecast allows various budget scenarios to be tested for their effect on the City’s financial condition on a long-range basis. At the same time, the City’s CIP Management Team began the process of updating the Ten-Year Capital Improvement Plan. The Council reviewed the City Manager’s proposed balanced budget at the workshop sessions beginning in February and concluding in April 2023, where pertinent issues surrounding the upcoming fiscal year operating, capital and debt service budgets were discussed. The draft budget, as revised by Council, became the tentative FY23-24 budget. It was published and made available for further public review prior to the public hearing and formal adoption of the final budget on June 13, 2023. See the *Budget Calendar* for more details about the timing of various steps in the budget development and adoption process.

Capital Improvement Plan Budget

The City updates the *Ten-Year Capital Improvement Plan (CIP)* annually. The total plan for FY2024-2033 totals \$1.62 billion. The first year of the plan is the only year appropriated by Council. For FY23-24, \$430 million in capital investments is planned. This includes \$166 million in prior year unspent carryover funds. A summary of funding by type is illustrated in the CIP Projects by Funding Source graph.



The remaining nine years are for planning purposes and funding is not guaranteed to occur in the year planned.

The final decision to fund a project is made by the Council. Projects include renovations to City buildings, street and park improvements, police/fire department facilities, and upgrades to water treatment and wastewater collection facilities.



The CIP Management Team includes staff from the Engineering, Transportation, Field Operations, Water Services and Budget and Finance departments. This team reviewed all CIP projects for their construction costs and their projected impact on the operating budget. Projects with high operating costs are analyzed along with the Five-Year Forecast and may be deferred to ensure the City can absorb the operating impacts once the facility becomes operational.

Refer to the *Capital Improvement Plan* section for more detailed information regarding the projects included in these categories, as well as the funding sources available for each.

Amending the Budget

Once the Council adopts the annual budget, total expenditures cannot exceed the final appropriation of \$1.26 billion for FY23-24. However, with Council's formal approval, the City can adjust the total appropriations within the different funds, provided that the budget does not exceed final appropriation for the fiscal year. This means that if one fund's total appropriation is increased, appropriations from another fund or funds must be reduced by an equal amount. Council could also choose to amend the budget to a figure lower than the final appropriation for the fiscal year.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in scope of existing projects, and unforeseen issues affecting City operations. All budget transfers follow the City's budget transfer policy, which is referenced in the Financial Guidelines section on Page 54.

During the last three months of the fiscal year, Council may approve the transfer of unencumbered appropriation among funds and departments. The Budget and Finance Department processes all budget amendments in the financial management system, following appropriate authorization by the Mayor and Council, the City Manager or designee.

Fund Descriptions

The City of Glendale uses fund accounting to track revenues and expenditures. Some funds, such as the Streets Fund, are required by state legislation. Other funds were adopted by the City to track and document revenues and expenditures related to specific operations. The City has seven main categories of funds: general, special revenue, debt service, permanent, capital projects, enterprise and internal service. These categories are used to track the activity of over 100 separate funds. For example, enterprise funds are expected to be self-supporting through revenue for the services provided. For these funds, the City charges a fee for a specific service, such as sanitation collection, just like any other business would do. A brief description of some of the more significant funds within each fund category is provided on the pages that follow.

General Fund Group

General (Fund 1000): The General Fund includes all sources of revenue the City receives that are not designated for a specific purpose. General Fund revenue may be used by the Council for any legal public purpose.

Vehicle Replacement (Fund 1020): This replacement fund was designed to allow the City to accumulate the money needed to replace, at regular intervals, the City's fleet of cars, trucks and other rolling stock. A transfer from the General Fund into the Vehicle Replacement Fund is done annually, based on anticipated need and availability of funding. Equipment is purchased according to the established replacement schedule and fund balance is utilized to make such purchases.

Special Revenue Fund Group

Arts Commission (Fund 2110): One percent (1%) of eligible construction projects funds included in the City's Capital Improvement Program are deposited into the municipal arts fund. The funds are used to administer the City's public art and performing arts program. Expenditures from the fund are recommended by the Glendale Arts Commission through its annual art projects plan and are subject to approval by the Council.



Court (Fund 2120): The Court Fund revenue is derived from two primary sources: a security surcharge paid by persons convicted of traffic or misdemeanor offenses in City Court and time payment fees charged to persons who choose to pay their fines in installments. The security surcharge revenue must be used for security services and facility improvements at the City Court. The time payment fee revenue may be used for activities or costs associated with collecting fines. These revenues and any associated expenditures are tracked in this fund.

HURF (Fund 2050): This fund is used to track Highway User Revenue Fund (HURF) monies that the State of Arizona distributes to cities, towns and counties. This revenue source is commonly referred to as the gasoline tax although there are several additional transportation-related fees that comprise this revenue, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

There is a State constitutional restriction on the use of HURF revenues; they must be used solely for street and highway purposes such as maintenance, repair, reconstruction and roadside development. In Glendale, the fund supports street repair and maintenance, traffic signs and signals, street lighting and other street-related activities.

Transportation Sales Tax (Fund 2070): The Transportation Sales Tax Fund supports transportation services in Glendale. The fund is primarily supported by designated sales tax revenue received from Proposition 402 (0.5%). In 2001, Glendale voters approved a one-half cent adjustment to the City sales tax rate to fund a comprehensive package of transportation projects including expansion of public transit service, intersection improvements to reduce congestion, and other street-related services. One hundred percent of the revenues and operating expenditures are accounted for in this fund. A separate Transportation Capital Projects Fund exists to track transportation related capital expenditures that are paid for by the designated sales tax.

The City can issue revenue bonds to fund transportation capital projects and deposit the bond proceeds into the Transportation Construction Fund. Debt service payments are then funded with the revenues collected in the Transportation Sales Tax Fund. Each year the Transportation Sales Tax Fund transfers cash into the Transportation Debt Service Fund to cover debt payments on bonds backed by the transportation sales tax revenue. Transfers also can be made from the Transportation Sales Tax Fund to the Transportation Construction Fund to fund capital project construction on a cash basis.

Police Special Revenue (Fund 2080) and Fire Special Revenue (Fund 2090): In 1994, Glendale voters passed a citizens' initiative that increased the local sales tax by 0.1% to add police and fire personnel and related equipment. In September 2007, Glendale voters passed a separate initiative that increased the local sales tax by another 0.4%, bringing the total public safety tax rate to 0.5%, effective November 1, 2007. Both taxes specified that two-thirds of the revenue would go to police operations and one-third to fire operations.

Starting in FY14-15 all expenses related to "enhanced" public safety services, as defined through the previous ballot initiatives, are tracked within the Public Safety (Fire and Police) General Fund operating budgets. A new costing methodology was developed to simplify the annual budget process and accounting for public safety sales tax-related expenditures. The basis for the new costing was developed by establishing a baseline service level per capita calculation at the time of the original initiatives (1994 and 2007) and then updating that calculation for today's service level and identifying the "enhanced services" per capita and applying a standard cost to those services. An annual transfer from the Public Safety Sales Tax (PSST) funds to the general fund provides direct

reimbursement for the enhanced levels of service costs. This new methodology was developed as a result of an internal audit.

Training Facility Revenue (Fund 2200): All revenues and expenditures associated with the Glendale Regional Public Safety Training Center are tracked in this fund. The facility was built with capital contributions from the City of Glendale (74.8%), Maricopa County Community College District (8.2%), City of Surprise (6.6%), City of Peoria (6.5%), City of



Avondale (3.9%) and the federal government. The training center provides Fire and Police departments with the tools required to train new firefighters and conduct continuing education and training for fire and police personnel. Facility management operating costs are shared proportionately with the police and fire partners based upon the initial capital contribution. In addition, direct operating costs incurred at the facility by the

Glendale Police and Fire departments are shared with the partners of those respective disciplines/departments.

Airport Special Revenue (Fund 2130): This fund was established to track the operating revenues and expenses of the Glendale Municipal Airport. The long-range goal for the airport is to become a self-sustaining operation, at which time the Airport Special Revenue Fund will become an enterprise fund. The airport has already attracted more commercial business traffic with the development of Westgate, the Gila River Arena, State Farm Stadium and Camelback Ranch (spring training baseball facility). The Airport Special Revenue Fund is projected to receive a General Fund transfer of \$167,047 to augment projected revenue collections of \$1,108,138 in FY23-24.

Grant Funds: The City created several individual funds to track grants received from various federal, state and county sources. Individual funds allow the City to comply with the specific financial and reporting requirements of each grantor agency. Separate funds are used to track revenues received from the federal government and any associated



expenditures with the HOME Grant (Fund 2010), Neighborhood Stabilization Program

(Fund 2020), Neighborhood Stabilization Program III (Fund 2030), Community Development Block Grants (Fund 2040, 2041 and 2044) Emergency Shelter Grants (Fund 2150, 2151 and 2152), and American Rescue Plan Act (Fund 2161 and 4610).

The Community Action Program (Fund 2140) tracks grant funds received from Maricopa County. A Transportation Grant (Fund 2060) fund is used to track grant activity for projects covered by the Glendale Onboard transportation program and a fund titled Airport Capital Grants (Fund 2190) is used for any grant-related project involving the city airport.

Most other grants are tracked through the Other State and Local Grants Fund (Fund 2160). These grant funds come in on a reimbursement basis, so these funds typically do not carry a fund balance from year to year unless a specified grant award is expended over multiple fiscal years.

RICO (Fund 2170): Federal anti-racketeering laws permit law enforcement agencies to seize and sell property and proceeds acquired by individuals as a result of their involvement in certain types of criminal activities, such as the sale of illegal drugs. The City's RICO Fund tracks the revenue generated from such seizures as governed by the Racketeer Influenced and Corrupt Organizations Act. Expenditures backed by this revenue source must be made for purposes that improve public safety or crime prevention programs and cannot be used to supplant existing funding for law enforcement purposes. The Police Department manages all expenditures from this fund in accordance with federal requirements.

Parks & Recreation Designated (Fund 2180): The Public Facilities, Recreation & Special Events Department has agreements with several local school districts to cover the maintenance of City pools located on school property and jointly owned City/school district parks. The school districts and the City make payments into the fund to cover major maintenance and restoration costs. The fund balance is projected to decrease from \$247,031 to \$189,758 in FY23-24 as a result of planned expenditures related to designated facilities. This fund also includes a separate division used to track the costs associated with the maintenance of the Elsie McCarthy Park in accordance with a generous donation made by a private party and designated for this purpose only.

Debt Service Fund Group

Bond financing is the primary financing mechanism for long-term capital projects and infrastructure. The City's debt management plan is an important tool and addresses debt issues for this and other financing mechanisms that the City is allowed to use. Outstanding debt, debt limitations, voter authorization and cash flow projections are reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the debt service budget. Depending on the need and the type of project being financed, several different types of bonds are available to the City. Separate funds are used to track payments made on the City's outstanding debt obligations. Each type of debt (General Obligation, Revenue Bonds, Excise Tax and Municipal Property Corporation) is tracked separately. Fund balances fluctuate according to established debt payment schedules.

The City's debt policies and long-range debt management plans are described in detail in the *Capital Improvement Plan, Debt Service* section of this document and the associated debt schedules which show the principal and interest payments by year are included in the *Schedules* section.

General Obligation (G.O.) Bond Debt (Fund 3010): G.O. bonds require voter authorization and are backed by the taxing authority of the City. These bonds finance projects that Council selects as part of the annual budget process. Arizona law limits the amount of G.O. bonds the City can have outstanding based on the limited property value of both commercial and residential property located within the City limits. More information about G.O. bonds can be found in the *Capital Improvement Plan* section of this document. Secondary property tax revenue is recorded directly into this fund and used to pay G.O. bond debt.

The FY23-24 secondary property tax rate will decrease from \$1.2977 to \$1.2142. Council will continue to perform annual reviews of the property tax rates to ensure future tax rates are set in accordance with required debt service obligations.

Municipal Property Corp (MPC) Bond Debt (Fund 3030): The MPC is a non-profit corporation organized under the laws of the State of Arizona to assist the City in the acquisition and financing of municipal projects and facilities. MPC bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. The amount of MPC bonds that can be issued is limited by the City's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues. More information about MPC bonds is found in the *Capital Improvement Plan* section of this document.

Excise Tax Bonds (Fund 3050): Excise Tax bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. This fund was created in FY17-18 as a result of bond issue/refinancing. All debt service is paid for through sales taxes collected in the General Fund and then transferred to this debt service fund.

HURF Debt Service (Fund 3020) and Transportation Debt Service (Fund 3040): Highway User Revenue Fund (HURF) or "Street" bonds were used for street projects that are backed by a pledge of the HURF monies the City receives from the State. Street capital projects financed with HURF monies require voter authorization. Given the legislative uncertainty regarding how future HURF revenue will be distributed, these contributions will be monitored closely going forward. The debt service for this fund was paid off in FY15-16, however due to anticipated future bond issues the fund will remain active.

The Transportation Debt Service Fund is used for the payment of debt service on revenue bonds used to finance projects that are backed by the designated city sales tax for transportation. This type of revenue bond does not require voter authorization.

COPS's Debt Service (Fund 3060): This fund was created in FY21-22 for the issuance of Certificates of Participation (COPs) and payment to Public Safety Personnel Retirement

System (PSPRS) to fund the city's unfunded liability for police and fire personnel to 90% funded. The debt service is paid by the General Fund.

Capital Projects Fund Group

Construction funds account for financial resources used for the acquisition or construction of major capital facilities and equipment. They are based on the type of general obligation bonds and other types of long-term financing the City issues. Considerable detail on planned capital projects, their potential operating impacts on the General Fund, Enterprise Funds, debt policies and tax implications are included in the *Capital Improvement Plan* section of this document. Any remaining fund balances in the capital construction funds are appropriated to contingency to cover unanticipated project costs or the unanticipated acceleration of key projects.

Development impact fees have been another source of funds used for constructing major city infrastructure. These are based on the type of development impact fees the City collects from developers to address the City's capital costs associated with accommodating growth. Separate funds are used to track the collection of fees associated with the construction of libraries, fire and police facilities, parks, roadway improvements, etc. Further information about these types of funds is included in the *Capital Improvement Plan* section of this document.

Trust (Permanent) Fund Group

Cemetery Perpetual (Fund 8010): The purpose of this fund is to provide future monies sufficient to pay all or a portion of the operational and maintenance expenses of the Glendale Memorial Park Cemetery when operations no longer produce revenue. All revenues from sales of lots, headstones, domes, appurtenances, and services provided through the operation of the cemetery are deposited to the City's General Fund.

Cash is invested pursuant to the City's investment policy and related investment earnings accumulate in the perpetual care fund. Although monies may be withdrawn from the fund for cemetery expansion and improvements, none are budgeted in FY23-24. Interest income of \$26,000 results in a projected FY23-24 ending fund balance to \$6.2 million, of which the entire amount is appropriated as contingency and can only be used pursuant to the perpetual care fund ordinance.

Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, and 6040): The Water/Sewer Enterprise Fund supports the provision of water and sewer service to Glendale residents and businesses. It is completely self-supported through water sales, sewer user fees and other related user fees. The fund receives no tax revenue and pays an annual contribution to the General Fund for administrative support services such as personnel, finance, and legal services that General Fund departments provide. If the General Fund departments did not provide these services, the enterprise fund would have to contract with outside vendors to receive the services.

All revenues and expenditures associated with providing water services to citizens and businesses in Glendale are captured in Fund 6020 (Water). All activity associated with providing wastewater services is recorded in Fund 6030 (Sewer). Fund 6040 (Water & Sewer bond Debt Service) is used to track activity related to revenue bond financings covering capital improvement projects. Fund 6020 is also used to capture expenditures that are incurred on behalf of both water and sewer operations. For example, administration costs associated with providing oversight to both operations, as well as the expenses associated with the customer service division of the Budget and Finance Department, which handles the billing accounts for both water and sewer operations, are recorded in Fund 6020.

The Water/Sewer Enterprise fund balance is expected to decrease from \$44.2 million to \$23.4 million in FY23-24, due to planned capital expenditures totaling \$77.7 million. Examples of FY23-24 capital projects include groundwater treatment plant improvements, water reclamation facility improvements, as well as planned line replacements and extensions. A revenue budget of \$161.3 million offsets the operating and debt service expenditures. The annual operating budget includes estimated expenses for salaries, electricity, chemical treatments, supplies, and equipment totaling \$77.1 million.

Landfill (Fund 6110): The Landfill Enterprise Fund supports the operation of the Glendale Landfill. Customers, including City departments and private haulers, pay tipping fees (based on tonnage disposed) to use the City's landfill. City Code requires that any excess of budgeted revenues over budgeted expenditures be reserved each year for major landfill improvements, major equipment purchases and the eventual closure costs.

The Landfill fund balance is expected to decrease from about \$15.1 million to about \$2.7 million in FY23-24, primarily due to anticipated large capital expenditures. The FY23-24 operating budget totals \$11.9 million and planned capital expenditures related to stormwater controls, gas system modifications and heavy equipment purchases total \$15.2 million. The FY23-24 projected revenues total \$14.8 million.

Solid Waste (Fund 6120): This fund supports refuse collection and disposal services to homes and businesses in the city. It is supported through monthly charges paid by solid waste customers. The divisions in the Solid Waste Enterprise Fund pay the Landfill Fund to dispose of solid waste at the landfill. The fund balance is expected to decrease from \$1.1 million to \$714 thousand in FY23-24. Capital expenditures of \$4.3 million and operating expenditures of \$22.4 million exceed projected revenues of \$26.1 million.

Housing Public Activities (Fund 6130): The Housing Fund supports Glendale's public housing program that is part of the Community Services Department. The fund has a \$18.2 million operating budget that is primarily funded through federal grant revenues. In addition to the federal grant revenue from the Department of Housing and Urban Development (H.U.D), the City's General Fund contributes annual funding to offset the cost of personnel administrative expenses. FY23-24 projected revenues total \$17.2 million, and the scheduled General Fund transfer is \$1.0 million.

Internal Service Fund Group

Risk Management (Fund 7010) and Workers' Compensation (Fund 7020): The Risk Management and Workers' Compensation Trust Funds support the activities of liability insurance and workers' compensation coverage for the City. Income to the funds comes from premiums charged to each City department based upon several factors including the number of employees, job classifications, size of operating budget, actual claims history, etc. The funds are used to pay claims against the City and to cover premiums for certain types of outside insurance coverage.

The Risk Management Fund is projected to end FY23-24 with approximately a \$10.3 million fund balance. The Workers' Compensation Fund ending fund balance is projected to be approximately \$15.7 million in FY23-24. This is based on Council's direction to maintain adequate reserves for this fund in accordance with the Industrial Commission of Arizona's guidelines and requirements.

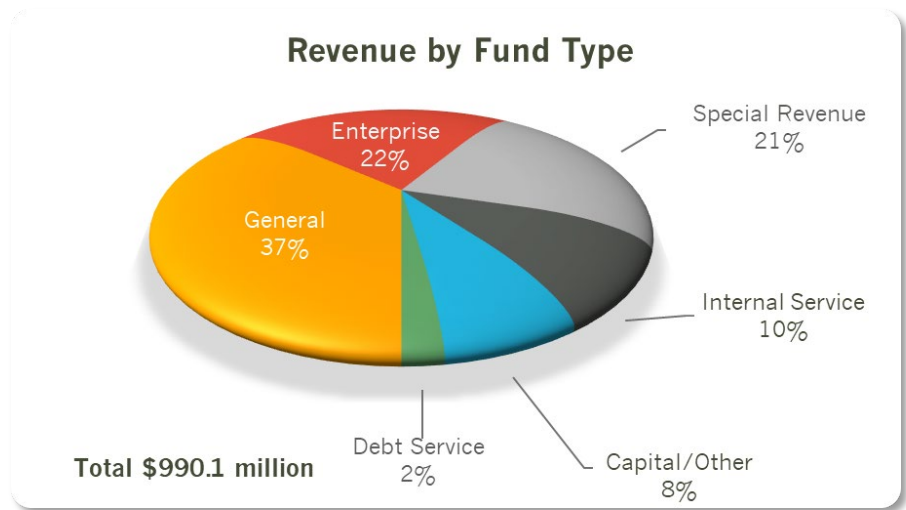
Benefits Trust (Fund 7030): The Benefits Trust Fund was created in FY00-01. An actuarial study of health insurance funding recommended the creation of a separate fund as the best way to develop reserves to meet future cost increases for health-related insurance. During the course of a year, employer and employee contributions for medical, dental and vision insurance are deposited into this fund. Income to the fund comes from premiums charged to each City department based upon employee coverage elections made each year during open enrollment (employer portion). The fund also receives contributions from employees, both current and retired. Premium payments to insurance carriers and related claims expenses are made directly from the fund. The ending fund balance and any contingency appropriation serves as a reserve to cover incurred but not reported claims, as well as a stabilizer against rising health care costs.

Fleet Services (Fund 7040): The Fleet Services Fund is used to track income and expenses of the internal services provided to City departments. The Fleet Services Fund specifically covers vehicle maintenance needs and fuel purchased for City vehicles.

Technology and Technology Projects (Fund 7050 and 7060): The Technology and Technology Projects Funds are used to track income and expenses of the internal services provided to City departments for telephone services, information technology services, and support. The Technology Fund specifically supports all the City's computers and hardware and software. This includes both the everyday operations and the replacement of equipment. City departments pay for these services on an allocation base. The funds are designed to balance, with the rates (revenues) set to recover the actual expenses each year. An exception to this general practice occurs with the Technology Projects Fund for which a fund balance may accrue in anticipation of future upgrades and potential carryover of project funding.

REVENUES

Total revenues available to the City in FY23-24 from all sources are \$990.1 million, of which \$361.3 million or 37% goes into the General Fund (GF) group. Other revenues include Enterprise Funds at 22% or \$219.4 million, which are mainly generated through user fees. Special Revenue Fund sources at 21% or \$207.5 million are restricted for the special purpose of each fund's activity. The three largest of this type are the Transportation Sales Tax Fund at \$46.1 million, the Public Safety Sales Tax Funds at \$41.7 million, and the Other Grants Fund at \$70.7 million which includes Federal and State grants.

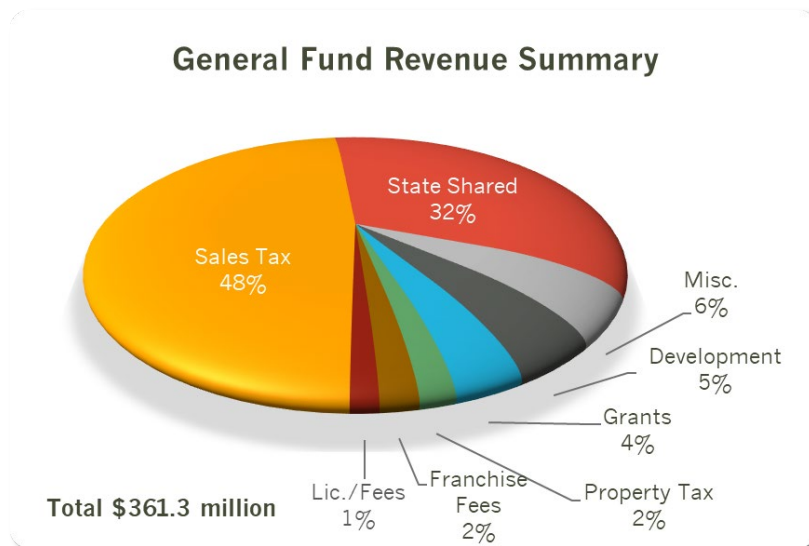


General Fund Group

General Fund (Fund 1000)

For FY23-24, total general fund revenue is expected to grow in line with the economic forecast from local and state experts. The City expects to collect \$361.3 million in total General Fund (GF) revenue in FY23-24. The City's General Fund revenue projection is based on many factors such as the following:

- historical trend data;
- projected changes in state and local population, disposable personal income, retail sales and inflation;
- economic forecasts of state and local economic activity provided by experts on the Arizona economy;
- economic forecasts of overall national economic activity; and
- statistical analyses.

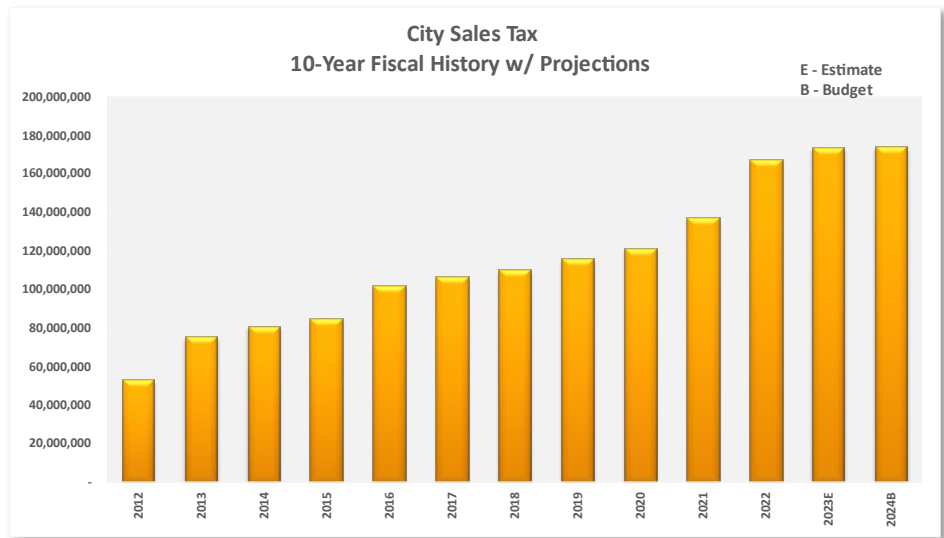


The two major sources of revenue for the General Fund continue to be city sales taxes and state-shared revenues. They have comprised between two-thirds and three-fourths of the GF revenue since FY01-02. For FY23-24, city sales tax, state sales tax, state income tax and motor vehicle in-lieu revenues are expected to comprise 82% of the \$361.3 million GF revenue, or \$290.8 million.

City Sales Tax

City sales tax represents the largest category of general fund revenue. In June 2012, the City Council approved an increase of 7/10^{ths} of one cent in city sales tax across all categories (such as retail, restaurants, and bars), except for residential rental as State law restricts increases to residential rental sales taxes. The 7/10^{ths} of one cent increase does not apply to single item purchases over \$5,000, such as automobiles.

The sales tax rate increase became effective on August 1, 2012. Tax policy, including sales tax rates, are reviewed annually as part of the annual budget process. Prior to August 2012, the last time the City increased its general sales tax rate was in July of 1993 (excluding the designated sales tax rates for transportation and public safety, both of which were

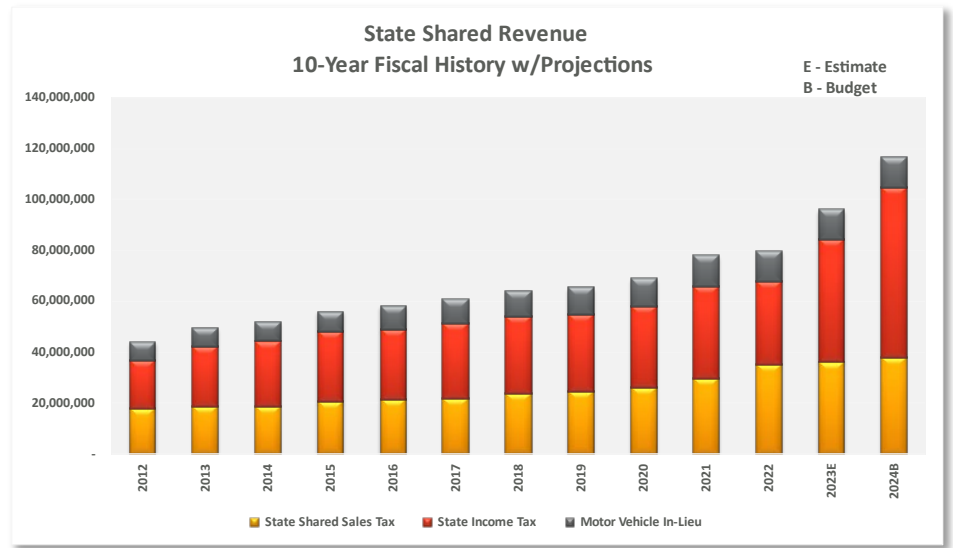


implemented after the voters approved the related propositions). With the rate increase, the general fund receives 1.9% of the City’s 2.9% sales tax rate, with the remaining 1.0% designated for public safety (0.5%) and transportation (0.5%).

This revenue represents 48.2% of General Fund revenue and is the Fund’s largest source. The General Fund portion of city sales tax pays for general government operations. It also is the one significant revenue source over which the Council has authority, unlike the state sales tax, state income tax, gas tax or vehicle license fees. For FY23-24, the revenue budget is \$174 million, which is a 9% increase from the FY22-23 budget. The projected increase is due to robust retail and construction sales tax activity.

State-shared Revenues

State-shared revenues include state income tax, state sales tax and motor vehicle in-lieu tax. These three revenue sources are shared with all cities and towns throughout the state. In FY08-09, revenues began declining, resulting in four consecutive years of reductions. In FY12-13, these revenues began recovering and now state-shared revenue is expected to grow to \$116.7 million by the end of FY23-24, 21.7% more than the FY22-23 budget of \$95.9 million.



The distribution of state sales and income tax revenue is based upon the relation of the city’s population to the total state population, while the distribution of motor vehicle in-lieu revenue is based on the city’s population in relation to the total incorporated population of Maricopa County.

Prior to the 2010 Census, Glendale was just under 5% of the state’s total population; with the 2020 Census, Glendale is now about 3.4% of the state’s population. While the distribution method is proportional on a per person basis, more mature cities like Glendale typically experience a decrease in their portion of state-shared tax revenues as growing cities tend to receive a greater share of the revenue distribution.



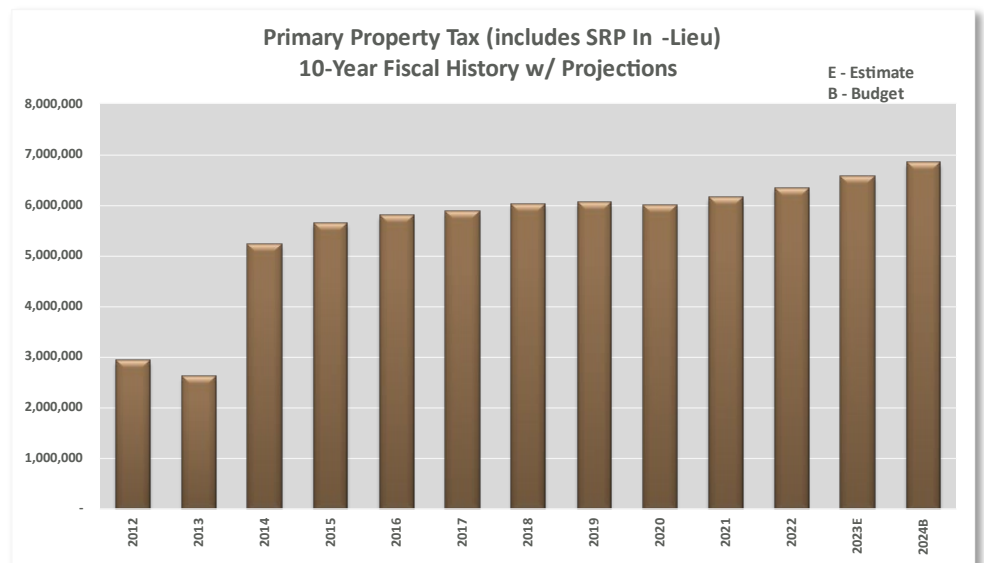
The most significant component of state-shared revenue is income tax, and it is primarily driven by personal income rather than business income. Personal income tax receipts comprise about two-thirds of all Arizona income tax receipts. Income tax revenue distribution to the cities lags by two years. This means the state income tax distribution for FY23-24 will reflect the income tax

the state collected in FY21-22. The state’s 2022 income tax receipts were higher than the 2021 receipts. As a result, Glendale’s share of state income tax revenue is expected to increase by \$19.0 million from \$47.9 million in FY22-23 to \$66.9 million in FY23-24.

State sales tax revenues are distributed to cities and towns based on current year collections. State sales tax distribution is based on a formula by which varying percentages of different types of sales taxes – such as retail – are used to calculate the distribution amount. The projection for FY23-24 is \$37.8 million. The FY23-24 motor vehicle in-lieu tax projection is \$12.0 million, which is a slight increase from the budget of \$11.8 million in FY22-23.

Primary Property Tax

Arizona’s property tax system consists of two tiers. The primary property tax levy has state-mandated maximum limits, and a city can adopt a rate anywhere between \$0.00 and the rate that yields the maximum limit under State law. Primary property tax revenue can be used by a city for any purpose. The primary property tax revenue is included in the GF operating budget. For FY23-24, the primary property tax rate will not increase. As a result, the increase in



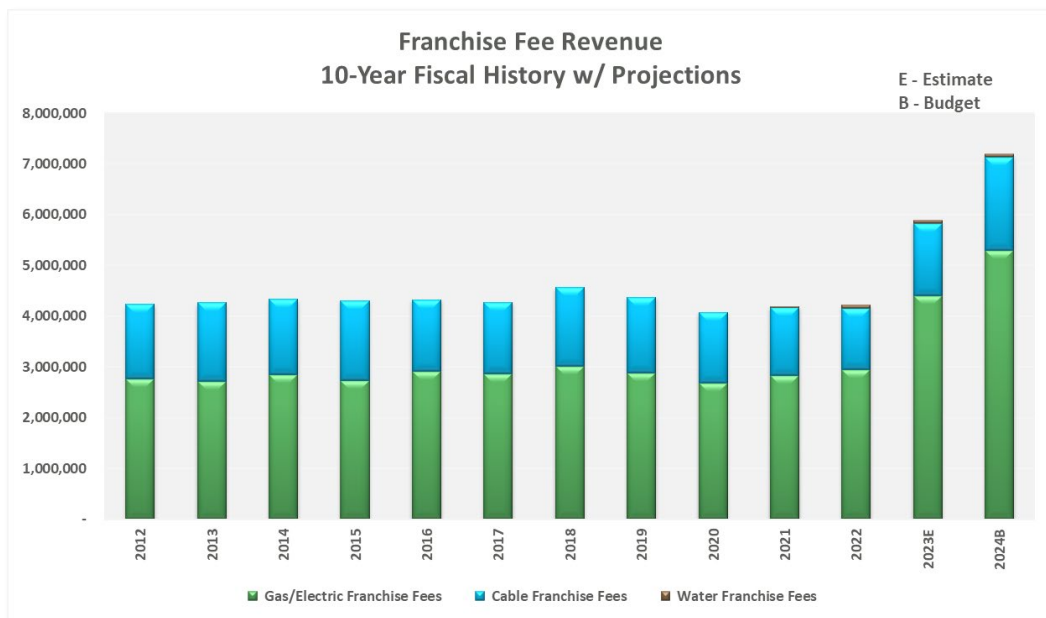
primary property taxes received from FY22-23 to FY23-24, or \$286,270, is attributed to new properties only.

The secondary property tax levy is the second tier of the Arizona property tax system. Secondary property tax is restricted to the payment of principal and interest on general obligation (G. O.) bonds and is discussed in more detail in the Budget Summary - Expenditures section on page 103 of this document.

Salt River Project (SRP) in-lieu revenue represents the quasi-governmental agency’s payment in-lieu of a property tax, which it is exempt from paying. This revenue source is projected at \$291,297 for FY23-24.

Franchise Fees

Franchise fees are paid to the City by the electric, gas and cable companies operating within the city. These fees increase when the various utilities increase their rates and, to a lesser extent, when their customer base within the city grows. In all cases, the fees due to the City are based on gross receipts for the franchised organization.

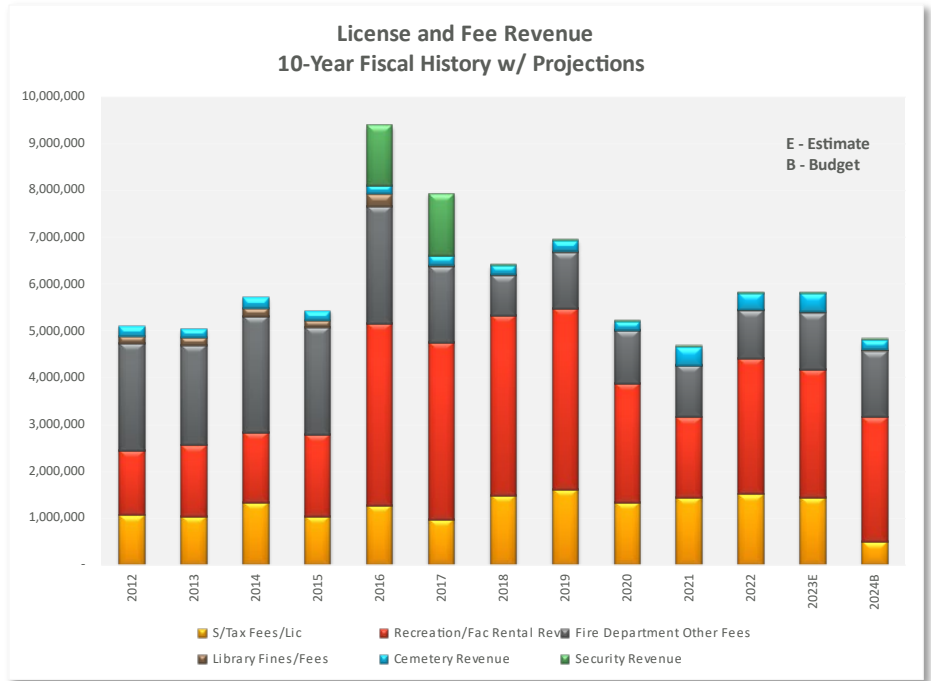


Development Fees

Development-related fees include building permits, right-of-way permits, plan check fees, planning and zoning fees, engineering and traffic engineering plan check fees, fire service-related development fees and miscellaneous development related fees. These sources essentially reflect a range of activities related to commercial and residential development and construction. The estimated revenue in FY23-24 is \$17.9 million.

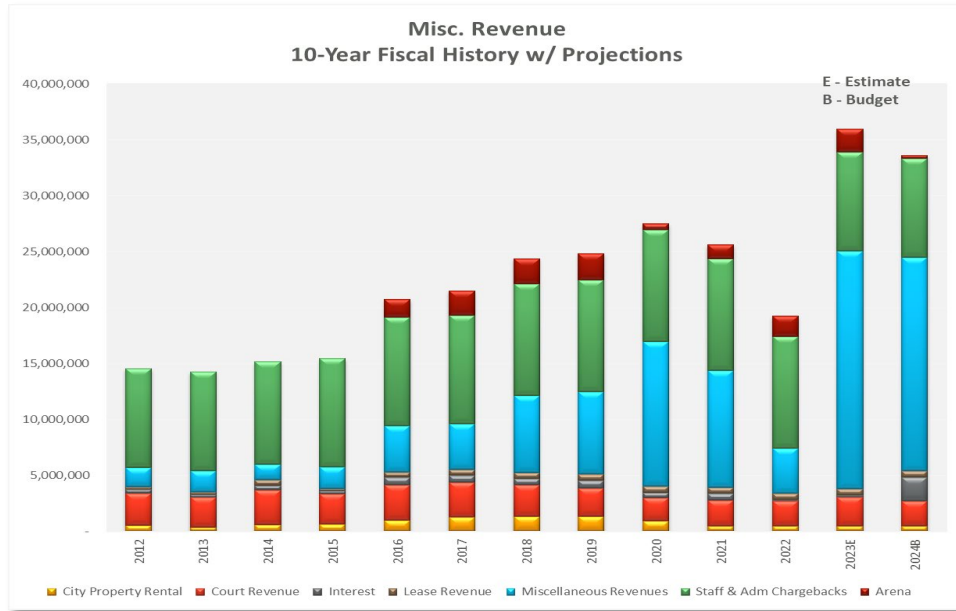
License and Fee Revenues

This revenue category includes business and professional licenses, sales tax licenses, liquor licenses, recreation revenues, fire department fees not related to construction development, library fines and fees, cemetery fees, and rental income from the use of City facilities. As a group, these sources are expected to generate \$4.8 million in FY23-24.



Miscellaneous Revenues

This revenue category includes staff and administrative chargebacks, miscellaneous revenues (e-billboard rental income, police department impound administrative fee, police department false alarm fee, application fee for pawn shop/resale store, etc.), lease revenue (capital lease and wireless cell site rental), interest revenue, court revenue and City property rental. The main revenue source for this category is miscellaneous revenue, estimated at \$19.1 million for FY23-24. The next largest category is staff and administration chargebacks of \$8.8 million followed by court revenue estimated at \$2.3 million and interest which is estimated at \$2.1 million.



The Glendale City Court collects fines for parking and traffic violations, and civil and misdemeanor criminal cases. Traffic fines represent the largest portion of court revenues. The revenue generated from fines is subject to statutory changes made by the Arizona State legislature and can be affected by changes in traffic enforcement practices.

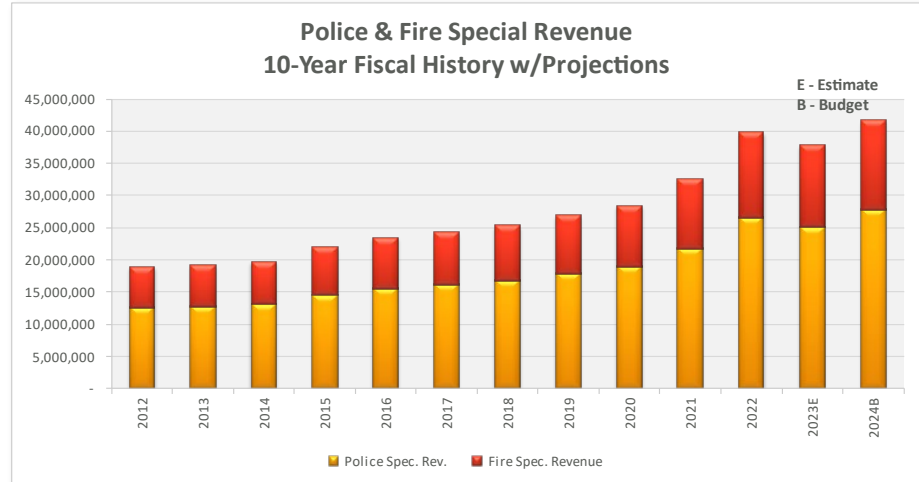
Special Revenue Fund Group

Police and Fire Sales Tax (Funds 2080 & 2090)

The source of revenue for these funds is the 0.5% dedicated sales tax levied within the city boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). The revenue is deposited in the Police (Fund 2080) and Fire (Fund 2090) special revenue funds to pay for police and fire services. A sales tax rate of 0.1% was originally adopted by voters on March 15, 1994, under Proposition 200 to fund police and fire personnel and related equipment. On September 11, 2007, Glendale voters approved Proposition 401 to increase the designated sales tax rate to 0.5%, with an effective date of November 1, 2007, to enhance public safety funding.

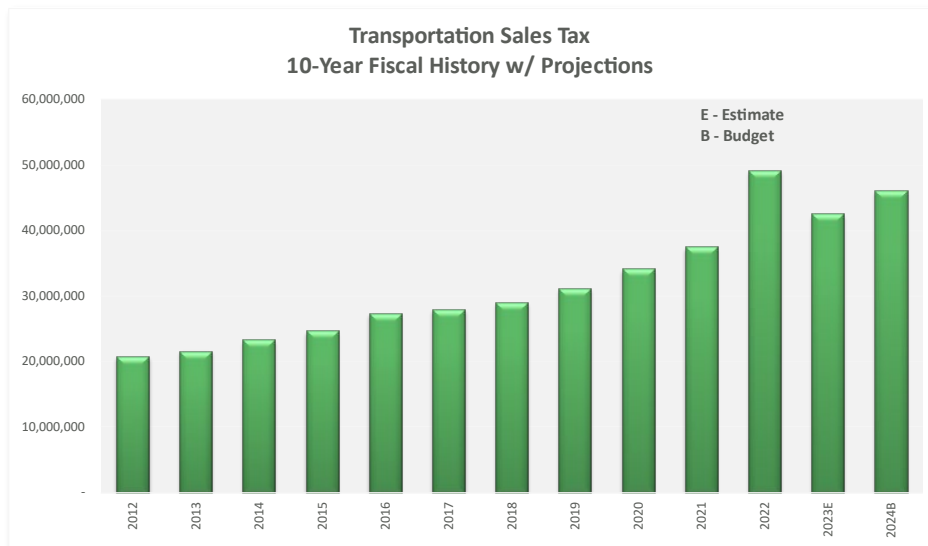
The original one-tenth rate includes food for home consumption (e.g., groceries) while the additional four-tenths rate excludes food for home consumption. Two-thirds of the total revenue is allocated to police and one-third to fire. This revenue is subject to the same fluctuations as the general sales tax although may vary slightly due to the exclusion of the rate on food for home consumption.

The FY23-24 revenue projection is \$27.8 million for Police and \$13.9 million for Fire. Changes to the accounting methodology for these two special revenue funds now track the entire cost of Police and Fire operations within the General Fund. Dedicated sales tax revenues are used based on a cost of



service formula that is calculated to determine the estimated costs to provide “enhanced” public safety services based on the ballot language and City ordinances restricting use of the special revenue to the enhancement of public safety services. The costing methodology is calculated taking the base year of service, prior to each election year and analyzing the cost of service on a per capita (cost per 1,000 residents) amount. The increases in population along with the increased cost and types of services provided are considered each year to come up with a new cost of service and allowable sales tax use.

Transportation Sales Tax (Fund 2070)



The primary source of revenue for this fund is the 0.5% sales tax levied within the city’s boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). The revenue is deposited in the Transportation Sales Tax Fund (Fund 2070).

Proposition 402 was approved by Glendale voters on November 6, 2001. This proposition called for a designated sales tax rate of 0.5% to pay for the costs of creating and implementing a comprehensive transportation plan to improve traffic flow, relieve traffic congestion, increase transportation choices, reduce air pollution, promote economic vitality and provide for regional transit connections. It is expected to generate

an estimated \$44.2 million in FY23-24, which reflects an 8.7% increase from the estimated revenue for FY22-23.

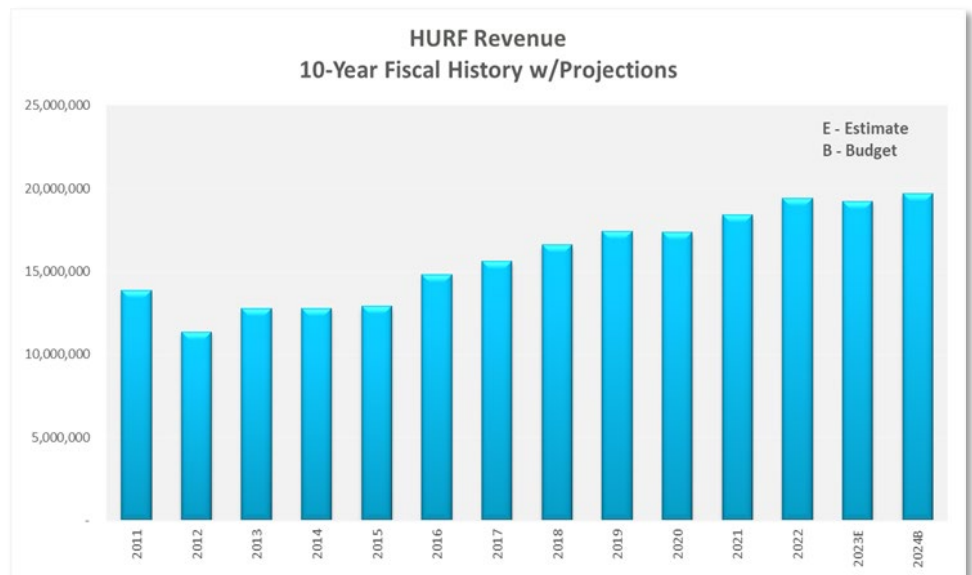
Other sources of FY23-24 revenue within the Transportation Sales Tax Fund include \$92,484 in transit revenues, \$276,707 interest revenue and \$1.5 million in miscellaneous revenue. In total, transportation sales tax fund revenues are projected to be \$46.1 million in FY23-24.

Highway User Revenue Fund (HURF) (Fund 2050) The source of this fund’s revenue is the State’s Highway User Revenue Fund (HURF). HURF is commonly called the gasoline tax although there are several additional transportation-related fees that comprise this revenue source, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

The State distributes the revenue based on a complex distribution formula that spreads a portion of the money across the state solely based on population while the remaining money flows to those areas with the highest gasoline and other fuel sales. This revenue must be accounted for separately and used only for eligible street and highway purposes.



HURF collections are affected by the general health of the economy, as well as the health of specific industries such as tourism and trucking. The Arizona State legislature has made formula modifications from time to time that have affected Glendale’s share of HURF dollars. Formula modifications

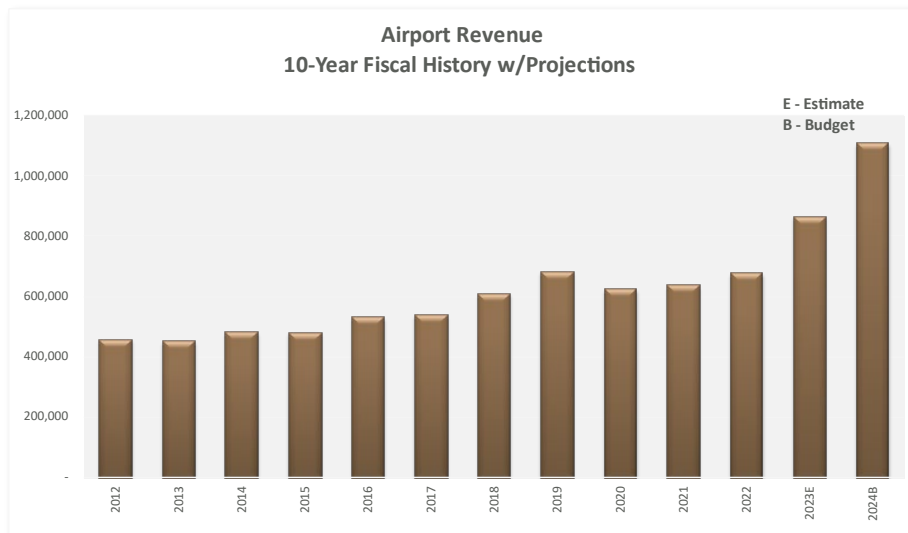


that reduced the distribution of revenue to cities and towns occurred during the recession.

These modifications, along with the decline in the volume of fuel sales, caused a reduction of HURF revenues distributed to Glendale for FY07-08 through FY11-12. HURF collections in FY23-24 are expected to be \$19.7 million, which reflects an increase of 2.5% over the FY22-23 budget.

Airport (Fund 2130)

Airport revenues consist of user fees, lease proceeds, commercial activities, and other fees, and are projected to generate \$1.1 million in FY23-24.



This fund is supplemented with \$167,047 from the General Fund to support the cost of airport operations. Airport user fee revenue comes from activities such as transient tie down fees and tenant fees. The strategic goal for airport is to become a self-sustaining

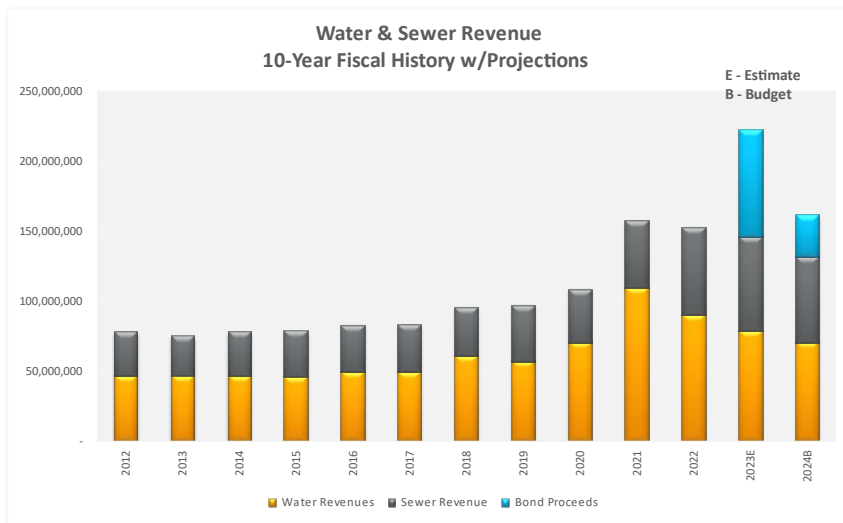
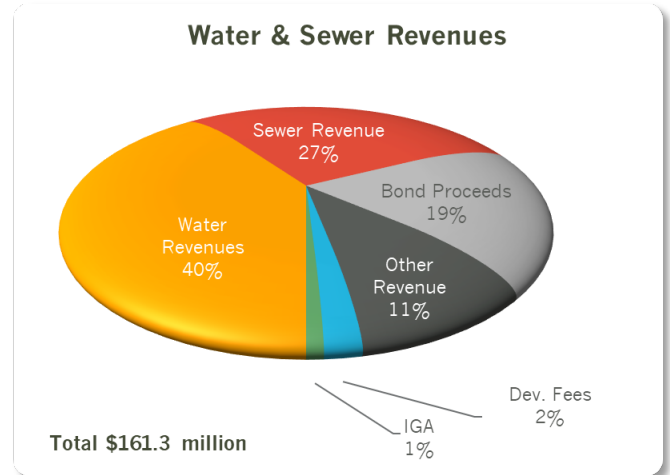
operation. Glendale is aggressively pursuing additional airport facility users with the goal of airport self-sufficiency. Sporting events and concerts held at Gila River Arena and State Farm Stadium attract corporate jet customers and are expected to provide additional business opportunities for the airport.

Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, 6040, 6050, 6060, 6071, 6080, 6090 & 6101)

Water and Sewer user fees are budgeted at \$127.3 million for FY23-24. Most of this revenue is derived from user fees for delivery of water and sewer services.

Total water and sewer revenues are budgeted at \$161.3 million and include other sources such as Development Impact Fees (DIF), projected at \$3.4 million, and \$30 million in bond proceeds.



Staff prepares water and sewer revenue projections by applying several factors such as historical trend data, statistical analyses, and economic and legal considerations. Water and sewer rate increases were approved by Council in October 2021 and went into effect in January 2022.

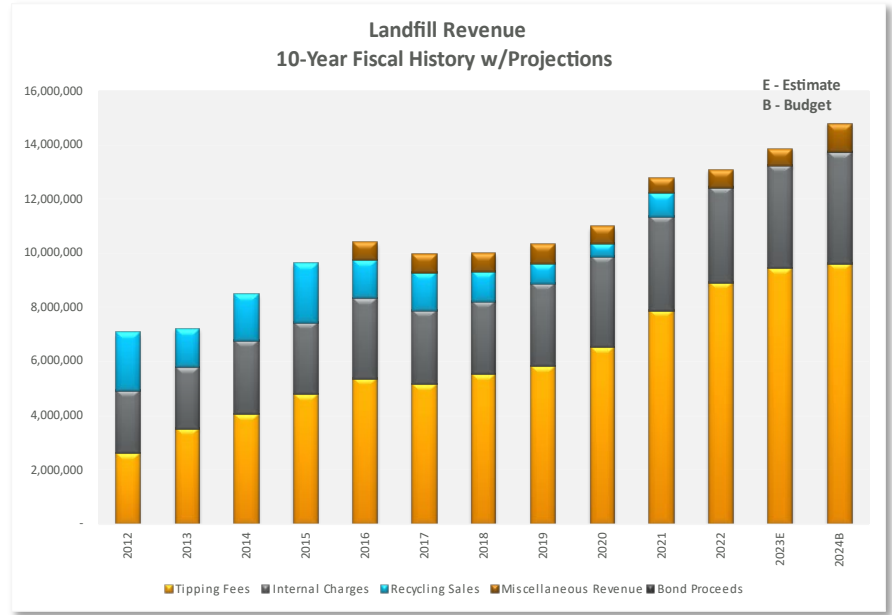
Landfill (Fund 6110)

The City annually reviews the five-year financial plan for the Landfill Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures and service demands. Budget decisions are largely based on this long-range plan.

Various rates are charged to the landfill customers based on activity and location of the customer. Internal customers (City Departments) and residents pay a reduced tipping fee. External customers, outside of the city, usually pay a higher rate to help offset the rising cost of using future landfill spaces. The internal charges and residential tipping

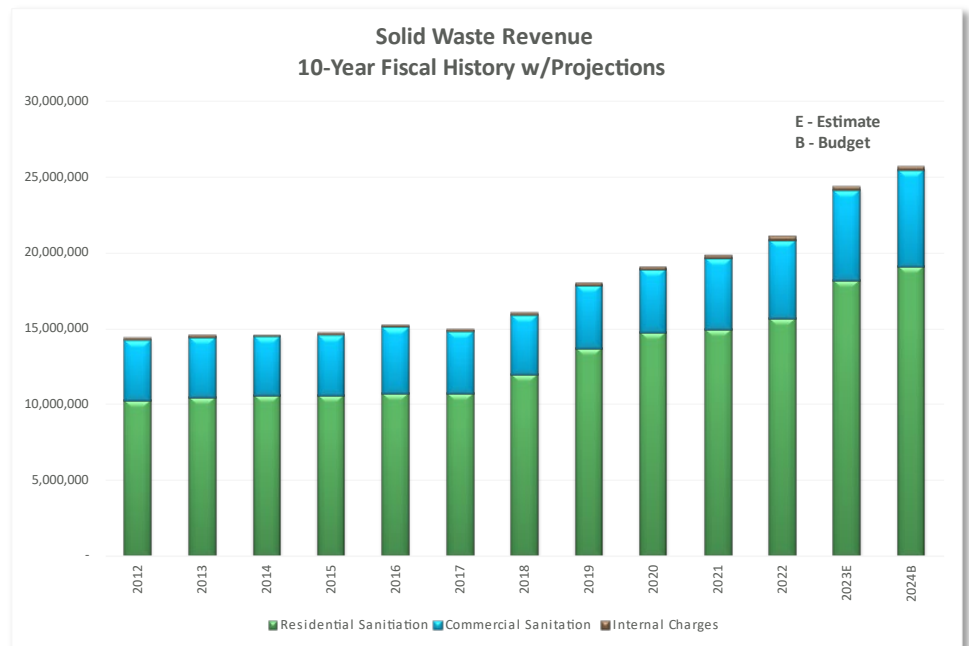
fees are projected to generate \$13.8 million in revenue for the Landfill. The tipping fees paid by private haulers, as well as businesses and individuals not located in Glendale, will continue to be a higher rate per ton in FY23-24.

Staff prepares landfill revenue projections by applying several factors such as historical trend data, statistical analyses, and economic and legal considerations. In FY23-24, the revenue for the recycling sales program is nominal, due to less available markets for the sale of recycled materials. Additional miscellaneous revenue comes from interest earnings, impact fees, chargebacks and other fees, accounting for \$1.0million. Total projected revenues for FY23-24 are \$14.8 million.



Solid Waste (Fund 6120)

The City annually reviews the five-year financial plan for the Solid Waste Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures and service demands. Budget decisions are largely based on this long-range plan as well as other factors such as historical trend data, statistical analyses, and economic and legal considerations. Landfill fees for the disposal of the solid waste collected from residences and businesses represent a significant part of the expenses incurred by the solid waste enterprise operation. Consequently, adjustments to landfill rates have a major impact on solid waste rates.



During FY16-17, the City underwent a comprehensive rate analysis for Solid Waste services. A Utility Advisory Committee, comprised of citizens, was established to help the City throughout the rate study process. The rate increase was approved and went into effect in January 2018. In addition to the approved rate structure, City Council approved the acceleration of rates as well as a fuel surcharge in September of 2022, due to inflation and the increasing cost of fuel.

The FY23-24 total revenue of \$25.7 million comes primarily from two sources: residential collection fees, projected at \$19.1 million; and commercial collection fees, projected at \$6.4 million. The residential and commercial collection programs account for 99% of solid waste revenue.

EXPENDITURES

The FY23-24 operating budget totals \$595 million, which is a 9% increase over the FY22-23 operating budget of \$546 million. The budget continues to focus on Mayor and Council key priorities and reflects economic conditions that continue to challenge local government. This graph shows five years of historical operating budgets.

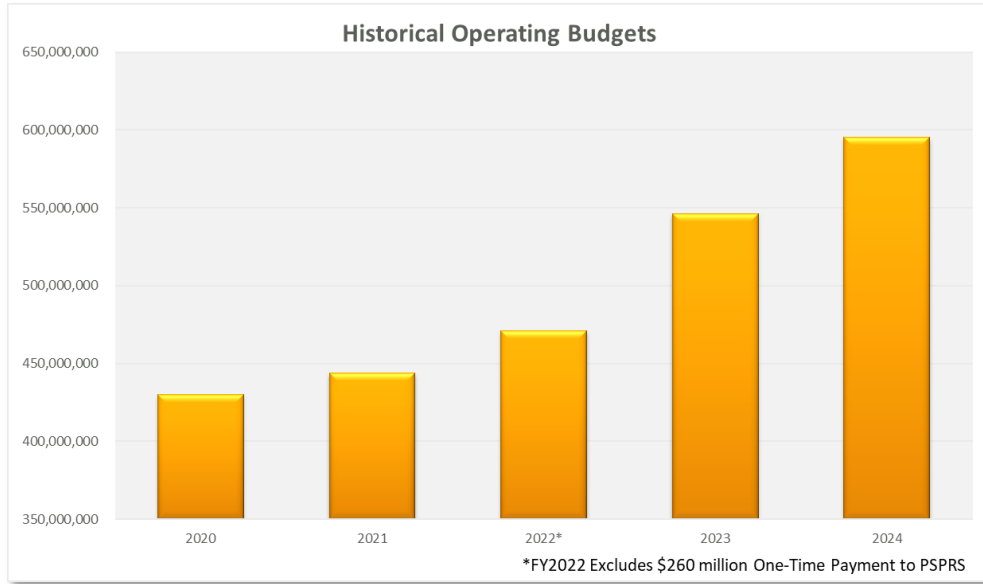


Table 1 on the following page shows the year-over-year changes in the operating budgets for the City’s largest operating funds within the general, special revenue, capital, enterprise, and internal service fund groups. The operating summary that follows Table 1 describes each of these main fund groupings and provides explanations for significant changes year-over-year. Table 1 describes each of these main fund groupings and provides explanations for significant changes year-over-year.



Table 1

Comparison of Operating Budgets			
Fund Name	FY 2023	FY 2024	% Change
General (1000)	255,347,371	282,686,580	10.7%
Vehicle Replacement (1020)	5,723,836	8,143,171	42.3%
Sub-Total General Fund Group	261,071,207	290,829,751	11.4%
Transportation Sales Tax (2070)	16,451,263	18,499,937	12.5%
Highway User Revenue Fund (2050)	13,139,718	14,645,085	11.5%
Other Federal & State Grants (2160)	7,830,532	9,731,098	24.3%
RICO Funds (2170)	1,616,013	1,630,263	0.9%
C.D.B.G. (2040,2041,2044)	7,684,488	5,539,236	-27.9%
Home Grant (2010)	5,586,505	2,966,519	-46.9%
Neighborhood Stabilization Program (2020)	634,264	954,220	50.4%
Neighborhood Stabilization Program III (2030)	227,300	227,300	0.0%
All Other Funds	24,828,634	13,616,471	-45.2%
Sub-Total Special Rev Fund Group	77,998,717	67,810,129	-13.1%
Water/Sewer (6020-6101)	66,602,681	77,134,650	15.8%
Landfill (6110)	10,518,618	11,920,489	13.3%
Community Housing Services (6130)	16,940,066	18,243,907	7.7%
Solid Waste (6120)	20,110,788	22,404,334	11.4%
Sub-Total Enterprise Fund Group	114,172,153	129,703,380	13.6%
Benefits Trust Fund (7030)	34,334,887	36,587,174	6.6%
Risk Management Self Insurance (7010)	11,580,940	12,902,919	11.4%
Workers Comp. Self Insurance (7020)	10,543,853	11,730,572	11.3%
Fleet Services (7040)	13,234,077	15,029,130	13.6%
Technology (7050-7070)	23,477,672	30,542,723	30.1%
Sub-Total Internal Svc Fund Group	93,171,429	106,792,518	14.6%
Grand Total: Operating Budget	\$ 546,413,506	\$595,135,779	8.9%

Operating Budget Summary

Budgeted operating expenditures include services and programs for the community such as public safety, community services, economic development, general government and administration, parks and recreation, street maintenance, and water, sewer, landfill, and solid waste services. While most operating costs are accounted for in the general fund group, some costs are funded by special revenue funds, such as the State's Highway User Revenues Fund for street and traffic maintenance and the dedicated Transportation Sales Tax fund, for transportation related programs and projects. Enterprise funds account for water, sewer, landfill and solid waste services, and the internal services group includes employer related benefit and equipment and technology funds.



The General Fund Group has the largest operating budget, totaling \$290.8 million for FY23-24. This represents an increase of 11.4% over the FY22-23 General Fund operating budget of \$261.1 million. A total of 56 positions were added in General Fund departments.

The Special Revenue Fund Group decreased \$10.2 million or 13.1% in budgeted expenditures for FY23-24. This is primarily due to an increase in grant funding in previous years, particularly American Rescue Plan Act funding. Those funds are budgeted mostly in the Capital Improvement Plan. Budget appropriation to accommodate grant opportunities that may arise during the fiscal year, as well as those that have already been awarded to the City are also included within the special revenue fund group. It is important to note that the City only pursues grant opportunities that are in line with Council goals and objectives and that make strong financial business sense. Grant appropriation cannot be spent unless the City applies for and receives the corresponding grant monies.

The Enterprise Fund Group increased \$15.5 million year-over-year in terms of total operating budget dollars. The total 13.6% increase in budget for the Enterprise Fund Group can be mainly attributed to the increases in internal premiums and costs for supplies and materials.

The Internal Service Fund Group's 14.6% increase is mainly attributable to increases in Workers' Compensation premiums, Risk Management Self Insurance, Fleet Services and

Technology. Table 2 includes a tabular comparison of the departmental operating base budgets over the prior fiscal year budget and calculates the percentage change for the department from the prior year operating base budget.

Operating Budgets by Department (All Funds)			
Department Name	FY 2023	FY 2024	% Change
Police Services	109,815,526	122,566,033	11.6%
Water Services	63,006,899	73,073,724	16.0%
Fire Services	58,733,478	70,572,288	20.2%
Field Operations	59,326,599	69,652,055	17.4%
HR & Risk Mgt	59,697,511	65,146,182	9.1%
Community Services	46,245,092	42,600,049	-7.9%
Transportation	35,901,247	38,168,869	6.3%
Innovation & Technology	23,477,672	30,542,723	30.1%
Parks and Recreation	17,884,452	17,852,399	-0.2%
Budget and Finance	11,939,724	11,640,706	-2.5%
Non-Departmental	25,023,361	10,303,663	-58.8%
City Court	6,398,498	7,188,682	12.3%
Development Services	7,133,597	7,932,033	11.2%
City Attorney	4,515,826	4,994,800	10.6%
City Manager	4,870,413	5,676,016	16.5%
Intergovernmental Programs	2,745,349	1,029,385	-62.5%
Engineering	3,005,808	3,586,980	19.3%
Economic Development	2,228,606	5,396,081	142.1%
Communications	-	2,177,367	100.0%
Council Office	1,619,489	1,786,824	10.3%
City Clerk	1,073,498	1,317,970	22.8%
Mayor's Office	523,894	603,071	15.1%
Organizational Development	659,074	718,625	9.0%
Audit	587,893	609,250	3.6%
Total Operating Budget	\$546,413,506	\$595,135,779	8.9%

The largest operating budget is the **Police Services** Department, which accounts for \$122.6 million or 20.6% of the total operating budget. The department provides police services and related support services such as 911 dispatch, short-term detention and records management, and community education. The Police Department is accredited through the independent Commission on Accreditation for Law Enforcement.

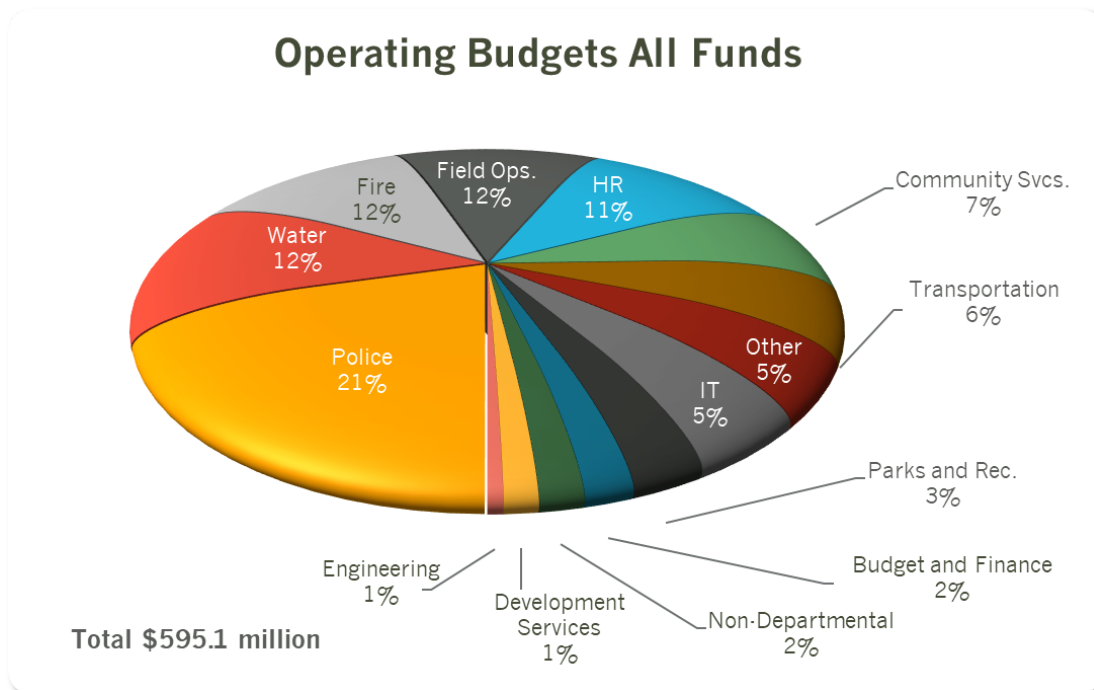
The next largest department in terms of expenditures is **Water Services** at \$73.1 million, which makes up 12.3% of the total operating budget. The Water Services Department is responsible for treating and distributing potable water that meets all federal and state standards, collecting and treating wastewater in compliance with all regulatory requirements, implementing odor control measures, and all meter reading. The

Environmental Services division within Water Services provides water conservation programs including the treatment of wastewater for water reclamation purposes, water quality testing services for the City’s drinking water and reclaimed water, and long-term water resource planning.

Fire Services accounts for \$70.6 million or 11.9% of the total operating budget. This department provides fire protection, emergency medical services and natural disaster planning. It also provides core life safety services involving fire suppression, property preservation, basic and advanced life support (paramedics), hazardous and technical response teams, fire code enforcement, and fire investigations.

Field Operations, with a budget of \$69.7 million, makes up 11.7% of the total operating budget. Among the many services this department provides are the following:

- Solid waste collection, disposal services, including landfill and processing of recyclable products;
- Building maintenance services for City facilities;
- Fuel and equipment management services, including administration of the vehicle replacement fund; and,
- Custodial services



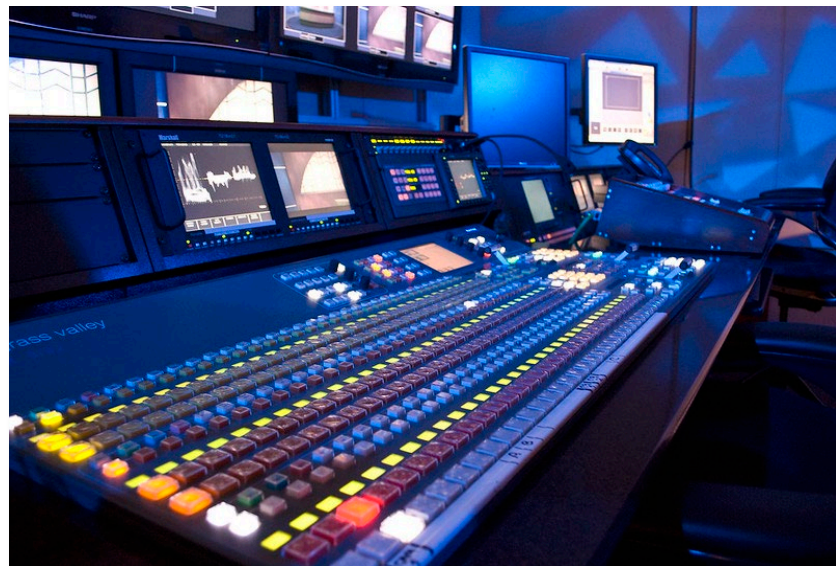
Human Resources & Risk Management totals \$65.1 million or 10.9% of the total operating budget. The department provides proactive customer service and consultation in the areas of total compensation, organizational development, employee relations and staffing. This department also administers the self-insured employee health benefits, risk management and workers’ compensation programs.

The **Community Services Department** provides library and social services to Glendale residents. This department accounts for \$42.6 million or 7.2% of the total operating budget. The libraries provide books, programming, audio-visual materials, and electronic resources that inform, educate, and entertain residents. Human service programs provide direct City services that maintain the quality of life and build stronger neighborhoods for all residents. Some of the human services provided include:

- Addressing the housing needs of over 3,000 Glendale residents by operating three public housing complexes and a Section 8 voucher program;
- Providing affordable housing, housing rehabilitation assistance and emergency home repair for eligible Glendale residents; and
- Administration of the federal Community Development Block Grant (CDBG), the Community Action Program (CAP) and other related federal programs.

The **Transportation Department** budget of \$38.2 million is 6.4% of the total operating budget. The transportation department provides management and maintenance for programs and projects for all modes of travel in the City.

Innovation and Technology supports the City's technology infrastructure, cyber-security, and the application of technology to enhance business processes. This department accounts for \$30.5 million or 5.1% of the total operating budget.



Parks and Recreation accounts for \$17.9 million, or 3%, of the total operating budget and includes parks and recreation and the Civic Center.

Budget and Finance provides financial management services and has a budget of \$11.6 million or 2% of the total operating budget. The **Non-Departmental** budget of \$10.3 million is 1.7% of the total operating budget. Expenditures in Non-Departmental are City-wide and are not specific to one department or activity. **Development Services**, which includes building safety and planning, accounts for 1.3% of the total operating budget at \$7.9 million. The **Engineering Department** administers the city's capital improvement program, and accounts for \$3.6 million of the total operating budget.

The remaining departments in the "Other" category include: Intergovernmental Programs, Communications, Economic Development, City Court, City Attorney, Mayor and Council, City Manager, City Clerk, the Department of Organizational Performance,

and the City’s internal audit function. These departments make up the remaining \$31.5 million or 5% of the total operating budget.

Staffing and Personnel

As with any service organization, personnel costs are a significant part of the total operating budget of the City. In fact, 48% or \$283.2 million of the \$595.1 million FY23-24 operating budget is attributable to wages, salaries, and benefits, as shown in Table 3. Approximately 68% of the General Fund’s \$290.8 million operating budget is allocated to salaries and related benefits costs.

Table 3

Salaries and Benefit Related Costs by Fund					
Fund	Wages & Salaries	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
General Fund	136,135,075	27,838,535	22,647,359	11,573,258	198,194,226
Special Revenue	17,649,586	3,782,293	3,428,761	1,603,121	26,463,762
Enterprise	30,276,970	3,739,760	10,167,486	2,328,133	46,512,348
Other	8,369,299	1,005,629	1,981,175	642,717	11,998,820
Total	\$192,430,930	\$36,366,217	\$38,224,781	\$16,147,229	\$283,169,157

For FY23-24, a total of 77.5 Full-Time Equivalent (FTE) positions were added. The bar chart below shows the FY23-24 ratio of 7.81 FTEs per 1,000 in population. Schedule 6, found in the *Schedules* section of this document, provides detail on the City’s authorized staffing by position.

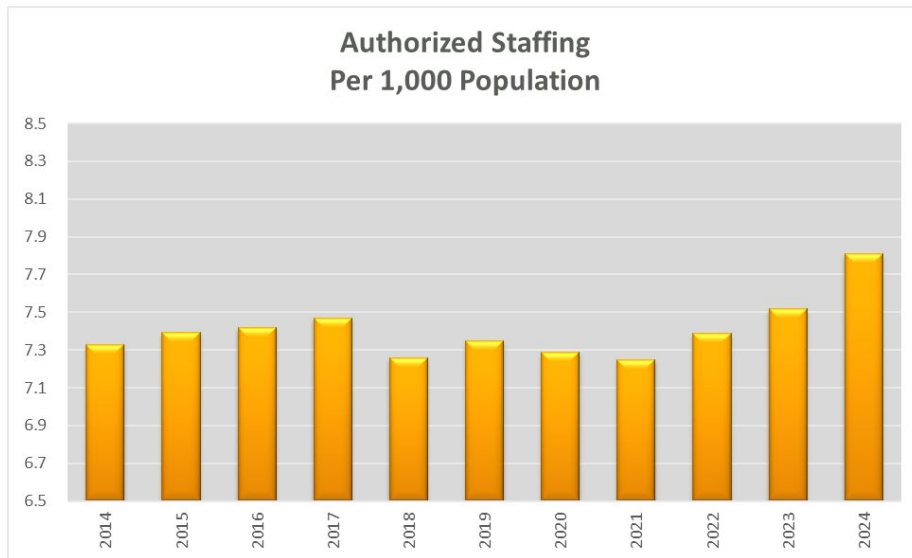


Table 4 provides a comparison of staffing levels in recent years for all funds, which accounts for changes in authorized staffing City-wide.

Table 4

Staffing Levels by Fund (Full-Time Equivalents)⁽¹⁾					
Fund	2019-20	2020-21	2021-22	2022-23	2023-24
General-1000	1,237.25	1,261.50	1,283.00	1,335.00	1,391.00
Water and Sewer-6020/6030	239.25	243.25	240.25	243.50	244.50
Solid Waste-6120	74.50	74.50	76.50	78.50	78.50
Transportation Sales Tax-2070	51.25	51.25	52.25	57.25	65.75
Landfill-6110	44.50	44.50	44.50	45.50	47.50
Highway User Revenue Fund-2050	46.00	40.00	41.00	43.00	46.00
Housing Public Activities-6130	19.00	20.00	20.00	20.00	21.00
Training Facility Revenue-2200	9.00	9.00	10.00	9.00	9.00
C.D.B.G.-2040	8.00	8.00	8.00	8.00	8.00
CAP Grant-2140	6.50	6.50	9.50	7.50	7.50
Airport Special Revenue-2130	6.00	6.00	6.00	6.00	6.00
Risk Management Self Ins.-7010	2.00	2.00	2.00	2.00	2.00
Court Security Bonds-2120	2.75	2.50	2.50	2.50	2.50
Other Grants-2160	13.00	3.00	11.00	3.00	3.00
Arts Commission-2110	1.00	1.00	2.00	2.00	2.00
RICO Funds-2170	1.00	1.00	1.00	1.00	1.00
Workers Compensation Self Ins-7020	2.00	3.00	3.00	3.00	3.00
Technology-7050	31.00	32.00	35.00	40.00	45.00
Fleet Services-7040	34.00	34.00	34.00	34.00	35.00
Total	1,828.00	1,843.00	1,881.50	1,940.75	2,018.25

⁽¹⁾ Includes only those funds with either current or historical position counts

Fund Summary

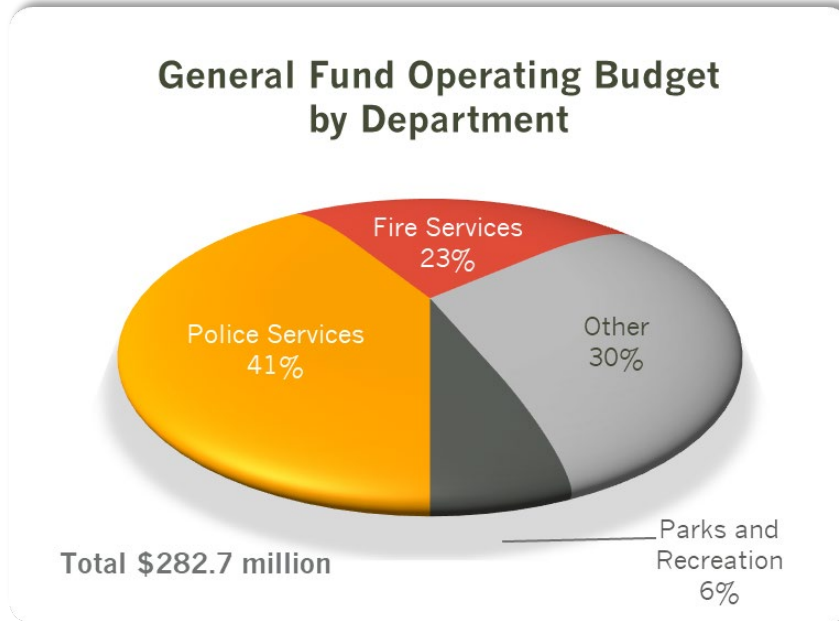
Table 5 on the following page outlines the impact of budget decisions on the City's financial position highlighting the estimated fund balances for all fund types for FY23-24. Beginning balances for all funds are estimated at \$578.4 million and the ending fund balances are estimated at \$308.5 million. As outlined in the financial forecast, planned use of fund balance drawdowns will continue to fund significant capital projects and one-time expenditures. Significant changes to fund balances are discussed in the specific fund sections below.

Table 5

Fund Summary							
Fund	Est. Beg. Fund Balance	Revenue	Expenditures	Adj. Financial Resources	Transfers In	Transfers Out	Est. Ending Fund Balance
General Funds	139,594,858	361,320,597	295,829,751	205,085,704	51,520,877	(115,052,417)	141,554,163
Special Revenue	147,262,783	207,513,112	173,059,261	181,716,634	3,655,176	(83,714,308)	101,657,502
Debt Service	14,252,977	22,837,857	70,731,696	(33,640,862)	57,830,119	0	24,189,257
Permanent Funds	6,139,291	26,000	6,165,291	0	0	0	0
Capital Projects	159,106,405	77,977,485	349,026,445	(111,942,555)	82,402,909	0	(29,539,646)
Enterprise	60,441,546	219,440,009	256,395,038	23,486,517	29,472,895	(26,115,250)	26,844,162
Internal Service	51,563,448	100,998,847	108,792,518	43,769,776	0	0	43,769,776
Total	\$578,361,309	\$990,113,907	\$1,260,000,000	\$308,475,216	\$224,881,975	\$(224,881,975)	\$308,475,216

General Fund (Fund 1000) Operating Expenditures

The total General Fund operating budget for FY23-24 is \$282.7 million. This budget accounts for the majority of day-to-day City operations including public safety, development and building services, parks and recreation, and general administration of the City.



Police Services is the largest component of the General Fund budget, at 41% or \$116.2 million. It is followed by Fire Services at approximately 23%, or \$63.6 million. Parks and Recreation represent 6%, or \$17.8 million. These departments represent 70% of the General Fund operating budget. The remaining 30% is represented by all other departments detailed below.

The Other category includes City Attorney, Human Resources, Mayor and Council, City Manager, Non-Departmental, Economic Development, Field Operations, Engineering, Transportation, City Clerk, City Court, Development Services, Intergovernmental Programs, Communications, Community Services, Budget and Finance, Organizational Performance, and the City's internal audit function. The accompanying graph displays the General Fund budget by department as a percentage of the whole.

Table 6, on the following page, compares the FY22-23 General Fund operating budgets by department to FY23-24.

Table 6

General Fund Operating Budget By Dept			
Dept Name	FY 2023 Budget	FY 2024 Budget	% Change
Police Services	104,356,814	116,191,317	11.3%
Fire Services	53,164,976	63,553,144	19.5%
Parks and Recreation	17,794,262	17,759,349	-0.2%
Non-Departmental	16,962,634	9,270,163	-45.3%
Community Services	8,298,503	10,138,232	22.2%
Field Operations	9,010,103	11,330,404	25.8%
Budget and Finance	7,111,482	7,449,492	4.8%
City Court	5,915,599	6,659,993	12.6%
Development Services	7,133,597	7,932,033	11.2%
City Attorney	4,515,826	4,994,800	10.6%
City Manager	4,870,413	5,676,016	16.5%
HR & Risk Mgt	3,237,831	3,925,516	21.2%
Public Affairs	2,745,349	1,029,385	-62.5%
Engineering	3,005,808	3,586,980	19.3%
Mayor & Council	2,143,383	2,389,896	11.5%
Communications	0	2,177,367	100.0%
Economic Development	1,800,969	4,927,984	173.6%
City Clerk	1,073,498	1,317,970	22.8%
Transportation	959,358	1,048,663	9.3%
Organizational Performance	659,074	718,625	9.0%
Audit	587,893	609,250	3.6%
Total	\$255,347,371	\$ 282,686,580	10.7%

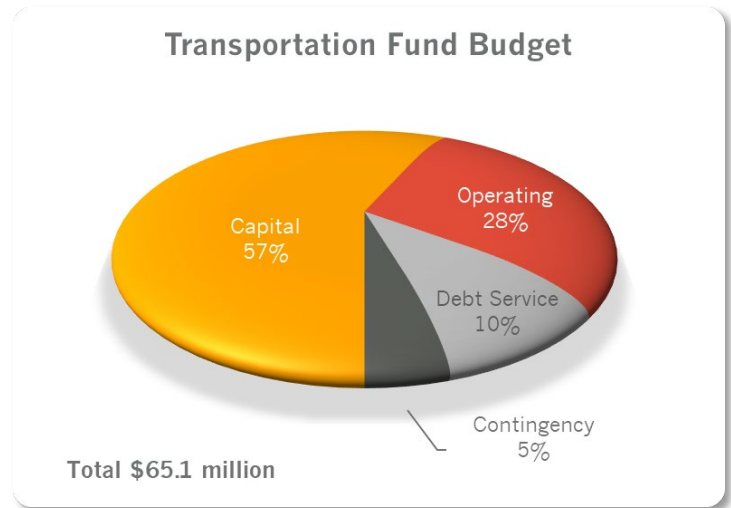
General Fund Transfers to Other Funds

The General Fund supports several other funds within the City, and transfers to those funds compete with operating budget needs for General Fund resources. The amount of support can vary from year to year based on projected revenues and expenditures for the supported funds, as well as debt service requirements. A transfer out amount of \$115.1 million is projected in FY23-24. Included within the transfer is \$22 million to the Excise Tax Debt Service Fund, and \$10.3 million to the Municipal Property Corporation Debt Service Fund, which are both used to cover principal and interest payments related to the Glendale Media Center and Expo Hall, Convention Center and Parking Garage in the west area, infrastructure for the Zanjero development, Desert Diamond Arena, a portion of the Glendale Regional Public Safety Training Center, and the Camelback Ranch spring training ballpark. Other transfers help to offset operations of Housing (\$1,003,771), the Airport (\$167,047), and CAP Grant (\$64,299).

Transfers between funds are detailed in Schedule 4 of the *Schedules* section of this document.

Transportation Fund Expenditures

The Transportation Fund includes operating, capital and debt service expenses related to providing a range of transportation services in accordance with the ballot initiative that Glendale voters approved in a 2001 election. Total FY23-24 expenses are budgeted at \$18.5 million for operations. This includes services for transit such as dial-a-ride and fixed route bus lines. \$36.9 million is planned for capital improvements, \$6.7 million is budgeted for debt service and \$3 million for contingency.



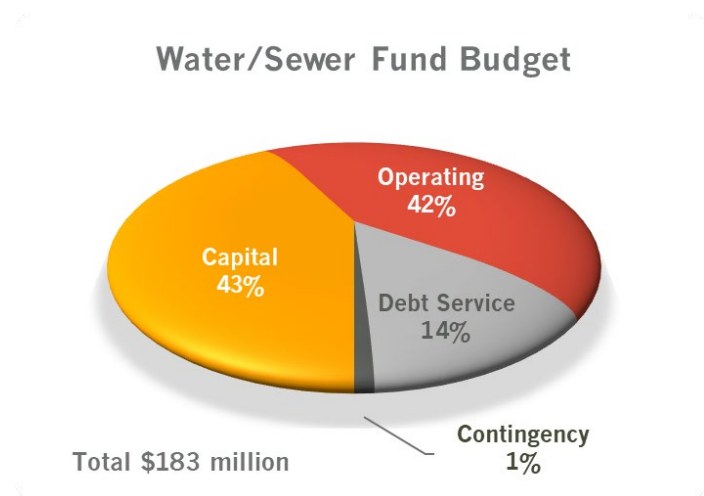
Airport Fund Expenditures

The Airport Fund operating budget is \$1,275,185. It is funded by airport revenues of \$1,108,138 and a transfer from the General Fund for \$167,047. Much of these appropriations fund daily operations at the airport, including fulfilling FAA safety regulations.

Continuing efforts to develop more revenue sources, coupled with prudent cost control measures, have brought the airport much closer to self-sufficiency when comparing revenue and expenditures. Once runway and facility improvements are completed, and the economy fully recovers, staff believes the Glendale Airport will attract more corporate jet customers. As these improvements are coupled with uses from professional football and baseball spring training, as well as other major national events occurring in Glendale, the City’s airport is expected to be a fully self-sustaining transportation hub for the West Valley.

Water/Sewer Fund Expenditures

In Arizona’s desert environment, water treatment and delivery are some of the most essential services the City provides. Glendale is fortunate to have reliable, long-term sources of water from the Salt River Project, the Central Arizona Project (Colorado River water), and groundwater. Although water from these sources is becoming more expensive to obtain and treat,



Glendale water rates are reasonable when compared to both local and national standards.



The operating budget for the Water and Sewer fund is \$77.1 million for FY23-24. Customer and Environmental Services are budgeted at \$4.9 million, which services both water and wastewater customers. \$15.8 million is budgeted for wastewater/reclamation operations and maintenance. This includes operating two treatment plants and participation in the regional sewer treatment facility that the City of Phoenix operates through the Sub-Regional Operating Group (SROG). Water operations are budgeted at \$29.5 million and include Pyramid Peak,

Cholla, and Oasis Water Treatment facilities. This budget also maintains the City's irrigation system and purchase of raw water for treatment; administration; pretreatment; storm water; security; and remaining others account for the remaining budget of \$26.9 million.

Significant capital projects are planned for FY23-24, and they account for the \$77.7 million in capital expenditures. Debt service, which is budgeted at \$26.1 million, is for capital projects completed in previous fiscal years. The *Capital Improvement Plan* of this book includes project descriptions and detailed cost estimates for all planned water and sewer capital projects. Contingency appropriation, which is budgeted at \$2.0 million, is supported by fund balance and will be used at the direction of City Council for any unplanned emergencies or if any capital construction projects get ahead of schedule.

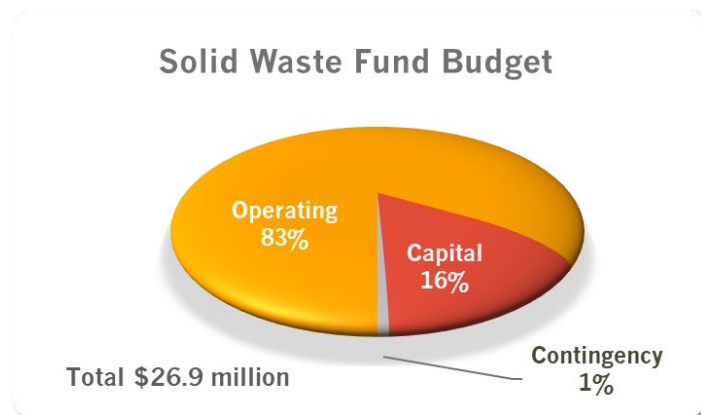
Landfill Fund Expenditures

The total FY23-24 operating budget for the Landfill Fund is \$11.9 million. Landfill operations total \$5.5 million, the materials recovery facility accounts for \$1.8 million, and other recycling is \$2.1 million, which combine to account for nearly 79% of the operating budget. The recycling program has been in operation for over a decade and includes the recycling education and inspection programs and the full cost of the materials recycling processing facility. The remaining \$2.5 million is for solid waste administration, customer service and landfill gas management.

The FY23-24 Landfill Fund capital budget totals \$15.2 million and includes funding for north cell construction at the landfill, modifications to the landfill gas system, and equipment replacement. The fund also has a \$500,000 contingency appropriation to be used at City Council discretion for emergencies.

Solid Waste Fund Expenditures

The total operating budget for the Solid Waste Fund for FY23-24 is \$22.4 million. Residential curb service includes trash, recycling and loose trash collection and accounts for \$17 million or 76% of the operating budget. The commercial front-load and roll-off divisions account for another \$5.4 million.



The FY23-24 capital budget includes \$4.3 million, mainly for the purchase of replacement vehicles and equipment. The fund also has \$200,000 in contingency appropriation to be used at the discretion of City Council for emergencies. There is no Solid Waste Fund debt service budget as all capital items have been financed with cash rather than long-term bond debt.

Benefits Trust Fund Expenditures

The Benefits Trust Fund is used to track City and employee health care contribution payments and to pay health insurance policy premiums and claims for employees and retirees. This fund currently administers the medical, dental, life insurance and vision plans and coverage for both premiums and claims related expenses. The fund has an operating budget of \$36.6 million for FY23-24.

Capital Improvement Plan Expenditures

The total capital budget for FY23-24 is \$430 million. Of this, \$166 million is carryover funding from the prior year. The annual budget appropriation for FY23-24 represents the first year of funding of the ten-year Capital Improvement Plan (CIP). Water and Sewer projects total \$77.7 million and account for 18% of the CIP budget, and Transportation and Street projects total \$75.5 million, representing 18% of the Capital Improvement budget. For more details, please refer to the *Capital Improvement Plan* section of this document.

The carryover funding of \$166 million represents projects that have been budgeted in prior years but are not yet completed. New project funding for the FY23-24 CIP totals \$264 million. Most of the CIP is pay-as-you-go and funded with fund balance or current revenues. Significant projects include downtown renovation projects, improvements to streets throughout the City, police evidence storage/crime lab, the addition of ballfields at Heroes Regional Park, water reclamation facility improvements, and public safety building remodels.

Debt Service Expenditures

The City of Glendale has a formal *Debt Management Plan* (DMP) that is produced as a separate document from the annual budget book. The purpose of the City's DMP is to manage the issuance of the City's debt obligations within the City's financial policies, the legal framework governing municipal debt and the bond covenants established for prior issuances. This plan also includes an assessment of the City's ability to incur new debt and other long-term obligations within the same limits at favorable interest rates.

General Obligation Bonds

- Fitch AAA
- Moody's A1
- Standard & Poor's AA-

Senior Lien Excise Tax Revenue Bonds

- Moody's A1
- Standard & Poor's AA

Subordinate Lien Excise Tax Revenue Bonds

- Moody's A1
- Standard & Poor's AA

Certificates of Participation

- Fitch AA-
- Standard & Poor's A+

Water and Sewer Revenue Obligations

- Moody's A1
- Standard & Poor's AA-

Transportation Excise Tax Revenue Bonds

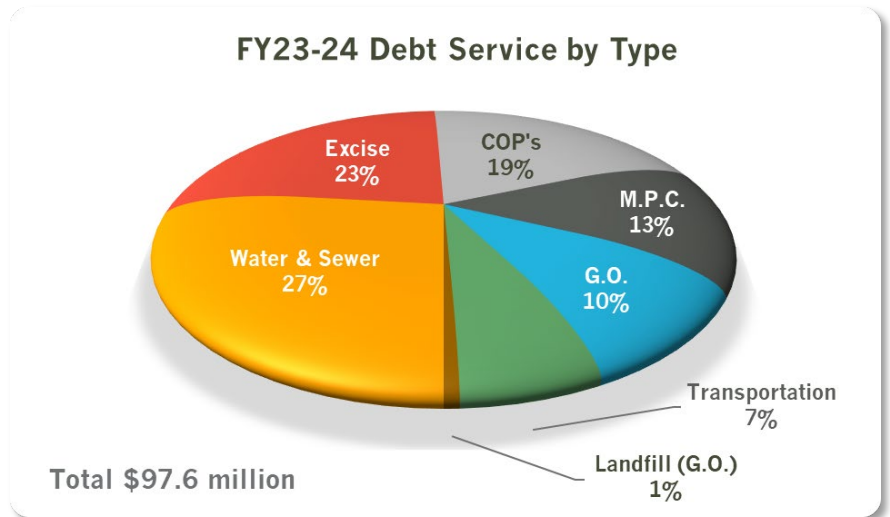
- Moody's A1
- Standard & Poor's AA

Analysis of the City's debt position is essential as planned future capital projects could result in the need for additional capital financing. Decisions regarding the use of debt will be based in part on the long-term needs of the City, the limitations mentioned above and discussed in more detail in the material following this section, and the amount of cash that can be dedicated in a given fiscal year to capital outlay. Glendale's belief in a disciplined, systematic approach to debt management has produced stable credit ratings.

The City has instituted a conservative plan of finance for capital projects. The main objectives of that plan are:

- Evaluate all possible funding mechanisms to ensure the City will receive the best possible terms/conditions on transactions;
- Utilize debt structures which match the useful lives of the projects being financed or fall within accepted maturity guidelines;
- Utilize revenue-based bond issues, where feasible, e.g., water and sewer, and street and highway user bonds;
- Utilize excise tax secured bond issues when appropriate; and,
- Finance, on a general obligation basis, the majority of the remaining projects.

The DMP states that the City’s direct net tax-supported debt should be maintained at a level considered manageable by the rating agencies given current economic conditions. Measures of economic conditions include per capita income for Glendale residents and the assessed valuation of property within the city’s corporate limits.



Budgeted Debt Service for FY23-24 totals \$97.6 million. The largest type of debt service is Water and Sewer Bond debt totaling \$26.1 million, or 27% of the total debt service, which is paid through water and sewer revenues. Excise Tax debt, which is serviced through all excise, transaction privilege, franchise, and income taxes that the City collects or may collect in the future, is \$22.0 million, or 23% of the total debt service. Certificates of Participation (COP’s) were issued in FY21-22 to pay down the City’s unfunded liability in the Public Safety Personnel Retirement System (PSPRS), and total \$18.7 million or 19% of the total debt service. Municipal Property Corporation Debt (MPC) debt service totals \$13.2 million or 13% of the total debt service, General Obligation debt (G.O.), which is serviced through secondary property tax levies, is 10% or \$10.1 million, and Transportation Debt Service totals \$6.7 million or 7% of the total debt service. G. O. Bonds were issued in FY21-22 for the Landfill, but the \$717 thousand in debt service for those bonds will be paid with Landfill user fees, not secondary property tax. The MPC and Excise Tax debt is serviced directly from General Fund revenues. The COP’s are serviced through annually budgeted and appropriated funds. Table 1 on the next page represents the 5-Year Debt Payment Schedule.

Table 1
5-Year Debt Payment Schedule

Bond Description	Payments** FY23-24	Payments** FY24-25	Payments** FY25-26	Payments** FY26-27	Payments** FY27-28	Final Payment Date
MPC Tax Funded Debt (Fund 3030)						
<i>Existing</i>						
MPC Bonds - Series 2003B - Taxable	82,584	82,584	82,584	82,584	82,584	2033
MPC Bonds - Series 2008B - Taxable	4,302,531	4,301,710	4,302,685	4,302,836	4,303,444	2033
MPC Bonds - Series 2012B*	3,836,750	3,799,750	3,794,000	3,792,750	3,775,500	2033
MPC Bonds - Series 2012C*	4,912,250	4,912,250	4,912,250	4,912,250	4,912,250	2038
MPC Tax Funded Debt Total	13,134,115	13,096,294	13,091,519	13,090,420	13,073,778	
Excise Tax Funded Debt (Fund 3050)						
<i>Existing</i>						
Excise Tax Debt Bonds - Series 2015A*	12,435,750	12,520,250	12,588,000	9,993,500	10,063,500	2031
Excise Tax Debt Bonds - Series 2015B*	544,271	544,271	544,271	544,271	544,271	2033
Excise Tax Debt Bonds - Series 2016*	2,851,550	2,853,550	2,856,050	2,853,800	2,856,800	2033
Refund Excise Tax Debt Bonds - Series 2017*	6,168,750	6,115,000	6,060,250	8,649,250	8,594,500	2032
Excise Tax Funded Debt Total	22,000,321	22,033,071	22,048,571	22,040,821	22,059,071	
COP's Funded Debt (Fund 3060)						
<i>Existing</i>						
Certificates of Participation - Series 2021 - Taxable	18,727,044	19,384,851	19,988,356	20,551,073	21,062,220	2037
COP's Funded Debt Total	18,727,044	19,384,851	19,988,356	20,551,073	21,062,220	
Property Tax Funded Debt (Fund 3010)						
General Obligation Bond - Series 2016B*	1,603,321	1,603,934	1,606,244	1,604,978		2027
General Obligation Bond - Series 2017 (Refund 2009B)	2,897,629	2,899,071	2,903,145	2,904,693	2,903,716	2030
General Obligation Bond - Series 2019	1,269,200	1,261,700	1,262,950	1,267,450	1,267,450	2038
General Obligation Bond - Series 2021	1,531,650	706,400	709,650	706,900	708,400	2041
General Obligation Bond - Series 2021 (Refund 2016A & 2018)	1,559,520	1,569,851	1,569,519	1,563,745	3,172,639	2037
General Obligation Bond - Series 2022	1,650,250	1,657,750	1,653,250	1,657,250	1,654,250	2042
Property Tax Funded Debt Total	10,511,569	9,698,705	9,704,757	9,705,015	9,706,455	
Water & Sewer Revenue Funded Debt (Fund 6040)						
<i>Existing</i>						
Senior Lien W&S Bonds - Series 2015*	15,959,500	15,957,150	15,962,500	8,793,250	5,061,000	2028
Subordinate Lien W&S Bonds - Series 2020*	1,012,500	1,012,500	1,012,500	5,717,500	5,717,250	2030
Subordinate Lien W&S Bonds - Series 2021	1,136,000	1,136,000	1,136,000	1,136,000	1,136,000	2041
Subordinate Lien W&S Bonds - Series 2022A	1,033,250	1,033,250	1,033,250	1,033,250	1,993,250	2042
Subordinate Lien W&S Bonds - Series 2022B*	6,949,000	6,946,750	6,946,000	6,951,000	6,945,750	2028
Water & Sewer Revenue Funded Debt Total	26,090,250	26,085,650	26,090,250	23,631,000	20,853,250	
Transp. Sales Tax Rev Funded Debt (Fund 3040)						
<i>Existing</i>						
Transp Sales Tax Obligations Bond - Series 2015*	6,495,650	6,494,900	6,492,900	6,494,150	6,492,900	2031
Transp Sales Tax Obligations Bond - Series 2017*	203,247	207,854	207,330	206,806	206,282	2032
Transportation Sales Tax Funded Debt Total	6,698,897	6,702,754	6,700,230	6,700,956	6,699,182	
Total Debt Service Payments (All Funds)	\$ 97,162,196	\$97,001,325	\$ 97,623,683	\$ 95,719,285	\$ 93,453,955	

* Refunding

** Does not include fees (\$402,000)

Secondary Property Tax Funded Debt

Secondary property tax revenue is restricted solely to paying General Obligation (G.O.) debt service. There are three components that need to be measured before additional G.O. bonds can be issued. First, sufficient voter authorization is needed for each project category in which bonds will be issued. Second, G.O. bond issuance must be compliant with the Arizona Constitutional debt limitation for the 6% and 20% categories. For further explanation on these categories, see Table 2 on page 105. Lastly, City policy states that the G.O. debt service fund balance will be at least 10% of the next fiscal

year's property tax supported debt service. This policy applies to each of the first five years of the G.O. funded capital plan.

Voter Authorization

Under Arizona State law, cities can obtain long-term financing through the use of G.O. bonds only with the approval of voters. On November 2, 1999, the City Council placed on the ballot a variety of proposed capital improvements recommended by the Citizen Bond Election Committee resulting in voters approving \$411.5 million of bonds requested. In 2006, City Council established an Ad-Hoc Citizens Bond Election Committee to consider whether additional authorization was needed to support the Council approved FY2007-2016 ten year CIP. On May 15, 2007, voters approved \$218 million of the \$270 million bond request recommended by the 2006 Ad-Hoc Citizen Bond Election Committee.

The time between bond elections depends on how much the voters approve in a given election and how many capital projects are initiated. Bond sale proceeds must be used for the purposes specified in the bond authorization election. Remaining bond funds in one bond category may not be used to fund projects in another bond category.

The remaining authorization numbers reflect unused authorization from the 1981, 1987, 1999 and 2007 bond elections. The current CIP plan requires a bond election before bonds can be sold to complete the list of projects in the plan for Parks, Streets, and Flood Control G.O. funds. A bond election is scheduled for November of 2023 for Streets and Public Safety projects.

**Remaining G.O. Bond Voter Authorization
July 1, 2023**

Public Safety	\$86,579,925
Landfill	\$4,626,005
Library	\$15,398,000
Streets/Parking^{1,2}	\$257,739
Cultural/Historical¹	\$12,631,936
Transit¹	\$6,750,000
Econ. Development	\$22,047,000
Govt. Facilities¹	\$20,585,028
Open Space/Trails	\$49,280,173
Parks	\$6,043,794
Flood Control	\$7,673,692
Water and Sewer	\$10,000,000

¹ Bonds can be issued as G. O. Bonds, Revenue Bonds or both.
² Streets/Parking voter authorization can be used for Street Revenue Bonds that are repaid with HURF.

General Obligation Debt Limitations and Assessed Valuation

Arizona’s State Constitution limits G.O. bonded indebtedness to 6% or 20% of the City's total limited property value of the taxable property in that city.



G.O. Projects - 20% Category

Water, sewer, storm sewers (flood control facilities), and artificial light when controlled by the municipality; open space preserves, parks, playgrounds, and recreational facilities; public safety, law enforcement, fire and emergency services facilities; and, streets and transportation facilities

G.O. Projects - 6% Category

Economic development; historic preservation and cultural facilities; general government facilities; and libraries



Table 2 reflects the City’s G.O. bond debt limitation as of July 1, 2023:

Table 2
Constitutional Debt Limitation
(All Dollars in Thousands)

General Municipal Purpose Bonds		Water, Sewer, Flood Control, Streets, Traffic, Light, Parks and Open Space	
6% Limitation ¹	\$112,854	20% Limitation ^{1,2}	\$376,180
Less Direct Bonded Debt to be Outstanding	<u>\$15,205</u>	Less Direct Bonded Debt to be Outstanding	<u>\$91,975</u>
Unused 6% Borrowing Capacity	<u>\$97,649</u>	Unused 20% Borrowing Capacity	<u>\$284,205</u>

¹ Based on 2024 limited assessed value of \$1,880,897,519

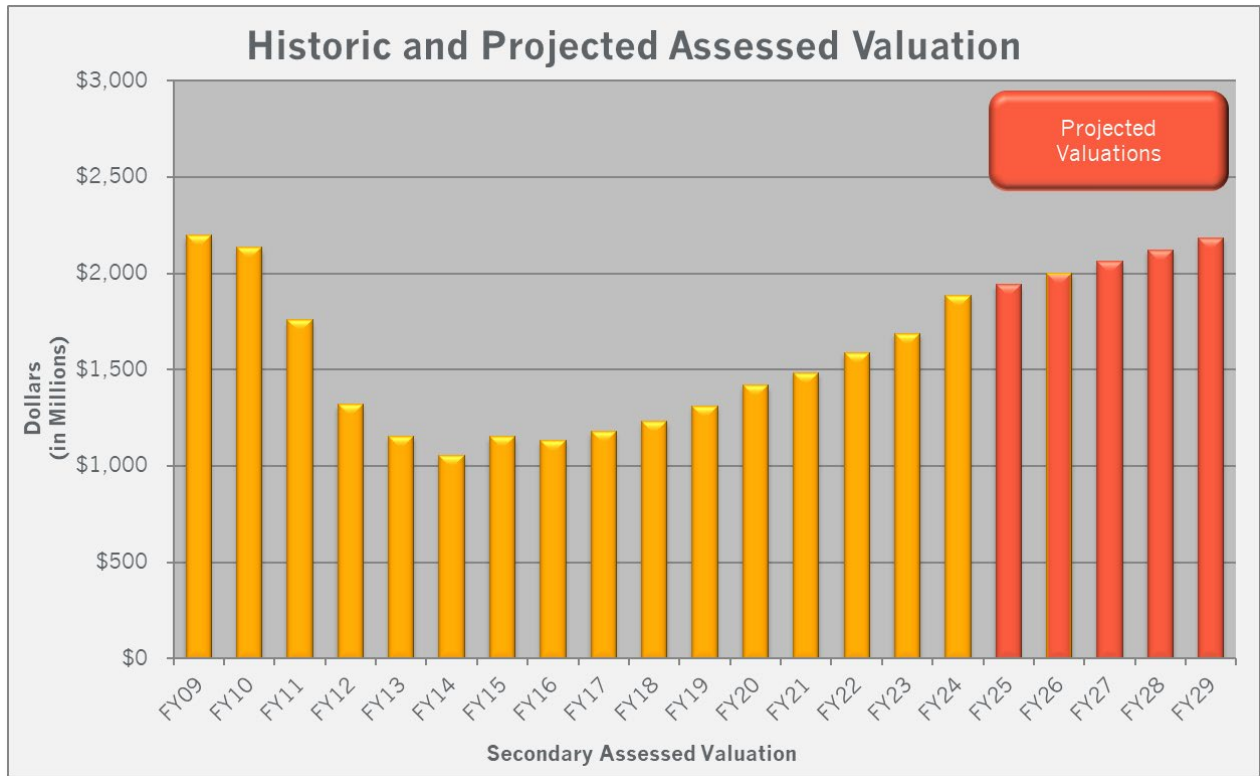
² Public safety, streets, parking and transportation facilities debt prior to Prop. 104 is included in the 20% category

Additional G.O. bonds will need to be issued to support the FY24-33 Capital Improvement Plan. Table 3 below shows the remaining capacity in the 6% and 20% G.O. Bond categories.

Table 3
Projected G.O. Debt Capacity
(All Dollar in Thousands)

Fiscal Year	Projected Limited Property Value	Limitation ² (A)		Outstanding Debt (B)		Projected Remaining ¹ Capacity (A-B)	
		6%	20%	6%	20%	6%	20%
2024	\$1,880,898	\$112,854	\$376,180	\$15,205	\$91,975	\$97,649	\$284,205
2025	\$1,937,324	\$116,239	\$387,465	\$13,475	\$86,370	\$102,764	\$301,095
2026	\$1,995,444	\$119,727	\$399,089	\$11,695	\$81,365	\$108,032	\$317,724
2027	\$2,055,308	\$123,318	\$411,062	\$9,855	\$76,175	\$113,463	\$334,887
2028	\$2,116,967	\$127,018	\$423,393	\$7,950	\$70,800	\$119,068	\$352,593

¹Outstanding debt refers to the debt on the principal balance only.



This chart provides a graphical view of historical assessed valuation changes between FY08-09 and FY23-24 as well as future valuations, projected to grow 3% per year for FY24-25 through FY28-29.

Secondary Property Tax Rate

For the FY23-24 budget, the total property rate was decreased to \$1.5626 from the prior year rate of \$1.6701. The FY23-24 City’s primary property tax rate is \$.3484 per \$100 of assessed valuation and the secondary property tax rate is \$1.2142 per \$100 of assessed valuation.

The Council voted not to increase the secondary property tax rate in FY23-24. The secondary property tax rate will continue to be reviewed annually with Council to ensure a five-year balanced capital plan and may vary annually depending on secondary debt service needs.

Prior to FY16-17, the secondary property tax levy was based upon the net secondary assessed value of Glendale properties. Due to the passage of Proposition 117, FY23-24 is the eighth fiscal year in which the secondary property tax levy is based on limited property value of Glendale properties, which is the basis for the primary property tax levy. The increase in the total secondary property tax levy, from \$21,837,801 to \$22,837,857, is based on the approximate value of new construction.

The chart below represents all outstanding G.O. Bond principal and interest by year. As noted, considerable portions of debt are paid off in the earlier years of the forecast, freeing up debt capacity for future bond issues and new capital improvements.

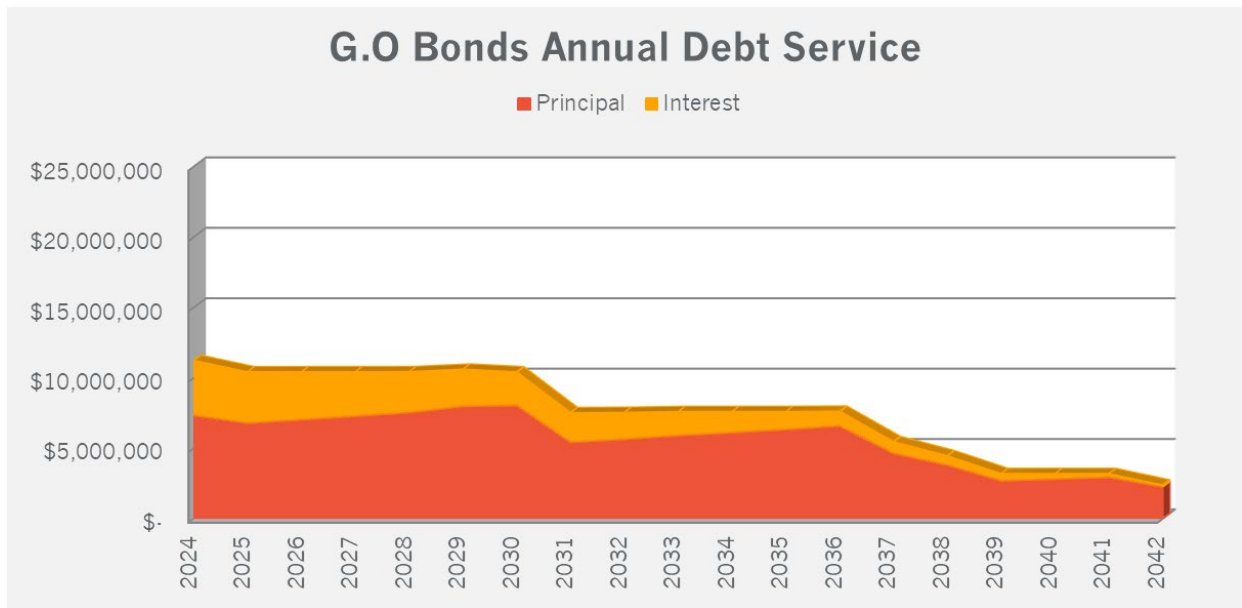


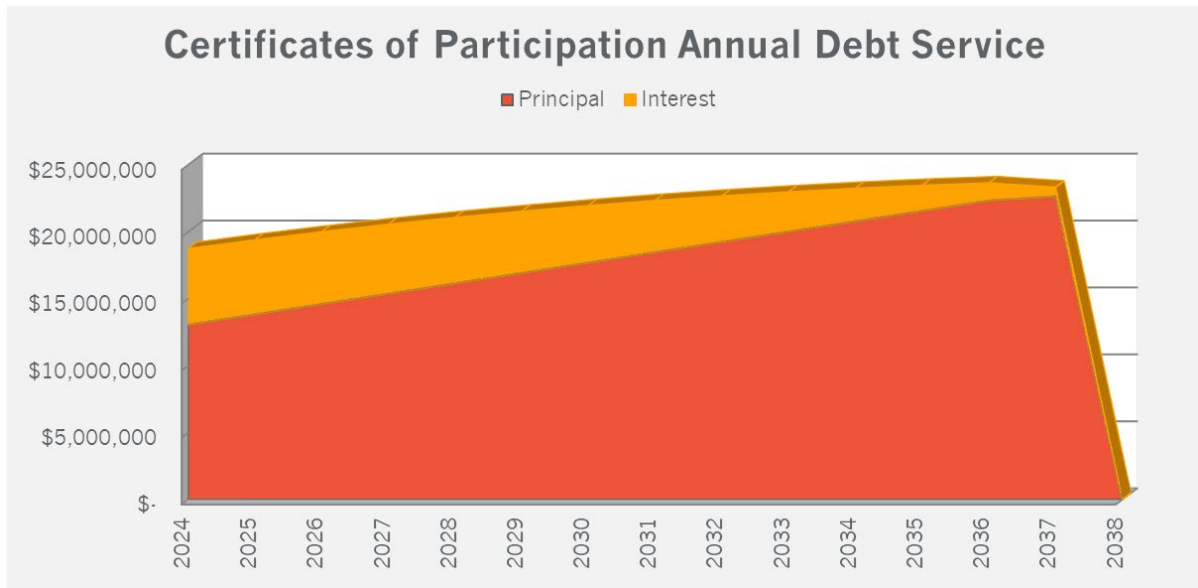
Table 4 summarizes annual debt service requirements for existing outstanding bonds.

Table 4
Assessed Valuation & Tax Rate, Resources and Debt

(All Dollars in Thousands with Exception of Tax Rate)

Fiscal Year	Primary Assessed Valuation	Estimated Secondary Property Tax Rate	Estimated Secondary Property Tax Rev.	Total Resources	Total Debt Service
2024	\$1,880,898	\$1.2142	\$22,838	\$22,838	\$11,229
2025	\$1,937,324	\$1.2263	\$23,758	\$23,758	\$10,412
2026	\$1,995,444	\$1.2386	\$24,716	\$24,716	\$10,418
2027	\$2,055,308	\$1.2510	\$25,712	\$25,712	\$10,418
2028	\$2,116,967	\$1.2635	\$26,748	\$26,748	\$10,423

Certificates of Participation

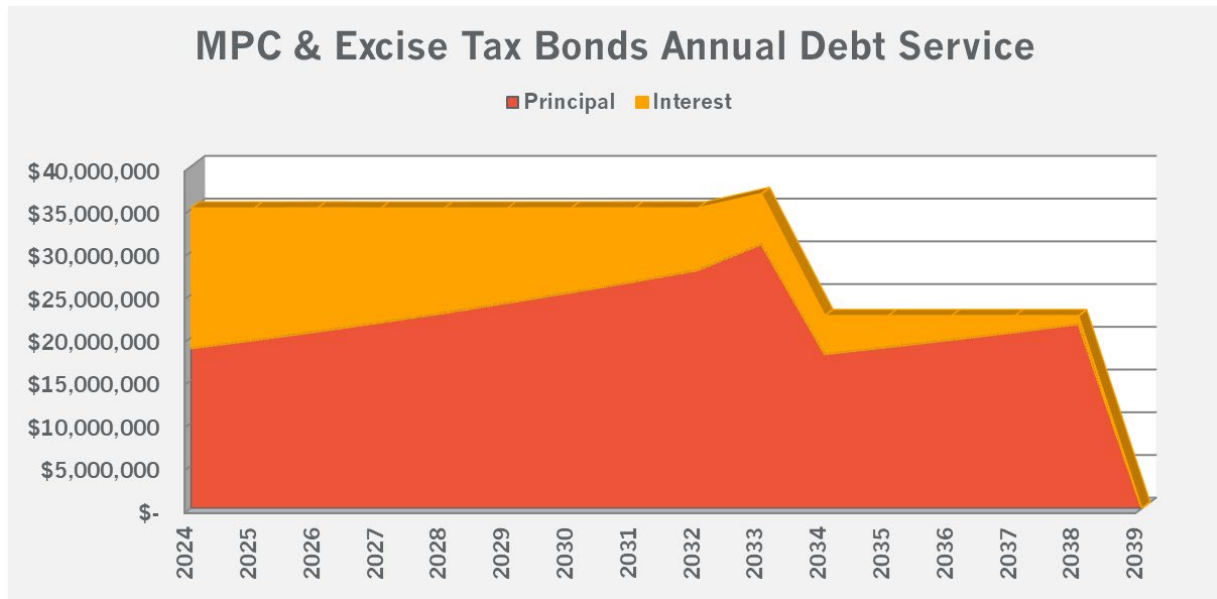


In FY21-22, the City entered into a lease-purchase agreement to lease various City owned properties to address unfunded liabilities with respect to the Arizona Public Safety Personnel Retirement System (PSPRS). The Lease-Purchase Agreement consists of 28 City-owned properties including, but not limited to, facilities such as the main police station, various fire stations and the fire operations building, various park and recreation properties and facilities, the City’s Civic Center, various community centers and a parking garage facility. Upon completion of the bond sale, the City funded approximately

90% of the unfunded liability associated with the PSRPS. The City will budget and appropriate annually the debt service payments from legally available “non-property tax” revenues of the general fund.

Excise Tax Funded Debt

Council’s Capital Assets and Debt Management financial policies for excise funded debt states that debt service will not exceed 10% of the 5-year average of the General Fund operating revenue. Excise tax funded bonds under this category include Municipal Property Corporation (MPC) bonds. The chart represents all outstanding MPC and Excise Bond principal and interest.



Excise Tax and Municipal Property Corporation Bonds

The City of Glendale currently has four MPC issuances, three of which are senior lien obligations and one subordinate lien obligations.

In addition to the City’s financial policies on debt management, the bond covenants restrict the amount of additional bonds that may be issued based on the ratio of unrestricted excise tax revenue to maximum annual debt service on excise tax bonds. The City’s bond covenant for the senior lien excise tax debt is unrestricted excise tax revenue of at least three times the maximum annual debt service. The covenant is revenues of two times the maximum annual debt service on combined senior and subordinate liens.

Unrestricted excise tax is defined as all excise, transaction privilege, franchise and income taxes that the City collects or may collect in the future, and which are allocated or apportioned to the City by the State. Exceptions are any excise, transaction privilege, franchise and income taxes that Arizona law restricts for other purposes such as the motor vehicle fuel tax, or taxes that have been approved at an election within the City and are restricted to certain uses such as the City’s existing public safety tax and transportation sales tax. This means General Fund revenues normally used for operating

budget purposes must first be allocated for excise tax debt service, then may be used to support General Fund operations. Currently, and in past fiscal years, the General Fund operating budget contribution, backed by unrestricted excise taxes, is reflected as a transfer from the General Fund to the excise tax debt service fund in Schedule 4. For FY23-24, the General Fund transfer to the excise tax debt service fund is budgeted at \$22 million. While the table below indicates the City has potential excise tax bond capacity given coverage ratios in excess of the minimum required, additional issuances of excise tax bonds that increase outstanding debt service would further strain the overall General Fund operating budget.

Table 5
Excise Tax Debt Service

Fiscal Year	Unrestricted Excise Tax (A) ¹	Senior Lien Debt Service (B)	Subordinate Lien Debt Service (C)	Total Excise Debt Service (B+C)	Senior Covenant (A/B)	Subordinate Covenant (A/(B+C))
2024	\$ 285,884,462	\$ 15,831,571	\$ 6,168,750	\$ 22,000,321	18.06	12.99
2025	\$ 289,788,222	\$ 15,918,071	\$ 6,115,000	\$ 22,033,071	18.20	13.15
2026	\$ 281,589,292	\$ 15,988,321	\$ 6,060,250	\$ 22,048,571	17.61	12.77
2027	\$ 287,312,884	\$ 13,391,571	\$ 8,649,250	\$ 22,040,821	21.45	13.04
2028	\$ 293,296,401	\$ 13,464,571	\$ 8,594,500	\$ 22,059,071	21.78	13.30

¹ Current year is budgeted, future years are from the 5-year forecast

Inter-Fund Transfer

Appropriated inter-fund transfer requests are a necessary mechanism for one fund to appropriately support the operations of other funds. For example, a budgeted transfer from the Transportation Sales Tax Operating Fund to the Transportation Capital Projects Fund is necessary

to fund Transit related capital outlay. As requested by council, the FY23-24 budget also includes maintenance of effort transfers of \$2,353,874 from the General Fund to the Enterprise Funds to support their operations. Table 6 shows five years of maintenance of effort transfers. Inter-Fund Transfers for the FY23-24 budget total \$224.9 million (reference Schedule 4 in the Schedules section).

Table 6
Maintenance of Effort Transfers

Fiscal Year	6020 Water/Sewer	6110 Landfill	6120 Solid Waste	Total
2020	\$ 396,479	\$ 653,379	\$ 124,453	\$ 1,174,311
2021	\$ 415,574	\$ 684,926	\$ 130,462	\$ 1,230,962
2022	\$ 437,762	\$ 1,072,290	\$ 204,246	\$ 1,714,298
2023	\$ 817,337	\$ 1,101,602	\$ 209,829	\$ 2,128,768
2024	\$ 833,315	\$ 1,130,559	\$ 390,000	\$ 2,353,874

Table 7

Excise Tax Debt Service to Ongoing Revenue

Fiscal Year	Ongoing GF Revenue (A)	MPC & Excise Tax Debt Service (B)	Debt Service to Revenue (B/A)
2024	\$ 349,320,597	\$ 35,174,435	10.1%
2025	\$ 352,080,239	\$ 35,169,364	10.0%
2026	\$ 345,502,192	\$ 35,175,089	10.2%
2027	\$ 351,712,533	\$ 35,166,241	10.0%
2028	\$ 357,865,802	\$ 35,167,849	9.8%

Table 7 shows the debt service on excise tax funded debt obligations for FY23-24 through FY27-28 compared to ongoing general fund revenue.

Table 8

Excise Tax Debt Service to Unrestricted Revenue

Table 8 shows the percentage of unrestricted excise tax revenues versus the MPC and Excise Debt and the percent of those obligations. In FY23-24, 12.3% of the collected sales taxes, state shared taxes, and franchise fees is used to pay debt.

Fiscal Year	Unrestricted Excise Tax (A)	MPC & Excise Tax Debt Service (B)	Debt Service to Revenue (B/A)
2024	\$ 285,884,462	\$ 35,134,435	12.3%
2025	\$ 289,788,222	\$ 35,129,364	12.1%
2026	\$ 281,589,291	\$ 35,140,089	12.5%
2027	\$ 287,312,883	\$ 35,131,241	12.2%
2028	\$ 293,296,401	\$ 35,132,849	12.0%

Water & Sewer Revenue Funded Debt

The City may sell bonds that pledge water/sewer utility revenues as payment for debt service. Water/sewer revenue bond sales are limited by Ordinance 1323 New Series (adopted in 1984) and Ordinance 1784 New Series (adopted in 1993). Glendale’s bond covenant states that net utility revenue (i.e. operating revenues less operating costs) will be at least 1.20 times the maximum debt service due in any succeeding fiscal year; this is known as the bond debt service coverage ratio. Adjustments in net revenue may be made in some circumstances; restatement of debt service on variable rate and certain other types of debt is permitted; and refunding and compound interest bonds may be issued under different tests.

There is also \$10 million remaining in water/sewer voter authorization that could be used for new water/sewer revenue or G.O. bonds.

The chart below represents all outstanding Water and Sewer Bond principal and interest.

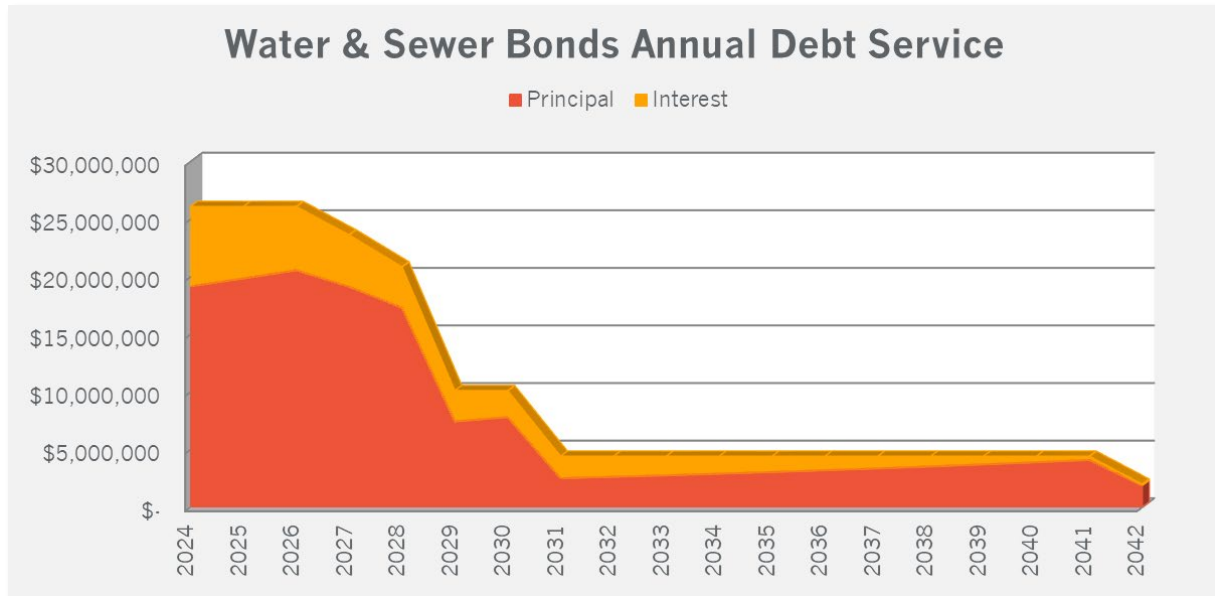


Table 9 includes water and sewer operating revenue, operating and maintenance expenses, existing debt service and the resulting coverage ratio of operating net revenue to debt service. Due to the deferral of non-essential growth related projects, prepayment and/or restructuring of water and sewer debt, and optimization processing efforts that have resulted in cost savings, a 1.23 coverage ratio is projected for FY23-24. This projection will be revisited annually to account for any significant changes in assumptions about costs and revenues. Water/sewer enterprise fund rate adjustments will be evaluated periodically for updated revenue requirements and capital planning.

Table 9
Water & Sewer Revenue Funded Debt

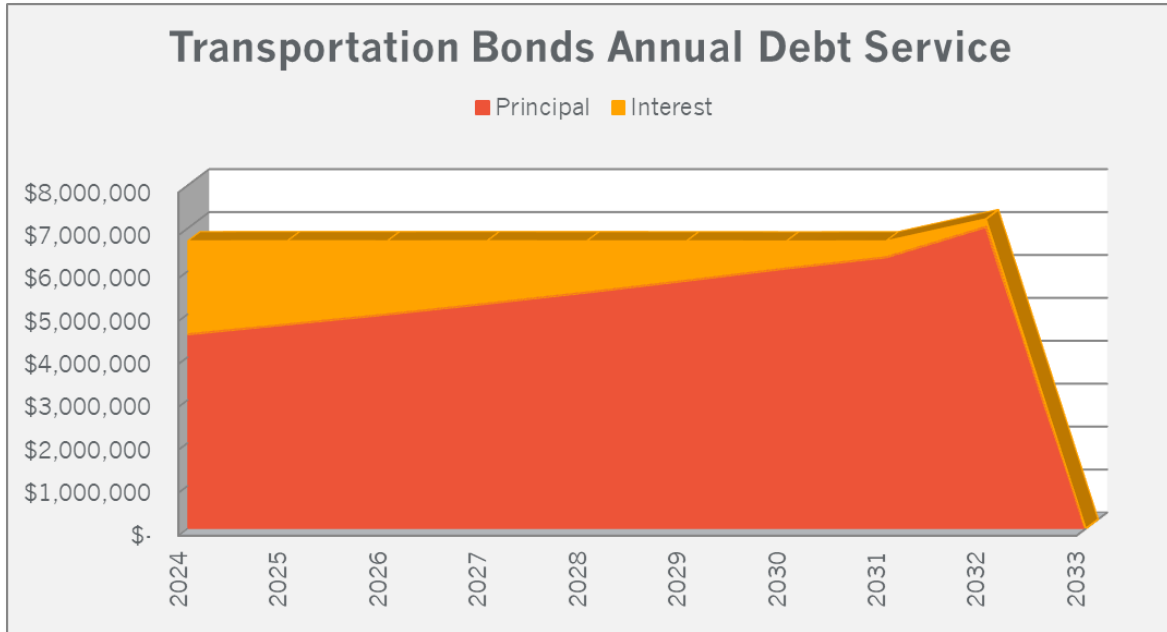
Fiscal Year	Revenue	O and M Expenses	Net Revenue	Debt Service	Revenue to Debt Service Ratio
2024	\$ 109,111,022	\$ 77,134,650	\$ 31,976,372	\$ 26,090,250	1.23x
2025	\$ 113,865,793	\$ 85,690,660	\$ 28,175,133	\$ 26,085,650	1.08x
2026	\$ 116,013,693	\$ 89,148,529	\$ 26,865,164	\$ 26,090,250	1.03x
2027	\$ 118,203,320	\$ 92,746,223	\$ 33,234,150	\$ 23,631,000	1.41x
2028	\$ 118,438,586	\$ 96,489,415	\$ 33,234,150	\$ 20,853,250	1.59x

In FY21-22, the Citizen’s Utilities Advisory Commission recommended a rate increase for both water and sewer services. Overall, this rate recommendation was the result of:

- Planned future debt issuances for capital improvements to the systems;
- Expansions of services for growth;
- Continuation of critical repair, maintenance and replacement of existing capital assets such as underground pipes;

- Continuation of capital projects that ensure compliance with applicable federal, state and county regulations; and,
- Ongoing improvements in operational efficiencies to minimize cost increases related to fuel, equipment and electricity.

Transportation Sales Tax Funded Debt



Transportation Sales Tax revenue currently supports the debt service for a FY07-08 revenue bond obligation. A minimum debt coverage ratio of 2.0 was established at the time of the FY07-08 issuance. Voter authorization is not required for Transportation Sales Tax Revenue Obligations. The chart represents all outstanding Transportation Bond principal and interest.

Table 10

Transportation Revenue Bonds

Fiscal Year	Transportation Sales Tax Revenue	Total Debt Service	Annual Coverage
2024	\$ 46,083,494	\$ 6,698,897	6.88x
2025	\$ 46,356,390	\$ 6,702,754	6.92x
2026	\$ 46,949,757	\$ 6,700,230	7.01x
2027	\$ 47,764,529	\$ 6,700,956	7.13x
2028	\$ 48,635,375	\$ 6,699,182	7.26x

Table 10 summarizes the annual revenue expected from the designated sales tax, the total existing debt service, and the resulting coverage ratio. The table shows that the transportation sales tax revenue to debt service ratio exceeds the 2.0 coverage requirement established in FY07-08.

Please see the *Glendale Onboard Annual Report* for more information. For a summary of all FY23-24 debt service obligations please see *Schedule 8: Debt Service*.



Operating Budget

Fiscal Year 2023 – 2024 Annual Budget Book



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Performance Report

Mayor's Office
\$603,072 4 FTEs

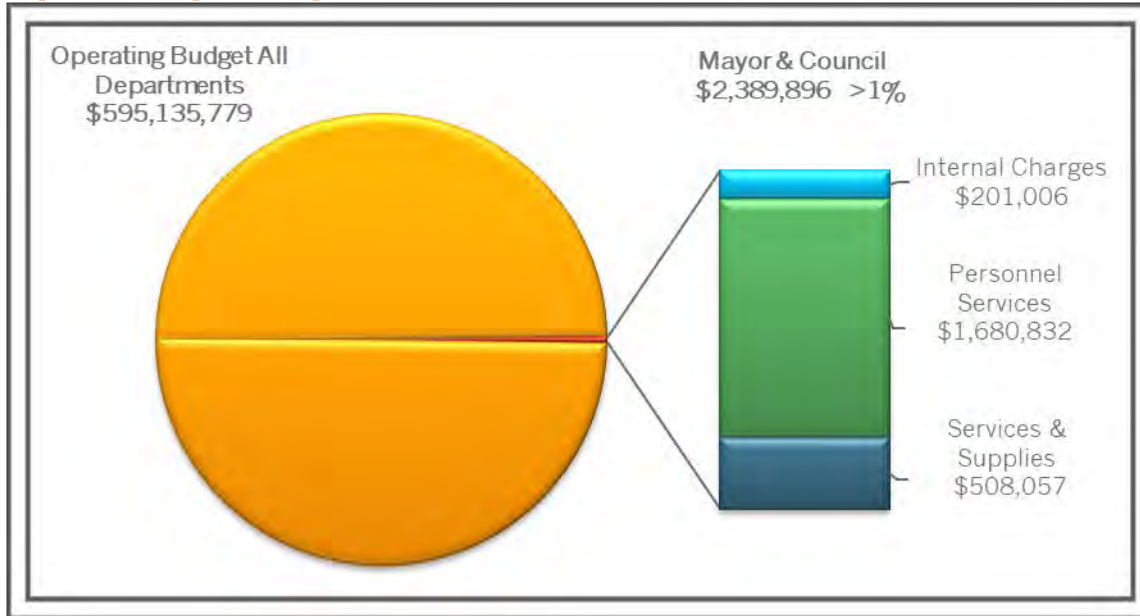
Council Office
\$1,786,824 12 FTEs

The Mayor and City Council constitute the elected legislative and policy making body of the city. The Mayor is elected at-large every four years. Councilmembers also are elected to four-year terms from one of six electoral districts in Glendale. One of the highest priorities of the Mayor and Council is to involve the public in their decision-making process through public participation. They regularly appoint citizens to 17 advisory boards and commissions and often form public committees to address specific citywide issues.

The Mayor and Council each become involved in the support and economic development of Glendale's six districts. Councilmembers host meetings in their districts or meet with small groups of citizens throughout the year to resolve local issues. These meetings ensure citizens are informed on projects in and around their neighborhoods and businesses and give the Council input from their constituents. The Mayor and Council also communicate with citizens through electronic media such as websites, electronic bulletins and programming on Glendale 11, the city's cable station.

The Mayor and Council represent Glendale as members and leaders on numerous city, regional, and national organizations, and committees. City staff that support the Mayor and Council work closely with constituents to resolve any issues or questions they have about city programs and services.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Mayor & Council Office (10)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	1,004,861	1,544,263	1,544,263	1,680,832	136,569	8.84%
Services and Supplies	237,538	457,479	470,079	508,057	50,578	11.06%
Internal Charges	119,179	141,640	141,640	201,006	59,366	41.91%
Grand Total	1,361,578	2,143,383	2,155,983	2,389,896	246,513	11.50%

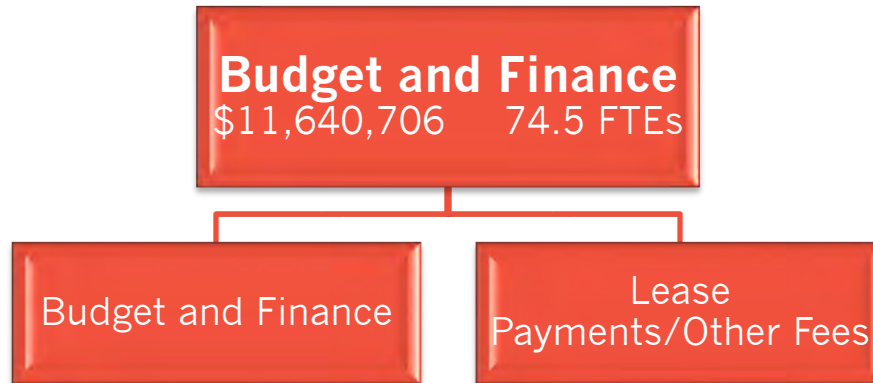
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001010) Mayor's Office	373,211	523,894	523,694	603,071	79,178	15.11%
(1000-10001011) Council Office Administration	803,258	1,235,001	1,235,001	1,356,758	121,757	9.86%
(1000-10001012) Cholla District	37,217	79,274	79,074	79,274	0	0.00%
(1000-10001013) Barrel District	47,621	79,274	79,074	79,274	0	0.00%
(1000-10001014) Sahuaro District	15,125	79,274	79,074	79,274	0	0.00%
(1000-10001015) Cactus District	33,793	79,274	79,074	79,274	0	0.00%
(1000-10001016) Yucca District	16,656	33,696	33,496	79,274	45,578	135.26%
(1000-10001017) Ocotillo District	31,237	33,696	33,496	33,696	0	0.00%
(2160-21605259) Other Department Donation Acct	3,459	0	14,000	0	0	0.00%
Grand Total	1,361,578	2,143,383	2,155,983	2,389,896	246,513	11.50%

Mayor & Council Office Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001010) Mayor's Office	4.00	4.00	4.00	0.00
(1000-10001011) Council Office Administration	12.00	12.00	12.00	0.00
(1000-10001012) Cholla District	0.00	0.00	0.00	0.00
(1000-10001013) Barrel District	0.00	0.00	0.00	0.00
(1000-10001014) Sahuaro District	0.00	0.00	0.00	0.00
(1000-10001015) Cactus District	0.00	0.00	0.00	0.00
(1000-10001016) Yucca District	0.00	0.00	0.00	0.00
(1000-10001017) Ocotillo District	0.00	0.00	0.00	0.00
Grand Total	16.00	16.00	16.00	0.00

Performance Report



Mission Statement

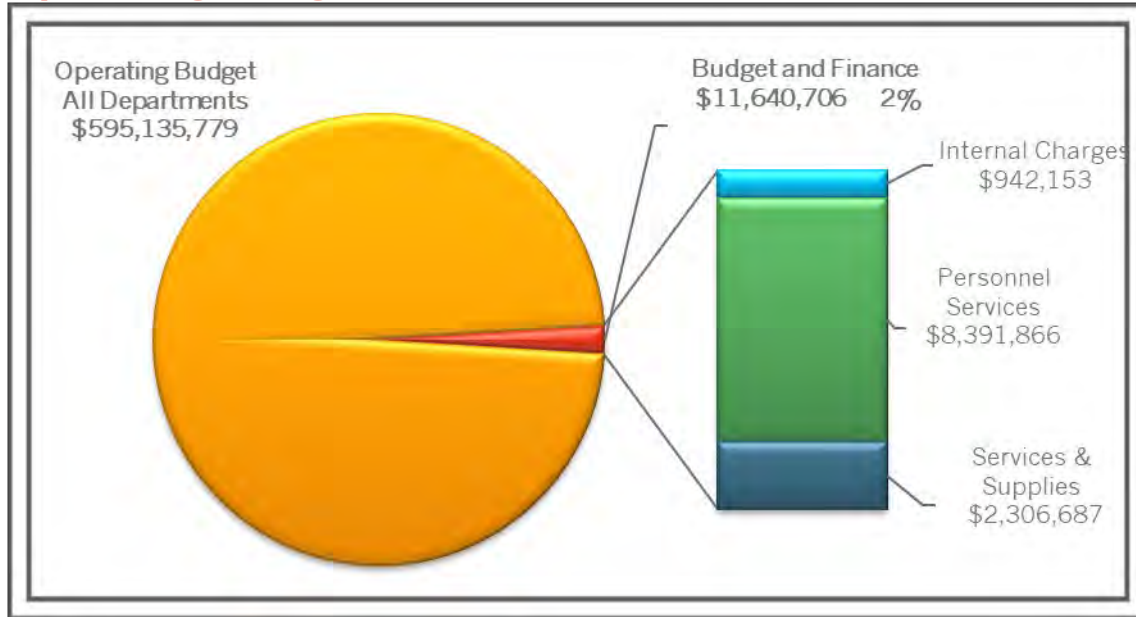
The Budget and Finance Department provides financial management services with integrity and accountability while improving service levels, managing costs, and leveraging information across City departments.

Department Description

The Budget and Finance Department provides a range of services that help ensure prudent fiscal management of city resources. Specifically, five divisions of the department provide the following services:

- The Management and Budget Division conducts independent, objective analyses and forecasts of expenditures and revenues, monitoring of the budget for the current fiscal year, and development of the budget for the next fiscal year.
- The Finance Division's main responsibilities are accounting, debt management, banking services, investment management, financial analysis, and financial reporting to the public, state agencies, bond holders, grantors, auditors, city management, and the City Council.
- The Customer Service Division assists customers with their utility accounts including billing and payment processing and operation of the call center for customer inquiries and service requests.
- The Tax and License Division assists city business owner's by educating them regarding the city's sales tax code and processing business licenses, sales tax returns and payments.
- The Procurement Division works with departments to ensure the procurement of goods and services is completed in a manner that is compliant with city policies and state statutes.
- The Grants Administration Division is responsible for coordinating the city's efforts to identify and obtain alternative funding for priority projects that advance the mission, goals and objectives established by the City Council and executive management.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Received the 2021 GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Received the 2022 GFOA Distinguished Budget Presentation Award.
- From The Heart began in 1996 and to date over \$3 million dollars has been distributed to local non-profit agencies from citizens donations through Glendale's utility billing to fulfill community needs. In fiscal year 2022 \$103,500 was distributed to 20 Agencies.
- In fiscal year 2022, the city received APS Community Grants for the first time in over 10 years in the amount of \$8,000. These funds are supporting Community Services and Environmental Resources and begins a new partnership with Arizona Public Service.
- The State has made funds available for historic preservation for the first time in 14 years resulting in the City partnering with First United Methodist in applying for a \$150,000 grant.

Goal, Objectives, and Performance Measures

<i>Strategic Objective</i>	Improve Resource Alignment			
<i>Department Strategic Initiative</i>	Employ strong fiscal management practices that encourage sustainable fiscal decision-making.			
<i>Intended Result</i>	Prudent fiscal stewardship			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Bond ratings for general obligation bonds Standard & Poor's: Moody's Investor Services: Fitch Ratings:	AA- Aa1 AAA	AA- A1 AAA	AA A1 AAA	AA A1 AAA
Bond ratings for Water and Sewer revenue bonds Standard & Poor's: Moody's Investor Services: Fitch Ratings:	AA A1 n/a	AA- A1 AA	AA A1 AA	AA A1 AA
Annualized amortized cost basis return on portfolio (net of fees)	2.5%	2.61%	3.2%	3.9%
Number of grants received through Grants Administration	50	38	30	40
Compliance with Council adopted Financial Policies (# complied with/# of policies)	6/7	7/7	7/7	7/7

<i>Strategic Objective</i>	Improve Resource Alignment			
<i>Department Strategic Initiative</i>	Provide accurate and timely financial analysis, forecasting, and reporting.			
<i>Intended Result</i>	Prudent fiscal stewardship			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Maintain a +/- 5% variance in general fund revenue forecasts from the final actual revenue to the adopted budget	±5%	±5%	±5%	±5%
% of month-end reports completed within 10 business days	75%	75%	100%	100%
Obtain the GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
Obtain the GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes	Yes

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Perform customer service and procurement activities effectively, accurately, and timely.			
<i>Intended Result</i>	Improved levels of service			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
% of vendor invoices paid within 30 days of invoice date	93%	85%	90%	90%
% of employees receiving electronic W-2's	60%	59%	65%	65%
Number of vendor protests upheld	5	2	0	0
Number of RFP's and IFB's issued	46	35	35	45
% of contract renewals completed on-time	100%	80%	98%	100%
% of sole source/special procurements processed within 10 days	95%	70%	90%	100%
% of call center calls answered within 1 minute	60.5%	54%	80%	80
% of call center calls abandoned	9.4%	11%	<=2.5%	<=2.5%
Number of sales tax audits/reviews completed	87	181	120	120

Budget and Finance (11)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	6,039,442	7,633,180	7,583,180	8,391,866	758,686	9.94%
Services and Supplies	1,743,359	3,357,187	2,273,687	2,306,687	-1,050,500	-31.29%
Internal Charges	884,002	949,358	949,358	942,153	-7,205	-0.76%
Grand Total	8,666,802	11,939,724	10,806,224	11,640,706	-299,018	-2.50%

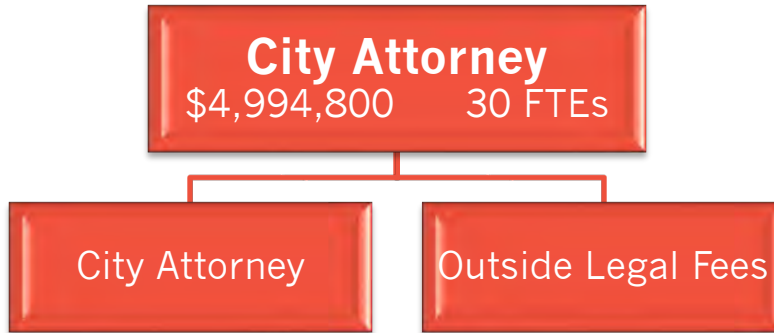
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001110) Budget&Finance Administration	889,526	792,467	787,467	720,467	-71,999	-9.09%
(1000-10001111) Accounting Services	1,841,773	2,093,822	2,093,822	2,297,574	203,752	9.73%
(1000-10001112) Tax and License	1,212,793	1,626,005	1,626,005	1,489,479	-136,526	-8.40%
(1000-10001113) Procurement	487,041	701,202	701,202	731,552	30,350	4.33%
(1000-10001114) Other Fees	509,726	564,353	564,353	564,353	0	0.00%
(1000-10001115) Budget and Research	352,459	568,686	568,686	630,390	61,704	10.85%
(1000-10001116) Grants Administration	149,927	159,164	164,164	141,495	-17,669	-11.10%
(1000-10001117) Customer Service	0	152,721	152,721	354,295	201,574	131.99%
(1000-10001119) Collections	272,996	453,063	453,063	519,886	66,823	14.75%
(4610-46104011) Grants-Finance	0	1,133,500	0	0	-1,133,500	-100.00%
(6020-60201117) Customer Service	2,862,224	3,595,782	3,595,782	4,060,926	465,145	12.94%
(6110-61101120) Landfill Customer Service	88,339	98,960	98,960	130,288	31,327	31.66%
Grand Total	8,666,802	11,939,724	10,806,224	11,640,706	-299,018	-2.50%

**Budget and Finance
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001110) Budget&Finance Administration	4.00	4.00	4.00	0.00
(1000-10001111) Accounting Services	16.00	16.00	16.00	0.00
(1000-10001112) License/Collection	10.00	10.00	10.00	0.00
(1000-10001113) Procurement	5.00	6.00	6.00	0.00
(1000-10001115) Budget and Research	4.00	4.00	4.00	0.00
(1000-10001116) Grants Administration	1.00	1.00	1.00	0.00
(1000-10001117) Customer Service	0.00	0.00	3.00	3.00
(1000-10001119) Collections	3.00	3.00	4.00	1.00
(6020-60201117) Customer Service	25.50	28.50	25.50	-3.00
(6110-61101120) Landfill Customer Service	1.00	1.00	1.00	0.00
Grand Total	69.50	73.50	74.50	1.00

Performance Report



Mission Statement

Provide the highest level of legal services to the city and its officials by adhering to professional standards, garnering strong understanding of city operations and incorporating all relevant information into the legal advice and guidance provided.

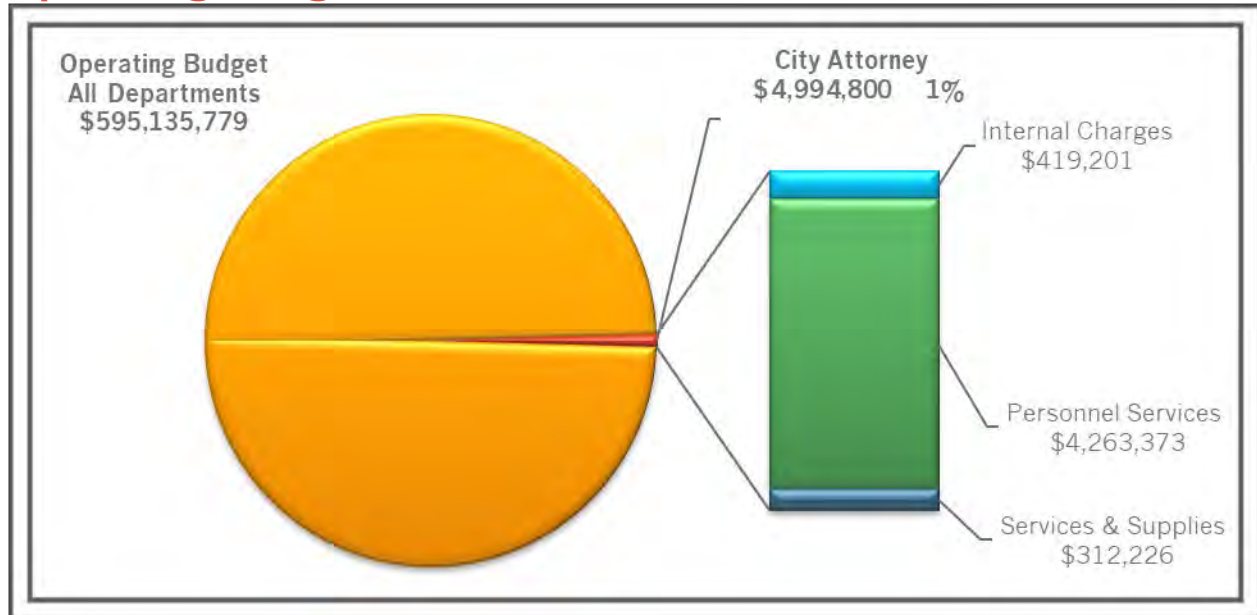
To serve the people of Arizona by prosecuting violations of Glendale City Code and misdemeanor violations of state law in an ethical manner in order to assure that justice is served.

Department Description




The City Attorney is appointed by the City Council and acts as legal adviser to the city, its officials, departments, as well as boards and commissions on matters that affect the conduct of city business. The City Attorney’s Office represents the city in all legal proceedings and directs the legal services provided by outside counsel. The office also prepares resolutions, ordinances and related legal documents for City Council consideration in order to implement adopted city policy; drafts and reviews all contracts considered by the city; and issues opinions on a variety of municipal matters.

The City Attorney’s Office works closely with the Police Department to provide ongoing training of its officers relating to state and city laws. The Office is also responsible for prosecuting any misdemeanor violation that occurs within the city limits including violations of Glendale City Code, DUI and domestic violence cases. The Office also handles conflict cases for other cities as well as the Maricopa County Attorney’s Office.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

-  Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
-  Personnel Services = salary and related costs
-  Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Transitioned from legacy records management system to an entirely new records management system in August without service interruptions to the court or public.
- Prosecutor's Office continues to maintain annual Victims' Rights Program ("VRP") Grant Award through the Attorney General's Office.

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>		Optimize Processes & Services		
<i>Department Strategic Initiative</i>		Attend meetings and hearings as needed or requested to provide legal advice.		
<i>Intended Result</i>		The Mayor, City Council and City staff receive high-quality, professional and timely legal services.		
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target/Projected</i>
% of the meetings/hearings attended (as needed or requested)	100%	100%	100%	100%

<i>Strategic Objective</i>		Optimize Processes & Services		
<i>Department Strategic Initiative</i>		Proactively pursue the adjudication of criminal cases.		
<i>Intended Result</i>		The City provides consistent and ethical application of criminal justice for the community.		
<i>Performance Measures</i>	<i>Police Citation</i>	<i>Police Submittals</i>	<i>Plea Agreements</i>	<i>Number of Trials</i>
Number of criminal matters received by the office from July 1, 2022-March 16, 2023	3112	1468	3197	32

City Attorney's Office (12)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	3,427,507	3,882,930	3,882,930	4,263,373	380,443	9.80%
Services and Supplies	142,491	324,266	346,266	312,226	-12,040	-3.71%
Internal Charges	251,174	308,631	308,631	419,201	110,570	35.83%
Grand Total	3,821,173	4,515,826	4,537,826	4,994,800	478,974	10.61%

Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001210) Legal Services	3,815,751	4,515,826	4,515,826	4,994,800	478,974	10.61%
(2160-21605253) City Attorney's Grants	5,422	0	22,000	0	0	0.00%
Grand Total	3,821,173	4,515,826	4,537,826	4,994,800	478,974	10.61%

**City Attorney's Office
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001210) Legal Services	28.00	30.00	30.00	0.00
Grand Total	28.00	30.00	30.00	0.00

Performance Report

Audit Department
\$609,250 1.0 FTEs

Mission Statement

To provide internal audit services through detailed queries and testing to strengthen controls, identify potential risks, improve processes, verify compliance, and ensure the City of Glendale operates with transparency in the best interests of its residents.

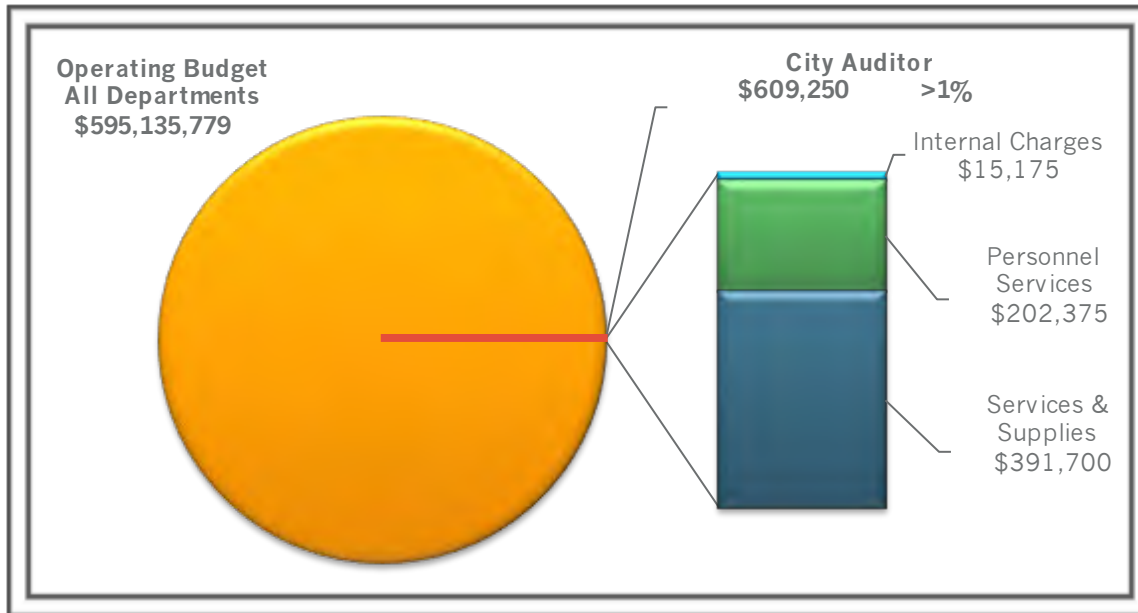
Department Description

The Independent Internal Audit Program (IIAP)¹ conducts internal audits of departments, programs and contracts citywide and reports the results to management, City Council (through the Council Appointed Audit Committee²), and the public.

¹ City Code Section 2-54 approved by Council on May 14, 2019, created the IIAP

² Audit Committee newly created beginning July 1, 2019, consisting of three Council members, two public citizens, City Manager and Budget & Finance Director. The first five are voting members, and the last two are ex-officio, non-voting members.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Participated in two Peer Reviews of other audit departments (Toronto, Ontario; Gainesville, Florida) under guidelines published by the Association of Local Government Auditors
- Completed city-wide risk assessment to determine potential future audits
- In FY23, completed three audits by internal staff and coordinated completion of nine others (including some FY22 audits completed in FY23) by our contracted audit services vendors
- In process of implementing automated analytics in our audit software to move toward continuous monitoring of selected controls

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Improve Resource Alignment			
<i>Department Strategic Initiative</i>	Develop a risk-based audit plan that strengthens internal controls and reduces organizational risk.			
<i>Intended Result</i>	Audit resources are allocated to the areas that pose the greatest risk to the city.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Number of Audits Completed	12	14	12	10
% Audit Recommendations Accepted by Management	97%	100%	100%	100%
% Annual Audit Plan Completed ³	55%	65%	75%	75%

³ There will always be rollover of some engagements from one audit plan to the next, which is reflected in the audit plan completion percentages above. Due to the timing of when audits begin, they may not be completed until the following fiscal year. For example, five FY22 audits were completed in FY23. There will be four FY23 audits that will not be completed until FY24. Moving forward, tracking the percentage of audit plan engagements completed, in-progress, and/or deferred may be a better indicator of workload across yearly audit plans.

Audit (13)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	175,909	184,758	184,758	202,375	17,617	9.54%
Services and Supplies	162,051	391,700	391,700	391,700	0	0.00%
Internal Charges	9,905	11,435	11,435	15,175	3,739	32.70%
Grand Total	347,865	587,893	587,893	609,250	21,357	3.63%

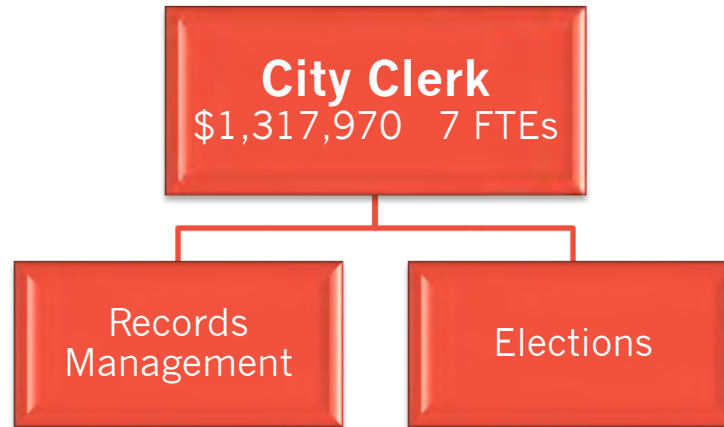
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001310) Audit Administration	347,865	587,893	587,893	609,250	21,357	3.63%
Grand Total	347,865	587,893	587,893	609,250	21,357	3.63%

**Audit
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001310) Audit Administration	1.00	1.00	1.00	0.00
Grand Total	1.00	1.00	1.00	0.00

Performance Report



Mission Statement

To fairly and impartially provide exceptional customer service and information to the citizens, customers and employees of the City of Glendale.

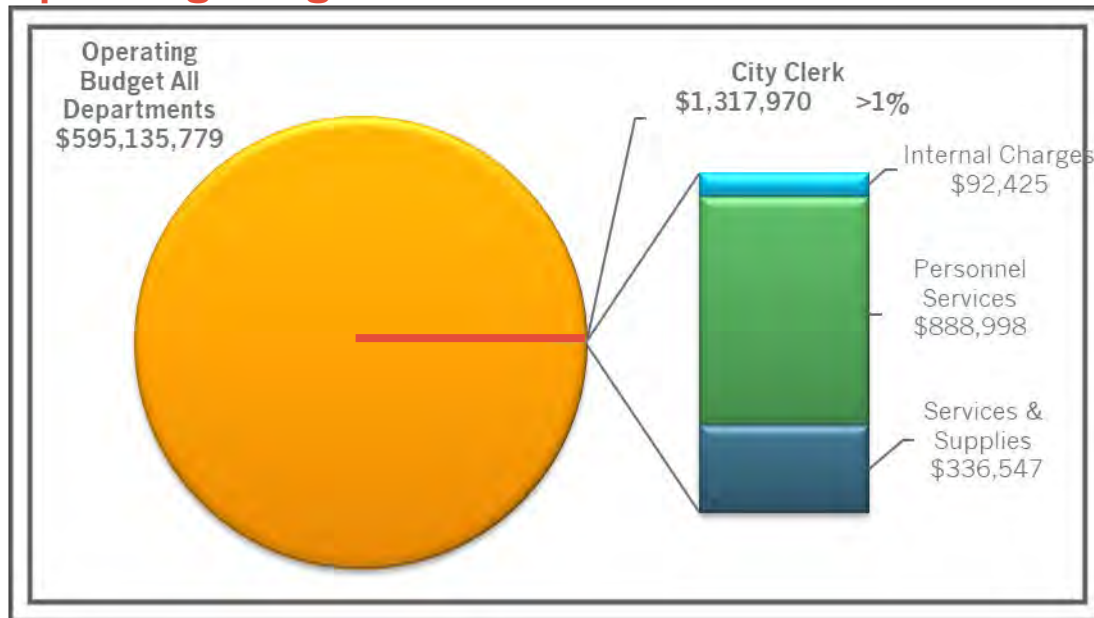
Department Description

The Glendale City Clerk's Office prepares and maintains the minutes of City Council meetings; oversees the timely and accurate accumulation, preservation, and accessibility of public records; conducts fair and open municipal elections and maintains the Glendale City Charter and City Code Book. The City Clerk's Office also maintains City ordinances and resolutions and ensures legal compliance of all legal postings and public notices.

Services provided by the City Clerk's Office include:

- Preparing and distributing Council agendas and minutes
- Conducting City elections
- Processing public records requests
- Coordinating the records management program
- Codifying the Glendale City Code
- Recording City documents
- Circulating contracts for signatures and retention
- Managing the City's 17 boards and commissions
- Posting/publishing public notices
- Providing notary services

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Coordinated the 3rd annual Board & Commission Members Appreciation Dinner
- Reclassified 5 positions in the Clerk's Office to better align with the market
- Rolled out Laserfiche, the City's digital content management system, to the Fire Department for its property records project
- In anticipation of the move from City Hall during the Downtown Campus Reinvestment Project, City Clerk staff has been reviewing and purging archived documents that have no historical value and have exceeded their retention date

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Post all City Council regularly scheduled voting meeting and workshop agendas and packets online 6 days prior to the meeting exceeding the statutory requirement of 24 hours.			
<i>Intended Result</i>	The public receives timely notice and access to official meetings of the Glendale City Council.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Agendas/Packets posted 6 days prior to regular meetings	56/100%	46/100%	49/100%	50/100%

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiatives</i>	All public record requests are initiated within 24 hours of receipt. All campaign finance reports are posted within 24 hours of receipt.			
<i>Intended Result</i>	The public has timely access to City records.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Public record requests/% Compliance	1,484/100%	1,937/100%	2,000/100%	2,100/100%
Campaign Finance Reports posted within 24 hours	100%	100%	100%	100%

City Clerk (14)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	719,102	785,259	785,259	888,998	103,739	13.21%
Services and Supplies	167,779	214,047	215,447	336,547	122,500	57.23%
Internal Charges	59,301	74,192	74,192	92,425	18,233	24.58%
Grand Total	946,182	1,073,498	1,074,898	1,317,970	244,472	22.77%

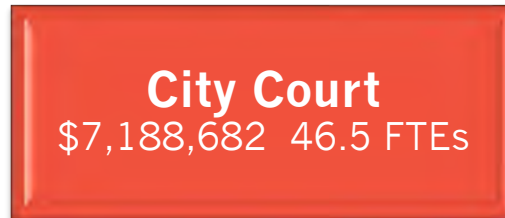
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001410) City Clerk Administration	836,217	945,748	947,148	1,067,720	121,972	12.90%
(1000-10001411) Elections	109,965	127,750	127,750	250,250	122,500	95.89%
Grand Total	946,182	1,073,498	1,074,898	1,317,970	244,472	22.77%

**City Clerk
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001410) City Clerk Administration	7.00	7.00	7.00	0.00
Grand Total	7.00	7.00	7.00	0.00

Performance Report



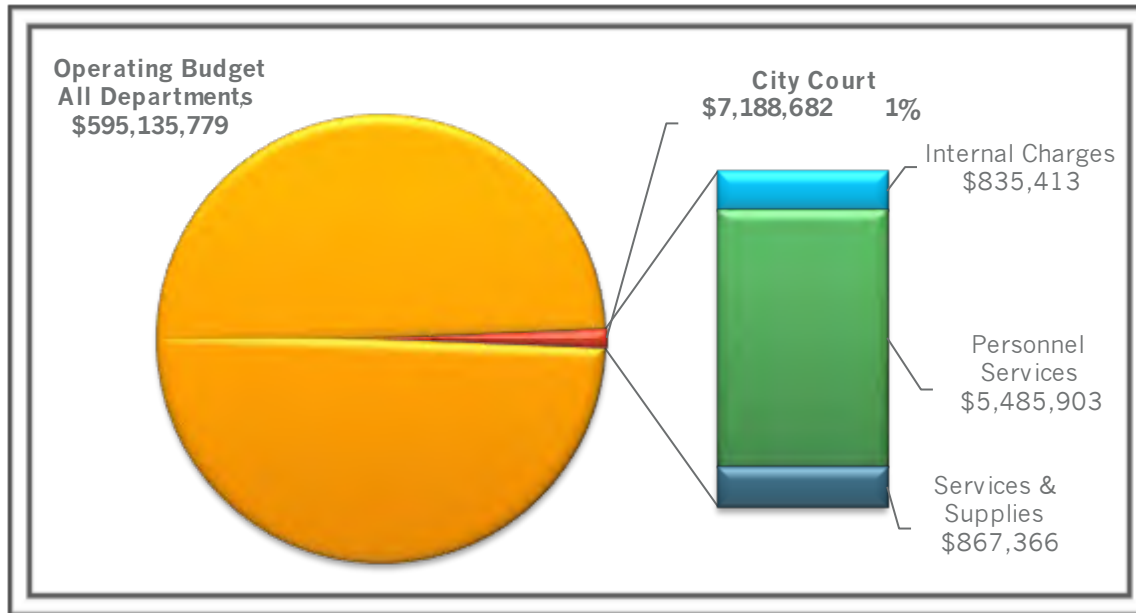
Mission Statement

To provide a forum for prompt, fair, and just resolution of cases in a professional, efficient and courteous manner.

Department Description

Glendale City Court adjudicates criminal misdemeanors, city code violations, traffic violations, and select juvenile offenses committed in the City of Glendale. In cases of domestic violence and harassment, the Court issues protective orders. The Court has the authority to issue search warrants for misdemeanors and felonies. Glendale City Court collaborates with numerous internal and external justice and community agencies to develop and implement programs to reduce recidivism and promote safe communities. Nearly 50,000 customers enter the Court each year to conduct business.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Security Enhancements:** The Court completed installation of bullet resistant glass within the courthouse to enhance the security for employees and the public we serve. Installing the glass satisfies a security recommendation from the Supreme Court as well as recommendations from prior security audits conducted by private security firms. The next phase of enhancements will include door frame replacement that can withstand the weight of the newly installed bullet resistant glass to the front entrance of the courthouse as well as bullet resistant glass doors to two entrances on the east side of the courthouse. City IT installed a new video surveillance system within the Court and the public grounds. The new system allows for Court security to effectively monitor the courtrooms, entry/exist points and the public areas. The video surveillance system now feeds into the Glendale Police Department's Real Time Crime Center for an extra layer of security in the event of an emergency.
- Enhancements:** A whole building renovation of the Courthouse is underway. Two courtrooms have been renovated to date and returned to service. We continue renovations to improve safety, enhance security and update work stations so that we can better serve our customers.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Improve Tools & Technology Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Create and implement an electronic process to transmit warrant information, eliminating manual processes.			
<i>Intended Result</i>	The Police Department has accurate and timely Information about warrants issued and quashed by the Court.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Projected</i>
Warrants issued	6200	5925	5700	5800
Warrants quashed	4157	2451	2500	2500

<i>Strategic Objectives</i>	Improve Community Experience Improve Resource Alignment Improve Purposeful Communication			
<i>Department Strategic Initiative</i>	Increase participation and retention rates in the Compliance Assistance Program (CAP), a Supreme Court Fair Justice Initiative.			
<i>Intended Result</i>	More litigants are current on delinquent court ordered fines and fees allowing the reinstatement of their suspended driver's license on criminal cases effective September 29, 2021.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Projected</i>
Cases entered into CAP	1355	1201	1000	1000
Fines paid	\$1,157,589	\$611,679	\$250,000	\$300,000
Retention rate	85%	58%	68%	70%

<i>Strategic Objective</i>	Improve Community Experience Improve Resource Alignment Improve Purposeful Communication			
<i>Department Strategic Initiative</i>	Increase collections through the Tax Intercept Program (TIP).			
<i>Intended Result</i>	The increased collection of delinquent fines, costs, and fees from intercepted State Tax refunds.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Projected</i>
Tax Intercept Program	\$280,195	\$315,869	\$275,000	\$300,000

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Clearance Rates help courts determine effective case processing and positive case workflow.			
<i>Intended Result</i>	The goal for all courts is to be 100% or above for the disposition of cases. Anything below 100% indicates a growing number of unadjudicated cases.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Projected</i>
Clearance Rate	98%	97%	99%	99%

<i>Strategic Objectives</i>	Increase Innovation Solutions Optimize Processes & Services Improve Resource Alignment			
<i>Department Strategic Initiative</i>	The establishment of Arizona case processing time standards will help courts move toward timely justice.			
<i>Intended Result</i>	Timely completion and administration of justice.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Projected</i>
Civil Traffic (98% within 90 Days)	85%	95%	97%	98%
Criminal Misdemeanor (98% within 180 Days)	83%	82%	85%	98%
DUI (93% within 180 Days)	69%	53%	78%	93%
Local Ordinances (98% within 180 Days)	95%	96%	100%	100%

City Court (15)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	4,430,802	5,098,226	5,190,377	5,485,903	387,678	7.60%
Services and Supplies	650,883	800,812	950,896	867,366	66,554	8.31%
Internal Charges	429,625	499,460	499,460	835,413	335,952	67.26%
Grand Total	5,511,310	6,398,498	6,640,733	7,188,682	790,184	12.35%

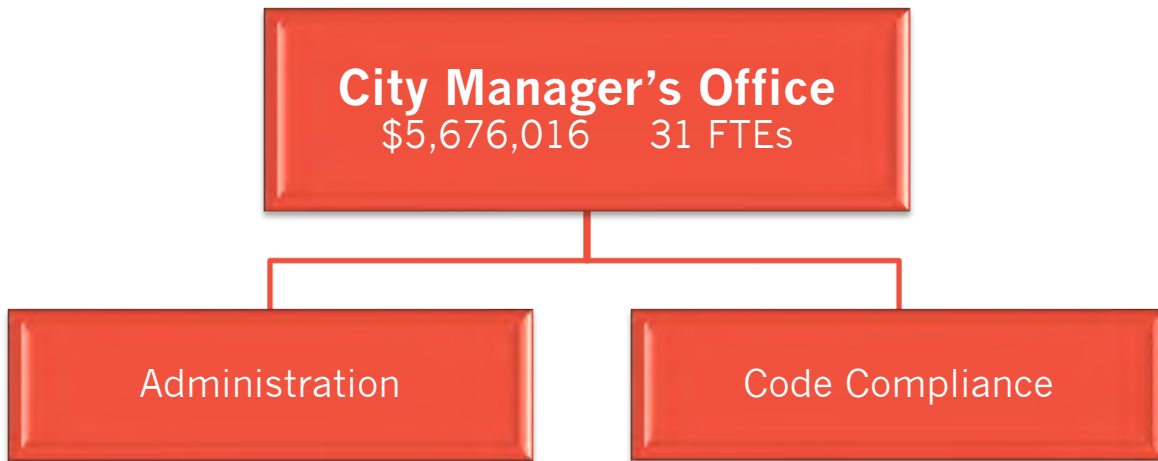
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001510) Court Administration	5,107,615	5,915,599	5,915,599	6,659,993	744,393	12.58%
(2120-21205001) Court Security	349,737	377,134	377,134	407,373	30,239	8.02%
(2120-21205002) Court Time Payments	28,856	46,711	46,711	62,036	15,325	32.81%
(2120-21205003) Fill the Gap	25,103	59,053	59,053	59,280	227	0.38%
(2160-21605256) Grants - Courts	0	0	242,235	0	0	0.00%
Grand Total	5,511,310	6,398,498	6,640,733	7,188,682	790,184	12.35%

**City Court
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001510) Court Administration	44.00	45.00	45.00	0.00
(2120-21205001) Court Security	2.00	1.00	1.00	0.00
(2120-21205002) Court Time Payments	0.50	0.50	0.50	0.00
Grand Total	46.50	46.50	46.50	0.00

Performance Report



Mission Statement

To create organizational strategies for success.

Vision Statement

The organization and community knows where we are going and how we are going to get there.

Department Description

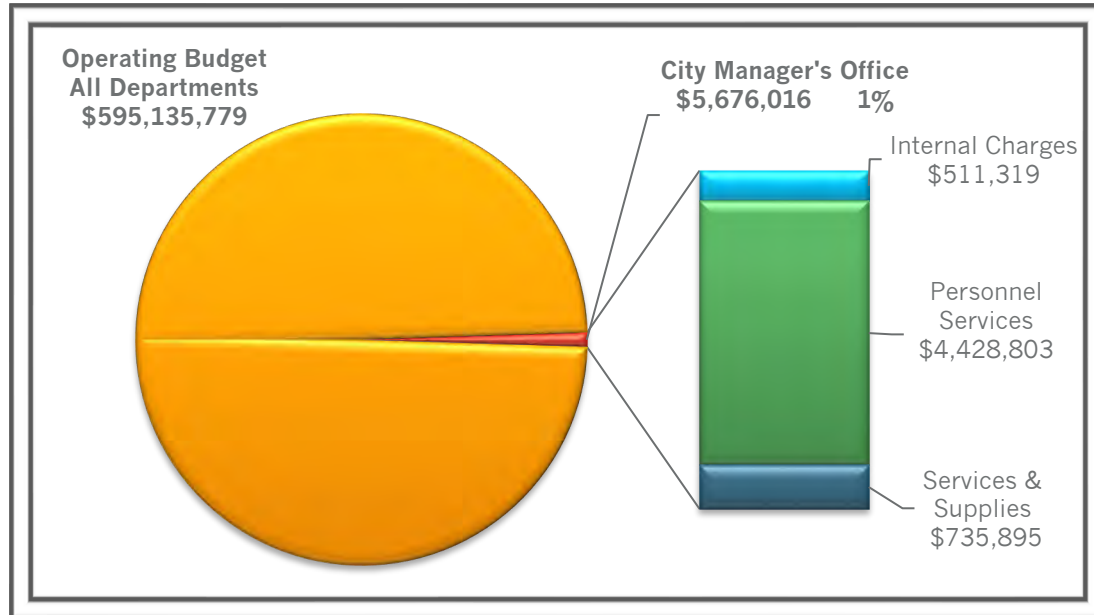
Administration

The City Manager's Office provides the organizational leadership necessary to successfully implement the policy direction of the City Council; communicates that direction to the organization; ensures the efficient, effective, and economical delivery of city services to Glendale's citizens; appropriately allocates the resources and support to achieve strategic objectives; uses data and evidence to analyze and improve organizational performance; and maintains a highly responsive, effective, and inclusive workforce.

Code Compliance

The Code Compliance Division is responsible for ensuring compliance with city codes and ordinances. These regulations are local laws adopted by the Glendale City Council and represent community standards. These community standards have been established to promote health and safety, protect the community from blight and deterioration, and enhance the livability of Glendale.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

City Manager's Office

- Successfully hosted the 2023 Super Bowl, ensuring the best possible visitor experience. Glendale provided a safe environment with quality customer service and without impact to the regular delivery of public services for residents and businesses.
- Project Leadership
 - Downtown Campus Reinvestment Project
 - What Works Cities Gold Certified
 - Centralized Customer Service – GlendaleOne
 - Unified Development Code
- Employee Engagement:
 - Employee Focus Groups
 - Employee Gratitude Month
 - Employee Success Factors Awards Program
 - Employee Giving Opportunity Campaigns
 - Employee Events

Code Compliance

- Filled four new Grid Inspector positions
- Promoted two additional Senior Inspectors
- Promoted a new Administrator due to retirement
- Hired four new Grid Inspectors due to attrition
- Expanded Grids from 7 to 11
- Created five Senior Grids (areas) of responsibility
- Implemented new city-wide proactive inspection program to view all residences within the city. Includes new GPS system to capture all inspections conducted, to include inspections resulting in no violations.
- Completed department goal to have all current inspectors/administrators possess a professional certification
- Completed move to new office space located in Sine Building
- Participated in Community Meetings for Granada Estates neighborhood
- Performed 34 Clean and Liens to date at a cost of \$16,475.00
- Created new educational fliers for parking codes
- Created new parking brochure
- Revamped city codes to clarify community concerns
- Implemented a special neighborhood assignment for Ocotillo district

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Strengthen Workforce Development Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Provide leadership support for projects and programs that advance strategic objectives in the organization and processes Balanced Scorecard perspectives.			
<i>Intended Result</i>	The organization is equipped with the knowledge, skills, abilities, and resources to achieve successful outcomes that fulfill the City Council's mission and vision for the organization.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Process Improvement # Employees Trained on Balanced Scorecard	20	24	9	10

*New measure – historical data is not available

<i>Strategic Objective</i>	Strengthen Workforce Culture			
<i>Department Strategic Initiative</i>	Fiscal Sustainability, Economic Development			
<i>Intended Result</i>	To establish strategic direction for the organization that ensures alignment amongst all departments and services with the needs of the community.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Balanced Scorecard # Scorecards Implemented	0	5	13	19

*The focus this fiscal year was the development of draft citywide performance measures, identifying collection methods for the data needed to evaluate those measures, and structuring actions needed to report on the performance in each of the strategic objectives.

<i>Strategic Objective</i>	Accountability			
<i>Department Strategic Initiative</i>	Transparency, Fiscal Sustainability			
<i>Intended Result</i>	Establish systems and tools that assess and report on organizational performance, identify target areas for improvement, and publicly report results to the citizens of Glendale.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
# Surveys conducted and integrated into the strategic planning efforts	2	2	9	10
Publicly Posted Data sets	0	4	3	5
Produce a balanced budget that complies with the city's adopted financial policies. The budget will be balanced, by fund, when all projected ongoing revenue sources do not exceed all ongoing expenses proposed for the current FY and for the upcoming FY. Use of the unassigned fund balance will occur only as authorized by Council to address one-time costs, not ongoing costs or planned utilization of fund balance.	Yes	Yes	Yes	Yes
Produce a Five-Year Forecast for each major operating fund, in compliance with the city's adopted financial policies	Yes	Yes	Yes	Yes
Prepare City Manager's recommended budget in accordance with the city's adopted financial policies	Yes	Yes	Yes	Yes

<i>Strategic Objective</i>	Improve Community Experience			
<i>Department Strategic Initiative</i>	Pursue quality economic development and ensure long-term financial stability, while safeguarding current economic investments.			
<i>Intended Result</i>	Expand the tax base and job market in the community.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
New businesses recruited or existing companies expanding	13	10	15	20
Jobs generated by new or expanding companies	1,788	4,643	2,000	2,250

<i>Strategic Objective</i>	Optimize Processes & Services Improve Community Experience			
<i>Department Strategic Initiative</i>	Address and resolve code compliance violations in an effective and efficient manner			
<i>Intended Result</i>	Maintain compliance with City Codes that relate to nuisances, property maintenance, rental housing and Zoning Ordinance requirements			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Code Compliance cases opened	8,000	10,000	10,000	12,000
Code compliance cases resolved	7,700	10,000	10,000	12,000
Number Code Compliance inspections performed	23,850	30,000	30,000	35,000
Initial response time (workdays) to inspect a reported Code Compliance violation	2	2	2	2
Code Compliance cases addressed through voluntary compliance or with no violation	96%	97%	97%	97%

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Improve the level of Code Compliance cases generated proactively			
<i>Intended Result</i>	Maintain compliance with City Codes that relate to nuisances, property maintenance, rental housing, and Zoning Ordinance requirements			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
% of Code Compliance cases opened proactively	55%	60%	60%	70%

**City Manager's Office (16)
Budget by Categories of Expenditures**

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	2,903,600	3,857,567	3,857,567	4,428,803	571,236	14.81%
Services and Supplies	610,989	682,865	682,865	735,895	53,030	7.77%
Internal Charges	235,544	329,981	329,981	511,319	181,338	54.95%
Grand Total	3,750,133	4,870,413	4,870,413	5,676,016	805,603	16.54%

Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001610) City Manager Administration	1,451,765	1,924,195	1,924,195	2,203,583	279,388	14.52%
(1000-10001612) Code Compliance	2,298,368	2,946,218	2,946,218	3,472,433	526,216	17.86%
Grand Total	3,750,133	4,870,413	4,870,413	5,676,016	805,603	16.54%

**City Manager's Office
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001610) City Manager Administration	6.00	7.00	7.00	0.00
(1000-10001612) Code Compliance	17.00	22.00	24.00	2.00
Grand Total	23.00	29.00	31.00	2.00

Performance Report



Mission Statement

We build community through impactful services.

Vision Statement

We are the national model for innovative community services.

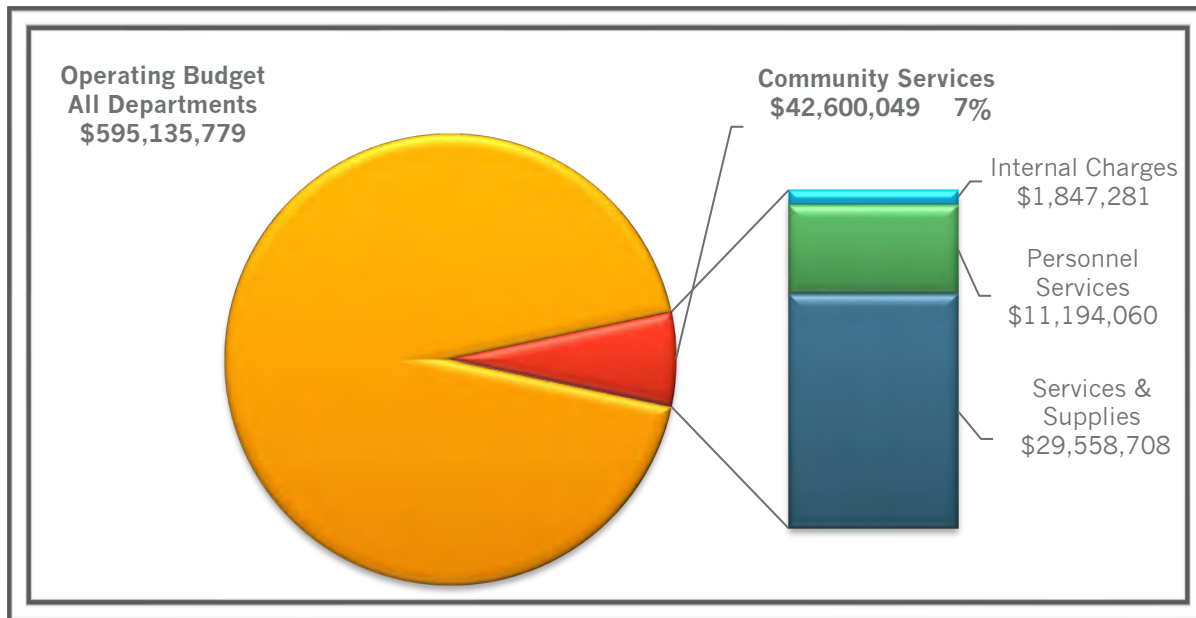
Department Description

The Community Services Department includes five divisions: Community Action Program, Community Engagement, Community Housing, Community Revitalization, and Library Services.

The department is primarily grant funded and is responsible for delivering programs administered by the U.S. Department of Housing and Urban Development (HUD) and the U.S. Department of Health and Human Services (DHHS) which are targeted for low to moderate income households or Census tracts. The services supported exclusively by the city's General Fund include Administration, Community Engagement, and Library Services.

Some of the specific services include utility/rent assistance, home repair and rehabilitation programs, homeless services, services for other vulnerable populations, physical infrastructure improvements, public housing and housing choice voucher programs, neighborhood and community engagement, volunteer programs, affordable housing investments, and physical and digital materials and programs offered by the city's four public libraries. These programs are designed to strengthen the community by providing services that focus on education, infrastructure, housing, and crisis support to expand access to economic opportunities for all.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

In FY2022-23 Community Services continued to respond to the needs of a community recovering from the public health pandemic that began in 2020. As the community heads into recovery, there is a heightened awareness of housing insecurity due to an underproduction of housing throughout the nation. Glendale is positioned to be a leader in our region through Council's support of responsible policies that focus on addressing housing affordability and availability for our community including the adoption of an incentive program designed to attract the development of quality affordable housing in partnership with developers with proven track records of performance. The Community Services team continues to re-think service delivery in all programs and services from the perspective of our residents.

Homeless to Housed

The city of Glendale has been busy implementing new programs and strategies to address the housing needs of vulnerable populations in our community. Over the last 18 months, we have implemented three new housing programs to provide housing support for homeless households, including a special grant award to serve homeless Veterans. As a result of our efforts, our in-house programs have ***successfully housed over 130 formerly homeless households.***

Homeless Services

In June 2021, the city created a one-stop-shop for homeless services in partnership with Central Arizona Shelter Services at the Norton and Ramsey Empowerment Center (NREC). This service model included the creation of the Glendale Homeless Solutions Alliance which includes multiple service providers with the goal of creating a scalable system of care to address a variety of needs that a homeless person may have. *From June 2021 through March 2023, the collaboration has provided 55,000 services including almost 13,000 units of shelter/housing, over 1,400 clients permanently re-housed, over 16,000 personal contacts made by our street outreach teams, and over 6,400 employment services.* This program and the services of the NREC also earned Congressional Recognition in 2023.

Crisis Assistance Programs

There is no doubt that the COVID-19 pandemic turned everyone's world upside down, but many Glendale residents were extremely hard-hit with the sudden loss of income. During a time when the world was in upheaval, our Community Action Program completely changed their service delivery model and went into action to keep people housed, keep the utilities on, and to help landlords recoup losses during the eviction moratorium. In total since March 2020, this small, but mighty team *served over 5,500 households with over \$41 million in rent and utility support.*

Creating the Housing Pipeline

We know that the lack of housing and specifically affordable housing is a contributing factor to homelessness and housing instability. In Glendale, we are doing our part by partnering with multiple developers to create a pipeline of affordable units in our community. We currently have *seven projects in process with five different developers to add over 1,300 units of quality, well-managed, affordable housing to our housing inventory. This effort is creating a \$479 million capital investment in Glendale and supporting 2,000 construction jobs.*

Aesthetic Improvements

In response to a request by downtown business owners, *the city invested almost \$200,000 in Phase I of the Downtown Café Lighting project* which was completed in the Spring 2022 and now illuminates one city block in downtown Glendale with color-changing ambiance lighting. *An additional \$100,000 has been invested in the design of Phase II* to expand the project benefitting residents, visitors, and businesses.

Neighborhood and Community Improvements

Over the past year, *the city has allocated over \$890,000 for public improvements at the city's public housing facilities as well as ADA sidewalk ramps in neighborhoods throughout the community.* These improvements aim to improve accessibility for persons with disabilities as well as neighborhood walkability.

Rebuilding Together Kickoff to Rebuild Super Bowl LVII Event

In conjunction with Super Bowl LVII, the city of Glendale had the opportunity to partner with Rebuilding Together on their 28th Kickoff to Rebuild event to provide home repairs for low-income households, neighborhood beautification, and enhancements for the local Boys & Girls club. *Over 250 local volunteers showed up creating a net impact of over*

\$245,000 for the Ocotillo Rose neighborhood. Event sponsors included the NFL, Lowes, Wells Fargo, ADT Security, and Brooklyn Bedding.

Dementia Friendly City Initiatives

In 2021, the city participated with community partners on an initiative to have Glendale designated as a Dementia Friendly City as part of a national movement to provide support to families and caregivers of those living with Alzheimer's Disease. This initiative continued in 2022 with creation of the Dementia Friendly Glendale Action Team resulting in an annual ***community resource fair in partnership with Banner Alzheimer's Institute which attracted over 175 people and has led to the hosting of monthly Memory Café events.*** This collaboration also earned Congressional Recognition.

Homeless Heat Relief

In 2022, the city expanded its heat relief efforts to reach unsheltered homeless persons during the summer months. The county-wide initiative aims to offer cooling stations, heat relief kits, connection to services, and water. ***During the five months of operation the city distributed over 13,000 bottles of water at 10 city facilities during the extreme summer heat. This was an increase of 23% as compared to 2021.*** The city is excited about a new partnership with Maricopa County that launched in May 2023 to expand heat relief services in partnership with Phoenix Rescue Mission and Arizona Faith Network to operate heat-relief respite centers as part of the city's 2023 Heat Relief program.

Glendale Employees are Best in Class

What started out as an annual event to engage with Glendale employees in a Holiday Adopt-a-Family program supporting low-income Glendale residents has turned into an entire program for Employee Giving Opportunities. The program is led by a cross-departmental steering committee who identifies employee-driven ideas for quarterly giving events to serve the diverse giving interests of all employees. This year, employees went above and beyond launching a "We Care" program which was aimed at helping Glendale's own employees needing support for minor children during the holidays. Additionally, this team sponsored an event for Older Americans Month in which 30 employees visited with seniors living in care facilities. ***In total, the team ran five campaigns over the past year which resulted in 400 employees contributing almost \$50,000 for local Glendale residents.***

Library Operation Improvements

Glendale's Public Library system recently celebrated its 100-year anniversary with a variety of commemorative special events and programming. This year, the team initiated multiple improvement projects across all four branches to simply keep getting better at what we do. Activities included ***updating our collection through "weeding parties" to remove over 42,000*** outdated, damaged, or low-demand items, ***implementing the use of radio headsets to enhance staff communication*** to provide more efficient customer service, we knocked it out of the park with the ***2022 Summer Reading Program increasing participation by 57%***, and we ***invested over \$525,000 in eight building projects to improve facilities.*** We also engaged in a Community Assessment to gain feedback from our residents and an internal Process Improvement Team and are looking forward to implementing more innovative changes over the next year.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Community Experience			
<i>Department Strategic Initiative</i>	Key department managers will continue to enhance the programs and services offered to Glendale residents through a variety of diverse activities which preserve the health, safety, and livability of the community.			
<i>Intended Result</i>	All patrons of the Community Services Department receive excellent customer service.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Public Housing Program Occupancy Rate	97%	98%	98%	98%
Housing Choice Voucher Management Assessment Rating	86%	85%	100%	100%
Households Served through Public Housing Programs	1,390	1,379	1,453	1,502
Household Served through Crisis Assistance Programs	2,466	3,241	1,903	1,500
Individuals who obtained permanent housing through the Homeless Master Services Agreement	NA	852	1,000	1,000
Owner-occupied homes rehabilitated for low-income households	127	60	75	75
Households assisted through the Tenant Based Rental Assistance Program (TBRA)	NA	42	46	75
Digital Library Materials Utilization Rate (per resident)	1.1	1.2	1.3	1.4
<i>Strategic Objectives</i>	Increase Stakeholder Engagement Improve Purposeful Communication Improve Resource Alignment Improve Community Experience			
<i>Department Strategic Initiative</i>	Improve strategic outreach and partnerships in support of programs and services to benefit Glendale residents.			
<i>Intended Result</i>	Increased number of community volunteers and external partnerships.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Community Engagement Volunteer Activities	45	100	100	125
Community Volunteer Hours (Service Projects)	1,850	6,000	6,500	7,000
Community Volunteer Hours (Library Services)	3,237	16,265	20,289	23,000
Community Services Partner Organizations	172	227	305	330

Community Services (17)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	8,743,281	9,980,742	10,017,642	11,194,060	1,213,318	12.16%
Services and Supplies	27,174,657	35,053,967	35,955,390	29,558,708	-5,495,259	-15.68%
Internal Charges	929,390	1,210,382	1,210,382	1,847,281	636,899	52.62%
Grand Total	36,847,328	46,245,092	47,183,415	42,600,049	-3,645,042	-7.88%

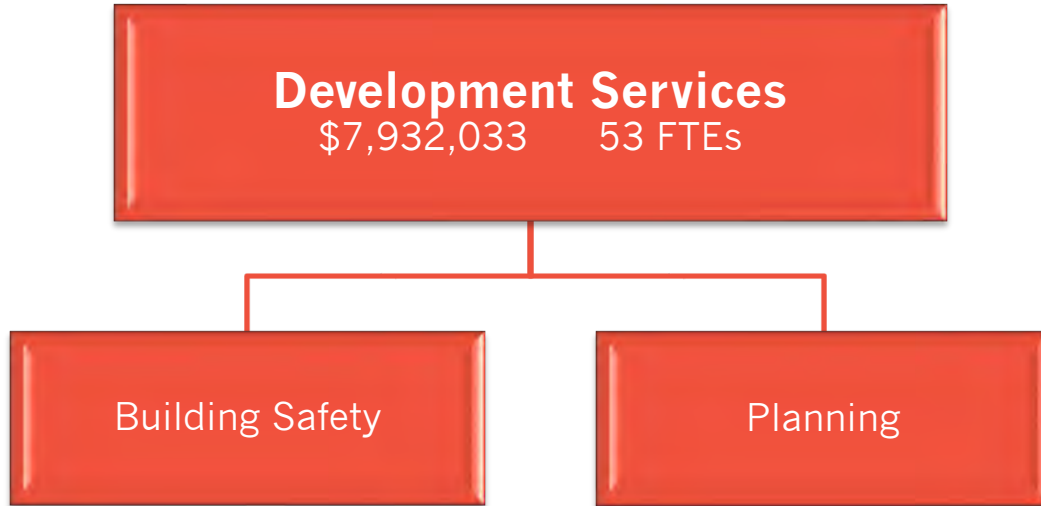
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001710) Community Services Admin	419,801	691,399	691,399	768,095	76,696	11.09%
(1000-10001711) Library	5,661,727	6,383,974	6,383,974	7,595,141	1,211,166	18.97%
(1000-10001712) Community Engagement	166,656	236,546	236,546	420,621	184,074	77.82%
(1000-10001715) CAP Local Match	240,819	567,280	567,280	820,409	253,128	44.62%
(1000-10001716) Community Revitalization	321,516	419,303	419,303	533,967	114,664	27.35%
(2010-20104017) Grants-Community Service	0	2,889,906	2,889,906	13,062	-2,876,844	-99.55%
(2010-20105140) HOME Administration	-2,956	24,457	24,457	189,457	165,000	674.65%
(2010-20105141) HOME Replace Housing Program	115,336	130,000	130,000	50,000	-80,000	-61.54%
(2010-20105142) HOME Affordable Housing	137,735	655,000	655,000	764,000	109,000	16.64%
(2010-20105143) HOME Single Family Resid Rehab	0	379,015	379,015	100,000	-279,015	-73.62%
(2010-20105144) HOME Tenant Based Rental Assis	314,120	1,508,127	1,508,127	1,850,000	341,873	22.67%
(2020-20204017) Neighborhood Stabilization	2,424	634,264	634,264	954,220	319,956	50.45%
(2030-20305150) NSP3 Administration	0	227,300	227,300	227,300	0	0.00%
(2040-20404017) CDBG	0	1,474,387	1,474,387	860,341	-614,046	-41.65%
(2040-20405100) CDBG Administration	495,167	109,043	109,043	141,384	32,341	29.66%
(2040-20405101) CDBG Single Family Resid Rehab	427,680	1,590,000	1,590,000	1,030,320	-559,680	-35.20%
(2040-20405102) CDBG Lead Based Paint	1,441	17,200	17,200	17,200	0	0.00%
(2040-20405103) CDBG Temporary Relocation	109,379	91,980	91,980	92,500	520	0.57%
(2040-20405104) CDBG Rehab/Delivery	88,619	55,173	55,173	57,100	1,927	3.49%
(2040-20405105) CDBG Demolition Low/Mod	0	223,127	223,127	217,605	-5,522	-2.47%
(2040-20405107) CDBG Public Services	486,584	768,399	768,399	363,545	-404,854	-52.69%
(2040-20405108) CDBG Housing Services-City Prj	14,583	243,023	243,023	5,660	-237,363	-97.67%
(2040-20405109) CDBG Housing Services-External	575,665	727,782	727,782	440,000	-287,782	-39.54%
(2040-20405110) CDBG Public Fcilty/Infra-CtyPrj	161,866	1,230,674	1,230,674	939,600	-291,074	-23.65%
(2040-20405111) CDBG Public Fcilty/Infra-Extern	167	0	0	0	0	0.00%
(2040-20405112) CDBG Roof Replacement Program	23,800	152,000	152,000	157,000	5,000	3.29%
(2041-20415113) CDBG CV1 Admin	97,831	0	0	563,286	563,286	0.00%
(2041-20415114) CDBG CV1 Projects	119,437	534,193	534,193	150,000	-384,193	-71.92%
(2044-20445116) CDBG CV3 Projects	497,657	467,507	467,507	503,695	36,188	7.74%
(2140-21404017) CAP Grant	0	1,110,290	1,110,290	1,049,189	-61,101	-5.50%
(2140-21405261) Community Action Program DHHS	1,972,674	2,993,115	2,993,115	2,259,697	-733,418	-24.50%
(2140-21405262) Community Action Program ACAA	49,502	61,726	61,726	61,726	0	0.00%
(2140-21405264) Community Action Prgm MCHS CSD	0	0	771,000	0	0	0.00%
(2140-21405265) Comm Action Prgm-EmerRntlAsst	19,458,498	0	0	0	0	0.00%
(2150-21505130) ESG Administration	0	32,883	32,883	34,453	1,570	4.77%
(2150-21505131) ESG Rapid Rehousing	27,343	196,949	196,949	139,644	-57,305	-29.10%
(2150-21505132) ESG Outreach	13,665	111,300	111,300	63,920	-47,380	-42.57%
(2150-21505133) ESG Emergency Shelter Services	91,474	91,051	91,051	45,156	-45,895	-50.41%
(2151-21515134) ESG CV1 Admin	5,053	0	0	32,000	32,000	0.00%
(2151-21515135) ESG CV1 Projects	563,224	82,400	82,400	25,000	-57,400	-69.66%
(2152-21525137) ESG CV2 Projects	1,783,030	1,900,000	1,900,000	500,000	-1,400,000	-73.68%
(2160-21604017) Grants-Community Service	0	294,251	294,251	319,850	25,600	8.70%
(2160-21605241) Library Grant Accounts	81,882	0	56,098	0	0	0.00%
(2160-21605248) Community Connections Donation	535	0	2,500	0	0	0.00%
(2160-21605249) Library Donation Accounts	29	0	8,600	0	0	0.00%
(2160-21605268) Donations-Mun Util Bill Assist	54,820	0	100,000	0	0	0.00%
(2160-21605269) Community Action Prog Donation	2,900	0	125	0	0	0.00%
(6130-61301713) Housing Public Activities	2,265,645	16,940,066	16,940,066	17,199,548	259,482	1.53%
(6130-61301717) Housing Admin-GF Supported	0	0	0	1,044,359	1,044,359	0.00%
Grand Total	36,847,328	46,245,092	47,183,415	42,600,049	-3,645,042	-7.88%

Community Services Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001710) Community Services Admin	3.00	4.00	4.00	0.00
(1000-10001711) Library	52.00	51.00	56.00	5.00
(1000-10001712) Community Engagement	1.00	1.00	2.00	1.00
(1000-10001715) CAP Local Match	0.00	3.00	3.00	0.00
(1000-10001716) Community Revitalization	2.00	2.00	2.00	0.00
(2040-20404017) CDBG	8.00	8.00	8.00	0.00
(2140-21404017) CAP Grant	3.00	2.00	0.00	-2.00
(2140-21405261) Community Action Program DHHS	6.50	5.50	7.50	2.00
(6130-61301713) Housing Public Activities	20.00	20.00	16.00	-4.00
(6130-61301717) Housing Admin - GF Supported	0.00	0.00	5.00	5.00
Grand Total	95.50	96.50	103.50	7.00

Performance Report



Mission Statement

Development Services provides exceptional customer service to create a quality environment, ensure safe development, and preserve our Glendale community.

Department Description

Building Safety

The Building Safety Division ensures that building code standards are met to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, and occupancy of all buildings and structures in Glendale. The Division is the central resource for development, construction and code information, plan review, permit issuance and construction inspection.

Planning

The Planning Division has three major functions, long range planning and research, current planning and zoning administration.

The long range planning and research function is responsible for the long-range physical General Plan, special studies, research, quarterly population estimates, annexation analysis and application processing. In addition, the division administers the Historic Preservation Ordinance and the related program, coordinates preparation of national and local register nominations and staffs the Historic Preservation Commission.

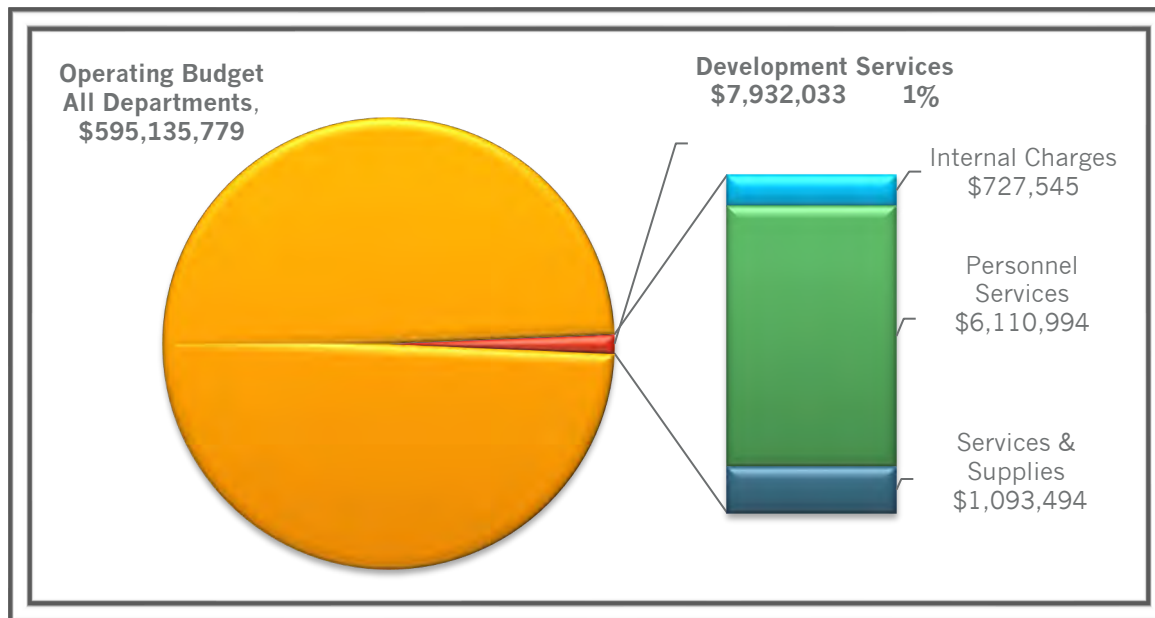
The current planning and zoning administration function manages the review of land use applications including General Plan amendments, annexations, rezoning requests, conditional use permits, preliminary and final plats, residential and commercial reviews, variance requests, group home review, appeals, zoning administrative review and relief requests, commercial tenant improvements, special events, liquor licenses, business

license reviews, group homes and custom home reviews and geographic information systems and mapping services.

The administration function prepares staff reports for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops. This function also ensures proper advertising and notification processes are complete and in conformance with state open meeting laws. The administrative function manages the departmental budget and compliance with the Citizen Participation Ordinance, responds to GlendaleOne inquiries and provides staff support for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops.

Mapping and Records is part of the Planning Division. Mapping and Records maintains the GIS database which includes layers of information relative to City Council districts, water lines, sewer lines, storm drains, streets, addresses, parcels, and subdivisions. These GIS layers are the largest database in the City.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal services = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Salary = salary and related costs
- Operating = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Annexation of (9 cases) 1.08 sq miles; grand total of 67.4 sq miles
- Notable Planning Projects Include:
 - Chicken N Pickle
 - Shops @ Olive Marketplace
 - Empact Behavioral Health
 - Andretti Indoor Karting
 - Ball Park Apartments
 - Tanger Expansion
 - Sports and Entertainment District 1,169 Multifamily and 379,000 square feet of Commercial
- Residential Design Approval
 - 1,648 multifamily units
 - 1,554 single family lots (Final Plats/House Products)
- Current Plan Review
 - 9.6 million square feet of new industrial development
 - 618,000 square feet of commercial developments
 - 2,295 of Multi-Family Units
 - 1,230 of Single-Family Residential Homes
- Permitted or Under Construction
 - 10,183 permits have been issued
 - 12.2 million sq ft of industrial development in construction in the Loop 303 Corridor
 - 2,266 Multi-Family Units
 - 423 Single Family Units
- Innovative Customer Service
 - Pre-Application meetings (online and in person)
 - Pre-Construction meetings (on jobsite)
 - Pre-Certificate of Occupancy meetings (on jobiste)
- Notable developments issued a Certificate of Occupancy include:
 - Sweetwater Music (Logistics)
 - Popstroke (Experiential Entertainment)
 - Enviro-Log (Recycling, Clean Fuel)
 - Jacuzzi (Manufacturing)
 - Village at Olive Marketplace (Multi-family)
 - Westgate MOB (Medical Office Building)
 - Carvana (Auto Retail)
 - KTR & Aqua Tots (Entertainment)
- GIS DATA
 - 696 Acres added (1.08 sq miles)
 - 23 Plats/15 Minor Land Divisions,1,777 New Parcels
 - 3,492 New Assigned Addresses (Maintaining 121,464 total)
 - As-Builts for 101 projects, totaling 3,337 as-built sheets
 - 2,130 Mapping Requests

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Provide complete and timely review using our newly published time frames to speed projects to completion in an inclusive and open process			
<i>Intended Result</i>	Glendale customers receive superior customer service			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Estimate</i>
Number of service requests filed	377	197	489	450
Number of filed cases	444	230	848	300
Planning customers/visits assisted at the Development Services Center counter and telephone calls *	9,792*	9,850*	13,049	18,000

*Calls included due to COVID-19

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	95% of all plan review submittals are completed within two review cycles			
<i>Intended Result</i>	Thorough and expedient review of construction plans support the development of our community			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Estimate</i>
Number building permits issued	7,604	9,764	10,183	11,000
Number of plan reviews completed	7,080	8,741	9,389	9,200
Number of plan reviews completed electronically	7,080	8,741	9,389	9,200
% of submitted plans approved at first review	74%	79%	80%	83%
% of submitted plans approved at second review	22%	19%	19%	16%
% of submitted plans requiring 3 or more reviews	4%	2%	1%	1%

Development Services (18)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	4,495,648	5,950,744	5,950,744	6,110,994	160,249	2.69%
Services and Supplies	402,078	521,564	532,764	1,093,494	571,931	109.66%
Internal Charges	481,232	661,289	661,289	727,545	66,256	10.02%
Grand Total	5,378,957	7,133,597	7,144,797	7,932,033	798,436	11.19%

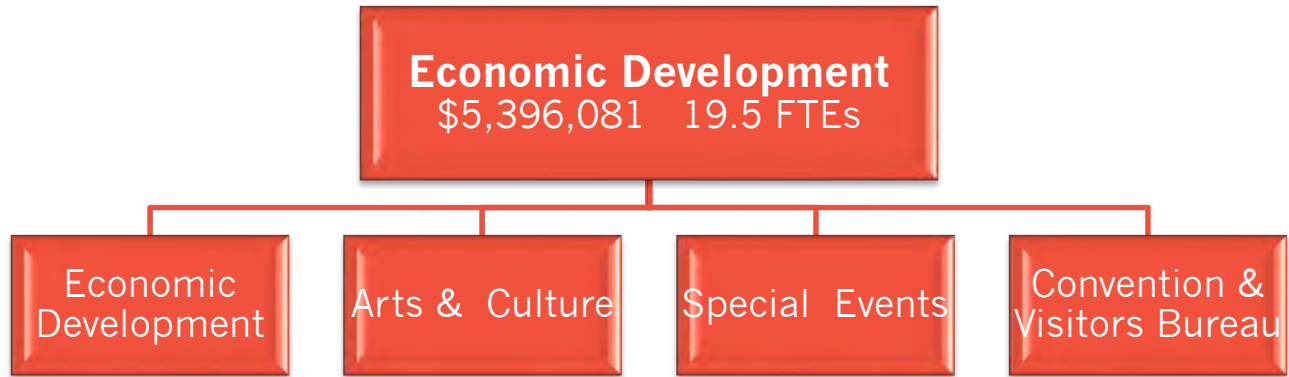
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001810) Planning	1,488,893	1,920,371	1,920,371	2,719,098	798,728	41.59%
(1000-10001811) Building Safety	3,659,886	4,858,838	4,858,838	4,946,359	87,521	1.80%
(1000-10001812) Code Compliance	0	0	0	10,216	10,216	0.00%
(1000-10001814) Development Services Admin	0	0	0	2,600	2,600	0.00%
(1000-10005006) Mapping and Records	230,178	354,388	354,388	253,760	-100,628	-28.39%
(2160-21605258) Planning Donations	0	0	11,200	0	0	0.00%
Grand Total	5,378,957	7,133,597	7,144,797	7,932,033	798,436	11.19%

Development Services Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001810) Planning	12.00	15.00	16.00	1.00
(1000-10001811) Building Safety	31.00	34.00	35.00	1.00
(1000-10001812) Code Compliance	0.00	0.00	0.00	0.00
(1000-10005006) Mapping and Records	2.00	2.00	2.00	0.00
Grand Total	45.00	51.00	53.00	2.00

Performance Report



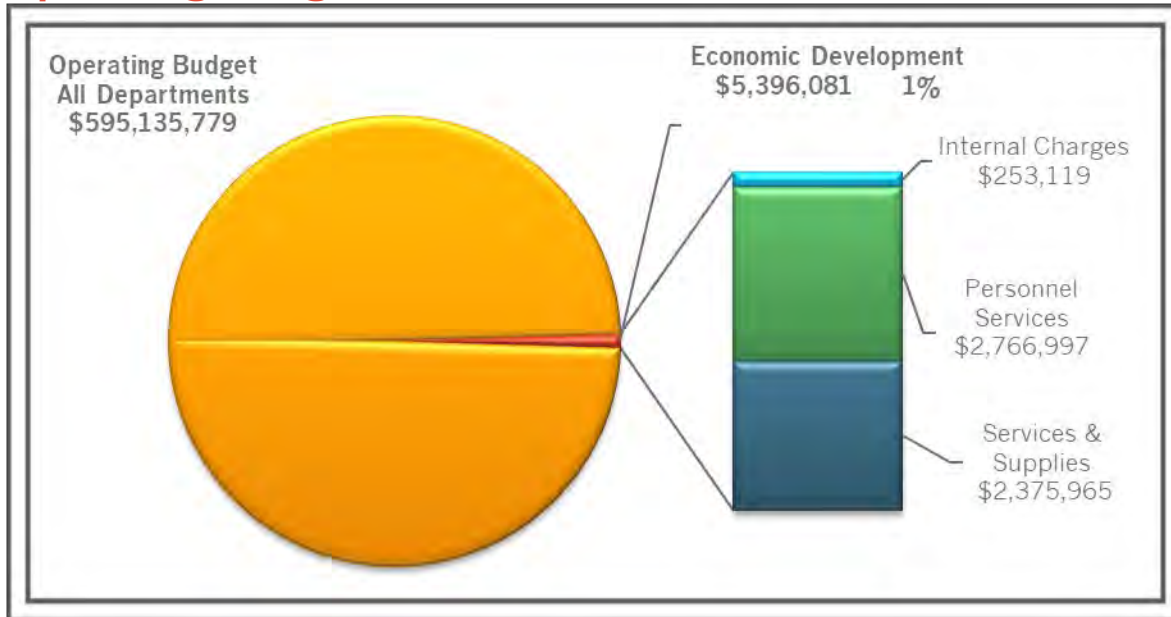
Mission Statement

To promote economic development in the City of Glendale by serving as an important catalyst for new business, a critical resource for existing business and consistently exploring new revenue generating opportunities to ensure a diverse, sustainable economy that improves the lives of the people we serve every day.

Department Description

The Economic Development Department is responsible for facilitating the creation of employment and preserving jobs, promoting growth opportunities, demonstrating servant leadership, and promoting a quality of life through arts, culture, special events and tourism strategies that enhance the city's revenue base. Creating a business-friendly climate requires coordinating internally with affected stakeholder groups and externally with the city's business and community partners. Supporting and growing a diverse, sustainable economy that provides economic opportunity is essential to achieving the City's mission to improve the lives of the people we serve every day. Businesses, neighborhoods, residents, visitors and the entire region all benefit from the improved quality of life that the City's economic development efforts create.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

SUPER BOWL LVII ACTIVITIES

Glendale Experience Lounge @ the Glendale Airport

During Super Bowl week, Economic Development created a unique experience at the Glendale Airport Fixed Base Operator (FBO), highlighting the depth of public and private development which has occurred in recent years. The "Glendale Experience Lounge" allowed the Division to have an intimate 1:1 engagement with local high-net-worth individuals flying into the valley. Discussions centered on the \$1.2 billion recently invested in the Sports & Entertainment District as well as the city's redevelopment of Downtown Glendale, the booming healthcare industry and 20 million square feet of manufacturing/industrial development along the Loop 303.

Locals Guide to Glendale

To support local businesses, the Economic Development team launched the Locals Guide to Glendale to help highlight local businesses for visitors to patronize during their time in the city. Over 2,000 flyers and posters were distributed to local hotels and companies. The guide was also promoted in Glendale hotel rooms and lobbies along with a welcome video featuring Glendale Mayor Jerry Weiers. Another critical component of the program was incorporating art to help promote it. The economic development team

commissioned local artist Laura Thurbon and worked with local partners from Westgate Entertainment District and Arrowhead Towne Center to paint large murals on the properties to help promote the guide. The whole program and virtual guide were featured by local media both in broadcast and print formats.

Esports Gaming Conference

With nearly 200 people in attendance, the city of Glendale, in partnership with West-MEC, West Valley Innovation Alliance and other local organizations hosted its first Advancing Esports conference on February 7th, 2023. The event featured nationally recognized leaders in the gaming industry. At the event, Luke Air Force Base shared their training program that utilizes gaming environments for airmen to develop skills in various environments. In addition, several school districts are using Roblox, a \$73 billion gaming company, as a learning tool to create and build educational environments in the “Metaverse.”

Denver CVB Activation

Super Bowl activation in Denver, including Meta advertising and commercials focused on Glendale as a premier entertainment and sports district appearing on streaming television such as Hulu and Roku. Campaign performance (to date) for Wrapify garnered 27,955,515 Impressions, with Glendale-wrapped ride-share vehicles throughout Denver, Colorado amassing 26,947 Miles.

Super Bowl Geofencing Campaign

Glendale CVB strategized geofencing the Sport & Entertainment District during Super Bowl. After geofencing the Super Bowl and collecting device IDs, the Mobilefuse team is now working on retargeting those users with ads as a reminder to “Experience more of Glendale.” So far, the campaign has been performing well, and optimizations are being made to boost that CTR (click through rate), already reaping 762,333 Impressions, with three more months remaining for the campaign.

DOWNTOWN DEVELOPMENT HIGHLIGHTS

Downtown Manager Position

In August of 2022, the city hired its first Downtown Manager. The role was created to lead development and redevelopment activities in Downtown Glendale. A significant portion of the role is also focused on continuing to develop and maintain stakeholder relationships to help facilitate development and business attraction while also establishing local events and campaigns to bring visitors to the area.

The addition of the position comes at a crucial time as the city of Glendale has begun revitalization efforts in Downtown Glendale including the reinvestment in the downtown campus.

Gaslight Inn Redevelopment

The redevelopment of iconic Gaslight Inn property in downtown kicked off in 2022. The former Bed and Breakfast is being converted into 11 micro-apartments to welcome new residential development to downtown. In addition, the first floor of the property has been renovated to accommodate commercial tenants, with the first being Simple Machine Brewing. Simple Machine is an award-winning brewery in the Valley. This will be their second location and will include a full renovation that will provide additional area for

indoor/outdoor seating as well as a music venue for regular and special events. Simple Machine will be open Spring 2023.

Downtown Glendale Arts and Culture Fest

The Arts and Culture Division collaborated with Southern Arizona Arts & Cultural Alliance and Local First Arizona, to bring a memorable and immersive cultural experience to the community. The city of Glendale hosted the celebration of arts and culture on February 4, 2023. Interactive arts took center stage featuring over 70 art experiences which included cultural stage showcases, an artisan marketplace, live painting, interactive murals, food trucks and an evening performance featuring fire artists Flam Chen.

LiVE! @ Murphy Park Downtown Glendale Art Activation

On October 1st during the first night of the October LiVE! @ Murphy Park series, Glendale artist known as I AM SLOTH participated in a live session painting of a 10'x10' backdrop. The backdrop that was featured every night during LiVE! and provided an opportunity for social media engagement to event goers. I AM SLOTH boasts over 330 thousand followers on Instagram and collaborated with the city to promote the concert series.

Local First Arizona Partnership to Support Downtown Business Community

In support of the downtown business community, Economic Development partnered up with Local First Arizona to provide targeted trainings for small businesses specifically focused on building resilience and developing programs/events to promote local patronage. This partnership includes four initial workshops to prepare downtown businesses for the construction phase of the Downtown Campus Reinvestment Project.

Downtown Hotel Ground Lease Approved by Council

The Glendale City Council approved a ground lease agreement with CivicGroup, LLC for the city-owned property at 7120-7128 N. 57th Ave. in downtown Glendale. The property is comprised of four parcels encompassing approximately 28,000 sq. feet directly adjacent to the Glendale Civic Center where the developer plans to begin the design of a 120-room hotel.

ECONOMIC DEVELOPMENT HIGHLIGHTS

Development Growth Remains Strong

New commercial development continued to remain strong through the fiscal year with \$1.5B currently under construction (\$1B of this construction is in the Glendale Sports and Entertainment District). Additionally, \$500M in new planned commercial development construction is currently scheduled in 2023 and the department is currently tracking over \$5B in commercial development projects in various stages from initial planning to plan review.

VAI Resort and Mattel Adventure Park

The \$1.2B VAI Resort and Mattel Adventure Park are currently under construction with an anticipated grand opening of Summer 2024. The scale of this project has evolved over time and now as the state's largest resort, many exciting project elements will continue to take shape this year.

Enviro-Log

Late in 2022 Enviro-Log, an eco-friendly, sustainability focused company that recycles wax coated boxes and turns them into fire logs announced their new location in Glendale. With 50 jobs, Enviro-Log occupies 76,000 sf in the Glendale Airpark, at 7676 N. Glen Harbor Boulevard.

Sweetwater

Sweetwater, the world's leading music instrument and pro audio gear eCommerce provider selected Glendale for their 350,000 square foot distribution center in the Loop 303 area. This is their first expansion project outside of their headquarters in Fort Wayne, Indiana. Sweetwater hired more than 100 positions and was operational in November of 2022.

Popstroke

Tiger Woods' mini-golf and entertainment center PopStroke officially opened. The 50,000 square foot location is at the northeast corner of 95th Avenue and Hanna Lane in the Westgate Entertainment District. This venue features two 18-hole putting courses, a restaurant, outdoor gaming area, on-course drink service and rooftop bar.

Rainbow Ryders

Rainbow Ryders is the premier and largest hot air balloon ride company serving the Southwest broke ground on a new office located at 7934 N Glen Harbor Blvd in Glendale. The nearly 14,000 square foot facility will serve as the new headquarters for the Valley and is being designed to maximize the client experience.

Thirsty Lion

Thirsty Lion Gastropub, a division of Concept Entertainment Group (CEG) officially broke ground and will open their newest location in Arizona at the Westgate Entertainment District this December 2023. The Westgate location will offer approximately 14,000 square feet of dining space for up to 515 guests.

ARTS AND CULTURE HIGHLIGHTS

Annual Performing Arts Grant Program

As part of the Annual Performing Arts Grant Program, the Glendale Arts Commission selected nineteen artists/organizations to each receive up to \$4,000 in support of free performing arts projects and educational programs to be presented in Glendale during FY 2022-23. Programs included live concerts throughout the city, interactive art performances at Glendale Glitters, and educational programs in partnership with Glendale schools.

Arts and Culture Master Plan Kick-Off

Arts and Culture staff, working through the RFP procurement process, secured Cultural Planning Group (CPG) as the consultant to lead the city's Arts and Culture Master Plan process. The one-year process officially kicked off internally in late March 2023. The development of the plan will include significant stakeholder engagement through the process.

Public Art Map

To enhance and celebrate the city's wide variety of public art, Arts and Culture staff teamed up with the city's GIS team to create an interactive online public art map. The map features high-resolution photos of each work of art in the municipal collection along with a description and exact GPS location. The city takes great pride in its municipal art collection, which can be explored via the Arts and Culture page on the city's website.

SPECIAL EVENTS HIGHLIGHTS

LiVE! @ Murphy Park

Created, marketed, and produced LiVE! @ Murphy Park, including a fall and a spring series. This consisted of 27 concerts drawing in an estimated 12,000 patrons in Downtown Glendale during these events.

Touch-A-Truck

Special Events produced the highest-attended Touch-a-Truck event to date at Westgate in November 2022. Overall, there was an estimated 7500 people in attendance. Sixty different vehicles were on site for families to learn about and explore.

Movies by Moonlight

The Movies by Moonlight series featured 7 different movies set up at various locations throughout the city. Each movie featured free, family-friendly activities including crafts, petting zoos, face painting, and a DJ.

Annual Folk & Heritage Festival

Special Events hosted the Annual Folk & Heritage Festival at Sahuaro Ranch Park Historic Area. This year, they reached their highest attendance with an estimated 8500 people over the weekend. This event featured over 400 performers from all over the country.

Citywide AV Support

Along with providing AV Support for all Special Events throughout the city, the Audio-Visual team has remained busy managing and executing requests for various city departments for both virtual and in-person meetings. These included City Council meetings, boards and commission meetings, jury trials, staff interviews, and others.

CONVENTION & VISITORS BUREAU HIGHLIGHTS

CVB Leads

The Convention & Visitors Bureau received and processed over 200 leads for hotels and venues.

CVB Arizona Office of Tourism Grant

In 2023, the Convention & Visitors Bureau was awarded a tourism grant of \$247,000 from the Arizona Office of Tourism to market Glendale as a leisure and business destination. This grant will assist the Convention & Visitors Bureau to continue promoting travel to the City of Glendale through a new website and digital photography.

CVB Leisure Ads Top Performing

Google responsive leisure ads were the top-performing ads followed closely behind by the responsive meetings ad. In February, the Meetings ad group saw a 33% increase in CTR (click through rates) compared to January (0.76% vs. 1.01%). Top Metros for the Google campaign were identified as Los Angeles, New York, San Francisco, & Dallas

Increase in CVB Social Media Presence

The CVB’s Social Media presence increased over 300% with active posts, and new collaborations with industry partners noticing and making requests to work together on promotions. Instagram increased from 1,800 to nearly 6000 followers in 6 months, which equates to a 2.7K% increase. Facebook has also increased by 1.95K%.

ENHANCEMENTS AND EFFICIENCIES

Enhanced Business Retention & Expansion (BRE) Program

The division aligned team efforts to drive results through an enhanced business retention and expansion program meant to drive partnerships and create results for local businesses. The BRE team also engages with new businesses who have chosen Glendale to grow and expand their footprint in the valley; these companies include Carolina’s, Enviro Log, Then Burger and DroneUp. Future events are being planned to create mentorship programs designed to bring local entrepreneurs together with established companies to create synergy and collaboration to foster a prosperous business climate for Glendale.

New CRM System

Economic Development implemented the new Microsoft Dynamics Client Relationship Management solution. This program tracks all interactions and allows leadership to measure accountability metrics against departmental goals in Business Attraction, Business Retention and Expansion as well as Small Business/Entrepreneurship efforts.

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Improve Community Experience			
<i>Department Strategic Initiative</i>	Leverage industry resources to increase Glendale’s visibility in the local, state, and national markets and promote Glendale through recruitment initiatives			
<i>Intended Result</i>	Increase the number of businesses and jobs in our community to ensure long-term financial stability			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
<i>New Businesses & Expansions</i>	13	10	15	20
<i>Jobs Generated</i>	1,788	4,643	2,000	2,250
<i>Participation in Recruitment Initiatives</i>	17	7	25	25

<i>Strategic Objective</i>	Improve Community Experience			
<i>Department Strategic Initiative</i>	Provide direct assistance to small businesses by connecting them with information, experts, and programs for business development.			
<i>Intended Result</i>	Entrepreneurial small business in Glendale is a fundamental component of our economy.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Direct Assistance – Small Business (Hours)	1,215	1,200	1,500	1,800
Small Business Department-Hosted Events	N/A	N/A	5	10

<i>Strategic Objective</i>	Improve Purposeful Communication			
<i>Department Strategic Initiative</i>	Proactively share information about businesses expansions, new locates, City programs, and economic development efforts to relevant target audiences.			
<i>Intended Result</i>	Increased public awareness about economic opportunities in Glendale.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Social Media Impressions	1,968,993	600,000	830,000	1,025,000
Press Releases/ Media Outreach	23	50	50	40
Followers: Instagram, Facebook, Twitter	555, 3,838, 291	1,400, 5,700, 350	2,050, 6,600, 525	3,500, 8,000, 650

<i>Strategic Objectives</i>	Improve Stakeholder Engagement Improve Purposeful Communication			
<i>Department Strategic Initiative</i>	Improve visibility and outreach, and link existing businesses to meaningful resources and assistance to increase business retention and growth.			
<i>Intended Result</i>	Businesses grow and thrive in our community.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Business Retention and Expansion Visits	N/A	N/A	80	100

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Community Experience			
<i>Department Strategic Initiative</i>	Key department managers will continue to enhance the programs and services offered to Glendale residents through a variety of diverse activities which preserve the health, safety and livability of the community.			
<i>Intended Result</i>	All patrons of the Economic Development Department receive excellent customer service.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Number of people attending public art programs	9,100	18,000	22,500	23,000
Number of partners providing arts programming to Glendale residents	14	24	31	30

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Resource Alignment			
<i>Department Strategic Initiative</i>	Position Glendale's meeting and events assets as a prime value to attract conventions and conferences that generate bed tax revenue throughout the year.			
<i>Intended Result</i>	Visitation to the area is increased by marketing meetings and conventions, travel and trade bookings creating an increased economic impact.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Increase in Gross Hotel Room Sales (CY)	\$61,023,382	\$64,074,551	\$67,278,278	\$85,71,599
Increase in Hotel Occupancy (CY)	28.29%	1.2%	1.5%	1.2%
Increase in digital advertising impressions*	4,263,138	4,476,295	11,628,000	5,000,000

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Purposeful Communication Improve Resource Alignment			
<i>Department Strategic Initiative</i>	Streamline and create a customer-friendly Special Event permit process and provide community-based programming through the facilitation of special events.			
<i>Intended Result</i>	Residents are connected to their community and visitors from across the valley and state are attracted to Glendale which enhances the overall economic impact and positive image of Glendale.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
<i>Attendance at city-funded special events</i>	24,975	26,300	28,000	30,000
<i>Social media responses/interactions annually</i>	214,000	300,000	310,000	346,000
<i>Approved Special Event applications for private events</i>	N/A	37	50	100*

*These numbers reflect the pivot strategy in place for Special Events

**Economic Development (19)
Budget by Categories of Expenditures**

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	1,242,966	1,516,296	1,516,296	2,766,997	1,250,701	82.48%
Services and Supplies	636,661	623,007	790,869	2,375,965	1,752,958	281.37%
Internal Charges	72,644	89,303	89,303	253,119	163,816	183.44%
Grand Total	1,952,270	2,228,606	2,396,468	5,396,081	3,167,475	142.13%

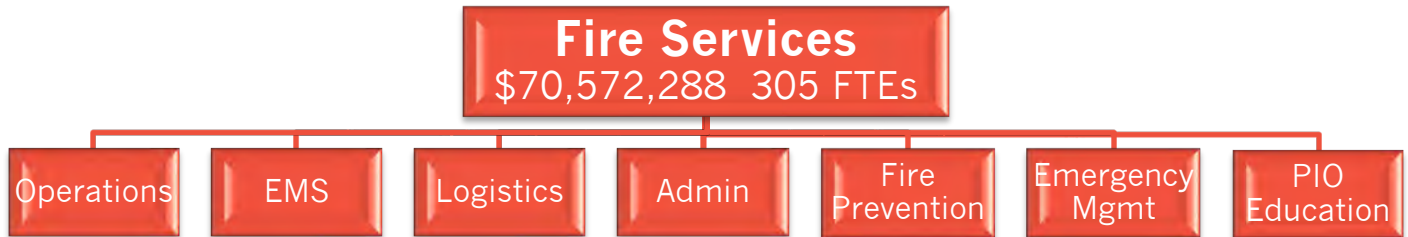
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10001910) Economic Development	1,322,958	1,484,713	1,652,574	1,732,827	248,115	16.71%
(1000-10001912) Citywide Special Events	0	0	0	1,351,247	1,351,247	0.00%
(1000-10005007) Business Development	311,256	316,256	316,256	316,256	0	0.00%
(1000-10005333) City Sales Tax - Bed Tax	0	0	0	659,225	659,225	0.00%
(1000-10005334) Glendale CVB - Memberships	0	0	0	10,052	10,052	0.00%
(1000-10005335) Tourism - Souvenir Program	0	0	0	5,026	5,026	0.00%
(1000-10005336) Bed Tax / Tourism	0	0	0	639,630	639,630	0.00%
(1000-10005337) PFR&SE Tohono O'odham Funding	0	0	0	113,201	113,201	0.00%
(1000-10005338) Tourism Grant Program	0	0	0	100,520	100,520	0.00%
(2110-21101911) Arts Program	318,057	427,637	427,637	468,097	40,460	9.46%
Grand Total	1,952,270	2,228,606	2,396,468	5,396,081	3,167,475	142.13%

Economic Development Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10001910) Economic Development	8.00	9.00	10.00	1.00
(1000-10001912) Special Events	0.00	0.00	3.00	3.00
(1000-10005333) City Sales Tax - Bed Tax	0.00	0.00	4.50	4.50
(2110-21101911) Arts Program	2.00	2.00	2.00	0.00
Grand Total	10.00	11.00	19.50	8.50

Performance Report



Mission Statement

To make the community safer through innovative fire, medical, and customer services.

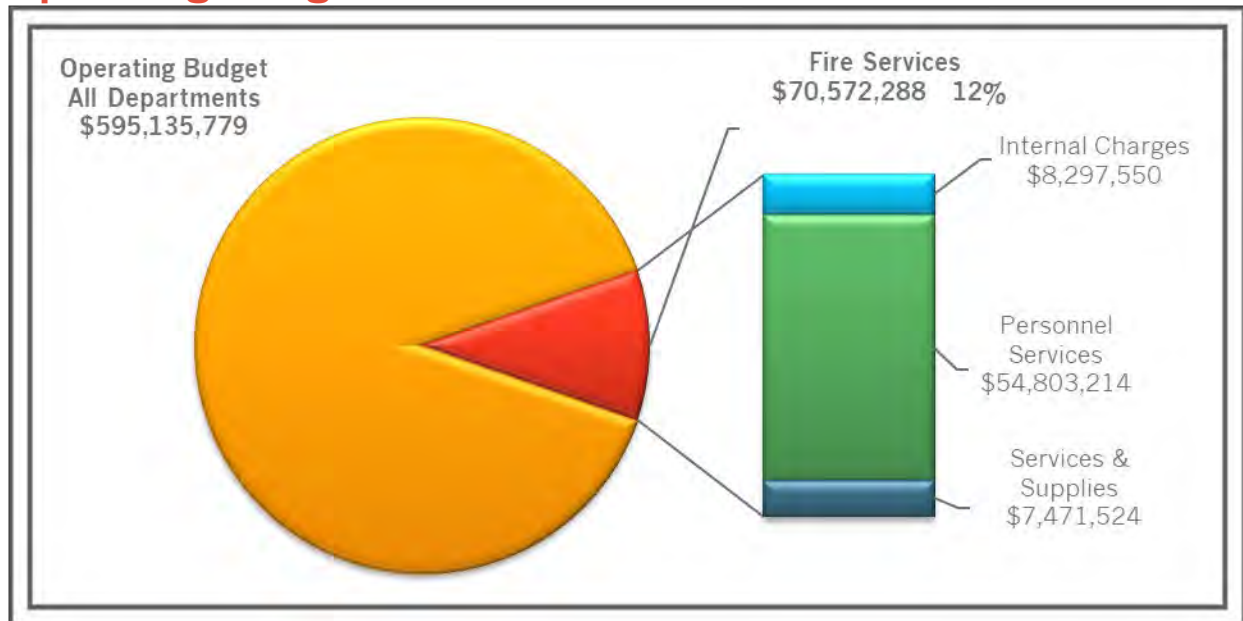
Department Description

The Glendale Fire Department provides life and property safety to the citizens of Glendale through the extension of:

- Emergency Medical Services - Advanced Life Support (ALS) and Basic Life Support (BLS)
- Fire Suppression, including Hazardous Materials and Technical Rescue Response
- Public Education, Public Information/Outreach and Crisis Response Support
- Fire Prevention Services, including Inspection, Code Enforcement, Fire Investigations, and Plans Reviews

The Glendale Fire Department utilizes an all-hazards response model and participates within the Automatic-Aid System (AAS) intergovernmental agreement to provide for automatic assistance for fires and other types of emergency incidents. The participants of the AAS seek to provide the most efficient, safe, and effective fire-rescue-emergency medical services to their respective communities.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Since 2007, the Glendale Fire and Life Safety Program Manager has taught over 41,500 citizens on the use of Hands-Only CPR (Cardiopulmonary Resuscitation) and AEDs (Automatic External Defibrillator) use.
- In an effort to reduce the number of hiking related injuries and Mountain Rescues, the Glendale Fire and Life Safety Program Manager designed, developed, and taught a new Hiking Safety Awareness class.
- As part of the cancer initiative, additional turnout extractors were installed at Multi-Company Fire Stations (FS151, FS152 & FS157).
- To ensure proper radio communication on all incidents, we have upgraded our radios used for fire operations and medical responses.
- In partnership with the city of Glendale Facilities Management Department, we have received funding for the rebuild of Fire Station 153, have ordered two replacement fire engines and one platform ladder, completed the re-chassis of all three ladder tenders and the parking lot at our Resource Management building was re-paved.
- Glendale Fire had a total of fifteen new paramedics that graduated from paramedic school this year.
- We built a Staffing and Response plan for EMS calls during the Super Bowl and had EMS response teams for the Interior, Exterior and Westgate Areas.
- We assisted the Glendale Fire Department Training Division with three consecutive days of hands-on Rescue Task Force (RTF) Training, a combined Police and Fire/EMS

response to Active Shooter situations that was three days in duration and was a coordinated event involving scenarios with Fire Department Crews, Police, SWAT and TLOs.

- We established a training partnership with Midwestern University to use their cadavers for hands-on training with real bodies enabling us to practice life-saving skills with the realism of actual bodies instead of plastic mannequins.
- Assumed fire and life safety responsibility for the LVII Super Bowl. Processed over 40 special event buildout plans for permitting and conducted over 520 construction and special event related inspections.
- Processed new development plans for permitting, inspection and certificate of occupancy for 32 industrial projects located along SR303. Accommodated property owners and developers by providing out of the box code application and use of new technologies.
- This fiscal year, the Glendale Regional Public Safety Training Center has trained over one hundred and sixty firefighter recruits from various valley agencies. It is expected the same number of recruits or more will be trained at this facility annually.
- The Crisis Response Unit was dispatched to 730 Crisis/Traumatic incidents.
- The Crisis Response Program had interns and volunteers log 15,603 hours with an estimated value \$467,309.85.
- The Crisis Response staff supervised 21 bachelor and master level interns from various universities which include ASU, NAU, Winthrop University, Walden University, Capella University, and Grand Canyon University.
- The Complex Case Management Unit was referred to 111 customers and closed 70 of the referred cases.

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Ensure proper support and deployment of staffing, apparatus and equipment to provide fast, effective emergency response.			
<i>Intended Result</i>	Our community receives effective and efficient all hazards response and is assured of the long-term sustainability of quality services.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Response time at the 90 th percentile of emergency calls. (Turnout and Travel) Code 3.	7:20	7:33	7:26	7:20
Glendale fire suppression calls	3,108	2,162	3,000	2,900
Glendale ALS and BLS calls	25,334	29,471	32,000	33,000
Glendale other call types	1,032	1,218	900	1,200
Automatic Aid Received	5,623	6,063	9,000	9,000
Automatic Aid Given	6,367	8,993	12,000	11,000
Insurance Services Office (ISO) rating	1	1	1	1

<i>Strategic Objectives</i>	Strengthen Workforce Development Strengthen Workforce Culture			
<i>Department Strategic Initiative</i>	Annual training of department personnel to maintain compliance with State and National standards.			
<i>Intended Result</i>	We deliver superior customer service; and, have a culture of continuous assessment, progressive management, and quality personnel practices.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Average number of training hours per Firefighter	78*	220	240	280
Firefighters certified at State Firefighter I and Firefighter II levels of proficiency	100%	100%	100%	100%
Training compliance; National Fire Protection Association standards	100%	100%	100%	100%

*In-Person training was eliminated, and the 40-hour Training staff was returned to 52-hour field operations throughout the FY due to COVID restrictions

<i>Strategic Objectives</i>	Improve Purposeful Communication Improve Stakeholder Engagement			
<i>Department Strategic Initiative</i>	Promote safety awareness in the community through proactive life safety and fire prevention education programs.			
<i>Intended Result</i>	Reduction in loss of life and property within our community.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Number of life safety classes and events held annually	251	371	200*	425
Customer contacts	9,864	15,852	8,000*	16,250

*The Glendale Fire and Life Safety Program Manager retired in FY2023. We are in the process of reclassifying the position into a Community Risk Reduction Manager. Once that is completed, we can fill the position and continue providing life safety education to our community.

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Community Experience			
<i>Department Strategic Initiative</i>	Provide fair, consistent, and comprehensive plans review and inspections; Investigate structure fire origin and cause to identify potential prevention measures.			
<i>Intended Result</i>	Reduce the loss of lives and property by incorporating effective fire prevention measures in community development.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
<i>Number of inspections completed</i>	4,045	1,162*	2,000	4,000
<i>Number of new construction inspections</i>	2,222	2,504	2,500	2,200
<i>Number of plans reviewed</i>	1,622	2,004	1,800	1,600
<i>Requests for services*</i>	2,048	2,159	2,000	2,000
<i>Structure Fire Investigations</i>	118	133	120	120
<i>Special Event Inspections</i>	175	191	200	200

*significant reduction due to the focus on construction/development and does not include Super Bowl related work

Fire Services (20)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	40,607,123	45,965,271	46,027,146	54,803,214	8,837,943	19.23%
Services and Supplies	6,750,669	6,210,827	7,150,154	7,471,524	1,260,697	20.30%
Internal Charges	4,811,952	6,557,379	6,557,379	8,297,550	1,740,171	26.54%
Grand Total	52,169,744	58,733,478	59,734,680	70,572,288	11,838,810	20.16%

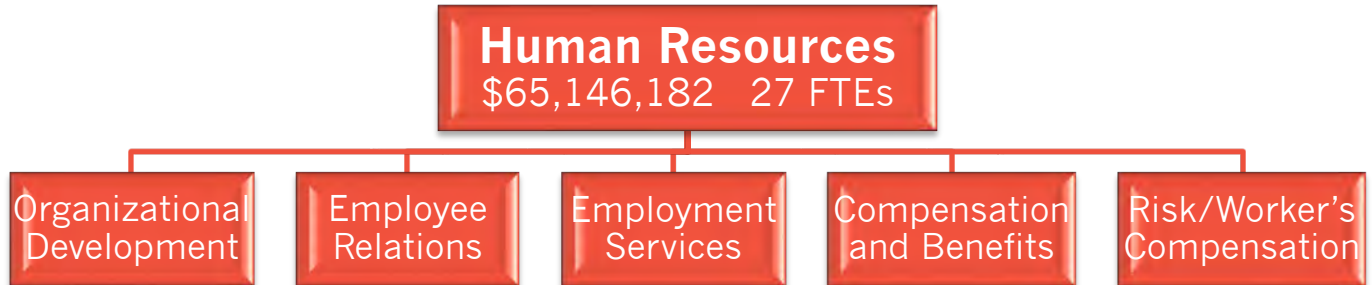
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10002010) Fire Administration	2,947,956	2,564,516	2,632,816	3,197,143	632,627	24.67%
(1000-10002011) Fire Operations	38,557,106	41,230,009	41,230,009	48,354,044	7,124,035	17.28%
(1000-10002012) Fire Special Operations	31,287	47,625	57,125	870,689	823,064	1728.22%
(1000-10002013) Fire Resource Management	4,318,205	4,303,968	4,305,292	4,580,013	276,045	6.41%
(1000-10002014) Fire Training	40,976	74,854	65,354	493,105	418,251	558.76%
(1000-10002015) Fire Medical Services & Health	455,747	503,463	503,463	1,006,773	503,310	99.97%
(1000-10002016) Fire Emergency Management	477,325	681,503	681,503	723,861	42,358	6.22%
(1000-10002017) Fire Marshal's Office	1,288,551	1,539,363	1,538,039	1,713,347	173,984	11.30%
(1000-10002018) Fire Community Services	16,848	26,619	26,619	30,267	3,648	13.70%
(1000-10002019) LA Services	892,848	1,029,269	1,029,269	1,129,613	100,344	9.75%
(1000-10002020) Logistics Ops	220	0	0	0	0	0.00%
(1000-10005009) Fire - Fiesta Bowl Event	8,665	60,115	60,115	75,039	14,924	24.83%
(1000-10005010) Stadium - Fire Event Staffing	10,632	17,674	17,674	17,674	0	0.00%
(1000-10005011) Arena - Fire Event Staffing	211,696	271,415	241,415	310,965	39,550	14.57%
(1000-10005012) CBRanch - Fire Event Staffing	8,975	86,993	48,693	62,816	-24,177	-27.79%
(1000-10005076) Fire-Crisis Response	8,760	10,000	10,000	10,000	0	0.00%
(1000-10005077) Fire-Health & Safety	167,337	263,353	263,353	268,493	5,140	1.95%
(1000-10005078) Fire-Turnout Program	775,763	454,237	454,237	709,302	255,065	56.15%
(2160-21604020) Grants-Fire Services	0	4,009,467	4,009,467	5,093,621	1,084,154	27.04%
(2160-21605201) Fire AZDOHS Grants	119,034	0	126,103	0	0	0.00%
(2160-21605202) Fire FEMA Grants	633,572	0	526,099	0	0	0.00%
(2160-21605203) Fire AZ Forestry Grants	7,550	0	307,000	0	0	0.00%
(2160-21605208) Fire Miscellaneous Grants	28,134	0	0	0	0	0.00%
(2160-21605209) Fire Donation Accounts	13,972	0	42,000	0	0	0.00%
(2200-22002023) PS Training Ops - Fire	1,148,585	1,559,035	1,559,035	1,925,523	366,488	23.51%
Grand Total	52,169,744	58,733,478	59,734,680	70,572,288	11,838,810	20.16%

**Fire Services
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10002010) Fire Administration	17.00	18.00	21.00	3.00
(1000-10002011) Fire Operations	241.00	253.00	251.00	-2.00
(1000-10002012) Fire Special Operations	0.00	0.00	2.00	2.00
(1000-10002013) Fire Resource Management	7.00	6.00	7.00	1.00
(1000-10002014) Fire Training	0.00	0.00	2.00	2.00
(1000-10002015) Fire Medical Services & Health	0.00	0.00	2.00	2.00
(1000-10002016) Fire Emergency Management	3.00	2.00	3.00	1.00
(1000-10002017) Fire Marshal's Office	10.00	11.00	11.00	0.00
(1000-10002019) LA Services	4.00	1.00	0.00	-1.00
(1000-10002020) Logistics Ops	0.00	0.00	0.00	0.00
(2160-21604020) Grants-Fire Services	8.00	0.00	0.00	0.00
(2200-22002023) PS Training Ops - Fire	6.00	6.00	6.00	0.00
Grand Total	296.00	297.00	305.00	8.00

Performance Report



Mission Statement

We improve the lives of the people we serve every day.

Department Description

The Glendale Human Resources and Risk Management Department provides proactive, innovative and quality customer service and consultation in the areas of total compensation, organizational development, employee relations, staffing, and risk management/safety.

Programs and Functions

Employee Relations – Manages the progressive discipline process and internal investigations as well as conflict mediation and resolution. Provides consultation to management on strategies to improve employee performance as well as the overall work environment to enhance employee and department productivity. Staffs and supports the Personnel Board.

Recruitment – Manages Recruitment Process to ensure the organization attracts and retains highly qualified and diverse workforce.

Benefits – Continuously works with management and employees to ensure the organization is providing quality, affordable health benefits. Provides wellness resources to assist employees in improving and maintaining a healthy lifestyle. Provides continuous support to employees during difficult times when the need for leave arises due to either one's own personal medical condition or to care for a loved one who is ill or injured. Consults with employees as they prepare for retirement to ensure they understand fully what benefits are available to them. Staffs and supports the local PSPRS Board.

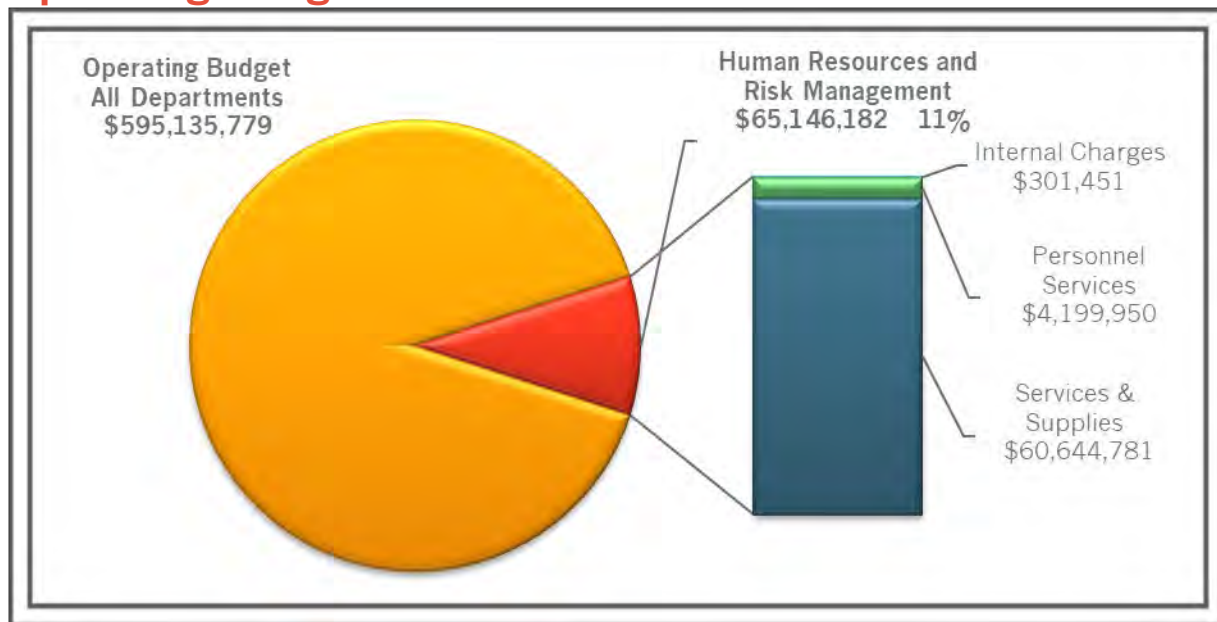
Classification & Compensation - Implements and maintains the classification and compensation structure, policies and practices which include the following:

- Conducting job studies and reclassifications as necessary to ensure duties and responsibilities meet the service needs of the departments
- Conducting market studies to ensure pay structure is competitive with the City's benchmark cities
- Working with City management as a resource during the union negotiation processes
- Ensuring compliance with all applicable federal and state laws such as the Fair Labor Standards Act, the Equal Pay Act and Proposition 206

Employee Development - Provides employee development, engagement and performance management services to the organization.

Risk Management - Responsible for managing the risk management, worker's compensation, safety, and drug-free workplace programs.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Phoenix Business Journal Healthiest Employer Finalist
- Healthy Arizona Worksites Program Platinum Award Winner
- Glendale's first 5K run
- Successful Munis Upgrade
- Moved to 95% online benefit enrollments
- Executed the second annual Success Factors Excellence Awards incentive program, with 34 winners and 28 semi-finalists
- Successfully launched PERFORM for employee evaluations in September, with 449 evaluations in process and 3306 completed
- Successfully implemented LEARN, a learning management system, for all departments and employees. Since January's launch, employees have completed 2084 courses and 442 courses are in process
- The Risk Management Division completed training all departments in inputting Incidents into the Origami claims case management system
- The OSHA employee injury information was fully automated in Origami allowing Risk Management staff to generate the OSHA 300 and 300A reports from the system
- 72.7% of hearing testing of employees was completed on-sight reducing the time employees are away from the workplace
- Risk Management performed four (4) City property assessments/evaluations, conducted six (6) employee emergency exit inspections for renovated buildings, and administered two (2) public facility safety assessments.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Strengthen Workforce Culture Strengthen Workforce Development			
<i>Department Strategic Initiatives</i>	<ol style="list-style-type: none"> 1. Obtain top level management support for diversity initiatives. 2. Form a Diversity Committee to develop, communicate and implement a diversity strategy. 			
<i>Intended Result</i>	Foster and influence a climate of mutual respect and inclusiveness that is open, creative and people centered.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Target</i>
<i>Number of organizational diversity events held</i>	1 in person/4 virtual	3 in person/4 virtual	7	10
<i>Number of diversity training opportunities held</i>	10 on-line	12 on-line	15	17
<i>Number of employees attending diversity training/events</i>	182	273	470	350
<i>Our employee diversity ratio reflects the Glendale community</i>	**See below	**See below	**See below	**See below

***New Hires FY20/21 Actual** – White 55.95%, Black 4.76%, Hispanic Latino 30.95%, Asian 1.79%, Native Hawaiian and other Pacific Islander .60%, American Indian 0%, 2 Or More Races 2.98%

***New Hires FY21/22 Actual** - White 44.97%, Black 5.29%, Hispanic Latino 37.04%, Asian 3.70%, Native Hawaiian and other Pacific Islander .53%, American Indian 1.06%, 2 Or More Races 3.17%

***New Hires FY22/23 Actual** - White 50.53% Black 4.95%, Hispanic Latino 35.34%, Asian 1.77%, Native Hawaiian and other Pacific Islander 1.41%, American Indian 0.00%, 2 Or More Races 3.53%, Undisclosed 2.48%

****Community and Employee Ratios FY20/21 Actual** – White 60.0% Community (61.17%EE), Black/AA 4.94% Community (4.93%EE), Hispanic/Latino 27.30% Community (26.68%EE). Asian 2.53% Community (2.49%EE), American Indian .80% Community (.85%EE), Native Hawaiian and other Pacific Islander .40% Community (.32%EE), 2 Or More Races 1.26% Community (1.06%EE)

****Community and Employee Ratios FY21/22 Actual** - White 44.8% Community (61.17%EE), Black/AA 7.3% Community (4.93%EE), Hispanic/Latino 39.0% Community (26.68%EE). Asian 4.4% Community (2.49%EE), American Indian 1.6% Community (.85%EE), Native Hawaiian and other Pacific Islander .10% Community (.32%EE), 2 Or More Races 9.4% Community (1.06%EE)

****Community and Employee Ratios FY22/23 Actual** - White 44.82% Community (58.7%EE), Black/AA 6.91% Community (4.8%EE), Hispanic/Latino 24.84% Community (28.71%EE). Asian 4.37% Community (2.32%EE), American Indian 1.28% Community (.72%EE), Native Hawaiian and other Pacific Islander .14% Community (.5%EE), 2 Or More Races 7.64% Community (.17%EE), Not Disclosed (2.66% EE)

Strategic Objective	Improve Resource Alignment			
Department Strategic Initiatives	<ol style="list-style-type: none"> 1. Collaborate with employees, stakeholders and healthcare organizations to review options for implementing a fiscally sustainable health plan. 2. Develop a plan to promote greater participation in the wellness program. 			
Intended Result	Maintain a fiscally sustainable employee benefits program that provides high quality healthcare which promotes and enhances the well-being of employees.			
Performance Measures	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Target
Cost increases remain at or below the medical trend.	7-1-20 3.8% below medical trend	7-1-21 2.3% below medical trend	7-1-22 2.4% below medical trend	Stay below medical trend
Increase enrollment in the wellness program.	485 13% decrease in enrollment	556 Introduction of new incentives, increased points	538 Increased points to 25,000	5% increase in enrollment

Strategic Objectives	Improve Resource Alignment Improve Asset Management			
Department Strategic Initiative	<ol style="list-style-type: none"> 1. Monitor external market on regular basis to ensure competitiveness. 2. Complete job studies as appropriate in a timely manner to ensure classifications are current. 3. Comply with appropriate federal and state laws. 4. Complete classification and compensation study to determine critical areas requiring attention. 			
Intended Result	Implement and maintain a competitive non-represented compensation structure, policy, practices, and philosophy to attract, motivate and retain highly skilled employees.			
Performance Measures	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Target
Reduce turnover for non-represented employees	11.8%	12.13%	12.84%	8.0%
Salary ranges are within +/- 5% of the average midpoint for comparative organizations	Study not conducted	At +/-5% 7-1-22	Study not conducted	Remain at +/-5%

<i>Strategic Objectives</i>	Improve Resource Alignment Improve Asset Management			
<i>Department Strategic Initiatives</i>	<ol style="list-style-type: none"> Utilize risk avoidance, risk reduction, risk transfer and risk retention strategies to protect against losses that would negatively impact City assets and its ability to provide ongoing services. Manage property and liability claims to minimize costs. Promote employee safety awareness programs. 			
<i>Intended Result</i>	Provide and maintain a low risk, safe environment for City of Glendale employees and its citizens.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Target</i>
Utilize in-house counsel 50% (when practical) to reduce legal fees.	39% in house**	68% in house**	79% in house	
Open (filled/served)	22	10	18	50%
Closed (settled, prevailed or dismissed)	22	18	10	
Internal counsel assigned	13	18	22	
Outside counsel assigned	20	10	6	
*Experience Modification Rate for Workers' Compensation Claims at 1.0 or less. The average for city and county employers is 1.04%	1.21	Has not been calculated by ICA yet	1.28	1.0
Maintain total operating cost of risk at < 3%	.017%	1.62%	.016%	<3%

*The Experience Modification Rate is a comparison of the cost of claims paid compared to the amount of insurance paid. The amounts are equal at 1.0. Any number less than 1.0, is an indication that we have paid less than the expected cost of claims, any number above 1.0, we have paid more than the expected cost of claims. The higher E-mod is due to the insurance rates for claims involving cancer, COVID and PTSD. As the rate calculations are increased, our e-mod will return to normal. The average for cities, towns and counties is 1.23.

Human Resources (21)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	2,932,878	3,483,414	3,483,414	4,199,950	716,536	20.57%
Services and Supplies	41,162,028	56,017,735	56,017,735	60,644,781	4,627,046	8.26%
Internal Charges	147,018	196,362	196,362	301,451	105,089	53.52%
Grand Total	44,241,924	59,697,511	59,697,511	65,146,182	5,448,671	9.13%

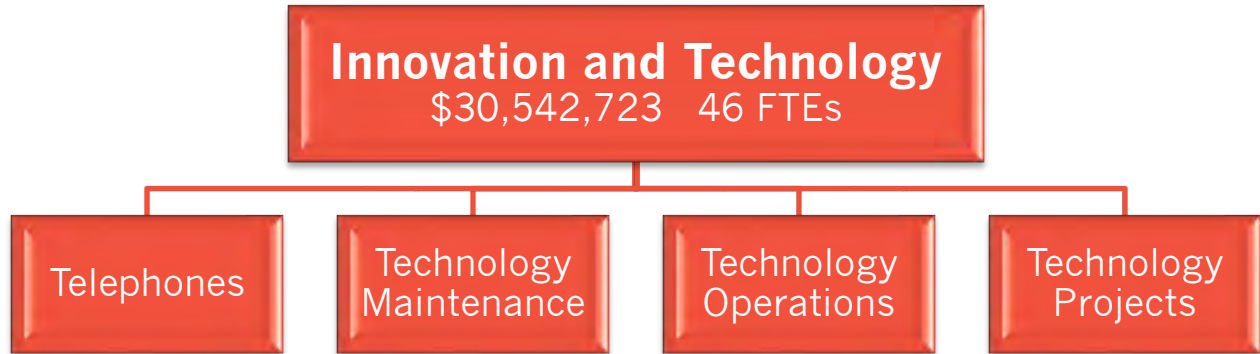
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10002110) Human Resource Administration	2,244,771	2,644,066	2,644,066	3,243,029	598,962	22.65%
(1000-10002112) Organizational Development	291,694	424,319	424,319	440,607	16,289	3.84%
(1000-10005014) Employment Services	17	0	0	0	0	0.00%
(1000-10005015) Employee Relations	1,210	0	0	0	0	0.00%
(1000-10005017) Employee Programs	51,668	60,000	60,000	60,000	0	0.00%
(1000-10005018) Benefits	56,116	109,446	109,446	181,880	72,434	66.18%
(7010-70102113) Risk Management	6,976,035	11,580,940	11,580,940	12,902,919	1,321,979	11.42%
(7020-70202114) Workers' Compensation	3,186,832	9,728,570	9,728,570	10,911,047	1,182,477	12.15%
(7020-70205098) Presumptive Cancer Care	1,676,313	815,283	815,283	819,526	4,243	0.52%
(7030-70305019) Benefit Programs	29,757,269	34,334,887	34,334,887	36,587,174	2,252,287	6.56%
Grand Total	44,241,924	59,697,511	59,697,511	65,146,182	5,448,671	9.13%

Human Resources Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10002110) Human Resource Administration	17.00	19.00	20.00	1.00
(1000-10002112) Organizational Development	1.00	1.00	1.00	0.00
(1000-10005014) Employment Services	0.00	0.00	0.00	0.00
(1000-10005015) Employee Relations	0.00	0.00	0.00	0.00
(1000-10005016) Compensation	0.00	0.00	0.00	0.00
(1000-10005018) Benefits	0.00	0.00	1.00	1.00
(7010-70102113) Risk Management	2.00	2.00	2.00	0.00
(7020-70202114) Workers' Compensation	3.00	3.00	3.00	0.00
Grand Total	23.00	25.00	27.00	2.00

Performance Report



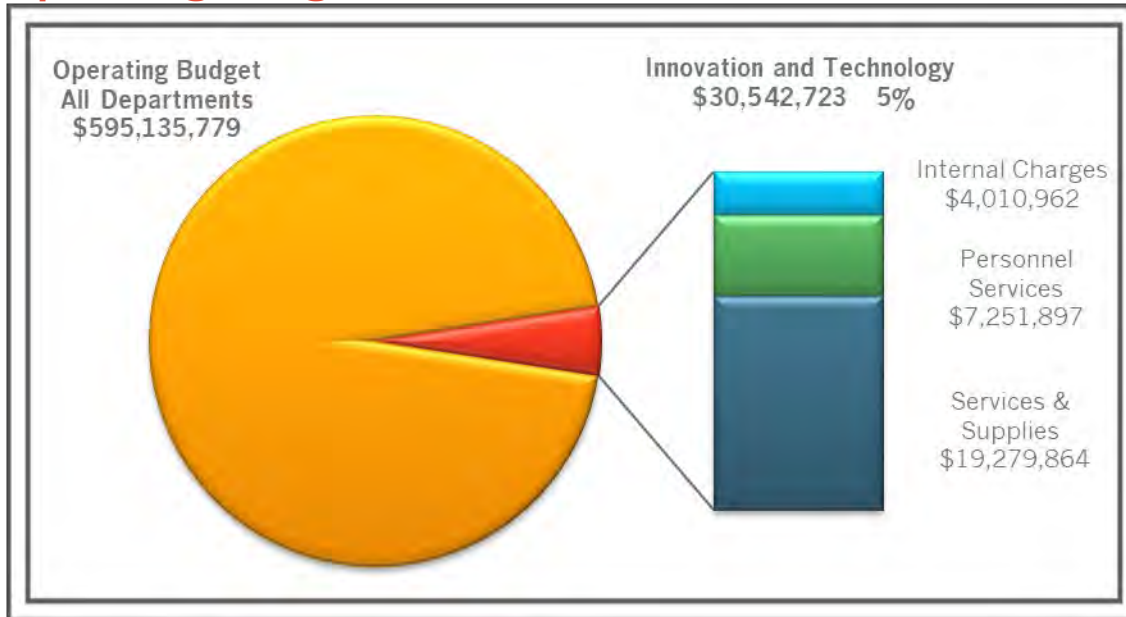
Mission Statement

We empower the City by providing reliable, secure, innovative, and efficient technology services and solutions.

Department Description

Innovation and Technology (IT) supports the city's technology infrastructure such as applications, networks, data services, email, and telephony. IT also supports the enhancement of business processes through the use of the LEAN methodology blended with the appropriate application of technology.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- The 2023 CIO 100 Award** is one of the most prestigious and coveted awards in technology. It is associated with CIO magazine, founded in 1987, and is a global award recognizing organizations in Americas, Europe, the Middle East, Africa, and Asia. The award recognizes organizations and IT teams for innovative approaches to solving complex business challenges. The City was recognized for its innovative approach to solving the challenge stemming from the implementation of centralized collection of sales tax in June 2016, many cities and towns in Arizona have struggled to piece together and connect the data and reports provided by the Arizona Department of Revenue (ADOR). These were the findings of an audit performed by the Auditor General of the new Sales Tax process. City staff in the Tax & Licensing department were hampered in performing their duties as extracting useful information was challenging and research for a typical case would take 1- 2 hours. In collaboration with Finance, the Innovation & Technology team developed a SaaS application that simplified the entire process. The AZ Tax Central application reduced the time needed to generate the same analysis to 2-5 minutes. The AZ Tax Central application is used by nearly 20% of Arizona cities and towns.

- **Super Bowl LVII** – Technology's role has grown exponentially in our lives and the Super Bowl experience now relies heavily on technology. Innovation & Technology team actively participated and led various activities while collaborating with Resource Working Groups (RWG). We are sharing a few highlights of the Innovation & Technology department's work during Super Bowl 2023:
 - Innovation & Technology and DHS jointly led the Cybersecurity Tabletop Exercise attended by local, state, and federal agencies and the NFL. The event was hosted at the Glendale Civic Center.
 - Innovation & Technology was part NFL SecOps, where NFL and partners monitored the entire technology ecosystem. Glendale's technology environment delivered highly available technology services as reported by the NFL without disruption.
 - Innovation & Technology teams were part of Emergency Operations during the Super Bowl event.
 - Responded to a request from Public Affairs by establishing a monitoring program to manage camera feeds. This program included 24/7 support delivered by IT team.
 - GIS Center of Excellence created a pre-event planning app and related dashboard for Fire which helped in the logistics for critical asset locations.
 - GIS Center of Excellence in collaboration with the National Center for Missing & Exploited Children provided timely information to utilized by GPD and other law enforcement partners.
 - Implemented a system to help staff identify and register short-term rentals.
 - Implemented a Mass Notification system which provides the ability to quickly communicate critical information with employees through text, phone, and email.

- **Downtown Campus Reinvestment** – In collaboration with Engineering and Facilities, Innovation & Technology is coordinating the technical aspect of relocating employees from City Hall. Additionally, prior to the renovation starting, all documents stored in City Hall will need to be relocated or purged. This project, in collaboration with the City Clerk's Office, will consist of document storage and scan on-demand services for the life of the renovation.

- **Created a Modern Data Platform** – To harness the power of data, we built the foundation of a multi-cloud data platform that will allow the City to become a nimble data-driven organization where data and insights will inform our decisions to deliver services and value to our citizens transparently and efficiently. This digital transformation initiative includes a data lake, a data warehouse, and data pipeline automation to significantly reduce the amount of manual effort and potential for error in the creation of the monthly Council Report. In parallel, the department is working to implement a data governance model to support the discovery, evaluation, and governance of data and analytics assets across the City. This first project included defining business terms and the data lineage for the Council Report. Data lineage tracks data from its source to dashboards and tracks all the transformations it has gone through in its entire lifecycle.

- **2nd Annual Innovation & Technology Summit** – This year’s IT Summit included a keynote speaker who shared insights on Smart Cities. Department participants engaged in discussions on business strategy, prioritization of projects, and how technology can help accomplish their goals. In support of engaging with the community, and recognizing our youth for their accomplishments in technology, Glendale's Cactus High team winners of “The ChezyChamps”, a global invitational robotic championship, were invited to participate in the event.
- **GIS Center of Excellence** – Created dashboards, applications, and models to support departments in providing services. A few highlighted projects include:
 - Tracking the progress toward the goal of inspecting all City properties every quarter
 - Developing the workflow for contractors to submit infrastructure to the City in GIS-format rather than paper which improves the timeliness and efficiency of updating GIS assets
 - Creating a Traffic Study Mapping dashboard which analyzes crash incident data to help the City’s Vision Zero initiative to eliminate all traffic fatalities and severe injuries
 - Developing a field collection app and dashboard to track homelessness in the City
 - Provided a variety of apps and maps for Fire. These include maps of response times and coverage areas, a near real-time incident dashboard which tracks incident and units (e.g., fire trucks, EMT, etc.), a series of printable “heat maps” of incidents by type, and several field data collection apps with associated collected-data dashboards for asset management.
- **Enhanced Employee Tools and Productivity**
 - Expanded the use technology to manage City’s assets. The Enterprise Asset Management system was rolled-out to include Public Facilities Recreation and Special Events (PFRSE) to manage inventory, assets, and work planning.
 - Deployed networking tools to increase visibility of network health and status and to standardize configurations a critical capability in rapidly changing technology landscape.
- **Security Cameras Program** – Deployed 229 security cameras at 15 City facilities to provide live video footage and recorded video surveillance, including events and alarm notifications. This is a multi-year program which since inception has deployed a total of 419 security cameras at 24 sites.
- **Zero Trust Architecture** is a White House and Cybersecurity, and Infrastructure Security Agency (CISA) recommended approach to cybersecurity. Implementing Zero Trust provides the City visibility, analytics, and contextual detail to drive a greater understanding of the performance of our cyber security posture. Zero Trust once fully implemented will create a secure, common federated identity management system, better visibility into user and network behavior, and allow the City to apply more granular resource access control.

- **Continuity of Operations Exercises** – The City is not immune to planned or unplanned disruptions, malicious attacks, and data loss in the current technology environment. Hence, the purpose of Continuity of Operations Exercises is to validate the reliability and resiliency of City’s technology ecosystem, specifically systems critical to the City’s operations.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Improve Tools & Technology Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Increase level of service to provide effective and efficient information technology support.			
<i>Intended Result</i>	Technologies are highly available, recoverable, and the integrity of data is maintained.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Target</i>
<i>Service Level Agreement (SLA) Compliance</i>	95.84%	96.72%	94.32%	95.75%
<i>Tickets Not Re-opened</i>	98.19%	98.42%	98.16%	98.30%
<i>Customer Satisfaction Rating</i>	98.89%	99.39%	99.45%	99.40%
<i>Number of Computers Replaced per Year</i>	102	188	325	589

**Innovation and Technology (22)
Budget by Categories of Expenditures**

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	3,980,946	5,758,592	5,758,592	7,251,897	1,493,305	25.93%
Services and Supplies	6,659,682	15,156,790	15,156,790	19,279,864	4,123,074	27.20%
Internal Charges	834,768	2,562,290	2,562,290	4,010,962	1,448,672	56.54%
Grand Total	11,475,396	23,477,672	23,477,672	30,542,723	7,065,051	30.09%

Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(7050-70502210) Innovation & Tech Operations	8,492,557	13,014,139	13,014,139	17,026,188	4,012,049	30.83%
(7050-70502211) Telephones	717,060	954,423	954,423	844,000	-110,423	-11.57%
(7050-70502212) Innovation & Tech Maintenance	954,338	1,783,636	1,783,636	2,576,040	792,404	44.43%
(7060-70602213) Technology Projects	1,311,440	7,725,474	7,725,474	10,096,495	2,371,021	30.69%
Grand Total	11,475,396	23,477,672	23,477,672	30,542,723	7,065,051	30.09%

Innovation and Technology Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(7050-70502210) Innovation & Tech Operations	34.00	40.00	45.00	5.00
(7050-70502211) Telephones	1.00	1.00	1.00	0.00
Grand Total	35.00	41.00	46.00	5.00

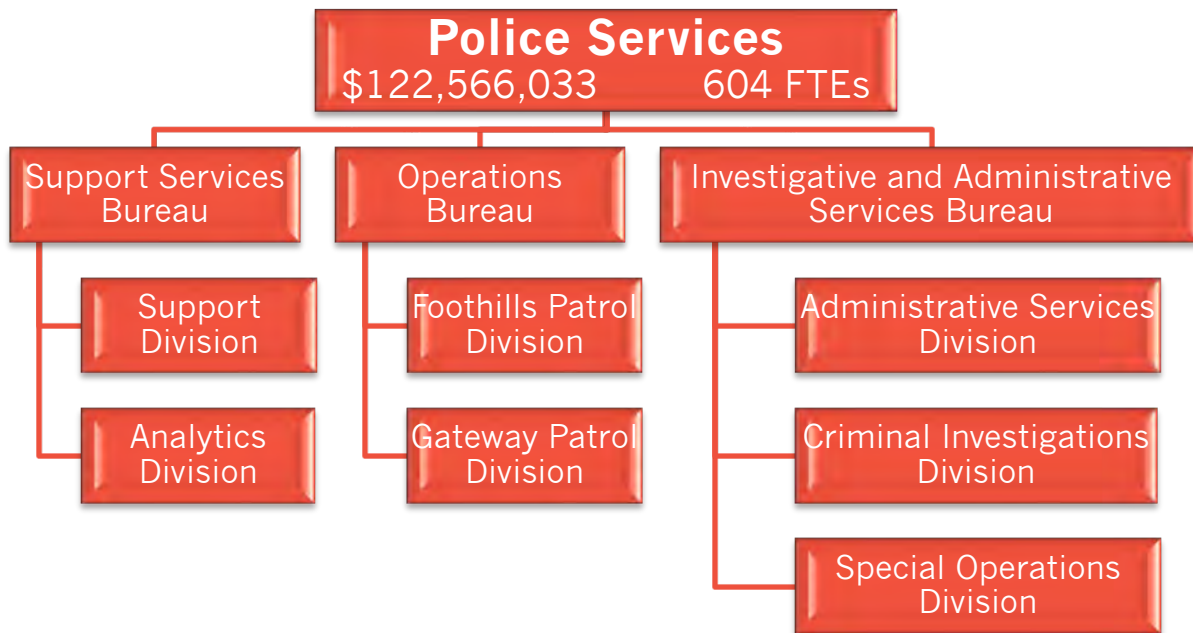
**Non-Departmental (23)
Budget by Categories of Expenditures**

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	5,656,532	365,000	365,000	365,000	0	0.00%
Services and Supplies	11,795,275	24,658,361	28,791,861	9,926,967	-14,731,394	-59.74%
Internal Charges	0	0	0	11,696	11,696	0.00%
Grand Total	17,451,807	25,023,361	29,156,861	10,303,663	-14,719,698	-58.82%

Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10002310) Non-Departmental	10,689,983	13,962,634	16,962,634	7,259,755	-6,702,879	-48.01%
(1000-10002317) Non-Departmental 23 Super Bowl	0	3,000,000	3,000,000	0	-3,000,000	-100.00%
(1000-10002318) Non-Departmental 24 Final Four	0	0	0	2,010,408	2,010,408	0.00%
(2100-21004023) Utility Bill Don-FrmtheHeart	99,700	150,000	150,000	150,000	0	0.00%
(2161-21612316) Non-Departmental ARPA	6,662,124	7,910,727	9,044,227	883,500	-7,027,227	-88.83%
Grand Total	17,451,807	25,023,361	29,156,861	10,303,663	-14,719,698	-58.82%

Performance Report



Mission Statement

The mission of the Glendale Police Department is to protect the lives and property of the people we serve.

Department Description

The Glendale Police Department is committed to serving the people of Glendale with the highest quality services in preventing crime, maintaining order, and providing support to numerous events held within the City. The organization continues to emphasize the development of professional knowledge and leadership skills for exemplary men and women and the utilization of progressive, innovative techniques and emerging technologies. A partnership with our citizens and consistent engagement of our community allow us to formulate policing strategies that are critical to our mission. The Glendale Police Department provides the most effective possible response to law enforcement emergencies, neighborhood problems and the enforcement of traffic laws, ensuring that Glendale continues to be a desirable place to live, raise a family, educate, recreate and do business. Everything done, collectively or individually, is done in accordance with Department values and objectives.

The Department is made up of three major functional units; the Operations Bureau, the Investigative and Administrative Services Bureau, and the Support Services Bureau. The former two are each headed by a sworn Assistant Chief, the latter is headed by a civilian Assistant Director.

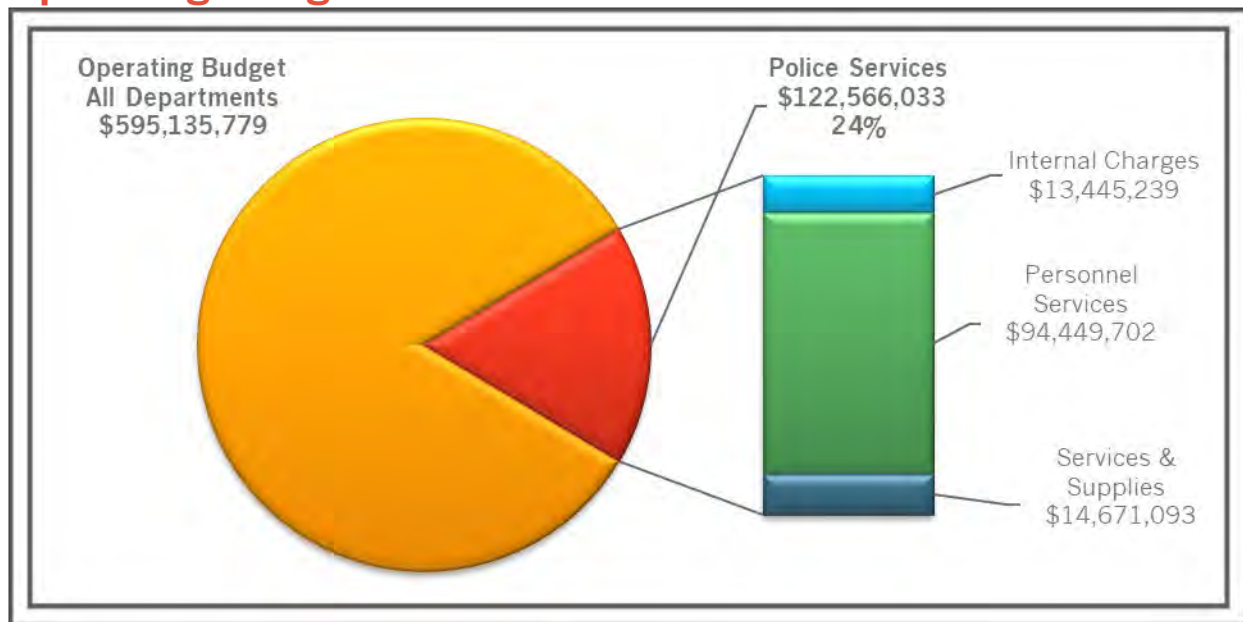
The Operations Bureau encompasses two Patrol Divisions; the Foothills Division and the Gateway Division, each serving a geographic portion of the City. Patrol provides primary

patrol and response services to their respective areas of the City with a large contingent of uniformed police officers and other specialized support staff.

The Investigative and Administrative Services Bureau includes three Divisions; the Criminal Investigations Division, the Special Operations Division and the Administrative Services Division. Criminal Investigations is primarily responsible for the investigation of crime and the prosecution of offenders. The Special Operations Division includes three units; the Emergency Response Unit, the Special Events Planning & Operations Unit, and the Traffic Unit. The Administrative Services Division is responsible for the Department's Training Unit, Personnel Management, Budget, and Planning and Research.

The Support Services Bureau provides auxiliary functions in furtherance of Department operations. This includes working groups such as Communications, Detention, Security, Records, Property & Evidence, Technology and Analytics.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- The Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) conducted an assessment of the Glendale Police Department, beginning on April 4th, 2022. This examination reviewed the department’s policies, procedures, management, operations, and support services. After assessment, GPD was re-accredited for the 8th cycle in a row. The agency has proudly maintained its accreditation for the last 22 consecutive years, since 2000.
- The City has approved seven new police FTEs, 5 sworn and 2 non-sworn, to participate in the Misdemeanor Repeat Offender Program (MROP). This program will be utilized to identify, manage, and refer misdemeanor repeat offenders, who are often homeless, to the Glendale City Prosecutor to be connected to social services.
- The FBI has migrated away from Uniform Crime Reporting (UCR) and implemented a new National Incident-Based Reporting System (NIBRS). This year, the Records Department became certified for NIBRS crime reporting largely due to their clean data collection. The system allows for a 4% error rate; Glendale’s error rate is at .02%.
- The Police Department continues to see success in the hiring bonus program. This year, over 87 new employees, including over 45 new police officers and 20 lateral police officers were hired. The Department also added 37 new police volunteers.
- The Real Time Crime Center’s (RTCC) “Drone As a First Responder” program flew 161 flights in support of the patrol divisions. Additionally, 1,585 drone operations supported various divisions to include Criminal Investigations, Vehicular Crimes Unit, and the Emergency Response Unit. This also includes supporting numerous stadium/arena events.

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Improve Community Experience			
<i>Department Strategic Initiatives</i>	Decrease the level of crime Increase satisfaction of police services.			
<i>Intended Result</i>	Reduced violent and property crime			
<i>Performance Measures*</i>	<i>CY2021 Actual</i>	<i>CY2022 Actual</i>	<i>CY2023 Estimate</i>	<i>CY2024 Target</i>
UCR Part I - % change:				
Violent Crimes % change	14.3%	7.0%	-5.6%	N/A
Property Crimes % change	9.3%	12.3%	-9.6%	
UCR Part 1 Crimes	8,957	9,990	9,082	
Violent Crime	1,284	1,374	1,297	N/A
Property Crime	7,673	8,616	7,785	
% of UCR Part I Crimes Cleared	14.6%	14.9%	17.8%	
Violent Crimes	24.1%	25.3%	29.5%	N/A
Property Crimes	13.0%	13.2%	15.8%	
Cleared by Arrest	1,370	1,488	1,614	
Violent Crimes [# / total]	[309 / 1,123]	[347 / 1,374]	[382 / 1,297]	N/A
Property Crimes [# / total]	[941 / 7,023]	[1,141 / 8,616]	[1,232 / 7,785]	

Strategic Objective	Optimize Processes & Services			
Department Strategic Initiatives	Respond to calls for service in a timely manner Increase proactive patrol Judiciously enforce traffic laws to promote traffic safety			
Intended Result	Promote a sense of community through safe and healthy neighborhoods, effective response to requests, maintain high visibility, and enforce traffic safety laws throughout the City.			
Performance Measures	FY2021 Actual	FY2022 Actual	FY2023 Estimate	FY2024 Target
Calls for Service	181,576	175,608	172,902	N/A
% Responses meet desired standard time*: Priority 1 Calls	74.1%	71.6%	77.9%	90%
Priority 2 Calls	44.1%	40.8%	42.8%	90%
Traffic collisions with injuries	1,127	1,439	N/A	N/A
DUI Arrests	508	490	N/A	N/A
Officer initiated call volume	59,296	48,921	49,178	N/A
Traffic Stops	21,188	16,779	15,892	N/A
Communications % 911 calls answered in 15 secs. (est.) ** % Calls dispatched in 60 secs.	89% Prt. 1: 83.8% Prt. 2: 70.5%	81% Prt. 1: 81.0% Prt. 2: 70.0%	77% Prt. 1: 84.2% Prt. 2: 70.3%	90% Prt. 1: 80% Prt. 2: 72%

*Standard response time is 5 minutes for Priority 1 & 2

** NENA standard: 90% of 9-1-1 calls answered in 15 seconds or less

Strategic Objectives	Strengthen Workforce Development Strengthen Workforce Culture			
Department Strategic Initiative	Develop and maintain a high-quality work force by applying and maintaining professional standards for service.			
Intended Result	A high-quality workforce that is dedicated to enhancing safety and security in the city and providing high quality services to the community.			
Performance Measures	FY2021 Actual	FY2022 Actual	FY2023 Estimate	FY2024 Target
Revised policies	38	11	50	50
Training: E-Learning sessions*	61	56	60	60
AOT Session conducted*	64	40	64	64
Professional Development Expenditure	\$100,000	\$150,000	\$150,000	\$150,000
Professional Standards investigations completed	132	104	N/A	N/A
Total investigations sustained	72	53	N/A	N/A

*Training sessions are reported as calendar year

Police Services (24)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	78,493,704	85,871,706	85,871,706	94,449,702	8,577,996	9.99%
Services and Supplies	8,503,484	12,252,244	14,674,027	14,671,093	2,418,848	19.74%
Internal Charges	10,662,344	11,691,576	11,691,576	13,445,239	1,753,663	15.00%
Grand Total	97,659,532	109,815,526	112,237,309	122,566,033	12,750,507	11.61%

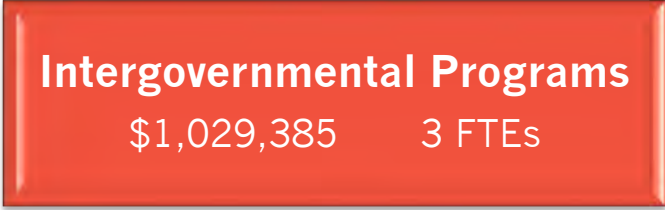
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10002410) Police Administration	5,819,435	6,242,691	6,242,691	8,039,446	1,796,755	28.78%
(1000-10002411) Training	3,688,738	3,555,898	3,555,898	3,604,631	48,733	1.37%
(1000-10002414) Special Operations	9,151,359	9,820,771	9,820,771	10,437,768	616,997	6.28%
(1000-10002416) Crime Investigations	13,881,330	15,015,392	15,015,392	15,931,281	915,888	6.10%
(1000-10002417) Police Support Services	2,905,243	3,462,948	3,462,948	3,835,882	372,934	10.77%
(1000-10002418) Detention	3,075,041	3,397,683	3,397,683	5,257,466	1,859,783	54.74%
(1000-10002419) Communications	4,016,815	4,870,757	4,870,757	5,265,998	395,241	8.11%
(1000-10002420) Towing Administration	103,372	104,088	104,088	113,420	9,332	8.97%
(1000-10002421) Gateway Patrol Division	24,625,482	26,316,230	26,316,230	27,266,556	950,326	3.61%
(1000-10002422) Foothills Patrol Division	21,391,325	23,176,865	23,176,865	26,700,545	3,523,680	15.20%
(1000-10002426) MROP Program	0	0	0	156,685	156,685	0.00%
(1000-10005020) Police Personnel Management	1,149,656	1,178,275	1,178,275	1,126,334	-51,941	-4.41%
(1000-10005021) Fiscal Management	3,900,501	5,618,453	5,618,453	6,012,903	394,450	7.02%
(1000-10005022) PD - Stadium Event Staffing	762,394	922,521	922,521	1,474,315	551,794	59.81%
(1000-10005023) PD - Fiesta Bowl Event	55,958	69,299	69,299	167,042	97,743	141.05%
(1000-10005024) PD - Arena Event Staffing	360,122	574,322	574,322	764,727	190,405	33.15%
(1000-10005025) PD - College FB Playoffs	294	0	0	0	0	0.00%
(1000-10005026) PD - CBRanch Event Staffing	5,524	30,620	30,620	36,317	5,697	18.60%
(1000-10005080) SWAT Medics	1,629	0	0	0	0	0.00%
(2160-21604024) Grants-Police Services	0	2,869,740	1,669,938	3,404,132	534,392	18.62%
(2160-21605211) Police AZDOHS Grants	116,691	0	1,103,649	0	0	0.00%
(2160-21605212) Police AZDPS Grants	356,547	358,926	1,022,253	405,926	47,000	13.09%
(2160-21605213) Police GOHS Grants	279,104	0	472,267	0	0	0.00%
(2160-21605214) Police HIDTA Grants	161,286	0	153,000	0	0	0.00%
(2160-21605215) Police USDOJ Grants	395,701	200,000	781,959	408,784	208,784	104.39%
(2160-21605216) Police USMS Grants	88,370	0	97,400	0	0	0.00%
(2160-21605217) Police DUIAC Grants	190,067	0	67,138	0	0	0.00%
(2160-21605218) Police SRO Recovery Grants	140,106	64,268	64,268	62,576	-1,693	-2.63%
(2160-21605219) Police Task Forces Grants	65,806	0	101,205	0	0	0.00%
(2160-21605228) Police Miscellaneous Grants	147,764	7,131	285,771	7,131	0	0.00%
(2160-21605229) Police Donation Accounts	19,642	0	103,000	0	0	0.00%
(2170-21702423) Federal RICO	26,584	225,000	225,000	225,000	0	0.00%
(2170-21702424) State RICO	390,007	1,391,013	1,391,013	1,405,263	14,250	1.02%
(2200-22002413) PS Training Ops - Police	387,640	342,634	342,634	455,904	113,270	33.06%
Grand Total	97,659,532	109,815,526	112,237,309	122,566,033	12,750,507	11.61%

**Police Services
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10002410) Police Administration	25.00	38.00	35.00	-3.00
(1000-10002411) Training	23.00	19.00	17.00	-2.00
(1000-10002414) Special Operations	54.00	53.00	52.00	-1.00
(1000-10002416) Crime Investigations	86.00	84.00	85.00	1.00
(1000-10002417) Police Support Services	30.50	29.50	35.50	6.00
(1000-10002418) Detention	18.00	18.00	18.00	0.00
(1000-10002419) Communications	41.50	41.50	39.50	-2.00
(1000-10002420) Towing Administration	2.00	1.00	1.00	0.00
(1000-10002421) Gateway Patrol Division	146.00	141.00	141.00	0.00
(1000-10002422) Foothills Patrol Division	136.00	147.00	160.00	13.00
(1000-10005020) Police Personnel Management	6.00	6.00	8.00	2.00
(1000-10005022) PD - Stadium Event Staffing	1.00	1.00	1.00	0.00
(1000-10005024) PD - Arena Event Staffing	1.00	1.00	1.00	0.00
(2160-21605212) Police AZDPS Grants	2.00	2.00	2.00	0.00
(2160-21605215) Police USDOJ Grants	0.00	0.00	4.00	4.00
(2160-21605218) Police SRO Recovery Grants	1.00	1.00	1.00	0.00
(2160-21605228) Police Miscellaneous Grants	0.00	0.00	0.00	0.00
(2170-21702424) State RICO	1.00	1.00	1.00	0.00
(2200-22002413) PS Training Ops - Police	2.00	1.00	2.00	1.00
Grand Total	576.00	585.00	604.00	19.00

Performance Report



Intergovernmental Programs
\$1,029,385 3 FTEs

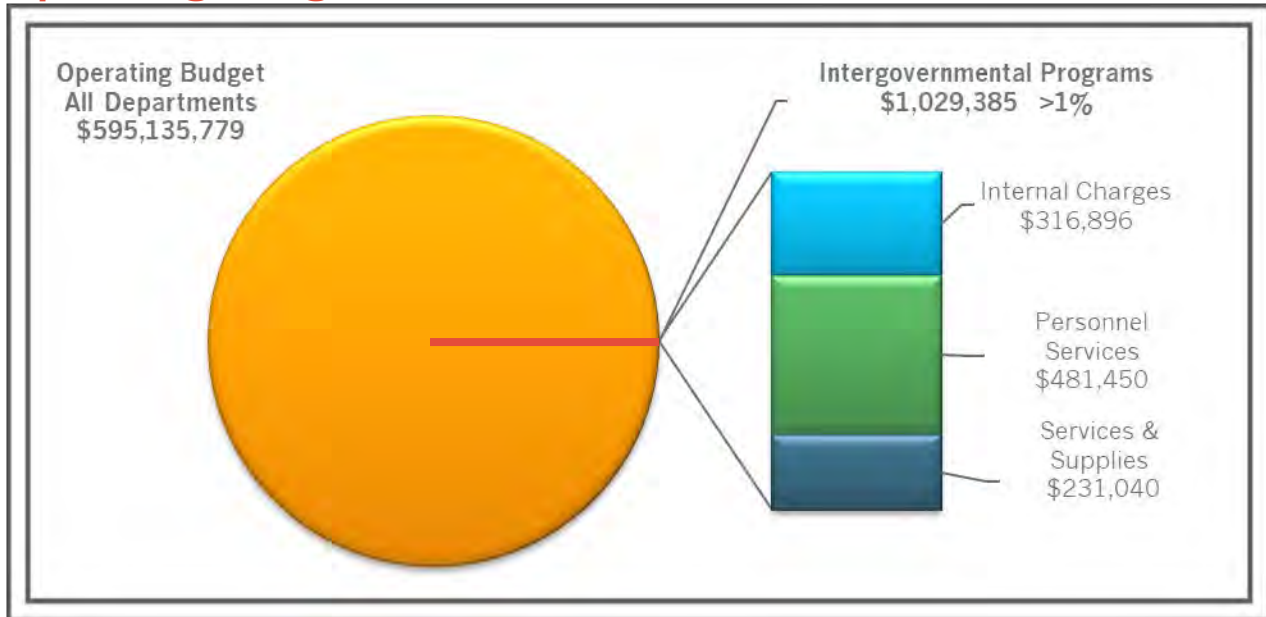
Mission Statement

The mission of the Intergovernmental Programs Department is to develop, represent and advocate the city’s legislative policy decisions by consistently and effectively interacting with other governmental and non-governmental entities.

Department Description

The Intergovernmental Programs Department coordinates the legislative and external activities and programs of the city of Glendale. We carry out the state and federal legislative agenda adopted by the City Council. We research and review state and federal legislation impacting the city. We protect the city’s interests in various stakeholder processes and work to resolve City issues with external partners. We develop reports and policy recommendations to City Management and City Council. We staff the Mayor and Council on the various federal, state and regional policy committees they hold positions on including, the Maricopa Association of Governments (MAG), the Regional Public Transit Authority (RPTA), the Arizona Municipal Water Users Association (AMWUA), the Arizona League of Cities and Towns, the National League of Cities (NLC), United States Conference of Mayors, WESTMARC and others.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
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- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Intergovernmental Programs

- Continued to lead regional efforts to introduce legislation authorizing Maricopa County to call an election for the extension of Proposition 400, the region's half-cent sales tax dedicated solely for transportation.
- Introduced legislation on behalf of the City Council to reform public posting requirements.
- Introduced legislation on behalf of the Glendale Police Department to allow cities to charge staff time for redacting police body camera footage.
- Secured a \$3.2 million state of Arizona budget appropriation to help construct a Veterans Community in Glendale.
- Secured a \$810,000 state of Arizona budget appropriation to contribute towards Glendale's commitment to convert rights of way landscaping to xeriscape.
- Educated and lobbied the Governor's Office on the importance of the Family Advocacy Center and the challenges of losing federal funding. Such actions resulted in approximately \$490,000 of state COVID funds to continue funding the Family Advocacy Center.
- Assisted Luke AFB with state legislation to prohibit private drone operations on or over the military installation.
- Increased City and Legislative relationships through frequent planned interactions between City Councilmembers and state House and Senate members.
- Hosted a 2023 Legislative Dinner that brought 13 of Glendale's 18 legislators to Glendale for a roundtable discussion with the City Council.

- Assisted Glendale City Courts in advocating for the Veteran’s Court by facilitating a tour and round table discussion with the City Council and Senator Kyrsten Sinema.
- Established and maintained communication with the new Governor’s Office and state agency staff to ensure continuity of service for the residents of the City of Glendale and the State of Arizona.
- Secured a commitment of \$1.33 million of federal funding in FY 23 for improvements to three community centers and/or recreation centers located in the 85301-zip code.
- Secured a commitment of federal funding in FY 23 for improvements to the Luke Air Force Base Child Development Center.

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Improve Purposeful Communication			
<i>Department Strategic Initiative</i>	Successfully advocate the city’s position on issues at the Arizona Legislature, United States Congress, and other governmental bodies.			
<i>Intended Result</i>	Legislative awareness and impact.			
<i>Performance Measures</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Estimate</i>	<i>FY2024 Target</i>
<i>Total number of bills posted</i>	1,510	1,672	1,825	1,950
<i>Number of bills tracked that have a direct impact to City and have received staff input</i>	335	361	372	340
<i>Number of new laws being enacted</i>	347	202	221	201

<i>Strategic Objectives</i>	Improve Purposeful Communication Improve Stakeholder Engagement			
<i>Department Strategic Initiative</i>	Proactively pursue an enhanced presence on regional and national committees, work cooperatively with local and regional partners/agencies, and strategically position Glendale’s projects for regional funding and support.			
<i>Intended Result</i>	Glendale projects are funded and completed in the appropriate times.			
<i>Performance Measures</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Estimate</i>	<i>FY2025 Target</i>
<i>Total number of regional and national committees on which Glendale elected officials are serving</i>	23	24	24	24

<i>Strategic Objectives</i>	Improve Purposeful Communication Improve Stakeholder Engagement Increase Innovation Solutions			
<i>Department Strategic Initiative</i>	Proactively engage residents and council through targeted communication strategies and the use of creative outreach methods.			
<i>Intended Result</i>	The public and the Council are informed of the City’s legislative agenda and bills being considered by the Legislature that would have a direct impact on the city or neighborhoods.			
<i>Performance Measures</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Estimate</i>	<i>FY2025 Target</i>
Number of Legislative Link subscribers	199	222	233	244
Number of legislative reports posted to the website	19	20	18	18

**Intergovernmental Programs (25)
Budget by Categories of Expenditures**

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	1,722,528	1,953,711	1,953,711	481,450	-1,472,261	-75.36%
Services and Supplies	369,008	466,879	466,879	231,040	-235,839	-50.51%
Internal Charges	325,799	324,760	324,760	316,896	-7,863	-2.42%
Grand Total	2,417,335	2,745,349	2,745,349	1,029,385	-1,715,964	-62.50%

Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10002510) Intergovernmental Progs Admin	2,417,335	2,745,349	2,745,349	1,029,385	-1,715,964	-62.50%
Grand Total	2,417,335	2,745,349	2,745,349	1,029,385	-1,715,964	-62.50%

**Intergovernmental Programs
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10002510) Intergovernmental Programs	14.00	14.50	3.00	-11.50
(1000-10002511) Cable Communications	1.50	0.00	0.00	0.00
Grand Total	15.50	14.50	3.00	-11.50

Performance Report



Mission Statement

A partnership of employees and community working together to create a better quality of life for Glendale through the provision of excellent parks, recreational programming, special events, tourism, and neighborhood and community facilities.

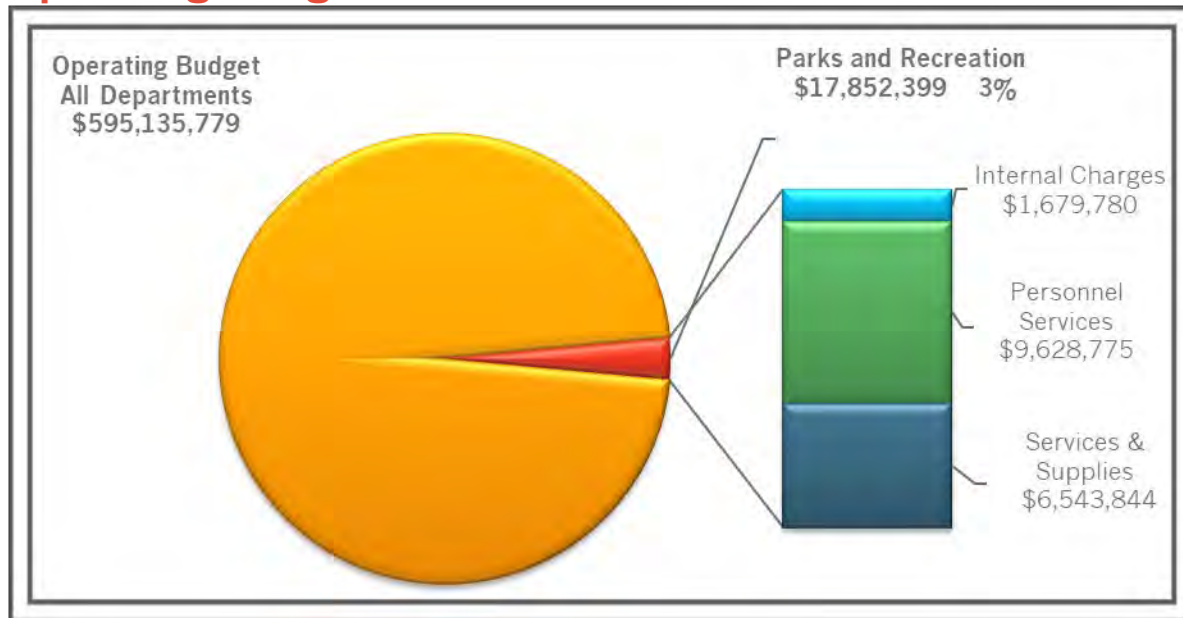
Department Description

The Parks Division manages and maintains all public parks, open spaces, trails, stormwater retention basins, landscaping at municipal facilities, and Thunderbird Conservation Park. The Division is also responsible for monitoring and ensuring the safety and security of park and facility use.

The Recreation Division offers opportunities to enhance the social, physical, mental, and economic health of our community through a variety of diverse recreation programs and facilities. Recreation programs and events are held at the Foothills Recreation and Aquatics Center, the Glendale Adult Center, Historic Sahuaro Ranch, Glendale Community Center, and at basketball, tennis, skate courts, and other recreation facilities throughout the city.

The Glendale Civic Center offers hospitality and customer service with the rental of high-quality ballrooms and gardens for corporate meetings, banquets, conferences, trade shows, private parties, and social event gatherings. The Civic Center is a full-service venue that includes the provision of catering (food and beverage) services by professional local caterers.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
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Accomplishments, Enhancements, and Efficiencies

Parks

- Parks resurfaced the parking lots at Thunderbird Conservation Park to improve the conditions for park users. The project included filling the potholes and applying a new polymer surface for dust control.
- Parks partnered with Recreation on a Fiesta Bowl Charities Project at O'Neil Park. The project included two new playgrounds, a new basketball court, and new turf for the sports field. Overall, 195 volunteers participated in 2 playground "Build Days" organized by the Fiesta Bowl Charities partner, Kaboom!
- Basketball courts were resurfaced at Carmel, Oasis, Mission, Acoma, Sunset Palms, and Greenbriar Parks.
- New restroom buildings were added at O'Neil, Bonsall, Rose Lane, and Thunderbird Paseo Parks.
- New playgrounds were installed at sixteen (16) parks throughout the City.
- Staff received training in several areas of park maintenance including sustainable landscaping, playgrounds, tree trimming, and irrigation.
- Parks installed 7 smart controllers to assist with monitoring watering levels in support of the City's Drought Management Plan.

- Irrigation renovations were completed throughout Discovery Park
- The Glendale Works program provided 154 days of maintenance and clean-up in Glendale parks.

Recreation

- The Foothills Recreation & Aquatics Center team partnered with the Sports staff to offer a Winter Break Sports Camp. Participants were able to experience several skills and drills stations and then participated in intramural-style mini-games.
- The Sports staff created a new Youth Soccer League for players 5 – 8 years old.
- A new splash pad was constructed at Sunset Palms Park. This large splash pad opened on Memorial weekend and will be open to the public throughout the summer.
- The Recreation Division, in partnership with the Engineering and Information Technology Departments, worked on the logistics and plans to open the 3 community centers: Glendale Community Center, O’Neil Recreation Center, and the Rose Lane Community Center. Building improvements include new exterior façades, expansion of lobby areas, new flooring, paint, lighting, reconfigured spaces, and technology improvements. Summer recreation programs began in June 2023 at all 3 community centers.
- The Recreation Division attended the National Recreation & Parks Association Annual Conference hosted in Phoenix from September 19 - 22, 2023. Three department staff members presented educational sessions to professionals and peers from across the country.
- Fourteen staff members in the department participated in the 13-week AGTS Supervisor’s Academy in FY2023.
- The City of Glendale won two state-wide awards at the Arizona Parks & Recreation Association Annual Awards event:
 - The 2022 Partnership Award. In a collaborative effort with Televeda, LLC, a company that specializes in offering online classes and programs, staff created the Glendale Recreation Online Wellness program, or G.R.O.W. This new program offers the ability to offer classes to our community from the comfort of their homes, or in person at the Adult Center.
 - The 2022 Outstanding Public Official Award was awarded to Councilmember Jamie Aldama for his drive to re-open the Community Centers in Glendale, his commitment to the Hook-A-Kid on Fishing Event, and his involvement in the Parks and Recreation Master Plan process, which included advocating for a Disparity Report to be included in the Plan.

Glendale Civic Center

- The Glendale Civic Center was once again named #1 in Arizona Business Magazine’s *Ranking Arizona* publication for Meeting/Convention Facilities for the state of Arizona. This is the 9th time the Civic Center has received this prestigious award.
- The Glendale Civic Center was the credential distribution point for the NFL’s

Super Bowl. Over six thousand staff, volunteers, and media personnel made their way through the Civic Center to pick up Super Bowl credentials.

- The Civic Center received enhancements to the exterior façade of the building that included the removal of sandstone grouts to help preserve the sandstone.
- Installed 25 state-of-the-art security cameras, both inside and on the exterior of the Civic Center and Annex building. This system ties into the City’s Real Time Crime Center managed by the Police Department.
- Event and catering revenues are projected to be \$410,118 for the fiscal year.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Resource Alignment			
<i>Department Strategic Initiative</i>	Key department managers will work to identify existing and potentially new revenue streams to enhance the General Fund and self-sustaining funds to improve program/service delivery and enhance efficiency in the ongoing maintenance of our facilities.			
<i>Intended Result</i>	All patrons of the Parks and Recreation Department receive superior customer service.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
<i>Number of community programs/events/services funded through partnerships and/or outside revenue sources</i>	1	4	4	4
<i>Number of community volunteer hours leveraged by the department</i>	2,000	3,117	7,150	7,200
<i>Cost per acre of park maintenance</i>	\$3,392	\$3,371	\$4,152	\$4,152
<i>Silver Sneaker Visits at Recreation Facilities</i>	19,425	26,539	26,649	30,000
<i>Number of Recreational Outreach Events</i>	1*	30	38	45

* Virtual Arbor Day Event

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Community Experience			
<i>Department Strategic Initiative</i>	Engage other departments and agencies to foster and develop relationships that promote safe, updated, and inclusive facilities while providing highly diverse programs and events.			
<i>Intended Result</i>	All patrons of the Parks and Recreation Department receive superior customer service.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
<i>Number of ramada reservation hours made for public use</i>	1,735**	3,369	5,873	6,000
<i>Number of ballfield reservation hours</i>	4,000	5,000	10,389	11,000
<i>Community Center program hours available to the community</i>	110	1,094***	1,518	3,588
<i>Number of people who attended Glendale Adult Center events and programs</i>	0	45,442****	78,225	80,000
<i>Number of people who attended Foothills Recreation and Aquatic Center events and programs</i>	19,351	120,440	132,250	138,000
<i>Number of people who attend Civic Center events and programs</i>	84,420	90,000	90,000*****	30,000*****

* Decreased numbers due to COVID-19 pandemic
 ** Sahuaro Ranch Park Ramadas reservations were closed for several weeks for renovations
 *** Decrease reflects alignment with school schedule; GCC was the only community center open out of 3
 **** Temporary suspension of the YWCA meal program during the pandemic caused a reduction in attendance
 ***** Adjusted number of 95,000 adjusted due to Super Bowl credential headquarters held at Civic Center.
 ***** Civic Center and the Annex building will accommodate city staff during the Downtown Revitalization Project for the next two years.

Parks and Recreation (26)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	5,773,637	9,294,056	9,341,042	9,628,775	334,719	3.60%
Services and Supplies	6,609,643	7,348,218	8,186,763	6,543,844	-804,374	-10.95%
Internal Charges	973,516	1,242,178	1,242,178	1,679,780	437,602	35.23%
Grand Total	13,356,797	17,884,452	18,769,983	17,852,399	-32,053	-0.18%

Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10002610) Public Facil,Rec&Special Event	1,509,398	1,843,320	1,843,320	2,008,114	164,794	8.94%
(1000-10002611) Parks Maintenance	6,934,270	8,255,227	8,255,227	9,668,945	1,413,718	17.13%
(1000-10002613) Citywide Special Events	339,559	1,230,391	1,230,391	0	-1,230,391	-100.00%
(1000-10002615) Park Rangers	156,879	421,655	421,655	822,763	401,108	95.13%
(1000-10002616) Foothills Recreation Center	1,032,094	1,669,167	1,694,167	1,844,181	175,014	10.49%
(1000-10002617) Civic Center	515,965	725,679	725,679	782,318	56,639	7.81%
(1000-10002618) Adult Center	328,401	479,040	479,040	606,944	127,904	26.70%
(1000-10005034) Paseo Racquet Center	0	0	0	773	773	0.00%
(1000-10005036) Youth and Teen	197,982	470,092	470,092	608,225	138,133	29.38%
(1000-10005037) Aquatics-Rose Ln & Splash Pads	293,822	604,113	607,113	656,902	52,789	8.74%
(1000-10005038) Audio/Visual/Support Services	146,660	176,470	176,470	0	-176,470	-100.00%
(1000-10005039) Sports	174	0	0	0	0	0.00%
(1000-10005040) SRPHA Sahuaro Ranch Hist	61,786	208,781	208,781	220,198	11,418	5.47%
(1000-10005041) Sports and Health	163,829	360,100	360,100	417,982	57,882	16.07%
(1000-10005042) Glitter Spectacular	12	0	0	0	0	0.00%
(1000-10005047) Other Special Events	41,467	0	0	0	0	0.00%
(1000-10005048) City-Wide Special Events	623	-3	-3	0	3	-100.00%
(1000-10005049) Summer Band	719	0	0	0	0	0.00%
(1000-10005051) City Sales Tax - Bed Tax	570,698	589,367	589,367	0	-589,367	-100.00%
(1000-10005052) Glendale CVB - Memberships	0	10,000	10,000	0	-10,000	-100.00%
(1000-10005053) Tourism - Souvenir Program	0	5,000	5,000	0	-5,000	-100.00%
(1000-10005054) Bed Tax / Tourism	175,492	394,808	394,808	0	-394,808	-100.00%
(1000-10005089) April Weekend Series	68,820	0	0	0	0	0.00%
(1000-10005302) PFR&SE Tohono O'odham Funding	19,955	110,407	110,407	0	-110,407	-100.00%
(1000-10005303) PFR&SE Marketing	52,381	48,482	48,482	48,482	0	0.00%
(1000-10005306) Heroes Splash Pad	3,156	3,945	3,945	4,945	1,000	25.35%
(1000-10005307) Tourism Grant Program	79,716	100,000	100,000	0	-100,000	-100.00%
(1000-10005308) Downtown Events	217,845	0	0	0	0	0.00%
(1000-10005309) Downtown Event Grant Program	7,306	0	0	0	0	0.00%
(1000-10005310) Chocolate Experience	20,000	0	0	0	0	0.00%
(1000-10005311) Permanent Lighting	108,025	0	0	0	0	0.00%
(1000-10005313) Citywide Special Events-Pivot	36,015	0	0	0	0	0.00%
(1000-10005314) O'Neil Park Splash Pad	0	44,110	35,110	34,288	-9,822	-22.27%
(1000-10005315) Sunset Palms Park Splash Pad	0	44,110	25,110	34,288	-9,822	-22.27%
(2160-21604026) Grants-Public Fcft, Rec&SE	0	26,750	26,750	29,077	2,327	8.70%
(2160-21605231) Parks & Rec Grant Accounts	0	0	5,800	0	0	0.00%
(2160-21605239) Parks & Rec Donation Accounts	2,684	0	73,600	0	0	0.00%
(2160-21605251) Other Departments Grant Accnts	264,339	0	806,131	0	0	0.00%
(2180-21805028) Dedicate a Tree	157	2,000	2,000	2,000	0	0.00%
(2180-21805029) Desert Valley Park	0	6,000	6,000	6,000	0	0.00%
(2180-21805030) Desert Mirage Park	0	5,000	5,000	5,000	0	0.00%
(2180-21805031) Desert Gardens Park	0	8,000	8,000	8,000	0	0.00%
(2180-21805032) Discovery Park	0	4,000	4,000	4,000	0	0.00%
(2180-21805033) Elsie McCarthy Pk. Maint	5,463	13,440	13,440	13,973	533	3.96%
(2180-21805034) Paseo Racquet Center	0	25,000	25,000	25,000	0	0.00%
(2180-21805090) Dedicate A Bench	1,103	0	0	0	0	0.00%
Grand Total	13,356,797	17,884,452	18,769,983	17,852,399	-32,053	-0.18%

**Parks & Recreation
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10002610) Public Facil,Rec&Special Event	12.00	13.00	13.00	0.00
(1000-10002611) Parks Maintenance	25.00	29.00	35.00	6.00
(1000-10002613) Citywide Special Events	3.00	3.00	0.00	-3.00
(1000-10002615) Park Rangers	2.00	2.00	5.00	3.00
(1000-10002616) Foothills Recreation Center	6.00	6.00	6.00	0.00
(1000-10002617) Civic Center	4.00	4.00	4.00	0.00
(1000-10002618) Adult Center	3.00	3.00	4.00	1.00
(1000-10005036) Youth and Teen	1.00	2.00	3.00	1.00
(1000-10005037) Aquatics-Rose Ln & Splash Pads	3.00	4.00	4.00	0.00
(1000-10005038) Audio/Visual/Support Services	1.00	1.00	0.00	-1.00
(1000-10005040) SRPHA Sahuaro Ranch Hist	1.00	0.00	0.00	0.00
(1000-10005041) Sports and Health	1.00	1.00	1.00	0.00
(1000-10005048) City-Wide Special Events	0.00	0.00	0.00	0.00
(1000-10005051) City Sales Tax - Bed Tax	4.50	4.50	0.00	-4.50
Grand Total	66.50	72.50	75.00	2.50

Performance Report



Mission Statement

The Water Services Department provides customers with safe, reliable, high-quality water, wastewater, and storm water services to ensure the health, vitality, and sustainability of our community.

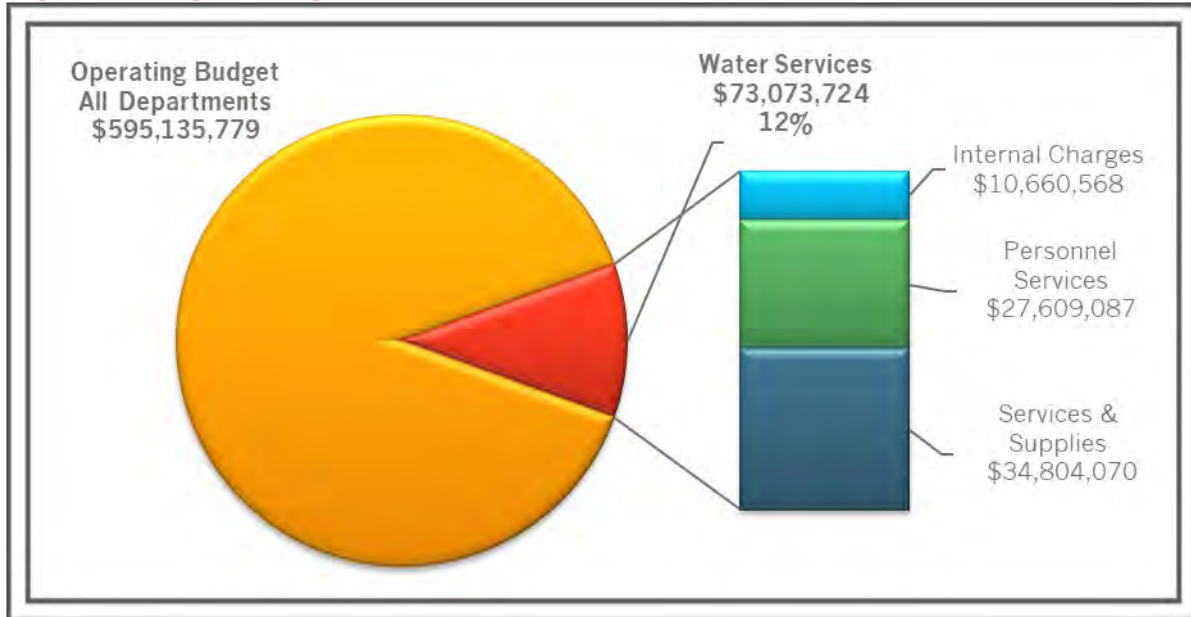
Department Description

The Water Services Department delivers over 13 billion gallons of drinking water annually to over 64,000 residential and commercial accounts, and an additional three billion gallons serving the City of Peoria. The Department is also responsible for 59,000 sewer accounts, collecting and treating wastewater to an A+ effluent standard, the highest quality recognized in Arizona, for recharge or reuse. Water, wastewater, and storm water services are accomplished through the redundant networks of: four water treatment plants; two water reclamation facilities; a partnership in the regional reclamation facility; three sources for raw water supply; an extensive network of water distribution service mains, boosters, and valves; a wastewater collection system of pipelines and lift stations; and a storm water collection and transport system.

In addition to water and wastewater services, the Department administrates the citywide Environmental Programs and the Material Control Warehouse (MCW). The Environmental Programs include: water resources and sustainability, water quality testing, wastewater pre-treatment, storm water quality management, hazardous material management and air quality compliance. The MCW inventories over 1,100 items for quick access by city departments.

The Department operates on revenues received from rates, service charges and fees. No revenue is received from sales or property taxes. In accordance with city policy, these services are administered as an enterprise fund.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Pyramid Peak Water Treatment Plant's (PPWTP) Expansion and Improvements Project was selected as a finalist for the 2023 Real Estate Development (RED) - Public Works Project of the Year Award. RED Awards are the Academy Awards of Arizona's commercial real estate industry that honors projects completed in the 2022 calendar year. The City of Glendale's PPWTP was also selected for its operational excellence as the AZ Water Association's 2023 Large Plant of the Year.
- Completed the design and drilling for the Arrowhead Hospital (COG-50) and Sierra Verde Park (COG-51) Wells. The need for the construction of these two wells was identified during an evaluation for additional groundwater supply in the Water Services Department's Groundwater Well Program.
- Designed and started construction on two interconnections with adjacent cities in the north end of the city to provide additional sources of water in a time of outage. The project has been awarded up to \$2 million in Federal funding for inter-connection.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Improve Resource Alignment Increase Purposeful Communication Improve Community Experience			
<i>Department Strategic Initiatives</i>	Recharge 2,000 acre-feet of Central Arizona Project (CAP) water and available effluent. Reduce production per capita. Convert grass landscape to xeriscape landscape. Educate users about conservation and sustainability programs.			
<i>Intended Result</i>	Sustain today's resources for future availability.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
CAP water recharged (acre-foot)	732	500	500	0
Effluent recharged (acre-foot)	5,185	7,100	6,500	7,000
Gallons Produced per Capita per Day (GPCD)	153	143	142	142
# of water/wastewater samples analyzed by Water Quality Laboratory (WQL)	9,008	7,800	7,500	8,000
Square footage of converted landscape	101,337	121,881	120,000	150,000
# of students in Youth Education Program	904	2,508	1,000	1,500
# of participants in Green Living Series	571	716	540	600
<i>Strategic Objectives</i>	Improve Asset Management Improve Resource Alignment			
<i>Department Strategic Initiatives</i>	Deliver water to meet demand. Maintain O&M cost.			
<i>Intended Result</i>	Customers receive 24/7 water and wastewater services efficiently and economically.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Amount of water delivered in billion gallons	14.8	13.6	12.4	13.8
Water O&M cost per 1,000 gallons	\$0.92	\$1.01	\$1.27	\$1.27
Amount of sewage treated in billion gallons	6.0	6.2	6.1	6.3
Wastewater O&M cost per 1,000 gallons	\$1.57	\$1.46	\$1.83	\$1.89

<i>Strategic Objectives</i>	Improve Asset Management Improve Resource Alignment			
<i>Department Strategic Initiative</i>	Maintain O&M costs. Replace and rehabilitate lines. Exercise main valves. Clean 235 (1/3 of 707 total) miles of sewer lines. Maintain a rate of <1.0 for Sanitary Sewer Overflow per 100 miles of line.			
<i>Intended Result</i>	Water distribution and wastewater collection systems are operated efficiently and economically.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Distribution O&M cost per 1,000 gallons	\$0.50	\$0.58	\$0.71	\$0.85
# of water line miles replaced of total 994	1.6	1.0	0.0	1.0
# of valves exercised of total 26,349	19,000	14,906	14,193	12,500
# of fire hydrants flushed of total 9,091	8,900	9,010	9,091	9,091
Collection O&M cost per 1,000 gallons	\$0.59	\$0.60	\$0.72	\$0.73
# of sewer line miles replaced of total 708	0.2	0.5	0.5	1.0
% of 235 miles of sewer line cleaned	64%	96%	100%	100%
# of Sanitary Sewer Overflow per 100 miles	<1.0	0.14	<1.0	<1.0

Water Services (27)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	19,567,161	22,772,337	22,392,337	27,609,087	4,836,750	21.24%
Services and Supplies	27,873,932	30,669,470	32,103,770	34,804,070	4,134,600	13.48%
Internal Charges	7,758,405	9,565,093	9,565,093	10,660,568	1,095,475	11.45%
Grand Total	55,199,498	63,006,899	64,061,199	73,073,724	10,066,825	15.98%

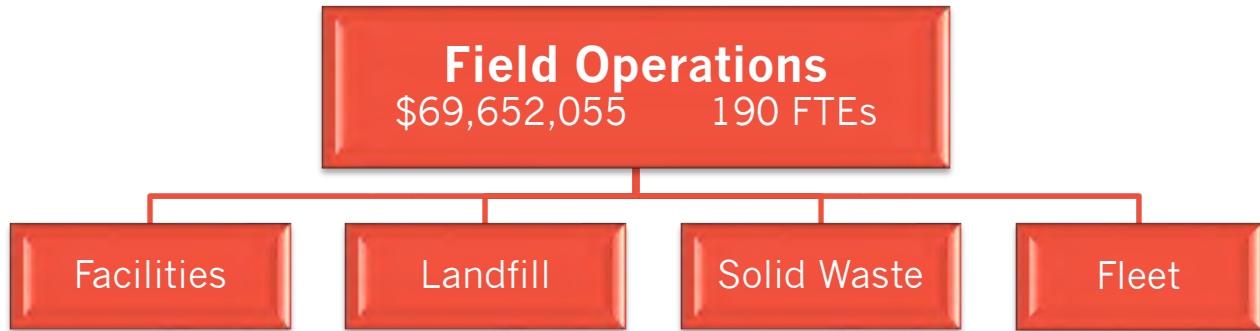
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(2160-21605257) Environ Resources Donations	8,324	0	54,300	0	0	0.00%
(6020-60202710) Environmental Resources	653,715	713,461	713,461	837,147	123,685	17.34%
(6020-60202711) Water Services Administration	7,437,218	8,343,510	8,343,510	8,497,284	153,774	1.84%
(6020-60202712) Operating Administration	1,206,960	1,477,814	1,497,814	1,721,980	244,166	16.52%
(6020-60202713) SCADA Management	1,010,444	1,050,805	1,050,805	1,375,791	324,986	30.93%
(6020-60202714) Public Service Representative	858,169	740,241	166,387	550,674	-189,567	-25.61%
(6020-60202715) System Security	809,433	850,332	850,332	1,032,353	182,021	21.41%
(6020-60202717) Water Conservation	455,095	568,421	568,421	734,804	166,382	29.27%
(6020-60202718) Water Quality	1,382,357	1,640,461	1,610,461	1,921,972	281,512	17.16%
(6020-60202719) Materials Control Warehouse	406,724	395,215	395,215	489,901	94,686	23.96%
(6020-60202720) Customer Service - Field	1,324,349	1,549,551	1,549,551	1,836,268	286,717	18.50%
(6020-60202722) Raw Water Usage	5,522,118	6,332,767	6,332,767	6,622,887	290,121	4.58%
(6020-60202723) Central System Control	1,412,087	1,963,590	2,392,309	2,881,802	918,212	46.76%
(6020-60202724) Pyramid Peak WTP	3,421,195	3,438,359	4,508,359	4,976,683	1,538,324	44.74%
(6020-60202725) Cholla Treatment Plant	4,264,104	4,413,129	4,813,129	5,414,996	1,001,866	22.70%
(6020-60202726) Central System Maintenance	3,159,441	3,658,578	3,598,578	4,126,262	467,684	12.78%
(6020-60202727) Water Distribution	5,553,207	6,449,220	6,464,354	8,477,728	2,028,508	31.45%
(6020-60202728) Meter Maintenance	114,710	0	0	0	0	0.00%
(6020-60202729) Oasis Surface WTP	2,519,145	3,337,581	3,237,581	3,620,825	283,244	8.49%
(6020-60202733) West Area WRF	0	0	0	777	777	0.00%
(6030-60302731) Pretreatment Program	467,357	548,934	548,934	622,429	73,495	13.39%
(6030-60302734) Storm Water	887,301	971,696	971,696	1,179,253	207,556	21.36%
(6030-60302735) SROG - 91st Ave WWTP	3,689,183	4,099,701	4,099,701	4,307,791	208,089	5.08%
(6030-60302737) Wastewater Collection	2,835,921	3,449,969	3,409,969	3,932,735	482,766	13.99%
(6030-60302738) Arrowhead WRF	2,054,859	2,473,227	2,423,227	2,930,273	457,046	18.48%
(6030-60302739) West Area WRF	3,461,595	4,224,703	4,144,703	4,662,198	437,494	10.36%
(6030-60302740) Irrigation	284,486	315,633	315,633	318,912	3,279	1.04%
Grand Total	55,199,498	63,006,899	64,061,199	73,073,724	10,066,825	15.98%

Water Services Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(6020-60202710) Environmental Resources	5.00	5.00	5.00	0.00
(6020-60202711) Water Services Administration	15.00	14.00	14.00	0.00
(6020-60202712) Operating Administration	9.00	9.00	9.00	0.00
(6020-60202713) Information Management	4.00	3.00	4.00	1.00
(6020-60202714) Public Service Representative	7.00	4.00	0.00	-4.00
(6020-60202715) System Security	7.00	7.00	8.00	1.00
(6020-60202717) Water Conservation	3.00	3.00	3.00	0.00
(6020-60202718) Water Quality	11.00	11.00	11.00	0.00
(6020-60202719) Materials Control Warehouse	2.75	4.00	4.00	0.00
(6020-60202720) Customer Service - Field	14.00	14.00	14.00	0.00
(6020-60202723) Central System Control	7.00	10.00	10.00	0.00
(6020-60202724) Pyramid Peak WTP	9.00	8.00	9.00	1.00
(6020-60202725) Cholla Treatment Plant	10.00	9.00	9.00	0.00
(6020-60202726) Central System Maintenance	27.00	27.00	27.00	0.00
(6020-60202727) Water Distribution	33.00	33.00	35.00	2.00
(6020-60202729) Oasis Surface WTP	8.00	8.00	8.00	0.00
(6030-60302731) Pretreatment Program	4.00	4.00	4.00	0.00
(6030-60302734) Storm Water	5.00	5.00	5.00	0.00
(6030-60302737) Wastewater Collection	14.00	14.00	14.00	0.00
(6030-60302738) Arrowhead WRF	9.00	11.00	10.00	-1.00
(6030-60302739) West Area WRF	11.00	11.00	11.00	0.00
Grand Total	214.75	214.00	214.00	0.00

Performance Report



Mission Statement

We improve the lives of the people we serve every day through environmentally sound collection and disposal of solid waste, and fiscally prudent management of the city's assets.

Department Description

Field Operations provide essential services that directly impact the community and deliver support to other departments within the organization. Field Operations include four separate, yet interdependent divisions that provide essential services to the city: Solid Waste Management, Equipment Management, Facilities Management, and Landfill.

In addition, Field Operations Administrative Services also provides the development of agreements for goods and services, budget coordination and monitoring, operational efficiency, innovative business solution programs, strategic and long-range planning, accounts payable, and personnel support services.

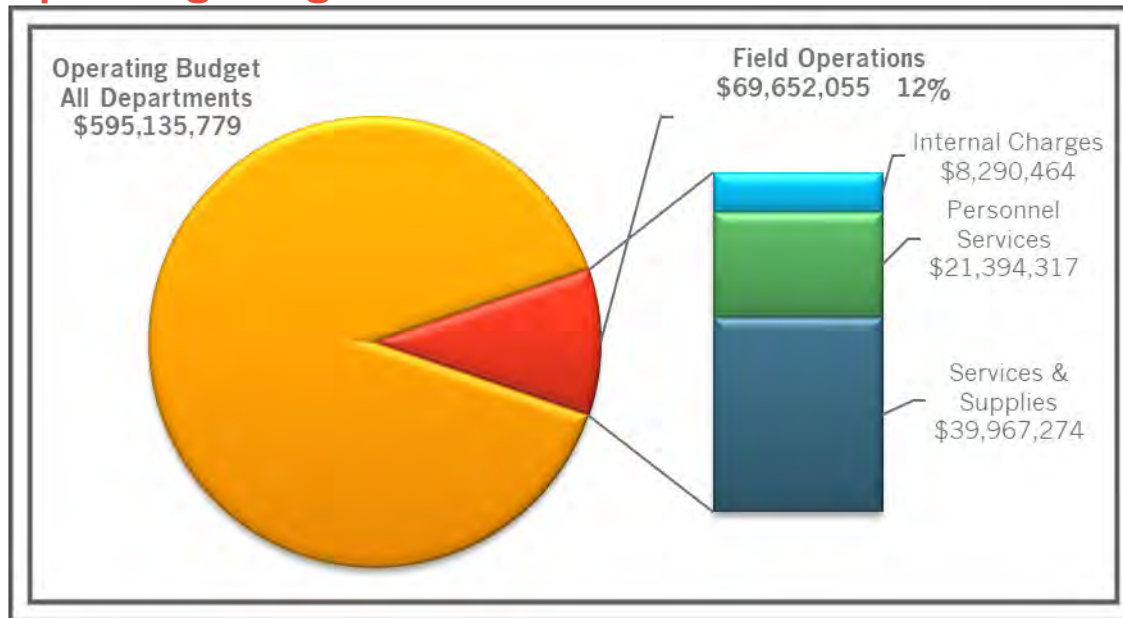
The Field Operations Department includes six (6) primary functions:

- Solid waste collection, including residential and commercial refuse, recycling, household hazardous waste, bulk trash, and street sweeping.
- Solid waste disposal, recycled material sorting, and marketing, including the Glendale Municipal Landfill operations.
- Solid waste education, providing information on solid waste and recycling programs at community and group events, as well as through inspection services and public outreach.
- Administrative services including commercial solid waste customer service; oversight of the Glendale Memorial Park Cemetery; contract management including processing purchase orders, change orders, and accounts payable for

over 200 contracts; departmental budget management including capital budgets; rate models; special projects and council presentation prep.

- Fleet Management for the maintenance and repair of city vehicles and other associated equipment, fuel management and procurement, and purchasing new vehicles per the vehicle replacement schedule.
- Facilities management for the oversight, planning, management, maintenance, and cleaning of over 2.5 million square feet of facility space (150 city buildings and 80 city parks), as well as managing the city's facilities reserve fund that provides funding for facility upgrades, reconstruction, and replacement.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Solid Waste Collection serviced 55,700 residential and 1,100 commercial accounts and collects approximately 13,000 tons of recyclables annually. The division is working with a new technology system that increases vehicle safety efficiency and performance and enhances residents' service.
- The Landfill serves Glendale, residents primarily through residential collections services and many surrounding communities. The landfill receives approximately 420,000 tons of refuse. The landfill has Intergovernmental Agreements (IGA's) in place with multiple cities, which include Avondale, Goodyear, Phoenix, and Peoria.

- Facilities Management completed over 1,750 preventive and 3,800 corrective maintenance work orders and managed \$10+ million in capital repairs to city buildings and facilities to extend the useful life of city assets. Some examples of CIP projects completed included the various Continuity of Operations, remodels, park lighting upgrades, Airport Terminal painting, Main Public Library/Foothills Library/Fire Resource Station/Adult Center Parking Lot repairs, continued internal improvements to reporting and invoicing processes.
- Fleet Management impacts the delivery and cost of nearly every service provided to the public and the productivity of almost every employee and supports emergency services that respond to critical situations throughout the city. The Fleet Management team is responsible for maintaining and repairing nearly 1400 fleet assets with a replacement value of over \$125,000,000. The Fleet Management team was named one of the top 50 Government Leading Fleets in North America consecutively in 2022 and 2023.

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Collect and dispose of all Solid Waste as scheduled			
<i>Intended Result</i>	Provide excellent service to all customers by effectively and efficiently managing solid waste collected; reduce missed collections; and increase efficient disposal and processing services.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Residential containers missed pickup – reduce by 5%	397	504	453	430
Increase compaction of garbage at Landfill by 1% - Measured in pounds per cubic yard compaction	1,600	1,785	1,785	TBD*

*North Cell/South Cell Split – Measure to be Revised and Evaluated Next Fiscal Year

Strategic Objective	Optimize Processes & Services			
Department Strategic Initiative	To manage fleet operations and vehicle assets in the most cost effective and efficient manner possible optimizing resources and minimizing downtime while providing safe and reliable transportation to all City departments.			
Intended Result	Maintain a consistent level of achieving/surpassing key performance indicator targets to reach a maximum efficiency with available resources.			
Performance Measures	FY2021 Actual	FY2022 Actual	FY2023 Estimate	FY2024 Target
Fleet Vehicle and Equipment Preventative Maintenance (PM) Compliance	450 vehicles past due for PM	446 vehicles past due for PM	358 vehicles past due for PM	350 vehicles past due for PM
Fleet Direct Labor Rate	80%	76%	83%	85%
Fleet Downtime Rate	<5%	6%	<5.2%	<5%

Strategic Objective	Improve Asset Management			
Department Strategic Initiative	Improve HVAC Preventative Maintenance Schedule Compliance			
Intended Result	The industry standard of care requires an 80% on-time completion rate of PM work orders.			
Performance Measures	FY2021 Actual	FY2022 Actual	FY2023 Estimate	FY2024 Target
Number of PMs Required during period	N/A	141	550	730
Number of PMs Completed during period	N/A	133	440	585
Percentage of PMs Completed	N/A	94.3%	80%	80%

Field Operations (28)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	14,975,541	17,678,469	17,678,469	21,394,317	3,715,848	21.02%
Services and Supplies	26,402,850	34,867,310	35,136,453	39,967,274	5,099,964	14.63%
Internal Charges	5,852,758	6,780,820	6,780,820	8,290,464	1,509,644	22.26%
Grand Total	47,231,149	59,326,599	59,595,742	69,652,055	10,325,456	17.40%

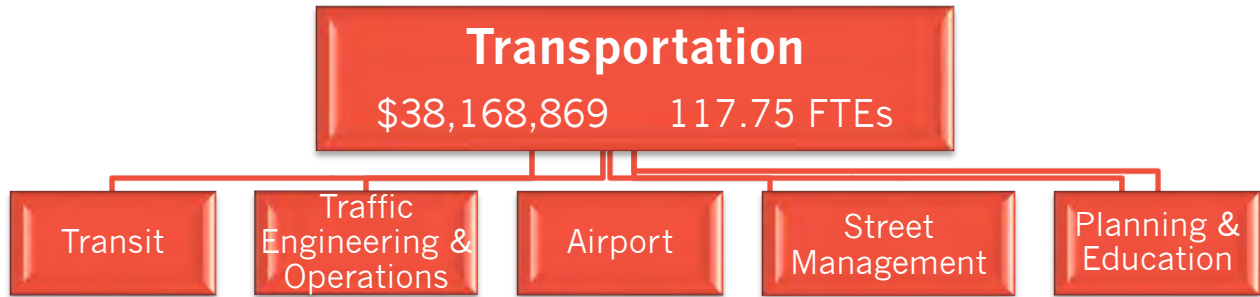
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10002810) Field Operations Admin	278,564	324,048	324,048	407,345	83,297	25.71%
(1000-10002812) Facilities	4,831,371	6,582,128	6,586,128	8,087,849	1,505,722	22.88%
(1000-10002847) Cemetery	278,306	349,855	349,855	482,180	132,325	37.82%
(1000-10005060) Custodial Services	1,331,156	1,489,070	1,485,070	1,850,425	361,355	24.27%
(1000-10005318) Promenade at Palmyra-Retail	0	140,000	140,000	201,041	61,041	43.60%
(1000-10005319) Downtown Parking Garage (BofA)	0	125,002	125,002	301,563	176,561	141.25%
(1020-10202842) Equipment Replacement	356,710	5,218,140	4,891,543	6,595,498	1,377,358	26.40%
(1020-10205305) VRF Vehicles 1 time supplement	187,657	505,696	761,436	1,547,674	1,041,978	206.05%
(2160-21605254) Public Works Grants	259,829	0	340,000	0	0	0.00%
(2200-22002846) PS Training Ops - Fac. Mgmt	751,388	828,139	828,139	954,815	126,677	15.30%
(6110-61102834) Landfill	4,566,328	4,649,644	4,649,644	5,489,637	839,993	18.07%
(6110-61102835) Solid Waste Admin	1,414,564	1,702,804	1,702,804	2,232,740	529,936	31.12%
(6110-61102836) Recycling	1,476,856	1,803,884	1,803,884	2,095,437	291,553	16.16%
(6110-61102837) MRF Operations	1,047,318	2,096,602	2,096,602	1,805,665	-290,937	-13.88%
(6110-61105073) Gas Management System	99,710	166,724	166,724	166,724	0	0.00%
(6120-61202838) Solid Waste Roll-off	916,769	998,691	998,691	1,063,388	64,697	6.48%
(6120-61202839) Commercial Frontload	3,523,207	4,000,390	4,000,390	4,368,291	367,901	9.20%
(6120-61202840) Curb Service	10,017,838	10,068,762	10,068,762	11,316,184	1,247,423	12.39%
(6120-61202841) Residential-Loose Trash Collec	4,613,620	5,042,945	5,042,945	5,656,470	613,525	12.17%
(7040-70402843) Fleet Management	4,475,675	6,352,228	5,862,228	6,662,421	310,192	4.88%
(7040-70402844) Fuel Services	4,030,283	4,340,530	4,340,530	4,993,967	653,437	15.05%
(7040-70402845) Parts Store Operations	2,476,177	2,066,319	2,556,319	2,872,743	806,424	39.03%
(7040-70402848) Fleet Mgt-Ins Claim Repairs	297,824	475,000	475,000	500,000	25,000	5.26%
Grand Total	47,231,149	59,326,599	59,595,742	69,652,055	10,325,456	17.40%

Field Operations Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10002810) Field Operations Admin	1.00	1.00	1.00	0.00
(1000-10002812) Facilities	15.00	17.00	21.00	4.00
(1000-10002847) Cemetery	1.00	1.00	2.00	1.00
(1000-10005060) Custodial Services	5.00	4.00	4.00	0.00
(2200-22002846) PS Training Ops - Fac. Mgmt	2.00	2.00	2.00	0.00
(6110-61102834) Landfill	19.00	22.00	23.00	1.00
(6110-61102835) Solid Waste Admin	11.50	11.50	13.50	2.00
(6110-61102836) Recycling	7.00	7.00	7.00	0.00
(6110-61102837) MRF Operations	6.00	4.00	3.00	-1.00
(6120-61202838) Solid Waste Roll-off	1.00	2.00	2.00	0.00
(6120-61202839) Commercial Frontload	11.00	11.00	11.00	0.00
(6120-61202840) Curb Service	39.50	40.50	40.50	0.00
(6120-61202841) Residential-Loose Trash Collec	25.00	25.00	25.00	0.00
(7040-70402843) Fleet Management	33.00	33.00	35.00	2.00
(7040-70402845) Parts Store Operations	1.00	1.00	0.00	-1.00
Grand Total	178.00	182.00	190.00	8.00

Performance Report



Mission Statement

Ensure safe and efficient circulation of vehicular, bicycle and pedestrian traffic, to minimize pollutant air emissions, and to promote economic development throughout the City.

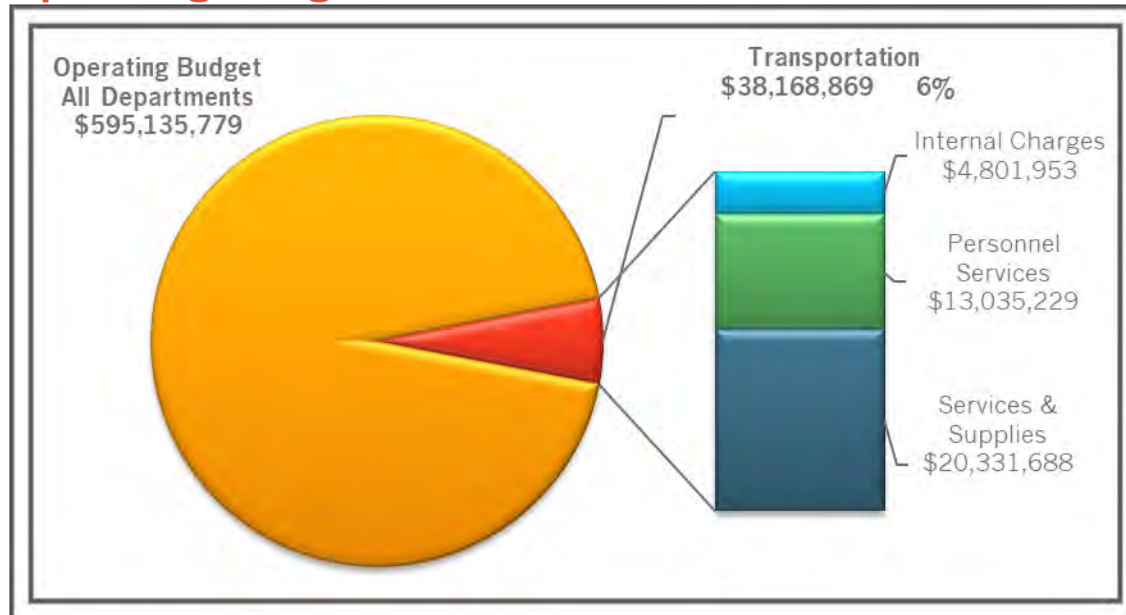
Department Description

The Transportation Department plans, designs, constructs, manages and maintains programs and projects for all modes of travel including aviation, streets, highways, pedestrians, bicycles, and transit services.

The Transportation Department includes six (6) primary functions:

- Participation in regional planning and coordination of projects such as Northern Parkway and Loop 101.
- Planning and design of city capital improvements to the transportation system for pedestrian, bicycle, and vehicular traffic.
- Management of city-operated Dial-A-Ride and GUS programs, the coordination of fixed route bus service and taxi voucher programs, and the regional ADA paratransit service.
- Traffic engineering and operations services, including working with the public on traffic concerns, coordination, review, and approval of new development traffic improvements. Management, operations and maintenance of traffic signals and intelligent transportation systems, traffic signs, pavement markings, work zone traffic control, and large event traffic management.
- Operation and management of the Glendale Municipal Airport.
- Street management, including pothole patching, concrete repair, rights-of-way (ROW) landscaping (both developed and undeveloped), graffiti removal, and oversight of the city's Pavement Management Program funded at \$221.8 million over the next ten years.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies Transit

- Fixed Route bus service hours were extended during the week of Super Bowl LVII which resulted in a ridership increase of over 1,000 passengers. Shuttle service for Public Safety personnel on game day was also provided.
- Awarded grant funding for Glendale Urban Shuttle (GUS) Circulator operating assistance, under FTA's 5310, Enhanced Mobility of Seniors & Individuals with Disabilities Program. The grant amount is \$45,000 and requires a \$45,000 Glendale match.
- Established a Bus Stop Advertising Program and advertising kiosks were installed at 26 bus stop locations.
- Awarded a contract for Microtransit and launched an On-Demand service encompassing the entire City in December 2022.
- Provided service to 1.3M passengers on public transit through Dial-A-Ride (40K), GUS (79K), Regional ADA service (23K), Taxi Voucher Program (over 3,500), and Fixed Route service (1.1M) in Glendale.
- North Glendale Park & Ride is under design; construction is planned to the fall of 2023.

- Bus Shelter conversions are underway, and existing shelters are being updated with current brand standards through the refurbishment process.
- 190 “Closed” signs installed in shelters citywide.

Traffic Engineering & Operations

Traffic Mitigation/ Design & Development

- 16 Traffic Studies Completed:
 - 5 - All Way Stop Studies
 - 3 - Signal Warrant
 - 3 - Protected Left Turn Warrant
 - 1 - Speed
 - 2 - Yellow School Crosswalk
 - 2 - HAWKs
- 80 Signs & Markings Improvements Completed
- 200 Pre-Applications Completed.
- 631 Development Plan Reviews Completed:
 - 18 development conditional use permits
 - 12 development plat reviews
 - 7 development general plan amendments
 - 4 development zoning change applications
 - 5 development variance reviews
 - 108 development design reviews
 - 144 construction drawing reviews
- 92 Traffic Impact Studies Completed.
- 1 Rectangular Rapid Flashing Beacon (RRFB) installed (59th Ave and Evergreen Rd.)
- 2 Speed feedback signs installed at 2 schools (Arrowhead Elementary School and Glendale High School).
- 4 locations received High Visibility Ladder crosswalk striping:
 - 75th Ave and Camelback Rd
 - 67th Ave and Thunderbird Rd
 - 59th Ave and Glendale Ave
- 16 new speed cushions installed on 5 local roadways.
- 15 candidate speed cushions identified for replacement.
- Completed safety dashboard to identify the locations of crashes citywide.
- 255 GlendaleOne requests addressed by the Traffic Engineering Division.
- 4 MAG reviewed roadway safety analysis completed.
- 12 internal roadway safety analysis completed.
- 847 GlendaleOne requests addressed by the Signs & Markings Division.
- 9 miles of striping completed:
 - 30 lane miles
 - 222 gallons of yellow highway paint
 - 160 gallons of white highway paint
 - 2,700 lbs. Of glass reflective beads
- 7 Crosswalks signed and striped:
 - 59th Ave and Evergreen
 - 59th Ave and Glendale Ave

- 59th Dr and Glendale Ave
- 60th Ave and Glendale Ave
- 61st Ave and Glendale Ave
- 59th Ave and Camelback Rd
- 75th Ave and Camelback Rd
- 845 signs replaced citywide:
 - 4,989 square ft of aluminum
 - 571 knock downs
 - 274 updated to standards per MUTCD
- 336 new signs installed.
- 1,343 signs fabricated in house.

Traffic Signals & Intelligent Transportation Systems (ITS)

- 38 messages posted on Transportation's Dynamic Message Signs (DMS) throughout the city.
- 64 public safety announcements/special event messages and 2 construction events.
- Upgraded network switches, Closed Circuit Television (CCTV) Cameras and network switches (137 cameras and 136 switches totaled) at 166 intersections, under the Maricopa Association of Governments (MAG) funded ITS improvement project.
- Completed re-cabling of Traffic Signals at 5 intersections.
- 3 traffic signal cabinet replacements completed.
- 18,404 AZ-811 (Blue Stake) Electrical and Fiber Optic line locating tickets completed.
- 13 miles of fiber optic lines and 13 signalized intersections Geo Located.
- 389 Traffic Signal after-hours calls for service responded to.
- 10 enhanced detection systems were installed.
- Managed traffic for 22 Mega special events in Glendale.
- 4 fiber optic cable repairs or relocations resulting from construction damages, development improvements, or Information Technology Department requests completed, and performed 5 fiber audits.
- Completed Construction Phase for the MAG-funded ITS improvement project installing Adaptive Traffic Control Signal system on Olive Ave and Bell Rd corridors.
- Completed Construction Phase for the MAG-funded ITS Adaptive Traffic Control Signal system at 15 intersections within the Westgate Sports and Entertainment District.
- ITS improvements completed by installing a wireless communication system at 6 signalized intersections.
- Upgrades to the Kimley-Horn ITS (KITS) software system: KITS software is the central system that manages the operation of the City's 205 traffic signals, 159 Closed Circuit Television (CCTV) cameras, as well as our digital message signs and lane control signs. The project also included upgrading 51 CCTV cameras and 136 network switches on the ITS network for improved traffic monitoring.
- Worked with IT Department to install a virtual server at Glendale Regional Public Safety Training Center (GRPSTC) to allow remote access to our servers.

- First application of implementing a leading Pedestrian Interval (LPI) within the city at the intersection of 59th Ave and Glendale Ave in Downtown.
- 339 GlendaleOne tickets for Signal Timing and Traffic Signal Equipment Repair were addressed by Traffic Signals & ITS.
- Completed the Inventory of signal and ITS assets.
- Upgraded the signal at 79th Ave. and Campo Bello to add a new protected left phasing and added Wavetronix detection (radar detection).

Barricading

- 1,515 Traffic Control Plan reviews and permits issued citywide.
- Managed traffic for 30 Spring Training games.
- Collected approximately \$1,00,000 in permit fees.
- 34 Glendale One requests addressed.

Street Lighting

- 860 work orders managed in response to GlendaleOne requests.
- 2 pilot solar lights installed on a walkway near 5600 Butler Ave.
- 176 development plan reviews for residential subdivisions, commercial developments, street improvements, and cell tower installations.
- 22 street light poles toppled during a Monsoon Storm. After months of testing by the manufacturer, the poles were replaced at no cost to the city. This resulted in a total savings of \$84,326.
- 207 pedestrian lights cleaned.

Airport

- The Glendale Municipal Airport anticipates approximately 100,000 operations (landings and takeoffs) and 400 based aircraft.
- Completed the Airport Design Guidelines, the Business Plan, and the Rates and Fees Study.
- Completed construction of the Taxiway project.
- Painted the terminal, entry monuments, and the airport traffic control tower.
- Applied crack fill and seal coat onto the North Apron.
- East Side Development Master Plan effort is underway.
- South Apron Phase I (ADOT) and Phase II (FAA) have been designed and the winning bidder is Combs Construction.
- An RFP process for corporate hangar pads 7, 13, & 15 is underway.
- Staff has acquired AeroSimple, an airport management software suite, and has been creating a database of based aircraft, leases, airfield assets, etc., to gain and maintain better control of airport property and assets.
- Airport has instituted a new gate card system and policy to enhance safety and security.

Street Management

Pavement Management

- Completion of the following reconstruction projects along Cactus Road from 59th Avenue to 67th Avenue.
- Completion of bridge repairs at the following locations:
 - Glendale Avenue and New River Bridge
 - Cactus Rd and Arizona Canal Bridge
 - Cactus Rd and Arizona Central Divergence Canal
- Ongoing Pavement Management Program. Completed treatments along approximately 119 miles of Glendale roadway.

Streets

- Street Maintenance Division responded to 1,150 calls for service, repaired 37,325 square feet of concrete sidewalk, 16,809 square feet of asphalt, 12,331 pothole repairs, performed 79,500 square feet of grade restoration, and 250 sidewalk trip hazards were eliminated.

Graffiti

- The Graffiti Removal Division eradicated over 17,116 graffiti tags in the Right of Way (ROW) and removed 4,055 graffiti tags outside of the ROW.

Right of Way

- The Right-of-Way Landscaping Division responded to approximately 910 Landscape related service requests in, FY23.
- The ROW Division has responded to 470 storm related calls for service. With the Monsoon Season approaching this number is expected to exceed 500.
- A seven-year Right of Way Landscape Plan was developed and included in the Capital Improvement Program which was approved for funding by the Council.
- The landscape restoration program completed 3 projects focused on the Westgate Entertainment District and State Farm Stadium medians and ROW's. These restoration projects addressed 3 miles of ROW landscape. A total of 135 trees, 4,660 shrubs, 116 Golden Barrells were planted, and 1,920 tons of decorative landscape rock was installed. These projects also included irrigation renovation and repairs.
- The ROW Division as part of the Arterial Road Reconstruction program oversaw the Glendale Ave. median landscape restoration project from 93rd Ave to the Loop 101. The project included removal of shrubbery at the end of their life cycle and prepare 33,400 square feet of area to receive new vegetation planting, irrigation renovations and decorative landscape rock. A total of 406 shrubs and 106 Barrell Cacti were planted. A total of 345 tons of decorative landscape rock and 20 tons of rip rap were installed to complete the project.
- Responded to 107 homeless encampments, cleaning and clearing debris and trash remnants left behind, thereby eliminating blight throughout the city.
- Assisted the Community Services Department with two volunteer projects. The 17th Annual Serve Day occurred on March 11th, 2023, which included picking up of trash and debris for 31 miles. On February 10th, 2023, the "Rebuilding Together" project volunteers spread 80 tons of landscape rock along 67th Ave and Keim Dr.

Planning and Education

Planning

- Secured \$151,068 from the Maricopa Association of Governments (MAG) for the preliminary design of two active transportation projects: 67th Avenue Bike Lanes, Phase II and the 75th Avenue Sidewalks.
- Awarded \$799,834 from the Safe Streets for All (SS4A) federal discretionary grant program to develop a holistic Safety Action Plan for the City's transportation network. The purpose of the SS4A grant program is to improve roadway safety by significantly reducing or eliminating roadway fatalities and serious injuries. The successful application was a collaborative effort between the Transportation Planning and Traffic Engineering divisions in the Transportation Department.
- Initiated the final design for two projects that were previously awarded federal CMAQ funds for design and construction: the 67th Avenue Bicycle Lanes project and the Central Core Sidewalk Infill project.
- Initiated the conceptual design development for two projects that were awarded MAG Design Assistance funding during the prior year: the Litchfield Road and the Glendale Avenue active transportation improvements (sidewalks and bicycle facilities).
- Initiated public outreach and design to address 10 sections of scalloped street in the city.
- Developed and submitted a complex grant application for the Rebuilding American Infrastructure with Sustainability and Equity (RAISE) discretionary grant program for 2023, requesting \$7.5 million to construct active transportation safety and sustainability improvements near downtown.

Education

- Staff in partnership with MAG provide annual Crossing Guard Workshops. These workshops provide basic education and training to school crossing guards, thus meeting a basic but essential step to ensure that crossing guards do not compromise their safety nor that of K-8 school children while performing their duties.
- The annual Glendale Family Bike Ride, held in the Spring, is one of Glendale's favorite family traditions, coordinated by the Transportation Department. The event promotes bicycling as an alternative mode of transportation and a recreational/fitness activity that brings hundreds of riders out to the historic Sahuaro Ranch Park to enjoy the wonderful weather and free outdoor event! Cyclists from all age groups come to take part in this fun-filled healthy activity each year.
- The Traffic Education Division implemented Alive at 25, a National Safety Council course recognized in all 50 states, at three Glendale High Schools. Participants in the 4-hour course will learn the negative outcomes associated with speeding, distractions, peer pressure, and driver inexperience. Topics discussed include, but are not limited to, current state laws related to speeding, impaired driving, seatbelt usage, and cell phone use including texting.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Community Experience			
<i>Department Strategic Initiative</i>	Expend \$17.1M per year (not including bonds for ARP) to implement the City’s Pavement Management Plan using in-house design, construction administration, and inspection services.			
<i>Intended Result</i>	The \$17.1M multi-year Pavement Management Plan to address the complete street network through various applications are completed on time and within budget.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Reconstructions	\$11.5M	\$9.2M	\$9.2M	3.7M
Rehabilitation (Mill & Overlay)	\$2.5M	\$0M	\$0M	\$2M
Preservation (Slurry Seal, Crack Seal, etc.)	\$12.7M	\$12.2M	\$14.7M	\$13.5
Total	\$26.7M	\$21.4M	\$23.9M	\$19.2M
Oversight of Pavement Management Program	182 miles	130miles	119 miles	110 miles

<i>Strategic Objectives</i>	Optimize Processes & Services Improve Asset Management Improve Community Experience			
<i>Department Strategic Initiative</i>	Complete improvement projects on schedule and budget by leveraging federal funding.			
<i>Intended Result</i>	The transport of people and goods within and through the City of Glendale is safe and efficient.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
% signalized intersections connected to the central signal system (204 total signalized intersections, including five HAWK pedestrian crosswalks)	91%	93%	97%	99%
Flashing Yellow Arrow Installation Program – Number of intersections updated – (44 locations)	33	33	33	44
Complete two school zone construction projects each year (total of 11)	4	6	8	11
Complete conversion of illuminated street name signs at two intersections per year to LED technology	15	16	31	35
Install enhanced detection at 5 signalized intersections per year (204 total)	18	24	34	41

Transportation (29)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	8,056,041	10,387,278	10,139,476	13,035,229	2,647,951	25.49%
Services and Supplies	12,142,870	21,368,264	21,616,065	20,331,688	-1,036,576	-4.85%
Internal Charges	4,644,718	4,145,706	4,145,706	4,801,953	656,247	15.83%
Grand Total	24,843,629	35,901,247	35,901,247	38,168,869	2,267,622	6.32%

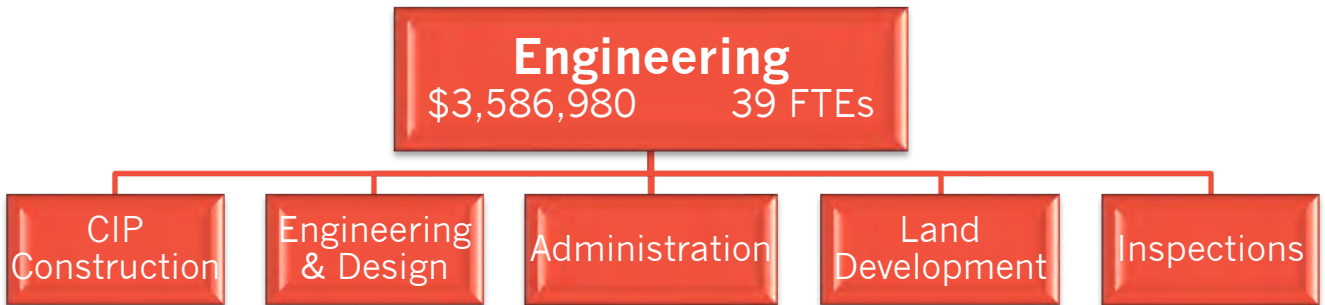
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10002920) Right of Way	456,755	0	0	67,924	67,924	0.00%
(1000-10002934) Cemetery	127	0	0	0	0	0.00%
(1000-10005055) Stadium - Transportation Ops	777,109	853,117	853,117	858,796	5,679	0.67%
(1000-10005056) Transp - Fiesta Bowl Event	22,258	32,857	32,857	33,255	397	1.21%
(1000-10005057) Arena - Transportation Ops.	1,151	42,786	42,786	43,013	227	0.53%
(1000-10005058) Graffiti Removal	22,109	14,518	14,518	29,596	15,078	103.86%
(1000-10005059) CBRanch - ROW Maintenance	8,246	16,080	16,080	16,080	0	0.00%
(2050-20502919) Transportation Administration	118,150	306,505	301,284	151,088	-155,417	-50.71%
(2050-20502920) Right of Way	4,612,129	4,914,097	4,847,426	5,407,243	493,146	10.04%
(2050-20502921) Street Maintenance	2,002,345	2,328,386	2,543,953	2,734,936	406,550	17.46%
(2050-20502923) Traffic Signals	1,267,910	1,650,789	1,597,108	1,777,444	126,654	7.67%
(2050-20502924) Signs & Markings	704,410	862,232	832,232	1,230,527	368,295	42.71%
(2050-20502925) Barricade Management	278,402	389,417	389,417	439,621	50,204	12.89%
(2050-20502935) Street Lighting	1,708,075	1,993,061	1,933,068	2,131,029	137,968	6.92%
(2050-20502938) Post Incident Repairs	0	275,000	275,000	276,431	1,431	0.52%
(2050-20505063) Traffic Studies	2,203	0	0	0	0	0.00%
(2050-20505064) Traffic Design and Development	200,971	221,549	221,549	254,632	33,083	14.93%
(2050-20505065) Graffiti Removal - ROW	137,465	198,681	198,681	242,133	43,452	21.87%
(2060-20604029) Grants-Transportation	0	2,000,000	2,000,000	2,000,000	0	0.00%
(2060-20605271) Transportation Transit Grants	713,344	700,000	700,000	700,000	0	0.00%
(2060-20605273) Transportation Transit CARES	0	1,641,413	1,641,413	0	-1,641,413	-100.00%
(2070-20702926) Transportation Program Mgmt	2,255,710	2,713,888	2,644,877	3,476,288	762,400	28.09%
(2070-20702927) Fixed Route	1,421,207	4,820,986	4,181,356	4,998,317	177,331	3.68%
(2070-20702928) Dial-A-Ride	2,623,294	4,502,610	4,365,579	5,530,199	1,027,590	22.82%
(2070-20702929) Transit Program Administration	410,162	531,619	531,619	600,767	69,148	13.01%
(2070-20702930) Intelligent Transport Systems	714,070	1,378,324	1,378,324	1,334,645	-43,678	-3.17%
(2070-20702931) Traffic Mitigation	381,187	578,544	555,347	618,064	39,520	6.83%
(2070-20702939) Post Incident Repairs	0	200,000	200,000	201,041	1,041	0.52%
(2070-20705066) Transportation Education	89,388	212,550	212,550	300,494	87,944	41.38%
(2070-20705067) Demand Management	14,864	28,505	19,981	28,505	0	0.00%
(2070-20705069) CIP O&M	2,404,203	1,088,702	1,966,093	1,060,639	-28,063	-2.58%
(2070-20705070) Traffic Signals	7,915	50,050	50,050	0	-50,050	-100.00%
(2070-20705071) Signs & Markings	150,670	42,886	42,886	48,377	5,491	12.80%
(2070-20705088) Street Light Management	192,827	302,600	302,600	302,600	0	0.00%
(2130-21302933) Airport Operations	1,091,253	999,496	999,496	1,265,133	265,637	26.58%
(2130-21302940) Post Incident Repairs	0	10,000	10,000	10,052	52	0.52%
(2190-21905281) Airport Grants	53,721	0	0	0	0	0.00%
Grand Total	24,843,629	35,901,247	35,901,247	38,168,869	2,267,622	6.32%

Transportation Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10002934) Cemetery	0.00	0.00	0.00	0.00
(2050-20502919) Transportation Administration	1.00	1.00	1.00	0.00
(2050-20502920) Right of Way	12.00	12.00	14.00	2.00
(2050-20502921) Street Maintenance	9.00	9.00	9.00	0.00
(2050-20502923) Traffic Signals	6.00	8.00	8.00	0.00
(2050-20502924) Signs & Markings	5.00	5.00	6.00	1.00
(2050-20502925) Barricade Management	2.00	2.00	2.00	0.00
(2050-20502935) Street Lighting	2.00	2.00	2.00	0.00
(2050-20505064) Traffic Design and Development	2.00	2.00	2.00	0.00
(2050-20505065) Graffiti Removal - ROW	2.00	2.00	2.00	0.00
(2070-20702926) Transportation Program Mgmt	8.00	11.00	12.00	1.00
(2070-20702928) Dial-A-Ride	32.25	33.25	38.75	5.50
(2070-20702929) Transit Program Administration	4.00	4.00	4.00	0.00
(2070-20702930) Intelligent Transport Systems	4.00	5.00	6.00	1.00
(2070-20702931) Traffic Mitigation	2.00	2.00	2.00	0.00
(2070-20705066) Transportation Education	1.00	1.00	2.00	1.00
(2070-20705069) CIP O&M	1.00	1.00	1.00	0.00
(2130-21302933) Airport Operations	6.00	6.00	6.00	0.00
Grand Total	99.25	106.25	117.75	11.50

Performance Report



Mission Statement

The Engineering Department facilitates the optimization of safe public infrastructure to improve quality of life. By developing great talent, systems-thinking, partnership and collaboration, we aspire to be the trusted, respected and premier Engineering Department in the Valley.

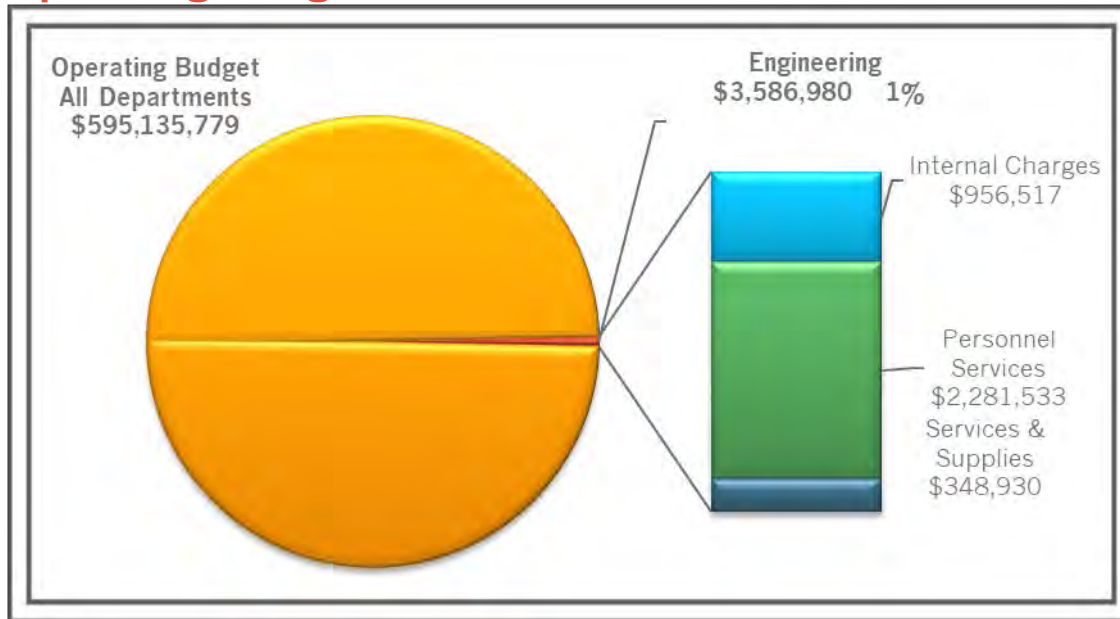
Department Description

Engineering manages the design and construction of CIP projects which includes public buildings, parks and city infrastructure such as water, wastewater and streets; and, also provides varied private development related services such as engineering plan review, construction inspection, and flood plain ordinance administration. In addition, Engineering is responsible for the oversight and management of cell tower licensing, and city real estate program.

The Engineering department includes six (6) primary functions:

- Provide professionally designed, constructed and inspected public facilities and infrastructure within the public right-of-way.
- Implement the city's Capital Improvement Plan (CIP) to ensure public health & safety, and stewardship of public resources through cross departmental coordination and project integration.
- Manage the licensing program for cell tower equipment in the public rights-of-way and on city-owned facilities.
- Develop the city's real estate portfolio and assist with property acquisition and disposition, procuring easements, and processing license agreements.
- Administer the city's floodplain management program and city-adopted National Flood Insurance Program.
- Assist with special infrastructure related programs including special districts and economic development.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- To ensure success of the CIP, the team implemented the project charter process to align and understand goals of projects with various city departments. In FY23, the team completed a total of 58 new charters.
- Provided project management services for approximately 117 Capital Improvement Projects with an estimated total project value of over \$300M.
- In FY23, the Department initiated 26 new project designs, completed 12 designs, initiated construction on 30 projects and completed the construction of 18 projects.
- Engineering completed four (4) of the seven (7) Continuity of Operations Projects, which include renovations to the Sine Building, Airport, GRPSTC, and Adult Center. The remaining three projects (Bead Museum, Civic Annex and Media Center) will be complete by August of 2023.
- Schematic Design of the Downtown Campus Reinvestment Project, which includes the remodel of City Hall, Council Chambers, Parking Structure and Murphy Park is complete. Subsequent design and construction phases will continue in FY23/24.
- Construction has commenced on the City Court Renovations, with the anticipated construction start of Fire Station #153 Replacement and Police Evidence Storage Facility Fall of 2023.

- The Land Development Division processed 28 property transactions to acquire right-of-way and easements associated with private development. These acquisitions allow the city to operate and maintain infrastructure that has been constructed by private development and subsequently dedicated to the city.
- The Land Development Division expanded their scope of plan review and permitting to include Dry Utilities as well as Civil Infrastructure. Locating both types of reviews in one area has improved coordination on the timing of construction and location of infrastructure. This pro-active coordination leads to the elimination of revisions and re-work for both the dry utility companies as well as developers, which in turn benefits the city by having less disruption of the public right-of-way.
- The Land Development Division began the process of acquiring right-of-way, easements, and real property for several CIP projects. The Division is acquiring drainage easements and a retention basin for the Bethany Home Drainage Improvements project, and right-of-way and temporary construction easements for the 83rd Avenue Reconstruction project, the Glendale Bus Stop Pullouts, and the Scalloped Streets Program. In conjunction with these acquisitions, the Division is formalizing the acquisition process to increase efficiency and provide transparency and consistency to the businesses and residents impacted by these acquisitions.

Goals, Objectives, and Performance Measures

<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Process CIP invoices within 7 days			
<i>Intended Result</i>	Be the client of choice for contractors and design professionals, increasing competition and lowering prices.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
% of CIP invoices processed by the department within 7 days	69%	75%	72%	100%
<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Deliver CIP projects on time with respect to the project charter developed with the partner departments at project inception.			
<i>Intended Result</i>	Ensure that CIP projects are completed per the plans and specifications within the agreed schedule from the project charter.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
% of projects delivered on time	77%	78%	75%	100%
<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Warranty inspections result in no rework.			

<i>Intended Result</i>	Ensure that projects are completed per the plans and specifications ensuring that no rework interferes with the traveling public or the operation of the city.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
% of warranty inspections that pass	95%	99%	100%	100%
<i>Strategic Objective</i>	Optimize Processes & Services			
<i>Department Strategic Initiative</i>	Development plans are reviewed within the service level agreement timeframes.			
<i>Intended Result</i>	Recognition by the development community as a dependable partner for the delivery of safe and reliable public infrastructure.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
% of development plans that are reviewed within the published service times	90%	88%	90%	100%

**Engineering (30)
Budget by Categories of Expenditures**

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	1,301,354	1,943,425	1,943,425	2,281,533	338,108	17.40%
Services and Supplies	427,849	374,530	374,530	348,930	-25,600	-6.84%
Internal Charges	387,207	687,853	687,853	956,517	268,665	39.06%
Grand Total	2,116,410	3,005,808	3,005,808	3,586,980	581,172	19.33%

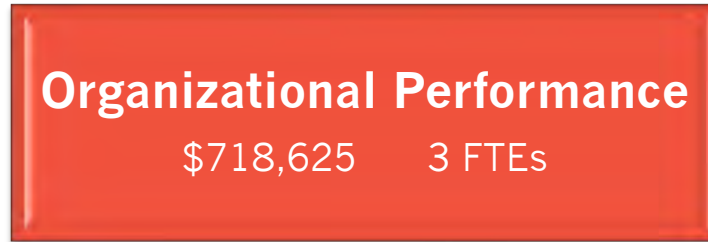
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10003014) Engineering Administration	751,876	600,367	600,367	789,086	188,719	31.43%
(1000-10003016) CIP Administration	-1,204,313	400,674	400,674	600,597	199,923	49.90%
(1000-10003017) Land Development	529,763	659,268	659,268	669,247	9,979	1.51%
(1000-10003018) Construction Inspection	1,795,023	1,345,499	1,345,499	1,528,049	182,551	13.57%
(1000-10005062) Promenade at Palmaire	79,218	0	0	0	0	0.00%
(1000-10005304) Downtown Parking Garage	164,842	0	0	0	0	0.00%
Grand Total	2,116,410	3,005,808	3,005,808	3,586,980	581,172	19.33%

Engineering Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10003014) Engineering Administration	5.00	6.00	6.00	0.00
(1000-10003016) CIP Administration	12.00	14.00	14.00	0.00
(1000-10003017) Land Development	4.00	4.00	4.00	0.00
(1000-10003018) Construction Inspection	13.00	15.00	15.00	0.00
(2050-20503019) Pavement Management	0.00	0.00	0.00	0.00
Grand Total	34.00	39.00	39.00	0.00

Performance Report



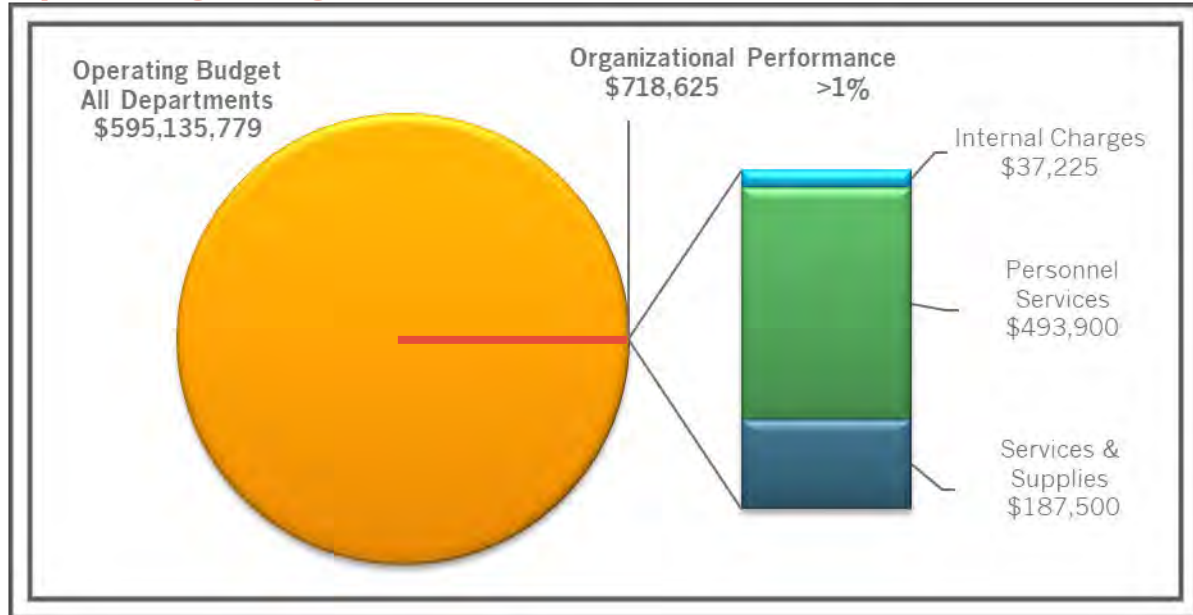
Purpose Statement

We make Glendale more effective for its residents through transparent data driven decision-making and continuous improvement. We administer strategic planning, performance management and data governance programs.

Department Description

Plans, organizes, and directs the development and implementation of organizational strategy to drive performance improvements for the benefit of residents, businesses, and employees.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Balanced Scorecard

The City Balanced Scorecard is a comprehensive and focused strategy for municipal service delivery in the development of a high-performance organization that has a shared purpose, operates with autonomy and accountability, sets and achieves performance measures and targets, has empowered and engaged employees that work collaboratively, and uses data and evidence for decision-making. These add value to service delivery and can create a positive impact for the community. It provides the opportunity for the city to be specific and deliberate in the allocation of resources and ultimately, improves overall quality of life for our citizens.

In FY 2023, finalization of departmental Tier II scorecards continued with sixteen of twenty departments completing their scorecards. All department Tier II scorecards are expected to be completed within the current fiscal year. Moving forward, our focus will transition from strategy development to the monitoring of Key Performance Indicators (KPIs) and initiatives established within each scorecard to measure effectiveness.

Community Survey

The Department of Organizational Performance, in conjunction with the City Manager's Office, worked with Polco to implement the 2023 National Community Survey (NCS). The NCS allows the city to use the data provided by the survey to compare it to other cities and towns across the country, including several cities within Arizona. Polco provided the city with in-depth analysis of the data by geographic area and demographic information and sub-groups, as well as written key findings. They also equipped the city with an online interactive report in Tableau where staff can perform additional analysis as needed. The NCS will help improve service delivery, strengthen communications with community stakeholders, empower community voices and help leaders identify clear priorities for use in strategic planning and budget setting. The Polco platform will give the city the tools it needs to inform data-driven decisions and help leaders better understand how the city's performance impacts the community.

What Works Cities

Certification with What Works Cities is a key indicator that the city is making strides to becoming a data-driven organization. Certification sets a standard of excellence through specified criteria focused on Data Governance, Evaluations, General Management, Open Data, Performance & Analytics, Repurposing for Results, Results-Driven Contracting, and Stakeholder Engagement.

- Currently hold Gold Certification Level
- In May 2022, What Works Cities updated the criteria for achieving certification.

Data Governance

Data Governance is the cornerstone of advancing organizational performance. The city's vision is to be the community of choice for residents, businesses, and employees. In order to achieve that vision, our policy makers, executive management, and employees must make good decisions about strategy and operations. Decision makers need access to reliable intelligence about issues and operations to minimize dependence on anecdotal information as the primary driver of decisions. To be effective, our organization must have access to quality data.

- The Glendale Data Analyst group has continued.
 - This group is designed to help upskill all the analysts within Glendale and create a community of experts that can help every department with their expertise.
- An annual training requirement on Data Ethics has been created and all city employees have been trained.
- The department is coordinating with Innovation and Technology to evaluate options for applying a technology solution to our Data Governance process.

Open Data

The open data program is a pivotal piece in our transparency and citizen engagement strategy. Open data allows easy access for anyone to view key data about city performance. The key is to publish high value data sets, not just a large volume of data sets. The program is designed with a review process to ensure that data being published is high quality, high value, as well as ensuring that protected data is not released.

- Additional open data sets have been published.
 - Business Licensing
 - Code Compliance cases
- Several other data sets are in the review process for publication.

Data Sharing Organizations

Glendale participates in data sharing organizations in the valley. This provides insights into needs for data as well as fosters a collaborative community around data in the valley.

Valley Benchmark Communities (VBC) is an organization that strives to make comparable metrics between valley cities and communities available with the goal of providing insights into what makes a successful program in the Phoenix metro area. The report compares data from seven different areas of city services.

- The valley wide public report was made available in April 2023.
- The board established goals for the growth of the VBC.
- Metrics for Police, Fire, and Administration were refined.
- VBC partnered with GFOAZ and Polco to continue to improve public access to comparable valley data.

The Arizona Data Coalition (AZDC) is an organization seeking to establish Arizona Open Data standards and grow the body of data openly available to the public.

- The focus this year has been on having comparable open data available for Fire calls for service.
- Fire calls for service is in the queue for Glendale to have published on our Open Data Portal.

Organizational Performance Program Manager

We hired our first Organizational Performance Program Manager in October 2022. They are responsible for managing the city's Balanced Scorecard Program, developing a Lean Academy and leading process improvement projects throughout the city. Process improvement projects are currently underway and the city's Lean Academy program will be offered citywide in FY24.

Performance Dashboards

Having well designed and reliable performance dashboards are a significant piece of the strategy for transparency around our performance. Organizational Performance works with individual departments to gain access to data sources and produce dashboards that tell the story of the department's performance as well as dashboards that provide operational insights for staff.

- Created a Council facing Code Compliance dashboard to provide council members a visual way to understand the status and volume of code cases
- Completed Parks Water Budget Dashboards to help maintenance teams understand how much water is being used vs the recommended water budget
- Completed the Parks Billing Dashboard to help the administration team more accurately and quickly track their water bills and usage

Community Involvement

Organizational Performance is dedicated to growing the data community both within and outside of Glendale. Glendale has formed a partnership with the Business Data Analytics program at Arizona State University (ASU). Students in the Capstone class select from projects with businesses and government to complete an analysis project. In the Spring of 2023, six groups from ASU worked on two different projects utilizing Glendale data with support from Organizational Performance. These projects were around Library and Fire data. The students presented their work to Glendale at the end of the semester. We have two additional projects planned in the Fall of 2023.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Improve Stakeholder Engagement Increase Innovation Solutions Strengthen Workforce Culture Strengthen Workforce Development Improve Tools & Technology			
<i>Department Strategic Initiative</i>	Implement a programmatic approach to data governance designed to make city data actionable and increase the use of data in decision-making, recommendations, and telling the story of our work.			
<i>Intended Results</i>	<ul style="list-style-type: none"> • City data is open by default, reliable, and easily accessible internally and externally. • Actionable intelligence is used routinely in analysis and reporting. • The city has a number of employees with strong data analytics capabilities, actively uses data to share the impact of our work, and strategically implements new systems and data collection 			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Target</i>
Participation and publication of citywide data inventory. Target: <ul style="list-style-type: none"> • 100% of departments participate • Comprehensive data inventory published and updated at defined intervals 	100% Yes	96% Yes	85% Yes	100%
Educate organizational data stewards on business intelligence and analytics principles <ul style="list-style-type: none"> • Target: 100% of data stewards receive initial training 	100%	100%	100%	100%

<i>Strategic Objectives</i>	Improve Community Experience Improve Resource Alignment Improve Purposeful Communication Improve Stakeholder Engagement Optimize Processes & Services Increase Innovation Solutions Strengthen Workforce Development Strengthen Workforce Culture Improve Tools & Technology			
<i>Department Strategic Initiative</i>	What Works Cities Certification			
<i>Intended Results</i>	<ul style="list-style-type: none"> • Data driven governance to increase resident satisfaction • Community engagement to improve neighborhoods • Address the most pressing issues the city is facing through the analysis of data and implementation of programs that work 			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Actual</i>	<i>FY2024 Target</i>
Number of defined certification criteria achieved and maintained. <ul style="list-style-type: none"> • Target: 79% of criteria achieved and maintained by the end of 2024 	60%	67%	N/A	79%

**Organizational Performance (34)
Budget by Categories of Expenditures**

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	321,209	479,819	479,819	493,900	14,081	2.93%
Services and Supplies	97,036	153,900	153,900	187,500	33,600	21.83%
Internal Charges	12,922	25,355	25,355	37,225	11,870	46.82%
Grand Total	431,167	659,074	659,074	718,625	59,552	9.04%

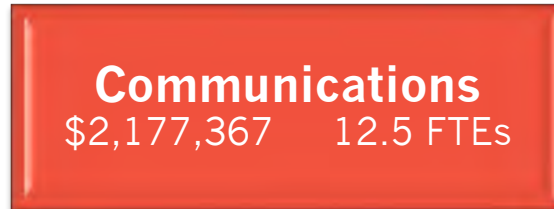
Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10003410) Organizational Performance	431,167	659,074	659,074	718,625	59,552	9.04%
Grand Total	431,167	659,074	659,074	718,625	59,552	9.04%

Organizational Performance Staffing by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10003410) Organizational Performance	2.00	3.00	3.00	0.00
Grand Total	2.00	3.00	3.00	0.00

Performance Report



Mission Statement

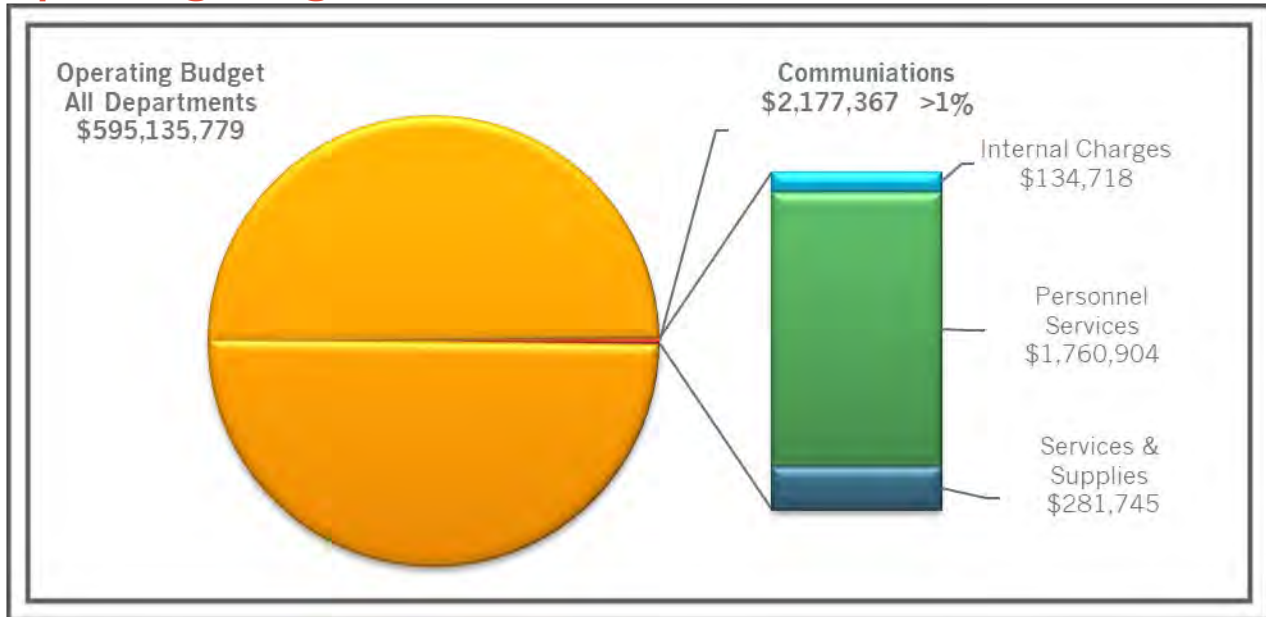
The mission of the Communications Department is to develop and implement comprehensive strategies and programs that effectively and accurately communicate the city's key messages to their targeted audiences in a clear and engaging way.

Department Description

We develop and implement the comprehensive and strategically planned public information program for the city. We develop plans to deliver strategic and timely information to residents, employees, elected officials and key stakeholders with messaging consistent with the city's mission, vision and values. We originate, plan, and compose news releases, produce videos, write articles, statements and talking points and plan communications materials for events. We do media relations, coordinating incoming media requests with the right person, as well as doing proactive pitching of important content to journalists. We proactively plan ways to address emerging issues to avert crisis communication situations. In addition, we maintain the city website and digital/social media accounts and provide the creative design services for city departments.

The Glendale Media team provides content for the Glendale 11 Cable Station, including broadcasts of important city meetings. This award-winning group also populates the cable station with video content and is a video production unit focused on telling high quality stories that serve our community, promote tourism and engage our employees. The Glendale Media team is highly focused on using innovative tactics and integrating new technology to produce its increasingly popular videos and digital content for the city. This includes planning and producing numerous Facebook live reports that are done by city news reporters as well as videos for the city's web and social media platforms including Vimeo, Facebook, Instagram, Twitter and YouTube.

Operating Budget



The total City Operating Budget is \$595 million. The departmental operating budget is comprised of three categories:

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- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Communications

Social Media / Website Communication

- Collaborated with city staff to create social content for each social platform.
 - 50% Year over Year increase in engagement on city's Twitter, Facebook & Instagram
 - 46% Year over Year increase in social media followers
- 82K social interactions with owned social channels
- 4.6 million website page views since March 2022
- Assisted with Super Bowl Host Committee with content and Social Media Command Center
- Implementing new vertical style of video to accommodate changing formats on Instagram.
- Facilitating Live Streams for events: Council Meetings, Planning Commissions, DCRP Stakeholder Engagement, SWMP Workshops, etc.
- Work with Water Department on Drought Preparedness social media campaign.
- Work with Parks & Recreation on social media campaigns for: Lifeguard Recruitment, LiVE! @ Murphy Park, Special Events, etc.

- Collaborated with Economic Development on increasing LinkedIn social media content by **180%** YOY.
- Creation of “landing” pages for specific events or campaigns. Examples: Super Bowl, new Media Kit, DCRP (internal and external) Swift City, Glendale OnDemand app page
- New webpages: Dementia Friendly Glendale, Homelessness Resources, ADA Compliance Policy, NFBPA, Utility Plan Review & Inspection
- Creation of contest & awards webpages (Halloween, Employee Gratitude, Success Factors, Photo Contest, United Way)
- Training and assistance to city staff to maintain their webpages.
- Analyzing site usage and current content management system for future improvements.
- Increasing use of QR codes to direct users to specific pages
- Addressing ADA compliance issues
- The Glendale Media Team produced a constant stream of outstanding content including a video that rose above and beyond anything that has ever been produced before. The ‘Know Before You Go’ Super Bowl video was inclusive of all Valley city major events and the host was Larry Fitzgerald. It played on all city cable TV stations across the Valley, lived on the Host Committee’s website where 64,000 people saw it and it was played in primetime on Channel 3 in the week before Super Bowl just to name a few places it was distributed. The team also produced an outstanding public affairs video showcasing all the various departments that contribute to a successful Super Bowl and it was named Glendale’s Game Plan. The high standard of excellence resulted in an Emmy award win as well as a nomination and three national awards of excellence in the 3CMA, City County Communications awards.
- Did constant excellent media relations work for a record number of media requests due to the Super Bowl. Daily, we were connecting members of the media not only locally but from across the country with the right person to be the spokesperson so we could share the news about our city and share information that visitors and residents wanted to know. Continued to do communications for a variety of major city announcements.
- Held a press conference to symbolically rename Glendale to Swift City to have fun and celebrate the fact that the record-breaking Eras Tour was kicking off in Glendale and how it also set records for our partner State Farm Stadium. The positive buzz and media hits before and after the press conference became too massive to fully count. The effort went viral right after we sent our media advisory out. Not only did all local media outlets attend, but it also went globally viral on traditional media outlets and via Swift fan’s TikTok and Instagram accounts. Our own social media garnered more than six million impressions and our four videos garnered more than 70 thousand views. Our Swift City website landing page had 30,000 visits almost immediately. But that’s not all! The effort then started a trend, rippling across the country as other cities and government communications teams at each tour stop looked for ways to do something too. This is documented on The Eras Tour Wikipedia page.
- Planned together with City Manager’s Office, organized and implemented successful City Manager’s all-staff event for Kevin Phelps to provide important

updates to employees. This included all the planning and organizing with internal and external partners who the speakers would be and the run-of-show/script, all the technical aspects.

- Planned a successful Council Installation ceremony event which included planning and implementing many different aspects of work that is needed to create a special ceremony for our city elected officials.
- Continued to populate a comprehensive website landing page with Glendale-specific information for the Super Bowl. Created a comprehensive online Glendale media kit where anyone now has access to a variety of high-resolution city photos, a wide variety of quality b-roll, some fun facts, general information about Glendale, maps and more. This has already been very helpful and has greatly streamlined the process of serving those who reach out to us needing information and resources.
- Continued to enhance the monthly employee news communication with upgrading the look and content of the Employee Express as an important tool for communicating to our staff an appealing look.
- Provided promotional wording and videos and media outreach about Glendale Glitters. Handled media requests and did media coaching with those who did interviews.
- Began to take our short videos and make them into full shows for the cable station and Facebook. An example of this is our video series “Have You Been Here?” which showcases areas of the city that are a great place to visit.
- Produced numerous videos for Economic Development to help them achieve their growth goals.
- Spread the word with media and videos about the excitement of LiVE @ Murphy Park concerts. Continued to produce a variety of promotional videos and a video showing behind the scenes of what they do.
- Played a big role in Gratitude month once again with videos and other elements to help employees feel appreciated and valued. Did the same for the Success Factors awards and played a part to make it a live event for our HR department.
- Assisted departments with creating video assets to help them with recruiting and have produced a big variety of them to help HR attract good people.
- The entire team is playing a role of providing information for the 2023 Special Bond Election.
- Creative Services provided design support for these critical social media campaigns:
 - Bond Election facts and figures
 - Solid Waste campaign to increase public awareness of added recyclables and efforts to reduce contamination.
 - Creative Services Manager John Penic captured several iconic images of State Farm Stadium during the halftime pyrotechnics display at Super Bowl LVII
 - Creative Services Manager has worked closely with Recreation Administrator Manny Padia to satisfy their departments needs for visual imagery. This was done by consulting on the purchase of several new camera systems as well as training recreation staff on camera operation and editing software. These new capabilities allow recreation staff to seamlessly capture photos during their regular workday and produce images that can be used in Parks and Recreation publications, promotions and social media posts.

Goals, Objectives, and Performance Measures

<i>Strategic Objectives</i>	Improve Purposeful Communication Improve Stakeholder Engagement Increase Innovation Solutions			
<i>Department Strategic Initiatives</i>	Increase outreach and provide city news and information about the City’s programs, services, and amenities with the use of creative outreach methods. Implement new web content management system to better serve our digital audience and increase visitors to City websites.			
<i>Intended Result</i>	Improved communications and transparency with residents, stakeholders, community partners, businesses and visitors.			
<i>Performance Measures</i>	<i>FY2021 Actual</i>	<i>FY2022 Actual</i>	<i>FY2023 Estimate</i>	<i>FY2024 Target</i>
Social media presence - the number of people who see our posts on all digital channels including Vimeo, Facebook, Instagram, Twitter and YouTube	3,356,000	3,450,000	3,550,000	3,555,000
Number of Facebook Live reports “look live” videos or social media broadcasts of city events	162	170	175	175
NEW Successful placements from proactive media pitches or initiatives			100	N/A
NEW Views of creative videos produced to showcase the city			2,000	N/A
Number of website pageviews* *FY18 & FY 19 include numbers from other city websites (Library, CVB, & Civic Center) FY20 & FY21 include only the main site	5,249,579	5,350,000	5,450,000	5,500,000

Communications (35)
Budget by Categories of Expenditures

Group	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
Personnel Services	0	0	0	1,760,904	1,760,904	0.00%
Services and Supplies	0	0	0	281,745	281,745	0.00%
Internal Charges	0	0	0	134,718	134,718	0.00%
Grand Total	0	0	0	2,177,367	2,177,367	0.00%

Fund & Department Number Budget by Program

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2023 Estimate	FY 2024 Request	\$ Change in Budget	% Change in Budget
(1000-10003510) Communications	0	0	0	2,177,367	2,177,367	0.00%
Grand Total	0	0	0	2,177,367	2,177,367	0.00%

**Communications
Staffing by Program**

Fund / Org	FY 2022 Actuals	FY 2023 Budget	FY 2024 Budget	Change in Budget
(1000-10003510) Communications	0.00	0.00	12.50	12.50
Grand Total	0.00	0.00	12.50	12.50

Capital Improvement Plan

Fiscal Year 2023 – 2024 Annual Budget Book



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What are Capital Improvements?

The Capital Improvement Plan (CIP) is a ten-year roadmap for creating, maintaining and paying for Glendale's present and future capital needs. The CIP outlines project costs, funding sources and estimated future operating costs associated with each capital improvement. The plan is designed to ensure capital improvements will be prioritized by need and that the city will have the funds to pay for and maintain them into future years.

Capital improvement projects are non-routine capital expenditures that generally cost more than \$50,000 and could result in the purchase of equipment, acquisition of land, design and construction of new assets, or the renovation, rehabilitation or expansion of existing capital assets. Capital projects usually have an expected useful life of at least five years.

Capital improvement infrastructure is what all cities must have in place to provide essential and quality of life services to current and future residents, businesses and visitors. They are designed to prevent the deterioration of the city's existing infrastructure and anticipate the future growth of the city. A wide range of projects comprise capital improvements as illustrated by the examples below:

- fire and police stations;
- libraries, court facilities and City office buildings;
- parks, trails, open space, pools, recreation centers and other related facilities;
- water and wastewater treatment plants, transmission pipes, storage facilities, odor control facilities and pump stations;
- roads, bridges, traffic signals and other traffic control devices including fiber optic infrastructure needed for the operation of intelligent transportation systems;
- landscape beautification projects;
- computer software and hardware systems other than personal computers and printers;
- flood control drainage channels, storm drains and retention basins;
- major equipment purchases such as landfill compactors, street sweepers and solid waste trucks.



Glendale, like many cities in the Phoenix metropolitan area, faces a special set of complex problems because much of the city is built out except for scattered areas requiring infill development at the far western edge of the city. Cities need to build new roads, add necessary services such as water, sewer, trash services and provide public amenities such as parks and expand public safety services to accommodate new

residential and non-residential development. They also must simultaneously maintain, replace, rehabilitate and/or upgrade existing capital assets such as roads, parks, city buildings and underground pipes for the water and sewer system.

Paying for Capital Improvements

In many respects, the city planning process for selecting, scheduling and financing capital improvements parallels the way an individual might plan for buying a new house or car. This process entails an assessment of many valid competing needs, a determination of priorities, an evaluation of operating costs as well as financing options for the capital costs, and an establishment of realistic completion timeframes. The analysis process involves many familiar questions.

- Can I wait another year or two?
- Are there other alternatives such as remodeling, using public transit or carpooling?
- What other purchases will I need to forego?
- What can I afford and how can I pay for it?
- Do I need outside financing and what will it cost?
- Will there be additional monthly costs associated with the purchase?

If the purchase plan moves forward, a decision must be made about the down payment. A good planner might have started a replacement fund a few years ago in anticipation of the need. Other cash sources might include a savings account or a rainy-day emergency fund. The city, just like most families, needs to find longer-term financing to cover certain costs for capital improvements. Repayment of the loan might require cutting other expenses like eating at restaurants or increasing income by taking a second part-time job. An unanticipated inheritance may speed up the timetable; a negative event, such as a flood or unanticipated medical expense, might delay the plan.

Similarly, most large capital improvements cannot be financed solely from a single year's revenue stream or by simply increasing income or decreasing expenses.

Guidelines and Policies Used in Developing the CIP

City Council's strategic goals and financial policies provide the broad parameters for development of the annual capital plan. For example, Council's financial policies on Capital Asset and Debt Management state that the 10-year capital plan will address capital needs in the following order:

- A. Improve existing assets
- B. Replace existing assets
- C. Construct new assets

These financial policies further state that projected life cycle costing will be evaluated for projects considered for funding in the near future. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all

costs of ownership and considers the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating and maintenance costs.

Additional considerations include the following:

- Does a project qualify as a capital project, i.e., cost more than \$50,000 and have an expected useful life of at least five years?
- Does a project satisfactorily address all federal, state and city legal and financial requirements?
- Does a project support the city's favorable investment ratings and financial integrity?
- Does a project support the city's goal of ensuring all geographic areas of the city have comparable quality in the types of services that are defined in the Public Facilities section of the General Plan?
- Does a project prevent the deterioration of the city's existing infrastructure?
- Does a project respond to and, if possible, anticipate future growth in the city?
- Does a project encourage and sustain quality economic development?
- Can a project be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development?
- Is a project responsive to the needs of residents and businesses within the constraints of reasonable taxes and fees?
- Does a project leverage funds provided by other units of government (e.g., Maricopa County Flood Control District, Arizona Department of Transportation, etc.) where appropriate?
- Are the projects part of an overall and updated Master Plan for the particular infrastructure?

Master plans also help determine which projects should be included in the CIP and the timeframes in which the projects should be completed. For example, the Parks and Recreation Master Plan's guidelines for neighborhood parks include 3.3 acres of park land per 1,000 residents. When population growth causes an area to exceed this threshold, that neighborhood will rise on the capital plan's priority list for park development. The Water and Sewer Master Plan, Parks Master Plan, Storm Water Master Plan, GO Transportation Plan and five-year plans for landfill and solid waste collection services also provide valuable guidance in the preparation of the CIP.

Economic forecasts also are a critical source of information and guidance throughout the capital planning process. The forecasts assess external factors such as whether the local economy is growing or contracting, population growth, inflation for construction materials, the value of land, and other variables that may affect the city's ability to finance needed services and capital projects.

Glendale's Annual CIP Development Process

In conjunction with the annual budgeting process, the Budget and Finance Department manages the citywide process of revising and updating the city's capital plan. City staff members from all departments participate in an extensive review of projects in the existing plan and the identification of new projects for inclusion in the CIP. The City Council's commitment to the needs and desires of Glendale's citizens is a critical factor considered during the capital planning process, as well as compliance with legal limits and financial resources.

Once projects are selected for inclusion in the capital plan, decisions must be made about which projects should be recommended for inclusion in the first five years of the plan. Determining how and when to schedule projects is a complicated process. It must consider City Council's strategic goals as well as all the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

The financial projections used to develop the CIP are based on staff's best prediction of construction and design costs, and other relevant variables. These financial projections are jointly developed by the Budget and Finance Department, the Engineering Department, and the respective departments submitting the CIP projects in conjunction with the City Manager's Office. They are updated annually to reflect changes in the economic environment.

Although only the first year of the plan is appropriated, the first five years of the plan are financially balanced. This means the first five years of the plan:

- Comply with the state's constitutional debt limits
- Can be funded with the available unissued voter authorization for General Obligation Bonds
- Have been referred by the Council to request General Obligation Bond voter authorization in an upcoming special bond election
- Have been identified as a high priority by City Council, would require additional General Obligation Bond voter authorization, and may be referred to a future bond election
- Balance the use of incoming revenue streams with the use of fund balance, while maintaining a fund balance in compliance with bond covenants and policies regarding debt management
- Identify the source of revenue to finance various projects.

Financial and legal constraints make it impossible for the city to fund every project on its priority list. For example, it is not possible for the city to fund several large-scale projects concurrently that have significant operating budget impacts. Also, revenues used to pay the debt service are not unlimited. Therefore, implementation timetables are established to stagger projects over time based on Council's strategic goals and the estimated financial resources expected in the future.

A critical element of financing capital projects is the ability to manage within available resources, including the overall debt incurred for past projects and any new debt for

future projects. Limited staff resources to undertake new capital projects also must be considered. Capital projects often require significant time to manage effectively, and project managers in the departments typically manage several capital projects at the same time.

The city also must coordinate the timing of many of its capital projects with federal, state, county, other municipal governments and non-City utilities. For example, a street improvement project will be planned with any other infrastructure “underneath the street” that may undergo moving or replacement in order to minimize the amount of new street surface that may be cut or disturbed. Also, flood control capital improvements are coordinated with the Maricopa County Flood Control District to maximize matching funds that the district makes available for eligible projects.

The availability of unanticipated financing, such as federal or state transportation grants may cause the city to accelerate a particular project. In addition, a scheduled project may be delayed in order to take advantage of an unusual one-time opportunity such as the receipt of non-governmental grant monies.

The City Council reviews the recommended CIP during the spring budget workshops. Council also considers citizen requests and considers the recommendations of staff before making the final decision about which projects should be included in which years of the CIP.

Prioritization Process for Proposed General Obligation Bond Funded Projects

During the development of the FY19-28 CIP, city staff worked with the City Council to develop and implement a CIP prioritization process for projects expected to be funded with General Obligation (G.O.) bonds. Once the G.O. Bond projects were evaluated, their estimated project costs along with other criteria were applied to the available G.O. Bond capacity. The G. O. Bond projects in the current 10-year CIP still reflect that prioritization with additions and revisions per Council direction and adoption of subsequent capital plans. The costs of the various projects have also been updated annually.

The project matrix developed and approved by City Council during the FY19-28 budget process and applied to proposed G.O. Bond projects in the 10-Year CIP Plan, is one tool used for evaluating capital projects, to ensure projects in the capital plan follow the City Council’s priorities. Criteria the City Council determined is important to take into consideration are as follows:

- 1) Mandated Projects – These are capital projects that are required by law or contract and would likely result in sanctions or penalties to the City if not completed. These are automatically ranked with the maximum points allowable.
- 2) Assessing Operational Costs – These costs most likely will have an impact on the General Fund. It is important to consider those impacts and apply a scoring methodology that aligns with Council expectations for minimizing the potential risks of those impacts to the long-term financial health of the City.

- 3) Aligning with Strategy – A key focus of the work that Council has been engaged in over the last year is creating organizational alignment around Council-adopted strategic objectives; inclusion of this category in the project ranking matrix model reinforces Council’s vision and is also a best practice.
- 4) Protecting the Public – Creates an emphasis on projects that would mitigate a public health, welfare, and safety impact.
- 5) Leveraging External Funding –The ability to leverage outside funding sources (revenue, grants, IGA cost share, Developer Agreement) mitigates the City’s financial impact to fund a capital project. This criteria measures and scores how much external funding and proposed timeframe of the City receiving those funds.
- 6) Quality of Life – Provides capital infrastructure and the project’s ability to improve the overall quality of life for Glendale’s citizens and visitors.
- 7) Planning for the Future – Highlights the importance of long-range planning by using Council-approved master plans. These are master plans that are generally developed through a public input process and formally adopted by City Council. This criterion ensures the ability to capture the voice of the community as future funding decisions are made.
- 8) Generating Revenue – Creates a focus on projects that either increase or help maintain existing revenue streams.

Citizen Involvement in the CIP Process

The CIP is an important financial, planning and public communication tool. It gives residents and businesses a clear and concrete view of the city's long-term direction for capital improvements and a better understanding of the city’s ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Input into the annual CIP updating process is obtained from citizens who serve on many different city boards and commissions, as well from individual citizens through the public hearing and comment process. City boards and commissions are comprised of residents and business owners and their meetings are open to the public. A few examples include the Parks and Recreation Advisory Committee, the Library Advisory Board, the Arts Commission, and the Citizens Utilities Advisory Commission. The public can also provide comments to the Mayor and Council through public meetings of the Council, Council District meetings and through other interactions with them. It is through this public input residents and businesses have the opportunity to inform Council and staff about infrastructure development and renovation needs, important quality-of-life enhancements, and environmental and historic preservation issues that should be addressed in the capital plan.

Types of CIP Projects and Funding Sources

The ten-year CIP is developed with identified funding sources for each CIP project. For example, a street project might be funded through one or more of the following financing sources: Highway User Revenue Fund (HURF) bonds, general obligation (G.O.) bonds, federal or state grants, development impact fees (DIFs), Glendale's dedicated transportation sales tax or Glendale's general fund excise taxes. In many cases, a large or multi-year project will be financed using a mix of these funding sources.

General Obligation (G.O.) Bond Funded Projects

The City uses G.O. Bonds to fund facility, infrastructure and equipment capital improvements for capital programs such as Transportation, Parks and Recreation, Cultural Facilities, Flood Control, Government Facilities, Libraries, Public Safety, and City Court. G.O. bonds are backed by "the full faith and credit" of the city and the debt service (principal and interest) on the bonds is repaid from secondary property taxes levied each fiscal year during the budget process. Arizona State law mandates the separation of city property taxes into two components, the primary tax levy and the secondary tax levy. A municipality's secondary property tax revenue can be used only to pay the principal, interest and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose. In contrast, primary property tax revenue may be used for any lawful purpose. Ongoing maintenance and operating costs are generally paid out of the General Fund.

There are two separate categories of G.O. bond funded projects. These categories correspond to the 6% and 20% Arizona State Constitutional limits for G.O. bonded indebtedness. Funds that have been established for the 6% category include the Economic Development, Cultural Facility, Government Facilities and Library Bond Funds. Active funds for the 20% category include the Flood Control, Open Space & Trails, Parks, Public Safety and Street/Parking Bond Funds. Water and Sewer bonds are also included in the 20% category. Secondary property tax revenue can be used to pay water/sewer debt, but it is preferable for water/sewer capital debt service to be paid with water and sewer revenue.

Development Impact Fee Funded Projects

Impact fees are one-time charges to developers that are used to offset a city's capital costs resulting from new development.

Developers pay Development Impact Fees (DIF) when they construct new residential and commercial developments.

These fees are designed to cover a city's increased costs for providing new or expanded infrastructure in the following categories: streets, parks, libraries, police, fire, and water/sewer.



Planning and zoning information, such as anticipated population growth and expected density of residential and commercial development, is the foundation for impact fee

revenue estimates. Given this information, the city then estimates the amount of impact fee revenue available to pay for growth-related capital projects.

In a growing economic condition, several DIF funded projects would more likely be included in the capital plan to supplement the growth-related portion of projects funded with other resources such as G.O. bonds. DIF revenue alone rarely is sufficient to fund 100% of the cost of growth-related projects. Therefore, given these circumstances, the current capital plan reflects very little spending of impact fees.

Enterprise and Other Projects

Water and Sewer Revenue Funded Projects: Water/Sewer capital projects can be funded with a number of options including, G.O. bonds, revenue bonds, revenue obligations or cash financing. Bonds or obligations are typically used to fund larger water/sewer projects. The principal and interest for bonds and obligations will be paid from future water/sewer user fee revenue. Smaller water/sewer projects are typically cash financed. Two separate funds have been established for water/sewer projects: one fund is for water related capital projects and another fund for sewer related capital projects.

Landfill Revenue Funded Projects: Landfill user fee revenues fund environmental improvements required by federal and state law as well as improvements related to constructing, extending, improving and repairing the Glendale Municipal Landfill. Landfill equipment is also included in the landfill capital fund. Users of the Glendale Municipal Landfill include private haulers, other cities that are under contract with the city's landfill and the city's residential and commercial solid waste operations.

Solid Waste Revenue Funded Projects: Unlike Water/Sewer and Landfill, the capital plan for Solid waste is not usually funded with revenue bonds. Instead, solid waste projects are funded with user revenues and cash balances. However, inter-funds loans and capital leases have been used as a funding option in the past.

Transportation Sales Tax Funded Projects: On November 6, 2001, Glendale held a special election where voters passed a new half-cent sales tax to fund the transportation plan. The transportation plan was created to improve service for all modes of transportation including public transit, motorized vehicle, bicycle, pedestrian and aviation. Of the 13,019 ballots cast for this proposition, 64% were in favor and 36% were in opposition. By their votes, Glendale residents indicated that having transportation choices and being connected to regional activities and employment centers were important to maintaining Glendale's high quality of life.

Everyone who shops in Glendale pays the half-cent sales tax that became effective January 1, 2002. The revenues are dedicated to funding the implementation of the *Glendale Onboard! (GO Transportation Plan)*. The sales tax has no sunset date. The transportation capital and operating budgets are balanced yearly. Transportation projects can either be funded with Transportation Revenue Obligations or cash financed. The principal and interest on revenue obligations will be covered with future transportation sales tax revenue.

Street (HURF) Revenue Funded Projects: The State of Arizona shares with cities a portion of the revenues it collects from highway user fees. This revenue is tracked by the State of Arizona and is known as Highway User Revenue Fund (HURF). The Arizona State Constitution restricts the use of HURF revenue to street and highway purposes such as right-of-way acquisition, construction, reconstruction, maintenance, repair and the payment of the interest and principal on HURF bonds. HURF often is called the gas tax even though there are several other transportation-related fees, including a portion of the vehicle license tax, that comprise this revenue source. Much of this revenue source is based on the volume of fuel sold rather than the price of fuel.



In the past, the Arizona Legislature has altered (1) the type and/or rate of taxes, fees and charges to be deposited into the Arizona Highway Revenue Fund and (2) the allocation of such monies among the Arizona Department of Transportation, Arizona cities and counties and other purposes. The Arizona Legislature reduced the amount of funds allocated to cities in FY 2009 through FY 2012. Future legislative alterations to HURF revenue sources and/or the HURF distribution formula may occur.



Municipal Property Corporation Bond Funded Projects: A city may form a Municipal Property Corporation (MPC) to finance a large capital project. An MPC is a non-profit organization over which the city exercises oversight authority, including the appointment of its governing board. This mechanism allows the city to finance a needed capital improvement and then

purchase the improvement from the corporation over a period of years.

In order for the MPC to market the bonds, a city will typically pledge unrestricted excise taxes. Unrestricted excise taxes are generally all excise, transaction privilege, franchise and income taxes within the city's General Fund. This means MPC debt service is paid with General Fund operating dollars.

The city has formed and entered into agreements to sell MPC bonds to fund several construction projects, including the following:

- Glendale Municipal Office Complex (debt is retired),
- Gila River Arena,
- Glendale Media Center and Expo Hall, Convention Center and Parking Garage adjacent to the Westgate development in west Glendale,
- a portion of the Glendale Regional Public Safety Training Facility and infrastructure for the Zanjero development, and
- the Camelback Ranch development

Grant Funded Projects: The majority of Glendale's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. The existing Arizona Heritage Fund grants for parks and historic preservation capital projects are an example of competitive grants.

The second type is entitlement or categorical grants are allocated to qualified governmental entities based on a formula basis (e.g., by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grants are considered entitlement grants and typically must benefit low-moderate income residents.

Most federal and state grant programs, apart from some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as local match, can vary from 5% to 75%. Federal Transportation Administration grants for public transit improvements and Federal Aviation Administration grants for airport projects are examples of capital improvement grants for which local matching requirements will come from the city's operating budget and/or the city's transportation sales tax.

Many federal and state grant programs specifically prohibit the applicant from using other government grants as match and require that the match be cash rather than donated services. Therefore, matching funds usually come from General Fund department operating budgets, G.O. bonds or development impact fees.

There is always a possibility that some of the grant-funded projects will be delayed or not completed if government grants fail to materialize. CIP projects adversely affected by changes in the availability of grants may be postponed until the needed grant funds are acquired, the project is modified to reduce costs, or the project is funded using alternative means.

Pay-As-You-Go (PAYGO) - Capital and Operating Budget Projects: Some capital improvements are paid for on a cash basis and are either included in the capital budget and/or as part of the departments operating budgets on a pay-as-you-go basis. PAYGO is used in order to avoid the interest costs that may be incurred when using other financing instruments. The city's operating budget also provides for the maintenance of capital assets and expenses associated with the depreciation of city facilities and equipment.

Lease Financing Projects: Lease financing provides long-term financing for the purchase of equipment or other capital improvements and does not affect the city's G.O. bond capacity or require voter approval. In a lease transaction, the asset being financed can include new capital needs, assets under existing lease agreements or, in some cases, equipment purchased in the past for which the government or municipal unit would prefer to be reimbursed and paid overtime. Title to the asset is transferred to the city at the end of the lease term.

Local Improvement District Bond Projects: Local improvement districts (LIDs) are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a supplemental assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed.

Impact of the CIP on the Operating Budget

Glendale's operating budget is directly affected by the CIP. Almost every new capital improvement will require additional ongoing expenses for routine operation, repair, and maintenance upon project completion. Some CIP projects may require additional staff to operate and maintain the new asset (new fire station, new firefighters). Existing city facilities and equipment that were once considered state-of-the-art will require rehabilitation, renovation or upgrades to accommodate new uses and/or address safety and structural improvements. PAYGO capital projects, grant-matching funds and lease/purchase capital expenses also come directly from the operating budget.

Operating costs are evaluated and are part of the project prioritization matrix scoring criteria. All projects are carefully considered when prioritizing CIP projects, due to the city's inability to concurrently fund several large-scale projects with significant operating budget impacts. In addition, realistic timelines and accurate cashflows of projects have to be considered based on available manpower and forecasted revenue streams.

Many capital improvements make a positive contribution to the fiscal well-being of the city. Capital projects such as redevelopment of under-performing or under-used areas of the city, and the infrastructure expansion needed to support new development, promote the economic development and growth that can lead to the generation of additional operating revenues. These new revenue sources provide the funding needed to maintain, improve and expand the city's infrastructure.

FY 2024-2033 Capital Improvement Program

CIP Summary by Project Type

Project Type	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
Airport	\$6,461,887	\$3,426,794	\$11,485,781	\$2,793,795	\$3,047,037	\$4,200,773	\$2,343,118	\$33,759,186
Arts	\$1,165,125	\$0	\$0	\$0	\$0	\$0	\$0	\$1,165,125
Drainage	\$5,774,413	\$7,904,750	\$8,252,750	\$7,941,000	\$241,000	\$241,000	\$6,822,000	\$37,176,913
Facility Maintenance	\$26,008,673	\$67,846,103	\$52,348,609	\$8,182,753	\$9,896,752	\$8,024,688	\$30,390,344	\$202,697,922
Landfill	\$8,246,955	\$6,941,587	\$4,758,205	\$2,843,697	\$2,507,473	\$7,065,799	\$11,310,960	\$43,674,676
Library	\$2,494,772	\$1,675,715	\$5,531,272	\$6,339,561	\$3,252,372	\$10,580,029	\$0	\$29,873,721
Parking Lots	\$65,833	\$17,400,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$19,265,833
Parks	\$34,289,279	\$21,946,937	\$12,042,444	\$9,878,350	\$8,204,699	\$3,675,000	\$51,029,200	\$141,065,909
Public Safety	\$23,500,798	\$31,049,237	\$13,601,673	\$13,925,572	\$14,608,581	\$49,553,828	\$18,724,803	\$164,964,492
Solid Waste	\$1,133,211	\$3,081,917	\$3,465,001	\$4,195,655	\$4,025,703	\$3,685,367	\$24,098,316	\$43,685,170
Streets	\$24,536,079	\$53,475,355	\$59,672,716	\$43,366,430	\$47,119,404	\$30,951,563	\$182,746,069	\$441,867,616
Transit	\$4,155,106	\$491,001	\$1,484,226	\$1,970,921	\$509,221	\$518,145	\$2,681,890	\$11,810,511
Wastewater	\$7,935,000	\$22,868,000	\$22,482,000	\$16,871,600	\$23,760,000	\$23,650,000	\$68,820,000	\$186,386,600
Water	\$20,235,000	\$25,905,000	\$29,652,000	\$23,855,000	\$22,288,000	\$25,308,000	\$114,945,000	\$262,188,000
Grand Total	\$166,002,133	\$264,012,395	\$224,976,677	\$142,364,334	\$139,660,242	\$167,654,193	\$514,911,700	\$1,619,581,674

FY 2024-2033 Capital Improvement Program

**All
Summary by Funding Source**

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
1080-General Government Capital Proj	\$28,570,564	\$88,571,703	\$49,388,484	\$12,390,132	\$9,094,184	\$8,027,660	\$40,936,245	\$236,978,972
2050-Highway User Revenue Fund	\$0	\$3,663,680	\$3,846,864	\$4,039,207	\$4,241,168	\$4,453,226	\$25,837,229	\$46,081,373
2060-Transportation Grants	\$2,870,407	\$6,855,734	\$19,720,360	\$1,466,195	\$924,426	\$0	\$1,457,221	\$33,294,344
2070-Transportation Sales Tax	\$500,000	\$13,473,502	\$14,217,298	\$14,913,184	\$15,643,815	\$16,410,927	\$94,971,003	\$170,129,730
2071-Transportation SILF	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000
2110-Arts Commission	\$1,165,125	\$0	\$0	\$0	\$0	\$0	\$0	\$1,165,125
2160-Other Grants	\$1,927,350	\$3,625,000	\$3,840,565	\$1,810,000	\$0	\$0	\$0	\$11,202,915
2190-Airport Capital Grant	\$5,588,839	\$2,881,475	\$11,110,165	\$2,404,355	\$2,643,180	\$3,782,005	\$0	\$28,410,019
2200-Training Facility Revenue	\$305,904	\$2,521,320	\$76,000	\$76,000	\$80,000	\$80,000	\$420,220	\$3,559,444
4010-Streets Construction	\$1,738,860	\$11,355,749	\$11,585,029	\$12,047,311	\$11,502,161	\$6,817,493	\$28,192,255	\$83,238,858
4020-Hurf Capital Projects	\$4,704,080	\$1,058,292	\$1,080,039	\$1,108,284	\$1,136,298	\$1,165,108	\$6,287,318	\$16,539,420
4030-Transportation Capital Proj	\$12,583,300	\$10,351,069	\$5,558,848	\$6,792,392	\$5,264,519	\$3,485,617	\$16,494,529	\$60,530,275
4040-Public Safety Construction	\$17,213,608	\$20,264,237	\$8,108,793	\$10,213,186	\$11,411,893	\$27,006,279	\$3,418,250	\$97,636,246
4050-Parks Construction	\$5,198,247	\$6,594,448	\$6,917,444	\$9,878,350	\$8,204,699	\$3,675,000	\$44,400,000	\$84,868,188
4060-Government Facilities	\$3,125,093	\$10,168,247	\$3,279,768	\$351,001	\$1,690,000	\$932,769	\$1,115,074	\$20,661,952
4080-Cultural Facility	\$1,404,209	\$3,000,000	\$6,000,000	\$0	\$0	\$0	\$0	\$10,404,209
4090-Open Space/Trail Construction	\$5,977,337	\$5,000,000	\$5,125,000	\$0	\$0	\$0	\$6,629,200	\$22,731,537

FY 2024-2033 Capital Improvement Program

All
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
4100-Library Construction	\$2,481,666	\$1,675,715	\$5,531,272	\$6,339,561	\$3,252,372	\$10,580,029	\$0	\$29,860,615
4110-Flood Control Construction	\$1,992,590	\$3,797,750	\$4,171,185	\$5,890,000	\$0	\$0	\$5,622,000	\$21,473,525
4173-2019-DIF Fire	\$0	\$75,000	\$0	\$0	\$0	\$20,518,889	\$0	\$20,593,889
4223-2019-DIF Police	\$0	\$0	\$0	\$0	\$0	\$0	\$4,529,000	\$4,529,000
4284-2019-DIF Libraries	\$13,106	\$0	\$0	\$0	\$0	\$0	\$0	\$13,106
4325-2014-DIF Parks & Rec	\$164,841	\$1,083,072	\$0	\$0	\$0	\$0	\$0	\$1,247,913
4383-2019-DIF Parks & Rec	\$125,085	\$3,469,417	\$0	\$0	\$0	\$0	\$0	\$3,594,502
4410-2014-DIF Streets Zone 1 East	\$1,344,044	\$559,359	\$0	\$0	\$0	\$0	\$0	\$1,903,403
4420-2014-DIF Streets Zn 2 West 101	\$0	\$937,975	\$0	\$0	\$0	\$0	\$0	\$937,975
4431-2019-DIF-Streets	\$2,033,530	\$500,000	\$1,261,128	\$4,514,724	\$10,235,351	\$0	\$2,070,152	\$20,614,885
4434-2023-DIF Streets West	\$0	\$967,896	\$967,896	\$0	\$0	\$0	\$10,530,115	\$12,465,907
4610-ARPA Capital Projects	\$26,954,944	\$2,422,000	\$0	\$0	\$0	\$0	\$0	\$29,376,944
6020-Water	\$18,187,936	\$24,301,000	\$27,945,333	\$19,804,500	\$23,018,000	\$24,251,645	\$109,002,033	\$246,510,447
6030-Sewer	\$7,746,198	\$17,060,250	\$21,322,000	\$16,711,600	\$23,600,000	\$23,490,000	\$68,500,000	\$178,430,048
6065-2014-DIF Water	\$2,500,000	\$1,915,000	\$2,040,000	\$4,415,000	\$1,025,000	\$2,025,000	\$7,125,000	\$21,045,000
6095-2014-DIF Sewer	\$190,000	\$5,810,000	\$1,160,000	\$160,000	\$160,000	\$160,000	\$320,000	\$7,960,000
6110-Landfill	\$8,246,955	\$6,941,587	\$4,758,205	\$2,843,697	\$2,507,473	\$7,065,799	\$11,310,960	\$43,674,676

FY 2024-2033 Capital Improvement Program

All
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
6120-Solid Waste	\$1,148,314	\$3,111,917	\$3,465,001	\$4,195,655	\$4,025,703	\$3,726,747	\$25,743,896	\$45,417,233
Grand Total	\$166,002,133	\$264,012,395	\$224,976,677	\$142,364,334	\$139,660,242	\$167,654,193	\$514,911,700	\$1,619,581,674

FY 2024-2033 Capital Improvement Program

Airport
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPAP19075	AIRPORT ENV ASMT FOR CHANNELIZATION	\$0	\$0	\$0	\$0	\$143,295	\$0	\$0	\$143,295
CIPAP19076	SOUTH APRON PHASE 1 PAVEMENT RECONS	\$3,285,923	\$0	\$0	\$0	\$0	\$0	\$0	\$3,285,923
CIPAP20001	SOUTH APRON RECONSTRUCT PHASE 4	\$1,800,000	\$0	\$2,070,000	\$0	\$0	\$0	\$0	\$3,870,000
CIPAP20002	RUNWAY REHABILITATION	\$0	\$716,475	\$7,164,750	\$0	\$0	\$0	\$0	\$7,881,225
CIPAP20004	AIRPORT PLANNING STUDY PART 150	\$0	\$0	\$0	\$0	\$0	\$334,355	\$0	\$334,355
CIPAP20018	TAXIWAY PAVEMENT REHAB & PRESERVE	\$312,917	\$0	\$0	\$0	\$0	\$0	\$0	\$312,917
CIPAP21005	AIRPORT BLDG CONST STUDY TOWER	\$0	\$0	\$0	\$0	\$429,885	\$0	\$0	\$429,885
CIPAP21007	AIRPORT MASTER PLAN STUDY	\$0	\$0	\$525,415	\$0	\$0	\$0	\$0	\$525,415
CIPAP21009	AIRPORT SECURITY FENCING	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$900,000
CIPAP21010	SOUTHWEST APRON EXPANSION DESIGN	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$450,000
CIPAP21012	AIRSIDE PAVEMENT MAINTENANCE	\$234,145	\$200,359	\$210,376	\$220,895	\$231,940	\$243,537	\$1,412,979	\$2,754,230
CIPAP22001	EAST SIDE DEVELOPMENT	\$190,000	\$95,000	\$0	\$0	\$0	\$0	\$0	\$285,000
CIPAP22002	AIRPORT DESIGN STANDARDS	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
CIPAP22003	AIRPORT AUTO PARKING LOTS	\$97,022	\$0	\$0	\$0	\$0	\$0	\$0	\$97,022
CIPAP23046	FACILITIES AESTHETIC UPGRADE STUDY	\$249,120	\$0	\$0	\$0	\$0	\$0	\$0	\$249,120
CIPAP23071	AIRPORT FIBER PROJECT	\$34,595	\$0	\$0	\$0	\$0	\$0	\$0	\$34,595
CIPAP24006	DESIGN FOR CHANNELIZATION	\$0	\$0	\$0	\$0	\$0	\$477,650	\$0	\$477,650

FY 2024-2033 Capital Improvement Program

Airport
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPAP24007	LAND ACQUISITION FOR CHANNELIZATION	\$0	\$0	\$0	\$0	\$0	\$900,000	\$0	\$900,000
CIPAP24008	PLANNING STUDY FOR CHANNELIZATION	\$0	\$0	\$0	\$334,355	\$0	\$0	\$0	\$334,355
CIPAP24009	SOUTH APRON RECONSTRUCT PHASE 3	\$0	\$2,070,000	\$0	\$0	\$0	\$0	\$0	\$2,070,000
CIPAP24010	SOUTHWEST APRON EXPANSION PHASE 1	\$0	\$0	\$0	\$2,070,000	\$0	\$0	\$0	\$2,070,000
CIPAP24011	SOUTHWEST APRON EXPANSION PHASE 2	\$0	\$0	\$0	\$0	\$2,070,000	\$0	\$0	\$2,070,000
CIPAP24012	SOUTHWEST APRON EXPANSION PHASE 3	\$0	\$0	\$0	\$0	\$0	\$2,070,000	\$0	\$2,070,000
CIPAP65078	AIRPORT MATCHING FUNDS	\$258,167	\$334,960	\$165,240	\$168,545	\$171,917	\$175,232	\$930,139	\$2,204,200
Grand Total		\$6,461,887	\$3,426,794	\$11,485,781	\$2,793,795	\$3,047,037	\$4,200,773	\$2,343,118	\$33,759,186

FY 2024-2033 Capital Improvement Program

Airport
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
1080-General Government Capital Proj	\$34,595	\$0	\$0	\$0	\$0	\$0	\$0	\$34,595
2190-Airport Capital Grant	\$5,588,839	\$2,881,475	\$11,110,165	\$2,404,355	\$2,643,180	\$3,782,005	\$0	\$28,410,019
4030-Transportation Capital Proj	\$838,454	\$545,319	\$375,616	\$389,440	\$403,857	\$418,768	\$2,343,118	\$5,314,572
Grand Total	\$6,461,887	\$3,426,794	\$11,485,781	\$2,793,795	\$3,047,037	\$4,200,773	\$2,343,118	\$33,759,186

FY 2024-2033 Capital Improvement Program

Airport

AIRPORT ENV ASMT FOR CHANNELIZATION

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP19075

Project Number: CIPAP19075

Description

This is a planned airport grant project. No grant has been issued yet. The project is to conduct an environmental assessment for the channelization and improvements of New River around the Runway Protection Zone. The estimated grant share is \$143,295 and the local share is \$6,705.

Justification

The ultimate project will create re-routed river bank that will allow for the perimeter road and fence to be relocated to meet Federal Aviation Administration (FAA) Runway Protection Zone and safety standards and enables Engineered Material Arresting System (EMA) and future runway configuration. This project is part of the five-year Arizona Department of Transportation (ADOT) Airport Capital Improvement Program (CIP).

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
STUDY	2190-Airport Capital Grant				\$143,295			\$143,295
Grand Total					\$143,295			\$143,295

FY 2024-2033 Capital Improvement Program

Airport

SOUTH APRON PHASE 1 PAVEMENT RECONS

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP19076

Project Number: CIPAP19076

Description

Full reconstruction of South Apron pavement totalling approximately 38,000 square yards.

Justification

Grant funding is to be leveraged for this project. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	2190-Airport Capital Grant	\$3,285,923						\$3,285,923
Grand Total		\$3,285,923						\$3,285,923

FY 2024-2033 Capital Improvement Program

Airport

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP20001

SOUTH APRON RECONSTRUCT PHASE 4

Project Number: CIPAP20001

Description

This is a planned airport grant project. No grant has been issued yet. This project is Phase 4 to rehabilitate the south apron pavement adjacent to southern hangars and taxi lane approximately 36,000 SY (7.4 Acres). The estimated grant share is \$2 millions and the local share is \$230,000.

Justification

The relocation of the apron intersection is to comply with FAA design standards. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2190-Airport Capital Grant	\$0	\$2,070,000					\$2,070,000
EST CARRYOVER	2190-Airport Capital Grant	\$1,800,000	\$0					\$1,800,000
Grand Total		\$1,800,000	\$2,070,000					\$3,870,000

FY 2024-2033 Capital Improvement Program

Airport

RUNWAY REHABILITATION

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP20002

Project Number: CIPAP20002

Description

This is a planned airport grant project. No grant has been issued yet. Design and construction to rehabilitate runway 01/19. Anticipated mill and overlay, approximately 81,000 SY (16.7 Acres), and replace all runway and taxiway edge lights, airfield signs, Navigational Aids, and supporting underground electrical infrastructure. The estimated grant share is \$7.8 million and the local share is \$368,775.

Justification

The Airport Pavement Maintenance Management Program indicates major rehabilitation is needed on the existing runway. This project is required under FAA and ADOT Grant Assurances and Airport Design Standards. Grant funding is to be leveraged for this project. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2190-Airport Capital Grant	\$0	\$7,164,750					\$7,164,750
DESIGN	2190-Airport Capital Grant	\$716,475	\$0					\$716,475
Grand Total		\$716,475	\$7,164,750					\$7,881,225

FY 2024-2033 Capital Improvement Program

Airport

AIRPORT PLANNING STUDY PART 150

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP20004

Project Number: CIPAP20004

Description

This is a planned airport grant project. No grant has been issued yet. Complete an update of the Part 150 study that was completed in 1994. Updates are needed to coincide with recent master planning, forecasts, and ALP update. FAA/ADOT Grants of \$334,355 and expected local share \$15,645. This project is part of the five-year ADOT Airport CIP.

Justification

Updates need to coincide with master planning, forecasts, and Airport Layout Plan updates. No operational or maintenance costs are associated with this project. Grant funding will be leveraged. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
STUDY	2190-Airport Capital Grant					\$334,355		\$334,355
Grand Total						\$334,355		\$334,355

FY 2024-2033 Capital Improvement Program

Airport

TAXIWAY PAVEMENT REHAB & PRESERVE

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP20018

Project Number: CIPAP20018

Description

Realign/reconstruct Taxiways A4 and A6 (approximately 5.500 SY) and construct stabilized shoulders along the taxiways.

Justification

Realign/reconstruct Taxiways A4 and A6 to meet FAA geometry standards and eliminate Hot Spots at Taxiway A/Apron intersection. Construct stabilized shoulders along the taxiways to reduce the potential for FOD and erosion.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	2190-Airport Capital Grant	\$312,917						\$312,917
Grand Total		\$312,917						\$312,917

FY 2024-2033 Capital Improvement Program

Airport

AIRPORT BLDG CONST STUDY TOWER

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP21005

Project Number: CIPAP21005

Description

This is a planned airport grant project. No grant has been issued yet. The existing Air Traffic Control Tower (ATCT) site and facilities are becoming old and require updating and relocating. The airport Master Plan calls for a new ATCT and this will be the preliminary planning and environmental study to begin the process. The expected grant is \$429,885 and expected local share estimate is \$20,115.

Justification

The Airport Master Plan calls for a new Airport Traffic Control Tower and this will be the preliminary planning and environmental study to begin the process. The project is required under FAA and ADOT grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
STUDY	2190-Airport Capital Grant				\$429,885			\$429,885
Grand Total					\$429,885			\$429,885

FY 2024-2033 Capital Improvement Program

Airport

AIRPORT MASTER PLAN STUDY

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP21007

Project Number: CIPAP21007

Description

This is a planned airport grant project. No grant has been issued yet. This project is to update the Airport Master Plan. The expected FAA/ADOT grant is \$525,415 and expected local share estimate \$24,585.

Justification

The current Airport Master Plan was completed in 2007 and the Airport Layout Plan update was completed in 2017. This update will guide and enable east side development according to capacity needs. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
STUDY	2190-Airport Capital Grant		\$525,415					\$525,415
Grand Total			\$525,415					\$525,415

FY 2024-2033 Capital Improvement Program

Airport

AIRPORT SECURITY FENCING

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP21009

Project Number: CIPAP21009

Description

This is a planned airport grant project. No grant has been issued yet. Airfield gate improvement and access and CCTV control system upgrade. ADOT Grant of \$900K and expected local share estimate \$100K.

Justification

This project is identified in the Airport Master Plan and would improve safety. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2190-Airport Capital Grant		\$900,000					\$900,000
Grand Total			\$900,000					\$900,000

FY 2024-2033 Capital Improvement Program

Airport

SOUTHWEST APRON EXPANSION DESIGN

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP21010

Project Number: CIPAP21010

Description

This is a planned airport grant project. No grant has been issued yet. This project is to design a new southwest apron, taxi lane and supporting infrastructure, approximately 59,000 SY (1.2 Acres). ADOT Grant \$450K and expected total local share \$50K.

Justification

Design of a new public apron, taxi lane, and infrastructure to accommodate expansion of aircraft storage to meet capacity needs. This project is required under FAA and ADOT Grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
DESIGN	2190-Airport Capital Grant		\$450,000					\$450,000
Grand Total			\$450,000					\$450,000

FY 2024-2033 Capital Improvement Program

Airport

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP21012

AIRSIDE PAVEMENT MAINTENANCE

Project Number: CIPAP21012

Description

Ongoing airside pavement maintenance.

Justification

This project is consistent with the Airport's Pavement Maintenance Management Plan.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$191,181	\$200,740	\$210,777	\$221,316	\$232,382	\$1,348,260	\$2,404,656
EST CARRYOVER	4030-Transportation Capita..	\$234,145	\$0	\$0	\$0	\$0	\$0	\$234,145
INTRNL CHG	4030-Transportation Capita..	\$7,265	\$7,629	\$8,010	\$8,410	\$8,831	\$51,237	\$91,382
PUBLIC ART	4030-Transportation Capita..	\$1,912	\$2,007	\$2,108	\$2,213	\$2,324	\$13,483	\$24,047
Grand Total		\$434,503	\$210,376	\$220,895	\$231,940	\$243,537	\$1,412,979	\$2,754,230

FY 2024-2033 Capital Improvement Program

Airport

EAST SIDE DEVELOPMENT

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP22001

Project Number: CIPAP22001

Description

Ongoing study to examine the development potential of approximately 100 acres of land on the east side of Runway 1-19. This study is in progress and this request is to complete the study. The expected grant share is \$95,000 and the local share is \$5,000.

Justification

The purpose of the study is to identify a specific recommended development plan for the east side of the airport. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	2190-Airport Capital Grant	\$190,000						\$190,000
STUDY	2190-Airport Capital Grant	\$95,000						\$95,000
Grand Total		\$285,000						\$285,000

FY 2024-2033 Capital Improvement Program

Airport

AIRPORT DESIGN STANDARDS

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP22002

Project Number: CIPAP22002

Description

Ongoing Project. This request is to complete the project due to cost increase. The purpose of this project is to develop design standards for buildings on the Glendale Municipal Airport.

Justification

The Airport does not have design standards. The result is facilities that are not aesthetically pleasing and clash with the vision for the area.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
STUDY	4030-Transportation Capita..	\$10,000						\$10,000
Grand Total		\$10,000						\$10,000

FY 2024-2033 Capital Improvement Program

Airport

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP22003

AIRPORT AUTO PARKING LOTS

Project Number: CIPAP22003

Description

Rehabilitate the vehicle parking lots near the Terminal and FBO area. Approximately 10,000 SY.

Justification

The parking lot surfaces are severely deteriorated and are a safety issue for vehicles and pedestrians.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4030-Transportation Capita..	\$97,022						\$97,022
Grand Total		\$97,022						\$97,022

FY 2024-2033 Capital Improvement Program

Airport

FACILITIES AESTHETIC UPGRADE STUDY

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP23046

Project Number: CIPAP23046

Description

This study will address infrastructure at the airport, including fencing, signage, landscaping, roadway improvements, the Terminal Building, and the FBO building. Improvements identified will be based on the Airport Design Standards under development now.

Justification

This project is part of the Airport Strategic Plan and will identify improvements needed to City-owned facilities including the interior spaces.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4030-Transportation Capita..	\$249,120						\$249,120
Grand Total		\$249,120						\$249,120

FY 2024-2033 Capital Improvement Program

Airport

AIRPORT FIBER PROJECT

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP23071

Project Number: CIPAP23071

Description

This project is to provide fiber from the West Area Water Treatment Facility (WAWRF) to the Airport along security camera access.

Justification

Bring fiber redundancy to the Airport along with access control and added security with cameras.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$34,595						\$34,595
Grand Total		\$34,595						\$34,595

FY 2024-2033 Capital Improvement Program

Airport

DESIGN FOR CHANNELIZATION

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP24006

Project Number: CIPAP24006

Description

This is a planned airport grant project. No grant has been issued yet. This project is to complete the design for the channelization and improvements of New River around the Runway Protection Zone. The estimated grant share is \$477,650 and the local share is \$22,350.

Justification

The ultimate project will create re-routed river bank that will allow for the perimeter road and fence to be relocated to meet FAA RPZ and safety standards and enables EMAS and future runway configuration. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
DESIGN	2190-Airport Capital Grant					\$477,650		\$477,650
Grand Total						\$477,650		\$477,650

FY 2024-2033 Capital Improvement Program

Airport

LAND ACQUISITION FOR CHANNELIZATION

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP24007

Project Number: CIPAP24007

Description

This is a planned airport grant project. No grant has been issued yet. This project is to acquire land for the channelization and improvements of New River around the Runway Protection Zone. The estimated grant share is \$900,000 and the local share is \$100,000.

Justification

The ultimate project will create re-routed river bank that will allow for the perimeter road and fence to be relocated to meet FAA RPZ and safety standards and enables EMAS and future runway configuration. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
LAND	2190-Airport Capital Grant					\$900,000		\$900,000
Grand Total						\$900,000		\$900,000

FY 2024-2033 Capital Improvement Program

Airport

PLANNING STUDY FOR CHANNELIZATION

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP24008

Project Number: CIPAP24008

Description

This is a planned airport grant project. No grant has been issued yet. The project is to conduct a focused planning study in advance of the Environmental Assessment and Wildlife Hazard Management Plan for the channelization and improvements of New River around the Runway Protection Zone. The estimated FAA/ADOT grant share is \$334,355 and the local share is \$15,645.

Justification

The ultimate project will create re-routed river bank that will allow for the perimeter road and fence to be relocated to meet FAA RPZ and safety standards and enables EMAS and future runway configuration. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
STUDY	2190-Airport Capital Grant			\$334,355				\$334,355
Grand Total				\$334,355				\$334,355

FY 2024-2033 Capital Improvement Program

Airport

SOUTH APRON RECONSTRUCT PHASE 3

Package Number: FY24-33CIP
Project Type: Airport
Project Number: CIPAP24009

Project Number: CIPAP24009

Description

This is a planned airport grant project. No grant has been issued yet. This project is to rehabilitate the south apron pavement adjacent to southern hangars and taxilanes approximately 36,000 SY (7 Acres). The grant share is estimated to be \$2 millions and the local share \$230,000 for a total project cost of \$2.3 million.

Justification

Grant funding is to be leveraged for this project. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2190-Airport Capital Grant	\$2,070,000						\$2,070,000
Grand Total		\$2,070,000						\$2,070,000

FY 2024-2033 Capital Improvement Program

Airport

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP24010

SOUTHWEST APRON EXPANSION PHASE 1

Project Number: CIPAP24010

Description

This is a planned airport grant project. No grant has been issued yet. This project is phase 1 to construct a new southwest apron, taxi lane and supporting infrastructure, approximately 20,000 SY (4 Acres). The estimated ADOT grant share is \$2 millions and the local share is \$230,000.

Justification

Construction of a new public apron, taxi lane, and infrastructure to accommodate expansion of aircraft storage to meet capacity needs. This project is required under FAA and ADOT Grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2190-Airport Capital Grant			\$2,070,000				\$2,070,000
Grand Total				\$2,070,000				\$2,070,000

FY 2024-2033 Capital Improvement Program

Airport

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP24011

SOUTHWEST APRON EXPANSION PHASE 2

Project Number: CIPAP24011

Description

This is a planned airport grant project. No grant has been issued yet. This project is phase 2 to construct a new southwest apron, taxi lane and supporting infrastructure, approximately 20,000 SY (4 Acres). The estimated ADOT grant share is \$2 millions and the local share is \$230,000.

Justification

Construction of a new public apron, taxi lane, and infrastructure to accommodate expansion of aircraft storage to meet capacity needs. This project is required under FAA and ADOT Grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2190-Airport Capital Grant				\$2,070,000			\$2,070,000
Grand Total					\$2,070,000			\$2,070,000

FY 2024-2033 Capital Improvement Program

Airport

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP24012

SOUTHWEST APRON EXPANSION PHASE 3

Project Number: CIPAP24012

Description

This is a planned airport grant project. No grant has been issued yet. This project is phase 3 to construct a new southwest apron, taxi lane and supporting infrastructure, approximately 20,000 SY (4 Acres). The estimated ADOT grant share is \$2 millions and the local share is \$230,000.

Justification

Construction of a new public apron, taxi lane, and infrastructure to accommodate expansion of aircraft storage to meet capacity needs. This project is required under FAA and ADOT Grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2190-Airport Capital Grant					\$2,070,000		\$2,070,000
Grand Total						\$2,070,000		\$2,070,000

FY 2024-2033 Capital Improvement Program

Airport

Package Number
FY24-33CIP

Project Type
Airport

Project Number
CIPAP65078

AIRPORT MATCHING FUNDS

Project Number: CIPAP65078

Description

This request is to provide local matching funds for Glendale Airport projects as identified in the Airport Capital Improvement Program (Fund 2190). Funding covers the local match for all airport capital costs.

Justification

This request allows for projects identified in the Airport Capital Improvement Program to be completed with local match funding and leverage Federal and State funds.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$280,000	\$146,837	\$149,773	\$152,769	\$155,824	\$827,122	\$1,712,325
DESIGN	4030-Transportation Capita..	\$40,000	\$11,016	\$11,236	\$11,461	\$11,690	\$62,052	\$147,456
EST CARRYOVER	4030-Transportation Capita..	\$258,167	\$0	\$0	\$0	\$0	\$0	\$258,167
INTRNL CHG	4030-Transportation Capita..	\$12,160	\$5,919	\$6,038	\$6,159	\$6,159	\$32,692	\$69,127
PUBLIC ART	4030-Transportation Capita..	\$2,800	\$1,468	\$1,498	\$1,528	\$1,559	\$8,273	\$17,125
Grand Total		\$593,127	\$165,240	\$168,545	\$171,917	\$175,232	\$930,139	\$2,204,200

FY 2024-2033 Capital Improvement Program

Arts
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPAT20035	MUNICIPAL ARTS PROGRAM	\$1,065,125							\$1,065,125
CIPAT23001	ARTS MASTER PLAN	\$100,000							\$100,000
Grand Total		\$1,165,125							\$1,165,125

FY 2024-2033 Capital Improvement Program

Arts
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
2110-Arts Commission	\$1,165,125							\$1,165,125
Grand Total	\$1,165,125							\$1,165,125

FY 2024-2033 Capital Improvement Program

Arts

MUNICIPAL ARTS PROGRAM

Package Number: FY24-33CIP
Project Type: Arts
Project Number: CIPAT20035

Project Number: CIPAT20035

Description

City Council Ordinance No. 1226 created a Municipal Art Fund which provides for the purchase of works of art for public places. This consists of commissioned, non-commissioned and the performing arts, all reviewed and recommended by the Glendale Arts Commission (via the Annual Arts Plan). These funds are used to implement the Annual Arts Plan and maintain and restore the City's art portfolio (when necessary)

Justification

By City Council Ordinance No. 1226, a Municipal Art Fund is created which provides for the purchase of works of art for public places.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	2110-Arts Commission	\$1,065,125						\$1,065,125
Grand Total		\$1,065,125						\$1,065,125

FY 2024-2033 Capital Improvement Program

Arts

ARTS MASTER PLAN

Package Number: FY24-33CIP
Project Type: Arts
Project Number: CIPAT23001

Project Number: CIPAT23001

Description

Project is to develop an arts & culture master plan for Glendale through a comprehensive consultation and engagement process. The city will seek the services of an expert consultant/consulting firm through a request for qualifications (RFQ) process.

Justification

To align with the City of Glendale’s Balanced Scorecard objective of “Improve Community Experience,” the goal of the master plan is to define a vision and a set of strategic directions and actions to help guide the development of arts and culture resources and activities in Glendale for the next 10 years. The plan will also provide a guide on how best to connect these resources to advance the city’s overarching social and economic goals.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	2110-Arts Commission	\$100,000						\$100,000
Grand Total		\$100,000						\$100,000

FY 2024-2033 Capital Improvement Program

**Drainage
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPDR19040	CAMELBACK ROAD, 51ST TO 58TH	\$0	\$0	\$0	\$3,474,000	\$0	\$0	\$0	\$3,474,000
CIPDR19078	83RD AVE, BETHANY HIM TO CAMELBACK	\$0	\$0	\$0	\$0	\$0	\$0	\$3,443,000	\$3,443,000
CIPDR19079	59TH AVE & T-BIRD RD STORM DRAIN	\$0	\$0	\$0	\$0	\$0	\$0	\$2,179,000	\$2,179,000
CIPDR21019	DRAINAGE IMP. GLENN DR., 59TH-52ND	\$1,748,498	\$0	\$732,000	\$3,202,000	\$0	\$0	\$0	\$5,682,498
CIPDR21034	BETHANY HOME SD, 43RD TO 51ST AVE	\$3,901,710	\$7,422,750	\$7,279,750	\$1,024,000	\$0	\$0	\$0	\$19,628,210
CIPDR79004	LOCAL DRAINAGE PROBLEMS	\$124,206	\$482,000	\$241,000	\$241,000	\$241,000	\$241,000	\$1,200,000	\$2,770,206
Grand Total		\$5,774,413	\$7,904,750	\$8,252,750	\$7,941,000	\$241,000	\$241,000	\$6,822,000	\$37,176,913

FY 2024-2033 Capital Improvement Program

Drainage
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
1080-General Government Capital Prj	\$105,976	\$482,000	\$241,000	\$241,000	\$241,000	\$241,000	\$1,200,000	\$2,751,976
2160-Other Grants	\$1,927,350	\$3,625,000	\$3,840,565	\$1,810,000	\$0	\$0	\$0	\$11,202,915
4110-Flood Control Construction	\$1,992,590	\$3,797,750	\$4,171,185	\$5,890,000	\$0	\$0	\$5,622,000	\$21,473,525
4610-ARPA Capital Projects	\$1,748,498	\$0	\$0	\$0	\$0	\$0	\$0	\$1,748,498
Grand Total	\$5,774,413	\$7,904,750	\$8,252,750	\$7,941,000	\$241,000	\$241,000	\$6,822,000	\$37,176,913

FY 2024-2033 Capital Improvement Program

Drainage

Package Number
FY24-33CIP

Project Type
Drainage

Project Number
CIPDR19040

CAMELBACK ROAD, 51ST TO 58TH

Project Number: CIPDR19040

Description

Installation of storm drain in Camelback Road from 51st to 58th Avenues. Project has been moved from FY25 to FY26.

Justification

This project is identified in the Stormwater Management Plan (SMP).

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4110-Flood Control Constru..			\$3,025,000				\$3,025,000
CONTNGCY	4110-Flood Control Constru..			\$303,000				\$303,000
INTRNL CHG	4110-Flood Control Constru..			\$115,000				\$115,000
PUBLIC ART	4110-Flood Control Constru..			\$31,000				\$31,000
Grand Total				\$3,474,000				\$3,474,000

FY 2024-2033 Capital Improvement Program

Drainage

83RD AVE, BETHANY HM TO CAMELBACK

Package Number
FY24-33CIP

Project Type
Drainage

Project Number
CIPDR19078

Project Number: CIPDR19078

Description

Installation of storm drain in 83rd Avenue from Bethany Home Road to Camelback Road. This project is currently programmed to begin design in FY28.

Justification

This project is identified in the Stormwater Management Plan (SMP) completed and presented to the city and Flood Control District in July 2011.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4110-Flood Control Constru..						\$2,750,000	\$2,750,000
CONTNGCY	4110-Flood Control Constru..						\$275,000	\$275,000
DESIGN	4110-Flood Control Constru..						\$275,000	\$275,000
INTRNL CHG	4110-Flood Control Constru..						\$115,000	\$115,000
PUBLIC ART	4110-Flood Control Constru..						\$28,000	\$28,000
Grand Total							\$3,443,000	\$3,443,000

FY 2024-2033 Capital Improvement Program

Drainage

59TH AVE & T-BIRD RD STORM DRAIN

Package Number
FY24-33CIP

Project Type
Drainage

Project Number
CIPDR19079

Project Number: CIPDR19079

Description

Project will construct a storm drain in 59th Avenue between the Thunderbird Road intersection and the Arizona Canal Drainage Channel. It is currently programmed to begin design in FY28.

Justification

Project is identified in the Stormwater Management Plan (SMP) presented to the city and Flood Control District of Maricopa County in July 2011.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4110-Flood Control Constr..						\$1,870,000	\$1,870,000
CONTNGCY	4110-Flood Control Constr..						\$128,000	\$128,000
DESIGN	4110-Flood Control Constr..						\$64,000	\$64,000
INTRNL CHG	4110-Flood Control Constr..						\$74,000	\$74,000
LAND	4110-Flood Control Constr..						\$24,000	\$24,000
PUBLIC ART	4110-Flood Control Constr..						\$19,000	\$19,000
Grand Total							\$2,179,000	\$2,179,000

FY 2024-2033 Capital Improvement Program **Drainage**

Package Number: FY24-33CIP
Project Type: Drainage
Project Number: CIPDR21019

DRAINAGE IMP. GLENN DR., 59TH-52ND

Project Number: CIPDR21019

Description

This project will install storm drainage in Glenn Drive from 59th Avenue to 52nd Avenue, to correct flooding in Glenn Drive, nearby alleys, and in Murphy Park.

Justification

It is anticipated that project costs will be split between the City and the Maricopa County Flood Control District.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2160-Other Grants	\$0	\$0	\$1,310,000				\$1,310,000
	4110-Flood Control Constru..	\$0	\$0	\$1,805,000				\$1,805,000
DESIGN	2160-Other Grants	\$0	\$286,000	\$0				\$286,000
	4110-Flood Control Constru..	\$0	\$429,000	\$0				\$429,000
EST CARRYOVER	4610-ARPA Capital Projects	\$1,748,498	\$0	\$0				\$1,748,498
INTRNL CHG	4110-Flood Control Constru..	\$0	\$17,000	\$69,000				\$86,000
PUBLIC ART	4110-Flood Control Constru..	\$0	\$0	\$18,000				\$18,000
Grand Total		\$1,748,498	\$732,000	\$3,202,000				\$5,682,498

FY 2024-2033 Capital Improvement Program

Drainage

BETHANY HOME SD, 43RD TO 51ST AVE

Package Number: FY24-33CIP
Project Type: Drainage
Project Number: CIPDR21034

Project Number: CIPDR21034

Description

Design and construction of storm drain pipe, inlets, catch basins and other appurtenances in a 1/2 square mile area centered on Bethany Home Road between 43rd Ave. and 51st Ave. Design began in FY21.

Justification

Project is identified in the Storm Water Master plan adopted by the city in 2011. Maricopa County Flood Control District has budgeted to contribute \$4.5 million toward completion of the project.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2160-Other Grants	\$3,625,000	\$3,554,565	\$500,000				\$7,679,565
	4110-Flood Control Constru..	\$3,625,000	\$3,554,565	\$500,000				\$7,679,565
EST CARRYOVER	2160-Other Grants	\$1,909,120	\$0	\$0				\$1,909,120
	4110-Flood Control Constru..	\$1,992,590	\$0	\$0				\$1,992,590
INTRNL CHG	4110-Flood Control Constru..	\$137,750	\$135,073	\$19,000				\$291,823
PUBLIC ART	4110-Flood Control Constru..	\$35,000	\$35,547	\$5,000				\$75,547
Grand Total		\$11,324,460	\$7,279,750	\$1,024,000				\$19,628,210

FY 2024-2033 Capital Improvement Program

Drainage

Package Number
FY24-33CIP

Project Type
Drainage

Project Number
CIPDR79004

LOCAL DRAINAGE PROBLEMS

Project Number: CIPDR79004

Description

Construct localized storm drainage improvements to mitigate drainage and/or flooding issues.

Justification

Ongoing program addressing drainage issues in older neighborhoods and extends existing storm drain systems. The city will request grant contributions from Maricopa County Flood Control District.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$400,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,200,000
DESIGN	1080-General Government C..	\$60,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$330,000
EST CARRYOVER	1080-General Government C..	\$105,976	\$0	\$0	\$0	\$0	\$0	\$105,976
	2160-Other Grants	\$18,230	\$0	\$0	\$0	\$0	\$0	\$18,230
INTRNL CHG	1080-General Government C..	\$18,000	\$9,000	\$9,000	\$9,000	\$9,000	\$40,000	\$94,000
PUBLIC ART	1080-General Government C..	\$4,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$22,000
Grand Total		\$606,206	\$241,000	\$241,000	\$241,000	\$241,000	\$1,200,000	\$2,770,206

FY 2024-2033 Capital Improvement Program

**Facility Maintenance
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPFC19016	GLENDAL OPS CAMPUS-FIELD STAFF BLD	\$900,000	\$0	\$0	\$1,026,001	\$4,940,000	\$2,595,520	\$0	\$9,461,521
CIPFC19037	UNDERGROUND STORAGE TANK REPLACE	\$665,000	\$368,235	\$0	\$0	\$0	\$0	\$0	\$1,033,235
CIPFC19038	CITY HALL BUILDING REMODEL	\$8,389,416	\$27,280,675	\$27,561,350	\$0	\$0	\$0	\$0	\$63,231,441
CIPFC19061	ELECTRICAL SYSTEM RENEWAL	\$297,350	\$220,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000	\$1,147,350
CIPFC19062	ELEVATOR SYSTEM RENEWAL	\$40,585	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000	\$690,585
CIPFC19063	FIRE PROTECTION RENEWAL	\$210,000	\$240,000	\$240,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,290,000
CIPFC19064	SECURITY CAMERA IMPROVEMENTS	\$998,430	\$1,824,211	\$789,357	\$0	\$0	\$0	\$0	\$3,611,998
CIPFC19065	PLUMBING SYSTEM RENEWAL	\$180,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,180,000
CIPFC19068	ROOFING SYSTEM RENEWAL	\$353,856	\$770,000	\$797,500	\$770,000	\$310,000	\$310,000	\$1,550,000	\$4,861,356
CIPFC19071	HVAC REPAIR/REPLACEMENTS	\$710,000	\$600,000	\$475,000	\$290,000	\$100,000	\$500,000	\$2,500,000	\$5,175,000
CIPFC20023	ADULT CENTER WEST RENOVATION	\$749,750	\$0	\$0	\$0	\$0	\$0	\$0	\$749,750
CIPFC22082	CITY HALL FIRE SYSTEM REPLACEMENT	\$160,433	\$0	\$0	\$0	\$0	\$0	\$0	\$160,433
CIPFC22086	CITY HALL PARKING GARAGE	\$1,445,481	\$750,000	\$838,650	\$0	\$0	\$0	\$0	\$3,034,131
CIPFC23028	FLEET SHOP EQUIPMENT REPLACEMENT	\$37,549	\$75,000	\$0	\$0	\$0	\$0	\$0	\$112,549
CIPFC23033	ADULT CENTER EAST RENOVATION	\$1,017,427	\$0	\$0	\$0	\$0	\$0	\$0	\$1,017,427
CIPFC23034	AIRPORT MATERIALS LAB RENOVATION	\$45,439	\$0	\$0	\$0	\$0	\$0	\$0	\$45,439
CIPFC23035	CIVIC CENTER ANNEX RENOVATION	\$734,235	\$0	\$0	\$0	\$0	\$0	\$0	\$734,235

FY 2024-2033 Capital Improvement Program

**Facility Maintenance
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPFC23036	CIVIC CENTER BEAD MUSEUM RENOVATION	\$2,441,697	\$0	\$0	\$0	\$0	\$0	\$0	\$2,441,697
CIPFC23037	GRPSTC SECOND FLOOR RENOVATION	\$95,982	\$0	\$0	\$0	\$0	\$0	\$0	\$95,982
CIPFC23038	MEDIA CENTER RENOVATION	\$383,556	\$0	\$0	\$0	\$0	\$0	\$0	\$383,556
CIPFC23039	SINE BLDG 2ND FLOOR EAST RENOVATION	\$78,229	\$0	\$0	\$0	\$0	\$0	\$0	\$78,229
CIPFC23040	SINE BLDG 2ND FLOOR WEST RENOVATION	\$168,281	\$0	\$0	\$0	\$0	\$0	\$0	\$168,281
CIPFC23041	GLENDALE OPS CAMPUS RENOVATION	\$0	\$0	\$0	\$0	\$0	\$172,416	\$4,856,584	\$5,029,000
CIPFC23043	COUNCIL CHAMBERS	\$935,944	\$750,000	\$2,350,000	\$0	\$0	\$0	\$0	\$4,035,944
CIPFC23070	EXTERIOR BUILDING ENHANCEMENTS	\$610,241	\$750,000	\$800,000	\$1,300,000	\$0	\$0	\$0	\$3,460,241
CIPFC23076	ARENA LEASE AGREEMENT CIP	\$0	\$10,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$15,000,000
CIPFC24044	CAR WASH REPLACEMENT	\$0	\$1,760,000	\$0	\$0	\$0	\$0	\$0	\$1,760,000
CIPFC24045	SPRING CITY DEMOLITION	\$0	\$70,000	\$2,000,000	\$0	\$0	\$0	\$0	\$2,070,000
CIPFC24046	ADA PROGRAM	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000	\$4,000,000
CIPFC24047	INTERIOR REFRESH PROGRAM	\$0	\$0	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000	\$6,750,000
CIPFC24048	RETRO COMMISSIONING PROGRAM	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000	\$750,000
CIPFC24049	CEMETERY IMPROVEMENTS	\$0	\$325,000	\$400,000	\$500,000	\$250,000	\$150,000	\$0	\$1,625,000
CIPFC24051	PERFORMANCE BASED CONTRACTS	\$0	\$12,123,383	\$0	\$0	\$0	\$0	\$0	\$12,123,383
CIPFC24052	PD EVIDENCE/OPS CAMPUS FIBER	\$0	\$545,000	\$0	\$0	\$0	\$0	\$0	\$545,000

FY 2024-2033 Capital Improvement Program

**Facility Maintenance
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPFC24053	SAHUARO RANCH PARK FIBER	\$0	\$475,000	\$0	\$0	\$0	\$0	\$0	\$475,000
CIPFC24056	SYSTEM OF CARE CENTER IMPROVEMENTS	\$0	\$2,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$3,000,000
CIPFC70800	BUILDING MAINTENANCE RESERVE	\$1,426,081	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$9,000,000	\$19,426,081
CIPFC70801	CAMELBACK RANCH MAINTENANCE RESERVE	\$1,603,949	\$1,479,599	\$836,752	\$836,752	\$836,752	\$836,752	\$4,183,760	\$10,614,316
CIPPK77516	AMPHITHEATER RENOVATIONS	\$1,329,762	\$3,000,000	\$6,000,000	\$0	\$0	\$0	\$0	\$10,329,762
Grand Total		\$26,008,673	\$67,846,103	\$52,348,609	\$8,182,753	\$9,896,752	\$8,024,688	\$30,390,344	\$202,697,922

FY 2024-2033 Capital Improvement Program

Facility Maintenance
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
1080-General Government Capital Proj	\$14,619,312	\$51,599,356	\$42,402,175	\$7,156,752	\$4,956,752	\$5,256,752	\$25,533,760	\$151,524,859
4020-Hurf Capital Projects	\$1,577	\$3,750	\$0	\$0	\$0	\$0	\$0	\$5,327
4030-Transportation Capital Proj	\$452,606	\$309,500	\$333,333	\$310,500	\$1,495,000	\$825,142	\$913,897	\$4,639,978
4060-Government Facilities	\$3,125,093	\$10,168,247	\$3,279,768	\$351,001	\$1,690,000	\$932,769	\$1,115,074	\$20,661,952
4080-Cultural Facility	\$1,329,762	\$3,000,000	\$6,000,000	\$0	\$0	\$0	\$0	\$10,329,762
4610-ARPA Capital Projects	\$6,011,087	\$2,422,000	\$0	\$0	\$0	\$0	\$0	\$8,433,087
6020-Water	\$452,936	\$311,000	\$333,333	\$364,500	\$1,755,000	\$968,645	\$1,182,033	\$5,367,447
6030-Sewer	\$1,198	\$2,250	\$0	\$0	\$0	\$0	\$0	\$3,448
6120-Solid Waste	\$15,103	\$30,000	\$0	\$0	\$0	\$41,380	\$1,645,580	\$1,732,063
Grand Total	\$26,008,673	\$67,846,103	\$52,348,609	\$8,182,753	\$9,896,752	\$8,024,688	\$30,390,344	\$202,697,922

FY 2024-2033 Capital Improvement Program

Facility Maintenance

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC19016

GLENDALE OPS CAMPUS-FIELD STAFF BLD

Project Number: CIPFC19016

Description

This project is for the design and construction of the field staff building located on the operations campus. The building will serve as the primary location for Water Services, Transportation, PFRSE, and Field Operations staff.

Justification

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$0		\$265,525	\$1,273,740	\$749,510		\$2,288,775
	4060-Government Facilities	\$0		\$300,159	\$1,439,880	\$847,272		\$2,587,311
	6020-Water	\$0		\$311,703	\$1,495,260	\$879,859		\$2,686,822
DESIGN	4030-Transportation Capita..	\$0		\$31,050	\$149,500	\$0		\$180,550
	4060-Government Facilities	\$0		\$35,100	\$169,000	\$0		\$204,100
EST CARRYOVER	6020-Water	\$0		\$36,450	\$175,500	\$0		\$211,950
	4030-Transportation Capita..	\$450,000		\$0	\$0	\$0		\$450,000
INTRNL CHG	6020-Water	\$450,000		\$0	\$0	\$0		\$450,000
	4030-Transportation Capita..	\$0		\$11,270	\$56,810	\$28,481		\$96,561
	4060-Government Facilities	\$0		\$12,740	\$64,220	\$32,196		\$109,156
PUBLIC ART	6020-Water	\$0		\$13,230	\$66,690	\$33,435		\$113,355
	4030-Transportation Capita..	\$0		\$2,655	\$14,950	\$7,495		\$25,100
	4060-Government Facilities	\$0		\$3,002	\$16,900	\$8,473		\$28,375
Grand Total		\$900,000		\$1,026,001	\$4,940,000	\$2,595,520		\$9,461,521

FY 2024-2033 Capital Improvement Program

Facility Maintenance

UNDERGROUND STORAGE TANK REPLACE

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC19037

Project Number: CIPFC19037

Description

This program is for replacement of aging below-ground double-walled vaulted fuel storage tanks located at the Operations Complex, as well as associated piping. The tanks are tested at regular intervals and are anticipated needing replacement in FY24.

Justification

Fuel sites are essential for the continued operation of the City. All city departments use this fuel site, including Public Safety vehicles, Solid Waste trucks, Transit buses, Water Services vehicles etc.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4060-Government Facilities	\$368,235						\$368,235
EST CARRYOVER	4060-Government Facilities	\$665,000						\$665,000
Grand Total		\$1,033,235						\$1,033,235

FY 2024-2033 Capital Improvement Program

Facility Maintenance

CITY HALL BUILDING REMODEL

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC19038

Project Number: CIPFC19038

Description

This project is to reinvest in the City Hall campus by creating an updated, modernized environment. The project will include a new exterior, rebuilding the interior floor by floor, and replacement of aged infrastructure.

Justification

The existing City Hall building was constructed in approximately 1984. The building no longer effectively serve the needs of the organization and the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$16,408,663	\$25,120,232					\$41,528,895
	4060-Government Facilities	\$8,653,972	\$2,329,311					\$10,983,283
	4610-ARPA Capital Projects	\$822,000	\$0					\$822,000
EQUIPMENT	4610-ARPA Capital Projects	\$1,000,000	\$0					\$1,000,000
EST CARRYOVER	1080-General Government C..	\$4,089,021	\$0					\$4,089,021
	4060-Government Facilities	\$450,395	\$0					\$450,395
INTRNL CHG	4610-ARPA Capital Projects	\$3,850,000	\$0					\$3,850,000
	4060-Government Facilities	\$250,000	\$88,514					\$338,514
PUBLIC ART	4060-Government Facilities	\$146,040	\$23,293					\$169,333
	Grand Total	\$35,670,091	\$27,561,350					\$63,231,441

FY 2024-2033 Capital Improvement Program

Facility Maintenance

ELECTRICAL SYSTEM RENEWAL

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC19061

Project Number: CIPFC19061

Description

This program is to reinvest in the City's existing electrical systems (including generators), for demand, capacity, and life safety issues. Priorities will be based on experience with system conditions.

Justification

Programmed repair/replacement of electrical systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000	\$700,000
EQUIPMENT	1080-General Government C..	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
EST CARRYOVER	1080-General Government C..	\$297,350	\$0	\$0	\$0	\$0	\$0	\$297,350
Grand Total		\$517,350	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000	\$1,147,350

FY 2024-2033 Capital Improvement Program

Facility Maintenance

ELEVATOR SYSTEM RENEWAL

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC19062

Project Number: CIPFC19062

Description

Program is to reinvest in the City's existing elevator systems for demand, capacity, & life safety issues. Study completed in FY 23, & internal Building assessments will identify priorities based on elevator system conditions & repair recommendations.

Justification

Programmed repair/replacement of elevator systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000	\$650,000
EST CARRYOVER	1080-General Government C..	\$40,585	\$0	\$0	\$0	\$0	\$0	\$40,585
Grand Total		\$105,585	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000	\$690,585

FY 2024-2033 Capital Improvement Program

Facility Maintenance

FIRE PROTECTION RENEWAL

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC19063

Project Number: CIPFC19063

Description

This program is to keep fire protection systems, identified as a Tier 1 Infrastructure, in good working order. Funding needed for a City-wide study, Main Public Safety Building replacement began in FY 23.

Justification

Programmed repair/replacement of fire protection systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$240,000	\$240,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,080,000
EST CARRYOVER	1080-General Government C..	\$210,000	\$0	\$0	\$0	\$0	\$0	\$210,000
Grand Total		\$450,000	\$240,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,290,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

SECURITY CAMERA IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC19064

Project Number: CIPFC19064

Description

This project is to keep security camera systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed at multiple public safety buildings, City Hall, and buildings on the Glendale Operations Campus. Priorities are based upon building usage (Mission critical are highest tier for this component) and identified need.

Justification

Programmatic repair/replacement of components of security systems will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community, aligning resources with the City's strategic priorities and the Building Asset Philosophy.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	1080-General Government C..	\$1,824,211	\$789,357					\$2,613,568
EST CARRYOVER	1080-General Government C..	\$998,430	\$0					\$998,430
Grand Total		\$2,822,641	\$789,357					\$3,611,998

FY 2024-2033 Capital Improvement Program

Facility Maintenance

PLUMBING SYSTEM RENEWAL

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC19065

Project Number: CIPFC19065

Description

Program addresses existing plumbing systems for current state & capacity issues. Assessments will identify priorities based on conditions, repairs recommended, and needs based on water conservation. Main Public Safety Bldg replacement began in FY23

Justification

Programmed repair/replacement of plumbing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
EST CARRYOVER	1080-General Government C..	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000
Grand Total		\$280,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,180,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

ROOFING SYSTEM RENEWAL

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC19068

Project Number: CIPFC19068

Description

This program is to keep roofing systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed in multiple locations. Priorities are based on building usage and identified need.

Justification

Programmed repair/replacement of roofing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$770,000	\$797,500	\$770,000	\$310,000	\$310,000	\$1,550,000	\$4,507,500
EST CARRYOVER	1080-General Government C..	\$353,856	\$0	\$0	\$0	\$0	\$0	\$353,856
Grand Total		\$1,123,856	\$797,500	\$770,000	\$310,000	\$310,000	\$1,550,000	\$4,861,356

FY 2024-2033 Capital Improvement Program

Facility Maintenance

HVAC REPAIR/REPLACEMENTS

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC19071

Project Number: CIPFC19071

Description

This project is to keep HVAC systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed at various locations. Priorities are based upon building usage and identified cost.

Justification

Programmed maintenance of HVAC systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C.	\$0	\$475,000	\$290,000	\$100,000	\$500,000	\$2,500,000	\$3,865,000
	4610-ARPA Capital Projects	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
EST CARRYOVER	4610-ARPA Capital Projects	\$710,000	\$0	\$0	\$0	\$0	\$0	\$710,000
Grand Total		\$1,310,000	\$475,000	\$290,000	\$100,000	\$500,000	\$2,500,000	\$5,175,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

ADULT CENTER WEST RENOVATION

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC20023

Project Number: CIPFC20023

Description

Buildout of 8,600 Sq Ft of raw space at the Adult Center 2nd Floor to accommodate the temporary relocation of employees, including office/meeting space.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Adult Center 2nd Floor allows for employees to move into a temporary space for the duration of the City Hall construction process.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C.	\$288,391						\$288,391
	4610-ARPA Capital Projects	\$461,358						\$461,358
Grand Total		\$749,750						\$749,750

FY 2024-2033 Capital Improvement Program

Facility Maintenance

CITY HALL FIRE SYSTEM REPLACEMENT

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC22082

Project Number: CIPFC22082

Description

This project is to replace the fire alarm system at City Hall.

Justification

The fire alarm system at City Hall needs replacement. The system is unreliable, difficult to service, and is a requirement for occupancy of the building.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4060-Government Facilities	\$160,433						\$160,433
Grand Total		\$160,433						\$160,433

FY 2024-2033 Capital Improvement Program

Facility Maintenance

CITY HALL PARKING GARAGE

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC22086

Project Number: CIPFC22086

Description

This project is to complete architectural repairs to the City Hall Parking Garage.

Justification

The City Hall Parking Garage requires critical structural repairs to ensure continued safety and structural integrity.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4060-Government Facilities	\$714,000	\$764,215					\$1,478,215
EST CARRYOVER	4060-Government Facilities	\$1,445,481	\$0					\$1,445,481
INTRNL CHG	4060-Government Facilities	\$28,500	\$58,928					\$87,428
PUBLIC ART	4060-Government Facilities	\$7,500	\$15,507					\$23,007
Grand Total		\$2,195,481	\$838,650					\$3,034,131

FY 2024-2033 Capital Improvement Program

Facility Maintenance

FLEET SHOP EQUIPMENT REPLACEMENT

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC23028

Project Number: CIPFC23028

Description

This project is to replace old and failing shop equipment used to service the city's vehicle fleet. Includes vehicle lifts, wheel aligner, plasma cutter & welder.

Justification

Various pieces of equipment are in need of replacement. Having reliable shop equipment reduces downtime and outside contract maintenance costs.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	1080-General Government C..	\$28,500						\$28,500
	4020-Hurf Capital Projects	\$3,750						\$3,750
	4030-Transportation Capita..	\$4,500						\$4,500
	6020-Water	\$6,000						\$6,000
	6030-Sewer	\$2,250						\$2,250
	6120-Solid Waste	\$30,000						\$30,000
EST CARRYOVER	1080-General Government C..	\$14,129						\$14,129
	4020-Hurf Capital Projects	\$1,577						\$1,577
	4030-Transportation Capita..	\$2,606						\$2,606
	6020-Water	\$2,936						\$2,936
	6030-Sewer	\$1,198						\$1,198
	6120-Solid Waste	\$15,103						\$15,103
Grand Total		\$112,549						\$112,549

FY 2024-2033 Capital Improvement Program

Facility Maintenance

ADULT CENTER EAST RENOVATION

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC23033

Project Number: CIPFC23033

Description

Buildout of 6,000 sq. ft. of raw space at the City of Glendale Adult Center 2nd Floor to accommodate the temporary relocation of employees, including office/meeting space.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Adult Center 2nd Floor allows the City of Glendale to move employees into a temporary space for the duration of the City Hall construction process.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C.	\$590,541						\$590,541
	4610-ARPA Capital Projects	\$426,885						\$426,885
Grand Total		\$1,017,427						\$1,017,427

FY 2024-2033 Capital Improvement Program

Facility Maintenance

AIRPORT MATERIALS LAB RENOVATION

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC23034

Project Number: CIPFC23034

Description

Demolition and Renovation of 2,400 sq. ft. of space at the Airport Materials Lab to accommodate the permanent move of Engineering Inspectors from City Hall.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of the Building Inspectors puts them closer to the bulk of the City's growth and their work on the West Side of the City.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C.	\$36,486						\$36,486
	4610-ARPA Capital Projects	\$8,953						\$8,953
Grand Total		\$45,439						\$45,439

FY 2024-2033 Capital Improvement Program

Facility Maintenance

CIVIC CENTER ANNEX RENOVATION

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC23035

Project Number: CIPFC23035

Description

Renovation of 2,500 sq. ft. space at the Civic Center Annex to accommodate temporary installation of the One Stop Shop. This includes the front facing setup required for customer service and office space for 37 One Stop Shop employees.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The One Stop Shop concept integrates all City of Glendale forward facing functions under one roof, temporarily, at the Civic Center Annex.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C.	\$498,735						\$498,735
	4610-ARPA Capital Projects	\$235,500						\$235,500
Grand Total		\$734,235						\$734,235

FY 2024-2033 Capital Improvement Program

Facility Maintenance

CIVIC CENTER BEAD MUSEUM RENOVATION

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC23036

Project Number: CIPFC23036

Description

Buildout of 5,000 sq. ft. of raw space at the Civic Center Campus - Bead Museum to accommodate the temporary relocation of employees. This will include office/meeting space, HVAC, walls, ceilings, and flooring.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Bead Museum allows the City of Glendale to move employees into a temporary space for the duration of the City Hall construction process.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C.	\$1,852,834						\$1,852,834
	4060-Government Facilities	\$298,363						\$298,363
	4610-ARPA Capital Projects	\$290,500						\$290,500
Grand Total		\$2,441,697						\$2,441,697

FY 2024-2033 Capital Improvement Program

Facility Maintenance

GRPSTC SECOND FLOOR RENOVATION

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC23037

Project Number: CIPFC23037

Description

Demolition and Renovation of 1,650 sq. ft. of space on the GRPSTC 2nd Floor to accommodate the permanent move of Building Inspectors from City Hall.

Justification

The City Hall Project requires reconsideration of what services should be relocated in the City Hall Building. The relocation of Building Inspectors puts them closer to the bulk of the City's growth and their work on the West Side of the City.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C.	\$71,554						\$71,554
	4610-ARPA Capital Projects	\$24,429						\$24,429
Grand Total		\$95,982						\$95,982

FY 2024-2033 Capital Improvement Program

Facility Maintenance

MEDIA CENTER RENOVATION

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC23038

Project Number: CIPFC23038

Description

Renovation of 2,500 sq. ft. of space at the City of Glendale Media Center to accommodate the temporary relocation of the Executive and Elected officials (4th Floor). This renovation will include office space for 35 employees.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Media Center allows the City of Glendale to move the 4th Floor functions to an executive suite office space that supports their front facing functions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$383,556						\$383,556
Grand Total		\$383,556						\$383,556

FY 2024-2033 Capital Improvement Program

Facility Maintenance

SINE BLDG 2ND FLOOR EAST RENOVATION

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC23039

Project Number: CIPFC23039

Description

Completion of renovation of 4,000 sq. ft. of space at the East end of the 2nd Floor of the Sine Building to accommodate the permanent housing of the City Attorney's Department.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of 11 employees allows for a continuum of service with the City Attorney's Prosecutor & Code Enforcement, who will be located in Sine Building East.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$78,229						\$78,229
Grand Total		\$78,229						\$78,229

FY 2024-2033 Capital Improvement Program

Facility Maintenance

SINE BLDG 2ND FLOOR WEST RENOVATION

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC23040

Project Number: CIPFC23040

Description

Renovation of 4,000 sq. ft. of space at the West end of the 2nd Floor of the Sine Building to accommodate the permanent housing of the Code Enforcement Department. This will include office space for 17 employees tied to the Code Enforcement functions.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of the 17 Code Enforcement Employees allows for a continuum of service with the City Attorney, who will be located in Sine Building 2nd Floor East.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C.	\$59,400						\$59,400
	4060-Government Facilities	\$105,420						\$105,420
	4610-ARPA Capital Projects	\$3,461						\$3,461
Grand Total		\$168,281						\$168,281

FY 2024-2033 Capital Improvement Program

Facility Maintenance

GLENDALE OPS CAMPUS RENOVATION

Project Number: CIPFC23041

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC23041

Description

This project is to renovate and demolish the existing buildings at the operations campus for adaptive re-use. Future phases from the current Master Plan such as paving, future fire resources, and carwash replacement are not included nor funded.

Justification

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..					\$0	\$807,487	\$807,487
	4060-Government Facilities					\$0	\$989,180	\$989,180
	6020-Water					\$0	\$1,049,650	\$1,049,650
	6120-Solid Waste					\$0	\$1,489,727	\$1,489,727
DESIGN	4030-Transportation Capita..					\$39,656	\$66,213	\$105,869
	4060-Government Facilities					\$44,828	\$76,715	\$121,543
	6020-Water					\$46,552	\$80,215	\$126,767
	6120-Solid Waste					\$41,380	\$84,014	\$125,394
INTRNL CHG	4030-Transportation Capita..					\$0	\$33,467	\$33,467
	4060-Government Facilities					\$0	\$40,807	\$40,807
	6020-Water					\$0	\$43,249	\$43,249
	6120-Solid Waste					\$0	\$58,706	\$58,706
PUBLIC ART	4030-Transportation Capita..					\$0	\$6,730	\$6,730
	4060-Government Facilities					\$0	\$8,372	\$8,372
	6020-Water					\$0	\$8,919	\$8,919
	6120-Solid Waste					\$0	\$13,133	\$13,133
Grand Total					\$172,416	\$4,856,584	\$5,029,000	

FY 2024-2033 Capital Improvement Program

Facility Maintenance

COUNCIL CHAMBERS

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC23043

Project Number: CIPFC23043

Description

In addition to the exterior envelope upgrades to City Hall, the Council Chambers exterior will also be upgraded. Including roof replacement.

Justification

The existing City Hall Campus was constructed in 1984. In order to better serve the community and organization, the City Council Chambers needs to be updated to match the esthetics of the City Hall Building.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$714,000	\$2,237,200					\$2,951,200
EST CARRYOVER	1080-General Government C..	\$935,944	\$0					\$935,944
INTRNL CHG	1080-General Government C..	\$28,500	\$89,300					\$117,800
PUBLIC ART	1080-General Government C..	\$7,500	\$23,500					\$31,000
Grand Total		\$1,685,944	\$2,350,000					\$4,035,944

FY 2024-2033 Capital Improvement Program

Facility Maintenance

EXTERIOR BUILDING ENHANCEMENTS

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC23070

Project Number: CIPFC23070

Description

This program is to keep exterior aesthetics in line with our current asset philosophy. Buildings included will be prioritized based on need and location.

Justification

Programmed maintenance of forward-facing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$610,241	\$0	\$0				\$610,241
NONCAPITAL	1080-General Government C..	\$750,000	\$800,000	\$1,300,000				\$2,850,000
Grand Total		\$1,360,241	\$800,000	\$1,300,000				\$3,460,241

FY 2024-2033 Capital Improvement Program

Facility Maintenance

ARENA LEASE AGREEMENT CIP

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC23076

Project Number: CIPFC23076

Description

Major upgrades and renovations of Desert Diamond Arena

Justification

To remain competitive in the market, the Arena must be upgraded periodically to service it's customers. In addition, the city entered into a long term lease agreement with ASM Global and part of the agreement is for the city to contribute toward arena renovations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
NONCAPITAL	1080-General Government C..	\$10,000,000	\$5,000,000					\$15,000,000
Grand Total		\$10,000,000	\$5,000,000					\$15,000,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

CAR WASH REPLACEMENT

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24044

Project Number: CIPFC24044

Description

This project is repair and rebuild the specialized vehicle wash station on the operations campus.

Justification

The existing facility is operating at about 20% of capacity and needs substantial investment.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C.	\$1,066,667						\$1,066,667
	4030-Transportation Capita..	\$266,667						\$266,667
	6020-Water	\$266,667						\$266,667
DESIGN	1080-General Government C.	\$106,667						\$106,667
	4030-Transportation Capita..	\$26,666						\$26,666
	6020-Water	\$26,666						\$26,666
Grand Total		\$1,760,000						\$1,760,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

SPRING CITY DEMOLITION

Project Number: CIPFC24045

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24045

Description

This building was planned obsolescence in 2004 and is beyond the point of maintenance and repair. This project is to remove hazardous substance and demolish the building.

Justification

This promotes overall health and safety of city employees and removes a hazard.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$0	\$1,266,667					\$1,266,667
	4030-Transportation Capita..	\$0	\$316,667					\$316,667
	6020-Water	\$0	\$316,667					\$316,667
DESIGN	1080-General Government C..	\$0	\$66,667					\$66,667
	4030-Transportation Capita..	\$0	\$16,666					\$16,666
	6020-Water	\$0	\$16,666					\$16,666
STUDY	1080-General Government C..	\$46,666	\$0					\$46,666
	4030-Transportation Capita..	\$11,667	\$0					\$11,667
	6020-Water	\$11,667	\$0					\$11,667
Grand Total		\$70,000	\$2,000,000					\$2,070,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

ADA PROGRAM

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC24046

Project Number: CIPFC24046

Description

This program is to ensure ADA compliance in buildings identified as a Tier 1 infrastructure. Capital repairs are needed at various locations. Priorities are based upon study prioritization, building usage and identified cost.

Justification

Programmed repair/replacement of ADA components to ensure public access and safety and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	\$3,500,000
DESIGN	1080-General Government C..	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$500,000
Grand Total		\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000	\$4,000,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24047

INTERIOR REFRESH PROGRAM

Project Number: CIPFC24047

Description

This program ensures City of Glendale's facilities are brought to a standard allowing for efficient delivery of service and comports with buildings identified as a Tier 1 infrastructure. Priorities are based upon building usage and identified cost.

Justification

Programmed repair/replacement of systems furniture, flooring, ceiling, and acoustic components to ensure public access, health and safety and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..		\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000	\$5,400,000
DESIGN	1080-General Government C..		\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,350,000
Grand Total			\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000	\$6,750,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

RETRO COMMISSIONING PROGRAM

Project Number: CIPFC24048

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24048

Description

This program is for the study of existing buildings. Studies will provide insight on correcting underperformance, improving environment and comfort, and optimizing efficiency in aging facilities.

Justification

This program will look at HVAC, controls, IT, security, and building management systems. It will optimize how these systems will work together.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
DESIGN	1080-General Government C..	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000	\$750,000
Grand Total		\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000	\$750,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

CEMETERY IMPROVEMENTS

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24049

Project Number: CIPFC24049

Description

Project is to address items at the Glendale Memorial Cemetery needing repair/replacement. Items identified are to demo the fountain and install a new waterless feature, refurbish the irrigation, repair/add fencing, and purchase a new Columbarium.

Justification

Fountain removal will assist w/water conservation as will refurbishing the irrigation. Repairing/adding new fencing will enhance aesthetics & security of the Cemetery. A new Columbarium will allow continued revenue while offering options to our citizens.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$275,000	\$400,000	\$500,000	\$250,000	\$150,000		\$1,575,000
DESIGN	1080-General Government C..	\$50,000	\$0	\$0	\$0	\$0		\$50,000
Grand Total		\$325,000	\$400,000	\$500,000	\$250,000	\$150,000		\$1,625,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

PERFORMANCE BASED CONTRACTS

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24051

Project Number: CIPFC24051

Description

Performance contracting can be used to consolidate projects in order to leverage energy saving to pay for equipment replacement over a predetermined amount of time. This is more critical as inflation is a major topic and utility cost continue to rise

Justification

Energy cost are going up by 5-13% next year. We have equipment that uses large amounts of energy that needs to be replaced. Programs like this help energy cost in these areas go down & we get new, energy efficient, reliable equipment.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONTNGCY	1080-General Government C..	\$1,100,000						\$1,100,000
EQUIPMENT	1080-General Government C..	\$10,869,643						\$10,869,643
NONCAPITAL	1080-General Government C..	\$153,740						\$153,740
Grand Total		\$12,123,383						\$12,123,383

FY 2024-2033 Capital Improvement Program

Facility Maintenance

PD EVIDENCE/OPS CAMPUS FIBER

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24052

Project Number: CIPFC24052

Description

Install fiber for the Police Evidence Storage Facility and Glendale Operations Campus.

Justification

The current sites are void of fiber. This project will ensure that all newly constructed City facilities have access to the City's fiber network.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$472,000						\$472,000
DESIGN	1080-General Government C..	\$50,000						\$50,000
INTRNL CHG	1080-General Government C..	\$18,000						\$18,000
PUBLIC ART	1080-General Government C..	\$5,000						\$5,000
Grand Total		\$545,000						\$545,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

SAHUARO RANCH PARK FIBER

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24053

Project Number: CIPFC24053

Description

Bring fiber to Sahuaro Ranch Park

Justification

The current site is void of fiber. This project will ensure all newly constructed City facilities have access to the City's own fiber network.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$410,000						\$410,000
DESIGN	1080-General Government C..	\$40,000						\$40,000
INTRNL CHG	1080-General Government C..	\$20,500						\$20,500
PUBLIC ART	1080-General Government C..	\$4,500						\$4,500
Grand Total		\$475,000						\$475,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

SYSTEM OF CARE CENTER IMPROVEMENTS

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC24056

Project Number: CIPFC24056

Description

Tenant improvements for 12,000 sf building at the Glendale Elementary School District System of Care Center to co-locate all Glendale human service and community vitality programs at the campus.

Justification

Co-location will benefit Glendale residents and existing clients as they will have access to other partner services at the campus including mental/behavioral health, food distribution and nutrition education, AHCCS application assistance, parent workshops, literacy classes, and substance use prevention. Upon completion, the campus will include a welcome center, literacy center, event center, family hub, health and wellness center, social services center, and vocational training center. Future providers at the campus will include medical and dental services as well. There is no monthly lease cost to co-locate at the campus, the cost to the city is the tenant improvements and proportionate share of utilities and custodial services. Additionally, the space will improve inter-divisional collaboration, create opportunities for cross-training and resource sharing, and would provide a more comfortable space for employees delivering these services. The proposal includes relocating approximately 50 Community Services employees to the SoCC including Administration, Community Action Program, Community Engagement, Community Revitalization, and Housing.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
NONCAPITAL	1080-General Government C..	\$2,000,000	\$1,000,000					\$3,000,000
Grand Total		\$2,000,000	\$1,000,000					\$3,000,000

FY 2024-2033 Capital Improvement Program

Facility Maintenance

BUILDING MAINTENANCE RESERVE

Project Number: CIPFC70800

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPFC70800

Description

This project supports renewal and repair of major building components and systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems that have failed.

Justification

Repairing buildings will align resources with the City's strategic priorities including- reducing long term life cycle costs, protecting public health and safety, and improving service delivery to the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$1,426,081	\$0	\$0	\$0	\$0	\$0	\$1,426,081
NONCAPITAL	1080-General Government C..	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$9,000,000	\$18,000,000
Grand Total		\$3,226,081	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$9,000,000	\$19,426,081

FY 2024-2033 Capital Improvement Program

Facility Maintenance

CAMELBACK RANCH MAINTENANCE RESERVE

Package Number: FY24-33CIP
Project Type: Facility Maintenance
Project Number: CIPFC70801

Project Number: CIPFC70801

Description

This project funds capital repair and/or replacement of contractually required components & systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems. Glendale’s Camelback Ranch is a premier public facility

Justification

Programmatic replacement of capital systems and components of the complex will reduce overall lifecycle costs while aligning resources with the City’s strategic priorities and the Building Asset Philosophy.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$1,603,949	\$0	\$0	\$0	\$0	\$0	\$1,603,949
NONCAPITAL	1080-General Government C..	\$1,479,599	\$836,752	\$836,752	\$836,752	\$836,752	\$4,183,760	\$9,010,367
Grand Total		\$3,083,548	\$836,752	\$836,752	\$836,752	\$836,752	\$4,183,760	\$10,614,316

FY 2024-2033 Capital Improvement Program

Facility Maintenance

AMPHITHEATER RENOVATIONS

Package Number
FY24-33CIP

Project Type
Facility Maintenance

Project Number
CIPPK77516

Project Number: CIPPK77516

Description

Renovations of the E Lowell Rogers Amphitheater at City Hall. Design and construction is slated for FY26. Construction includes renovation of basement of Council Chambers. O&M does not include personnel or maintenance of audio-visual equip.

Justification

The Amphitheater does not adequately serve as a performance venue. Much of the equipment & systems are in poor condition & must be replaced. The public experience is poor & does not meet modern accessibility standards.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4080-Cultural Facility	\$2,856,000	\$5,712,000					\$8,568,000
EST CARRYOVER	4080-Cultural Facility	\$1,329,762	\$0					\$1,329,762
INTRNL CHG	4080-Cultural Facility	\$114,000	\$228,000					\$342,000
PUBLIC ART	4080-Cultural Facility	\$30,000	\$60,000					\$90,000
Grand Total		\$4,329,762	\$6,000,000					\$10,329,762

FY 2024-2033 Capital Improvement Program

Landfill
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPLF19019	LANDFILL COMPACTOR REPLACEMENT	\$0	\$100,000	\$110,000	\$850,000	\$900,000	\$0	\$3,642,000	\$5,602,000
CIPLF19024	BULLDOZER REPLACEMENTS AND REBUILDS	\$1,257,928	\$687,000	\$120,000	\$156,000	\$90,000	\$0	\$4,227,000	\$6,537,928
CIPLF19025	NORTH CELL LINER	\$0	\$0	\$2,803,000	\$0	\$0	\$0	\$0	\$2,803,000
CIPLF19091	LANDFILL SCRAPER REPLACEMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$1,305,060	\$1,305,060
CIPLF21030	CLOSED LANDFILLS	\$931,152	\$300,000	\$104,500	\$109,300	\$115,000	\$119,500	\$445,500	\$2,124,952
CIPLF22005	MRF IMPROVEMENTS	\$1,844,087	\$500,000	\$0	\$0	\$0	\$0	\$0	\$2,344,087
CIPLF22006	SITE PAVING AND MARKINGS	\$0	\$471,600	\$243,400	\$0	\$0	\$0	\$271,400	\$986,400
CIPLF78503	LANDFILL CLOSURE SOUTH	\$714,999	\$0	\$0	\$0	\$0	\$640,000	\$0	\$1,354,999
CIPLF78505	LF NORTH CELL PHASED CONSTRUCTION	\$1,605,793	\$2,937,200	\$0	\$101,000	\$0	\$5,010,600	\$0	\$9,654,593
CIPLF78506	LANDFILL 4x4 REPLACEMENT TRUCKS	\$41,000	\$0	\$0	\$430,000	\$0	\$0	\$0	\$471,000
CIPLF78514	SOLID WASTE INSPECTION TRUCKS	\$105,999	\$0	\$0	\$0	\$0	\$418,000	\$0	\$523,999
CIPLF78522	LANDFILL WATER PULL/TRUCK	\$0	\$0	\$60,000	\$0	\$211,000	\$0	\$1,420,000	\$1,691,000
CIPLF78532	AUXILIARY EQUIPMENT	\$552,050	\$570,000	\$400,000	\$40,000	\$0	\$0	\$0	\$1,562,050
CIPLF78534	STORMWATER CONTROLS	\$346,614	\$842,630	\$392,305	\$472,149	\$556,261	\$327,699	\$0	\$2,937,658
CIPLF78535	LANDFILL GAS EXTRACTION SYSTEM	\$847,333	\$533,157	\$525,000	\$685,248	\$635,212	\$550,000	\$0	\$3,775,950
Grand Total		\$8,246,955	\$6,941,587	\$4,758,205	\$2,843,697	\$2,507,473	\$7,065,799	\$11,310,960	\$43,674,676

FY 2024-2033 Capital Improvement Program

Landfill
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
6110-Landfill	\$8,246,955	\$6,941,587	\$4,758,205	\$2,843,697	\$2,507,473	\$7,065,799	\$11,310,960	\$43,674,676
Grand Total	\$8,246,955	\$6,941,587	\$4,758,205	\$2,843,697	\$2,507,473	\$7,065,799	\$11,310,960	\$43,674,676

FY 2024-2033 Capital Improvement Program

Landfill

LANDFILL COMPACTOR REPLACEMENT

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF19019

Project Number: CIPLF19019

Description

Project funds rebuild or repl of 2 landfill compactors and wheels on a 5yr, 10,000 hr schedule. Plan:FY24 -Y09 wheel resurface & tip repl, FY25 -Y10 wheel resurface & tip repl, FY26 -Y09 pwr train rebuild, FY27 -Y10 pwr train rebuild.

Justification

Compactors are used daily for proper waste placement & to optimize cover materials. Our compactors are outfitted with GPS systems, in order to maximize landfill compaction, improve safety, manage airspace & provide compliance.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
VEHICLE	6110-Landfill	\$100,000	\$110,000	\$850,000	\$900,000		\$3,642,000	\$5,602,000
Grand Total		\$100,000	\$110,000	\$850,000	\$900,000		\$3,642,000	\$5,602,000

FY 2024-2033 Capital Improvement Program

Landfill

BULLDOZER REPLACEMENTS AND REBUILDS

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF19024

Project Number: CIPLF19024

Description

Project funds rebuild or replace of the 4 landfill bulldozers. Plan: FY24 -rebuild D-8, FY25-rebuild D9 under carriage and tracks, FY26-rebuild D6 & D8 under carriage and tracks, FY27-rebuild D8 under carriage and tracks, FY29-33-new D9, D6 & D8

Justification

The landfill has four (4) bulldozers that are used for a multitude of necessary landfill applications and establishing various haul roads for accessibility. Bulldozers maximize landfill operation efficiency and to meet regulatory permit requirements

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6110-Landfill	\$1,257,928	\$0	\$0	\$0	\$0	\$0	\$1,257,928
VEHICLE	6110-Landfill	\$687,000	\$120,000	\$156,000	\$90,000	\$0	\$4,227,000	\$5,280,000
Grand Total		\$1,944,928	\$120,000	\$156,000	\$90,000		\$4,227,000	\$6,537,928

FY 2024-2033 Capital Improvement Program

Landfill

NORTH CELL LINER

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF19025

Project Number: CIPLF19025

Description

Project is for design & construction of the liner for North Cell at the Landfill in accordance with our ADEQ approved permit & design plan.

Justification

This liner provides a protective barrier to prevent potential groundwater contamination and is a permit requirement with the Arizona Department of Environmental Quality.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6110-Landfill		\$2,675,000					\$2,675,000
INTRNL CHG	6110-Landfill		\$102,000					\$102,000
PUBLIC ART	6110-Landfill		\$26,000					\$26,000
Grand Total			\$2,803,000					\$2,803,000

FY 2024-2033 Capital Improvement Program

Landfill

LANDFILL SCRAPER REPLACEMENT

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF19091

Project Number: CIPLF19091

Description

This project provides for the rebuild and or replacement of the landfill scraper. A replacement is scheduled in FY25 based on usage and estimated life of the scraper, which is evaluated annually. Updated costs include current quotes and inflation.

Justification

The scraper is an essential piece of support equipment that excavates, transports, and stockpiles soil used for covering waste disposed of at the landfill. The scraper effectively enables the City to meet the regulatory requirements of its permit.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
VEHICLE	61.10-Landfill						\$1,305,060	\$1,305,060
Grand Total							\$1,305,060	\$1,305,060

FY 2024-2033 Capital Improvement Program

Landfill

CLOSED LANDFILLS

Project Number: CIPLF21030

Package Number
FY24-33CIP

Project Type
Landfill

Project Number
CIPLF21030

Description

This project funds closed landfills that require ongoing maintenance including: grading, drainage, fencing, landscaping, and gas mgmt. Funding is for work at the closed landfill sites located at 103rd Ave., 99th and Olive, and Butler Drive.

Justification

Closed landfills require maintenance from time to time. Improvements can include grading, drainage, fencing, landscaping, and gas management.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6110-Landfill	\$300,000	\$104,500	\$109,300	\$115,000	\$119,500	\$445,500	\$1,193,800
EST CARRYOVER	6110-Landfill	\$931,152	\$0	\$0	\$0	\$0	\$0	\$931,152
Grand Total		\$1,231,152	\$104,500	\$109,300	\$115,000	\$119,500	\$445,500	\$2,124,952

FY 2024-2033 Capital Improvement Program

Landfill

MRF IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF22005

Project Number: CIPLF22005

Description

The Materials Recovery Facility opened in 2000. The facility will undergo a slight modification to existing footprint to facilitate offsite transportation of recyclable materials.

Justification

Existing facility and infrastructure need to be remodeled in order to utilize space for current recycle processing and transportation needs.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6110-Landfill	\$500,000						\$500,000
EST CARRYOVER	6110-Landfill	\$1,844,087						\$1,844,087
Grand Total		\$2,344,087						\$2,344,087

FY 2024-2033 Capital Improvement Program

Landfill

Package Number
FY24-33CIP

Project Type
Landfill

Project Number
CIPLF22006

SITE PAVING AND MARKINGS

Project Number: CIPLF22006

Description

This project funds the Landfill site paving and markings to paved surfaces. FY24 - paving on the MRF haul road. FY25 - slurry is to be applied to the main entrance road along with all paved areas at the Landfill, markings will be re-applied as well.

Justification

The Transportation Department recommends paved surfaces be maintained on a prescribed schedule. The entrance and roads should be repaired by performing a micro-seal approximately every 7 years.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6110-Landfill	\$450,000	\$225,000				\$250,000	\$925,000
DESIGN	6110-Landfill	\$0	\$7,600				\$9,400	\$17,000
INTRNL CHG	6110-Landfill	\$17,100	\$8,550				\$9,500	\$35,150
PUBLIC ART	6110-Landfill	\$4,500	\$2,250				\$2,500	\$9,250
Grand Total		\$471,600	\$243,400				\$271,400	\$986,400

FY 2024-2033 Capital Improvement Program

Landfill

LANDFILL CLOSURE SOUTH

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF78503

Project Number: CIPLF78503

Description

Project provides for closure of the south area of the landfill (LF) as its permitted air space nears capacity. Closure of the south area will be ongoing as the north cell is developed.

Justification

Req'd by landfill operating permit w/a final cover system to include: a vegetative layer/compacted soil layer/gas wells & storm water control. Annual slope stability/stormwater retention/erosion control are required to maintain regulatory compliance.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6110-Landfill	\$0				\$640,000		\$640,000
EST CARRYOVER	6110-Landfill	\$714,999				\$0		\$714,999
Grand Total		\$714,999				\$640,000		\$1,354,999

FY 2024-2033 Capital Improvement Program

Landfill

LF NORTH CELL PHASED CONSTRUCTION

Package Number: FY24-33CIP
Project Number: CIPLF78505
Project Type: Landfill

Project Number: CIPLF78505

Description

This project is for soil excavation and stockpiling for the North Cell phased construction at the Glendale Municipal Landfill (LF) in accordance with the ADEQ permit and approved design.

Justification

Activity includes stockpiling dirt as required for construction of the North Cell and operation of the South Cell, haul roads, and embankments until final closure, mandated per regulatory agency requirements for continued development of the Landfill.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6110-Landfill	\$2,700,000		\$0		\$4,609,000		\$7,309,000
DESIGN	6110-Landfill	\$100,000		\$100,000		\$200,000		\$400,000
EST CARRYOVER	6110-Landfill	\$1,605,793		\$0		\$0		\$1,605,793
INTRNL CHG	6110-Landfill	\$110,200		\$0		\$159,600		\$269,800
PUBLIC ART	6110-Landfill	\$27,000		\$1,000		\$42,000		\$70,000
Grand Total		\$4,542,993		\$101,000		\$5,010,600		\$9,654,593

FY 2024-2033 Capital Improvement Program

Landfill

LANDFILL 4x4 REPLACEMENT TRUCKS

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF78506

Project Number: CIPLF78506

Description

Funding for replacement of trucks used by landfill staff to monitor ops & perform regulatory inspections; to include: FY26 (5) trucks total, incl. 3 Field Sup vehicles, 1 mechanic service truck, and 1 flat bed with tommy lift.

Justification

Trucks are critical to transport staff to locations throughout the LF to ensure operations and regulatory compliance is met. Conditions of the landfill require the truck fleet to be replaced at approximately seven to ten years.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6110-Landfill	\$41,000		\$0				\$41,000
VEHICLE	6110-Landfill	\$0		\$430,000				\$430,000
Grand Total		\$41,000		\$430,000				\$471,000

FY 2024-2033 Capital Improvement Program

Landfill

SOLID WASTE INSPECTION TRUCKS

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF78514

Project Number: CIPLF78514

Description

This funding provides for replacement of trucks in the Recycling Division. Currently, there are 7 half-ton extended cab pick-up trucks with lift gates in the SW Management fleet. Truck replacement plan: FY28-(6)

Justification

Trucks enable inspectors to provide quality control by education and mandated inspections of solid waste containers in accordance with city/state/county requirements in order to have a refuse variance of collection.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6110-Landfill	\$105,999						\$105,999
VEHICLE	6110-Landfill	\$0				\$418,000		\$418,000
Grand Total		\$105,999				\$418,000		\$523,999

FY 2024-2033 Capital Improvement Program

Landfill

LANDFILL WATER PULL/TRUCK

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF78522

Project Number: CIPLF78522

Description

This project funds tank refurbishing, pump rebuilds and unit replacements. FY25 - V10 refurbish tank and replace worm spray components, FY27- replacement of (1) secondary, 5,000-gallon water truck; FY31 - (1) large primary water pull truck V10.

Justification

The primary water pull is a critical piece of support equipment for reducing dust and maintaining compliance with the existing air quality permit.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
VEHICLE	6110-Landfill		\$60,000		\$211,000		\$1,420,000	\$1,691,000
Grand Total			\$60,000		\$211,000		\$1,420,000	\$1,691,000

FY 2024-2033 Capital Improvement Program

Landfill

AUXILIARY EQUIPMENT

Project Number: CIPLF78532

Package Number
FY24-33CIP

Project Type
Landfill

Project Number
CIPLF78532

Description

Funds replacement of LF aux equip including light towers, air compressors, skid steers, loaders, lube trailer & other units. FY24-vector, trash pump, skid steer, litter control sleds; FY25 - replace MRF loader K05, FY26-one landfill forklift.

Justification

The identified equipment has met or exceeded its serviceable life or is not economical to rebuild. This equipment assists in maintaining critical functions required to maintain LF operations to meet regulatory permit requirements.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	6110-Landfill	\$570,000	\$400,000	\$40,000				\$1,010,000
EST CARRYOVER	6110-Landfill	\$552,050	\$0	\$0				\$552,050
Grand Total		\$1,122,050	\$400,000	\$40,000				\$1,562,050

FY 2024-2033 Capital Improvement Program

Landfill

STORMWATER CONTROLS

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF78534

Project Number: CIPLF78534

Description

Project funds stormwater controls including berms, culvert down drains, & channels required on the LF footprint as per the approved plans and permits. FY24 design & construction of additional drainage basins to support storm water needs of north cell.

Justification

Construction of stormwater controls is mandated by the landfill's regulatory permit with Arizona Department of Environmental Quality (ADEQ).

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6110-Landfill	\$742,630	\$292,305	\$322,149	\$306,261	\$327,699		\$1,991,044
DESIGN	6110-Landfill	\$100,000	\$100,000	\$150,000	\$250,000	\$0		\$600,000
EST CARRYOVER	6110-Landfill	\$346,614	\$0	\$0	\$0	\$0		\$346,614
Grand Total		\$1,189,244	\$392,305	\$472,149	\$556,261	\$327,699		\$2,937,658

FY 2024-2033 Capital Improvement Program

Landfill

LANDFILL GAS EXTRACTION SYSTEM

Package Number: FY24-33CIP
Project Type: Landfill
Project Number: CIPLF78535

Project Number: CIPLF78535

Description

Modifications to the Gas Extraction System includes vertical wellheads, new laterals and horizontal collectors. These items are required to collect landfill gas created from placement of trash.

Justification

As waste is placed and buried it is critical for the LGES to be expanded and modified. These modifications and improvements to the LGES are required to capture the methane and meet the regulatory permit requirements for the landfill.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6110-Landfill	\$533,157	\$525,000	\$685,248	\$635,212	\$550,000		\$2,928,617
EST CARRYOVER	6110-Landfill	\$847,333	\$0	\$0	\$0	\$0		\$847,333
Grand Total		\$1,380,490	\$525,000	\$685,248	\$635,212	\$550,000		\$3,775,950

FY 2024-2033 Capital Improvement Program

**Library
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPB19045	VELMA TEAGUE LIBRARY RENOVATION	\$0	\$600,000	\$0	\$0	\$0	\$5,610,000		\$6,210,000
CIPB19046	MAIN LIBRARY RENOVATION	\$1,308,017	\$1,075,715	\$5,531,272	\$5,622,996	\$0	\$0		\$13,538,000
CIPB19066	FOOTHILLS LIBRARY RENOVATION	\$225,000	\$0	\$0	\$716,565	\$3,252,372	\$4,970,029		\$9,163,966
CIPB22088	YUCCA DISTRICT MEETING SPACE STUDY	\$13,106	\$0	\$0	\$0	\$0	\$0		\$13,106
CIPB23029	HEROES PARK LIBRARY COMMUNITY ROOM	\$948,649	\$0	\$0	\$0	\$0	\$0		\$948,649
Grand Total		\$2,494,772	\$1,675,715	\$5,531,272	\$6,339,561	\$3,252,372	\$10,580,029		\$29,873,721

FY 2024-2033 Capital Improvement Program

Library
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
4100-Library Construction	\$2,481,666	\$1,675,715	\$5,531,272	\$6,339,561	\$3,252,372	\$10,580,029		\$29,860,615
4284-2019-DIF Libraries	\$13,106	\$0	\$0	\$0	\$0	\$0		\$13,106
Grand Total	\$2,494,772	\$1,675,715	\$5,531,272	\$6,339,561	\$3,252,372	\$10,580,029		\$29,873,721

FY 2024-2033 Capital Improvement Program

Library

VELMA TEAGUE LIBRARY RENOVATION

Package Number: FY24-33CIP
Project Type: Library
Project Number: CIPLB19045

Project Number: CIPLB19045

Description

Library renovation of electrical, plumbing, interior, exterior, HVAC, roof gutters, and improve functionality. Facility conditional assessment and study will refine the project and prioritize needs.

Justification

This library needs renovation to better service the needs of the community. It is anticipated that the assessment will indicate substantial building infrastructure needs. This project will help establish libraries of the future.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4100-Library Construction	\$0				\$5,610,000		\$5,610,000
DESIGN	4100-Library Construction	\$600,000				\$0		\$600,000
Grand Total		\$600,000				\$5,610,000		\$6,210,000

FY 2024-2033 Capital Improvement Program

Library

MAIN LIBRARY RENOVATION

Package Number
FY24-33CIP

Project Type
Library

Project Number
CIPLB19046

Project Number: CIPLB19046

Description

This project is to renew all building systems, including interior renewal and functional remodeling, roofing, HVAC, ADA, and plumbing. Equipment and technology updates are also included.

Justification

The library was built in 1987. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4100-Library Construction	\$0	\$4,077,000	\$4,144,000				\$8,221,000
CONTNGCY	4100-Library Construction	\$0	\$407,272	\$414,996				\$822,268
DESIGN	4100-Library Construction	\$1,075,715	\$0	\$0				\$1,075,715
EQUIPMENT	4100-Library Construction	\$0	\$713,000	\$725,000				\$1,438,000
EST CARRYOVER	4100-Library Construction	\$1,308,017	\$0	\$0				\$1,308,017
INTRNL CHG	4100-Library Construction	\$0	\$202,000	\$206,000				\$408,000
NONCAPITAL	4100-Library Construction	\$0	\$91,000	\$92,000				\$183,000
PUBLIC ART	4100-Library Construction	\$0	\$41,000	\$41,000				\$82,000
Grand Total		\$2,383,732	\$5,531,272	\$5,622,996				\$13,538,000

FY 2024-2033 Capital Improvement Program

Library

Package Number
FY24-33CIP

Project Type
Library

Project Number
CIPLB19066

FOOTHILLS LIBRARY RENOVATION

Project Number: CIPLB19066

Description

Renovation and updating of Foothills Library to major building systems, modernization of the functions, technology, and equipment. Cost will be refined as assessment is conducted.

Justification

The library was built in 1999. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4100-Library Construction	\$0		\$0	\$2,397,000	\$3,663,000		\$6,060,000
CONTNGCY	4100-Library Construction	\$0		\$0	\$239,708	\$366,029		\$605,737
DESIGN	4100-Library Construction	\$0		\$716,565	\$0	\$0		\$716,565
EQUIPMENT	4100-Library Construction	\$0		\$0	\$419,000	\$641,000		\$1,060,000
EST CARRYOVER	4100-Library Construction	\$225,000		\$0	\$0	\$0		\$225,000
INTRNL CHG	4100-Library Construction	\$0		\$0	\$119,000	\$182,000		\$301,000
NONCAPITAL	4100-Library Construction	\$0		\$0	\$53,664	\$81,000		\$134,664
PUBLIC ART	4100-Library Construction	\$0		\$0	\$24,000	\$37,000		\$61,000
Grand Total		\$225,000		\$716,565	\$3,252,372	\$4,970,029		\$9,163,966

FY 2024-2033 Capital Improvement Program

Library

YUCCA DISTRICT MEETING SPACE STUDY

Package Number: FY24-33CIP
Project Type: Library
Project Number: CIPLB22088

Project Number: CIPLB22088

Description

Study to assess current meeting space in Yucca district, to determine if additional space is needed to meet community needs.

Justification

Meeting space in Yucca district is limited. Study will determine if additional space needs to be added to Heroes Regional Park Library or other designated location.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4284-2019-DIF Libraries	\$13,106						\$13,106
Grand Total		\$13,106						\$13,106

FY 2024-2033 Capital Improvement Program

Library

HEROES PARK LIBRARY COMMUNITY ROOM

Package Number: FY24-33CIP
Project Type: Library
Project Number: CIPLB23029

Project Number: CIPLB23029

Description

New community room expansion, with flexible seating that accommodates approximately 75 seats. The addition is planned to be on the north side of the existing 7,515 sq. ft. library, allowing for future expansion of the library.

Justification

Library was planned for expansion due to frequent use of limited meeting space and demand for larger groups. This project funds meeting room space per study.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4100-Library Construction	\$948,649						\$948,649
Grand Total		\$948,649						\$948,649

FY 2024-2033 Capital Improvement Program

**Parking Lots
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPPL19059	RENEW PARKING GARAGES/ LOTS	\$65,833	\$575,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,440,833
CIPPL24055	VAI PARKING GARAGE INVESTMENT	\$0	\$16,000,000	\$0	\$0	\$0	\$0	\$0	\$16,000,000
CIPPL24058	SINE BUILDING COVERED PARKING LOT	\$0	\$825,000	\$0	\$0	\$0	\$0	\$0	\$825,000
Grand Total		\$65,833	\$17,400,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$19,265,833

FY 2024-2033 Capital Improvement Program

Parking Lots
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
1080-General Government Capital Prj	\$65,833	\$17,400,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$19,265,833
Grand Total	\$65,833	\$17,400,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$19,265,833

FY 2024-2033 Capital Improvement Program

Parking Lots

RENEW PARKING GARAGES / LOTS

Package Number: FY24-33CIP
Project Type: Parking Lots
Project Number: CIPPL19059

Project Number: CIPPL19059

Description

Project is to repair existing parking garages & parking lots across the city. Business-critical building lots & garages are highest priority. FY24 funding for asphalt repair, crack seal & seal coating for lots at the Airport and Bonsall Park.

Justification

Programmatic repair/renewal of parking lots will reduce long term life cycle costs, reduce safety concerns, improve the city's brand/image. It will align resources with the City's strategic priorities and the Building Asset Philosophy.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$575,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,375,000
EST CARRYOVER	1080-General Government C..	\$65,833	\$0	\$0	\$0	\$0	\$0	\$65,833
Grand Total		\$640,833	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,440,833

FY 2024-2033 Capital Improvement Program

Parking Lots

VAI PARKING GARAGE INVESTMENT

Package Number: FY24-33CIP
Project Type: Parking Lots
Project Number: CIPPL24055

Project Number: CIPPL24055

Description

Investment to purchase an equity share of a parking garage to be constructed by the VAI Resort.

Justification

Investment in this parking garage will both assist the city in meeting its contractual parking obligations and help to ensure the success of the VAI Resort. Additionally, it could free up land in the Sports and Entertainment District for development. The purchase will be offset by the city's share of future parking revenues.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
NONCAPITAL	1080-General Government C.	\$16,000,000						\$16,000,000
Grand Total		\$16,000,000						\$16,000,000

FY 2024-2033 Capital Improvement Program

Parking Lots

SINE BUILDING COVERED PARKING LOT

Package Number: FY24-33CIP
Project Type: Parking Lots
Project Number: CIPPL24058

Project Number: CIPPL24058

Description

Design and install covered parking at the Sine Building for Sine building staff (62 potential spots)

Justification

Provide shade structures for parking with the future possibility of solar panels at the Sine building. Also look at the possibility of providing 2 EV charging stations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$620,000						\$620,000
DESIGN	1080-General Government C..	\$93,970						\$93,970
EQUIPMENT	1080-General Government C..	\$75,000						\$75,000
INTRNL CHG	1080-General Government C..	\$29,830						\$29,830
PUBLIC ART	1080-General Government C..	\$6,200						\$6,200
Grand Total		\$825,000						\$825,000

Parks
Summary by Project

FY 2024-2033 Capital Improvement Program

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPPK19008	SAHUARO RANCH PARK IMPROVEMENTS	\$1,687,099	\$0	\$0	\$0	\$0	\$0	\$0	\$1,687,099
CIPPK19012	DISTRICT IMPROVEMENTS - YUCCA	\$28,975	\$0	\$0	\$0	\$0	\$0	\$0	\$28,975
CIPPK19013	DISTRICT IMPROVEMENTS - SAHUARO	\$54,359	\$0	\$0	\$0	\$0	\$0	\$0	\$54,359
CIPPK19032	PARK GROUND AND IRRIGATION	\$8,013	\$0	\$0	\$0	\$0	\$0	\$0	\$8,013
CIPPK19034	PARK INFRASTRUCTURE IMPROVEMENTS	\$0	\$0	\$7,840,000	\$5,600,000	\$0	\$0	\$0	\$13,440,000
CIPPK19036	HEROES REGIONAL PARK LAKE	\$737,645	\$0	\$0	\$0	\$0	\$0	\$0	\$737,645
CIPPK19077	THUNDERBIRD CONSV. PARK IMPS	\$4,977,337	\$0	\$0	\$0	\$0	\$0	\$6,629,200	\$11,606,537
CIPPK20036	DISTRICT IMPROVEMENTS - CHOLLA	\$19,957	\$0	\$0	\$0	\$0	\$0	\$0	\$19,957
CIPPK20037	DISTRICT IMPROVEMENTS - BARREL	\$40,924	\$0	\$0	\$0	\$0	\$0	\$0	\$40,924
CIPPK20038	DISTRICT IMPROVEMENTS - CACTUS	\$74,444	\$0	\$0	\$0	\$0	\$0	\$0	\$74,444
CIPPK21033	HEROES REGIONAL PARK BUILD OUT	\$425,580	\$2,000,000	\$0	\$0	\$0	\$0	\$44,400,000	\$46,825,580
CIPPK21038	COMMUNITY CENTER UPGRADES	\$3,053,699	\$0	\$0	\$0	\$0	\$0	\$0	\$3,053,699
CIPPK21039	FRAC UPGRADES	\$20,400	\$0	\$0	\$0	\$0	\$0	\$0	\$20,400
CIPPK21042	PARK RESTROOM REPLACEMENT	\$21,266	\$0	\$0	\$0	\$0	\$700,000	\$0	\$721,266
CIPPK21054	PLAYGROUND EQUIP. AT FOOTHILLS PARK	\$282,053	\$0	\$0	\$0	\$0	\$0	\$0	\$282,053
CIPPK22007	ROSE LANE PARK IMPROVEMENTS	\$1,707,710	\$0	\$0	\$0	\$0	\$0	\$0	\$1,707,710
CIPPK22008	BONSALL PARK IMPROVEMENTS	\$375,418	\$879,000	\$0	\$0	\$0	\$0	\$0	\$1,254,418

FY 2024-2033 Capital Improvement Program

Parks
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPPK22009	ACOMA PARK IMPROVEMENTS	\$276,169	\$139,900	\$0	\$0	\$0	\$0	\$0	\$416,069
CIPPK22010	MONDO PARK IMPROVEMENTS	\$123,119	\$15,400	\$0	\$0	\$0	\$0	\$0	\$138,519
CIPPK22011	MARY SILVA PARK IMPROVEMENTS	\$0	\$115,985	\$0	\$0	\$0	\$0	\$0	\$115,985
CIPPK22012	HIDDEN MEADOW PARK IMPROVEMENTS	\$58,549	\$0	\$0	\$0	\$0	\$0	\$0	\$58,549
CIPPK22013	HERITAGE PARK IMPROVEMENTS	\$10,000	\$14,920	\$0	\$0	\$0	\$0	\$0	\$24,920
CIPPK22014	HILLCREST PARK IMPROVEMENTS	\$92,210	\$0	\$0	\$0	\$0	\$0	\$0	\$92,210
CIPPK22015	NEW WORLD PARK IMPROVEMENTS	\$0	\$1,241,801	\$0	\$0	\$0	\$0	\$0	\$1,241,801
CIPPK22016	MISSION PARK IMPROVEMENTS	\$0	\$576,112	\$125,000	\$0	\$0	\$0	\$0	\$701,112
CIPPK22017	O'NEIL PARK IMPROVEMENTS	\$2,664	\$0	\$0	\$0	\$0	\$0	\$0	\$2,664
CIPPK22018	MONTARA PARK IMPROVEMENTS	\$0	\$299,750	\$0	\$0	\$0	\$0	\$0	\$299,750
CIPPK22019	CARMEL PARK IMPROVEMENTS	\$90,907	\$281,580	\$0	\$0	\$0	\$0	\$0	\$372,487
CIPPK22020	DELICIAS PARK IMPROVEMENTS	\$196,730	\$0	\$0	\$0	\$0	\$0	\$0	\$196,730
CIPPK22021	LIONS PARK IMPROVEMENTS	\$106,682	\$0	\$46,710	\$0	\$0	\$0	\$0	\$153,392
CIPPK22022	COUNTRY GABLES PARK IMPROVEMENTS	\$33,083	\$0	\$62,328	\$0	\$0	\$0	\$0	\$95,411
CIPPK22023	SUNNYSIDE PARK IMPROVEMENTS	\$45,218	\$0	\$434,720	\$0	\$0	\$0	\$0	\$479,938
CIPPK22024	TARRINGTON RANCH PARK IMPROVEMENTS	\$0	\$0	\$278,230	\$0	\$0	\$0	\$0	\$278,230
CIPPK22025	FOOTHILLS PARK IMPROVEMENTS	\$0	\$0	\$841,645	\$0	\$0	\$0	\$0	\$841,645

FY 2024-2033 Capital Improvement Program

Parks
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPPK22026	NORTHERN HORIZON PARK IMPROVEMENTS	\$0	\$0	\$0	\$766,520	\$0	\$0	\$0	\$766,520
CIPPK22027	MYRTLE PARK IMPROVEMENTS	\$39,500	\$0	\$0	\$47,870	\$0	\$0	\$0	\$87,370
CIPPK22028	CLAVELITO PARK IMPROVEMENTS	\$5,749	\$0	\$0	\$144,260	\$0	\$0	\$0	\$150,009
CIPPK22029	BUTLER PARK IMPROVEMENTS	\$0	\$0	\$0	\$342,940	\$0	\$0	\$0	\$342,940
CIPPK22030	CHOLLA PARK IMPROVEMENTS	\$0	\$0	\$0	\$344,900	\$0	\$0	\$0	\$344,900
CIPPK22031	SIERRA VERDE PARK IMPROVEMENTS	\$0	\$0	\$0	\$391,860	\$0	\$0	\$0	\$391,860
CIPPK22032	SKUNK CREEK LINEAR TRAIL	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
CIPPK22033	GRAND CANAL LINEAR PARK IMPROVEMENT	\$1,000,000	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000
CIPPK22034	THUNDERBIRD PASEO IMPROVEMENTS	\$0	\$1,000,000	\$4,125,000	\$0	\$0	\$0	\$0	\$5,125,000
CIPPK22035	SUNSET PALMS SPLASH PAD	\$278,214	\$0	\$0	\$0	\$0	\$0	\$0	\$278,214
CIPPK22036	NEW RIVER TRAIL IMPROVEMENTS	\$0	\$552,489	\$0	\$0	\$0	\$0	\$0	\$552,489
CIPPK22093	SAHUARO RANCH PK DRAINAGE/GRADING	\$4,393	\$0	\$0	\$0	\$0	\$0	\$0	\$4,393
CIPPK22096	SAHUARO RANCH SPLASH PAD	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
CIPPK22097	SIERRA VERDE SPLASH PAD	\$1,495,750	\$0	\$0	\$0	\$0	\$0	\$0	\$1,495,750
CIPPK22098	SMALL SPLASH PADA	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
CIPPK22099	SUNSET PARK IMPROVEMENTS	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
CIPPK22100	SMALL SPLASH PAD C	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000

FY 2024-2033 Capital Improvement Program

Parks
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPPK22101	HEROES REGIONAL PARK BALLFIELDS	\$7,478,545	\$9,800,000	\$0	\$0	\$0	\$0	\$0	\$17,278,545
CIPPK22102	HEROES REGIONAL PARK SPLASH PAD	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
CIPPK22103	SYCAMORE GROVE SPLASH PAD	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
CIPPK22104	75TH / CAMELBACK IMPROVEMENTS	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
CIPPK22111	BONSALL NORTH PARK IRRIGATION	\$697,000	\$0	\$0	\$0	\$0	\$0	\$0	\$697,000
CIPPK22112	SUNSET PALMS PARK IRRIGATION	\$697,000	\$0	\$0	\$0	\$0	\$0	\$0	\$697,000
CIPPK22113	HILLCREST PARK IRRIGATION	\$697,000	\$0	\$0	\$0	\$0	\$0	\$0	\$697,000
CIPPK23004	PLAZA ROSA PARK IMPROVEMENTS	\$0	\$0	\$0	\$0	\$143,699	\$0	\$0	\$143,699
CIPPK23005	KINGS PARK IMPROVEMENTS	\$0	\$0	\$0	\$0	\$716,900	\$0	\$0	\$716,900
CIPPK23006	DESERT VALLEY PARK IMPROVEMENTS	\$0	\$0	\$0	\$0	\$887,400	\$0	\$0	\$887,400
CIPPK23007	DESERT ROSE PARK IMPROVEMENTS	\$0	\$0	\$0	\$0	\$856,700	\$0	\$0	\$856,700
CIPPK23024	SANDS PARK IMPROVEMENTS	\$194,163	\$0	\$145,000	\$0	\$0	\$0	\$0	\$339,163
CIPPK23026	PASEO SPORTS COMPLEX	\$431,101	\$0	\$0	\$0	\$0	\$1,515,000	\$0	\$1,946,101
CIPPK23027	CHAPPARAL PARK IMPROVEMENTS	\$0	\$0	\$1,121,722	\$0	\$0	\$0	\$0	\$1,121,722
CIPPK23044	MURPHY PARK	\$422,882	\$500,000	\$3,502,089	\$0	\$0	\$0	\$0	\$4,424,971
CIPPK23059	PASADENA PARK PLAYGROUND	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
CIPPK23064	SAHUARO RANCH PARK LED LIGHTING	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000

FY 2024-2033 Capital Improvement Program

Parks
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPPK23065	DESERT MIRAGE PARK IRRIGATION	\$458,211	\$0	\$0	\$0	\$0	\$0	\$0	\$458,211
CIPPK23066	DISCOVERY PARK IRRIGATION	\$339,210	\$0	\$0	\$0	\$0	\$0	\$0	\$339,210
CIPPK23067	NEW WORLD PARK IRRIGATION	\$697,000	\$0	\$0	\$0	\$0	\$0	\$0	\$697,000
CIPPK23073	SAHUARO RANCH PARK PARKING LOT	\$61,629	\$0	\$0	\$0	\$0	\$0	\$0	\$61,629
CIPPK24001	SRP HISTORICAL ROOF REPLACEMENT	\$0	\$80,000	\$360,000	\$0	\$0	\$760,000	\$0	\$1,200,000
CIPPK24002	ADA UPGRADES	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
CIPPK24003	PARKING LOT IMPROVEMENTS	\$0	\$0	\$0	\$0	\$0	\$700,000	\$0	\$700,000
CIPPK70546	SAHUARO RANCH PK MASTER PLAN	\$80,011	\$0	\$0	\$0	\$0	\$0	\$0	\$80,011
CIPPK73576	FOOTHILLS PARK PICKLEBALL COURTS	\$11,711	\$0	\$0	\$0	\$0	\$0	\$0	\$11,711
Grand Total		\$34,289,279	\$21,946,937	\$12,042,444	\$9,878,350	\$8,204,699	\$3,675,000	\$51,029,200	\$141,065,909

FY 2024-2033 Capital Improvement Program

Parks
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
1080-General Government Capital Prj	\$3,553,964	\$5,800,000	\$0	\$0	\$0	\$0	\$0	\$9,353,964
4050-Parks Construction	\$5,198,247	\$6,594,448	\$6,917,444	\$9,878,350	\$8,204,699	\$3,675,000	\$44,400,000	\$84,868,188
4080-Cultural Facility	\$74,447	\$0	\$0	\$0	\$0	\$0	\$0	\$74,447
4090-Open Space/Trail Construction	\$5,977,337	\$5,000,000	\$5,125,000	\$0	\$0	\$0	\$6,629,200	\$22,731,537
4325-2014-DIF Parks & Rec	\$164,841	\$1,083,072	\$0	\$0	\$0	\$0	\$0	\$1,247,913
4383-2019-DIF Parks & Rec	\$125,085	\$3,469,417	\$0	\$0	\$0	\$0	\$0	\$3,594,502
4610-ARPA Capital Projects	\$19,195,359	\$0	\$0	\$0	\$0	\$0	\$0	\$19,195,359
Grand Total	\$34,289,279	\$21,946,937	\$12,042,444	\$9,878,350	\$8,204,699	\$3,675,000	\$51,029,200	\$141,065,909

FY 2024-2033 Capital Improvement Program

Parks

SAHUARO RANCH PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK19008

Project Number: CIPPK19008

Description

Project for improvements at Sahuaro Ranch Park. Improvements will include new LED lighting.

Justification

Replacement of infrastructure to address priority items identified in the assessment recommendations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$1,687,099						\$1,687,099
Grand Total		\$1,687,099						\$1,687,099

FY 2024-2033 Capital Improvement Program

Parks

DISTRICT IMPROVEMENTS - YUCCA

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK19012

Project Number: CIPPK19012

Description

Various capital improvements in Yucca District

Justification

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$28,975						\$28,975
Grand Total		\$28,975						\$28,975

FY 2024-2033 Capital Improvement Program

Parks

DISTRICT IMPROVEMENTS - SAHUARO

Project Number: CIPPK19013

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK19013

Description

Various capital improvements in Sahuaro District

Justification

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$54,359						\$54,359
Grand Total		\$54,359						\$54,359

FY 2024-2033 Capital Improvement Program

Parks

PARK GROUND AND IRRIGATION

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK19032

Project Number: CIPPK19032

Description

Project study has been completed. Future phases are for replacing aging irrigation in selected parks. Items could include controllers, valves, main line and lateral pipe, spray head, drip and rain/flow sensors. The system will be operated with Bluetooth and satellite based technology.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$8,013						\$8,013
Grand Total		\$8,013						\$8,013

FY 2024-2033 Capital Improvement Program

Parks

PARK INFRASTRUCTURE IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK19034

Project Number: CIPPK19034

Description

This project addresses the needs in park infrastructure improvements by renovating up to two thirds of the parks not currently covered in the CIP. Projects to include replacing Historic Building roofs at Sahuaro Ranch and ADA improvements.

Justification

As improvements are made and tracked in assets management future lifecycle cost and replacement decisions can be made, funding in a future bond program would be needed for this.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction			\$7,840,000	\$5,600,000			\$13,440,000
Grand Total				\$7,840,000	\$5,600,000			\$13,440,000

FY 2024-2033 Capital Improvement Program

Parks

HEROES REGIONAL PARK LAKE

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK19036

Project Number: CIPPK19036

Description

This project is for the construction of an urban lake at Heroes Regional Park. The originally approved concept is for an urban lake sized to provide the necessary pumping and irrigation system needs for the proposed turf and landscaping throughout the park and provide storage capacity. The lake would be part of the Urban Fishing Program. An analysis of current lake requirements is underway to determine phasing the design and construction.

Justification

This project is for the phased design and construction of the Heroes Regional Park Lake per the originally approved 2005 Design Concept Report.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$737,645						\$737,645
Grand Total		\$737,645						\$737,645

FY 2024-2033 Capital Improvement Program

Parks

THUNDERBIRD CONSV. PARK IMPS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK19077

Project Number: CIPPK19077

Description

This project addresses key items developed through public input for the 2011 Glendale Parks and Recreation Master Plan Update. This request is for replacement of aging infrastructure at Thunderbird Conservation Park including repair of existing trails, and replacement/addition of restrooms, ramadas, parking spaces, and roadways.

Justification

This project meets important elements of the master plan including Care of Infrastructure.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..	\$0					\$5,659,200	\$5,659,200
DESIGN	4090-Open Space/Trail Cons..	\$0					\$660,000	\$660,000
EST CARRYOVER	4090-Open Space/Trail Cons..	\$4,977,337					\$0	\$4,977,337
INTRNL CHG	4090-Open Space/Trail Cons..	\$0					\$250,000	\$250,000
PUBLIC ART	4090-Open Space/Trail Cons..	\$0					\$60,000	\$60,000
Grand Total		\$4,977,337					\$6,629,200	\$11,606,537

FY 2024-2033 Capital Improvement Program

Parks

DISTRICT IMPROVEMENTS - CHOLLA

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK20036

Project Number: CIPPK20036

Description

Various capital improvements in Cholla District

Justification

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$19,957						\$19,957
Grand Total		\$19,957						\$19,957

FY 2024-2033 Capital Improvement Program

Parks

DISTRICT IMPROVEMENTS - BARREL

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK20037

Project Number: CIPPK20037

Description

Various district improvements in the Barrel District

Justification

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$40,924						\$40,924
Grand Total		\$40,924						\$40,924

FY 2024-2033 Capital Improvement Program

Parks

DISTRICT IMPROVEMENTS - CACTUS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK20038

Project Number: CIPPK20038

Description

Various District Improvements in the Cactus district.

Justification

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$74,444						\$74,444
Grand Total		\$74,444						\$74,444

FY 2024-2033 Capital Improvement Program

Parks

HEROES REGIONAL PARK BUILD OUT

Project Number: CIPPK21033

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK21033

Description

This project is for the build out of the remaining amenities at Heroes Regional Park per the previously approved design concept plan to include: recreation and aquatics center, lighted soccer and baseball/softball fields, turf and irrigation system, parking, walkways, fencing, security lighting and related park amenities.

Justification

This project is for the completion of the improvements at Heroes Regional Park per the originally approved 2005 design Concept Report.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0					\$39,000,000	\$39,000,000
CONTNGCY	4050-Parks Construction	\$0					\$3,500,000	\$3,500,000
DESIGN	4050-Parks Construction	\$2,000,000					\$0	\$2,000,000
EST CARRYOVER	4050-Parks Construction	\$425,580					\$0	\$425,580
INTRNL CHG	4050-Parks Construction	\$0					\$1,500,000	\$1,500,000
PUBLIC ART	4050-Parks Construction	\$0					\$400,000	\$400,000
Grand Total		\$2,425,580					\$44,400,000	\$46,825,580

FY 2024-2033 Capital Improvement Program

Parks

COMMUNITY CENTER UPGRADES

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK21038

Project Number: CIPPK21038

Description

This project will provide repairs and replacement of critical components at the three Community Centers: Glendale, Rose Lane, and O'Neil.

Justification

City Staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C.	\$1,301,325						\$1,301,325
	4610-ARPA Capital Projects	\$1,752,374						\$1,752,374
Grand Total		\$3,053,699						\$3,053,699

FY 2024-2033 Capital Improvement Program

Parks

FRAC UPGRADES

Project Number: CIPPK21039

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK21039

Description

This project includes renovation/replacement of multiple critical components of the Foothills Recreation and Aquatics Center (FRAC) to include: building updates and replacement of aquatic equipment.

Justification

City staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$20,400						\$20,400
Grand Total		\$20,400						\$20,400

FY 2024-2033 Capital Improvement Program

Parks

PARK RESTROOM REPLACEMENT

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK21042

Project Number: CIPPK21042

Description

This project involves the replacement of the public restrooms at two city parks: Thunderbird Conservation Park and Thunderbird-Paseo @67th Ave to provide four unisex restrooms in a single modular unit at these locations.

Justification

City staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0				\$526,400		\$526,400
CONTNGCY	4050-Parks Construction	\$0				\$70,000		\$70,000
DESIGN	4050-Parks Construction	\$0				\$70,000		\$70,000
EST CARRYOVER	1080-General Government C.	\$21,266				\$0		\$21,266
INTRNL CHG	4050-Parks Construction	\$0				\$26,600		\$26,600
PUBLIC ART	4050-Parks Construction	\$0				\$7,000		\$7,000
Grand Total		\$21,266				\$700,000		\$721,266

FY 2024-2033 Capital Improvement Program

Parks

PLAYGROUND EQUIP. AT FOOTHILLS PARK

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK21054

Project Number: CIPPK21054

Description

Replace (2) playgrounds with shade.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$282,053						\$282,053
Grand Total		\$282,053						\$282,053

FY 2024-2033 Capital Improvement Program

Parks

ROSE LANE PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22007

Project Number: CIPPK22007

Description

This project is for improvements at Rose Lane Park. The improvements will include improved irrigation and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$1,707,710						\$1,707,710
Grand Total		\$1,707,710						\$1,707,710

FY 2024-2033 Capital Improvement Program

Parks

BONSALL PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22008

Project Number: CIPPK22008

Description

This project is for improvements at Bonsall Park. The improvements will include improved irrigation, court resurfacing and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	4050-Parks Construction	\$879,000						\$879,000
EST CARRYOVER	4050-Parks Construction	\$375,418						\$375,418
Grand Total		\$1,254,418						\$1,254,418

FY 2024-2033 Capital Improvement Program

Parks

ACOMA PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22009

Project Number: CIPPK22009

Description

This project is for park improvements at Acoma Park. The improvements will include improved irrigation, court resurfacing and a new play structure. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	4050-Parks Construction	\$139,900						\$139,900
EST CARRYOVER	4050-Parks Construction	\$276,169						\$276,169
Grand Total		\$416,069						\$416,069

FY 2024-2033 Capital Improvement Program

Parks

MONDO PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22010

Project Number: CIPPK22010

Description

This project is for improvements at Mondo Park. The improvements are a new play structure. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	4050-Parks Construction	\$15,400						\$15,400
EST CARRYOVER	4050-Parks Construction	\$123,119						\$123,119
Grand Total		\$138,519						\$138,519

FY 2024-2033 Capital Improvement Program

Parks

MARY SILVA PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22011

Project Number: CIPPK22011

Description

This project is for improvements at Mary Silva Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$115,985						\$115,985
Grand Total		\$115,985						\$115,985

FY 2024-2033 Capital Improvement Program

Parks

HIDDEN MEADOW PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22012

Project Number: CIPPK22012

Description

This project is for improvements at Hidden Meadow Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$58,549						\$58,549
Grand Total		\$58,549						\$58,549

FY 2024-2033 Capital Improvement Program

Parks

HERITAGE PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22013

Project Number: CIPPK22013

Description

This project is for improvements at Heritage Park. The improvements will include court resurfacing. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	4050-Parks Construction	\$14,920						\$14,920
EST CARRYOVER	4050-Parks Construction	\$10,000						\$10,000
Grand Total		\$24,920						\$24,920

FY 2024-2033 Capital Improvement Program

Parks

HILLCREST PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22014

Project Number: CIPPK22014

Description

This project is for improvements at Hillcrest Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$92,210						\$92,210
Grand Total		\$92,210						\$92,210

FY 2024-2033 Capital Improvement Program

Parks

NEW WORLD PARK IMPROVEMENTS

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22015

Project Number: CIPPK22015

Description

This project is for improvements at New World Park. The improvements will include improved park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$1,172,291						\$1,172,291
CONTNGCY	4050-Parks Construction	\$28,028						\$28,028
DESIGN	4050-Parks Construction	\$28,028						\$28,028
INTRNL CHG	4050-Parks Construction	\$10,651						\$10,651
PUBLIC ART	4050-Parks Construction	\$2,803						\$2,803
Grand Total		\$1,241,801						\$1,241,801

FY 2024-2033 Capital Improvement Program

Parks

MISSION PARK IMPROVEMENTS

Project Number: CIPPK22016

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22016

Description

Improvements at Mission Park. Improvements include park lighting, a new play structure, and a new irrigation system. Improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$546,593	\$106,500					\$653,093
CONTNGCY	4050-Parks Construction	\$11,903	\$12,500					\$24,403
DESIGN	4050-Parks Construction	\$11,903	\$0					\$11,903
INTRNL CHG	4050-Parks Construction	\$4,523	\$4,750					\$9,273
PUBLIC ART	4050-Parks Construction	\$1,190	\$1,250					\$2,440
Grand Total		\$576,112	\$125,000					\$701,112

FY 2024-2033 Capital Improvement Program

Parks

O'NEIL PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22017

Project Number: CIPPK22017

Description

This project is for improvements at O'Neil Park. The improvements will include improved park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$2,664						\$2,664
Grand Total		\$2,664						\$2,664

FY 2024-2033 Capital Improvement Program

Parks

MONTARA PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22018

Project Number: CIPPK22018

Description

This project is for park improvements at Montara Park. The improvements will include improved lighting and court resurfacing. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$225,412						\$225,412
CONTNGCY	4050-Parks Construction	\$29,975						\$29,975
DESIGN	4050-Parks Construction	\$29,975						\$29,975
INTRNL CHG	4050-Parks Construction	\$11,391						\$11,391
PUBLIC ART	4050-Parks Construction	\$2,997						\$2,997
Grand Total		\$299,750						\$299,750

FY 2024-2033 Capital Improvement Program

Parks

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22019

CARMEL PARK IMPROVEMENTS

Project Number: CIPPK22019

Description

This project is for improvements at Carmel Park. The improvements will include enhanced lighting, a new irrigation system, and court resurfacing.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$232,076						\$232,076
CONTNGCY	4050-Parks Construction	\$19,961						\$19,961
DESIGN	4050-Parks Construction	\$19,961						\$19,961
EST CARRYOVER	4050-Parks Construction	\$78,500						\$78,500
	4610-ARPA Capital Projects	\$12,407						\$12,407
INTRNL CHG	4050-Parks Construction	\$7,586						\$7,586
PUBLIC ART	4050-Parks Construction	\$1,996						\$1,996
Grand Total		\$372,487						\$372,487

FY 2024-2033 Capital Improvement Program

Parks

DELICIAS PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22020

Project Number: CIPPK22020

Description

This project is for improvements at Delicias Park. The improvements will include a enhanced lighting and site amenities. These improvements are designed to accommodate the increased use and demand.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "" maintain and improve what we have "" .

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$166,601						\$166,601
	4610-ARPA Capital Projects	\$30,129						\$30,129
Grand Total		\$196,730						\$196,730

FY 2024-2033 Capital Improvement Program

Parks

LIONS PARK IMPROVEMENTS

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22021

Project Number: CIPPK22021

Description

This project is for improvements at Lions Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have" .

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0	\$35,126					\$35,126
CONTNGCY	4050-Parks Construction	\$0	\$4,671					\$4,671
DESIGN	4050-Parks Construction	\$0	\$4,671					\$4,671
EST CARRYOVER	4610-ARPA Capital Projects	\$106,682	\$0					\$106,682
INTRNL CHG	4050-Parks Construction	\$0	\$1,775					\$1,775
PUBLIC ART	4050-Parks Construction	\$0	\$467					\$467
Grand Total		\$106,682	\$46,710					\$153,392

FY 2024-2033 Capital Improvement Program

Parks

COUNTRY GABLES PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22022

Project Number: CIPPK22022

Description

This project is for improvements at Country Gables Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0	\$46,871					\$46,871
CONTNGCY	4050-Parks Construction	\$0	\$6,233					\$6,233
DESIGN	4050-Parks Construction	\$0	\$6,233					\$6,233
EST CARRYOVER	4610-ARPA Capital Projects	\$33,083	\$0					\$33,083
INTRNL CHG	4050-Parks Construction	\$0	\$2,368					\$2,368
PUBLIC ART	4050-Parks Construction	\$0	\$623					\$623
Grand Total		\$33,083	\$62,328					\$95,411

FY 2024-2033 Capital Improvement Program

Parks

SUNNYSIDE PARK IMPROVEMENTS

Project Number: CIPPK22023

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22023

Description

This project is for improvements at Sunnyside Park. The improvements will include park lighting, court resurfacing and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0	\$348,610					\$348,610
CONTNGCY	4050-Parks Construction	\$0	\$34,722					\$34,722
DESIGN	4050-Parks Construction	\$0	\$34,722					\$34,722
EST CARRYOVER	4610-ARPA Capital Projects	\$45,218	\$0					\$45,218
INTRNL CHG	4050-Parks Construction	\$0	\$13,194					\$13,194
PUBLIC ART	4050-Parks Construction	\$0	\$3,472					\$3,472
Grand Total		\$45,218	\$434,720					\$479,938

FY 2024-2033 Capital Improvement Program

Parks

TARRINGTON RANCH PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22024

Project Number: CIPPK22024

Description

This project is for improvements at Tarrington Ranch Park. The improvements will include court resurfacing, park lighting and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction		\$219,149					\$219,149
CONTNGCY	4050-Parks Construction		\$23,823					\$23,823
DESIGN	4050-Parks Construction		\$23,823					\$23,823
INTRNL CHG	4050-Parks Construction		\$9,053					\$9,053
PUBLIC ART	4050-Parks Construction		\$2,382					\$2,382
Grand Total			\$278,230					\$278,230

FY 2024-2033 Capital Improvement Program

Parks

FOOTHILLS PARK IMPROVEMENTS

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22025

Project Number: CIPPK22025

Description

This project is for improvements at Foothills Park. The improvements will include park lighting and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction		\$632,918					\$632,918
CONTNGCY	4050-Parks Construction		\$84,164					\$84,164
DESIGN	4050-Parks Construction		\$84,164					\$84,164
INTRNL CHG	4050-Parks Construction		\$31,983					\$31,983
PUBLIC ART	4050-Parks Construction		\$8,416					\$8,416
Grand Total			\$841,645					\$841,645

FY 2024-2033 Capital Improvement Program

Parks

NORTHERN HORIZON PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22026

Project Number: CIPPK22026

Description

This project is for improvements at Northern Horizon Park. The improvements will include park lighting and irrigation system improvements.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction			\$576,424				\$576,424
CONTNGCY	4050-Parks Construction			\$76,652				\$76,652
DESIGN	4050-Parks Construction			\$76,652				\$76,652
INTRNL CHG	4050-Parks Construction			\$29,127				\$29,127
PUBLIC ART	4050-Parks Construction			\$7,665				\$7,665
Grand Total				\$766,520				\$766,520

FY 2024-2033 Capital Improvement Program

Parks

MYRTLE PARK IMPROVEMENTS

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22027

Project Number: CIPPK22027

Description

This project is for improvements at Myrtle Park. The improvements will include new park lighting and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0		\$35,998				\$35,998
CONTNGCY	4050-Parks Construction	\$0		\$4,787				\$4,787
DESIGN	4050-Parks Construction	\$0		\$4,787				\$4,787
EST CARRYOVER	4050-Parks Construction	\$39,500		\$0				\$39,500
INTRNL CHG	4050-Parks Construction	\$0		\$1,819				\$1,819
PUBLIC ART	4050-Parks Construction	\$0		\$479				\$479
Grand Total		\$39,500		\$47,870				\$87,370

FY 2024-2033 Capital Improvement Program

Parks

CLAVELITO PARK IMPROVEMENTS

Project Number: CIPPK22028

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22028

Description

This project is for improvements at Clavelito Park. The improvements will include park lighting and irrigation system improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0		\$108,483				\$108,483
CONTNGCY	4050-Parks Construction	\$0		\$14,426				\$14,426
DESIGN	4050-Parks Construction	\$0		\$14,426				\$14,426
EST CARRYOVER	4610-ARPA Capital Projects	\$5,749		\$0				\$5,749
INTRNL CHG	4050-Parks Construction	\$0		\$5,482				\$5,482
PUBLIC ART	4050-Parks Construction	\$0		\$1,443				\$1,443
Grand Total		\$5,749		\$144,260				\$150,009

FY 2024-2033 Capital Improvement Program

Parks

BUTLER PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22029

Project Number: CIPPK22029

Description

This project is for improvements at Butler Park. The improvements will include park lighting, site improvements and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction			\$214,275				\$214,275
CONTNGCY	4050-Parks Construction			\$28,494				\$28,494
DESIGN	4050-Parks Construction			\$28,494				\$28,494
EQUIPMENT	4050-Parks Construction			\$58,000				\$58,000
INTRNL CHG	4050-Parks Construction			\$10,828				\$10,828
PUBLIC ART	4050-Parks Construction			\$2,849				\$2,849
Grand Total				\$342,940				\$342,940

FY 2024-2033 Capital Improvement Program

Parks

CHOLLA PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22030

Project Number: CIPPK22030

Description

This project is for improvements at Cholla Park. The improvements will include park lighting, court resurfacing, and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction			\$214,245				\$214,245
CONTNGCY	4050-Parks Construction			\$28,490				\$28,490
DESIGN	4050-Parks Construction			\$28,490				\$28,490
EQUIPMENT	4050-Parks Construction			\$60,000				\$60,000
INTRNL CHG	4050-Parks Construction			\$10,826				\$10,826
PUBLIC ART	4050-Parks Construction			\$2,849				\$2,849
Grand Total				\$344,900				\$344,900

FY 2024-2033 Capital Improvement Program

Parks

SIERRA VERDE PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22031

Project Number: CIPPK22031

Description

This project is for improvements at Sierra Verde Park. The improvements will include park lighting, court resurfacing and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction			\$190,000				\$190,000
CONTNGCY	4050-Parks Construction			\$25,266				\$25,266
DESIGN	4050-Parks Construction			\$25,266				\$25,266
EQUIPMENT	4050-Parks Construction			\$139,200				\$139,200
INTRNL CHG	4050-Parks Construction			\$9,601				\$9,601
PUBLIC ART	4050-Parks Construction			\$2,527				\$2,527
Grand Total				\$391,860				\$391,860

FY 2024-2033 Capital Improvement Program

Parks

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK22032

SKUNK CREEK LINEAR TRAIL

Project Number: CIPPK22032

Description

Redesign and installation of irrigation and landscaping along paved trail on the Skunk Creek Linear Trail. This 4 + mile trail system was installed in 2002 and is in disrepair.

Justification

Maintaining what we have is a top priority in master plan survey of residents.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..		\$752,000					\$752,000
CONTNGCY	4090-Open Space/Trail Cons..		\$100,000					\$100,000
DESIGN	4090-Open Space/Trail Cons..		\$100,000					\$100,000
INTRNL CHG	4090-Open Space/Trail Cons..		\$38,000					\$38,000
PUBLIC ART	4090-Open Space/Trail Cons..		\$10,000					\$10,000
Grand Total			\$1,000,000					\$1,000,000

FY 2024-2033 Capital Improvement Program

Parks

GRAND CANAL LINEAR PARK IMPROVEMENT

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22033

Project Number: CIPPK22033

Description

This project is for improvements at Grand Canal Linear Park. The improvements will include irrigation system repairs or replacement.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..	\$3,260,000						\$3,260,000
CONTNGCY	4090-Open Space/Trail Cons..	\$500,000						\$500,000
EST CARRYOVER	4090-Open Space/Trail Cons..	\$1,000,000						\$1,000,000
INTRNL CHG	4090-Open Space/Trail Cons..	\$190,000						\$190,000
PUBLIC ART	4090-Open Space/Trail Cons..	\$50,000						\$50,000
Grand Total		\$5,000,000						\$5,000,000

FY 2024-2033 Capital Improvement Program

Parks

THUNDERBIRD PASEO IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22034

Project Number: CIPPK22034

Description

This project is for improvements at Thunderbird Paseo Park. The improvements will include enhanced lighting, improved irrigation, court resurfacing and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..	\$500,000	\$3,368,250					\$3,868,250
CONTNGCY	4090-Open Space/Trail Cons..	\$0	\$512,000					\$512,000
DESIGN	4090-Open Space/Trail Cons..	\$500,000	\$0					\$500,000
INTRNL CHG	4090-Open Space/Trail Cons..	\$0	\$194,750					\$194,750
PUBLIC ART	4090-Open Space/Trail Cons..	\$0	\$50,000					\$50,000
Grand Total		\$1,000,000	\$4,125,000					\$5,125,000

FY 2024-2033 Capital Improvement Program

Parks

SUNSET PALMS SPLASH PAD

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22035

Project Number: CIPPK22035

Description

This project is for the design and construction of a new splashpad at Sunset Palms (formerly referred to as a Mid-City Park).

Justification

This project addresses aging amenities and the need for new water features in parks as per the current Parks and Recreation Master Plan and what was most important to residents.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4325-2014-DIF Parks & Rec	\$153,130						\$153,130
	4383-2019-DIF Parks & Rec	\$125,085						\$125,085
Grand Total		\$278,214						\$278,214

FY 2024-2033 Capital Improvement Program

Parks

NEW RIVER TRAIL IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22036

Project Number: CIPPK22036

Description

This project is designed to provide a connection between New River Trail South and Heroes Regional Park. The improvements include a new concrete walkway, enhanced lighting, irrigation and plantings.

Justification

This project provides an improved link between existing parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4325-2014-DIF Parks & Rec	\$420,998						\$420,998
CONTNGCY	4325-2014-DIF Parks & Rec	\$55,248						\$55,248
DESIGN	4325-2014-DIF Parks & Rec	\$55,248						\$55,248
INTRNL CHG	4325-2014-DIF Parks & Rec	\$20,995						\$20,995
Grand Total		\$552,489						\$552,489

FY 2024-2033 Capital Improvement Program

Parks

SAHUARO RANCH PK DRAINAGE/GRADING

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22093

Project Number: CIPPK22093

Description

This project is for improvements to Sahuaro Ranch Park. The improvements will include drainage and grading improvements in the proximity of the historical buildings to further prevent water infiltration issues.

Justification

This project addresses aging facilities within parks as per the current Parks and Recreation Master Plan and what has been identified as most important to residents “ maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4080-Cultural Facility	\$4,393						\$4,393
Grand Total		\$4,393						\$4,393

FY 2024-2033 Capital Improvement Program

Parks

SAHUARO RANCH SPLASH PAD

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22096

Project Number: CIPPK22096

Description

This project will add a new amenity to the central area of Sahuaro Ranch Park. The splash pad will expand community access to parks.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$1,500,000						\$1,500,000
Grand Total		\$1,500,000						\$1,500,000

FY 2024-2033 Capital Improvement Program

Parks

SIERRA VERDE SPLASH PAD

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22097

Project Number: CIPPK22097

Description

This project will add a new amenity to Sierra Verde Park. The splash pad will expand community access to a splash pad north of Loop 101.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$1,495,750						\$1,495,750
Grand Total		\$1,495,750						\$1,495,750

FY 2024-2033 Capital Improvement Program

Parks

SMALL SPLASH PAD A

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22098

Project Number: CIPPK22098

Description

This project will add a new smaller scale splash pad amenity to small or neighborhood park. The splash pad will expand community access to parks and final location will be determined by further Council input.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$500,000						\$500,000
Grand Total		\$500,000						\$500,000

FY 2024-2033 Capital Improvement Program

Parks

SUNSET PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22099

Project Number: CIPPK22099

Description

This project will add a new smaller scale splash pad amenity to small or neighborhood park. The splash pad will expand community access to parks and final location will be determined by further Council input.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$500,000						\$500,000
Grand Total		\$500,000						\$500,000

FY 2024-2033 Capital Improvement Program

Parks

SMALL SPLASH PAD C

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22100

Project Number: CIPPK22100

Description

This project will add a new smaller scale splash pad amenity to small or neighborhood park. The splash pad will expand community access to parks and final location will be determined by further Council input.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$500,000						\$500,000
Grand Total		\$500,000						\$500,000

FY 2024-2033 Capital Improvement Program

Parks

HEROES REGIONAL PARK BALLFIELDS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22101

Project Number: CIPPK22101

Description

This project will further develop the next phase of development for Heroes Regional Park. An updated park master plan will determine design plans to identify amenities which may include ballfields and other park amenities.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations and to further the long-planned development of Heroes Regional Park.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C.	\$5,800,000						\$5,800,000
	4325-2014-DIF Parks & Rec	\$530,583						\$530,583
	4383-2019-DIF Parks & Rec	\$3,469,417						\$3,469,417
EST CARRYOVER	4610-ARPA Capital Projects	\$7,478,545						\$7,478,545
Grand Total		\$17,278,545						\$17,278,545

FY 2024-2033 Capital Improvement Program

Parks

HEROES REGIONAL PARK SPLASH PAD

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22102

Project Number: CIPPK22102

Description

This project consists of retrofitting and replumbing the aging infrastructure of the existing splash pad in Heroes Regional Park.

Justification

This project meets the goal of the Parks and Recreation Master Plan to improve infrastructure within existing parks.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$500,000						\$500,000
Grand Total		\$500,000						\$500,000

FY 2024-2033 Capital Improvement Program

Parks

SYCAMORE GROVE SPLASH PAD

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22103

Project Number: CIPPK22103

Description

This project consists of retrofitting and replumbing the aging infrastructure of the existing to bring it operational.

Justification

This project meets the goal of the Parks and Recreation Master Plan to improve infrastructure within existing parks.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$200,000						\$200,000
Grand Total		\$200,000						\$200,000

FY 2024-2033 Capital Improvement Program

Parks

75TH / CAMELBACK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22104

Project Number: CIPPK22104

Description

This project consists of retrofitting and replumbing the aging infrastructure of the existing to bring it operational.

Justification

This project meets the goal of the Parks and Recreation Master Plan to improve infrastructure within existing parks.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$100,000						\$100,000
Grand Total		\$100,000						\$100,000

FY 2024-2033 Capital Improvement Program

Parks

BONSALL NORTH PARK IRRIGATION

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22111

Project Number: CIPPK22111

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$697,000						\$697,000
Grand Total		\$697,000						\$697,000

FY 2024-2033 Capital Improvement Program

Parks

SUNSET PALMS PARK IRRIGATION

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22112

Project Number: CIPPK22112

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$697,000						\$697,000
Grand Total		\$697,000						\$697,000

FY 2024-2033 Capital Improvement Program

Parks

HILLCREST PARK IRRIGATION

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK22113

Project Number: CIPPK22113

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$697,000						\$697,000
Grand Total		\$697,000						\$697,000

FY 2024-2033 Capital Improvement Program

Parks

PLAZA ROSA PARK IMPROVEMENTS

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK23004

Project Number: CIPPK23004

Description

This project is for park improvements for Plaza Rosa Park. The improvements will include a more efficient irrigation system, new park amenities, court resurfacing and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction				\$113,525			\$113,525
CONTNGCY	4050-Parks Construction				\$14,369			\$14,369
DESIGN	4050-Parks Construction				\$14,369			\$14,369
PUBLIC ART	4050-Parks Construction				\$1,436			\$1,436
Grand Total					\$143,699			\$143,699

FY 2024-2033 Capital Improvement Program

Parks

KINGS PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23005

Project Number: CIPPK23005

Description

This project is for park improvements at Kings Park. The improvements will include a more efficient irrigation system, lighting, a new play structure and new park amenities.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction				\$566,351			\$566,351
CONTNGCY	4050-Parks Construction				\$71,690			\$71,690
DESIGN	4050-Parks Construction				\$71,690			\$71,690
PUBLIC ART	4050-Parks Construction				\$7,169			\$7,169
Grand Total					\$716,900			\$716,900

FY 2024-2033 Capital Improvement Program

Parks

DESERT VALLEY PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23006

Project Number: CIPPK23006

Description

This project is for park improvements at Desert Valley Park. The improvements will include a more efficient irrigation system, lighting, a new play structure, amenities and parking lot resurfacing.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction				\$701,046			\$701,046
CONTNGCY	4050-Parks Construction				\$88,740			\$88,740
DESIGN	4050-Parks Construction				\$88,740			\$88,740
PUBLIC ART	4050-Parks Construction				\$8,874			\$8,874
Grand Total					\$887,400			\$887,400

FY 2024-2033 Capital Improvement Program

Parks

DESERT ROSE PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23007

Project Number: CIPPK23007

Description

This project is for park improvements at Desert Rose Park. The improvements will include a more efficient irrigation system, lights, new play structures, sport court resurfacing and park amenities.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction				\$676,793			\$676,793
CONTNGCY	4050-Parks Construction				\$85,670			\$85,670
DESIGN	4050-Parks Construction				\$85,670			\$85,670
PUBLIC ART	4050-Parks Construction				\$8,567			\$8,567
Grand Total					\$856,700			\$856,700

FY 2024-2033 Capital Improvement Program

Parks

SANDS PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23024

Project Number: CIPPK23024

Description

The project updates the security lights in the park to LED fixtures and replaces parks benches, tables, drinking fountains, and court resurfacing.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; "maintain what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0	\$145,000					\$145,000
EST CARRYOVER	4050-Parks Construction	\$194,163	\$0					\$194,163
Grand Total		\$194,163	\$145,000					\$339,163

FY 2024-2033 Capital Improvement Program

Parks

PASEO SPORTS COMPLEX

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23026

Project Number: CIPPK23026

Description

The project updates the sports complex field lights with LED fixtures.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; "maintain what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0				\$1,143,000		\$1,143,000
CONTNGCY	4050-Parks Construction	\$0				\$150,000		\$150,000
DESIGN	4050-Parks Construction	\$0				\$150,000		\$150,000
EST CARRYOVER	1080-General Government C.	\$23,163				\$0		\$23,163
	4050-Parks Construction	\$407,938				\$0		\$407,938
INTRNL CHG	4050-Parks Construction	\$0				\$57,000		\$57,000
PUBLIC ART	4050-Parks Construction	\$0				\$15,000		\$15,000
Grand Total		\$431,101				\$1,515,000		\$1,946,101

FY 2024-2033 Capital Improvement Program

Parks

CHAPPARAL PARK IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23027

Project Number: CIPPK23027

Description

The project improves the irrigation, updates the light fixtures with LED, resurfaces courts and replaces tables, benches and drinking fountains.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; "maintain what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	4050-Parks Construction		\$1,121,722					\$1,121,722
Grand Total			\$1,121,722					\$1,121,722

FY 2024-2033 Capital Improvement Program

Parks

MURPHY PARK

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23044

Project Number: CIPPK23044

Description

Recognized as a great public space in downtown, modernization improvements will focus on a holistic approach for a more integrated open space with the amphitheater, library and City Hall facilities. This includes examining pedestrian corridors, arrival points, zones for various activities, wayfinding, hardscape design, enhancing tree canopies, and irrigation & drainage.

Justification

The existing City Hall Campus was constructed in 1984. In order to become a focal point of the downtown, it is important to modernize the park to make it more pedestrian friendly.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$476,000	\$3,333,989					\$3,809,989
EST CARRYOVER	4050-Parks Construction	\$422,882	\$0					\$422,882
INTRNL CHG	4050-Parks Construction	\$19,000	\$133,079					\$152,079
PUBLIC ART	4050-Parks Construction	\$5,000	\$35,021					\$40,021
Grand Total		\$922,882	\$3,502,089					\$4,424,971

FY 2024-2033 Capital Improvement Program

Parks

PASADENA PARK PLAYGROUND

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23059

Project Number: CIPPK23059

Description

Replace (2) playgrounds

Justification

Replacement of aging infrastructure in parks meets the goal of the Parks and Recreation Master Plan to improve existing parks.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$150,000						\$150,000
Grand Total		\$150,000						\$150,000

FY 2024-2033 Capital Improvement Program

Parks

SAHUARO RANCH PARK LED LIGHTING

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23064

Project Number: CIPPK23064

Description

This project completes the installation of energy saving LED fixtures in the picnic area of the park.

Justification

This project meets the goal of energy conservation in the ARPA guidelines.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$700,000						\$700,000
Grand Total		\$700,000						\$700,000

FY 2024-2033 Capital Improvement Program

Parks

DESERT MIRAGE PARK IRRIGATION

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23065

Project Number: CIPPK23065

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$458,211						\$458,211
Grand Total		\$458,211						\$458,211

FY 2024-2033 Capital Improvement Program

Parks

DISCOVERY PARK IRRIGATION

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23066

Project Number: CIPPK23066

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$339,210						\$339,210
Grand Total		\$339,210						\$339,210

FY 2024-2033 Capital Improvement Program

Parks

NEW WORLD PARK IRRIGATION

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23067

Project Number: CIPPK23067

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	\$697,000						\$697,000
Grand Total		\$697,000						\$697,000

FY 2024-2033 Capital Improvement Program

Parks

SAHUARO RANCH PARK PARKING LOT

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK23073

Project Number: CIPPK23073

Description

Parking lot for Sahuaro Ranch ballfields and Sahuaro Ranch Elementary School. Project is to widen driveways, patch cracks, apply slurry seal and restripe the parking lot.

Justification

Project addresses renovations and needed repairs of the parking lot as identified in the 2021 Park and Facilities Parking Paving Assessment.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$61,629						\$61,629
Grand Total		\$61,629						\$61,629

FY 2024-2033 Capital Improvement Program

Parks

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK24001

SRP HISTORICAL ROOF REPLACEMENT

Project Number: CIPPK24001

Description

This project is for roof improvements on the historical buildings in Sahuaro Ranch Park.

Justification

Replacement and renovation of historic infrastructure to address priority items identified in the assessment recommendations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$0	\$306,720			\$647,520		\$954,240
CONTNGCY	4050-Parks Construction	\$0	\$36,000			\$76,000		\$112,000
DESIGN	4050-Parks Construction	\$80,000	\$0			\$0		\$80,000
INTRNL CHG	4050-Parks Construction	\$0	\$13,680			\$28,880		\$42,560
PUBLIC ART	4050-Parks Construction	\$0	\$3,600			\$7,600		\$11,200
Grand Total		\$80,000	\$360,000			\$760,000		\$1,200,000

FY 2024-2033 Capital Improvement Program

Parks

Package Number
FY24-33CIP

Project Type
Parks

Project Number
CIPPK24002

ADA UPGRADES

Project Number: CIPPK24002

Description

This project involves first updating the 2013 American with Disabilities Act Park and Facilities Assessment and then addressing identified deficiencies to bring park facilities into ADA compliance.

Justification

This project is to ensure compliance with the federally adopted American with Disabilities Act and to address any known deficiencies identified by updating the assessment.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction	\$338,400						\$338,400
CONTNGCY	4050-Parks Construction	\$45,000						\$45,000
DESIGN	4050-Parks Construction	\$45,000						\$45,000
INTRNL CHG	4050-Parks Construction	\$17,100						\$17,100
PUBLIC ART	4050-Parks Construction	\$4,500						\$4,500
Grand Total		\$450,000						\$450,000

FY 2024-2033 Capital Improvement Program

Parks

PARKING LOT IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK24003

Project Number: CIPPK24003

Description

This project involves repairs and renovation to parking lots at Bonsall North, Foothills, and New World parks.

Justification

This project addresses needed repairs and renovations in Bonsall North, Foothills, and New World parks as identified in the 2021 Park and Facilities Parking Paving Assessment.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4050-Parks Construction					\$526,400		\$526,400
CONTNGCY	4050-Parks Construction					\$70,000		\$70,000
DESIGN	4050-Parks Construction					\$70,000		\$70,000
INTRNL CHG	4050-Parks Construction					\$26,600		\$26,600
PUBLIC ART	4050-Parks Construction					\$7,000		\$7,000
Grand Total						\$700,000		\$700,000

FY 2024-2033 Capital Improvement Program

Parks

SAHUARO RANCH PK MASTER PLAN

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK70546

Project Number: CIPPK70546

Description

Improvements will include a drainage and grading study around the historical buildings, updating the building assessment and providing recommendations for mitigation.

Justification

This project will continue the protection and restoration of this site which is on the National Registry of Historic Places.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4050-Parks Construction	\$9,957						\$9,957
	4080-Cultural Facility	\$70,053						\$70,053
Grand Total		\$80,011						\$80,011

FY 2024-2033 Capital Improvement Program

Parks

FOOTHILLS PARK PICKLEBALL COURTS

Package Number: FY24-33CIP
Project Type: Parks
Project Number: CIPPK73576

Project Number: CIPPK73576

Description

This project is for the construction of new pickleball courts at Foothills Park to accommodate increased interest and demand in the community.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan key strategy of “Maintain and enhance park and recreation facilities and programs to promote community interaction, healthy lifestyles and safety.”

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4325-2014-DIF Parks & Rec	\$11,711						\$11,711
Grand Total		\$11,711						\$11,711

FY 2024-2033 Capital Improvement Program

Public Safety
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPFC20036	GRPSTC DRIVERS TRAINING TRACK	\$0	\$76,000	\$76,000	\$76,000	\$80,000	\$80,000	\$420,220	\$808,220
CIPFC21053	CITY COURT RENOVATIONS	\$3,890,139	\$173,075	\$1,500,000	\$0	\$0	\$0	\$0	\$5,563,214
CIPPS19029	FIRE STATION #153 REPLACEMENT	\$3,710,599	\$5,394,777	\$3,000,000	\$0	\$0	\$0	\$0	\$12,105,376
CIPPS19030	POLICE EVIDENCE STORAGE/CRIME LAB	\$7,395,421	\$14,696,385	\$0	\$0	\$0	\$0	\$0	\$22,091,806
CIPPS19041	MAIN PUBLIC SAFETY BLDG RENOVATION	\$680,469	\$0	\$2,500,000	\$3,000,000	\$3,500,000	\$0	\$0	\$9,680,469
CIPPS19042	FOOTHILLS POLICE STATION RENOVATION	\$525,892	\$0	\$0	\$1,306,043	\$2,340,479	\$2,340,479	\$0	\$6,512,893
CIPPS19043	GATEWAY POLICE STATION RENOVATION	\$50,773	\$0	\$0	\$0	\$2,297,021	\$8,252,979	\$0	\$10,600,773
CIPPS19044	FIRE STATION #154 RENOVATION	\$0	\$0	\$1,108,793	\$5,667,207	\$0	\$0	\$0	\$6,776,000
CIPPS19049	FIRE STATION - WESTERN AREA	\$0	\$0	\$0	\$0	\$0	\$20,518,889	\$0	\$20,518,889
CIPPS19050	FIRE STATION #155 RENOVATION	\$0	\$0	\$0	\$239,936	\$3,019,982	\$3,019,982	\$0	\$6,279,900
CIPPS19051	FIRE STATION #156 RENOVATION	\$0	\$0	\$0	\$0	\$254,411	\$2,921,839	\$0	\$3,176,250
CIPPS19052	FIRE STATION #157 RENOVATION	\$0	\$0	\$0	\$0	\$0	\$0	\$3,418,250	\$3,418,250
CIPPS19053	POLICE STATION - WEST AREA	\$0	\$0	\$0	\$0	\$0	\$0	\$4,529,000	\$4,529,000
CIPPS22085	PUBLIC SAFETY ROOF REPAIR/REPLACE	\$274,716	\$0	\$0	\$0	\$0	\$0	\$0	\$274,716
CIPPS22094	GRPSTC RETAINING WALL/FIRE TOWER	\$305,904	\$0	\$0	\$0	\$0	\$0	\$0	\$305,904
CIPPS23002	LP15 HEART MONITOR REPLACEMENT	\$0	\$2,232,682	\$0	\$0	\$0	\$0	\$0	\$2,232,682
CIPPS23003	FIRE RADIO REPLACEMENT	\$205,418	\$0	\$0	\$0	\$0	\$0	\$0	\$205,418

FY 2024-2033 Capital Improvement Program

Public Safety
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPPS23013	DRUG BOX REFRIGERATOR REPLACEMENT	\$330,547	\$0	\$0	\$0	\$0	\$0	\$0	\$330,547
CIPPS23030	GRPSTC PARKING LOT	\$685,600	\$0	\$0	\$0	\$0	\$0	\$0	\$685,600
CIPPS23042	COURT RENOVATION PHASE 2	\$0	\$0	\$0	\$0	\$0	\$10,471,000	\$0	\$10,471,000
CIPPS23074	POLICE MOBILE COMMAND VEHICLE	\$596,338	\$0	\$0	\$0	\$0	\$0	\$0	\$596,338
CIPPS24004	FIRE CAPITAL ASSET REPLACEMENT PROG	\$0	\$261,600	\$0	\$0	\$0	\$0	\$4,292,500	\$4,554,100
CIPPS24005	GRPSTC FIRE HYDRANT REPLACEMENT	\$0	\$145,320	\$0	\$0	\$0	\$0	\$0	\$145,320
CIPPS24050	FIRE STATION - AIRPORT AREA	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
CIPPS24054	REPLACE GRPSTC CLASS A BURN BLDG	\$0	\$2,300,000	\$0	\$0	\$0	\$0	\$0	\$2,300,000
CIPPS24057	POLICE DEPARTMENT RADIO REPLACEMENT	\$0	\$3,400,000	\$3,100,000	\$1,250,000	\$1,500,000	\$0	\$0	\$9,250,000
CIPPS70814	FIRE APPARATUS REPLACEMENT	\$4,848,983	\$2,294,398	\$2,316,880	\$2,386,386	\$1,616,688	\$1,948,660	\$6,064,833	\$21,476,828
Grand Total		\$23,500,798	\$31,049,237	\$13,601,673	\$13,925,572	\$14,608,581	\$49,553,828	\$18,724,803	\$164,964,492

FY 2024-2033 Capital Improvement Program

Public Safety
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
1080-General Government Capital Prj	\$5,981,285	\$8,188,680	\$5,416,880	\$3,636,386	\$3,116,688	\$1,948,660	\$10,357,333	\$38,645,912
2200-Training Facility Revenue	\$305,904	\$2,521,320	\$76,000	\$76,000	\$80,000	\$80,000	\$420,220	\$3,559,444
4040-Public Safety Construction	\$17,213,608	\$20,264,237	\$8,108,793	\$10,213,186	\$11,411,893	\$27,006,279	\$3,418,250	\$97,636,246
4173-2019-DIF Fire	\$0	\$75,000	\$0	\$0	\$0	\$20,518,889	\$0	\$20,593,889
4223-2019-DIF Police	\$0	\$0	\$0	\$0	\$0	\$0	\$4,529,000	\$4,529,000
Grand Total	\$23,500,798	\$31,049,237	\$13,601,673	\$13,925,572	\$14,608,581	\$49,553,828	\$18,724,803	\$164,964,492

FY 2024-2033 Capital Improvement Program

Public Safety

GRPSTC DRIVERS TRAINING TRACK

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPFC20036

Project Number: CIPFC20036

Description

Slurry seal & top coat the GRPSTC Drivers Track to extend the life and protect the pavement of the Drivers Track.

Justification

The Driver's Training Track at GRPSTC was resurfaced with a high-quality asphalt in 2019, to extend the life of the track for an additional 15-18 years. Since the completion of the resurfacing work, the track usage has increased and is now showing signs of wear, drying asphalt and discoloration due to continuous UV exposure. Extensive crack sealing work was done in 2021, reducing new cracks from forming. It has been recommended that we "slurry seal" and topcoat the track every 3 years to extend the life of the asphalt, protect it from further UV damage, and prevent cracking. Performing this work every 3 years should delay complete asphalt replacement an additional 15 years. The recommendation is to "slurry seal" and to..

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
NONCAPITAL	2200-Training Facility Reve..	\$76,000	\$76,000	\$76,000	\$80,000	\$80,000	\$420,220	\$808,220
Grand Total		\$76,000	\$76,000	\$76,000	\$80,000	\$80,000	\$420,220	\$808,220

FY 2024-2033 Capital Improvement Program

Public Safety

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPFC21053

CITY COURT RENOVATIONS

Project Number: CIPFC21053

Description

This project will renovate the existing city court which was built in 1991 and was last remodeled in 2003.

Justification

The existing facility does not meet the courts operational needs in regards to safety, security, and storage.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..	\$163,037	\$1,428,000					\$1,591,037
CONTNGCY	4040-Public Safety Constru..	\$1,730	\$0					\$1,730
EST CARRYOVER	4040-Public Safety Constru..	\$3,890,139	\$0					\$3,890,139
INTRNL CHG	4040-Public Safety Constru..	\$6,577	\$57,000					\$63,577
PUBLIC ART	4040-Public Safety Constru..	\$1,731	\$15,000					\$16,731
Grand Total		\$4,063,214	\$1,500,000					\$5,563,214

FY 2024-2033 Capital Improvement Program

Public Safety

FIRE STATION #153 REPLACEMENT

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19029

Project Number: CIPPS19029

Description

Total replacement of the current 7,400 gross sq. ft. (2-bay) fire station with a new approx. 11,500 gross sq.ft. (3 bay) facility. The project includes the demolition of a retired adjacent community center, approx. 5,000 gross sq.ft.

Justification

The station was constructed in 1974 and components are beyond their useful life, and does not support additional apparatus or space for decontamination. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..	\$5,279,828	\$2,088,400					\$7,368,228
EQUIPMENT	4040-Public Safety Constru..	\$0	\$210,000					\$210,000
EST CARRYOVER	4040-Public Safety Constru..	\$3,710,599	\$0					\$3,710,599
INTRNL CHG	4040-Public Safety Constru..	\$91,000	\$121,600					\$212,600
NONCAPITAL	4040-Public Safety Constru..	\$0	\$560,000					\$560,000
PUBLIC ART	4040-Public Safety Constru..	\$23,949	\$20,000					\$43,949
Grand Total		\$9,105,376	\$3,000,000					\$12,105,376

FY 2024-2033 Capital Improvement Program

Public Safety

POLICE EVIDENCE STORAGE/CRIME LAB

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19030

Project Number: CIPPS19030

Description

New warehouse type facility for police evidence, property storage, and management. Estimate includes programming, design, construction for lab and evidence storage facility.

Justification

Current off-site storage facility is being decommissioned. On site storage is at capacity. Co-locating forensic evidence processing w/the storage of the evidence greatly reduces the risk of breaching Chain of Custody and is considered best practice.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..	\$12,832,888						\$12,832,888
CONTNGCY	4040-Public Safety Constru..	\$1,000,000						\$1,000,000
EQUIPMENT	4040-Public Safety Constru..	\$483,757						\$483,757
EST CARRYOVER	4040-Public Safety Constru..	\$7,395,421						\$7,395,421
INTRNL CHG	4040-Public Safety Constru..	\$250,000						\$250,000
PUBLIC ART	4040-Public Safety Constru..	\$129,740						\$129,740
Grand Total		\$22,091,806						\$22,091,806

FY 2024-2033 Capital Improvement Program

Public Safety

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS19041

MAIN PUBLIC SAFETY BLDG RENOVATION

Project Number: CIPPS19041

Description

This project is for design and construction of infrastructure needs at the Main PSB to include plumbing, electrical and some interior finishes.

Justification

Components of the building have exceeded their useful life. This location requires significant infrastructure upgrades to meet the business needs of the department.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..	\$0	\$2,133,663	\$2,560,396	\$2,987,129			\$7,681,188
CONTNGCY	4040-Public Safety Constru..	\$0	\$250,000	\$300,000	\$350,000			\$900,000
EST CARRYOVER	4040-Public Safety Constru..	\$680,469	\$0	\$0	\$0			\$680,469
INTRNL CHG	4040-Public Safety Constru..	\$0	\$95,000	\$114,000	\$133,000			\$342,000
PUBLIC ART	4040-Public Safety Constru..	\$0	\$21,337	\$25,604	\$29,871			\$76,812
Grand Total		\$680,469	\$2,500,000	\$3,000,000	\$3,500,000			\$9,680,469

FY 2024-2033 Capital Improvement Program

Public Safety

FOOTHILLS POLICE STATION RENOVATION

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19042

Project Number: CIPPS19042

Description

This project is for design and construction of a complete renovation of the Foothills police substation to include infrastructure needs as well as functionality. Infrastructure needs include roof, exterior finishes, and plumbing fixtures.

Justification

The Foothills police substation requires significant infrastructure and functionality modernization to meet the business needs of the police department.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..	\$0	\$0	\$0	\$1,549,063	\$1,549,063		\$3,098,126
CONTNGCY	4040-Public Safety Constru..	\$0	\$0	\$242,888	\$485,798	\$498,495		\$1,227,181
DESIGN	4040-Public Safety Constru..	\$0	\$0	\$910,347	\$0	\$0		\$910,347
EQUIPMENT	4040-Public Safety Constru..	\$0	\$0	\$44,000	\$88,000	\$88,000		\$220,000
EST CARRYOVER	4040-Public Safety Constru..	\$525,892	\$0	\$0	\$0	\$0		\$525,892
INTRNL CHG	4040-Public Safety Constru..	\$0	\$0	\$41,712	\$83,425	\$83,425		\$208,562
NONCAPITAL	4040-Public Safety Constru..	\$0	\$0	\$59,000	\$118,000	\$105,303		\$282,303
PUBLIC ART	4040-Public Safety Constru..	\$0	\$0	\$8,096	\$16,193	\$16,193		\$40,482
Grand Total		\$525,892		\$1,306,043	\$2,340,479	\$2,340,479		\$6,512,893

FY 2024-2033 Capital Improvement Program

Public Safety

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19043

GATEWAY POLICE STATION RENOVATION

Project Number: CIPPS19043

Description

This project is for design and construction of a complete renovation of the Gateway police substation to include infrastructure needs as well as functionality. Infrastructure needs identified in the building assessment include roof, and parking.

Justification

The Gateway substation requires significant infrastructure and modernization to meet the business needs of the police department including additional space for parking to continue meeting the needs of the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..	\$0			\$95,948	\$5,713,055		\$5,809,003
CONTNGCY	4040-Public Safety Constru..	\$0			\$460,720	\$1,843,056		\$2,303,776
DESIGN	4040-Public Safety Constru..	\$0			\$1,566,136	\$0		\$1,566,136
EQUIPMENT	4040-Public Safety Constru..	\$0			\$44,000	\$176,000		\$220,000
EST CARRYOVER	4040-Public Safety Constru..	\$50,773			\$0	\$0		\$50,773
INTRNL CHG	4040-Public Safety Constru..	\$0			\$59,699	\$238,796		\$298,495
NONCAPITAL	4040-Public Safety Constru..	\$0			\$59,000	\$236,000		\$295,000
PUBLIC ART	4040-Public Safety Constru..	\$0			\$11,518	\$46,072		\$57,590
Grand Total		\$50,773			\$2,297,021	\$8,252,979		\$10,600,773

FY 2024-2033 Capital Improvement Program

Public Safety

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19044

FIRE STATION #154 RENOVATION

Project Number: CIPPS19044

Description

Project will remodel FS 154 (43rd Ave & Peoria) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1982 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..		\$0	\$4,124,597				\$4,124,597
CONTNGCY	4040-Public Safety Constru..		\$162,984	\$652,427				\$815,411
DESIGN	4040-Public Safety Constru..		\$787,309	\$0				\$787,309
EQUIPMENT	4040-Public Safety Constru..		\$42,500	\$170,000				\$212,500
INTRNL CHG	4040-Public Safety Constru..		\$0	\$215,437				\$215,437
NONCAPITAL	4040-Public Safety Constru..		\$116,000	\$464,000				\$580,000
PUBLIC ART	4040-Public Safety Constru..		\$0	\$40,746				\$40,746
Grand Total			\$1,108,793	\$5,667,207				\$6,776,000

FY 2024-2033 Capital Improvement Program

Public Safety

FIRE STATION - WESTERN AREA

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19049

Project Number: CIPPS19049

Description

This project is for the design and construction of a new, 15,000 square feet, four bay fire station including furniture, fixtures and equipment, to support 18 personnel and one engine.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4173-2019-DIF Fire					\$10,111,140		\$10,111,140
CONTNGCY	4173-2019-DIF Fire					\$5,055,607		\$5,055,607
DESIGN	4173-2019-DIF Fire					\$3,083,898		\$3,083,898
EQUIPMENT	4173-2019-DIF Fire					\$1,601,040		\$1,601,040
INTRNL CHG	4173-2019-DIF Fire					\$566,093		\$566,093
PUBLIC ART	4173-2019-DIF Fire					\$101,111		\$101,111
Grand Total						\$20,518,889		\$20,518,889

FY 2024-2033 Capital Improvement Program

Public Safety

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19050

FIRE STATION #155 RENOVATION

Project Number: CIPPS19050

Description

Project will remodel FS 155 (62nd Ave & Union Hills) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1988 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..			\$0	\$2,124,573	\$2,124,573		\$4,249,146
CONTNGCY	4040-Public Safety Constru..			\$0	\$162,872	\$162,872		\$325,744
DESIGN	4040-Public Safety Constru..			\$81,436	\$288,453	\$288,453		\$658,342
EQUIPMENT	4040-Public Safety Constru..			\$42,500	\$85,000	\$85,000		\$212,500
INTRNL CHG	4040-Public Safety Constru..			\$0	\$106,088	\$106,088		\$212,176
NONCAPITAL	4040-Public Safety Constru..			\$116,000	\$232,000	\$232,000		\$580,000
PUBLIC ART	4040-Public Safety Constru..			\$0	\$20,996	\$20,996		\$41,992
Grand Total				\$239,936	\$3,019,982	\$3,019,982		\$6,279,900

FY 2024-2033 Capital Improvement Program

Public Safety

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19051

FIRE STATION #156 RENOVATION

Project Number: CIPPS19051

Description

Project will remodel FS 156 (68th Ave & Deer Valley) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1998 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..				\$0	\$1,622,549		\$1,622,549
CONTNGCY	4040-Public Safety Constru..				\$0	\$157,255		\$157,255
DESIGN	4040-Public Safety Constru..				\$95,911	\$383,645		\$479,556
EQUIPMENT	4040-Public Safety Constru..				\$42,500	\$170,000		\$212,500
INTRNL CHG	4040-Public Safety Constru..				\$0	\$108,665		\$108,665
NONCAPITAL	4040-Public Safety Constru..				\$116,000	\$464,000		\$580,000
PUBLIC ART	4040-Public Safety Constru..				\$0	\$15,725		\$15,725
Grand Total					\$254,411	\$2,921,839		\$3,176,250

FY 2024-2033 Capital Improvement Program

Public Safety

FIRE STATION #157 RENOVATION

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS19052

Project Number: CIPPS19052

Description

Project will remodel FS 157 (59th Ave and Brown) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1997 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..						\$1,971,830	\$1,971,830
CONTNGCY	4040-Public Safety Constru..						\$192,183	\$192,183
DESIGN	4040-Public Safety Constru..						\$326,401	\$326,401
EQUIPMENT	4040-Public Safety Constru..						\$212,500	\$212,500
INTRNL CHG	4040-Public Safety Constru..						\$116,118	\$116,118
NONCAPITAL	4040-Public Safety Constru..						\$580,000	\$580,000
PUBLIC ART	4040-Public Safety Constru..						\$19,218	\$19,218
Grand Total							\$3,418,250	\$3,418,250

FY 2024-2033 Capital Improvement Program

Public Safety

POLICE STATION - WEST AREA

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS19053

Project Number: CIPPS19053

Description

This project is for design & construction of a 4,000 sq. ft police substation in conjunction with the proposed west area fire station. The facility will include future expansion as growth demands. Estimates include furniture, fixtures, and equipment.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4223-2019-DIF Police						\$2,415,400	\$2,415,400
CONTNGCY	4223-2019-DIF Police						\$1,207,897	\$1,207,897
DESIGN	4223-2019-DIF Police						\$760,851	\$760,851
INTRNL CHG	4223-2019-DIF Police						\$120,698	\$120,698
NONCAPITAL	4223-2019-DIF Police						\$24,154	\$24,154
Grand Total							\$4,529,000	\$4,529,000

FY 2024-2033 Capital Improvement Program

Public Safety

PUBLIC SAFETY ROOF REPAIR/REPLACE

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS22085

Project Number: CIPPS22085

Description

This project is to replace roof at various public safety locations including- Fire Support, and GRPSTC Fire Station and Shooting Range.

Justification

These roofs at mission critical locations need replacement to avoid structural damage.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4040-Public Safety Constru..	\$274,716						\$274,716
Grand Total		\$274,716						\$274,716

FY 2024-2033 Capital Improvement Program

Public Safety

GRPSTC RETAINING WALL/FIRE TOWER

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS22094

Project Number: CIPPS22094

Description

This project is to perform a structural evaluation of the adjacent training wall, site and building at the GRPSTC Fire Training Building and any future construction to remediate the issues causing damage.

Justification

The retention wall on the east and west side of the training facility are showing signs of cracking with water leakage, thus the commercial door is no longer operational and might create a safety issue.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	\$305,904						\$305,904
Grand Total		\$305,904						\$305,904

FY 2024-2033 Capital Improvement Program

Public Safety

LP15 HEART MONITOR REPLACEMENT

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS23002

Project Number: CIPPS23002

Description

Purchase of 37 cardiac monitors. The life span is difficult to gauge as wear and tear is a factor that plays into how long these units last.

Justification

These monitors are used multiple times daily. Emergency medical incidents account for over 80% of all calls for service. New technology also plays a part in how long we can continue to use older equipment. Currently, the department's heart monitors are adequate through FY 2024, at which time they are expected to reach the end of their useful life. Heart monitors are considered a capital expenditure due to the type of equipment requiring to be updated all at the same time; which cannot be phased in when replaced. Personnel must all be able to train and work on the same type, make and model of equipment...

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	1080-General Government C..	\$2,232,682						\$2,232,682
Grand Total		\$2,232,682						\$2,232,682

FY 2024-2033 Capital Improvement Program

Public Safety

FIRE RADIO REPLACEMENT

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS23003

Project Number: CIPPS23003

Description

Replacement of all handheld (230) and apparatus-mounted (55) radios. To replace our radios, we need to include several accessories that go with the equipment - vehicle and bank chargers, extra batteries, shoulder microphones, antennas, holsters/slings, etc.

Justification

Per Motorola, field support of our existing mobile (apparatus-mounted) radios will end September 2022 and our portable (handheld) radios in December 2023. We will be able to use the radios past those dates, but parts and replacements will not be available. As of December 2020, Motorola has announced they will no longer certify our portable radios as intrinsically safe and will stop making replacement batteries for our current model.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$205,418						\$205,418
Grand Total		\$205,418						\$205,418

FY 2024-2033 Capital Improvement Program

Public Safety

DRUG BOX REFRIGERATOR REPLACEMENT

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS23013

Project Number: CIPPS23013

Description

Purchase 31 new climate controlled narcotics storage units with built-in Comp X Elock 300 series to replace current units and locks on apparatus and vehicles and also provide a reserve of 2. Cost to purchase 31 units with built-in Elocks is \$330,546.80. Each unit has a cost breakdown as follows: unit with Elock 300 series locks = \$8,100; 5-year extended warranty = \$1,800; Shipping = \$50; Tax @ 8.8%.

Justification

The current units are old and are at their end of life capabilities. The replacement cost per unit, including upgraded locks, 5- year warranty and shipping charges is just under \$10,000 before tax. The elock 150 series is currently not working due to an overload of PINs. Currently we have people who are unable to access the drug box using their own PIN. New 300 series eLocks can be updated through a network connection eliminating the need to physically plug into each lock to update PINs. Current 150 series ELocks hold a maximum of 250 PINs. 300 series ELock can hold up to 3000 PINs.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$330,547						\$330,547
Grand Total		\$330,547						\$330,547

FY 2024-2033 Capital Improvement Program

Public Safety

GRPSTC PARKING LOT

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS23030

Project Number: CIPPS23030

Description

Project will create additional parking area west of the main building at GRPSTC. The proposed new parking area provides approximately 50 secured parking spaces.

Justification

Current parking lot lacks appropriate parking spaces to accommodate staff.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4040-Public Safety Constru..	\$685,600						\$685,600
Grand Total		\$685,600						\$685,600

FY 2024-2033 Capital Improvement Program

Public Safety

COURT RENOVATION PHASE 2

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS23042

Project Number: CIPPS23042

Description

Update power distribution, ergonomic seating, HVAC cleaning, Kevlar at court benches, ballistic glass, intrusion security, visual evidence displays/controls at courtrooms, security bollards, back of house court expansion, and restroom addition.

Justification

Facility is 30 years old plus with minimal upgrades.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4040-Public Safety Constru..					\$7,480,172		\$7,480,172
CONTNGCY	4040-Public Safety Constru..					\$1,496,709		\$1,496,709
DESIGN	4040-Public Safety Constru..					\$785,418		\$785,418
EQUIPMENT	4040-Public Safety Constru..					\$308,099		\$308,099
INTRNL CHG	4040-Public Safety Constru..					\$325,800		\$325,800
PUBLIC ART	4040-Public Safety Constru..					\$74,802		\$74,802
Grand Total						\$10,471,000		\$10,471,000

FY 2024-2033 Capital Improvement Program

Public Safety

POLICE MOBILE COMMAND VEHICLE

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS23074

Project Number: CIPPS23074

Description

The vehicle will be used for critical incidents and mega events. The vehicle will have upgraded technology, better communication capabilities and more operational space allowing for multiple divisions to work at the same time.

Justification

The current Mobile Command Center Vehicle is outdated and has required maintenance and major repairs, and it does not have sufficient workspace for personnel.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$596,338						\$596,338
Grand Total		\$596,338						\$596,338

FY 2024-2033 Capital Improvement Program

Public Safety

FIRE CAPITAL ASSET REPLACEMENT PROG

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS24004

Project Number: CIPPS24004

Description

Replace Extrication Equipment (Battery Operated) for 3 existing Ladder Tenders and 1 Squad including the air bags used for extrication.

Justification

The ability to keep our existing equipment functional and in the ready state is becoming more difficult as the manufacturers are no longer supporting older equipment. We are creating a replacement program to cover older assets as they come up for replacement per the department asset replacement program.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	1080-General Government C..	\$261,600					\$4,292,500	\$4,554,100
Grand Total		\$261,600					\$4,292,500	\$4,554,100

FY 2024-2033 Capital Improvement Program

Public Safety

GRPSTC FIRE HYDRANT REPLACEMENT

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS24005

Project Number: CIPPS24005

Description

Replace 10 training fire hydrants at GRPSTC and improve equipment reliability, to continue to train fire recruits and active duty personnel.

Justification

GRPSTC Management was advised by the water department that 10 of the "Training" fire hydrants have reached the end of their service life and need to be replaced, as they are failing on a regular basis and can no longer be rebuilt. Approval of this request will provide the approval to replace all 10 training fire hydrants and improve the reliability of the facility to continue to train fire recruits and active duty personnel.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2200-Training Facility Reve..	\$145,320						\$145,320
Grand Total		\$145,320						\$145,320

FY 2024-2033 Capital Improvement Program

Public Safety

FIRE STATION - AIRPORT AREA

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS24050

Project Number: CIPPS24050

Description

This project is for the study, and may expand in the future to include design and construction of a new 15,000 square feet, four bay station including furniture, fixtures and equipment, to support 18 personnel and one engine.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
DESIGN	4173-2019-DIF Fire	\$75,000						\$75,000
Grand Total		\$75,000						\$75,000

FY 2024-2033 Capital Improvement Program

Public Safety

REPLACE GRPSTC CLASS A BURN BLDG

Package Number
FY24-33CIP

Project Type
Public Safety

Project Number
CIPPS24054

Project Number: CIPPS24054

Description

Replace the current GRPSTC Class A burn building.

Justification

The current two Connex type box Class A burn buildings are in poor shape due to age and multitude of live-fire training events. Through high heat events, the interior and exterior is now in poor shape and the welds on the floor and walls are failing. A new Class A burn building will improve the quality of our live-fire training events for recruit and active firefighters in the field, provide an updated and safer environment to conduct live-fire training drills for recruit training and fulfill training requirements for firefighters working in the field.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2200-Training Facility Reve..	\$2,300,000						\$2,300,000
Grand Total		\$2,300,000						\$2,300,000

FY 2024-2033 Capital Improvement Program

Public Safety

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS24057

POLICE DEPARTMENT RADIO REPLACEMENT

Project Number: CIPPS24057

Description

Replacement of Police Department portable radios, mobile radios, motor radios and accessories.

Justification

The Glendale Police Department radios were last refreshed in 2016 and will be considered at end-of-life in 2023. The newest generation of multi-band APX radios feature enhanced interoperability, wi-fi, GPS, LTE and advanced encryption capabilities. The Police Officers' ability to communicate from field directly impacts the speed with which service is delivered to the community. Radio functionality saves precious minutes in critical scenarios where seconds matter. Additionally radios, are the life line for help for officers in critical situations. Replacements are scheduled as follows: FY23/24: 312 portables, FY24/25: 300 portables, FY25/26: 155 mobiles, FY26/27: 119 mobiles, 25 motor radios, 15 consoles.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	1080-General Government C..	\$3,400,000	\$3,100,000	\$1,250,000	\$1,500,000			\$9,250,000
Grand Total		\$3,400,000	\$3,100,000	\$1,250,000	\$1,500,000			\$9,250,000

FY 2024-2033 Capital Improvement Program

Public Safety

FIRE APPARATUS REPLACEMENT

Package Number: FY24-33CIP
Project Type: Public Safety
Project Number: CIPPS70814

Project Number: CIPPS70814

Description

The project provides for the replacement of large GFD vehicles to ensure essential services are provided. The plan is to replace engines & ladder tenders (LTs) every 7 yrs or 100K miles & ladders every 10 yrs or 100K miles. FY24: (1) LT & (1) Pumper

Justification

Programmatic replacement of vehicles will reduce overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$4,848,983	\$0	\$0	\$0	\$0	\$0	\$4,848,983
VEHICLE	1080-General Government C..	\$2,294,398	\$2,316,880	\$2,386,386	\$1,616,688	\$1,948,660	\$6,064,833	\$16,627,845
Grand Total		\$7,143,381	\$2,316,880	\$2,386,386	\$1,616,688	\$1,948,660	\$6,064,833	\$21,476,828

FY 2024-2033 Capital Improvement Program

**Solid Waste
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPSW19027	REPLACE STREET SWEEPERS	\$0	\$0	\$363,235	\$372,316	\$381,624	\$0	\$2,197,746	\$3,314,921
CIPSW78001	REPLACE ROLLOFF TRUCKS - COMMERCIAL	\$0	\$0	\$0	\$236,500	\$0	\$0	\$273,158	\$509,658
CIPSW78002	REPLACE FRONTLOAD TRUCKS-COMMERCIAL	\$401,346	\$411,380	\$431,949	\$868,110	\$952,447	\$500,035	\$3,370,802	\$6,936,069
CIPSW78003	REPLACE SIDELOAD TRUCKS-RESIDENTIAL	\$456,558	\$1,558,259	\$1,636,172	\$1,717,980	\$1,803,879	\$2,367,592	\$11,200,870	\$20,741,310
CIPSW78004	REP BULK TRASH EQUIP-RESIDENTIAL	\$197,456	\$981,115	\$887,645	\$916,830	\$692,638	\$727,270	\$6,696,636	\$11,099,590
CIPSW78005	REPLACE PICKUPS / SERVICE TRUCKS	\$39,701	\$111,163	\$126,000	\$63,919	\$175,115	\$70,470	\$359,104	\$945,472
CIPSW78009	ALLEY GATING	\$38,150	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$138,150
Grand Total		\$1,133,211	\$3,081,917	\$3,465,001	\$4,195,655	\$4,025,703	\$3,685,367	\$24,098,316	\$43,685,170

FY 2024-2033 Capital Improvement Program

Solid Waste
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
6120-Solid Waste	\$1,133,211	\$3,081,917	\$3,465,001	\$4,195,655	\$4,025,703	\$3,685,367	\$24,098,316	\$43,685,170
Grand Total	\$1,133,211	\$3,081,917	\$3,465,001	\$4,195,655	\$4,025,703	\$3,685,367	\$24,098,316	\$43,685,170

FY 2024-2033 Capital Improvement Program

Solid Waste

REPLACE STREET SWEEPERS

Package Number: FY24-33CIP
Project Type: Solid Waste
Project Number: CIPSW19027

Project Number: CIPSW19027

Description

Programmatic replacement of lg Solid Waste (SW) vehicles. SW has 6 street sweepers, ea with a lifespan of 7yrs requiring repl in next 10yrs. Current quotes & inflation used. Rep plan: FY25(1), FY26(1), FY27(1), FY29-33(5). MAG Grants will be pursued

Justification

Mandated by State and Federal as part of PM10 nonattainment areas to improve air quality, reduce particulate emissions, and clear streets of road hazards/debris. Programmatic replacement of vehicles will reduce overall lifecycle costs.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
VEHICLE	6120-Solid Waste		\$363,235	\$372,316	\$381,624		\$2,197,746	\$3,314,921
Grand Total			\$363,235	\$372,316	\$381,624		\$2,197,746	\$3,314,921

FY 2024-2033 Capital Improvement Program

Solid Waste

REPLACE ROLLOFF TRUCKS - COMMERCIAL

Package Number: FY24-33CIP
Project Type: Solid Waste
Project Number: CIPSW78001

Project Number: CIPSW78001

Description

Programmatic replacement of large Solid Waste (SW) vehicles to ensure the provision of essential services to the community. SW has 3 commercial roll-off trucks requiring replacement over next 10 yrs. Repl plan: FY26(1), FY29-33(1).

Justification

Collection/disposal of solid waste is required by city and county. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with the City's strategic priorities.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
VEHICLE	6120-Solid Waste			\$236,500			\$273,158	\$509,658
Grand Total				\$236,500			\$273,158	\$509,658

FY 2024-2033 Capital Improvement Program

Solid Waste

REPLACE FRONTLOAD TRUCKS-COMMERCIAL

Package Number: FY24-33CIP
Project Type: Solid Waste
Project Number: CIPSW78002

Project Number: CIPSW78002

Description

Replacement of SW vehicles & equip. SW has 7 front load trucks with a lifespan of 7yrs & 1 front load bin delivery truck/trailer with lifespan of 10yrs requiring repl over next 10yrs. Plan: FY24(1), FY25(1), FY26(2), FY27(2), FY28(1), FY29-33(5).

Justification

Collection/disposal of solid waste is required by County/City code. Ensures a safe & efficient operation for a revenue generating enterprise. Programmatic replacement of vehicles will reduce overall lifecycle costs.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6120-Solid Waste	\$401,346	\$0	\$0	\$0	\$0	\$0	\$401,346
VEHICLE	6120-Solid Waste	\$411,380	\$431,949	\$868,110	\$952,447	\$500,035	\$3,370,802	\$6,534,723
Grand Total		\$812,726	\$431,949	\$868,110	\$952,447	\$500,035	\$3,370,802	\$6,936,069

FY 2024-2033 Capital Improvement Program

Solid Waste

REPLACE SIDELOAD TRUCKS-RESIDENTIAL

Package Number: FY24-33CIP
Project Type: Solid Waste
Project Number: CIPSW78003

Project Number: CIPSW78003

Description

Replacement of large Solid Waste (SW) vehicles. SW has 27 side load trucks with a lifespan of 6 yrs requiring replacement over next 10 yrs. Plan: FY24-(4), FY25 (4), FY26-(4), FY27-(4), FY28-(5), FY29-33-(20).

Justification

Collection/disposal of solid waste is required by State/City code. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with City's strategic priorities.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6120-Solid Waste	\$456,558	\$0	\$0	\$0	\$0	\$0	\$456,558
VEHICLE	6120-Solid Waste	\$1,558,259	\$1,636,172	\$1,717,980	\$1,803,879	\$2,367,592	\$11,200,870	\$20,284,752
Grand Total		\$2,014,817	\$1,636,172	\$1,717,980	\$1,803,879	\$2,367,592	\$11,200,870	\$20,741,310

FY 2024-2033 Capital Improvement Program

Solid Waste

REP BULK TRASH EQUIP-RESIDENTIAL

Package Number: FY24-33CIP
Project Type: Solid Waste
Project Number: CIPSW78004

Project Number: CIPSW78004

Description

Repl lg SW veh/equip; have 15 rear load trucks/8 tractors w/life of 8yrs req repl over 10yrs. Plan: FY24(2)trucks/(1)tractor, FY25(2)trucks,(1)tractor FY26(2)trucks/(1)tractor, FY27(1)truck/(1)tractor, FY28-(1)truck/(1)tractor, FY29-33(11)trucks/(5)tractors

Justification

Collection/disposal of solid waste is mandated by State/City code. Programmatic replacement reduces overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	6120-Solid Waste	\$981,115	\$887,645	\$916,830	\$692,638	\$727,270	\$6,696,636	\$10,902,134
EST CARRYOVER	6120-Solid Waste	\$197,456	\$0	\$0	\$0	\$0	\$0	\$197,456
Grand Total		\$1,178,571	\$887,645	\$916,830	\$692,638	\$727,270	\$6,696,636	\$11,099,590

FY 2024-2033 Capital Improvement Program

Solid Waste

REPLACE PICKUPS / SERVICE TRUCKS

Package Number: FY24-33CIP
Project Type: Solid Waste
Project Number: CIPSW78005

Project Number: CIPSW78005

Description

Provides for programmatic replacement of Solid Waste vehicles. SW has 10 trucks used to support daily operations and provide timely customer service to the community. Replacement plan: FY24-(2), FY25-(1), FY26-(1), FY27-(2), FY28-(1), FY29-33-(5).

Justification

These trucks are support units that assist in maintaining the safe and efficient operation for a revenue generating enterprise.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6120-Solid Waste	\$39,701	\$0	\$0	\$0	\$0	\$0	\$39,701
VEHICLE	6120-Solid Waste	\$111,163	\$126,000	\$63,919	\$175,115	\$70,470	\$359,104	\$905,771
Grand Total		\$150,864	\$126,000	\$63,919	\$175,115	\$70,470	\$359,104	\$945,472

FY 2024-2033 Capital Improvement Program

Solid Waste

ALLEY GATING

Package Number
FY24-33CIP

Project Type
Solid Waste

Project Number
CIPSW78009

Project Number: CIPSW78009

Description

A program that manages health/safety issues including blocking of vehicular access & difficulty of enforcement due to illegal dumping in alleys. Includes residential garbage serv. relocations/blue stake gate location/gate installation/access key/code

Justification

Promotes/enhances quality of life for residents residing near or adjacent to alley ways, providing a safer & cleaner environment. Project includes pre-gated alley clean-up & citizen notification. O&M to be an ongoing supplemental as gates get older.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	6120-Solid Waste	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000		\$100,000
EST CARRYOVER	6120-Solid Waste	\$38,150	\$0	\$0	\$0	\$0		\$38,150
Grand Total		\$58,150	\$20,000	\$20,000	\$20,000	\$20,000		\$138,150

FY 2024-2033 Capital Improvement Program

Streets
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPST19006	PAVEMENT MANAGEMENT	\$500,000	\$17,137,182	\$18,064,162	\$18,952,391	\$19,884,983	\$20,864,153	\$120,808,232	\$216,211,103
CIPST19010	BALLPARK BOULEVARD	\$1,415,168	\$0	\$0	\$0	\$0	\$0	\$0	\$1,415,168
CIPST19048	CAPITAL BRIDGE REPAIR PROGRAM	\$0	\$321,000	\$337,050	\$353,903	\$371,598	\$390,178	\$2,263,776	\$4,037,504
CIPST20012	FLASHING YELLOW ARROWS	\$513,245	\$0	\$0	\$0	\$0	\$0	\$0	\$513,245
CIPST20013	VEHICLE REPLACEMENT	\$1,600,267	\$540,800	\$560,432	\$584,930	\$608,326	\$632,660	\$3,563,756	\$8,091,171
CIPST20022	BIKE PROJECTS (LOCAL MATCH)	\$0	\$0	\$143,208	\$146,072	\$148,994	\$151,973	\$806,694	\$1,396,941
CIPST21001	TELECOM CONDUITS	\$209,600	\$209,600	\$209,600	\$209,600	\$209,600	\$0	\$1,048,000	\$2,096,000
CIPST21015	CENTRAL CORE SIDEWALK GAPS	\$177,471	\$226,520	\$0	\$0	\$0	\$0	\$0	\$403,991
CIPST21016	67TH AVENUE BIKE LANES	\$755,788	\$504,213	\$0	\$0	\$0	\$0	\$0	\$1,260,001
CIPST21018	ST RECON GLENDALE - 101 TO 91ST	\$1,167,902	\$0	\$0	\$0	\$0	\$0	\$0	\$1,167,902
CIPST21046	ST RECON 51ST AVE-PEORIA TO CACTUS	\$222	\$0	\$0	\$0	\$0	\$0	\$0	\$222
CIPST21047	ST RECON 51ST AVE - OLIVE TO PEORIA	\$99,104	\$0	\$0	\$0	\$0	\$0	\$0	\$99,104
CIPST21051	ST RECON 75TH-GLENDALE TO NORTHERN	\$31,362	\$0	\$0	\$0	\$0	\$0	\$0	\$31,362
CIPST21052	ST RECON 83RD-GLENDALE TO NORTHERN	\$142,894	\$1,497,334	\$0	\$0	\$0	\$0	\$0	\$1,640,228
CIPST22043	ST RECON 67TH - GREENWAY TO BELL	\$302,375	\$0	\$0	\$0	\$0	\$0	\$0	\$302,375
CIPST22062	PAVEMENT CUT REPAIR	\$5,084	\$109,140	\$111,323	\$113,549	\$115,820	\$118,137	\$627,081	\$1,200,133
CIPST22063	TRANSPORTATION NETWORK IMPROVEMENTS	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000

FY 2024-2033 Capital Improvement Program

**Streets
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPST22064	TRANSPORTATION SAFETY PROGRAM	\$688,620	\$432,001	\$440,640	\$449,452	\$458,442	\$467,612	\$2,482,155	\$5,418,922
CIPST22065	SCALLOP STREET PROGRAM	\$4,000,000	\$4,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$9,000,000
CIPST22067	57TH AND GREENWAY INTERSECT IMPROV.	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
CIPST22068	59TH AND NORTHERN INTERSECT IMPROV.	\$1,063,641	\$0	\$0	\$0	\$0	\$0	\$0	\$1,063,641
CIPST22120	95TH AVE / MONTEBELLO INTERSECTION	\$184,164	\$0	\$0	\$0	\$0	\$0	\$0	\$184,164
CIPST23014	OLIVE AVE 59-67 STREET LIGHTS	\$69,504	\$315,433	\$0	\$0	\$0	\$0	\$0	\$384,937
CIPST23015	61ST/OLIVE TRAFFIC SIGNAL UPGRADE	\$56,731	\$211,371	\$0	\$0	\$0	\$0	\$0	\$268,102
CIPST23016	53RD/CAMELBACK NEW HAWK	\$112,050	\$390,167	\$0	\$0	\$0	\$0	\$0	\$502,217
CIPST23017	NORTHERN PARKWAY CABLE BARRIER 2	\$155,625	\$1,042,750	\$0	\$0	\$0	\$0	\$0	\$1,198,375
CIPST23018	TMC UPGRADE	\$0	\$0	\$228,692	\$2,013,998	\$0	\$0	\$0	\$2,242,690
CIPST23019	MARYLAND ACTIVE TRANSPORTATION IMPR	\$143,490	\$0	\$95,155	\$0	\$0	\$0	\$0	\$238,645
CIPST23020	MISSOURI ACTIVE TRANSPORTATION IMPR	\$0	\$0	\$123,278	\$0	\$0	\$0	\$0	\$123,278
CIPST23047	SARIVAL AVE/BETHANY HOME RD SIGNAL	\$116,520	\$967,896	\$0	\$0	\$0	\$0	\$0	\$1,084,416
CIPST23048	SARIVAL AVE/GLENDALE AVE SIGNAL	\$118,340	\$0	\$967,896	\$0	\$0	\$0	\$0	\$1,086,236
CIPST23049	INFILL STREETLIGHTS PHASE II	\$0	\$168,156	\$493,627	\$503,499	\$513,569	\$0	\$0	\$1,678,851
CIPST23050	58TH AVENUE/BETHANY HOME ROAD	\$45,110	\$89,683	\$679,643	\$0	\$0	\$0	\$0	\$814,436
CIPST23051	TRAFFIC SIGNAL INTERCONNECT	\$249,120	\$645,264	\$658,169	\$671,332	\$0	\$0	\$0	\$2,223,885

FY 2024-2033 Capital Improvement Program

Streets
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPST23052	SPEED FEEDBACK SIGNS SCHOOL ZONES	\$90,000	\$81,000	\$0	\$0	\$0	\$0	\$0	\$171,000
CIPST23053	INFILL SIDEWALK	\$169,830	\$162,000	\$165,241	\$168,544	\$171,916	\$175,354	\$927,006	\$1,939,891
CIPST23054	GUARDRAIL UPDATE	\$120,000	\$108,001	\$110,160	\$112,363	\$114,611	\$116,903	\$620,536	\$1,302,575
CIPST23056	ARTERIAL STREET RECONSTRUCTION	\$4,976,675	\$3,706,776	\$0	\$0	\$0	\$0	\$0	\$8,683,451
CIPST23057	FLASHING YELLOW ARROWS PHASE 5	\$0	\$0	\$0	\$104,970	\$924,426	\$0	\$0	\$1,029,396
CIPST23071	83RD AVE-CARDINALS WAY INTERSECTION	\$59,601	\$0	\$0	\$0	\$0	\$0	\$0	\$59,601
CIPST23075	59TH AVE CAPACITY ENHANCE LOOP 101	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
CIPST24013	43RD AVE-PEORIA INTERSECTION IMPRV	\$0	\$0	\$0	\$31,212	\$180,405	\$0	\$0	\$211,617
CIPST24014	51ST AVE-CAMELBACK INTERSECTION IMP	\$0	\$0	\$191,250	\$585,225	\$0	\$0	\$0	\$776,475
CIPST24015	51ST AVE-OLIVE INTERSECTION IMPRV	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
CIPST24016	59TH AVE-THUNDERBIRD INTERSECTION	\$0	\$0	\$61,200	\$353,736	\$0	\$0	\$0	\$414,936
CIPST24017	67TH AVE-GREENWAY INTERSECTION	\$0	\$0	\$382,500	\$1,170,450	\$0	\$0	\$0	\$1,552,950
CIPST24018	67TH AVE-PEORIA INTERSECTION IMPRV	\$0	\$0	\$22,950	\$132,651	\$0	\$0	\$0	\$155,601
CIPST24019	67TH AVE: ARROWHEAD LP TO DVALLEY	\$0	\$0	\$0	\$0	\$663,255	\$0	\$2,070,152	\$2,733,407
CIPST24020	67TH AVE: LP 101 TO ARROWHEAD LP	\$0	\$0	\$0	\$260,100	\$795,906	\$0	\$0	\$1,056,006
CIPST24021	67TH AVE: PINNACLE PK TO DEER VAL	\$0	\$0	\$0	\$650,250	\$1,989,765	\$0	\$0	\$2,640,015
CIPST24022	67TH AVE-THUNDERBIRD INTERSECTION	\$0	\$0	\$332,928	\$489,600	\$2,546,899	\$0	\$0	\$3,369,427

FY 2024-2033 Capital Improvement Program

Streets
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPST24024	99TH AVE: GLENDALE AVE TO NORTHERN	\$0	\$0	\$229,500	\$0	\$1,353,040	\$0	\$0	\$1,582,540
CIPST24025	BALLPARK BLVD: BHR TO MARYLAND AVE	\$0	\$0	\$0	\$468,180	\$2,706,080	\$0	\$0	\$3,174,260
CIPST24026	CAMELBACK RD: 99TH AVE TO LOOP 101	\$0	\$0	\$40,800	\$373,320	\$0	\$0	\$0	\$414,120
CIPST24027	LITCHFIELD-BHR TRAFFIC SIGNAL	\$0	\$0	\$0	\$0	\$0	\$0	\$785,995	\$785,995
CIPST24028	NORTHERN AVE: 303 TO SARIVAL	\$0	\$0	\$0	\$0	\$0	\$0	\$1,120,642	\$1,120,642
CIPST24029	NORTHERN: REEMS-LITCHFIELD WIDENING	\$0	\$0	\$0	\$0	\$0	\$0	\$2,801,605	\$2,801,605
CIPST24030	NORTHERN: SARIVAL-ALSUP WIDENING	\$0	\$0	\$0	\$0	\$0	\$0	\$1,400,803	\$1,400,803
CIPST24031	REEMS-HATCHER TRAFFIC SIGNAL	\$0	\$0	\$0	\$0	\$0	\$0	\$672,385	\$672,385
CIPST24032	SARIVAL: GLENDALE TO NORTHERN ROADW	\$0	\$0	\$0	\$0	\$0	\$0	\$3,412,603	\$3,412,603
CIPST24033	SARIVAL-OLIVE TRAFFIC SIGNAL	\$0	\$0	\$0	\$0	\$0	\$0	\$1,008,578	\$1,008,578
CIPST24034	SARIVAL-PEORIA INTERSECTION IMPRV	\$0	\$0	\$0	\$0	\$0	\$0	\$784,725	\$784,725
CIPST24035	RIGHT OF WAY LANDSCAPE PLAN	\$0	\$892,067	\$918,829	\$946,394	\$370,144	\$381,248	\$797,152	\$4,305,833
CIPST24036	STREET DESIGN PROJECT	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CIPST24037	TRANSPORTATION PLAN	\$0	\$500,000	\$510,000	\$0	\$0	\$0	\$1,115,122	\$2,125,122
CIPST24039	FEDERAL GRANT FUND MATCH	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000
CIPST24040	51ST AVE CORRIDOR PROJECT	\$0	\$2,034,180	\$5,981,295	\$0	\$0	\$0	\$0	\$8,015,475
CIPST24041	BELL RD CORRIDOR PROJECT	\$0	\$1,581,360	\$4,907,553	\$0	\$0	\$0	\$0	\$6,488,913

FY 2024-2033 Capital Improvement Program

**Streets
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPST24042	CENTRAL GLENDALE INFRA IMPRV	\$0	\$503,677	\$7,162,963	\$0	\$0	\$0	\$0	\$7,666,640
CIPST24043	GLENDALE SS4A ACTION PLAN	\$0	\$799,834	\$0	\$0	\$0	\$0	\$0	\$799,834
CIPST65005	ITS UPGRADES (LOCAL MATCH)	\$573,777	\$205,200	\$209,304	\$213,491	\$217,760	\$222,115	\$1,179,014	\$2,820,661
CIPST65006	BUS PULLOUTS	\$470,861	\$324,000	\$330,479	\$337,089	\$343,831	\$350,708	\$1,861,598	\$4,018,566
CIPST65016	NORTHERN PARKWAY	\$126,981	\$670,000	\$670,000	\$670,000	\$670,000	\$0	\$0	\$2,806,981
CIPST68125	STREET RECONSTRUCTION PROGRAM	\$0	\$11,355,749	\$11,585,029	\$12,047,311	\$11,502,161	\$6,817,493	\$28,192,255	\$81,499,998
CIPST68918	INFILL LIGHTING PROGRAM PHASE I	\$1,274,956	\$162,001	\$165,240	\$168,545	\$171,915	\$175,353	\$930,806	\$3,048,816
CIPST68922	STREETLIGHT POLE PROGRAM	\$100,000	\$81,000	\$82,620	\$84,273	\$85,958	\$87,677	\$465,399	\$986,927
Grand Total		\$24,536,079	\$53,475,355	\$59,672,716	\$43,366,430	\$47,119,404	\$30,951,563	\$182,746,069	\$441,867,616

FY 2024-2033 Capital Improvement Program

Streets
Summary by Funding Source

Funding Source	EST CARRYOV..	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
1080-General Government Capital Prj	\$4,209,600	\$5,101,667	\$1,128,429	\$1,155,994	\$579,744	\$381,248	\$2,845,152	\$15,401,833
2050-Highway User Revenue Fund	\$0	\$3,663,680	\$3,846,864	\$4,039,207	\$4,241,168	\$4,453,226	\$25,837,229	\$46,081,373
2060-Transportation Grants	\$0	\$6,855,734	\$18,731,454	\$0	\$924,426	\$0	\$1,457,221	\$27,968,836
2070-Transportation Sales Tax	\$500,000	\$13,473,502	\$14,217,298	\$14,913,184	\$15,643,815	\$16,410,927	\$94,971,003	\$170,129,730
2071-Transportation SILF	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000
4010-Streets Construction	\$1,738,860	\$11,355,749	\$11,585,029	\$12,047,311	\$11,502,161	\$6,817,493	\$28,192,255	\$83,238,858
4020-Hurf Capital Projects	\$4,702,503	\$1,054,542	\$1,080,039	\$1,108,284	\$1,136,298	\$1,165,108	\$6,287,318	\$16,534,093
4030-Transportation Capital Proj	\$10,007,541	\$9,005,250	\$4,354,579	\$5,587,726	\$2,856,442	\$1,723,561	\$10,555,624	\$44,090,722
4410-2014-DIF Streets Zone 1 East	\$1,344,044	\$559,359	\$0	\$0	\$0	\$0	\$0	\$1,903,403
4420-2014-DIF Streets Zn 2 West 101	\$0	\$937,975	\$0	\$0	\$0	\$0	\$0	\$937,975
4431-2019-DIF-Streets	\$2,033,530	\$500,000	\$1,261,128	\$4,514,724	\$10,235,351	\$0	\$2,070,152	\$20,614,885
4434-2023-DIF Streets West	\$0	\$967,896	\$967,896	\$0	\$0	\$0	\$10,530,115	\$12,465,907
Grand Total	\$24,536,079	\$53,475,355	\$59,672,716	\$43,366,430	\$47,119,404	\$30,951,563	\$182,746,069	\$441,867,616

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST19006

PAVEMENT MANAGEMENT

Project Number: CIPST19006

Description

Project provides for street pavement treatments and potential local grant match funding. Specific activities included in this project involve surface preparation, repairs, and overlays as needed. The street locations and treatments shall be identified in the City's ongoing Pavement Management Plan.

Justification

This project targets street segments that are in need of pavement treatments. Street rehabilitation is necessary to maximize the life of the city's residential, collector, and arterial streets.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2050-Highway User Revenu..	\$3,434,700	\$3,606,435	\$3,786,757	\$3,976,095	\$4,174,899	\$24,222,402	\$43,201,288
	2070-Transportation Sales ..	\$12,980,845	\$13,629,887	\$14,311,381	\$15,026,950	\$15,778,298	\$91,544,323	\$163,271,684
CONTNGCY	2050-Highway User Revenu..	\$98,461	\$103,384	\$108,554	\$113,981	\$119,680	\$694,376	\$1,238,437
	2070-Transportation Sales ..	\$242,658	\$337,411	\$351,803	\$366,865	\$382,629	\$2,176,680	\$3,858,046
EST CARRYOVER	2070-Transportation Sales ..	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
INTRNL CHG	2050-Highway User Revenu..	\$130,519	\$137,045	\$143,897	\$151,092	\$158,646	\$920,451	\$1,641,649
	2070-Transportation Sales ..	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000	\$2,500,000
Grand Total		\$17,637,182	\$18,064,162	\$18,952,391	\$19,884,983	\$20,864,153	\$120,808,232	\$216,211,103

FY 2024-2033 Capital Improvement Program

Streets

BALLPARK BOULEVARD

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST19010

Project Number: CIPST19010

Description

Project to design and construct Ballpark Boulevard. This is Phase II of this project to build the roadway to its ultimate configuration and tile the Roosevelt irrigation ditch.

Justification

This project was identified as necessary for network connectivity in the region.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4410-2014-DIF Streets Zone..	\$1,344,044						\$1,344,044
	4431-2019-DIF-Streets	\$71,124						\$71,124
Grand Total		\$1,415,168						\$1,415,168

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST19048

CAPITAL BRIDGE REPAIR PROGRAM

Project Number: CIPST19048

Description

This program is needed to maintain city bridges to meet Federal Highway Administration standards. There are approximately 43 bridges that are inspected by Arizona Department of Transportation (ADOT) biennially. The maintenance required is identified in the ADOT bridge inspection program.

Justification

Under the National Bridge Inspection Program, administered by ADOT, the city is required to maintain its bridges to a satisfactory standard.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$256,800	\$269,640	\$283,122	\$297,278	\$312,142	\$1,811,021	\$3,230,003
CONTNGCY	4030-Transportation Capita..	\$18,554	\$19,481	\$20,456	\$21,478	\$22,552	\$130,846	\$233,368
DESIGN	4030-Transportation Capita..	\$32,100	\$33,705	\$35,390	\$37,160	\$39,018	\$226,378	\$403,750
INTRNL CHG	4030-Transportation Capita..	\$10,978	\$11,527	\$12,103	\$12,709	\$13,344	\$77,421	\$138,083
PUBLIC ART	4030-Transportation Capita..	\$2,568	\$2,696	\$2,831	\$2,973	\$3,121	\$18,110	\$32,300
Grand Total		\$321,000	\$337,050	\$353,903	\$371,598	\$390,178	\$2,263,776	\$4,037,504

FY 2024-2033 Capital Improvement Program

Streets

FLASHING YELLOW ARROWS

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST20012

Project Number: CIPST20012

Description

The project is to convert left-turn movements at existing signalized intersections to flashing yellow arrow operation with the purpose of improving safety. The project involves median modifications to provide better alignment.

Justification

According to national data, Flashing Yellow Arrows can reduce left-turn crashes by offering motorists more opportunities to make left turns. This project provides Glendale matching funds.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4030-Transportation Capita..	\$513,245						\$513,245
Grand Total		\$513,245						\$513,245

FY 2024-2033 Capital Improvement Program

Streets

VEHICLE REPLACEMENT

Project Number: CIPST20013

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST20013

Description

Replacement of existing vehicles that support transportation operations. The current 10-Year Transportation Vehicle Replacement Program includes 66 vehicles and are planned to be replaced depending on criteria and Fleet Services Division recommendation.

Justification

Vehicle replacements are necessary to support the Transportation Department. This project is consistent with the Vehicle Replacement Program.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4020-Hurf Capital Projects	\$566,871	\$0	\$0	\$0	\$0	\$0	\$566,871
	4030-Transportation Capita..	\$1,033,396	\$0	\$0	\$0	\$0	\$0	\$1,033,396
VEHICLE	4020-Hurf Capital Projects	\$270,400	\$280,216	\$292,465	\$304,163	\$316,330	\$1,781,878	\$3,245,452
	4030-Transportation Capita..	\$270,400	\$280,216	\$292,465	\$304,163	\$316,330	\$1,781,878	\$3,245,452
Grand Total		\$2,141,067	\$560,432	\$584,930	\$608,326	\$632,660	\$3,563,756	\$8,091,171

FY 2024-2033 Capital Improvement Program

Streets

BIKE PROJECTS (LOCAL MATCH)

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST20022

Project Number: CIPST20022

Description

This funding provides local matching funds for bicycle and pedestrian grant awarded projects.

Justification

This project enhances the quality of life for the residents and visitors by providing additional bicycle and pedestrian facilities.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..		\$143,208	\$146,072	\$148,994	\$151,973	\$806,694	\$1,396,941
Grand Total			\$143,208	\$146,072	\$148,994	\$151,973	\$806,694	\$1,396,941

FY 2024-2033 Capital Improvement Program

Streets

TELECOM CONDUITS

Project Number: CIPST21001

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST21001

Description

This project will allow additional conduits and sleeves to be installed in intersections and other roadway improvements as part of Capital Improvement Projects that occur throughout the city.

Justification

Utility companies cut into existing city street networks to install new telecommunications. By providing conduits in the street sections when CIP projects occur, the utility companies will no longer need to cut into new/ improved streets.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	1080-General Government C..	\$209,600	\$0	\$0	\$0		\$0	\$209,600
NONCAPITAL	1080-General Government C..	\$209,600	\$209,600	\$209,600	\$209,600		\$1,048,000	\$1,886,400
Grand Total		\$419,200	\$209,600	\$209,600	\$209,600		\$1,048,000	\$2,096,000

FY 2024-2033 Capital Improvement Program

Streets

CENTRAL CORE SIDEWALK GAPS

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST21015

Project Number: CIPST21015

Description

This project identifies matching funds for the installation of continuous sidewalks in the area near downtown bounded by Palmaire Ave, 46th Ave, Bethany Home Rd and Grand Ave.

Justification

Project addresses General Plan, identifying the need to improve sidewalks. The City was awarded \$2.1 M in Federal funding for the design and construction of this project.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$135,210						\$135,210
EST CARRYOVER	4030-Transportation Capita..	\$177,471						\$177,471
INTRNL CHG	4030-Transportation Capita..	\$67,593						\$67,593
PUBLIC ART	4030-Transportation Capita..	\$23,717						\$23,717
Grand Total		\$403,991						\$403,991

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST21016

67TH AVENUE BIKE LANES

Project Number: CIPST21016

Description

This project identifies local matching funds for the installation of bike lanes on 67th avenue between Missouri Avenue and Cholla Street.

Justification

The city was awarded \$4.3M in Federal funding for the design and construction of this project.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$279,617						\$279,617
EST CARRYOVER	4030-Transportation Capita..	\$755,788						\$755,788
INTRNL CHG	4030-Transportation Capita..	\$175,540						\$175,540
PUBLIC ART	4030-Transportation Capita..	\$49,056						\$49,056
Grand Total		\$1,260,001						\$1,260,001

FY 2024-2033 Capital Improvement Program

Streets

ST RECON GLENDALE - 101 TO 91ST

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST21018

Project Number: CIPST21018

Description

Project to surface reconstruct street segment between Glendale Avenue from Loop 101 to 91st Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4010-Streets Construction	\$1,167,902						\$1,167,902
Grand Total		\$1,167,902						\$1,167,902

FY 2024-2033 Capital Improvement Program

Streets

ST RECON 51ST AVE-PEORIA TO CACTUS

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST21046

Project Number: CIPST21046

Description

Project to reconstruct street segment between 51st Avenue from Peoria Avenue to Cactus Road.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4010-Streets Construction	\$222						\$222
Grand Total		\$222						\$222

FY 2024-2033 Capital Improvement Program

Streets

ST RECON 51ST AVE - OLIVE TO PEORIA

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST21047

Project Number: CIPST21047

Description

Project to reconstruct street segment between 51st Avenue from Olive Avenue to Peoria Avenue.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4010-Streets Construction	\$99,104						\$99,104
Grand Total		\$99,104						\$99,104

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST21051

ST RECON 75TH-GLENDALE TO NORTHERN

Project Number: CIPST21051

Description

Project to reconstruct street segment between 75th Ave from Glendale Avenue to Northern Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4010-Streets Construction	\$31,362						\$31,362
Grand Total		\$31,362						\$31,362

FY 2024-2033 Capital Improvement Program

Streets

ST RECON 83RD-GLENDALE TO NORTHERN

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST21052

Project Number: CIPST21052

Description

Project to reconstruct street segment between 83rd Ave from Glendale Avenue to Northern Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4410-2014-DIF Streets Zone..	\$559,359						\$559,359
	4420-2014-DIF Streets Zn 2 ..	\$937,975						\$937,975
EST CARRYOVER	4010- Streets Construction	\$137,894						\$137,894
	4431-2019-DIF-Streets	\$5,000						\$5,000
Grand Total		\$1,640,228						\$1,640,228

FY 2024-2033 Capital Improvement Program

Streets

ST RECON 67TH - GREENWAY TO BELL

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST22043

Project Number: CIPST22043

Description

Project to reconstruct 67th Avenue from Greenway Road to Bell Road and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4010-Streets Construction	\$302,375						\$302,375
Grand Total		\$302,375						\$302,375

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST22062

PAVEMENT CUT REPAIR

Project Number: CIPST22062

Description

Project to repair street pavement cuts.

Justification

Street pavement cut repair costs are to be reimbursed by contractors or other parties that have to cut streets as part of their projects.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	\$103,954	\$106,033	\$108,153	\$110,316	\$112,523	\$597,287	\$1,138,266
EST CARRYOVER	4020-Hurf Capital Projects	\$5,084	\$0	\$0	\$0	\$0	\$0	\$5,084
INTRNL CHG	4020-Hurf Capital Projects	\$4,106	\$4,188	\$4,272	\$4,357	\$4,444	\$23,592	\$44,959
PUBLIC ART	4020-Hurf Capital Projects	\$1,080	\$1,102	\$1,124	\$1,147	\$1,169	\$6,202	\$11,824
Grand Total		\$114,224	\$111,323	\$113,549	\$115,820	\$118,137	\$627,081	\$1,200,133

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST22063

TRANSPORTATION NETWORK IMPROVEMENTS

Project Number: CIPST22063

Description

Project for matching funds to fix safety issues throughout the City and communication system needs

Justification

This project will provide for local matching funds for potential grants.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4020-Hurf Capital Projects	\$2,000,000						\$2,000,000
Grand Total		\$2,000,000						\$2,000,000

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST22064

TRANSPORTATION SAFETY PROGRAM

Project Number: CIPST22064

Description

Project for safety street components such as raised medians, flashing yellow-arrows, intersection signalization, crash barriers and other related components.

Justification

This project will aid to address immediate safety concerns throughout the city and for highway safety match funds.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	\$412,469	\$420,718	\$429,132	\$437,715	\$446,470	\$2,369,932	\$4,516,436
EST CARRYOVER	4020-Hurf Capital Projects	\$688,620	\$0	\$0	\$0	\$0	\$0	\$688,620
INTRNL CHG	4020-Hurf Capital Projects	\$15,407	\$15,715	\$16,029	\$16,350	\$16,677	\$88,524	\$168,702
PUBLIC ART	4020-Hurf Capital Projects	\$4,125	\$4,207	\$4,291	\$4,377	\$4,465	\$23,699	\$45,163
Grand Total		\$1,120,621	\$440,640	\$449,452	\$458,442	\$467,612	\$2,482,155	\$5,418,922

FY 2024-2033 Capital Improvement Program

Streets

SCALLOP STREET PROGRAM

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST22065

Project Number: CIPST22065

Description

Glendale has streets that were initially constructed without all typical street components. These “scallop streets” are missing one or more of the following elements: full width pavement; curb and gutter; or sidewalk on one or both sides.

Justification

This project is to complete street improvement to reduce traffic accidents, enhance traffic flow, provide safety to adjacent pedestrian traffic and mitigate property flooding.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$3,600,000					\$900,000	\$4,500,000
DESIGN	1080-General Government C..	\$400,000					\$100,000	\$500,000
EST CARRYOVER	1080-General Government C..	\$4,000,000					\$0	\$4,000,000
Grand Total		\$8,000,000					\$1,000,000	\$9,000,000

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST22067

57TH AND GREENWAY INTERSECT IMPROV.

Project Number: CIPST22067

Description

Installation of Traffic Signal and deceleration lane at the intersection of 57th Avenue and Greenway Road.

Justification

This project emerged as development related through the approval of the Planned Area Development "Village at Thunderbird." The City is to pay a share of the cost for this improvement to accommodate increased traffic in this area.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	\$200,000						\$200,000
Grand Total		\$200,000						\$200,000

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST22068

59TH AND NORTHERN INTERSECT IMPROV.

Project Number: CIPST22068

Description

Right turn lane along southbound 59th Avenue to westbound Northern Avenue.

Justification

Increase capacity of southbound 59th Avenue for growth in traffic due to developments in the DIF zone.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	\$1,063,641						\$1,063,641
Grand Total		\$1,063,641						\$1,063,641

FY 2024-2033 Capital Improvement Program

Streets

95TH AVE / MONTEBELLO INTERSECTION

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST22120

Project Number: CIPST22120

Description

This project is to improve the intersection of 95th Avenue and Montebello Avenue. This project will include the traffic signal and associated intersection improvements.

Justification

These changes will be to accommodate the growing traffic in the area due to significant development activity.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	\$184,164						\$184,164
Grand Total		\$184,164						\$184,164

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST23014

OLIVE AVE 59-67 STREET LIGHTS

Project Number: CIPST23014

Description

This project is to add streetlights on Olive Avenue between 59th Avenue and 67th Avenue.

Justification

This is a safety improvement recommendation from the Road Safety Assessment (RSA). This project has \$301,644 in funding identified from Maricopa Association of Governments (MAG) towards the construction phase.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants	\$290,304						\$290,304
CONTNGCY	2060-Transportation Grants	\$11,340						\$11,340
EST CARRYOVER	4020-Hurf Capital Projects	\$15,554						\$15,554
	4030-Transportation Capita..	\$53,950						\$53,950
INTRNL CHG	4030-Transportation Capita..	\$10,886						\$10,886
PUBLIC ART	4030-Transportation Capita..	\$2,903						\$2,903
Grand Total		\$384,937						\$384,937

FY 2024-2033 Capital Improvement Program

Streets

61ST/OLIVE TRAFFIC SIGNAL UPGRADE

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23015

Project Number: CIPST23015

Description

The project is to upgrade the existing traffic signal at the intersection of Olive Avenue and 61st Avenue.

Justification

This is a safety improvement recommendation from the Roadway Safety Assessment (RSA). The project has \$202,123 in Maricopa Association of Governments (MAG) funding identified towards construction phase.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants	\$194,692						\$194,692
CONTNGCY	2060-Transportation Grants	\$7,431						\$7,431
EST CARRYOVER	4020-Hurf Capital Projects	\$6,308						\$6,308
	4030-Transportation Capita..	\$50,423						\$50,423
INTRNL CHG	4030-Transportation Capita..	\$7,301						\$7,301
PUBLIC ART	4030-Transportation Capita..	\$1,947						\$1,947
Grand Total		\$268,102						\$268,102

FY 2024-2033 Capital Improvement Program

Streets

53RD/CAMELBACK NEW HAWK

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23016

Project Number: CIPST23016

Description

This project is to install a high-intensity activated crosswalk beacon also known as HAWK at the intersection of 53rd Avenue and Camelback Road.

Justification

A safety study conducted for this location identified a high-intensity activated crosswalk beacon also known as HAWK as a need.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants	\$359,478						\$359,478
CONTNGCY	2060-Transportation Grants	\$13,614						\$13,614
EST CARRYOVER	4030-Transportation Capita..	\$112,050						\$112,050
INTRNL CHG	2060-Transportation Grants	\$13,480						\$13,480
PUBLIC ART	2060-Transportation Grants	\$3,595						\$3,595
Grand Total		\$502,217						\$502,217

FY 2024-2033 Capital Improvement Program

Streets

NORTHERN PARKWAY CABLE BARRIER 2

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23017

Project Number: CIPST23017

Description

The project is to install a median cable barrier between 143rd Avenue and 1/4-mile west of Dysart Road. This will close the gap in the median of Northern Parkway. This project is under design.

Justification

The median cable barrier is intended to address safety concerns related to the potential crossover traffic.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants	\$900,000						\$900,000
CONTNGCY	2060-Transportation Grants	\$100,000						\$100,000
EST CARRYOVER	4030-Transportation Capita..	\$155,625						\$155,625
INTRNL CHG	2060-Transportation Grants	\$33,750						\$33,750
PUBLIC ART	2060-Transportation Grants	\$9,000						\$9,000
Grand Total		\$1,198,375						\$1,198,375

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST23018

TMC UPGRADE

Project Number: CIPST23018

Description

Upgrade the traffic management system equipment and furnish the new operations campus location for a fully functional traffic management center.

Justification

The project is needed to replace failing and outdated equipment. The TMC is critical to managing traffic operations for day-to-day needs and during large/mega-events.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..		\$0	\$1,921,753				\$1,921,753
DESIGN	4030-Transportation Capita..		\$220,320	\$0				\$220,320
INTRNL CHG	4030-Transportation Capita..		\$8,372	\$73,027				\$81,399
PUBLIC ART	4030-Transportation Capita..		\$0	\$19,218				\$19,218
Grand Total			\$228,692	\$2,013,998				\$2,242,690

FY 2024-2033 Capital Improvement Program

Streets

MARYLAND ACTIVE TRANSPORTATION IMPR

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23019

Project Number: CIPST23019

Description

This project identifies local matching funds for the installation of sidewalks and bike lanes in the area immediately south of Downtown Glendale. The project area is bounded by Maryland Ave, Bethany Home Rd, 59th Ave, and 43rd Ave.

Justification

This grant funded project is to close gaps in the pedestrian and bicycle system. The project will also improve access to businesses, residences, and bus stops.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$0	\$90,840					\$90,840
EST CARRYOVER	4030-Transportation Capita..	\$143,490	\$0					\$143,490
INTRNL CHG	4030-Transportation Capita..	\$0	\$3,407					\$3,407
PUBLIC ART	4030-Transportation Capita..	\$0	\$908					\$908
Grand Total		\$143,490	\$95,155					\$238,645

FY 2024-2033 Capital Improvement Program

Streets

MISSOURI ACTIVE TRANSPORTATION IMPR

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23020

Project Number: CIPST23020

Description

This project identifies matching funds for the installation of sidewalks and bike lanes in the area immediately west of Grand Avenue. The project area is bounded by Missouri Ave, Bethany Home Rd, 61st Ave, and 51st Ave.

Justification

This grant funded project is to close gaps in the pedestrian and bicycle infrastructure system. The project will also improve access to businesses, residences, and bus stops. The City was awarded \$2.4 M in Federal funding for the design and construction of this project.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..		\$117,688					\$117,688
INTRNL CHG	4030-Transportation Capita..		\$4,413					\$4,413
PUBLIC ART	4030-Transportation Capita..		\$1,177					\$1,177
Grand Total			\$123,278					\$123,278

FY 2024-2033 Capital Improvement Program

Streets

SARIVAL AVE/BETHANY HOME RD SIGNAL

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23047

Project Number: CIPST23047

Description

This project will install a traffic signal at the intersection of Sarival Avenue and Bethany Home Road. The project includes right-of-way acquisition and utility relocation efforts. A traffic signal is needed at this location based on Traffic Impact Analysis and due to increase in traffic volume related to development growth.

Justification

This intersection location is anticipated to have an increase in traffic volume due to growth in the general vicinity requiring a new traffic signal.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4434-2023-DIF Streets West	\$967,896						\$967,896
EST CARRYOVER	4030-Transportation Capita..	\$116,520						\$116,520
Grand Total		\$1,084,416						\$1,084,416

FY 2024-2033 Capital Improvement Program

Streets

SARIVAL AVE/GLENDALE AVE SIGNAL

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23048

Project Number: CIPST23048

Description

This project will install a traffic signal at the intersection of Sarival Ave and Glendale Ave. The project includes right-of-way acquisition and utility relocation efforts. A traffic signal is needed at this location based on Traffic Impact Analysis and due to increase in traffic volume related to development growth.

Justification

This intersection location is anticipated to have an increase in traffic volume due to growth in the general vicinity requiring a new traffic signal.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4434-2023-DIF Streets West	\$0	\$967,896					\$967,896
EST CARRYOVER	4030-Transportation Capita..	\$118,340	\$0					\$118,340
Grand Total		\$118,340	\$967,896					\$1,086,236

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST23049

INFILL STREETLIGHTS PHASE II

Project Number: CIPST23049

Description

Install new streetlights along Bethany Home Road from 43rd Avenue to 59th Avenue, and 30 in other locations citywide for phase II.

Justification

The locations identified as part of this project have gaps in the street lighting system requiring an infill project to improve safety.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$0	\$471,018	\$480,438	\$490,047			\$1,441,503
DESIGN	4030-Transportation Capita..	\$162,000	\$0	\$0	\$0			\$162,000
INTRNL CHG	4030-Transportation Capita..	\$6,156	\$17,899	\$18,257	\$18,622			\$60,934
PUBLIC ART	4030-Transportation Capita..	\$0	\$4,710	\$4,804	\$4,900			\$14,414
Grand Total		\$168,156	\$493,627	\$503,499	\$513,569			\$1,678,851

FY 2024-2033 Capital Improvement Program

Streets

58TH AVENUE/BETHANY HOME ROAD

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23050

Project Number: CIPST23050

Description

This project will install a High-intensity Activated crosswalk (HAWK) and wrought iron fencing along both sides of Bethany Home Road adjacent to the park to direct pedestrian traffic to the designated crossing locations. The project will also install a westbound right turn lane at 59th Avenue & Bethany Home Road.

Justification

This project location is identified as needing a HAWK beacon to serve the high volume of pedestrians crossing the street. The wrought iron fence will aid in diverting pedestrian traffic from both park locations to designated crossing locations.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants	\$0	\$648,514					\$648,514
DESIGN	4030-Transportation Capita..	\$86,400	\$0					\$86,400
EST CARRYOVER	4020-Hurf Capital Projects	\$45,110	\$0					\$45,110
INTRNL CHG	2060-Transportation Grants	\$0	\$24,644					\$24,644
	4030-Transportation Capita..	\$3,283	\$0					\$3,283
PUBLIC ART	2060-Transportation Grants	\$0	\$6,485					\$6,485
Grand Total		\$134,793	\$679,643					\$814,436

FY 2024-2033 Capital Improvement Program

Streets

TRAFFIC SIGNAL INTERCONNECT

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST23051

Project Number: CIPST23051

Description

This project will extend the City fiber and conduit network into west Glendale by approximately 18 miles of fiber optic cable and conduit. This project would connect approximately 10 traffic signals.

Justification

Traffic signals in west Glendale currently are not connected to the Glendale Traffic Management Center. Additional traffic signals are planned for west Glendale to accommodate growing traffic in the area. This infrastructure is critical to good traffic operations in the City.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$615,710	\$628,024	\$640,584				\$1,884,318
EST CARRYOVER	4030-Transportation Capita..	\$249,120	\$0	\$0				\$249,120
INTRNL CHG	4030-Transportation Capita..	\$23,397	\$23,865	\$24,342				\$71,604
PUBLIC ART	4030-Transportation Capita..	\$6,157	\$6,280	\$6,406				\$18,843
Grand Total		\$894,384	\$658,169	\$671,332				\$2,223,885

FY 2024-2033 Capital Improvement Program

Streets

SPEED FEEDBACK SIGNS SCHOOL ZONES

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23052

Project Number: CIPST23052

Description

This project will install five (5) school zone signs and flashing beacons along arterials throughout the City. These installations will address traffic in both directions approaching each school zone. FY22-23 Arrowhead Elementary & Glendale HS FY23-24 Deer Valley HS & Copper Canon HS FY 24-25 TBD (possibly 1 or both charter schools in PHX along Camelback Rd).

Justification

This project is intended to remind motorists to slow down in school zones in an effort to improve traffic safety.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$77,290						\$77,290
EST CARRYOVER	4030-Transportation Capita..	\$90,000						\$90,000
INTRNL CHG	4030-Transportation Capita..	\$2,937						\$2,937
PUBLIC ART	4030-Transportation Capita..	\$773						\$773
Grand Total		\$171,000						\$171,000

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST23053

INFILL SIDEWALK

Project Number: CIPST23053

Description

The project is to install approximately one mile of new sidewalk in the City each year.

Justification

This project will address gaps in the sidewalk system in the City of Glendale. Incomplete sidewalk system is an impediment to pedestrian mobility including ADA users.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$138,535	\$141,306	\$144,132	\$147,014	\$149,954	\$792,729	\$1,513,670
DESIGN	4030-Transportation Capita..	\$16,200	\$16,524	\$16,854	\$17,192	\$17,536	\$92,703	\$177,009
EST CARRYOVER	4030-Transportation Capita..	\$169,830	\$0	\$0	\$0	\$0	\$0	\$169,830
INTRNL CHG	4030-Transportation Capita..	\$5,880	\$5,998	\$6,117	\$6,240	\$6,365	\$33,647	\$64,247
PUBLIC ART	4030-Transportation Capita..	\$1,385	\$1,413	\$1,441	\$1,470	\$1,499	\$7,927	\$15,135
Grand Total		\$331,830	\$165,241	\$168,544	\$171,916	\$175,354	\$927,006	\$1,939,891

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST23054

GUARDRAIL UPDATE

Project Number: CIPST23054

Description

This project is to upgrade existing bridge attenuators and guardrails at multiple locations citywide.

Justification

Replacing bridge attenuators and guardrails that do not meet current standards provides safer transportation infrastructure for motorists in the City of Glendale.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$103,054	\$105,115	\$107,217	\$109,361	\$111,548	\$592,111	\$1,128,407
EST CARRYOVER	4030-Transportation Capita..	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
INTRNL CHG	4030-Transportation Capita..	\$3,916	\$3,994	\$4,074	\$4,156	\$4,239	\$22,502	\$42,881
PUBLIC ART	4030-Transportation Capita..	\$1,031	\$1,051	\$1,072	\$1,094	\$1,116	\$5,923	\$11,287
Grand Total		\$228,001	\$110,160	\$112,363	\$114,611	\$116,903	\$620,536	\$1,302,575

FY 2024-2033 Capital Improvement Program

Streets

ARTERIAL STREET RECONSTRUCTION

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23056

Project Number: CIPST23056

Description

This project will reconstruct up to two miles of arterial street pavement in FY 2023 and one mile in FY 2024. The mileage of improvements may vary due to cost escalation.

Justification

This is to address arterial reconstruction locations that have been delayed due to the lack of bond authorization.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$3,537,000						\$3,537,000
EST CARRYOVER	4030-Transportation Capita..	\$4,976,675						\$4,976,675
INTRNL CHG	4030-Transportation Capita..	\$134,406						\$134,406
PUBLIC ART	4030-Transportation Capita..	\$35,370						\$35,370
Grand Total		\$8,683,451						\$8,683,451

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST23057

FLASHING YELLOW ARROWS PHASE 5

Project Number: CIPST23057

Description

This project will address intersection locations that were originally part of flashing yellow arrow (FYA) Phase 3, but could not be completed due to cost escalation.

Justification

Studies indicate that crashes are reduced when FYA traffic signals are implemented. The FYA treatment has a positive benefit, especially for total crashes, injury and fatal crashes, and crashes related to left-turn movements.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants			\$0	\$882,086			\$882,086
DESIGN	4030-Transportation Capita..			\$101,127	\$0			\$101,127
INTRNL CHG	2060-Transportation Grants			\$0	\$33,519			\$33,519
	4030-Transportation Capita..			\$3,843	\$0			\$3,843
PUBLIC ART	2060-Transportation Grants			\$0	\$8,821			\$8,821
Grand Total				\$104,970	\$924,426			\$1,029,396

FY 2024-2033 Capital Improvement Program

Streets

83RD AVE-CARDINALS WAY INTERSECTION

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST23071

Project Number: CIPST23071

Description

This project is to add northbound, eastbound turn lane on 83rd Avenue and Cardinals Way.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	\$59,601						\$59,601
Grand Total		\$59,601						\$59,601

FY 2024-2033 Capital Improvement Program

Streets

59TH AVE CAPACITY ENHANCE LOOP 101

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST23075

Project Number: CIPST23075

Description

This project is to modify the median along the north leg of 59th Ave and at Loop 101. This modification is to create additional capacity for the southbound traffic at this location.

Justification

This project is needed to reduce congestion-related delays making the intersection safer for all modes of traffic. The reduction in delay will restore an acceptable level of service at the intersection of 59th Ave and Beardsley/Loop 101. It will contribute to a cleaner environment by reducing emissions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	\$450,000						\$450,000
Grand Total		\$450,000						\$450,000

FY 2024-2033 Capital Improvement Program

Streets

43RD AVE-PEORIA INTERSECTION IMPRV

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24013

Project Number: CIPST24013

Description

This project is to add eastbound and southbound right turn lane on 43rd Avenue and Peoria Avenue.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets			\$0	\$180,405			\$180,405
DESIGN	4431-2019-DIF-Streets			\$31,212	\$0			\$31,212
Grand Total				\$31,212	\$180,405			\$211,617

FY 2024-2033 Capital Improvement Program

Streets

51ST AVE-CAMELBACK INTERSECTION IMP

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24014

Project Number: CIPST24014

Description

This project is to add eastbound to northbound turn lane and west bound to north bound turn lane on 51st Avenue and Camelback Road.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		\$0	\$585,225				\$585,225
DESIGN	4431-2019-DIF-Streets		\$114,750	\$0				\$114,750
LAND	4431-2019-DIF-Streets		\$76,500	\$0				\$76,500
Grand Total			\$191,250	\$585,225				\$776,475

FY 2024-2033 Capital Improvement Program

Streets

51ST AVE-OLIVE INTERSECTION IMPRV

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24015

Project Number: CIPST24015

Description

This project is to add northbound and westbound right turn lanes at the intersection.

Justification

Addition of turn lanes will reduce delays and improve the level of service at the intersection. This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	\$425,000						\$425,000
DESIGN	4431-2019-DIF-Streets	\$75,000						\$75,000
Grand Total		\$500,000						\$500,000

FY 2024-2033 Capital Improvement Program

Streets

59TH AVE-THUNDERBIRD INTERSECTION

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24016

Project Number: CIPST24016

Description

This project is to add northbound to eastbound and westbound to northbound right turn lanes on 59th Avenue and Thunderbird Road.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		\$0	\$353,736				\$353,736
DESIGN	4431-2019-DIF-Streets		\$61,200	\$0				\$61,200
Grand Total			\$61,200	\$353,736				\$414,936

FY 2024-2033 Capital Improvement Program

Streets

67TH AVE-GREENWAY INTERSECTION

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24017

Project Number: CIPST24017

Description

This project is to add west bound dual left turn lanes along 67th Avenue and Greenway Road.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan. A 2022 study of the intersection identifies the westbound to southbound movement is outside the acceptable level of service.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		\$0	\$1,170,450				\$1,170,450
DESIGN	4431-2019-DIF-Streets		\$229,500	\$0				\$229,500
LAND	4431-2019-DIF-Streets		\$153,000	\$0				\$153,000
Grand Total			\$382,500	\$1,170,450				\$1,552,950

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST24018

67TH AVE-PEORIA INTERSECTION IMPRV

Project Number: CIPST24018

Description

This project is to add a westbound left turn lane along 67th Avenue and Peoria Avenue.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		\$0	\$132,651				\$132,651
DESIGN	4431-2019-DIF-Streets		\$22,950	\$0				\$22,950
Grand Total			\$22,950	\$132,651				\$155,601

FY 2024-2033 Capital Improvement Program

Streets

67TH AVE: ARROWHEAD LP TO DVALLEY

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24019

Project Number: CIPST24019

Description

This project is to add a northbound through lane on 67th Avenue from Arrowhead Loop Road to Deer Valley Road to make it consistent with 67th Avenue north of Deer Valley Road.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. Additionally, it will connect a future 3rd lane to provide a logical termini.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets				\$0		\$2,070,152	\$2,070,152
DESIGN	4431-2019-DIF-Streets				\$397,953		\$0	\$397,953
LAND	4431-2019-DIF-Streets				\$265,302		\$0	\$265,302
Grand Total					\$663,255		\$2,070,152	\$2,733,407

FY 2024-2033 Capital Improvement Program

Streets

67TH AVE: LP 101 TO ARROWHEAD LP

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24020

Project Number: CIPST24020

Description

This project is to add a northbound through lane on 67th Avenue from Loop 101 to Arrowhead Loop Road to make it consistent with 67th Avenue north of Arrowhead Loop Road.

Justification

This Road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. The Regional Travel Demand Forecast projects a level of service E or F in 2030 at this intersection which indicates improvements are needed.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets			\$0	\$795,906			\$795,906
DESIGN	4431-2019-DIF-Streets			\$156,060	\$0			\$156,060
LAND	4431-2019-DIF-Streets			\$104,040	\$0			\$104,040
Grand Total				\$260,100	\$795,906			\$1,056,006

FY 2024-2033 Capital Improvement Program

Streets

67TH AVE: PINNACLE PK TO DEER VAL

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24021

Project Number: CIPST24021

Description

This project is to add a southbound through lane on 67th Avenue from Pinnacle Peak Road to Deer Valley Road.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. Additionally, this project is to provide connectivity between the City of Peoria and existing lanes south of Deer Valley intersection.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets			\$0	\$1,989,765			\$1,989,765
DESIGN	4431-2019-DIF-Streets			\$390,150	\$0			\$390,150
LAND	4431-2019-DIF-Streets			\$260,100	\$0			\$260,100
Grand Total				\$650,250	\$1,989,765			\$2,640,015

FY 2024-2033 Capital Improvement Program

Streets

67TH AVE-THUNDERBIRD INTERSECTION

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24022

Project Number: CIPST24022

Description

This project is to add an eastbound and westbound additional through lane at 67th Avenue and Thunderbird Road.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		\$0	\$0	\$2,546,899			\$2,546,899
DESIGN	4431-2019-DIF-Streets		\$0	\$489,600	\$0			\$489,600
LAND	4431-2019-DIF-Streets		\$332,928	\$0	\$0			\$332,928
Grand Total			\$332,928	\$489,600	\$2,546,899			\$3,369,427

FY 2024-2033 Capital Improvement Program

Streets

99TH AVE: GLENDALE AVE TO NORTHERN

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24024

Project Number: CIPST24024

Description

This project is to add a north-bound thru lane to fill in gaps from the existing development improvements on 99th Avenue from Glendale Avenue to Northern Avenue.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This location is adjacent to Thompson Thrift development and provides lane connectivity.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		\$0		\$1,353,040			\$1,353,040
DESIGN	4431-2019-DIF-Streets		\$229,500		\$0			\$229,500
Grand Total			\$229,500		\$1,353,040			\$1,582,540

FY 2024-2033 Capital Improvement Program

Streets

BALLPARK BLVD: BHR TO MARYLAND AVE

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24025

Project Number: CIPST24025

Description

This project is to add northbound and southbound through lanes on Ballpark Boulevard from Bethany Home Road to Maryland Avenue. This project will occur after the development to the east is complete.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This project will connect 5-lane section in Phoenix and other 5-lane section currently being developed.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets			\$0	\$2,706,080			\$2,706,080
DESIGN	4431-2019-DIF-Streets			\$468,180	\$0			\$468,180
Grand Total				\$468,180	\$2,706,080			\$3,174,260

FY 2024-2033 Capital Improvement Program

Streets

CAMELBACK RD: 99TH AVE TO LOOP 101

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24026

Project Number: CIPST24026

Description

This project is to add eastbound and westbound through lanes on Camelback Road from 99th Avenue to Loop 101.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. The Regional Travel Demand Model shows this segment as below acceptable level of service.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		\$0	\$312,120				\$312,120
DESIGN	4431-2019-DIF-Streets		\$0	\$61,200				\$61,200
LAND	4431-2019-DIF-Streets		\$40,800	\$0				\$40,800
Grand Total			\$40,800	\$373,320				\$414,120

FY 2024-2033 Capital Improvement Program

Streets

LITCHFIELD-BHR TRAFFIC SIGNAL

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24027

Project Number: CIPST24027

Description

This project is to add intersection signalization at Litchfield Road and Bethany Home Road. The project cost is planned to be shared with Maricopa County Department of Transportation (MCDOT). The estimated total cost of the project is approximately \$785K. The City of Glendale estimated share of cost is \$589K and MCDOT \$196K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and needed per the Traffic Impact Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants						\$167,517	\$167,517
	4434-2023-DIF Streets West						\$502,550	\$502,550
DESIGN	2060-Transportation Grants						\$28,982	\$28,982
	4434-2023-DIF Streets West						\$86,946	\$86,946
Grand Total							\$785,995	\$785,995

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST24028

NORTHERN AVE: 303 TO SARIVAL

Project Number: CIPST24028

Description

This project is to add an east bound lane on Northern Avenue from 303 to Sarival Avenue.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4434-2023-DIF Streets West						\$844,622	\$844,622
DESIGN	4434-2023-DIF Streets West						\$165,612	\$165,612
LAND	4434-2023-DIF Streets West						\$110,408	\$110,408
Grand Total							\$1,120,642	\$1,120,642

FY 2024-2033 Capital Improvement Program

Streets

NORTHERN: REEMS-LITCHFIELD WIDENING

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24029

Project Number: CIPST24029

Description

This project to widen 0.75 miles south side and .5 miles on north side on Northern Avenue from Reems Road to Litchfield Road.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This project will also complete a partial section adjacent to Luke Airforce Base.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4434-2023-DIF Streets West						\$2,111,555	\$2,111,555
DESIGN	4434-2023-DIF Streets West						\$414,030	\$414,030
LAND	4434-2023-DIF Streets West						\$276,020	\$276,020
Grand Total							\$2,801,605	\$2,801,605

FY 2024-2033 Capital Improvement Program

Streets

NORTHERN: SARIVAL-ALSUP WIDENING

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24030

Project Number: CIPST24030

Description

This project is to add east bound lanes on Northern Avenue from Sarival to Alsup Road.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4434-2023-DIF Streets West						\$1,055,777	\$1,055,777
DESIGN	4434-2023-DIF Streets West						\$207,015	\$207,015
LAND	4434-2023-DIF Streets West						\$138,010	\$138,010
Grand Total							\$1,400,803	\$1,400,803

FY 2024-2033 Capital Improvement Program

Streets

REEMS-HATCHER TRAFFIC SIGNAL

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24031

Project Number: CIPST24031

Description

This project is to add intersection signalization at Reems Road and Hatcher Road. A share of the cost is planned to be paid by Maricopa Department of Transportation, approximately \$168K and City of Glendale share of approximately \$504K. The estimated total cost of the project is \$672K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and is needed per the Traffic Impact Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants						\$126,693	\$126,693
	4434-2023-DIF Streets West						\$380,080	\$380,080
DESIGN	2060-Transportation Grants						\$24,842	\$24,842
	4434-2023-DIF Streets West						\$74,525	\$74,525
LAND	2060-Transportation Grants						\$16,561	\$16,561
	4434-2023-DIF Streets West						\$49,684	\$49,684
Grand Total							\$672,385	\$672,385

FY 2024-2033 Capital Improvement Program

Streets

SARIVAL: GLENDALE TO NORTHERN ROADW

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24032

Project Number: CIPST24032

Description

This project is to add one northbound and one southbound lane on Sarival Avenue from Glendale to Northern Avenue.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4434-2023-DIF Streets West						\$2,584,543	\$2,584,543
DESIGN	4434-2023-DIF Streets West						\$496,836	\$496,836
LAND	4434-2023-DIF Streets West						\$331,224	\$331,224
Grand Total							\$3,412,603	\$3,412,603

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST24033

SARIVAL-OLIVE TRAFFIC SIGNAL

Project Number: CIPST24033

Description

This project is to add intersection signalization at Sarival Avenue and Olive Avenue. The project cost is planned to be shared with Maricopa County Department of Transportation by 50%. The total cost of the project is estimated to be \$1M and the City of Glendale share of cost is approximately \$500K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and needed per the Traffic Impact Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants						\$380,080	\$380,080
	4434-2023-DIF Streets West						\$380,080	\$380,080
DESIGN	2060-Transportation Grants						\$74,525	\$74,525
	4434-2023-DIF Streets West						\$74,525	\$74,525
LAND	2060-Transportation Grants						\$49,684	\$49,684
	4434-2023-DIF Streets West						\$49,684	\$49,684
Grand Total							\$1,008,578	\$1,008,578

FY 2024-2033 Capital Improvement Program

Streets

SARIVAL-PEORIA INTERSECTION IMPRV

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24034

Project Number: CIPST24034

Description

This project is to add intersection signalization at Sariva Avenue and Peoria Avenue. The project cost is planned to be shared with the City of Surprise. The total cost of the project is approximately \$784K. The City of Glendale estimated share of cost is approximately \$196K and City of Surprise \$588K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and is needed per the Traffic Impact Analysis.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants						\$443,426	\$443,426
	4434-2023-DIF Streets West						\$147,809	\$147,809
DESIGN	2060-Transportation Grants						\$86,946	\$86,946
	4434-2023-DIF Streets West						\$29,258	\$29,258
LAND	2060-Transportation Grants						\$57,964	\$57,964
	4434-2023-DIF Streets West						\$19,321	\$19,321
Grand Total							\$784,725	\$784,725

FY 2024-2033 Capital Improvement Program

Streets

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24035

RIGHT OF WAY LANDSCAPE PLAN

Project Number: CIPST24035

Description

This project is to implement the right of way landscape plan including citywide landscape improvements.

Justification

There is a need to develop a long-term sustainable landscape infrastructure that includes water conservation efforts and upgrades.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	1080-General Government C..	\$892,067	\$918,829	\$946,394	\$370,144	\$381,248	\$797,152	\$4,305,833
Grand Total		\$892,067	\$918,829	\$946,394	\$370,144	\$381,248	\$797,152	\$4,305,833

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST24036

STREET DESIGN PROJECT

Project Number: CIPST24036

Description

This project is for the design of street reconstruction projects to be shovel ready for potential grant funding.

Justification

Shovel ready projects provide the opportunity to seek potential grant funding.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
DESIGN	4030-Transportation Capita..	\$963,391						\$963,391
INTRNL CHG	4030-Transportation Capita..	\$36,609						\$36,609
Grand Total		\$1,000,000						\$1,000,000

FY 2024-2033 Capital Improvement Program

Streets

TRANSPORTATION PLAN

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST24037

Project Number: CIPST24037

Description

This project is to update and develop the long range Transportation Plan for the Transportation Department. This plan will also help staff to secure grant funding.

Justification

A Transportation Plan is a major component of the Transportation Department to better understand existing conditions and to plan for the future needs and growth in the City.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
STUDY	4030-Transportation Capita..	\$500,000	\$510,000				\$1,115,122	\$2,125,122
Grand Total		\$500,000	\$510,000				\$1,115,122	\$2,125,122

FY 2024-2033 Capital Improvement Program

Streets

FEDERAL GRANT FUND MATCH

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24039

Project Number: CIPST24039

Description

This project is for federal grant fund match. This includes Camelback Road: 152nd avenue to Loop 303 to widen the roadway from an existing two lanes to six lanes with a center raised median with sidewalks, bike facilities and water harvesting features.

Justification

Local matching funds for potential grant funded capacity projects.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2071-Transportation SILF		\$2,500,000					\$2,500,000
Grand Total			\$2,500,000					\$2,500,000

FY 2024-2033 Capital Improvement Program

Streets

51ST AVE CORRIDOR PROJECT

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24040

Project Number: CIPST24040

Description

This safety focused project will improve the street pavement, sidewalks, streetlighting, add right turn lanes, install medians, add additional controlled intersections or crossings (traffic signal or HAWK) and develop a speed management strategy for this corridor.

Justification

The purpose of the project is to significantly improve its performance of the corridor, particularly in term of safety, for all road users. The estimated local share is \$5M and the grant is \$8M.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants	\$0	\$5,981,295					\$5,981,295
DESIGN	2060-Transportation Grants	\$2,034,180	\$0					\$2,034,180
Grand Total		\$2,034,180	\$5,981,295					\$8,015,475

FY 2024-2033 Capital Improvement Program

Streets

BELL RD CORRIDOR PROJECT

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24041

Project Number: CIPST24041

Description

This safety focused project will improve the street pavement, sidewalks, streetlighting, add right turn lanes, adjust medians, replace a bridge deck, and develop a speed management strategy for this corridor.

Justification

The purpose of the project is to significantly improve the performance of the corridor, particularly in term of safety, for all road users. The estimated local share is \$4M and the grant share is \$6M.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants	\$0	\$4,907,553					\$4,907,553
DESIGN	2060-Transportation Grants	\$1,581,360	\$0					\$1,581,360
Grand Total		\$1,581,360	\$4,907,553					\$6,488,913

FY 2024-2033 Capital Improvement Program

Streets

CENTRAL GLENDALE INFRA IMPRV

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24042

Project Number: CIPST24042

Description

The project will construct new sidewalk to close gaps in the pedestrian network; install new/upgraded sidewalk curb ramps to ensure ADA compliance; install new streetlights; and convert existing pedestrian-scale streetlights to light emitting diode equipment (LED-energy efficient).

Justification

This project will address pedestrian safety by supporting a continuous, connected sidewalk system and curb ramp installation throughout the project area. Installation of streetlights will increase visibility on roads, allowing pedestrians and motorists to better see each other at night. The LED streetlight conversion supports the city's evolution towards environmentally sustainable infrastructure and operations practices. The estimated local share is \$1.9M and the grant share is \$7.6M

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	2060-Transportation Grants	\$0	\$7,162,963					\$7,162,963
DESIGN	2060-Transportation Grants	\$503,677	\$0					\$503,677
Grand Total		\$503,677	\$7,162,963					\$7,666,640

FY 2024-2033 Capital Improvement Program

Streets

GLENDALE SS4A ACTION PLAN

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST24043

Project Number: CIPST24043

Description

This project will develop a holistic, well-defined Safety Action Plan to prevent roadway fatalities and serious injuries for all users of Glendale's roadway network.

Justification

The Action Plan will identify and address pedestrian and driver safety. The estimated local share is \$199K and the grant share is \$800K.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
STUDY	2060-Transportation Grants	\$799,834						\$799,834
Grand Total		\$799,834						\$799,834

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST65005

ITS UPGRADES (LOCAL MATCH)

Project Number: CIPST65005

Description

Project provides local match funds for Federally Funded Intelligent Transportation Systems (ITS) citywide.

Justification

An enhanced system with updated communications infrastructure, traffic cameras, message signs, and networking equipment will make the traffic signal system more responsive.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$174,420	\$177,908	\$181,467	\$185,096	\$188,798	\$1,002,162	\$1,909,851
DESIGN	4030-Transportation Capita..	\$30,780	\$31,396	\$32,024	\$32,664	\$33,317	\$176,852	\$337,033
EST CARRYOVER	4030-Transportation Capita..	\$573,777	\$0	\$0	\$0	\$0	\$0	\$573,777
Grand Total		\$778,977	\$209,304	\$213,491	\$217,760	\$222,115	\$1,179,014	\$2,820,661

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST65006

BUS PULLOUTS

Project Number: CIPST65006

Description

Design and construction of Bus Pullouts. There are 50 locations identified citywide for bus pullouts.

Justification

Bus pullouts relieve congestion, improve air quality, and provide traffic and pedestrian safety. They will be constructed at major intersections for new routes, and to extend existing routes.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$309,351	\$315,538	\$321,849	\$328,286	\$334,852	\$1,777,433	\$3,387,309
EST CARRYOVER	4030-Transportation Capita..	\$470,861	\$0	\$0	\$0	\$0	\$0	\$470,861
INTRNL CHG	4030-Transportation Capita..	\$11,555	\$11,786	\$12,022	\$12,262	\$12,507	\$66,389	\$126,521
PUBLIC ART	4030-Transportation Capita..	\$3,094	\$3,155	\$3,218	\$3,283	\$3,349	\$17,776	\$33,875
Grand Total		\$794,861	\$330,479	\$337,089	\$343,831	\$350,708	\$1,861,598	\$4,018,566

FY 2024-2033 Capital Improvement Program

Streets

NORTHERN PARKWAY

Package Number: FY24-33CIP
Project Type: Streets
Project Number: CIPST65016

Project Number: CIPST65016

Description

Northern Parkway is a 12.5-mile partial access-controlled roadway between Sarival and Grand avenues. The current funded phase of the project is between Sarival and 87th avenues.

Justification

Per intergovernmental agreement, Glendale's portion of local funding is \$37.9 million. To date, Glendale has expended approximately \$33.34 million towards this project.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$670,000	\$670,000	\$670,000	\$670,000			\$2,680,000
EST CARRYOVER	4030-Transportation Capita..	\$126,981	\$0	\$0	\$0			\$126,981
Grand Total		\$796,981	\$670,000	\$670,000	\$670,000			\$2,806,981

FY 2024-2033 Capital Improvement Program

Streets

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST68125

STREET RECONSTRUCTION PROGRAM

Project Number: CIPST68125

Description

Street reconstruction on various arterial and collector streets as identified on the Pavement Management Plan. Approximately 2 to 3 miles per year.

Justification

Street reconstruction is necessary to provide safe streets for traveling.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4010-Streets Construction	\$10,737,565	\$10,847,004	\$11,214,670	\$10,749,811	\$6,299,570	\$26,131,123	\$75,979,743
CONTNGCY	4010-Streets Construction	\$156,567	\$164,816	\$173,165	\$167,038	\$15,543	\$0	\$677,129
DESIGN	4010-Streets Construction	\$104,241	\$214,738	\$297,753	\$227,814	\$200,000	\$861,827	\$1,906,373
INTRNL CHG	4010-Streets Construction	\$250,000	\$250,000	\$250,000	\$250,000	\$239,384	\$947,993	\$2,187,377
PUBLIC ART	4010-Streets Construction	\$107,376	\$108,471	\$111,723	\$107,498	\$62,996	\$251,312	\$749,375
Grand Total		\$11,355,749	\$11,585,029	\$12,047,311	\$11,502,161	\$6,817,493	\$28,192,255	\$81,499,998

FY 2024-2033 Capital Improvement Program

Streets

INFILL LIGHTING PROGRAM PHASE I

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST68918

Project Number: CIPST68918

Description

Ongoing project to install additional street lighting in areas determined to be inadequate due to a spacing of 350 feet or greater. Infill street lighting requests are initiated by residents or staff and require the approval of affected residents. There are 85 street light requests in phase I.

Justification

This project promotes or enhances the quality of life for the residents and visitors by providing well-lit areas in the city.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	\$154,676	\$157,769	\$160,925	\$164,143	\$167,426	\$888,717	\$1,693,656
EST CARRYOVER	4020-Hurf Capital Projects	\$1,274,956	\$0	\$0	\$0	\$0	\$0	\$1,274,956
INTRNL CHG	4020-Hurf Capital Projects	\$5,778	\$5,893	\$6,011	\$6,131	\$6,254	\$33,195	\$63,262
PUBLIC ART	4020-Hurf Capital Projects	\$1,547	\$1,578	\$1,609	\$1,641	\$1,674	\$8,894	\$16,943
Grand Total		\$1,436,957	\$165,240	\$168,545	\$171,915	\$175,353	\$930,806	\$3,048,816

FY 2024-2033 Capital Improvement Program

Streets

STREETLIGHT POLE PROGRAM

Package Number
FY24-33CIP

Project Type
Streets

Project Number
CIPST68922

Project Number: CIPST68922

Description

This project is to remove and replace existing streetlight poles that have been identified for replacement in the pole inspection program. This program can replace approximately 27 street light poles per year.

Justification

This project reduces safety concerns. This program is to mitigate safety hazards and provide better service.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	\$80,198	\$81,802	\$83,438	\$85,106	\$86,808	\$460,786	\$878,138
EST CARRYOVER	4020-Hurf Capital Projects	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
PUBLIC ART	4020-Hurf Capital Projects	\$802	\$818	\$835	\$852	\$869	\$4,613	\$8,789
Grand Total		\$181,000	\$82,620	\$84,273	\$85,958	\$87,677	\$465,399	\$986,927

FY 2024-2033 Capital Improvement Program

**Transit
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPTR21013	NORTH GLENDALE PARK & RIDE PROJECT	\$3,640,732	\$0	\$0	\$0	\$0	\$0	\$0	\$3,640,732
CIPTR22069	BUS STOP ENHANCEMENTS	\$0	\$216,001	\$220,320	\$224,726	\$229,221	\$233,145	\$1,226,890	\$2,350,303
CIPTR22095	TRANSIT BUS FLEET REPLACEMENT	\$370,407	\$0	\$988,906	\$1,466,195	\$0	\$0	\$0	\$2,825,508
CIPTR65022	TRANSP. PROG. ENGR. CONSULTANT	\$143,967	\$275,000	\$275,000	\$280,000	\$280,000	\$285,000	\$1,455,000	\$2,993,967
Grand Total		\$4,155,106	\$491,001	\$1,484,226	\$1,970,921	\$509,221	\$518,145	\$2,681,890	\$11,810,511

FY 2024-2033 Capital Improvement Program

Transit
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
2060-Transportation Grants	\$2,870,407	\$0	\$988,906	\$1,466,195	\$0	\$0	\$0	\$5,325,508
4030-Transportation Capital Proj	\$1,284,699	\$491,001	\$495,320	\$504,726	\$509,221	\$518,145	\$2,681,890	\$6,485,003
Grand Total	\$4,155,106	\$491,001	\$1,484,226	\$1,970,921	\$509,221	\$518,145	\$2,681,890	\$11,810,511

FY 2024-2033 Capital Improvement Program

Transit

Package Number
FY24-33CIP

Project Type
Transit

Project Number
CIPTR65022

TRANSP. PROG. ENGR. CONSULTANT

Project Number: CIPTR65022

Description

Professional engineering for preparation of design concepts and administration of right-of-way purchase for roadway, bicycle, pedestrian and transit projects. This funding provides professional engineering recommendations on capital projects and operations and maintenance of completed projects. Supports grant funding opportunity for the City.

Justification

Consulting services are necessary for studies and other transportation related services.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	4030-Transportation Capita..	\$143,967	\$0	\$0	\$0	\$0	\$0	\$143,967
STUDY	4030-Transportation Capita..	\$275,000	\$275,000	\$280,000	\$280,000	\$285,000	\$1,455,000	\$2,850,000
Grand Total		\$418,967	\$275,000	\$280,000	\$280,000	\$285,000	\$1,455,000	\$2,993,967

FY 2024-2033 Capital Improvement Program

Transit

NORTH GLENDALE PARK & RIDE PROJECT

Package Number: FY24-33CIP
Project Type: Transit
Project Number: CIPTR21013

Project Number: CIPTR21013

Description

This project will establish a permanent Park and Ride facility. There are currently two Express Routes that serve north Glendale. One of the routes will be re-routed to reduce revenue miles and lower operation and maintenance costs to the City.

Justification

In 2008, Valley Metro conducted a Park and Ride Reprioritization Study and identified the north area as a future need for a Park & Ride.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	2060-Transportation Grants	\$2,500,000						\$2,500,000
	4030-Transportation Capita..	\$1,140,732						\$1,140,732
Grand Total		\$3,640,732						\$3,640,732

FY 2024-2033 Capital Improvement Program

Transit

Package Number
FY24-33CIP

Project Type
Transit

Project Number
CIPTR22069

BUS STOP ENHANCEMENTS

Project Number: CIPTR22069

Description

The Glendale Bus Stop Enhancement Project is a multi-year program that will improve the passenger experience at Glendale bus stops throughout the city. This project will also bring current non-ADA compliant stops into compliance. These improvements may include shelters, benches, trash cans, concrete pads, and other related ADA improvements. There have been 196 total stops identified for improvements, with 31 earmarked for FY23, leaving 165 locations. This funding will also supplement bus stop advertising revenue to add kiosks, panels and pad space at additional bus stop locations as the program is expanded.

Justification

This set of projects is intended to enhance the safety, convenience, and function of bus stops in support of Glendale transit service operations and ridership, ensuring all stops are accessible and ADA compliant.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	4030-Transportation Capita..	\$206,234	\$210,358	\$214,565	\$218,857	\$222,604	\$1,171,417	\$2,244,035
INTRNL CHG	4030-Transportation Capita..	\$7,704	\$7,858	\$8,015	\$8,175	\$8,315	\$43,756	\$83,823
PUBLIC ART	4030-Transportation Capita..	\$2,063	\$2,104	\$2,146	\$2,189	\$2,226	\$11,716	\$22,445
Grand Total		\$216,001	\$220,320	\$224,726	\$229,221	\$233,145	\$1,226,890	\$2,350,303

FY 2024-2033 Capital Improvement Program

Transit

TRANSIT BUS FLEET REPLACEMENT

Package Number: FY24-33CIP
Project Type: Transit
Project Number: CIPTR22095

Project Number: CIPTR22095

Description

This project supports the Transit Fleet Replacement Plan. Our current plan is programmed out through 2035. Federal funding for these replacement buses are programmed in the Region's Transportation Improvement Plan (TIP) based on our replacement plan. The matching funds for the federal funding are programmed in the Region's Transit Life Cycle Program (TLCP), which is funded via Proposition 400.

Justification

This program is part of the FTA's 5307 Program, which funds local transit vehicles based on replacement and expansion schedules. The replacement of these vehicles also ensures public transit assets are kept in a "State of Good Repair" (SOGR), which ensures the safety of our passengers.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	2060-Transportation Grants	\$370,407	\$0	\$0				\$370,407
VEHICLE	2060-Transportation Grants	\$0	\$988,906	\$1,466,195				\$2,455,101
Grand Total		\$370,407	\$988,906	\$1,466,195				\$2,825,508

FY 2024-2033 Capital Improvement Program

**Wastewater
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPWW19086	SEWER LINE - GLENDALE AT 91ST AVE	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
CIPWW19087	ARROWHEAD SEWER LINES - PHASE 2	\$0	\$1,800,000	\$1,500,000	\$0	\$0	\$0	\$0	\$3,300,000
CIPWW19088	ARROWHEAD SEWER LINES - PHASE 3	\$0	\$0	\$0	\$2,650,000	\$3,350,000	\$0	\$0	\$6,000,000
CIPWW21026	WEST AREA WRF IMPROVEMENTS 2026	\$0	\$0	\$0	\$1,800,000	\$1,800,000	\$4,800,000	\$7,010,000	\$15,410,000
CIPWW21027	ARROWHEAD WRF 2025 IMPROVEMENTS	\$0	\$400,000	\$2,110,000	\$2,000,000	\$6,950,000	\$6,950,000	\$0	\$18,410,000
CIPWW21028	UNDERGROUND STORAGE FACILITY PERMIT	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
CIPWW22076	SEWER LINE - REHAB PROGRAM	\$880,000	\$2,350,000	\$4,420,000	\$4,250,000	\$4,250,000	\$4,550,000	\$26,490,000	\$47,190,000
CIPWW22077	LIFT STATION REHAB PROGRAM	\$0	\$310,000	\$300,000	\$300,000	\$860,000	\$800,000	\$2,000,000	\$4,570,000
CIPWW23010	ROOF REPLACEMENT - SEWER	\$20,000	\$202,000	\$101,000	\$261,600	\$0	\$0	\$0	\$584,600
CIPWW23012	SEWER DEVELOPMENT INFRASTRUCTURE	\$190,000	\$5,810,000	\$1,160,000	\$160,000	\$160,000	\$160,000	\$320,000	\$7,960,000
CIPWW60016	WEST AREA WRF 2017 IMPROVEMENTS	\$1,500,000	\$7,605,000	\$3,000,000	\$0	\$0	\$0	\$0	\$12,105,000
CIPWW63003	99TH AVE INTERCEPTOR LINE	\$200,000	\$571,000	\$3,791,000	\$0	\$1,310,000	\$1,310,000	\$0	\$7,182,000
CIPWW63006	ARROWHEAD SEWER LINES - PHASE 1	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
CIPWW63010	91ST AVENUE WWTP IMPROVEMENTS	\$0	\$2,720,000	\$4,800,000	\$4,400,000	\$4,000,000	\$4,000,000	\$20,000,000	\$39,920,000
CIPWW63016	SEWER LINE - PHASE V	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
CIPWW63024	SEWER MANHOLE REHAB PROGRAM	\$370,000	\$500,000	\$500,000	\$500,000	\$530,000	\$530,000	\$3,000,000	\$5,930,000
CIPWW63030	LIFT STATION REHAB- 67TH AVE & ACDC	\$3,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,800,000

FY 2024-2033 Capital Improvement Program

**Wastewater
Summary by Project**

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPWW63031	WASTEWATER CAPITAL EQUIPMENT	\$100,000	\$300,000	\$500,000	\$250,000	\$250,000	\$250,000	\$5,000,000	\$6,650,000
CIPWW63032	WASTEWATER COLLECTION IMPROVEMENTS	\$100,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$5,000,000	\$6,600,000
Grand Total		\$7,935,000	\$22,868,000	\$22,482,000	\$16,871,600	\$23,760,000	\$23,650,000	\$68,820,000	\$186,386,600

FY 2024-2033 Capital Improvement Program

Wastewater
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
6030-Sewer	\$7,745,000	\$17,058,000	\$21,322,000	\$16,711,600	\$23,600,000	\$23,490,000	\$68,500,000	\$178,426,600
6095-2014-DIF Sewer	\$190,000	\$5,810,000	\$1,160,000	\$160,000	\$160,000	\$160,000	\$320,000	\$7,960,000
Grand Total	\$7,935,000	\$22,868,000	\$22,482,000	\$16,871,600	\$23,760,000	\$23,650,000	\$68,820,000	\$186,386,600

FY 2024-2033 Capital Improvement Program

Wastewater

SEWER LINE - GLENDALE AT 91ST AVE

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW19086

Project Number: CIPWW19086

Description

Assess, design and construct sewer line improvements in Glendale Avenue at 91st Avenue.

Justification

This project will provide additional sewer line capacity in the area along Glendale Avenue at 91st Avenue as new development occurs.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6030-Sewer	\$50,000						\$50,000
Grand Total		\$50,000						\$50,000

FY 2024-2033 Capital Improvement Program

Wastewater

ARROWHEAD SEWER LINES - PHASE 2

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW19087

Project Number: CIPWW19087

Description

Replacement or rehabilitation of sewer lines in the Arrowhead Ranch area to improve sewer flow condition and reduce odor. Phase 2 includes the line in Union Hills from 67th Ave to 79th Ave.

Justification

The sewer line and manholes that collects wastewater flow to the Arrowhead Water Reclamation Facility are over 30 years old. This is the only sewer line that conveys sewage to the ARWRF for treatment.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer	\$1,200,000	\$1,000,000					\$2,200,000
DESIGN	6030-Sewer	\$518,000	\$300,000					\$818,000
INTRNL CHG	6030-Sewer	\$70,000	\$160,000					\$230,000
PUBLIC ART	6030-Sewer	\$12,000	\$40,000					\$52,000
Grand Total		\$1,800,000	\$1,500,000					\$3,300,000

FY 2024-2033 Capital Improvement Program

Wastewater

ARROWHEAD SEWER LINES - PHASE 3

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW19088

Project Number: CIPWW19088

Description

Replacement or rehabilitation of sewer lines in the Arrowhead Ranch area to improve sewer flow condition and reduce odor. Phase 3 includes the line in 67th Ave from Union Hills to Utopia.

Justification

The sewer line and manholes that collects wastewater flow to the Arrowhead Water Reclamation Facility are over 30 years old. This is the only sewer line that conveys sewage to the ARWRF for treatment.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer			\$1,900,000	\$2,900,000			\$4,800,000
DESIGN	6030-Sewer			\$635,000	\$300,000			\$935,000
INTRNL CHG	6030-Sewer			\$96,000	\$120,000			\$216,000
PUBLIC ART	6030-Sewer			\$19,000	\$30,000			\$49,000
Grand Total				\$2,650,000	\$3,350,000			\$6,000,000

FY 2024-2033 Capital Improvement Program

Wastewater

WEST AREA WRF IMPROVEMENTS 2026

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW21026

Project Number: CIPWW21026

Description

Assess, design and rehabilitate 24' force main from 99th Avenue to plant. Includes construction of Phase III improvements to plant process areas.

Justification

West Area was built in 2000 and processes 2.7 billion gallons of wastewater annually. Several of the processes were replaced over the last several years. A condition assessment will be performed first on the components not rehabbed in 2017 project.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer			\$1,200,000	\$1,200,000	\$4,000,000	\$6,000,000	\$12,400,000
DESIGN	6030-Sewer			\$518,000	\$518,000	\$590,000	\$700,000	\$2,326,000
INTRNL CHG	6030-Sewer			\$70,000	\$70,000	\$170,000	\$250,000	\$560,000
PUBLIC ART	6030-Sewer			\$12,000	\$12,000	\$40,000	\$60,000	\$124,000
Grand Total				\$1,800,000	\$1,800,000	\$4,800,000	\$7,010,000	\$15,410,000

FY 2024-2033 Capital Improvement Program

Wastewater

ARROWHEAD WRF 2025 IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW21027

Project Number: CIPWW21027

Description

Design and construct Effluent Reuse Distribution System (ERDS) structure, outlet valves, blowers, and other process rehabilitation and improvements.

Justification

Arrowhead was built in 1985 and processes 1.5 billion gallons of wastewater annually. Several of the processes were replaced over the last three years. A condition assessment will be performed first on the components not rehabbed in 2017 project.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer	\$0	\$2,000,000	\$1,700,000	\$5,500,000	\$5,500,000		\$14,700,000
DESIGN	6030-Sewer	\$400,000	\$0	\$200,000	\$1,000,000	\$1,000,000		\$2,600,000
INTRNL CHG	6030-Sewer	\$0	\$90,000	\$80,000	\$370,000	\$370,000		\$910,000
PUBLIC ART	6030-Sewer	\$0	\$20,000	\$20,000	\$80,000	\$80,000		\$200,000
Grand Total		\$400,000	\$2,110,000	\$2,000,000	\$6,950,000	\$6,950,000		\$18,410,000

FY 2024-2033 Capital Improvement Program

Wastewater

UNDERGROUND STORAGE FACILITY PERMIT

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW21028

Project Number: CIPWW21028

Description

Conduct required analysis to prepare application for Underground Storage Facility (USF) permit issued by the Arizona Department of Water Resources (ADWR).

Justification

USF permit is required to store reclaimed effluent in the ground. The ADWR issues the permit. USF permit for West Area expires 2023. The USF permit for Arrowhead expires 2024. Permits must be renewed before the expiration date.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6030-Sewer	\$100,000						\$100,000
Grand Total		\$100,000						\$100,000

FY 2024-2033 Capital Improvement Program

Wastewater

Package Number
FY24-33CIP

Project Type
Wastewater

Project Number
CIPWW22076

SEWER LINE - REHAB PROGRAM

Project Number: CIPWW22076

Description

Program to rehabilitate or replace sewer lines in segments. Design and construct based on condition assessments. Includes rehab of phase Vi, and phase VII.

Justification

Reliably and safely convey sewage from residential and business through the sewer system. Project is needed to reduce risk of sewer line collapse and overflows in the system.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer	\$2,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$25,000,000	\$43,000,000
DESIGN	6030-Sewer	\$260,000	\$300,000	\$200,000	\$200,000	\$500,000	\$1,000,000	\$2,460,000
EST CARRYOVER	6030-Sewer	\$880,000	\$0	\$0	\$0	\$0	\$0	\$880,000
INTRNL CHG	6030-Sewer	\$70,000	\$100,000	\$40,000	\$40,000	\$40,000	\$380,000	\$670,000
PUBLIC ART	6030-Sewer	\$20,000	\$20,000	\$10,000	\$10,000	\$10,000	\$110,000	\$180,000
Grand Total		\$3,230,000	\$4,420,000	\$4,250,000	\$4,250,000	\$4,550,000	\$26,490,000	\$47,190,000

FY 2024-2033 Capital Improvement Program

Wastewater

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW22077

LIFT STATION REHAB PROGRAM

Project Number: CIPWW22077

Description

Assess condition and rehabilitate lift stations and related force mains citywide.

Justification

It is important to ensure the lift stations are in good operational conditions and meet safety requirements. Potential equipment failure would cause sewerage overflows.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer	\$200,000	\$0	\$0	\$600,000	\$600,000	\$1,600,000	\$3,000,000
DESIGN	6030-Sewer	\$100,000	\$290,000	\$290,000	\$200,000	\$150,000	\$310,000	\$1,340,000
INTRNL CHG	6030-Sewer	\$9,000	\$10,000	\$10,000	\$50,000	\$44,000	\$70,000	\$193,000
PUBLIC ART	6030-Sewer	\$1,000	\$0	\$0	\$10,000	\$6,000	\$20,000	\$37,000
Grand Total		\$310,000	\$300,000	\$300,000	\$860,000	\$800,000	\$2,000,000	\$4,570,000

FY 2024-2033 Capital Improvement Program

Wastewater

ROOF REPLACEMENT – SEWER

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW23010

Project Number: CIPWW23010

Description

Replace roofs on wastewater facilities per Facilities assessment schedule dated 11/22/2021.

Justification

Roof rehabilitation and replacement is needed to prevent damage to building infrastructure and contents.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer	\$200,000	\$100,000	\$260,000				\$560,000
EST CARRYOVER	6030-Sewer	\$20,000	\$0	\$0				\$20,000
PUBLIC ART	6030-Sewer	\$2,000	\$1,000	\$1,600				\$4,600
Grand Total		\$222,000	\$101,000	\$261,600				\$584,600

FY 2024-2033 Capital Improvement Program

Wastewater

SEWER DEVELOPMENT INFRASTRUCTURE

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW23012

Project Number: CIPWW23012

Description

Infrastructure Improvement Plan (IIP) includes projects for sewer line extension, oversizing, and other infrastructure to increase capacity due to growth.

Justification

Provide funding for oversizing and extension of sewer line for new development. Funding included in 2019 Infrastructure Improvement Plan (IIP).

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6095-2014-DIF Sewer	\$4,150,000	\$1,150,000	\$150,000	\$150,000	\$150,000	\$300,000	\$6,050,000
DESIGN	6095-2014-DIF Sewer	\$1,450,000	\$0	\$0	\$0	\$0	\$0	\$1,450,000
EST CARRYOVER	6095-2014-DIF Sewer	\$190,000	\$0	\$0	\$0	\$0	\$0	\$190,000
INTRNL CHG	6095-2014-DIF Sewer	\$210,000	\$10,000	\$10,000	\$10,000	\$10,000	\$20,000	\$270,000
Grand Total		\$6,000,000	\$1,160,000	\$160,000	\$160,000	\$160,000	\$320,000	\$7,960,000

FY 2024-2033 Capital Improvement Program

Wastewater

WEST AREA WRF 2017 IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW60016

Project Number: CIPWW60016

Description

Study, design and construct improvements to process areas. The project has three phases. GMP 1: fine screens, ultraviolet (UV) system. GMP 2: raw sewage pump station, sedimentation basin and other plant improvements. GMP 2A: clarifiers.

Justification

West Area was built in 2000 and processes 2.7 billion gallons of wastewater annually. Several of the processes were replaced over the last several years. A condition assessment will be performed first on he components not rehabbed in 2017 project.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer	\$6,000,000	\$2,300,000					\$8,300,000
DESIGN	6030-Sewer	\$1,345,000	\$560,000					\$1,905,000
EST CARRYOVER	6030-Sewer	\$1,500,000	\$0					\$1,500,000
INTRNL CHG	6030-Sewer	\$210,000	\$117,000					\$327,000
PUBLIC ART	6030-Sewer	\$50,000	\$23,000					\$73,000
Grand Total		\$9,105,000	\$3,000,000					\$12,105,000

FY 2024-2033 Capital Improvement Program

Wastewater

99TH AVE INTERCEPTOR LINE

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW63003

Project Number: CIPWW63003

Description

Assess and rehabilitate 99th Ave interceptor manholes and interior lining. Glendale's share of total cost is based on ownership of 71%. Epcor repays 21% of Glendale share for Sun City use.

Justification

The 99th Avenue interceptor conveys sewerage from Glendale, Sun City, Peoria, and Phoenix to the 91st Ave WWTP. The interceptor is rehabilitated in phases based on condition assessments.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6030-Sewer	\$200,000	\$0		\$0	\$0		\$200,000
NONCAPITAL	6030-Sewer	\$571,000	\$3,791,000		\$1,310,000	\$1,310,000		\$6,982,000
Grand Total		\$771,000	\$3,791,000		\$1,310,000	\$1,310,000		\$7,182,000

FY 2024-2033 Capital Improvement Program

Wastewater

ARROWHEAD SEWER LINES - PHASE 1

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW63006

Project Number: CIPWW63006

Description

Replacement or rehabilitation of sewer lines in the Arrowhead Ranch area to improve sewer flow condition and reduce odor. Phase 1 includes from ARWRF under L101 for 1,639' to approx 76th Ave.

Justification

The sewer line and manhole systems are over 32 years old and the segments need rehabilitation condition assessments. In addition, this is the only sewer main that conveys sewage to the ARWRF for treatment. Reduce risk of sewer line collapse and sewerage overflows.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6030-Sewer	\$500,000						\$500,000
Grand Total		\$500,000						\$500,000

FY 2024-2033 Capital Improvement Program

Wastewater

91ST AVENUE WWTP IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW63010

Project Number: CIPWW63010

Description

Improvements at the 91st Ave WWTP of which Glendale is part owner. Includes GL03 metering station rehabilitation with EPCOR sharing in the cost of this project. This is Glendale's 6.5% share of costs.

Justification

Glendale is one of five partner-cities that own the 91st Avenue Wastewater Treatment Plant. Rehabilitation and improvements are on-going. Contribution is based on ownership equity and is mandatory. The City of Phoenix performs the work.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
NONCAPITAL	6030-Sewer	\$2,720,000	\$4,800,000	\$4,400,000	\$4,000,000	\$4,000,000	\$20,000,000	\$39,920,000
Grand Total		\$2,720,000	\$4,800,000	\$4,400,000	\$4,000,000	\$4,000,000	\$20,000,000	\$39,920,000

FY 2024-2033 Capital Improvement Program

Wastewater

SEWER LINE - PHASE V

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW63016

Project Number: CIPWW63016

Description

Rehabilitate or replace sewer lines in phase V segments. Design and construct based on condition assessments.

Justification

Reliably and safely convey sewage from residential and business through the sewer system. Project is needed to reduce risk of sewer line collapse and system overflows.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6030-Sewer	\$125,000						\$125,000
Grand Total		\$125,000						\$125,000

FY 2024-2033 Capital Improvement Program

Wastewater

Package Number
FY24-33CIP

Project Type
Wastewater

Project Number
CIPWW63024

SEWER MANHOLE REHAB PROGRAM

Project Number: CIPWW63024

Description

Manhole rehabilitation throughout the city. Construction performed in phases.

Justification

Manholes are in a very corrosive environment. It is important that sewage from residential homes and businesses can be reliably conveyed in sewer lines that have structural integrity. Rehabilitation reduces the risk of sewer line collapse.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6030-Sewer	\$480,000	\$480,000	\$480,000	\$500,000	\$500,000	\$2,800,000	\$5,240,000
EST CARRYOVER	6030-Sewer	\$370,000	\$0	\$0	\$0	\$0	\$0	\$370,000
INTRNL CHG	6030-Sewer	\$15,000	\$15,000	\$15,000	\$25,000	\$25,000	\$150,000	\$245,000
PUBLIC ART	6030-Sewer	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$50,000	\$75,000
Grand Total		\$870,000	\$500,000	\$500,000	\$530,000	\$530,000	\$3,000,000	\$5,930,000

FY 2024-2033 Capital Improvement Program

Wastewater

LIFT STATION REHAB- 67TH AVE & ACDC

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW63030

Project Number: CIPWW63030

Description

Assess condition and rehabilitate Lift Station #2 at 67th Avenue and the Arizona Canal Diversion Channel.

Justification

It is important to ensure the lift stations are in good operational conditions and meet safety requirements. Potential equipment failure would cause system overflows.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6030-Sewer	\$3,800,000						\$3,800,000
Grand Total		\$3,800,000						\$3,800,000

FY 2024-2033 Capital Improvement Program

Wastewater

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW63031

WASTEWATER CAPITAL EQUIPMENT

Project Number: CIPWW63031

Description

Replacement of capital equipment at wastewater facilities. Includes pumps, motors, PLC and VFD.

Justification

As equipment at the wastewater treatment plants reach the end of service-life, it is replaced. It is critical to ensure City's treatment facilities are in good operational condition to meet demands and regulatory requirements.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	6030-Sewer	\$50,000	\$500,000	\$250,000	\$250,000	\$250,000	\$5,000,000	\$6,300,000
EST CARRYOVER	6030-Sewer	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
NONCAPITAL	6030-Sewer	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Grand Total		\$400,000	\$500,000	\$250,000	\$250,000	\$250,000	\$5,000,000	\$6,650,000

FY 2024-2033 Capital Improvement Program

Wastewater

Package Number: FY24-33CIP
Project Type: Wastewater
Project Number: CIPWW63032

WASTEWATER COLLECTION IMPROVEMENTS

Project Number: CIPWW63032

Description

Study, design and construct improvements to wastewater collection system. Includes air relief valves, odor control, and force mains.

Justification

As wastewater collection system equipment reaches the end of service-life, it is replaced. It is critical to ensure City's collection system is in good operational condition to meet demands and regulatory requirements.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	6030-Sewer	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$5,000,000	\$6,500,000
EST CARRYOVER	6030-Sewer	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Grand Total		\$400,000	\$300,000	\$300,000	\$300,000	\$300,000	\$5,000,000	\$6,600,000

Water
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPWA19018	WATER RIGHTS & OTHER SUPPLY SOURCES	\$0	\$0	\$500,000	\$3,500,000	\$875,000	\$1,875,000	\$6,375,000	\$13,125,000
CIPWA19020	SCADA IMPROVEMENT PROGRAM	\$0	\$800,000	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$2,800,000
CIPWA19021	STORAGE & RECOVERY WELLS REHAB	\$50,000	\$100,000	\$450,000	\$0	\$0	\$460,000	\$2,200,000	\$3,260,000
CIPWA19022	GROUNDWATER WELLS & INTERCONNECTS	\$6,000,000	\$3,590,000	\$3,980,000	\$3,370,000	\$0	\$1,610,000	\$10,250,000	\$28,800,000
CIPWA21022	OASIS WTP - 2023 IMPROVEMENTS	\$400,000	\$1,280,000	\$1,766,000	\$0	\$0	\$0	\$16,500,000	\$19,946,000
CIPWA21023	PYRAMID PEAK WTP - 2027 IMPROVEMENT	\$0	\$0	\$0	\$500,000	\$3,000,000	\$3,000,000	\$23,000,000	\$29,500,000
CIPWA21024	CHOLLA WTP - 2023 IMPROVEMENTS	\$500,000	\$4,000,000	\$6,220,000	\$6,000,000	\$6,000,000	\$4,000,000	\$20,000,000	\$46,720,000
CIPWA21025	WATER LINE - PACK 2 REHAB	\$1,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,900,000
CIPWA21032	67TH AVE TRANS LINE IMPROVEMENTS	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000
CIPWA22071	WATER LINE - 59TH-GLENN TO NORTHERN	\$0	\$100,000	\$2,200,000	\$400,000	\$0	\$0	\$0	\$2,700,000
CIPWA22072	WATER LINE - CAMELBACK 51ST TO 59TH	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0	\$5,000,000
CIPWA22079	WATER LINE - BETHANY - 43RD TO 51ST	\$200,000	\$0	\$2,590,000	\$0	\$0	\$0	\$0	\$2,790,000
CIPWA23008	WATER METER DATA COLLECTION SYSTEM	\$650,000	\$2,500,000	\$1,000,000	\$0	\$0	\$0	\$0	\$4,150,000
CIPWA23009	ROOF REPLACEMENT - WATER	\$180,000	\$202,000	\$202,000	\$202,000	\$0	\$0	\$0	\$786,000
CIPWA23011	WATER DEVELOPMENT INFRASTRUCTURE	\$500,000	\$650,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$2,500,000
CIPWA60015	ASSET MANGEMENT PROGRAM	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
CIPWA60017	WATER & WASTEWATER SYSTEMS MODELING	\$100,000	\$500,000	\$150,000	\$150,000	\$150,000	\$150,000	\$0	\$1,200,000

Water
Summary by Project

Project Number	Project Title	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CIPWA60018	LABORATORY EQUIPMENT REPLACEMENT	\$200,000	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$500,000
CIPWA60019	VEHICLE REPLACEMENT PROGRAM	\$650,000	\$1,250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000	\$9,900,000
CIPWA61001	LARGE WATER VALVE REPLACEMENT PRGM	\$400,000	\$1,195,000	\$1,248,000	\$1,248,000	\$1,248,000	\$1,248,000	\$9,370,000	\$15,957,000
CIPWA61013	WATER LINE - REHABILITATION PROGRAM	\$500,000	\$2,996,000	\$2,996,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,650,000	\$28,142,000
CIPWA61023	WATER SYSTEM SECURITY	\$30,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$350,000	\$1,130,000
CIPWA61024	CHOLLA WTP - 2014 IMPROVEMENTS	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CIPWA61043	PYRAMID PEAK - 2017 IMPROVEMENTS	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
CIPWA61045	THUNDERBIRD RESERVOIR REHAB	\$275,000	\$2,400,000	\$1,100,000	\$0	\$0	\$0	\$0	\$3,775,000
CIPWA61047	METER VAULT REPLACEMENT PROGRAM	\$875,000	\$512,000	\$0	\$515,000	\$515,000	\$515,000	\$0	\$2,932,000
CIPWA61048	GROUNDWATER WELL REHAB PROGRAM	\$2,000,000	\$400,000	\$1,900,000	\$1,670,000	\$3,200,000	\$950,000	\$6,000,000	\$16,120,000
CIPWA61049	BOOSTER STATION - 69& DEER VALLEY	\$530,000	\$1,850,000	\$0	\$0	\$0	\$0	\$0	\$2,380,000
CIPWA61051	ACCUE LONG-TERM WATER CREDITS	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
CIPWA61054	DISTRIBUTION SYSTEM IMPROV PROGRAM	\$200,000	\$300,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0	\$2,500,000
CIPWA61061	WATER CAPITAL EQUIPMENT REPLACEMENT	\$0	\$500,000	\$600,000	\$700,000	\$700,000	\$700,000	\$3,500,000	\$6,700,000
CIPWA61062	TRANSMISSION LINE & VALVE ASSESSMNT	\$220,000	\$380,000	\$800,000	\$800,000	\$800,000	\$0	\$0	\$3,000,000
Grand Total		\$20,235,000	\$25,905,000	\$29,652,000	\$23,855,000	\$22,288,000	\$25,308,000	\$114,945,000	\$262,188,000

FY 2024-2033 Capital Improvement Program

Water
Summary by Funding Source

Funding Source	EST CARRYOVER	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
6020-Water	\$17,735,000	\$23,990,000	\$27,612,000	\$19,440,000	\$21,263,000	\$23,283,000	\$107,820,000	\$241,143,000
6065-2014-DIF Water	\$2,500,000	\$1,915,000	\$2,040,000	\$4,415,000	\$1,025,000	\$2,025,000	\$7,125,000	\$21,045,000
Grand Total	\$20,235,000	\$25,905,000	\$29,652,000	\$23,855,000	\$22,288,000	\$25,308,000	\$114,945,000	\$262,188,000

FY 2024-2033 Capital Improvement Program

Water

WATER RIGHTS & OTHER SUPPLY SOURCES

Project Number: CIPWA19018

Package Number
FY24-33CIP

Project Type
Water

Project Number
CIPWA19018

Description

100-year lease of Central Arizona Project water rights per the White Mountain Apache Tribe settlement for allocation of 2,363 acre feet annually. Execution of the agreement is at the Federal approval process level. 50% of settlement is required at final execution of agreement.

Justification

Council approved the lease settlement on February 24, 2009 and approved the amended and restated WMAT Water Quantification agreement on February 12, 2013. Additional water rights assures water is available for growth.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
NONCAPITAL	6065-2014-DIF Water		\$500,000	\$3,500,000	\$875,000	\$1,875,000	\$6,375,000	\$13,125,000
Grand Total			\$500,000	\$3,500,000	\$875,000	\$1,875,000	\$6,375,000	\$13,125,000

FY 2024-2033 Capital Improvement Program

Water

SCADA IMPROVEMENT PROGRAM

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA19020

Project Number: CIPWA19020

Description

Develop a plan to upgrade equipment of the Supervisory Control and Data Acquisition (SCADA) system to new technologies. Future year's will add equipment and improvements based on recommendations from study.

Justification

SCADA controls the automated treatment processes within the plants and distribution systems. System components are at end of service life. New technologies will reduce risk of failure at critical measurement points and increase resiliency of the systems.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
DESIGN	6020-Water	\$600,000			\$0	\$0		\$600,000
EQUIPMENT	6020-Water	\$200,000			\$1,000,000	\$1,000,000		\$2,200,000
Grand Total		\$800,000			\$1,000,000	\$1,000,000		\$2,800,000

Water

FY 2024-2033 Capital Improvement Program

Package Number
FY24-33CIP

Project Type
Water

Project Number
CIPWA19021

STORAGE & RECOVERY WELLS REHAB

Project Number: CIPWA19021

Description

Rehabilitate Aquifer Storage and Recovery wells (two at the Arrowhead WRF & two at Oasis Lake) and eight vadose zone recharge wells (six at the AWRF and two at Oasis Lake).

Justification

Wells require annual maintenance and equipment rehabilitation maintain the system's resiliency. These recharge wells recharge effluent to various groundwater levels to maximize groundwater storage credits for later withdrawal.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$50,000	\$0			\$0	\$0	\$50,000
INTRNL CHG	6020-Water	\$4,000	\$15,000			\$15,000	\$100,000	\$134,000
NONCAPITAL	6020-Water	\$96,000	\$435,000			\$445,000	\$2,100,000	\$3,076,000
Grand Total		\$150,000	\$450,000			\$460,000	\$2,200,000	\$3,260,000

Water

FY 2024-2033 Capital Improvement Program

Package Number
FY24-33CIP

Project Type
Water

Project Number
CIPWA19022

GROUNDWATER WELLS & INTERCONNECTS

Project Number: CIPWA19022

Description

Design and construct new direct-connect groundwater wells and interconnects to potable water supply from adjacent cities of Phoenix and Peoria.

Justification

Provide water supply for system growth and redundancy from multiple sources at times of restricted supply is critical. Wells provide direct supply during drought management, plant shut-down, or transmission interruptions.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$1,535,000	\$1,423,000	\$1,970,000		\$1,110,000	\$7,030,000	\$13,068,000
	6065-2014-DIF Water	\$575,000	\$600,000	\$735,000		\$0	\$0	\$1,910,000
DESIGN	6020-Water	\$660,000	\$1,060,000	\$500,000		\$440,000	\$2,600,000	\$5,260,000
	6065-2014-DIF Water	\$640,000	\$740,000	\$0		\$0	\$0	\$1,380,000
EST CARRYOVER	6020-Water	\$4,000,000	\$0	\$0		\$0	\$0	\$4,000,000
	6065-2014-DIF Water	\$2,000,000	\$0	\$0		\$0	\$0	\$2,000,000
INTRNL CHG	6020-Water	\$100,000	\$80,000	\$110,000		\$50,000	\$500,000	\$840,000
	6065-2014-DIF Water	\$50,000	\$50,000	\$30,000		\$0	\$0	\$130,000
PUBLIC ART	6020-Water	\$30,000	\$27,000	\$25,000		\$10,000	\$120,000	\$212,000
	6065-2014-DIF Water	\$30,000	\$27,000	\$25,000		\$10,000	\$120,000	\$212,000
Grand Total		\$9,590,000	\$3,980,000	\$3,370,000		\$1,610,000	\$10,250,000	\$28,800,000

FY 2024-2033 Capital Improvement Program

Water

OASIS WTP - 2023 IMPROVEMENTS

Project Number: CIPWA21022

Package Number
FY24-33CIP

Project Type
Water

Project Number
CIPWA21022

Description

Evaluate, design, and construction process improvements and rehabilitation of system components at the Oasis WTP. System components include: brine ponds, IX plant conveyance, Entry Point to Distribution System (EPDS), HVAC, chemical feed pumps, and other processes. Last five-year amount is placeholder for next assess & rehab cycle.

Justification

Oasis WTP was built in 2007 and expanded in 2012. Oasis treats 2.2 billion gallons of water for the southern and western portions of Glendale. A condition assessment and rehabilitation program of the plant every 5 - 7 years makes for a reliable and efficient treatment facility.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$1,000,000	\$1,600,000				\$13,500,000	\$16,100,000
DESIGN	6020-Water	\$200,000	\$80,000				\$2,350,000	\$2,630,000
EST CARRYOVER	6020-Water	\$400,000	\$0				\$0	\$400,000
INTRNL CHG	6020-Water	\$70,000	\$70,000				\$500,000	\$640,000
PUBLIC ART	6020-Water	\$10,000	\$16,000				\$150,000	\$176,000
Grand Total		\$1,680,000	\$1,766,000				\$16,500,000	\$19,946,000

FY 2024-2033 Capital Improvement Program

Water

PYRAMID PEAK WTP - 2027 IMPROVEMENT

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA21023

Project Number: CIPWA21023

Description

Evaluate, design, and construct process improvements and rehabilitation of system components at the Pyramid Peak WTP. System components include: gate valves, sedimentary basins, lagoon pumps, chlorine generator, and other systems. Last five-year amount is placeholder for next assess & rehab cycle. Peoria will contribute 55.6% of the cost.

Justification

Pyramid is a critical water treatment plant of CAP supplied water. Pyramid treats 12.1 billion gallons of water for the northern portion of Glendale and Peoria. A condition assessment and rehabilitation program of the plant every 5 - 7 years makes for a reliable and efficient treatment facility.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water			\$0	\$2,300,000	\$2,300,000	\$17,000,000	\$21,600,000
DESIGN	6020-Water			\$480,000	\$530,000	\$530,000	\$5,100,000	\$6,640,000
INTRNL CHG	6020-Water			\$20,000	\$150,000	\$150,000	\$750,000	\$1,070,000
PUBLIC ART	6020-Water			\$0	\$20,000	\$20,000	\$150,000	\$190,000
Grand Total				\$500,000	\$3,000,000	\$3,000,000	\$23,000,000	\$29,500,000

FY 2024-2033 Capital Improvement Program

Water

CHOLLA WTP - 2023 IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA21024

Project Number: CIPWA21024

Description

Evaluate, design, and construct process improvements and rehabilitation of system components at the Cholla WTP. The system components include: preoxidation, backwash pumps, centrifuge & solid handling, filters & floc drives, chlorine generator, and other systems. Last five-year amount is placeholder for next assess & rehab cycle.

Justification

Cholla is a critical water treatment plant of SRP supplied water. Cholla treats 4.3 billion gallons of water for the central portion of Glendale. A condition assessment and rehabilitation program of the plant every 5 - 7 years makes for a reliable and efficient treatment facility.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$3,320,000	\$4,450,000	\$4,725,000	\$4,820,000	\$3,230,000	\$15,000,000	\$35,545,000
DESIGN	6020-Water	\$500,000	\$1,500,000	\$1,000,000	\$900,000	\$500,000	\$4,100,000	\$8,500,000
EST CARRYOVER	6020-Water	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
INTRNL CHG	6020-Water	\$150,000	\$230,000	\$230,000	\$230,000	\$230,000	\$750,000	\$1,820,000
PUBLIC ART	6020-Water	\$30,000	\$40,000	\$45,000	\$50,000	\$40,000	\$150,000	\$355,000
Grand Total		\$4,500,000	\$6,220,000	\$6,000,000	\$6,000,000	\$4,000,000	\$20,000,000	\$46,720,000

FY 2024-2033 Capital Improvement Program

Water

WATER LINE - PACK 2 REHAB

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA21025

Project Number: CIPWA21025

Description

Design and construct waterline replacement. Work is performed in phases based on condition assessments. Includes segments in 54th Avenue, Maryland, Northern and Lamar.

Justification

The average age of the water distribution system is over 35 years old. Rehabilitation or replacement is performed based on evaluation of the condition of the line segment to reduce risk of failure.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$1,900,000						\$1,900,000
Grand Total		\$1,900,000						\$1,900,000

FY 2024-2033 Capital Improvement Program

Water

67TH AVE TRANS LINE IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA21032

Project Number: CIPWA21032

Description

Design and install access manholes to portals in the 67th Ave transmission line from PPWTP to Deer Valley Road. Project includes emergency repair parts and fittings.

Justification

Need access from the street level to assess the condition of large transmission line interior.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$700,000						\$700,000
Grand Total		\$700,000						\$700,000

Water

FY 2024-2033 Capital Improvement Program

WATER LINE - 59TH-GLENN TO NORTHERN

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA22071

Project Number: CIPWA22071

Description

Design and construct new water line and associated appurtenances. Includes 4,900'-water line, 48-valves, 16-service lines, and 5-fire hydrants in 59 Ave from Glenn to Northern Ave.

Justification

Street segments identified in Arterial Reconstruction Program due to low critical Pavement Condition Index (PCI) for replacement. Replace water line and valves 9-12 months ahead of construction start.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$0	\$1,605,000	\$302,000				\$1,907,000
DESIGN	6020-Water	\$100,000	\$500,000	\$75,000				\$675,000
INTRNL CHG	6020-Water	\$0	\$75,000	\$20,000				\$95,000
PUBLIC ART	6020-Water	\$0	\$20,000	\$3,000				\$23,000
Grand Total		\$100,000	\$2,200,000	\$400,000				\$2,700,000

Water

FY 2024-2033 Capital Improvement Program

WATER LINE - CAMELBACK 51ST TO 59TH

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA22072

Project Number: CIPWA22072

Description

Design and construct new water line and associated appurtenances in Camelback Road from 51st Ave to 59th Ave.

Justification

Street segments identified in Arterial Reconstruction Program due to low critical Pavement Condition Index (PCI) for replacement. Replace water line and valves 9-12 months ahead of construction start.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water					\$3,700,000		\$3,700,000
DESIGN	6020-Water					\$1,085,000		\$1,085,000
INTRNL CHG	6020-Water					\$180,000		\$180,000
PUBLIC ART	6020-Water					\$35,000		\$35,000
Grand Total						\$5,000,000		\$5,000,000

FY 2024-2033 Capital Improvement Program

Water

WATER LINE - BETHANY - 43RD TO 51ST

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA22079

Project Number: CIPWA22079

Description

Design and construct new water line & associated appurtenances. Includes 6,100' water line, 81 valves, 38 service lines, 20-fire hydrants in Bethany Home from 43rd to 300' west of 51st under Grand Ave.

Justification

Street segments identified in Arterial Reconstruction Program due to low critical Pavement Condition Index (PCI) for replacement. Replace water line and valves 9-12 months ahead of construction start.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$0	\$2,000,000					\$2,000,000
DESIGN	6020-Water	\$0	\$490,000					\$490,000
EST CARRYOVER	6020-Water	\$200,000	\$0					\$200,000
INTRNL CHG	6020-Water	\$0	\$80,000					\$80,000
PUBLIC ART	6020-Water	\$0	\$20,000					\$20,000
Grand Total		\$200,000	\$2,590,000					\$2,790,000

FY 2024-2033 Capital Improvement Program

Water

WATER METER DATA COLLECTION SYSTEM

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA23008

Project Number: CIPWA23008

Description

Evaluate Advance Metering Infrastructure (AMI) technologies. Manage the selection and implementation of the new water meter data collection infrastructure.

Justification

New water meter data collection technology can now provide real-time collection and billing results to manage treatment operations effectively and efficiently and provide enhance customer experience.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$650,000	\$0					\$650,000
NONCAPITAL	6020-Water	\$2,500,000	\$1,000,000					\$3,500,000
Grand Total		\$3,150,000	\$1,000,000					\$4,150,000

FY 2024-2033 Capital Improvement Program

Water

Package Number
FY24-33CIP

Project Type
Water

Project Number
CIPWA23009

ROOF REPLACEMENT – WATER

Project Number: CIPWA23009

Description

Replace roofs on water facilities per Facilities assessment schedule dated 11/22/2021.

Justification

Roof rehabilitation and replacement is needed to prevent damage to building infrastructure and contents.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$200,000	\$200,000	\$200,000				\$600,000
EST CARRYOVER	6020-Water	\$180,000	\$0	\$0				\$180,000
PUBLIC ART	6020-Water	\$2,000	\$2,000	\$2,000				\$6,000
Grand Total		\$382,000	\$202,000	\$202,000				\$786,000

FY 2024-2033 Capital Improvement Program Water

WATER DEVELOPMENT INFRASTRUCTURE

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA23011

Project Number: CIPWA23011

Description

Infrastructure Improvement Plan (IIP) includes projects for water line extension and oversizing in the city to the east of 115th Avenue and acquisition of water supply rights.

Justification

Provide funding for oversizing and extension of water line. Funding included in 2019 Infrastructure Improvement Plan (IIP).

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6065-2014-DIF Water	\$475,000	\$0	\$0	\$0	\$0	\$495,000	\$970,000
DESIGN	6065-2014-DIF Water	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$220,000	\$970,000
EST CARRYOVER	6065-2014-DIF Water	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
INTRNL CHG	6065-2014-DIF Water	\$25,000	\$0	\$0	\$0	\$0	\$35,000	\$60,000
Grand Total		\$1,150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$2,500,000

FY 2024-2033 Capital Improvement Program

Water

ASSET MANGEMENT PROGRAM

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA60015

Project Number: CIPWA60015

Description

Evaluate and replace asset management system enterprise application for additional functionalities and efficiencies.

Justification

Establishing an asset management system and replacing work order software will provide governance of how we maintain and replace assets for sustainability and provide real time data for prioritizing CIP Improvements.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$175,000						\$175,000
Grand Total		\$175,000						\$175,000

FY 2024-2033 Capital Improvement Program

Water

WATER & WASTEWATER SYSTEMS MODELING

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA60017

Project Number: CIPWA60017

Description

Update the Integrated Master Plan to include the plans for water, sewer and stormwater systems. Perform ad hoc Water & Wastewater Systems modeling.

Justification

This project provides needed planning and modeling to ensure necessary infrastructure is available, and water resources are available to meet anticipated demands to support future development.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$100,000	\$0	\$0	\$0	\$0		\$100,000
NONCAPITAL	6020-Water	\$500,000	\$150,000	\$150,000	\$150,000	\$150,000		\$1,100,000
Grand Total		\$600,000	\$150,000	\$150,000	\$150,000	\$150,000		\$1,200,000

Water

FY 2024-2033 Capital Improvement Program

Package Number
FY24-33CIP

Project Type
Water

Project Number
CIPWA60018

LABORATORY EQUIPMENT REPLACEMENT

Project Number: CIPWA60018

Description

Replace major water quality laboratory test equipment as each reaches the end of service-life.

Justification

Critical laboratory test equipment is at the end of useful life. Maintenance is becoming costly versus replacement or using outside laboratory services. Water quality testing is mandatory to the treatment of water.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	6020-Water	\$150,000	\$150,000					\$300,000
EST CARRYOVER	6020-Water	\$200,000	\$0					\$200,000
Grand Total		\$350,000	\$150,000					\$500,000

FY 2024-2033 Capital Improvement Program

Water

VEHICLE REPLACEMENT PROGRAM

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA60019

Project Number: CIPWA60019

Description

Replacement of vehicles, heavy trucks, and excavation equipment. Replacement is based on service life, usage, condition, and cost to maintain.

Justification

Mobility is critical to effectively and efficiently perform work required. The fleet is comprised of over 165 units for a cost to replace of more than \$10 million. Units range in value from \$50,000 to \$500,000 with service life of 10 to 20 years.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$650,000	\$0	\$0	\$0	\$0	\$0	\$650,000
VEHICLE	6020-Water	\$1,250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000	\$9,250,000
Grand Total		\$1,900,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000	\$9,900,000

FY 2024-2033 Capital Improvement Program

Water

LARGE WATER VALVE REPLACEMENT PRGM

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61001

Project Number: CIPWA61001

Description

Replace 6" to 18" water main valves, related water lines and fire hydrants to maintain the operational reliability of the City's water distribution and fire suppression systems. Depending on size and condition, 150 to 200 valves are replaced annually.

Justification

Age of main valves vary, with many of them over 25 years old. Replacement is required along with any attached fire hydrants and service lines to reduce the risk of equipment failure.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$1,145,000	\$1,195,000	\$1,195,000	\$1,195,000	\$1,195,000	\$9,048,000	\$14,973,000
EST CARRYOVER	6020-Water	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
INTRNL CHG	6020-Water	\$40,000	\$42,000	\$42,000	\$42,000	\$42,000	\$232,000	\$440,000
PUBLIC ART	6020-Water	\$10,000	\$11,000	\$11,000	\$11,000	\$11,000	\$90,000	\$144,000
Grand Total		\$1,595,000	\$1,248,000	\$1,248,000	\$1,248,000	\$1,248,000	\$9,370,000	\$15,957,000

Water

FY 2024-2033 Capital Improvement Program

Package Number
FY24-33CIP

Project Type
Water

Project Number
CIPWA61013

WATER LINE - REHABILITATION PROGRAM

Project Number: CIPWA61013

Description

Design and construct waterline replacement. Work is performed in phases based on condition assessments. As segments are scheduled, budget will be separated into single project from this placeholder.

Justification

The average age of the water distribution system is over 35 years old. Rehabilitation or replacement is performed based on evaluation of the condition of the line segment to reduce risk of failure.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$2,600,000	\$2,600,000	\$2,600,000	\$2,500,000	\$2,500,000	\$9,160,000	\$21,960,000
DESIGN	6020-Water	\$300,000	\$300,000	\$300,000	\$400,000	\$400,000	\$3,000,000	\$4,700,000
EST CARRYOVER	6020-Water	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
INTRNL CHG	6020-Water	\$76,000	\$76,000	\$80,000	\$80,000	\$80,000	\$400,000	\$792,000
PUBLIC ART	6020-Water	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$90,000	\$190,000
Grand Total		\$3,496,000	\$2,996,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,650,000	\$28,142,000

FY 2024-2033 Capital Improvement Program

Water

WATER SYSTEM SECURITY

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61023

Project Number: CIPWA61023

Description

Replace video, communication, and perimeter equipment to enhance security of city's water supply, treatment plants and distribution systems.

Justification

Replace cameras and equipment at Water Services facilities to further enhance security of City's water supply, treatment plants and distribution systems. Required to ensure the city complies with the federal homeland security requirements.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	6020-Water	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$350,000	\$1,100,000
EST CARRYOVER	6020-Water	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Grand Total		\$180,000	\$150,000	\$150,000	\$150,000	\$150,000	\$350,000	\$1,130,000

FY 2024-2033 Capital Improvement Program

Water

CHOLLA WTP - 2014 IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61024

Project Number: CIPWA61024

Description

Study, design, and construct improvements to storage reservoirs, chemical feed system, site lighting, electrical feed system, SCADA controls, booster stations and admin building improvements.

Justification

Cholla is a critical water treatment plant. This plant provides 4 billion gallons of water annually to the central portion of Glendale. Rehabilitation reduces risk of equipment failure, loss of service to citizens, and implements new efficiencies.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$1,000,000						\$1,000,000
Grand Total		\$1,000,000						\$1,000,000

FY 2024-2033 Capital Improvement Program

Water

PYRAMID PEAK - 2017 IMPROVEMENTS

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61043

Project Number: CIPWA61043

Description

Study, design, and construct process improvements to the water supply system, wash water system, chemical feed system, electrical system, and HVAC systems. City of Peoria shares in 23% of the costs.

Justification

Pyramid is a critical water treatment plant. The plant provides 13 billion gallons of water annually to the northern portion of Glendale. Rehabilitation reduces risk of equipment failure, loss of service to citizens, and implements new efficiencies.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$2,000,000						\$2,000,000
Grand Total		\$2,000,000						\$2,000,000

Water

FY 2024-2033 Capital Improvement Program

Project Number
CIPWA61045

Project Type
Water

Package Number
FY24-33CIP

THUNDERBIRD RESERVOIR REHAB

Project Number: CIPWA61045

Description

Design and construct improvements to improve water quality and water delivery during peak demand and construct roof replacement.

Justification

The 12 million gallon reservoir was constructed in 1985 and is essential to meet peak hourly water demand within the northern and central portion of Glendale.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$2,100,000	\$1,050,000					\$3,150,000
DESIGN	6020-Water	\$210,000	\$0					\$210,000
EST CARRYOVER	6020-Water	\$275,000	\$0					\$275,000
INTRNL CHG	6020-Water	\$65,000	\$40,000					\$105,000
PUBLIC ART	6020-Water	\$25,000	\$10,000					\$35,000
Grand Total		\$2,675,000	\$1,100,000					\$3,775,000

Water

FY 2024-2033 Capital Improvement Program

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61047

METER VAULT REPLACEMENT PROGRAM

Project Number: CIPWA61047

Description

Program to replace 204 large in-ground meter vaults. Work will be contracted in phases. Have completed 142 vaults. Cost varies with each vault upgrade.

Justification

The program includes evaluation of each vault as to repair or replace to meet safety standards for confined space entry.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$500,000		\$400,000	\$400,000	\$400,000		\$1,700,000
DESIGN	6020-Water	\$0		\$100,000	\$100,000	\$100,000		\$300,000
EST CARRYOVER	6020-Water	\$875,000		\$0	\$0	\$0		\$875,000
INTRNL CHG	6020-Water	\$10,000		\$12,000	\$12,000	\$12,000		\$46,000
PUBLIC ART	6020-Water	\$2,000		\$3,000	\$3,000	\$3,000		\$11,000
Grand Total		\$1,387,000		\$515,000	\$515,000	\$515,000		\$2,932,000

FY 2024-2033 Capital Improvement Program Water

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61048

GROUNDWATER WELL REHAB PROGRAM

Project Number: CIPWA61048

Description

Assess operating components and water quality at sixteen groundwater wells. Rehab and replace well and components per assessment.

Justification

Wells need rehabilitation every 5-10 years to maintain production and water quality levels and replacement at end of service-life. Rehabilitation reduces risk of equipment failure, loss of service, and decrease in water quality.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$238,000	\$1,330,000	\$1,210,000	\$2,600,000	\$851,000	\$5,200,000	\$11,429,000
DESIGN	6020-Water	\$150,000	\$500,000	\$400,000	\$455,000	\$50,000	\$500,000	\$2,055,000
EST CARRYOVER	6020-Water	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
INTRNL CHG	6020-Water	\$10,000	\$60,000	\$50,000	\$120,000	\$40,000	\$250,000	\$530,000
PUBLIC ART	6020-Water	\$2,000	\$10,000	\$10,000	\$25,000	\$9,000	\$50,000	\$106,000
Grand Total		\$2,400,000	\$1,900,000	\$1,670,000	\$3,200,000	\$950,000	\$6,000,000	\$16,120,000

FY 2024-2033 Capital Improvement Program

Water

BOOSTER STATION - 69& DEER VALLEY

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61049

Project Number: CIPWA61049

Description

Make operating improvements between Zone 2 and Zone 3 water distribution system to increase service resiliency. Includes rehabilitation to Hillcrest Ranch booster station (HRBS) pumps, motors, electrical and communication components.

Justification

This booster station was constructed in 1992 and is being upgraded to provide emergency water supply from the southern to the northern portion of Glendale if there is an event of reduced production.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$1,800,000						\$1,800,000
EST CARRYOVER	6020-Water	\$530,000						\$530,000
INTRNL CHG	6020-Water	\$40,000						\$40,000
PUBLIC ART	6020-Water	\$10,000						\$10,000
Grand Total		\$2,380,000						\$2,380,000

FY 2024-2033 Capital Improvement Program

Water

ACCRUE LONG-TERM WATER CREDITS

Project Number: CIPWA61051

Package Number
FY24-33CIP

Project Type
Water

Project Number
CIPWA61051

Description

Using several of the underground storage facilities, purchase Central Arizona Project water to store and accrue long-term water storage credits for use during supply shortages.

Justification

Accrued long-term water storage credits (LTWC) can be recovered during a time of drought. LTWC adds to city's water portfolio needed for the ADWR 100-year Assured Water Supply designation. This program adds resiliency to the city water supply.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
NONCAPITAL	6020-Water	\$100,000						\$100,000
Grand Total		\$100,000						\$100,000

Water

FY 2024-2033 Capital Improvement Program

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61054

DISTRIBUTION SYSTEM IMPROV PROGRAM

Project Number: CIPWA61054

Description

Design and construct water distribution system improvements city-wide. Includes PRVs, water instrumentation, flow meters, sub-zone splitting.

Justification

Pressure reducing valves (PRV) and process control systems have reached the end of useful life. It is very important to ensure the PRVs are functional to move water between different pressure zones to meet water demand and manage water pressure.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
CONSTRUCT	6020-Water	\$180,000	\$380,000	\$380,000	\$380,000	\$380,000		\$1,700,000
DESIGN	6020-Water	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000
EST CARRYOVER	6020-Water	\$200,000	\$0	\$0	\$0	\$0		\$200,000
INTRNL CHG	6020-Water	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000		\$90,000
PUBLIC ART	6020-Water	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000		\$10,000
Grand Total		\$500,000	\$500,000	\$500,000	\$500,000	\$500,000		\$2,500,000

FY 2024-2033 Capital Improvement Program

Water

WATER CAPITAL EQUIPMENT REPLACEMENT

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61061

Project Number: CIPWA61061

Description

Replacement of capital equipment at water facilities. Includes Programmable Logic Controllers (PLC), Variable Frequency Drives (VFD), miscellaneous pumps and motors.

Justification

As equipment at the water treatment plants reaches the end of service-life, it is replaced. It is critical to ensure City's water treatment facilities are in good operational condition to meet water demands and regulatory requirements.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EQUIPMENT	6020-Water	\$500,000	\$600,000	\$700,000	\$700,000	\$700,000	\$3,500,000	\$6,700,000
Grand Total		\$500,000	\$600,000	\$700,000	\$700,000	\$700,000	\$3,500,000	\$6,700,000

FY 2024-2033 Capital Improvement Program

Water

TRANSMISSION LINE & VALVE ASSESSMNT

Package Number: FY24-33CIP
Project Type: Water
Project Number: CIPWA61062

Project Number: CIPWA61062

Description

Assess condition of 48" and larger water transmission line and valves for future rehabilitation. The first assessment is for the 67th Ave line from the Pyramid Peak WTP.

Justification

The 67th Ave transmission main was installed in 1987. This line conveys water from Pyramid Peak WTP to Glendale water customers in the northern portions of the City and the City of Peoria Turnout and needs the condition to be assessed.

Capital Costs

Category	Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029-2033	Grand Total
EST CARRYOVER	6020-Water	\$220,000	\$0	\$0	\$0			\$220,000
INTRNL CHG	6020-Water	\$20,000	\$20,000	\$20,000	\$20,000			\$80,000
NONCAPITAL	6020-Water	\$360,000	\$780,000	\$780,000	\$780,000			\$2,700,000
Grand Total		\$600,000	\$800,000	\$800,000	\$800,000			\$3,000,000

Schedules

Fiscal Year 2023–2024 Annual Budget Book



WHY HAVE SCHEDULES?

The budget schedules summarize the City's financial activities in a comprehensive, numeric format. They are intended to give the reader a glance at the city's financial situation. *Schedule 1* is the most comprehensive schedule, offering a summary of all pertinent financial information for all the City's funds. The reader can readily determine the starting and ending fund balances, transfers in and out, revenues and operating, capital and debt service expenditures for each fund.

The remaining schedules provide in-depth detail of budgetary information which is necessary for the smooth operation of the city. All the schedules serve as handy reference materials to City of Glendale employees and to the public.

This section includes detailed analyses and reports for the following areas:

- ❖ **Schedule 1** is a summary of the inflows and outflows and the effect on **fund balance**
- ❖ **Schedule 2** is a multi-year look at **revenues** by individual fund
- ❖ **Schedule 3** is a multi-year look at **operating expenditures**
- ❖ **Schedule 4** is a summary of scheduled **inter-fund transfers**
- ❖ **Schedule 5** is a multi-year look at Glendale **property tax** rates and levies
- ❖ **Schedule 6** is a multi-year listing of departmental **authorized staffing** by position
- ❖ **Schedule 7** is current year **debt service** obligations
- ❖ **Schedule 8** is a listing of **internal services premiums** by fund and department

Official Budget Forms per the State of Arizona Office of the Auditor General:

- ❖ **Schedule A** - Summary Schedule of Estimated Revenues and Expenditures/Expenses
- ❖ **Schedule B** - Tax Levy and Tax Rate Information
- ❖ **Schedule C** - Revenues Other Than Property Taxes
- ❖ **Schedule D** - Other Financing Sources/<Uses> and Inter-fund Transfers
- ❖ **Schedule E** - Expenditures/Expenses by Fund
- ❖ **Schedule F** - Expenditures/Expenses by Department
- ❖ **Schedule G** - Full-Time Employees and Personnel Compensation

City of Glendale
Schedule 1 - Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
General Fund										
1000-General Fund	135,717,615	361,050,597	47,213,190	(115,052,417)	(282,686,580)	-	-	(5,000,000)	(287,686,580)	141,242,405
1020-Vehicle Replacement	3,877,243	270,000	4,307,687	-	(8,143,171)	-	-	-	(8,143,171)	311,758
Sub-Total General Fund	139,594,858	361,320,597	51,520,877	(115,052,417)	(290,829,751)	-	-	(5,000,000)	(295,829,751)	141,554,163
Special Revenue Funds										
2100-Utility Bill Donation	93,016	150,000	-	-	(150,000)	-	-	-	(150,000)	93,016
2010-Home Grant	611,913	2,354,606	-	-	(2,966,519)	-	-	-	(2,966,519)	-
2020-Neighborhood Stabilization	842,983	111,237	-	-	(954,220)	-	-	-	(954,220)	-
2030-Neighborhood Stabilization Pgm3	69,613	157,687	-	-	(227,300)	-	-	-	(227,300)	-
2040-C.D.B.G.	335,548	3,986,707	-	-	(4,322,255)	-	-	-	(4,322,255)	-
2041-CDBG-CV1	-	713,286	-	-	(713,286)	-	-	-	(713,286)	-
2044-CDBG-CV3	-	503,695	-	-	(503,695)	-	-	-	(503,695)	-
2050-Highway User Revenue Fund	15,997,957	19,701,862	-	(5,762,372)	(14,645,085)	(3,663,680)	-	(1,500,000)	(19,808,765)	10,128,682
2060-Transportation Grants	3,733,778	8,692,363	-	-	(2,700,000)	(9,726,141)	-	-	(12,426,141)	-
2070-Transportation Sales Tax	78,439,498	46,083,494	-	(29,638,409)	(18,499,937)	(13,973,502)	-	(3,000,000)	(35,473,440)	59,411,143
2080-Police Special Revenue	13,341,265	27,814,519	-	(31,814,519)	-	-	-	-	-	9,341,265
2090-Fire Special Revenue	7,024,600	13,898,671	-	(15,398,671)	-	-	-	-	-	5,524,600
2110-Arts Commission	1,370,827	996,447	-	-	(468,097)	(1,165,125)	-	-	(1,633,222)	734,052
2120-Court Security Bonds	262,189	266,500	167,047	-	(528,689)	-	-	-	(528,689)	-
2130-Airport Special Revenue	-	1,108,138	167,047	-	(1,275,185)	-	-	-	(1,275,185)	-
2140-CAP Grant	-	4,100,832	64,299	-	(3,370,611)	-	-	-	(3,370,611)	794,520
2150-Emergency Shelter Grant	-	283,173	-	-	(283,173)	-	-	-	(283,173)	-
2151-Emergency Shelter Grant CV1	-	57,000	-	-	(57,000)	-	-	-	(57,000)	-
2152-Emergency Shelter Grant CV2	-	500,000	-	-	(500,000)	-	-	-	(500,000)	-
2160-Other Grants	-	70,654,242	-	-	(9,731,098)	(5,552,350)	-	(55,370,795)	(70,654,242)	-
2161-American Recovery Plan Act	15,965,004	-	-	(1,100,336)	(883,500)	-	-	-	(883,500)	13,981,168
2170-Rico Funds	1,584,971	1,015,000	-	-	(1,630,263)	-	-	-	(1,630,263)	969,708
2180-Park and Rec Designated	247,031	6,700	-	-	(63,973)	-	-	-	(63,973)	189,758
2190-Airport Capital Grant	4,648,009	3,822,305	-	-	-	(8,470,314)	-	-	(8,470,314)	-
2200-Training Facility Revenue	2,694,580	534,648	3,423,830	-	(3,336,243)	(2,827,224)	-	-	(6,163,467)	489,592
Sub-Total Special Revenue Fund	147,262,783	207,513,112	3,655,176	(83,714,308)	(67,810,129)	(45,378,337)	-	(59,870,795)	(173,059,261)	101,657,502
Debt Service Funds										
3010-General Obligation Debt. Srv	899,750	22,837,857	-	-	-	-	(10,119,319)	-	(10,119,319)	13,618,288
3020-HURF Debt Service	43,456	-	-	-	-	-	-	-	-	43,456
3030-MPC Debt Service	12,007,764	-	10,349,951	-	-	-	(13,154,115)	-	(13,154,115)	9,203,601
3040-Transportation Debt Service	627,278	-	6,704,040	-	-	-	(6,708,897)	-	(6,708,897)	622,421
3050-Excise Tax Debt Service	471,142	-	22,000,321	-	-	-	(22,017,321)	-	(22,017,321)	454,142
3060-POB Debt Service	203,587	-	18,775,807	-	-	-	(18,732,044)	-	(18,732,044)	247,350
Sub-Total Debt Service Funds	14,252,977	22,837,857	57,830,119	-	-	-	(70,731,696)	-	(70,731,696)	24,189,257
Permanent Funds										
8010-Cemetery	6,139,291	26,000	-	-	-	-	-	(6,165,291)	(6,165,291)	-
Sub-Total Permanent Funds	6,139,291	26,000	-	-	-	-	-	(6,165,291)	(6,165,291)	-

City of Glendale
Schedule 1 - Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
Capital Project Funds										
1080-General Government Capital Prj	64,536,436	-	52,605,831	-	-	(117,142,267)	-	-	(117,142,267)	-
4010-Street Construction 1999 Auth	1,529,429	11,355,749	-	-	-	(13,094,609)	-	-	(13,094,609)	(209,431)
4020-Hurf Capital Projects	-	-	5,762,372	-	-	(5,762,372)	-	-	(5,762,372)	-
4030-Transportation Capital Proj	-	-	22,934,369	-	-	(22,934,369)	-	-	(22,934,369)	-
4040-Public Safety Construction	4,223,195	20,264,237	-	-	-	(37,477,845)	-	-	(37,477,845)	(12,990,413)
4050-Parks Construction	-	6,594,448	-	-	-	(11,792,695)	-	-	(11,792,695)	(5,198,247)
4060-Government Facil 1999 Auth	-	10,168,247	-	-	-	(13,293,340)	-	-	(13,293,340)	(3,125,093)
4070-Economic Development	2,943,150	-	-	-	-	-	(2,943,150)	-	(2,943,150)	-
4080-Cultural Facility	667,151	3,000,000	-	-	-	(4,404,209)	-	-	(4,404,209)	(737,058)
4090-Open Space/Trail Construction	1,179,599	5,000,000	-	-	-	(10,977,337)	-	-	(10,977,337)	(4,797,738)
4100-Library Construction	-	1,675,715	-	-	-	(4,157,381)	-	-	(4,157,381)	(2,481,666)
4110-Flood Control Construction	2,026,658	3,797,750	-	-	-	(5,790,340)	-	(34,068)	(5,824,408)	-
4165-2014-DIF Fire	3,117,634	31,176	-	-	-	-	-	(3,148,810)	(3,148,810)	-
4173-2019-DIF Fire	7,292,732	2,057,335	-	-	-	(75,000)	-	(9,275,067)	(9,350,067)	-
4191-2012-DIF Police Facilities	-	-	-	-	-	-	-	-	-	-
4215-2014-DIF Police	741,282	7,413	-	-	-	-	-	(748,695)	(748,695)	-
4223-2019-DIF Police	7,322,053	1,784,891	-	-	-	-	-	(9,106,944)	(9,106,944)	-
4283-2012-DIF Libraries	-	-	-	-	-	-	-	-	-	-
4284-2019-DIF Libraries	1,228,180	391,499	-	-	-	(13,106)	-	(1,606,573)	(1,619,679)	-
4325-2014-DIF Parks & Rec	1,249,696	(1,784)	-	-	-	(1,247,913)	-	-	(1,247,913)	-
4365-2012-DIF Parks & Rec	-	-	-	-	-	-	-	-	-	-
4383-2019-DIF Parks & Rec	5,964,672	2,107,399	-	-	-	(3,594,502)	-	(4,477,569)	(8,072,071)	-
4405-2012-DIF Streets	-	-	-	-	-	-	-	-	-	-
4410-2014-DIF Streets Zone 1 East	2,787,802	27,878	-	-	-	(1,903,403)	-	(912,277)	(2,815,680)	-
4420-2014-DIF Streets Zn 2 West 101	938,128	9,381	-	-	-	(937,975)	-	(9,534)	(947,509)	-
4430-2014-DIF Streets Zn 3 West 303	9,019	90	-	-	-	-	-	(9,109)	(9,109)	-
4431-2019-DIF-Streets	22,988,981	8,822,164	-	-	-	(2,533,530)	-	(29,277,615)	(31,811,145)	-
4434-2023-DIF Streets West	84,000	883,896	-	-	-	(967,896)	-	-	(967,896)	-
4610-ARPA Capital Projects	28,276,608	-	1,100,336	-	-	(29,376,944)	-	-	(29,376,944)	-
Sub-Total Capital Fund	159,106,405	77,977,485	82,402,909	-	-	(287,477,034)	-	(61,549,411)	(349,026,445)	(29,539,645)
Enterprise Funds										
6020+ Water and Sewer	44,191,790	161,339,879	26,948,565	(26,115,250)	(77,134,650)	(77,710,384)	(26,115,250)	(2,000,000)	(182,960,285)	23,404,700
6110+ Landfill	15,132,537	14,787,730	1,130,559	-	(11,920,489)	(15,188,542)	(717,250)	(500,000)	(28,326,281)	2,724,545
6120-Solid Waste	1,117,219	26,072,263	390,000	-	(22,404,334)	(4,260,231)	-	(200,000)	(26,864,565)	714,917
6130-Housing Public Activities	-	17,240,136	1,003,771	-	(18,243,907)	-	-	-	(18,243,907)	-
Sub-Total Enterprise Funds	60,441,546	219,440,009	29,472,895	(26,115,250)	(129,703,380)	(97,159,157)	(26,832,500)	(2,700,000)	(256,395,038)	26,844,162
Internal Service Funds										
7010-Risk Management Self Insurance	11,333,852	12,902,919	-	-	(12,902,919)	-	-	(1,000,000)	(13,902,919)	10,333,852
7020-Workers Comp Self Insurance	16,739,700	11,730,572	-	-	(11,730,572)	-	-	(1,000,000)	(12,730,572)	15,739,700
7030-Benefits Trust	11,118,449	36,587,174	-	-	(36,587,174)	-	-	-	(36,587,174)	11,118,449
7040-Fleet Services	4,624	15,029,130	-	-	(15,029,130)	-	-	-	(15,029,130)	4,624
7050-Technology	6,573,151	20,446,229	-	-	(20,446,229)	-	-	-	(20,446,229)	6,573,151
7060-Technology Projects	5,793,672	4,302,823	-	-	(10,096,495)	-	-	-	(10,096,495)	-
Sub-Total Internal Service Funds	51,563,448	100,998,847	-	-	(106,792,518)	-	-	(2,000,000)	(108,792,518)	43,769,776
TOTAL	578,361,309	990,113,907	224,881,975	(224,881,975)	(595,135,779)	(430,014,528)	(97,564,196)	(137,285,497)	(1,260,000,000)	308,475,215

FUND - DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
General Fund				
1000-General Fund				
City Sales Tax	\$ 167,020,621	\$ 159,522,397	\$ 173,487,263	\$ 174,018,883
State Income Tax	\$ 32,779,906	\$ 47,928,882	\$ 47,928,882	\$ 66,946,046
State Shared Sales Tax	\$ 35,085,822	\$ 35,543,989	\$ 35,543,989	\$ 36,171,353
Grants	\$ 1,576,627	\$ 4,378,160	\$ 14,378,160	\$ 13,608,160
Motor Vehicle In-Lieu	\$ 11,814,659	\$ 11,757,750	\$ 11,757,750	\$ 12,007,158
Staff & Adm Chargebacks	\$ 10,000,000	\$ 8,839,560	\$ 8,839,560	\$ 8,839,560
Building Permits	\$ 8,457,132	\$ 9,280,940	\$ 9,280,940	\$ 6,983,506
Property Tax	\$ 6,034,242	\$ 6,266,777	\$ 6,266,777	\$ 6,553,047
Plan Check Fees	\$ 6,316,793	\$ 4,006,469	\$ 6,946,640	\$ 5,557,006
Gas/Electric Franchise Fees	\$ 2,939,470	\$ 3,144,799	\$ 4,404,047	\$ 5,290,388
Miscellaneous	\$ 1,986,106	\$ 4,574,508	\$ 6,700,414	\$ 5,262,458
Court Revenue	\$ 2,249,680	\$ 2,597,095	\$ 2,597,095	\$ 2,259,158
Interest	\$ 94,566	\$ 156,716	\$ 156,716	\$ 2,100,690
Engineering Plan Check Revenue	\$ 1,964,776	\$ 1,485,398	\$ 2,803,319	\$ 1,846,208
Cable Franchise Fees	\$ 1,212,372	\$ 1,423,969	\$ 1,423,969	\$ 1,844,305
Facility Rental Income	\$ 1,821,717	\$ 1,331,729	\$ 1,331,729	\$ 1,422,431
Fire Department Other Fees	\$ 1,011,772	\$ 1,212,477	\$ 1,212,477	\$ 1,399,506
Recreation Revenue	\$ 1,036,992	\$ 1,388,553	\$ 1,388,553	\$ 1,222,464
Fire Dept CD Fees	\$ 985,462	\$ 518,610	\$ 1,270,647	\$ 1,175,635
Planning/Zoning	\$ 1,428,830	\$ 1,715,990	\$ 1,715,990	\$ 1,044,051
St Shared Smart & Safe-Police	\$ 956,290	\$ 227,744	\$ 227,744	\$ 984,979
Right-of-Way Permits	\$ 1,304,655	\$ 940,590	\$ 940,590	\$ 949,996
State Shared Smart & Safe-Fire	\$ 610,202	\$ 440,564	\$ 440,564	\$ 628,508
Lease Proceeds	\$ 561,759	\$ 568,176	\$ 568,176	\$ 568,176
City Property Rental	\$ 489,666	\$ 461,822	\$ 461,822	\$ 461,822
Bus./Prof. Licenses	\$ 1,056,873	\$ 1,028,391	\$ 1,028,391	\$ 345,319
Traffic Engineering Plan Check	\$ 476,602	\$ 106,889	\$ 106,889	\$ 296,507
SRP In-Lieu	\$ 290,575	\$ 288,413	\$ 288,413	\$ 291,297
Arena Fees	\$ 1,858,126	\$ 2,023,484	\$ 2,023,484	\$ 278,149
SRO Revenue	\$ 456,208	\$ 204,525	\$ 204,525	\$ 204,525
Cemetery Revenue	\$ 373,105	\$ 392,481	\$ 392,481	\$ 200,582
Business Licenses	\$ 237,878	\$ 218,516	\$ 218,516	\$ 79,830
Liquor Licenses	\$ 222,625	\$ 186,413	\$ 186,413	\$ 67,115
Water Franchise Fees	\$ 73,165	\$ 59,241	\$ 59,241	\$ 58,872
Equipment Rental	\$ 40,423	\$ 19,470	\$ 19,470	\$ 33,441
Library Fines/Fees	\$ 15,666	\$ 17,040	\$ 17,040	\$ 27,434
Security Revenue	\$ 19,682	\$ 25,876	\$ 25,876	\$ 22,034
Camelback Ranch Rev-Fire	\$ 6,687	\$ 8,266	\$ 8,266	\$ -
1000-General Fund Total	\$ 304,867,732	\$ 314,292,668	\$ 346,652,818	\$ 361,050,597
1020-Vehicle Replacement				
Miscellaneous	\$ 319,236	\$ 250,000	\$ 250,000	\$ 250,000
Interest	\$ 14,864	\$ 20,000	\$ 20,000	\$ 20,000
1020-Vehicle Replacement Total	\$ 334,100	\$ 270,000	\$ 270,000	\$ 270,000
General Fund Total	\$ 305,201,832	\$ 314,562,668	\$ 346,922,818	\$ 361,320,597

FUND - DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
Special Revenue Funds				
2010-Home Grant				
Grants	\$ 688,625	\$ 5,130,846	\$ 5,130,846	\$ 2,354,606
2010-Home Grant Total	\$ 688,625	\$ 5,130,846	\$ 5,130,846	\$ 2,354,606
2020-Neighborhood Stabilization				
Grants	\$ 14,385	\$ 233,816	\$ 233,816	\$ 111,237
Miscellaneous	\$ -	\$ 65,000	\$ 65,000	\$ -
2020-Neighborhood Stabilization Total	\$ 14,385	\$ 298,816	\$ 298,816	\$ 111,237
2030-Neighborhd Stabilization Pgm3				
Grants	\$ -	\$ 227,300	\$ 227,300	\$ 157,687
2030-Neighborhd Stabilization Pgm3 Total	\$ -	\$ 227,300	\$ 227,300	\$ 157,687
2040-CDBG				
Grants	\$ 2,386,031	\$ 6,327,029	\$ 6,327,029	\$ 3,986,707
Miscellaneous	\$ -	\$ 20,211	\$ 20,211	\$ -
2040-CDBG Total	\$ 2,386,031	\$ 6,347,240	\$ 6,347,240	\$ 3,986,707
2060-Transportation Grants				
Grants	\$ 905,620	\$ 4,509,940	\$ 4,509,940	\$ 8,692,363
2060-Transportation Grants Total	\$ 905,620	\$ 4,509,940	\$ 4,509,940	\$ 8,692,363
2070-Transportation Sales Tax				
City Sales Tax	\$ 42,653,973	\$ 41,418,288	\$ 41,418,288	\$ 44,212,150
Miscellaneous	\$ 5,159,690	\$ 279,894	\$ 279,894	\$ 1,502,153
Interest	\$ 390,735	\$ 622,838	\$ 622,838	\$ 276,707
Transit Revenue	\$ 86,832	\$ 87,166	\$ 87,166	\$ 92,484
Grants	\$ 844,149	\$ -	\$ -	\$ -
2070-Transportation Sales Tax Total	\$ 49,135,379	\$ 42,408,186	\$ 42,408,186	\$ 46,083,494
2080-Police Special Revenue				
City Sales Tax	\$ 26,522,821	\$ 25,210,017	\$ 25,210,017	\$ 27,814,519
2080-Police Special Revenue Total	\$ 26,522,821	\$ 25,210,017	\$ 25,210,017	\$ 27,814,519
2090-Fire Special Revenue				
City Sales Tax	\$ 13,253,241	\$ 12,634,548	\$ 12,634,548	\$ 13,898,671
2090-Fire Special Revenue Total	\$ 13,253,241	\$ 12,634,548	\$ 12,634,548	\$ 13,898,671
2100-Utility Bill Donation				
Miscellaneous	\$ 80,144	\$ 149,000	\$ 149,000	\$ 149,000
Interest	\$ 334	\$ 1,000	\$ 1,000	\$ 1,000
2100-Utility Bill Donation Total	\$ 80,478	\$ 150,000	\$ 150,000	\$ 150,000
2110-Arts Commission				
Miscellaneous	\$ 490,699	\$ 616,119	\$ 616,119	\$ 996,447
Interest	\$ 6,420	\$ -	\$ -	\$ -
2110-Arts Commission Total	\$ 497,119	\$ 616,119	\$ 616,119	\$ 996,447
2120-Court Security Bonds				
Court Revenue	\$ 253,567	\$ 246,400	\$ 246,400	\$ 246,400
Miscellaneous	\$ 28,410	\$ 17,000	\$ 17,000	\$ 17,000
Interest	\$ 1,135	\$ 3,100	\$ 3,100	\$ 3,100
St Shared Smart & Safe-Courts	\$ 15	\$ -	\$ -	\$ -
2120-Court Security Bonds Total	\$ 283,126	\$ 266,500	\$ 266,500	\$ 266,500
2130-Airport Special Revenue				
Airport Fees	\$ 646,125	\$ 593,005	\$ 593,005	\$ 761,937
Miscellaneous	\$ 30,389	\$ 269,444	\$ 269,444	\$ 346,201
2130-Airport Special Revenue Total	\$ 676,513	\$ 862,449	\$ 862,449	\$ 1,108,138
2140-CAP Grant				
Grants	\$ 21,436,706	\$ 4,100,832	\$ 4,100,832	\$ 4,100,832
2140-CAP Grant Total	\$ 21,436,706	\$ 4,100,832	\$ 4,100,832	\$ 4,100,832
2150-Emergency Shelter Grant				
Grants	\$ 132,482	\$ 432,183	\$ 432,183	\$ 283,173
2150-Emergency Shelter Grant Total	\$ 132,482	\$ 432,183	\$ 432,183	\$ 283,173

FUND - DESCRIPTION		FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
2160-Other Grants					
Grants		\$ 2,998,263	\$ 70,306,839	\$ 70,306,839	\$ 70,246,357
Miscellaneous		\$ 513,700	\$ 407,885	\$ 407,885	\$ 407,885
SRO Revenue		\$ 129,250	\$ -	\$ -	\$ -
2160-Other Grants	Total	\$ 3,641,213	\$ 70,714,724	\$ 70,714,724	\$ 70,654,242
2170-Rico Funds					
State Forfeitures		\$ 351,005	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Federal Forfeitures		\$ 13,622	\$ 15,000	\$ 15,000	\$ 15,000
Interest		\$ 16,534	\$ -	\$ -	\$ -
Miscellaneous		\$ 3,282	\$ -	\$ -	\$ -
2170-Rico Funds	Total	\$ 384,442	\$ 1,015,000	\$ 1,015,000	\$ 1,015,000
2180-Park and Rec Designated					
Recreation Revenue		\$ 11,850	\$ 6,000	\$ 6,000	\$ 6,000
Interest		\$ 153	\$ 700	\$ 700	\$ 700
2180-Park and Rec Designated	Total	\$ 12,003	\$ 6,700	\$ 6,700	\$ 6,700
2190-Airport Capital Grant					
Grants		\$ 1,691,076	\$ 3,822,305	\$ 3,822,305	\$ 3,822,305
Interest		\$ 2	\$ -	\$ -	\$ -
2190-Airport Capital Grant	Total	\$ 1,691,078	\$ 3,822,305	\$ 3,822,305	\$ 3,822,305
2200-Training Facility Revenue					
Partner Revenue		\$ 887,790	\$ 534,648	\$ 534,648	\$ 534,648
Miscellaneous		\$ 8,461	\$ -	\$ -	\$ -
2200-Training Facility Revenue	Total	\$ 896,251	\$ 534,648	\$ 534,648	\$ 534,648
2041-CDBG-CV1					
Grants		\$ 217,268	\$ 1,165,874	\$ 1,165,874	\$ 713,286
2041-CDBG-CV1	Total	\$ 217,268	\$ 1,165,874	\$ 1,165,874	\$ 713,286
2044-CDBG-CV3					
Grants		\$ 497,657	\$ 2,044,841	\$ 2,044,841	\$ 503,695
2044-CDBG-CV3	Total	\$ 497,657	\$ 2,044,841	\$ 2,044,841	\$ 503,695
2151-Emergency Shelter Grant CV1					
Grants		\$ 568,277	\$ 82,400	\$ 82,400	\$ 57,000
2151-Emergency Shelter Grant CV1	Total	\$ 568,277	\$ 82,400	\$ 82,400	\$ 57,000
2152-Emergency Shelter Grant CV2					
Grants		\$ 1,783,030	\$ 1,900,000	\$ 1,900,000	\$ 500,000
2152-Emergency Shelter Grant CV2	Total	\$ 1,783,030	\$ 1,900,000	\$ 1,900,000	\$ 500,000
2050-Highway User Revenue Fund					
Highway User Revenues		\$ 18,657,780	\$ 18,940,041	\$ 18,940,041	\$ 19,379,520
Miscellaneous CD Fees		\$ 603,862	\$ 287,957	\$ 287,957	\$ 240,000
Miscellaneous		\$ 173,362	\$ -	\$ -	\$ 82,342
2050-Highway User Revenue Fund	Total	\$ 19,435,004	\$ 19,227,998	\$ 19,227,998	\$ 19,701,862
2161-American Rescue Plan Act					
Grants		\$ 6,662,124	\$ -	\$ -	\$ -
2161-American Rescue Plan Act	Total	\$ 6,662,124	\$ -	\$ -	\$ -
Special Revenue Funds Total		\$ 151,800,873	\$ 203,709,466	\$ 203,709,466	\$ 207,513,112
Debt Service Funds					
3010-General Obligation Debt Serv					
Property Tax		\$ 21,051,269	\$ 21,837,801	\$ 21,837,801	\$ 22,837,857
Miscellaneous		\$ 15,310	\$ -	\$ -	\$ -
3010-General Obligation Debt Serv	Total	\$ 21,066,580	\$ 21,837,801	\$ 21,837,801	\$ 22,837,857
3030-MPC Debt Service					
Interest		\$ 6,497	\$ -	\$ -	\$ -
Miscellaneous		\$ 5,211,472	\$ -	\$ -	\$ -
3030-MPC Debt Service	Total	\$ 5,217,969	\$ -	\$ -	\$ -
3040-Transportation Debt Service					
Interest		\$ 1	\$ -	\$ -	\$ -
3040-Transportation Debt Service	Total	\$ 1	\$ -	\$ -	\$ -

FUND - DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
3050-Excise Tax Debt Service				
Interest	\$ 10,346	\$ -	\$ -	\$ -
3050-Excise Tax Debt Service Total	\$ 10,346	\$ -	\$ -	\$ -
3060-COP's Debt Service				
Interest	\$ 46	\$ -	\$ -	\$ -
Miscellaneous	\$ 8,750	\$ -	\$ -	\$ -
3060-COP's Debt Service Total	\$ 8,796	\$ -	\$ -	\$ -
Debt Service Funds Total	\$ 26,303,692	\$ 21,837,801	\$ 21,837,801	\$ 22,837,857
Permanent Funds				
8010-Cemetery				
Interest	\$ 31,370	\$ 26,000	\$ 26,000	\$ 26,000
8010-Cemetery Total	\$ 31,370	\$ 26,000	\$ 26,000	\$ 26,000
Permanent Funds Total	\$ 31,370	\$ 26,000	\$ 26,000	\$ 26,000
Capital Project Funds				
1080-General Government Capital Prj				
Miscellaneous	\$ 1,728	\$ -	\$ -	\$ -
1080-General Government Capital Prj Total	\$ 1,728	\$ -	\$ -	\$ -
4010-Streets Construction				
Bond Proceeds	\$ 17,485,906	\$ 347,782	\$ 347,782	\$ 11,355,749
Miscellaneous	\$ 151,773	\$ -	\$ -	\$ -
4010-Streets Construction Total	\$ 17,637,679	\$ 347,782	\$ 347,782	\$ 11,355,749
4040-Public Safety Construction				
Bond Proceeds	\$ 5,916,563	\$ 13,259,566	\$ 13,259,566	\$ 20,264,237
Miscellaneous	\$ 3,929	\$ -	\$ -	\$ -
4040-Public Safety Construction Total	\$ 5,920,492	\$ 13,259,566	\$ 13,259,566	\$ 20,264,237
4050-Parks Construction				
Bond Proceeds	\$ 6,517,394	\$ 3,929,605	\$ 3,929,605	\$ 6,594,448
Miscellaneous	\$ 1,276	\$ -	\$ -	\$ -
4050-Parks Construction Total	\$ 6,518,670	\$ 3,929,605	\$ 3,929,605	\$ 6,594,448
4060-Government Facilities				
Bond Proceeds	\$ 3,185,669	\$ 3,770,436	\$ 3,770,436	\$ 10,168,247
4060-Government Facilities Total	\$ 3,185,669	\$ 3,770,436	\$ 3,770,436	\$ 10,168,247
4070-Economic Development				
Miscellaneous	\$ 1,935,583	\$ -	\$ -	\$ -
4070-Economic Development Total	\$ 1,935,583	\$ -	\$ -	\$ -
4080-Cultural Facility				
Bond Proceeds	\$ 503,165	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000
Miscellaneous	\$ 212	\$ -	\$ -	\$ -
4080-Cultural Facility Total	\$ 503,377	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000
4090-Open Space/Trail Construction				
Bond Proceeds	\$ 1,006,330	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Miscellaneous	\$ 125	\$ -	\$ -	\$ -
4090-Open Space/Trail Construction Total	\$ 1,006,454	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
4100-Library Construction				
Bond Proceeds	\$ 230,617	\$ 2,256,666	\$ 2,256,666	\$ 1,675,715
4100-Library Construction Total	\$ 230,617	\$ 2,256,666	\$ 2,256,666	\$ 1,675,715
4110-Flood Control Construction				
Bond Proceeds	\$ 1,844,938	\$ 562,000	\$ 562,000	\$ 3,797,750
Miscellaneous	\$ 142	\$ -	\$ -	\$ -
4110-Flood Control Construction Total	\$ 1,845,080	\$ 562,000	\$ 562,000	\$ 3,797,750
4173-2019-DIF Fire				
Development Impact Fees	\$ 2,709,443	\$ 1,984,408	\$ 1,984,408	\$ 1,984,408
Interest	\$ 16,680	\$ 54,076	\$ 54,076	\$ 72,927
4173-2019-DIF Fire Total	\$ 2,726,123	\$ 2,038,483	\$ 2,038,483	\$ 2,057,335

FUND - DESCRIPTION		FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
4223-2019-DIF Police					
Development Impact Fees		\$ 2,921,088	\$ 1,711,671	\$ 1,711,671	\$ 1,711,671
Interest		\$ 15,513	\$ 53,006	\$ 53,006	\$ 73,221
4223-2019-DIF Police	Total	\$ 2,936,601	\$ 1,764,677	\$ 1,764,677	\$ 1,784,891
4283-2012-DIF Libraries					
Interest		\$ 260	\$ 505	\$ 505	\$ -
4283-2012-DIF Libraries	Total	\$ 260	\$ 505	\$ 505	\$ -
4284-2019-DIF Libraries					
Development Impact Fees		\$ 427,019	\$ 379,217	\$ 379,217	\$ 379,217
Interest		\$ 2,654	\$ 8,215	\$ 8,215	\$ 12,282
4284-2019-DIF Libraries	Total	\$ 429,673	\$ 387,432	\$ 387,432	\$ 391,499
4383-2019-DIF Parks & Rec					
Development Impact Fees		\$ 2,208,380	\$ 2,047,752	\$ 2,047,752	\$ 2,047,752
Interest		\$ 14,379	\$ 45,003	\$ 45,003	\$ 59,647
4383-2019-DIF Parks & Rec	Total	\$ 2,222,759	\$ 2,092,755	\$ 2,092,755	\$ 2,107,399
4405-2012-DIF Streets					
Interest		\$ 146	\$ 509	\$ 509	\$ -
4405-2012-DIF Streets	Total	\$ 146	\$ 509	\$ 509	\$ -
4020-Hurf Capital Projects					
Interest		\$ 38	\$ -	\$ -	\$ -
Miscellaneous		\$ 450,800	\$ -	\$ -	\$ -
4020-Hurf Capital Projects	Total	\$ 450,838	\$ -	\$ -	\$ -
4165-2014-DIF Fire					
Interest		\$ 15,930	\$ 31,222	\$ 31,222	\$ 31,176
4165-2014-DIF Fire	Total	\$ 15,930	\$ 31,222	\$ 31,222	\$ 31,176
4191-2012-DIF Police Facilities					
Interest		\$ 1,757	\$ 3,020	\$ 3,020	\$ -
4191-2012-DIF Police Facilities	Total	\$ 1,757	\$ 3,020	\$ 3,020	\$ -
4215-2014-DIF Police					
Interest		\$ 3,788	\$ 7,424	\$ 7,424	\$ 7,413
4215-2014-DIF Police	Total	\$ 3,788	\$ 7,424	\$ 7,424	\$ 7,413
4365-2012-DIF Parks & Rec					
Interest		\$ 2,210	\$ 4,331	\$ 4,331	\$ -
4365-2012-DIF Parks & Rec	Total	\$ 2,210	\$ 4,331	\$ 4,331	\$ -
4325-2014-DIF Parks & Rec					
Miscellaneous		\$ 48,003	\$ -	\$ -	\$ -
Interest		\$ 7,590	\$ 11,262	\$ 11,262	\$ (1,784)
4325-2014-DIF Parks & Rec	Total	\$ 55,593	\$ 11,262	\$ 11,262	\$ (1,784)
4420-2014-DIF Streets Zn 2 West 101					
Interest		\$ 6,272	\$ 12,304	\$ 12,304	\$ 9,381
4420-2014-DIF Streets Zn 2 West 101	Total	\$ 6,272	\$ 12,304	\$ 12,304	\$ 9,381
4430-2014-DIF Streets Zn 3 West 303					
Interest		\$ 249	\$ 251	\$ 251	\$ 90
4430-2014-DIF Streets Zn 3 West 303	Total	\$ 249	\$ 251	\$ 251	\$ 90
4431-2019-DIF-Streets					
Development Impact Fees		\$ 7,717,151	\$ 8,592,274	\$ 8,592,274	\$ 8,592,274
Interest		\$ 58,751	\$ 166,264	\$ 166,264	\$ 229,890
4431-2019-DIF-Streets	Total	\$ 7,775,902	\$ 8,758,538	\$ 8,758,538	\$ 8,822,164
4410-2014-DIF Streets Zone 1 East					
Interest		\$ 14,456	\$ 28,599	\$ 28,599	\$ 27,878
4410-2014-DIF Streets Zone 1 East	Total	\$ 14,456	\$ 28,599	\$ 28,599	\$ 27,878
4610-ARPA Capital Projects					
Grants		\$ 2,637,283	\$ -	\$ -	\$ -
4610-ARPA Capital Projects	Total	\$ 2,637,283	\$ -	\$ -	\$ -
4434-2023-DIF Streets West					
Development Impact Fees		\$ -	\$ -	\$ -	\$ 883,896
4434-2023-DIF Streets West	Total	\$ -	\$ -	\$ -	\$ 883,896
Capital Project Funds Total		\$ 58,065,189	\$ 45,267,367	\$ 45,267,367	\$ 77,977,485

FUND - DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
Enterprise Funds				
6020+-Water and Sewer				
Water Revenues	\$ 59,602,036	\$ 63,325,844	\$ 63,325,844	\$ 64,680,215
Sewer Revenue	\$ 41,433,537	\$ 42,883,367	\$ 42,883,367	\$ 44,430,807
Bond Proceeds	\$ 26,225,858	\$ 26,000,000	\$ 26,000,000	\$ 30,000,000
Miscellaneous	\$ 4,792,867	\$ 9,058,822	\$ 9,058,822	\$ 16,790,376
Water Development Impact Fees	\$ 2,969,300	\$ 2,153,226	\$ 2,153,226	\$ 2,260,887
Intergovernmental Agreement	\$ 16,042,731	\$ 995,000	\$ 995,000	\$ 1,547,000
Sewer Development Impact Fees	\$ 1,440,331	\$ 1,093,899	\$ 1,093,899	\$ 1,148,594
Interest	\$ 202,262	\$ 296,572	\$ 296,572	\$ 400,000
Staff & Adm Chargebacks	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000
Lease Proceeds	\$ -	\$ 10,000	\$ 10,000	\$ -
6020+-Water and Sewer Total	\$ 152,790,920	\$ 145,898,730	\$ 145,898,730	\$ 161,339,879
6110-Landfill				
Tipping Fees	\$ 8,912,012	\$ 9,444,844	\$ 9,444,844	\$ 9,633,320
Internal Charges	\$ 3,497,044	\$ 3,800,898	\$ 3,800,898	\$ 4,116,692
Miscellaneous	\$ 175,189	\$ 56,674	\$ 56,674	\$ 566,485
Staff & Adm Chargebacks	\$ 431,000	\$ 441,775	\$ 441,775	\$ 441,775
Interest	\$ 37,335	\$ 86,699	\$ 86,699	\$ 28,682
Recycling Sales	\$ 29,002	\$ -	\$ -	\$ 777
Residential Recycling Fees	\$ 47	\$ -	\$ -	\$ -
Bond Proceeds	\$ 10,988,183	\$ -	\$ -	\$ -
6110-Landfill Total	\$ 24,069,813	\$ 13,830,890	\$ 13,830,890	\$ 14,787,730
6120-Solid Waste				
Residential Sanitation	\$ 15,692,400	\$ 18,210,230	\$ 18,210,230	\$ 19,098,805
Commercial Sanitation Frontload	\$ 3,621,936	\$ 3,980,024	\$ 3,980,024	\$ 4,959,673
Commercial Sanitation Rolloff	\$ 1,128,164	\$ 1,354,151	\$ 1,354,151	\$ 1,202,815
Grants	\$ -	\$ -	\$ -	\$ 354,376
Internal Charges	\$ 260,745	\$ 214,987	\$ 214,987	\$ 219,287
Miscellaneous Bin Service	\$ 58,000	\$ 174,000	\$ 174,000	\$ 174,000
Miscellaneous	\$ 294,441	\$ 416,884	\$ 416,884	\$ 53,497
Interest	\$ -	\$ 16,631	\$ 16,631	\$ 9,810
Outside City Commercial	\$ 24,657	\$ -	\$ -	\$ -
6120-Solid Waste Total	\$ 21,080,343	\$ 24,366,907	\$ 24,366,907	\$ 26,072,263
6130-Housing Public Activities				
Grants	\$ 2,264,053	\$ 16,487,503	\$ 16,487,503	\$ 17,240,136
Miscellaneous	\$ 1,593	\$ -	\$ -	\$ -
6130-Housing Public Activities Total	\$ 2,265,645	\$ 16,487,503	\$ 16,487,503	\$ 17,240,136
Enterprise Funds Total	\$ 200,206,722	\$ 200,584,030	\$ 200,584,030	\$ 219,440,009
Internal Service Funds				
7010-Risk Management Self Insurance				
Internal Charges	\$ 8,611,454	\$ 11,514,123	\$ 11,514,123	\$ 12,902,919
Miscellaneous	\$ 235,541	\$ -	\$ -	\$ -
Interest	\$ 48,061	\$ -	\$ -	\$ -
7010-Risk Management Self Insurance Total	\$ 8,895,056	\$ 11,514,123	\$ 11,514,123	\$ 12,902,919
7020-Workers Comp Self Insurance				
Internal Charges	\$ 7,175,985	\$ 11,333,136	\$ 11,333,136	\$ 11,704,572
Interest	\$ 74,878	\$ 26,000	\$ 26,000	\$ 26,000
Miscellaneous	\$ 2,965	\$ -	\$ -	\$ -
7020-Workers Comp Self Insurance Total	\$ 7,253,828	\$ 11,359,136	\$ 11,359,136	\$ 11,730,572

FUND - DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
7030-Benefits Trust				
City Contributions	\$ 21,980,899	\$ 24,571,465	\$ 24,571,465	\$ 26,183,295
Employee Contributions	\$ 6,876,997	\$ 7,198,896	\$ 7,198,896	\$ 7,671,127
Retiree Contributions	\$ 1,625,987	\$ 2,564,526	\$ 2,564,526	\$ 2,732,753
Internal Charges	\$ (5)	\$ -	\$ -	\$ -
Interest	\$ 52,968	\$ -	\$ -	\$ -
Miscellaneous	\$ 18,829	\$ -	\$ -	\$ -
Right-of-Way Permits	\$ 58,469	\$ -	\$ -	\$ -
7030-Benefits Trust Total	\$ 30,614,144	\$ 34,334,887	\$ 34,334,887	\$ 36,587,174
7040-Fleet Services				
Internal Charges	\$ 11,391,599	\$ 12,759,077	\$ 12,759,077	\$ 14,554,130
Miscellaneous	\$ 5,000	\$ 475,000	\$ 475,000	\$ 475,000
7040-Fleet Services Total	\$ 11,396,599	\$ 13,234,077	\$ 13,234,077	\$ 15,029,130
7050-Technology				
Internal Charges	\$ 11,642,603	\$ 13,286,765	\$ 13,286,765	\$ 20,446,229
Interest	\$ 28,142	\$ -	\$ -	\$ -
Miscellaneous	\$ 13,683	\$ -	\$ -	\$ -
7050-Technology Total	\$ 11,684,427	\$ 13,286,765	\$ 13,286,765	\$ 20,446,229
7060-Technology Projects				
Internal Charges	\$ 1,940,361	\$ 4,052,990	\$ 4,052,990	\$ 4,302,823
7060-Technology Projects Total	\$ 1,940,361	\$ 4,052,990	\$ 4,052,990	\$ 4,302,823
Internal Service Funds Total	\$ 71,784,415	\$ 87,781,977	\$ 87,781,977	\$ 100,998,847
Grand Total	\$ 813,394,093	\$ 873,769,310	\$ 906,129,460	\$ 990,113,907

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
General Funds				
1000-General Fund				
Audit Department				
10001310 Audit Administration	\$ 347,865	\$ 587,893	\$ 587,893	\$ 609,250
Audit Department Total	\$ 347,865	\$ 587,893	\$ 587,893	\$ 609,250
Budget and Finance				
10001110 Budget&Finance Administration	\$ 889,526	\$ 792,467	\$ 787,467	\$ 720,467
10001111 Accounting Services	\$ 1,841,773	\$ 2,093,822	\$ 2,093,822	\$ 2,297,574
10001112 Tax and License	\$ 1,212,793	\$ 1,626,005	\$ 1,626,005	\$ 1,489,479
10001113 Procurement	\$ 487,041	\$ 701,202	\$ 701,202	\$ 731,552
10001114 Other Fees	\$ 509,726	\$ 564,353	\$ 564,353	\$ 564,353
10001115 Budget and Research	\$ 352,459	\$ 568,686	\$ 568,686	\$ 630,390
10001116 Grants Administration	\$ 149,927	\$ 159,164	\$ 164,164	\$ 141,495
10001117 Customer Service	\$ -	\$ 152,721	\$ 152,721	\$ 354,295
10001119 Collections	\$ 272,996	\$ 453,063	\$ 453,063	\$ 519,886
Budget and Finance Total	\$ 5,716,240	\$ 7,111,482	\$ 7,111,482	\$ 7,449,492
City Attorney's Office				
10001210 Legal Services	\$ 3,815,751	\$ 4,515,826	\$ 4,515,826	\$ 4,994,800
City Attorney's Office Total	\$ 3,815,751	\$ 4,515,826	\$ 4,515,826	\$ 4,994,800
City Clerk				
10001410 City Clerk Administration	\$ 836,217	\$ 945,748	\$ 947,148	\$ 1,067,720
10001411 Elections	\$ 109,965	\$ 127,750	\$ 127,750	\$ 250,250
City Clerk Total	\$ 946,182	\$ 1,073,498	\$ 1,074,898	\$ 1,317,970
City Court				
10001510 Court Administration	\$ 5,107,615	\$ 5,915,599	\$ 5,915,599	\$ 6,659,993
City Court Total	\$ 5,107,615	\$ 5,915,599	\$ 5,915,599	\$ 6,659,993
City Manager's Office				
10001610 City Manager Administration	\$ 1,451,765	\$ 1,924,195	\$ 1,924,195	\$ 2,203,583
10001612 Code Compliance	\$ 2,298,368	\$ 2,946,218	\$ 2,946,218	\$ 3,472,433
City Manager's Office Total	\$ 3,750,133	\$ 4,870,413	\$ 4,870,413	\$ 5,676,016
Communications				
10003510 Communications	\$ -	\$ -	\$ -	\$ 2,177,367
Communications Total	\$ -	\$ -	\$ -	\$ 2,177,367
Community Services				
10001710 Community Services Admin	\$ 419,801	\$ 691,399	\$ 691,399	\$ 768,095
10001711 Library	\$ 5,661,727	\$ 6,383,974	\$ 6,383,974	\$ 7,595,141
10001712 Community Engagement	\$ 166,656	\$ 236,546	\$ 236,546	\$ 420,621
10001715 CAP Local Match	\$ 240,819	\$ 567,280	\$ 567,280	\$ 820,409
10001716 Community Revitalization	\$ 321,516	\$ 419,303	\$ 419,303	\$ 533,967
Community Services Total	\$ 6,810,519	\$ 8,298,503	\$ 8,298,503	\$ 10,138,232
Development Services				
10001810 Planning	\$ 1,488,893	\$ 1,920,371	\$ 1,920,371	\$ 2,719,098
10001811 Building Safety	\$ 3,659,886	\$ 4,858,838	\$ 4,858,838	\$ 4,946,359
10001812 Code Compliance	\$ -	\$ -	\$ -	\$ 10,216
10001814 Development Services Admin	\$ -	\$ -	\$ -	\$ 2,600
10005006 Mapping and Records	\$ 230,178	\$ 354,388	\$ 354,388	\$ 253,760
Development Services Total	\$ 5,378,957	\$ 7,133,597	\$ 7,133,597	\$ 7,932,033
Economic Development				
10001910 Economic Development	\$ 1,322,958	\$ 1,484,713	\$ 1,652,574	\$ 1,732,827
10005007 Business Development	\$ 311,256	\$ 316,256	\$ 316,256	\$ 316,256
10001912 Citywide Special Events	\$ -	\$ -	\$ -	\$ 1,351,247
10005333 City Sales Tax - Bed Tax	\$ -	\$ -	\$ -	\$ 659,225
10005334 Glendale CVB - Memberships	\$ -	\$ -	\$ -	\$ 10,052
10005335 Tourism - Souvenir Program	\$ -	\$ -	\$ -	\$ 5,026
10005336 Bed Tax / Tourism	\$ -	\$ -	\$ -	\$ 639,630
10005337 PFR&SE Tohono O'odham Funding	\$ -	\$ -	\$ -	\$ 113,201
10005338 Tourism Grant Program	\$ -	\$ -	\$ -	\$ 100,520
Economic Development Total	\$ 1,634,214	\$ 1,800,969	\$ 1,968,830	\$ 4,927,984
Engineering				
10003014 Engineering Administration	\$ 751,876	\$ 600,367	\$ 600,367	\$ 789,086
10003016 CIP Administration	\$ (1,204,313)	\$ 400,674	\$ 400,674	\$ 600,597
10003017 Land Development	\$ 529,763	\$ 659,268	\$ 659,268	\$ 669,247
10003018 Construction Inspection	\$ 1,795,023	\$ 1,345,499	\$ 1,345,499	\$ 1,528,049

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
10005062 Promenade at Palmaire	\$ 79,218	\$ -	\$ -	\$ -
10005304 Downtown Parking Garage	\$ 164,842	\$ -	\$ -	\$ -
Engineering Total	\$ 2,116,410	\$ 3,005,808	\$ 3,005,808	\$ 3,586,980
Field Operations				
10002810 Field Operations Admin	\$ 278,564	\$ 324,048	\$ 324,048	\$ 407,345
10002812 Facilities	\$ 4,831,371	\$ 6,582,128	\$ 6,586,128	\$ 8,087,849
10005060 Custodial Services	\$ 1,331,156	\$ 1,489,070	\$ 1,485,070	\$ 1,850,425
10002847 Cemetery	\$ 278,306	\$ 349,855	\$ 349,855	\$ 482,180
10005318 Promenade at Palmaire-Retail	\$ -	\$ 140,000	\$ 140,000	\$ 201,041
10005319 Downtown Parking Garage (BofA)	\$ -	\$ 125,002	\$ 125,002	\$ 301,563
Field Operations Total	\$ 6,719,396	\$ 9,010,103	\$ 9,010,103	\$ 11,330,404
Fire Services				
10002010 Fire Administration	\$ 2,947,956	\$ 2,564,516	\$ 2,632,816	\$ 3,197,143
10002011 Fire Operations	\$ 38,557,106	\$ 41,230,009	\$ 41,230,009	\$ 48,354,044
10002012 Fire Special Operations	\$ 31,287	\$ 47,625	\$ 57,125	\$ 870,689
10002013 Fire Resource Management	\$ 4,318,205	\$ 4,303,968	\$ 4,305,292	\$ 4,580,013
10002014 Fire Training	\$ 40,976	\$ 74,854	\$ 65,354	\$ 493,105
10002015 Fire Medical Services & Health	\$ 455,747	\$ 503,463	\$ 503,463	\$ 1,006,773
10002016 Fire Emergency Management	\$ 477,325	\$ 681,503	\$ 681,503	\$ 723,861
10002017 Fire Marshal's Office	\$ 1,288,551	\$ 1,539,363	\$ 1,538,039	\$ 1,713,347
10002018 Fire Community Services	\$ 16,848	\$ 26,619	\$ 26,619	\$ 30,267
10002019 LA Services	\$ 892,848	\$ 1,029,269	\$ 1,029,269	\$ 1,129,613
10002020 Logistics Ops	\$ 220	\$ -	\$ -	\$ -
10005009 Fire - Fiesta Bowl Event	\$ 8,665	\$ 60,115	\$ 60,115	\$ 75,039
10005010 Stadium - Fire Event Staffing	\$ 10,632	\$ 17,674	\$ 17,674	\$ 17,674
10005011 Arena - Fire Event Staffing	\$ 211,696	\$ 271,415	\$ 241,415	\$ 310,965
10005012 CBRanch - Fire Event Staffing	\$ 8,975	\$ 86,993	\$ 48,693	\$ 62,816
10005076 Fire-Crisis Response	\$ 8,760	\$ 10,000	\$ 10,000	\$ 10,000
10005077 Fire-Health & Safety	\$ 167,337	\$ 263,353	\$ 263,353	\$ 268,493
10005078 Fire-Turnout Program	\$ 775,763	\$ 454,237	\$ 454,237	\$ 709,302
Fire Services Total	\$ 50,218,897	\$ 53,164,976	\$ 53,164,976	\$ 63,553,144
Human Resources				
10002110 Human Resource Administration	\$ 2,244,771	\$ 2,644,066	\$ 2,644,066	\$ 3,243,029
10002112 Organizational Development	\$ 291,694	\$ 424,319	\$ 424,319	\$ 440,607
10005014 Employment Services	\$ 17	\$ -	\$ -	\$ -
10005015 Employee Relations	\$ 1,210	\$ -	\$ -	\$ -
10005017 Employee Programs	\$ 51,668	\$ 60,000	\$ 60,000	\$ 60,000
10005018 Benefits	\$ 56,116	\$ 109,446	\$ 109,446	\$ 181,880
Human Resources Total	\$ 2,645,475	\$ 3,237,831	\$ 3,237,831	\$ 3,925,516
Intergovernmental Programs				
10002510 Intergovernmental Programs	\$ 2,417,335	\$ 2,745,349	\$ 2,745,349	\$ 1,029,385
Intergovernmental Programs Total	\$ 2,417,335	\$ 2,745,349	\$ 2,745,349	\$ 1,029,385
Mayor & Council Office				
10001010 Mayor's Office	\$ 373,211	\$ 523,894	\$ 523,694	\$ 603,071
10001011 Council Office Administration	\$ 803,258	\$ 1,235,001	\$ 1,235,001	\$ 1,356,758
10001012 Cholla District	\$ 37,217	\$ 79,274	\$ 79,074	\$ 79,274
10001013 Barrel District	\$ 47,621	\$ 79,274	\$ 79,074	\$ 79,274
10001014 Sahuaro District	\$ 15,125	\$ 79,274	\$ 79,074	\$ 79,274
10001015 Cactus District	\$ 33,793	\$ 79,274	\$ 79,074	\$ 79,274
10001016 Yucca District	\$ 16,656	\$ 33,696	\$ 33,496	\$ 79,274
10001017 Ocotillo District	\$ 31,237	\$ 33,696	\$ 33,496	\$ 33,696
Mayor & Council Office Total	\$ 1,358,118	\$ 2,143,383	\$ 2,141,983	\$ 2,389,896
Non-Departmental				
10002310 Non-Departmental	\$ 10,689,983	\$ 13,962,634	\$ 16,962,634	\$ 7,259,755
10002317 Non-Departmental 23 Super Bowl	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -
10002318 Non-Departmental 24 Final Four	\$ -	\$ -	\$ -	\$ 2,010,408
Non-Departmental Total	\$ 10,689,983	\$ 16,962,634	\$ 19,962,634	\$ 9,270,163
Organizational Performance				
10003410 Organizational Performance	\$ 431,167	\$ 659,074	\$ 659,074	\$ 718,625
Organizational Performance Total	\$ 431,167	\$ 659,074	\$ 659,074	\$ 718,625

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
Parks and Recreation				
10002610 Public Facil,Rec&Special Event	\$ 1,509,398	\$ 1,843,320	\$ 1,843,320	\$ 2,008,114
10002611 Parks Maintenance	\$ 6,934,270	\$ 8,255,227	\$ 8,255,227	\$ 9,668,945
10002613 Citywide Special Events	\$ 339,559	\$ 1,230,391	\$ 1,230,391	\$ -
10002615 Park Rangers	\$ 156,879	\$ 421,655	\$ 421,655	\$ 822,763
10002616 Foothills Recreation Center	\$ 1,032,094	\$ 1,669,167	\$ 1,694,167	\$ 1,844,181
10002617 Civic Center	\$ 515,965	\$ 725,679	\$ 725,679	\$ 782,318
10002618 Adult Center	\$ 328,401	\$ 479,040	\$ 479,040	\$ 606,944
10005034 Paseo Racquet Center	\$ -	\$ -	\$ -	\$ 773
10005036 Youth and Teen	\$ 197,982	\$ 470,092	\$ 470,092	\$ 608,225
10005037 Aquatics-Rose Ln & Splash Pads	\$ 293,822	\$ 604,113	\$ 607,113	\$ 656,902
10005038 Audio/Visual/Support Services	\$ 146,660	\$ 176,470	\$ 176,470	\$ -
10005039 Sports	\$ 174	\$ -	\$ -	\$ -
10005040 SRPHA Sahuaro Ranch Hist	\$ 61,786	\$ 208,781	\$ 208,781	\$ 220,198
10005041 Sports and Health	\$ 163,829	\$ 360,100	\$ 360,100	\$ 417,982
10005042 Glitter Spectacular	\$ 12	\$ -	\$ -	\$ -
10005047 Other Special Events	\$ 41,467	\$ -	\$ -	\$ -
10005048 City-Wide Special Events	\$ 623	\$ (3)	\$ (3)	\$ -
10005049 Summer Band	\$ 719	\$ -	\$ -	\$ -
10005051 City Sales Tax - Bed Tax	\$ 570,698	\$ 589,367	\$ 589,367	\$ -
10005052 Glendale CVB - Memberships	\$ -	\$ 10,000	\$ 10,000	\$ -
10005053 Tourism - Souvenir Program	\$ -	\$ 5,000	\$ 5,000	\$ -
10005054 Bed Tax / Tourism	\$ 175,492	\$ 394,808	\$ 394,808	\$ -
10005089 April Weekend Series	\$ 68,820	\$ -	\$ -	\$ -
10005302 PFR&SE Tohono O'odham Funding	\$ 19,955	\$ 110,407	\$ 110,407	\$ -
10005303 PFR&SE Marketing	\$ 52,381	\$ 48,482	\$ 48,482	\$ 48,482
10005306 Heroes Splash Pad	\$ 3,156	\$ 3,945	\$ 3,945	\$ 4,945
10005307 Tourism Grant Program	\$ 79,716	\$ 100,000	\$ 100,000	\$ -
10005308 Downtown Events	\$ 217,845	\$ -	\$ -	\$ -
10005309 Downtown Event Grant Program	\$ 7,306	\$ -	\$ -	\$ -
10005310 Chocolate Experience	\$ 20,000	\$ -	\$ -	\$ -
10005311 Permanent Lighting	\$ 108,025	\$ -	\$ -	\$ -
10005313 Citywide Special Events-Pivot	\$ 36,015	\$ -	\$ -	\$ -
10005314 O'Neil Park Splash Pad	\$ -	\$ 44,110	\$ 35,110	\$ 34,288
10005315 Sunset Palms Park Splash Pad	\$ -	\$ 44,110	\$ 25,110	\$ 34,288
Parks and Recreation Total	\$ 13,083,051	\$ 17,794,262	\$ 17,794,262	\$ 17,759,349
Police Services				
10002410 Police Administration	\$ 5,819,435	\$ 6,242,691	\$ 6,242,691	\$ 8,039,446
10002411 Training	\$ 3,688,738	\$ 3,555,898	\$ 3,555,898	\$ 3,604,631
10002414 Special Operations	\$ 9,151,359	\$ 9,820,771	\$ 9,820,771	\$ 10,437,768
10002416 Crime Investigations	\$ 13,881,330	\$ 15,015,392	\$ 15,015,392	\$ 15,931,281
10002417 Police Support Services	\$ 2,905,243	\$ 3,462,948	\$ 3,462,948	\$ 3,835,882
10002418 Detention	\$ 3,075,041	\$ 3,397,683	\$ 3,397,683	\$ 5,257,466
10002419 Communications	\$ 4,016,815	\$ 4,870,757	\$ 4,870,757	\$ 5,265,998
10002420 Towing Administration	\$ 103,372	\$ 104,088	\$ 104,088	\$ 113,420
10002421 Gateway Patrol Division	\$ 24,625,482	\$ 26,316,230	\$ 26,316,230	\$ 27,266,556
10002422 Foothills Patrol Division	\$ 21,391,325	\$ 23,176,865	\$ 23,176,865	\$ 26,700,545
10002426 MROP Program	\$ -	\$ -	\$ -	\$ 156,685
10005020 Police Personnel Management	\$ 1,149,656	\$ 1,178,275	\$ 1,178,275	\$ 1,126,334
10005021 Fiscal Management	\$ 3,900,501	\$ 5,618,453	\$ 5,618,453	\$ 6,012,903
10005022 PD - Stadium Event Staffing	\$ 762,394	\$ 922,521	\$ 922,521	\$ 1,474,315
10005023 PD - Fiesta Bowl Event	\$ 55,958	\$ 69,299	\$ 69,299	\$ 167,042
10005024 PD - Arena Event Staffing	\$ 360,122	\$ 574,322	\$ 574,322	\$ 764,727
10005025 PD - College FB Playoffs	\$ 294	\$ -	\$ -	\$ -
10005026 PD - CBRanch Event Staffing	\$ 5,524	\$ 30,620	\$ 30,620	\$ 36,317
10005080 SWAT Medics	\$ 1,629	\$ -	\$ -	\$ -
Police Services Total	\$ 94,894,217	\$ 104,356,814	\$ 104,356,814	\$ 116,191,317

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
Transportation				
10005055 Stadium - Transportation Ops	\$ 777,109	\$ 853,117	\$ 853,117	\$ 858,796
10005056 Transp - Fiesta Bowl Event	\$ 22,258	\$ 32,857	\$ 32,857	\$ 33,255
10005057 Arena - Transportation Ops.	\$ 1,151	\$ 42,786	\$ 42,786	\$ 43,013
10005058 Graffiti Removal	\$ 22,109	\$ 14,518	\$ 14,518	\$ 29,596
10005059 CBRanch - ROW Maintenance	\$ 8,246	\$ 16,080	\$ 16,080	\$ 16,080
10002920 Right of Way	\$ 456,755	\$ -	\$ -	\$ 67,924
Transportation Total	\$ 1,287,755	\$ 959,358	\$ 959,358	\$ 1,048,663
1000-General Fund Total	\$ 219,369,278	\$ 255,347,371	\$ 258,515,233	\$ 282,686,580
1020-Vehicle Replacement				
Field Operations				
10202842 Equipment Replacement	\$ 356,710	\$ 5,218,140	\$ 4,891,543	\$ 6,595,498
10205305 VRF Vehicles 1 time supplement	\$ 187,657	\$ 505,696	\$ 761,436	\$ 1,547,674
Field Operations Total	\$ 544,367	\$ 5,723,836	\$ 5,652,979	\$ 8,143,171
1020-Vehicle Replacement Total	\$ 544,367	\$ 5,723,836	\$ 5,652,979	\$ 8,143,171
General Funds Total	\$ 219,913,645	\$ 261,071,207	\$ 264,168,212	\$ 290,829,751
Special Revenue Funds				
2010-Home Grant				
Community Services				
20104017 Grants-Community Service	\$ -	\$ 2,889,906	\$ 2,889,906	\$ 13,062
20105140 HOME Administration	\$ (2,956)	\$ 24,457	\$ 24,457	\$ 189,457
20105141 HOME Replace Housing Program	\$ 115,336	\$ 130,000	\$ 130,000	\$ 50,000
20105142 HOME Affordable Housing	\$ 137,735	\$ 655,000	\$ 655,000	\$ 764,000
20105143 HOME Single Family Resid Rehab	\$ -	\$ 379,015	\$ 379,015	\$ 100,000
20105144 HOME Tenant Based Rental Assis	\$ 314,120	\$ 1,508,127	\$ 1,508,127	\$ 1,850,000
Community Services Total	\$ 564,235	\$ 5,586,505	\$ 5,586,505	\$ 2,966,519
2010-Home Grant Total	\$ 564,235	\$ 5,586,505	\$ 5,586,505	\$ 2,966,519
2020-Neighborhood Stabilization				
Community Services				
20204017 Neighborhood Stabilization	\$ 2,424	\$ 634,264	\$ 634,264	\$ 954,220
Community Services Total	\$ 2,424	\$ 634,264	\$ 634,264	\$ 954,220
2020-Neighborhood Stabilization Total	\$ 2,424	\$ 634,264	\$ 634,264	\$ 954,220
2030-Neighborhd Stabilization Pgm3				
Community Services				
20305150 NSP3 Administration	\$ -	\$ 227,300	\$ 227,300	\$ 227,300
Community Services Total	\$ -	\$ 227,300	\$ 227,300	\$ 227,300
2030-Neighborhd Stabilization Pgm3 Total	\$ -	\$ 227,300	\$ 227,300	\$ 227,300
2040-CDBG				
Community Services				
20404017 CDBG	\$ -	\$ 1,474,387	\$ 1,474,387	\$ 860,341
20405100 CDBG Administration	\$ 495,167	\$ 109,043	\$ 109,043	\$ 141,384
20405101 CDBG Single Family Resid Rehab	\$ 427,680	\$ 1,590,000	\$ 1,590,000	\$ 1,030,320
20405102 CDBG Lead Based Paint	\$ 1,441	\$ 17,200	\$ 17,200	\$ 17,200
20405103 CDBG Temporary Relocation	\$ 109,379	\$ 91,980	\$ 91,980	\$ 92,500
20405104 CDBG Rehab/Delivery	\$ 88,619	\$ 55,173	\$ 55,173	\$ 57,100
20405105 CDBG Demolition Low/Mod	\$ -	\$ 223,127	\$ 223,127	\$ 217,605
20405107 CDBG Public Services	\$ 486,584	\$ 768,399	\$ 768,399	\$ 363,545
20405108 CDBG Housing Services-City Prj	\$ 14,583	\$ 243,023	\$ 243,023	\$ 5,660
20405109 CDBG Housing Services-External	\$ 575,665	\$ 727,782	\$ 727,782	\$ 440,000
20405110 CDBG Public Facilt/Infra-CtyPrj	\$ 161,866	\$ 1,230,674	\$ 1,230,674	\$ 939,600
20405111 CDBG Public Fclty/Infra-Extern	\$ 167	\$ -	\$ -	\$ -
20405112 CDBG Roof Replacement Program	\$ 23,800	\$ 152,000	\$ 152,000	\$ 157,000
Community Services Total	\$ 2,384,950	\$ 6,682,788	\$ 6,682,788	\$ 4,322,255
2040-CDBG Total	\$ 2,384,950	\$ 6,682,788	\$ 6,682,788	\$ 4,322,255
2041-CDBG-CV1				
Community Services				
20415113 CDBG CV1 Admin	\$ 97,831	\$ -	\$ -	\$ 563,286
20415114 CDBG CV1 Projects	\$ 119,437	\$ 534,193	\$ 534,193	\$ 150,000
Community Services Total	\$ 217,268	\$ 534,193	\$ 534,193	\$ 713,286
2041-CDBG-CV1 Total	\$ 217,268	\$ 534,193	\$ 534,193	\$ 713,286

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
2044-CDBG-CV3				
Community Services				
20445116 CDBG CV3 Projects	\$ 497,657	\$ 467,507	\$ 467,507	\$ 503,695
Community Services Total	\$ 497,657	\$ 467,507	\$ 467,507	\$ 503,695
2044-CDBG-CV3 Total	\$ 497,657	\$ 467,507	\$ 467,507	\$ 503,695
2050-Highway User Revenue Fund				
Transportation				
20502919 Transportation Administration	\$ 118,150	\$ 306,505	\$ 301,284	\$ 151,088
20502920 Right of Way	\$ 4,612,129	\$ 4,914,097	\$ 4,847,426	\$ 5,407,243
20502921 Street Maintenance	\$ 2,002,345	\$ 2,328,386	\$ 2,543,953	\$ 2,734,936
20502923 Traffic Signals	\$ 1,267,910	\$ 1,650,789	\$ 1,597,108	\$ 1,777,444
20502924 Signs & Markings	\$ 704,410	\$ 862,232	\$ 832,232	\$ 1,230,527
20502925 Barricade Management	\$ 278,402	\$ 389,417	\$ 389,417	\$ 439,621
20505063 Traffic Studies	\$ 2,203	\$ -	\$ -	\$ -
20505064 Traffic Design and Development	\$ 200,971	\$ 221,549	\$ 221,549	\$ 254,632
20505065 Graffiti Removal - ROW	\$ 137,465	\$ 198,681	\$ 198,681	\$ 242,133
20502935 Street Lighting	\$ 1,708,075	\$ 1,993,061	\$ 1,933,068	\$ 2,131,029
20502938 Post Incident Repairs	\$ -	\$ 275,000	\$ 275,000	\$ 276,431
Transportation Total	\$ 11,032,061	\$ 13,139,718	\$ 13,139,718	\$ 14,645,085
2050-Highway User Revenue Fund Total	\$ 11,032,061	\$ 13,139,718	\$ 13,139,718	\$ 14,645,085
2060-Transportation Grants				
Transportation				
20604029 Grants-Transportation	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
20605271 Transportation Transit Grants	\$ 713,344	\$ 700,000	\$ 700,000	\$ 700,000
20605273 Transportation Transit CARES	\$ -	\$ 1,641,413	\$ 1,641,413	\$ -
Transportation Total	\$ 713,344	\$ 4,341,413	\$ 4,341,413	\$ 2,700,000
2060-Transportation Grants Total	\$ 713,344	\$ 4,341,413	\$ 4,341,413	\$ 2,700,000
2070-Transportation Sales Tax				
Transportation				
20702926 Transportation Program Mgmt	\$ 2,255,710	\$ 2,713,888	\$ 2,644,877	\$ 3,476,288
20702927 Fixed Route	\$ 1,421,207	\$ 4,820,986	\$ 4,181,356	\$ 4,998,317
20702928 Dial-A-Ride	\$ 2,623,294	\$ 4,502,610	\$ 4,365,579	\$ 5,530,199
20702929 Transit Program Administration	\$ 410,162	\$ 531,619	\$ 531,619	\$ 600,767
20702930 Intelligent Transport Systems	\$ 714,070	\$ 1,378,324	\$ 1,378,324	\$ 1,334,645
20702931 Traffic Mitigation	\$ 381,187	\$ 578,544	\$ 555,347	\$ 618,064
20702939 Post Incident Repairs	\$ -	\$ 200,000	\$ 200,000	\$ 201,041
20705066 Transportation Education	\$ 89,388	\$ 212,550	\$ 212,550	\$ 300,494
20705067 Demand Management	\$ 14,864	\$ 28,505	\$ 19,981	\$ 28,505
20705069 CIP O&M	\$ 2,404,203	\$ 1,088,702	\$ 1,966,093	\$ 1,060,639
20705070 Traffic Signals	\$ 7,915	\$ 50,050	\$ 50,050	\$ -
20705071 Signs & Markings	\$ 150,670	\$ 42,886	\$ 42,886	\$ 48,377
20705088 Street Light Management	\$ 192,827	\$ 302,600	\$ 302,600	\$ 302,600
Transportation Total	\$ 10,665,495	\$ 16,451,263	\$ 16,451,263	\$ 18,499,937
2070-Transportation Sales Tax Total	\$ 10,665,495	\$ 16,451,263	\$ 16,451,263	\$ 18,499,937
2100-Utility Bill Donation				
Grant Non-Departmental				
21004023 Utility Bill Don-FrmtheHeart	\$ 99,700	\$ 150,000	\$ 150,000	\$ 150,000
Grant Non-Departmental Total	\$ 99,700	\$ 150,000	\$ 150,000	\$ 150,000
2100-Utility Bill Donation Total	\$ 99,700	\$ 150,000	\$ 150,000	\$ 150,000

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
2110-Arts Commission				
Economic Development				
21101911 Arts Program	\$ 318,057	\$ 427,637	\$ 427,637	\$ 468,097
Economic Development Total	\$ 318,057	\$ 427,637	\$ 427,637	\$ 468,097
2110-Arts Commission Total	\$ 318,057	\$ 427,637	\$ 427,637	\$ 468,097
2120-Court Security Bonds				
City Court				
21205001 Court Security	\$ 349,737	\$ 377,134	\$ 377,134	\$ 407,373
21205002 Court Time Payments	\$ 28,856	\$ 46,711	\$ 46,711	\$ 62,036
21205003 Fill the Gap	\$ 25,103	\$ 59,053	\$ 59,053	\$ 59,280
City Court Total	\$ 403,695	\$ 482,898	\$ 482,898	\$ 528,689
2120-Court Security Bonds Total	\$ 403,695	\$ 482,898	\$ 482,898	\$ 528,689
2130-Airport Special Revenue				
Transportation				
21302933 Airport Operations	\$ 1,091,253	\$ 999,496	\$ 999,496	\$ 1,265,133
21302940 Post Incident Repairs	\$ -	\$ 10,000	\$ 10,000	\$ 10,052
Transportation Total	\$ 1,091,253	\$ 1,009,496	\$ 1,009,496	\$ 1,275,185
2130-Airport Special Revenue Total	\$ 1,091,253	\$ 1,009,496	\$ 1,009,496	\$ 1,275,185
2140-CAP Grant				
Community Services				
21404017 CAP Grant	\$ -	\$ 1,110,290	\$ 1,110,290	\$ 1,049,189
21405261 Community Action Program DHHS	\$ 1,972,674	\$ 2,993,115	\$ 2,993,115	\$ 2,259,697
21405262 Community Action Program ACAA	\$ 49,502	\$ 61,726	\$ 61,726	\$ 61,726
21405264 Community Action Prgm MCHS CSD	\$ -	\$ -	\$ 771,000	\$ -
21405265 Comm Action Prgm-EmerRntlAsst	\$ 19,458,498	\$ -	\$ -	\$ -
Community Services Total	\$ 21,480,674	\$ 4,165,131	\$ 4,936,131	\$ 3,370,611
2140-CAP Grant Total	\$ 21,480,674	\$ 4,165,131	\$ 4,936,131	\$ 3,370,611
2150-Emergency Shelter Grant				
Community Services				
21505130 ESG Administration	\$ -	\$ 32,883	\$ 32,883	\$ 34,453
21505131 ESG Rapid Rehousing	\$ 27,343	\$ 196,949	\$ 196,949	\$ 139,644
21505132 ESG Outreach	\$ 13,665	\$ 111,300	\$ 111,300	\$ 63,920
21505133 ESG Emergency Shelter Services	\$ 91,474	\$ 91,051	\$ 91,051	\$ 45,156
Community Services Total	\$ 132,482	\$ 432,183	\$ 432,183	\$ 283,173
2150-Emergency Shelter Grant Total	\$ 132,482	\$ 432,183	\$ 432,183	\$ 283,173
2151-Emergency Shelter Grant CV1				
Community Services				
21515134 ESG CV1 Admin	\$ 5,053	\$ -	\$ -	\$ 32,000
21515135 ESG CV1 Projects	\$ 563,224	\$ 82,400	\$ 82,400	\$ 25,000
Community Services Total	\$ 568,277	\$ 82,400	\$ 82,400	\$ 57,000
2151-Emergency Shelter Grant CV1 Total	\$ 568,277	\$ 82,400	\$ 82,400	\$ 57,000
2152-Emergency Shelter Grant CV2				
Community Services				
21525137 ESG CV2 Projects	\$ 1,783,030	\$ 1,900,000	\$ 1,900,000	\$ 500,000
Community Services Total	\$ 1,783,030	\$ 1,900,000	\$ 1,900,000	\$ 500,000
2152-Emergency Shelter Grant CV2 Total	\$ 1,783,030	\$ 1,900,000	\$ 1,900,000	\$ 500,000

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
2160-Other Grants				
City Attorney's Office				
21605253 City Attorney's Grants	\$ 5,422	\$ -	\$ 22,000	\$ -
City Attorney's Office Total	\$ 5,422	\$ -	\$ 22,000	\$ -
City Court				
21605256 Grants - Courts	\$ -	\$ -	\$ 242,235	\$ -
City Court Total	\$ -	\$ -	\$ 242,235	\$ -
Community Services				
21604017 Grants-Community Service	\$ -	\$ 294,251	\$ 294,251	\$ 319,850
21605241 Library Grant Accounts	\$ 81,882	\$ -	\$ 56,098	\$ -
21605249 Library Donation Accounts	\$ 29	\$ -	\$ 8,600	\$ -
21605248 Community Connections Donation	\$ 535	\$ -	\$ 2,500	\$ -
21605268 Donations-Mun Util Bill Assist	\$ 54,820	\$ -	\$ 100,000	\$ -
21605269 Community Action Prog Donation	\$ 2,900	\$ -	\$ 125	\$ -
Community Services Total	\$ 140,166	\$ 294,251	\$ 461,574	\$ 319,850
Development Services				
21605258 Planning Donations	\$ -	\$ -	\$ 11,200	\$ -
Development Services Total	\$ -	\$ -	\$ 11,200	\$ -
Field Operations				
21605254 Public Works Grants	\$ 259,829	\$ -	\$ 340,000	\$ -
Field Operations Total	\$ 259,829	\$ -	\$ 340,000	\$ -
Fire Services				
21604020 Grants-Fire Services	\$ -	\$ 4,009,467	\$ 4,009,467	\$ 5,093,621
21605201 Fire AZDOHS Grants	\$ 119,034	\$ -	\$ 126,103	\$ -
21605202 Fire FEMA Grants	\$ 633,572	\$ -	\$ 526,099	\$ -
21605203 Fire AZ Forestry Grants	\$ 7,550	\$ -	\$ 307,000	\$ -
21605208 Fire Miscellaneous Grants	\$ 28,134	\$ -	\$ -	\$ -
21605209 Fire Donation Accounts	\$ 13,972	\$ -	\$ 42,000	\$ -
Fire Services Total	\$ 802,262	\$ 4,009,467	\$ 5,010,669	\$ 5,093,621
Mayor & Council Office				
21605259 Other Department Donation Acct	\$ 3,459	\$ -	\$ 14,000	\$ -
Mayor & Council Office Total	\$ 3,459	\$ -	\$ 14,000	\$ -
Parks and Recreation				
21604026 Grants-Public Fcft, Rec&SE	\$ -	\$ 26,750	\$ 26,750	\$ 29,077
21605231 Parks & Rec Grant Accounts	\$ -	\$ -	\$ 5,800	\$ -
21605239 Parks & Rec Donation Accounts	\$ 2,684	\$ -	\$ 73,600	\$ -
21605251 Other Departments Grant Accnts	\$ 264,339	\$ -	\$ 806,131	\$ -
Parks and Recreation Total	\$ 267,023	\$ 26,750	\$ 912,281	\$ 29,077
Police Services				
21604024 Grants-Police Services	\$ -	\$ 2,869,740	\$ 1,669,938	\$ 3,404,132
21605211 Police AZDOHS Grants	\$ 116,691	\$ -	\$ 1,103,649	\$ -
21605212 Police AZDPS Grants	\$ 356,547	\$ 358,926	\$ 1,022,253	\$ 405,926
21605213 Police GOHS Grants	\$ 279,104	\$ -	\$ 472,267	\$ -
21605214 Police HIDTA Grants	\$ 161,286	\$ -	\$ 153,000	\$ -
21605215 Police USDOJ Grants	\$ 395,701	\$ 200,000	\$ 781,959	\$ 408,784
21605216 Police USMS Grants	\$ 88,370	\$ -	\$ 97,400	\$ -
21605217 Police DUIAC Grants	\$ 190,067	\$ -	\$ 67,138	\$ -
21605218 Police SRO Recovery Grants	\$ 140,106	\$ 64,268	\$ 64,268	\$ 62,576
21605219 Police Task Forces Grants	\$ 65,806	\$ -	\$ 101,205	\$ -
21605228 Police Miscellaneous Grants	\$ 147,764	\$ 7,131	\$ 285,771	\$ 7,131
21605229 Police Donation Accounts	\$ 19,642	\$ -	\$ 103,000	\$ -
Police Services Total	\$ 1,961,085	\$ 3,500,065	\$ 5,921,848	\$ 4,288,549
Water Services				
21605257 Environ Resources Donations	\$ 8,324	\$ -	\$ 54,300	\$ -
Water Services Total	\$ 8,324	\$ -	\$ 54,300	\$ -
2160-Other Grants Total	\$ 3,447,571	\$ 7,830,532	\$ 12,990,106	\$ 9,731,098

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
2161-American Rescue Plan Act				
Non-Departmental				
21612316 Non-Departmental ARPA	\$ 6,662,124	\$ 7,910,727	\$ 9,044,227	\$ 883,500
Non-Departmental Total	\$ 6,662,124	\$ 7,910,727	\$ 9,044,227	\$ 883,500
2161-American Rescue Plan Act Total	\$ 6,662,124	\$ 7,910,727	\$ 9,044,227	\$ 883,500
2170-Rico Funds				
Police Services				
21702423 Federal RICO	\$ 26,584	\$ 225,000	\$ 225,000	\$ 225,000
21702424 State RICO	\$ 390,007	\$ 1,391,013	\$ 1,391,013	\$ 1,405,263
Police Services Total	\$ 416,591	\$ 1,616,013	\$ 1,616,013	\$ 1,630,263
2170-Rico Funds Total	\$ 416,591	\$ 1,616,013	\$ 1,616,013	\$ 1,630,263
2180-Park and Rec Designated				
Public Facilit Recr&Spec Events				
21805029 Desert Valley Park	\$ -	\$ 6,000	\$ 6,000	\$ 6,000
21805030 Desert Mirage Park	\$ -	\$ 5,000	\$ 5,000	\$ 5,000
21805031 Desert Gardens Park	\$ -	\$ 8,000	\$ 8,000	\$ 8,000
21805032 Discovery Park	\$ -	\$ 4,000	\$ 4,000	\$ 4,000
21805033 Elsie McCarthy Pk. Maint	\$ 5,463	\$ 13,440	\$ 13,440	\$ 13,973
21805034 Paseo Racquet Center	\$ -	\$ 25,000	\$ 25,000	\$ 25,000
21805028 Dedicate a Tree	\$ 157	\$ 2,000	\$ 2,000	\$ 2,000
21805090 Dedicate a Bench	\$ 1,103	\$ -	\$ -	\$ -
Public Facilit Recr&Spec Events Total	\$ 6,723	\$ 63,440	\$ 63,440	\$ 63,973
2180-Park and Rec Designated Total	\$ 6,723	\$ 63,440	\$ 63,440	\$ 63,973
2190-Airport Capital Grant				
Transportation				
21905281 Airport Grants	\$ 53,721	\$ -	\$ -	\$ -
Transportation Total	\$ 53,721	\$ -	\$ -	\$ -
2190-Airport Capital Grant Total	\$ 53,721	\$ -	\$ -	\$ -
2200-Training Facility Revenue				
Field Operations				
22002846 PS Training Ops - Fac. Mgmt	\$ 751,388	\$ 828,139	\$ 828,139	\$ 954,815
Field Operations Total	\$ 751,388	\$ 828,139	\$ 828,139	\$ 954,815
Fire Services				
22002023 PS Training Ops - Fire	\$ 1,148,585	\$ 1,559,035	\$ 1,559,035	\$ 1,925,523
Fire Services Total	\$ 1,148,585	\$ 1,559,035	\$ 1,559,035	\$ 1,925,523
Police Services				
22002413 PS Training Ops - Police	\$ 387,640	\$ 342,634	\$ 342,634	\$ 455,904
Police Services Total	\$ 387,640	\$ 342,634	\$ 342,634	\$ 455,904
2200-Training Facility Revenue Total	\$ 2,287,612	\$ 2,729,808	\$ 2,729,808	\$ 3,336,243
Special Revenue Funds Total	\$ 64,828,945	\$ 76,865,217	\$ 83,929,291	\$ 67,810,129
Enterprise Funds				
6020+-Water & Sewer				
Budget and Finance				
60201117 Customer Service	\$ 2,862,224	\$ 3,595,782	\$ 3,595,782	\$ 4,060,926
Budget and Finance Total	\$ 2,862,224	\$ 3,595,782	\$ 3,595,782	\$ 4,060,926
Water Services				
60202710 Environmental Resources	\$ 653,715	\$ 713,461	\$ 713,461	\$ 837,147
60202711 Water Services Administration	\$ 7,437,218	\$ 8,343,510	\$ 8,343,510	\$ 8,497,284
60202712 Operating Administration	\$ 1,206,960	\$ 1,477,814	\$ 1,497,814	\$ 1,721,980
60202713 SCADA Management	\$ 1,010,444	\$ 1,050,805	\$ 1,050,805	\$ 1,375,791
60202714 Public Service Representative	\$ 858,169	\$ 740,241	\$ 166,387	\$ 550,674

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
60202715 System Security	\$ 809,433	\$ 850,332	\$ 850,332	\$ 1,032,353
60202717 Water Conservation	\$ 455,095	\$ 568,421	\$ 568,421	\$ 734,804
60202718 Water Quality	\$ 1,382,357	\$ 1,640,461	\$ 1,610,461	\$ 1,921,972
60202719 Materials Control Warehouse	\$ 406,724	\$ 395,215	\$ 395,215	\$ 489,901
60202720 Customer Service - Field	\$ 1,324,349	\$ 1,549,551	\$ 1,549,551	\$ 1,836,268
60202722 Raw Water Usage	\$ 5,522,118	\$ 6,332,767	\$ 6,332,767	\$ 6,622,887
60202723 Central System Control	\$ 1,412,087	\$ 1,963,590	\$ 2,392,309	\$ 2,881,802
60202724 Pyramid Peak WTP	\$ 3,421,195	\$ 3,438,359	\$ 4,508,359	\$ 4,976,683
60202725 Cholla Treatment Plant	\$ 4,264,104	\$ 4,413,129	\$ 4,813,129	\$ 5,414,996
60202726 Central System Maintenance	\$ 3,159,441	\$ 3,658,578	\$ 3,598,578	\$ 4,126,262
60202727 Water Distribution	\$ 5,553,207	\$ 6,449,220	\$ 6,464,354	\$ 8,477,728
60202728 Meter Maintenance	\$ 114,710	\$ -	\$ -	\$ -
60202729 Oasis Surface WTP	\$ 2,519,145	\$ 3,337,581	\$ 3,237,581	\$ 3,620,825
60202733 West Area WRF	\$ -	\$ -	\$ -	\$ 777
60302731 Pretreatment Program	\$ 467,357	\$ 548,934	\$ 548,934	\$ 622,429
60302734 Storm Water	\$ 887,301	\$ 971,696	\$ 971,696	\$ 1,179,253
60302735 SROG - 91st Ave WWTP	\$ 3,689,183	\$ 4,099,701	\$ 4,099,701	\$ 4,307,791
60302737 Wastewater Collection	\$ 2,835,921	\$ 3,449,969	\$ 3,409,969	\$ 3,932,735
60302738 Arrowhead WRF	\$ 2,054,859	\$ 2,473,227	\$ 2,423,227	\$ 2,930,273
60302739 West Area WRF	\$ 3,461,595	\$ 4,224,703	\$ 4,144,703	\$ 4,662,198
60302740 Irrigation	\$ 284,486	\$ 315,633	\$ 315,633	\$ 318,912
Water Services Total	\$ 55,191,174	\$ 63,006,899	\$ 64,006,899	\$ 73,073,724
6020+-Water & Sewer Total	\$ 58,053,397	\$ 66,602,681	\$ 67,602,681	\$ 77,134,650
6110+-Landfill				
Budget and Finance				
61101120 Landfill Customer Service	\$ 88,339	\$ 98,960	\$ 98,960	\$ 130,288
Budget and Finance Total	\$ 88,339	\$ 98,960	\$ 98,960	\$ 130,288
Field Operations				
61102834 Landfill	\$ 4,566,328	\$ 4,649,644	\$ 4,649,644	\$ 5,489,637
61102835 Solid Waste Admin	\$ 1,414,564	\$ 1,702,804	\$ 1,702,804	\$ 2,232,740
61102836 Recycling	\$ 1,476,856	\$ 1,803,884	\$ 1,803,884	\$ 2,095,437
61102837 MRF Operations	\$ 1,047,318	\$ 2,096,602	\$ 2,096,602	\$ 1,805,665
61105073 Gas Management System	\$ 99,710	\$ 166,724	\$ 166,724	\$ 166,724
Field Operations Total	\$ 8,604,776	\$ 10,419,657	\$ 10,419,657	\$ 11,790,201
6110+-Landfill Total	\$ 8,693,115	\$ 10,518,618	\$ 10,518,618	\$ 11,920,489
6120-Solid Waste				
Field Operations				
61202838 Solid Waste Roll-off	\$ 916,769	\$ 998,691	\$ 998,691	\$ 1,063,388
61202839 Commercial Frontload	\$ 3,523,207	\$ 4,000,390	\$ 4,000,390	\$ 4,368,291
61202840 Curb Service	\$ 10,017,838	\$ 10,068,762	\$ 10,068,762	\$ 11,316,184
61202841 Residential-Loose Trash Collec	\$ 4,613,620	\$ 5,042,945	\$ 5,042,945	\$ 5,656,470
Field Operations Total	\$ 19,071,433	\$ 20,110,788	\$ 20,110,788	\$ 22,404,334
6120-Solid Waste Total	\$ 19,071,433	\$ 20,110,788	\$ 20,110,788	\$ 22,404,334
6130-Housing Public Activities				
Community Services				
61301713 Housing Public Activities	\$ 2,265,645	\$ 16,940,066	\$ 16,940,066	\$ 17,199,548
61301717 Housing Admin-GF Supported	\$ -	\$ -	\$ -	\$ 1,044,359
Community Services Total	\$ 2,265,645	\$ 16,940,066	\$ 16,940,066	\$ 18,243,907
6130-Housing Public Activities Total	\$ 2,265,645	\$ 16,940,066	\$ 16,940,066	\$ 18,243,907
Enterprise Funds Total	\$ 88,083,591	\$ 114,172,153	\$ 115,172,153	\$ 129,703,380

FUND DESCRIPTION	FY2022 ACTUAL	FY2023 BUDGET	FY2023 ESTIMATE	FY2024 BUDGET
Internal Service Funds				
7010-Risk Management Self Insurance				
Human Resources				
70102113 Risk Management	\$ 6,976,035	\$ 11,580,940	\$ 11,580,940	\$ 12,902,919
Human Resources Total	\$ 6,976,035	\$ 11,580,940	\$ 11,580,940	\$ 12,902,919
7010-Risk Management Self Insurance Total	\$ 6,976,035	\$ 11,580,940	\$ 11,580,940	\$ 12,902,919
7020-Workers Comp Self Insurance				
Human Resources				
70202114 Workers' Compensation	\$ 3,186,832	\$ 9,728,570	\$ 9,728,570	\$ 10,911,047
70205098 Presumptive Cancer Care	\$ 1,676,313	\$ 815,283	\$ 815,283	\$ 819,526
Human Resources Total	\$ 4,863,144	\$ 10,543,853	\$ 10,543,853	\$ 11,730,572
7020-Workers Comp Self Insurance Total	\$ 4,863,144	\$ 10,543,853	\$ 10,543,853	\$ 11,730,572
7030-Benefits Trust				
Human Resources				
70305019 Benefit Programs	\$ 29,757,269	\$ 34,334,887	\$ 34,334,887	\$ 36,587,174
Human Resources Total	\$ 29,757,269	\$ 34,334,887	\$ 34,334,887	\$ 36,587,174
7030-Benefits Trust Total	\$ 29,757,269	\$ 34,334,887	\$ 34,334,887	\$ 36,587,174
7040-Fleet Services				
Field Operations				
70402843 Fleet Management	\$ 4,475,675	\$ 6,352,228	\$ 5,862,228	\$ 6,662,421
70402844 Fuel Services	\$ 4,030,283	\$ 4,340,530	\$ 4,340,530	\$ 4,993,967
70402845 Parts Store Operations	\$ 2,476,177	\$ 2,066,319	\$ 2,556,319	\$ 2,872,743
70402848 Fleet Mgt-Ins Claim Repairs	\$ 297,824	\$ 475,000	\$ 475,000	\$ 500,000
Field Operations Total	\$ 11,279,959	\$ 13,234,077	\$ 13,234,077	\$ 15,029,130
7040-Fleet Services Total	\$ 11,279,959	\$ 13,234,077	\$ 13,234,077	\$ 15,029,130
7050-Technology				
Innovation and Technology				
70502210 Innovation & Tech Operations	\$ 8,492,557	\$ 13,014,139	\$ 13,014,139	\$ 17,026,188
70502211 Telephones	\$ 717,060	\$ 954,423	\$ 954,423	\$ 844,000
70502212 Innovation & Tech Maintenance	\$ 954,338	\$ 1,783,636	\$ 1,783,636	\$ 2,576,040
Innovation and Technology Total	\$ 10,163,956	\$ 15,752,198	\$ 15,752,198	\$ 20,446,229
7050-Technology Total	\$ 10,163,956	\$ 15,752,198	\$ 15,752,198	\$ 20,446,229
7060-Technology Projects				
Innovation and Technology				
70602213 Technology Projects	\$ 1,311,440	\$ 7,725,474	\$ 7,725,474	\$ 10,096,495
Innovation and Technology Total	\$ 1,311,440	\$ 7,725,474	\$ 7,725,474	\$ 10,096,495
7060-Technology Projects Total	\$ 1,311,440	\$ 7,725,474	\$ 7,725,474	\$ 10,096,495
Internal Service Funds Total	\$ 64,351,804	\$ 93,171,429	\$ 93,171,429	\$ 106,792,518
Capital Project Funds				
1080-General Government Capital Prj				
Field Operations				
10804528 CIP_Field Operations	\$ (85,176)	\$ -	\$ (18,550)	\$ -
Field Operations Total	\$ (85,176)	\$ -	\$ (18,550)	\$ -
1080-General Government Capital Prj Total	\$ (85,176)	\$ -	\$ (18,550)	\$ -
4610-ARPA Capital Projects				
Budget and Finance				
46104011 Grants-Finance	\$ -	\$ 1,133,500	\$ -	\$ -
Budget and Finance Total	\$ -	\$ 1,133,500	\$ -	\$ -
4610-ARPA Capital Projects Total	\$ -	\$ 1,133,500	\$ -	\$ -
Capital Project Funds Total	\$ (85,176)	\$ 1,133,500	\$ (18,550)	\$ -
Grand Total	\$ 437,092,809	\$ 546,413,506	\$ 556,422,534	\$ 595,135,779

↓ Transfers To	↑ Transfer From	1000 - General	6020 Water/ Sewer	2050 - Highway User Gas Tax	2070 - Transporta- tion Sales Tax	2080 - Police Special Revenue	2090 - Fire Special Revenue	2161 - American Rescue Plan Act	Total Transfers-In
1000 - General		-	-	-	-	31,814,519	15,398,671		47,213,190
1020 - Vehicle Replacement		4,307,687	-	-	-	-	-		4,307,687
1080 - Gen Gov Capital Projects		52,605,831	-	-	-	-	-		52,605,831
2070 - Transportation Sales Tax		-	-	-	-	-	-		-
2130 - Airport Special Revenue		167,047	-	-	-	-	-		167,047
2140 - CAP Grant		64,299	-	-	-	-	-		64,299
2200 - Training Facility Revenue Fund		3,423,830	-	-	-	-	-		3,423,830
3010 - G.O. Bond Debt Service		-	-	-	-	-	-		-
3030 - M.P.C. Debt Service		10,349,951	-	-	-	-	-		10,349,951
3050 - Excise Tax Deb Service		22,000,321	-	-	-	-	-		22,000,321
3060 - COP's Debt Service		18,775,807	-	-	-	-	-		18,775,807
3040 - Transportation Debt Service		-	-	-	6,704,040	-	-		6,704,040
4020 - Hurf Capital Projects		-	-	5,762,372	-	-	-		5,762,372
4030 - Transportation Capital Projects		-	-	-	22,934,369	-	-		22,934,369
4610 - ARPA Capital Projects		-	-	-	-	-	-	1,100,336	1,100,336
6040 - Water/Sewer Debt Service		-	26,115,250	-	-	-	-		26,115,250
6020 - Water/Sewer		833,315	-	-	-	-	-		833,315
6110 - Landfill		1,130,559	-	-	-	-	-		1,130,559
6120 - Solid Waste		390,000	-	-	-	-	-		390,000
6130 - Public Housing Budget		1,003,771	-	-	-	-	-		1,003,771
Total Transfers Out		115,052,418	26,115,250	5,762,372	29,638,409	31,814,519	15,398,671	1,100,336	224,881,975

* Actual transfer amounts will vary based on actual revenues, expenses, grant opportunities, etc.

DESCRIPTION	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022	BUDGET FY 2023	PROJECTED FY 2024
Fiscal Year Budget Amount	\$736,000,000	\$747,000,000	\$1,244,000,000	\$1,070,000,000	\$1,260,000,000
Qualifiable Exclusions (estimated)	\$283,246,263	\$235,123,536	\$734,731,775	\$492,987,137	\$546,977,964
Total Estimated Expenditures	\$452,753,737	\$511,876,464	\$509,268,225	\$577,012,863	\$713,022,036
Expenditure Limitation	\$603,062,288	\$617,897,408	\$62,788,939	\$671,002,519	\$730,770,870
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	\$1,413,253,839	\$1,478,280,140	\$1,582,239,446	\$1,682,808,105	\$1,880,897,519
Maximum Allowable Primary Tax Levy	\$6,338,443	\$6,554,694	\$6,855,844	\$7,197,370	\$7,677,824
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]					
	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	\$1,413,253,839	\$1,478,280,140	\$1,582,239,446	\$1,682,808,105	\$1,880,897,519
A. Secondary Property Tax Levy	\$20,408,799	\$20,690,008	\$21,216,248	\$21,837,801	\$22,837,857
B. Primary Property Tax Levy	\$5,856,524	\$5,936,773	\$6,088,457	\$6,266,777	\$6,553,047
Total Property Tax Levy Amount	\$26,265,323	\$26,626,781	\$27,304,705	\$28,104,578	\$29,390,904
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	\$5,856,524	\$5,936,773	\$6,088,457	\$6,266,777	\$6,553,047
Prior Year's	\$48,833	\$51,207	\$57,132	\$63,261	\$70,085
B. Secondary Property Tax	\$20,408,799	\$20,690,008	\$21,216,248	\$21,837,801	\$22,837,857
Prior Year's	\$161,285	\$155,628	\$148,208	\$143,823	\$139,432
Total Current Year's Collections	\$26,265,323	\$26,626,781	\$27,304,705	\$28,104,578	\$29,390,904
Total Prior Year's Collections	\$210,118	\$206,835	\$205,340	\$207,084	\$209,517
Total Property Tax Levy Collected	\$26,475,441	\$26,833,616	\$27,510,045	\$28,311,662	\$29,600,421
City of Glendale Tax Rate					
A. Primary Property Tax Rate	\$0.4144	\$0.4016	\$0.3848	\$0.3724	\$0.3484
B. Secondary Property Tax Rate	\$1.4441	\$1.3996	\$1.3409	\$1.2977	\$1.2142
Total Property Tax Rate	\$1.8585	\$1.8012	\$1.7257	\$1.6701	\$1.5626

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
Secondary Property Value	\$1,880,897,519
Bond Indebtedness Limitation	\$376,179,504
Debt Outstanding as of 07/01/23	\$91,975,000
Principal Payments FY24	\$5,605,000
Proposed Debt FY24	\$0
Estimated Debt outstanding FY24	\$86,370,000
Remaining limitation available	\$289,809,504
6% Bonds	
Secondary Property Value	\$1,880,897,519
Bond Indebtedness Limitation	\$112,853,851
Debt Outstanding as of 07/01/23	\$15,205,000
Principal Payments FY24	\$1,730,000
Proposed Debt FY24	\$0
Estimated Debt outstanding FY24	\$13,475,000
Remaining limitation available	\$99,378,851

Truth in Taxation Calculation

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
\$6,266,777	=	\$0.3484
\$1,798,533,538		
Current AV-Existing Property		\$1,798,533,538
Prior year Levy		\$6,266,777
Prior Year Tax Rate		\$0.3724
Rate to Receive Prior Year Levy		\$0.3484
New property valuation		\$82,363,981
Growth in Levy-New Property		\$286,956
Increase-Exclusive of New Property		\$680

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
Audit							
	10001310						
		INTERNAL AUDIT PROGRAM MANAGER	1	1	1	1	1
	10001310 Total		1	1	1	1	1
Audit Total			1	1	1	1	1
Budget and Finance							
	10001110						
		ASSISTANT DIRECTOR, FINANCE	1	1	1	1	1
		CONTRACTS PROGRAM MANAGER		1	1	1	1
		DIRECTOR, BUDGET AND FINANCE	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
	10001110 Total		3	4	4	4	4
	10001111						
		ACCOUNTANT	4	4	4	4	4
		ACCOUNTANT, SR.	4	4	4	4	4
		ACCOUNTING PROJECT MANAGER	1	1	1	1	1
		ACCOUNTS PAYABLE SPECIALIST	2	2	2	2	2
		CONTROLLER	1	1	1	1	1
		PAYROLL SPECIALIST	2	3	3	2	2
		PAYROLL SPECIALIST, LEAD				1	1
		SUPERVISOR, PAYROLL	1	1	1	1	1
	10001111 Total		15	16	16	16	16
	10001112						
		LICENSING & TAXPAYER ANALYST	1	1	1	1	1
		LICENSING SPECIALIST	2	2	2	2	2
		MANAGER, TAX & LICENSE	1	1	1	1	1
		SOFTWARE ENGINEER, SR					1
		SUPERVISOR, TAX AND LICENSING	1	1	1	1	1
		SYSTEMS ANALYST, SR	1	1	1	1	1
		TAX AUDITOR	4	4	4	4	4
	10001112 Total		10	10	10	10	10
	10001113						
		ADMINISTRATOR, PROCUREMENT	1	1	1	1	1
		BUYER II				1	
		CONTRACT ANALYST	3	3	3		
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PROCUREMENT OFFICER				3	3
		PROCUREMENT SPECIALIST					1
	10001113 Total		5	5	5	6	6
	10001115						
		ADMINISTRATOR, BUDGET	1	1	1	1	1
		BUDGET AND FINANCE ANALYST	3	2	2	2	2
		BUDGET AND PERFORMANCE ANALYST		1	1	1	1
	10001115 Total		4	4	4	4	4
	10001116						
		GRANTS PROGRAM MANAGER	1	1	1	1	1
	10001116 Total		1	1	1	1	1
	10001117						
		CUSTOMER SERVICE REPRESENTATIVE, LEAD				1	1
		CUSTOMER SERVICE REPRESENTATIVE, SR				1	1
		SOFTWARE ENGINEER, SR					1
		SYSTEMS ANALYST, SR.				1	
	10001117 Total					3	3
	10001119						
		COLLECTIONS REPRESENTATIVE			2	2	2
		COLLECTIONS REPRESENTATIVE, SR					1
		SUPERVISOR, REVENUE RECOVERY			1	1	1
	10001119 Total				3	3	4
	60201117						
		ADMINISTRATIVE SUPPORT ASST	1	1			
		ADMINISTRATIVE SUPPORT SPEC	1				
		ADMINISTRATOR, BUSINESS OPERATIONS				1	1
		BUSINESS ANALYST			1	1	1
		COLLECTIONS REPRESENTATIVE	2	2			
		COLLECTIONS REPRESENTATIVE SR				1	
		CUSTOMER SERVICE REPRESENTATIVE, LEAD				1	
		CUSTOMER SVC REPRESENTATIVE	13.5	14.5	14.5	14.5	13.5

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
		CUSTOMER SVC REPRESENTATIVE SR	3	4	4	5	4
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT		1	1	1	1
		MANAGER, CUSTOMER SERVICE	1	1	1	1	1
		SUPERVISOR, CUSTOMER SERVICE	3	3	3	2	3
		SUPERVISOR, REVENUE RECOVERY	1	1			
	60201117	Total	26.5	28.5	25.5	28.5	25.5
	61101120						
		CUSTOMER SVC REPRESENTATIVE SR			1	1	1
	61101120	Total			1	1	1
Budget and Finance Total			64.5	68.5	69.5	73.5	74.5
City Attorney's Office							
	10001210						
		ADMINISTRATIVE SUPPORT ASST	1	1		1	1
		ADMINISTRATIVE SUPPORT SPEC	5	5	6	6	6
		ASSISTANT CITY ATTORNEY	4	3	3	3	3
		ASSISTANT CITY PROSECUTOR	6	6	5	5	5
		ASSISTANT CITY PROSECUTOR, SR.	1	1	2	2	2
		ASST CITY PROSECUTOR		1	1	1	1
		CHIEF DEPUTY CITY ATTORNEY	1	1	1	1	1
		CITY ATTORNEY	1	1	1	1	1
		CITY PROSECUTOR	1	1	1	1	1
		CONTRACTS PROGRAM MANAGER	1	1	1	1	1
		DEPUTY CITY ATTORNEY	2	2	2	2	2
		LEGAL ASSISTANT	3	3	1	2	2
		LEGAL ASSISTANT, SR.	1		2	1	1
		MGMT ASST TO THE CITY ATTORNEY					
		PARALEGAL				1	1
		VICTIM ASSISTANCE CASEWORKER				2	2
	10001210	Total	29	28	28	30	30
City Attorney's Office Total			29	28	28	30	30
City Clerk							
	10001410						
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	
		ASSISTANT TO THE CITY CLERK					1
		CITY CLERK	1	1	1	1	1
		CITY CLERK SPECIALIST					2
		CITY CLERK SPECIALIST, SR					1
		COUNCIL AGENDA PROCESS MANAGER	1	1	1	1	
		DEPUTY CITY CLERK	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	
		RECORDS COORDINATOR	1	1	1	1	
		RECORDS PROGRAM MANAGER	1	1	1	1	1
	10001410	Total	7	7	7	7	7
City Clerk Total			7	7	7	7	7
City Court							
	10001510						
		ACCOUNTANT	1	1	1	1	1
		ACCOUNTANT, SR.	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1				
		ADMINISTRATOR, COURT	1	1	1	1	1
		CITY JUDGE	2	2	2	2	2
		COURT CLERK	23.5	23.5	23.5	23.5	23.5
		COURT CLERK, SR.	4	4	4	4	4
		COURT HEARING OFFICER	1	1	1	1	1
		COURT INTERPRETER	1.5	1.5	1.5	1.5	1.5
		COURT PROGRAM COORDINATOR	1	1	1	2	2
		DEPUTY COURT ADMINISTRATOR	1	1	1	1	1
		MANAGEMENT ASSISTANT		1	1	1	1
		PRESIDING CITY JUDGE	1	1	1	1	1
		SUPERVISOR, COURT	3	3	3	3	3
		SYSTEMS ANALYST	2	2	2	2	2
	10001510	Total	44	44	44	45	45
	21205001						
		COURT PROGRAM COORDINATOR	1	1	1		
		POLICE OFFICER	1	1	1	1	1
	21205001	Total	2	2	2	1	1

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	21205002						
		COURT CLERK	0.5	0.5	0.5	0.5	0.5
	21205002 Total		0.5	0.5	0.5	0.5	0.5
City Court Total			46.5	46.5	46.5	46.5	46.5
City Manager's Office							
	10001610						
		ASSISTANT CITY MANAGER	2	2	2	2	2
		CHIEF DATA & ANALYTICS OFFICER	1				
		CITY MANAGER	1	1	1	1	1
		DEPUTY CITY MANAGER	1	1	1	2	2
		DEPUTY CITY MANAGER - PUBLIC SAFETY	1				
		DIRECTOR ORGANIZATIONAL PERFORMANCE	1				
		EXEC ASST TO CITY MGR	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		STRAT INIT&SPEC PROJ EXEC OFF					
	10001610 Total		9	6	6	7	7
	10001612						
		ADMINISTRATIVE SUPPORT ASST		1	1	2	2
		ADMINISTRATIVE SUPPORT SPEC		1	1	1	1
		ADMINISTRATOR, CODE COMPLIANCE		2	2	2	3
		CODE COMPLIANCE OFFICIAL		1	1	1	1
		CODE INSPECTOR		9	8	11	12
		CODE INSPECTOR, SR.		3	4	5	5
	10001612 Total			17	17	22	24
City Manager's Office Total			9	23	23	29	31
Communications							
	10003510						
		CREATIVE DESIGNER					1
		CREATIVE SERVICES PROGRAM MANAGER					1
		DIGITAL COMMUNICATIONS PROGRAM MANAGER					1
		DIGITAL CONTENT PROGRAM MANAGER					1
		MANAGEMENT ASSISTANT					1
		MEDIA PRODUCTION SPECIALST					2.5
		MEDIA RELATIONS & COMMUNICATIONS COORDINATOR					1
		MEDIA RELATIONS & COMMUNICATIONS PROGRAM MANAGER					1
		VIDEO EDITOR/PHOTOGRAPHER					2
		DIRECTOR, COMMUNICATIONS					1
	10003510 Total						12.5
Communications Total							12.5
Community Services							
	10001710						
		ASSISTANT DIRECTOR, COMMUNITY SERVICES				1	1
		DIRECTOR, COMMUNITY SERVICES	1	1	1	1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
	10001710 Total		3	3	3	4	4
	10001711						
		ADMINISTRATIVE LIBRARIAN	6	6	6	6	6
		ADMINISTRATIVE SUPPORT SPECIALIST		1	1	1	1
		ADMINISTRATOR, LIBRARY	1	1	1	1	1
		CHIEF LIBRARIAN	1	1	1	1	1
		LIBRARIAN	13.5	13.5	12.5	12.5	12.5
		LIBRARY ASSISTANT	3.5	3.5	3.5	2.5	2.5
		LIBRARY ASSISTANT, LEAD	4	3	2	2	2
		LIBRARY ASSISTANT, SR.	6	6	6	6	6
		LIBRARY OPERATIONS COORDINATOR	1	1	1	1	1
		LIBRARY TECHNOLOGY SPECIALIST	1	1	1	1	1
		PUBLIC SERVICE ASSISTANT	9	9	10.5	10.5	15.5
		SERVICE WORKER	0.5	0.5	0.5	0.5	0.5
		SERVICE WORKER (PARKS)	1	1	1	1	1
		SUPERVISOR, LIBRARY OPERATIONS	4	4	4	4	4
		VOLUNTEER COORDINATOR			1	1	1
	10001711 Total		51.5	51.5	52	51	56

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	10001712						
		COMMUNITY SERVICES PROGRAM COORDINATOR					1
		COMMUNITY ENGAGEMENT PROGRAM MANAGER					1
		NEIGHBORHOOD SVCS PROG MGR	1	1	1	1	
	10001712 Total		1	1	1	1	2
	10001715						
		ADMINISTRATOR, COMMUNITY ACTION PROGRAM				1	1
		COMMUNITY SERVICES REPRESENTATIVE				1	1
		SUPERVISOR, ADMINISTRATIVE SUPPORT				1	1
	10001715 Total					3	3
	10001716						
		ADMINISTRATOR, REVITALIZATION	1	1	1	1	1
		SUPV, REVITALIZATION GRANTS	1	1	1	1	1
	10001716 Total		2	2	2	2	2
	20404017						
		ACCOUNT SPECIALIST	1	1	1		
		ACCOUNTANT, SR.				1	1
		ADMINISTRATIVE SUPPORT ASST	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		CONTRACT MONITOR				1	1
		HUMAN SERVICES COORDINATOR				1	1
		REVITALIZATION COORDINATOR	4	4	4	2	2
		SUPERVISOR, REVITALIZATION	1	1	1	1	1
	20404017 Total		8	8	8	8	8
	21404017						
		ADMINISTRATIVE SUPPORT SPEC			1		
		COMMUNITY SERVICES PROGRAM COORDINATOR			2	2	
	21404017 Total				3	2	
	21405261						
		ADMIN, COMMUNITY ACTION PRGM	1	1	1		
		ADMINISTRATIVE SUPPORT SPECIALIST				1	1
		COMMUNITY SERVICES PROGRAM COORDINATOR					2
		COMMUNITY SERVICES REP	3.5	3.5	3.5	3.5	3.5
		COMMUNITY SERVICES REP, SR.	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1			
		SUPERVISOR, ADMIN SUPPORT			1		
	21405261 Total		6.5	6.5	6.5	5.5	7.5
	61301713						
		ACCOUNT SPECIALIST	1	1	1	1	
		ACCOUNTANT	1	1	1	1	
		ADMINISTRATIVE SUPPORT ASST		2			
		ADMINISTRATIVE SUPPORT SPEC	2		2	2	2
		ADMINISTRATOR, HOUSING SERVICE	1	1	1	1	
		BUILDING MAINT WORKER, LEAD	1	1	1	1	1
		BUILDING MAINTENANCE WORKER	1	1	1	1	1
		COMMUNITY SERVICES PROGRAM COORDINATOR			1	1	2
		COMMUNITY SERVICES REP	6	6	6	6	6
		COMMUNITY SERVICES REP, SR.	1	1	1	1	1
		FACILITY MAINTENANCE SUPERVISOR			1		
		HOUSING GRANT FUNDED POSITION		1			
		HOUSING PROGRAM INSPECTOR	1	1	1	1	1
		HOUSING PROGRAM MANAGER	1	1	1	1	
		SERVICE WORKER (BLDG MAINT)	1	1	1	1	1
		SUPERVISOR, FACILITIES COMMUNITY SERVICES				1	1
		SUPERVISOR, HOUSING	1	1	1	1	
		SUPV BUILDING MAINTENANCE	1	1			
	61301713 Total		19	20	20	20	16
	61301717						
		ACCOUNT SPECIALIST					1
		ACCOUNTANT					1
		ADMINISTRATOR, HOUSING SERVICE					1
		HOUSING PROGRAM MANAGER					1
		SUPERVISOR, HOUSING					1
	61301717 Total						5
	Community Services Total		91	92	95.5	96.5	103.5

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
Development Services							
	10001810						
		ADMINISTRATIVE SUPPORT ASST	1	1			1
		ADMINISTRATIVE SUPPORT SPEC			1	1	1
		ADMINISTRATOR, PLANNING	1	1			
		ASSOCIATE PLANNER				1	1
		DEPUTY DIRECTOR, DEVELOPMENT SERVICES					1
		DIRECTOR, DEVELOPMENT SERVICES		1	1	1	1
		DIRECTOR, PLANNING					
		MANAGEMENT ASSISTANT	1	1			
		GIS SPECIALIST				1	1
		GIS TECHNICIAN			1	1	1
		PLANNER	3	2	2		2
		PLANNER, SR.	3			7	5
		PLANNING PROJECT MGR, SR		4	4		
		PLANNING TECHNICIAN	1	1			
		PRINCIPAL PLANNER					1
		SPECIAL PROJECTS EXEC OFFICER	1	1	1	1	
		SUPERVISOR, ADMIN SUPPORT			1	1	1
		MANAGER, PLANNING			1	1	
	10001810 Total		11	12	12	15	16
	10001811						
		ADMINISTRATIVE SUPPORT ASST			1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1	1			
		ADMINISTRATOR, BUILDING SAFETY	2	2	1	1	1
		BUILDING INSPECTOR	2	2	5	6	6
		BUILDING INSPECTOR SPECIALIST	6	6	9	9	9
		BUILDING INSPECTOR, LEAD			1	1	1
		BUILDING SAFETY OFFICIAL	1	1	1	1	
		DEPUTY DIRECTOR, DEVELOPMENT SERVICES					1
		DEVELOPMENT PLANS TECH	2	2	2	2	2
		DEVELOPMENT SVCS REP	3	3	4	5	6
		MANAGEMENT ASSISTANT			1	1	1
		PLANS EXAMINER	2	2	3	3	1
		PLANS EXAMINER, SR.	1	1			2
		PLANS REVIEWER			1	1	1
		STRUCTURAL ENGINEER				1	1
		STRUCTURAL PLANS EXAMINER	1	1	1		
		SUPV, BUILDING INSPECTION	4	4	1	1	1
		SUPV, DEVELOPMENT SERVICES	1	1	1	1	1
	10001811 Total		26	26	31	34	35
	10001812						
		ADMINISTRATIVE SUPPORT ASST	1				
		ADMINISTRATIVE SUPPORT SPEC	1				
		ADMINISTRATOR, CODE COMPLIANCE	2				
		CODE COMPLIANCE OFFICIAL	1				
		CODE INSPECTOR	9				
		CODE INSPECTOR, SR.	3				
		DIRECTOR, DEVELOPMENT SERVICES	1				
		SUPERVISOR, CODE COMPLIANCE					
	10001812 Total		18				
	10005006						
		GIS COORDINATOR	1	1	1	1	1
		GIS TECHNICIAN	1	1	1	1	1
	10005006 Total		2	2	2	2	2
Development Services Total			57	40	45	51	53

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
Economic Development							
	10001910						
		ASST DIRECTOR, ECONOMIC DEV	1	1	1	1	
		CREATIVE DESIGNER					1
		DEPUTY DIRECTOR, ECONOMIC DEVELOPMENT					2
		DIRECTOR, ECONOMIC DEVELOPMENT	1	1	1	1	1
		ECONOMIC DEV PROGRAM MGR	1	2	2	3	3
		ECONOMIC DEVELOPMENT OFFICER	1	1	1	1	
		ECONOMIC DEVELOPMENT SPEC	2	2	2	2	2
		MANAGEMENT ASSISTANT	1	1	1	1	
		OPERATIONS SPECIALIST					1
	10001910 Total		7	8	8	9	10
	10001912						
		ADMINISTRATOR, SPECIAL EVENTS		1	1	1	1
		AUDIO VISUAL SPECIALIST					1
		RECREATION COORDINATOR		2	1	1	
		SPECIAL EVENTS PROGRAM MANAGER		1	1	1	1
		SERVICE WORKER (PARKS)					
		SPECIAL EVENTS PROD SPEC	1	1	1	1	
	10001912 Total			4	3	3	3
	10005333						
		ADMINISTRATIVE SUPPORT SPEC					
		ADMINISTRATOR, CONVENTION AND VISITORS BUREAU	1	1	1	1	1
		CVB REPRESENTATIVE	0.5	0.5	0.5	0.5	0.5
		DIGITAL CONTENT SPECIALIST	1	1	1	1	1
		NATIONAL SALES MANAGER	2	2	2	2	2
	10005333 Total		4.5	4.5	4.5	4.5	4.5
	21101911						
		ADMINISTRATOR, ARTS					1
		ARTS & CULTURE PROGRAM MANAGER	1	1	1	1	
		ARTS & CULTURE COORDINATOR			1	1	1
	21101911 Total		1	1	2	2	2
Economic Development Total			8	9	10	11	19.5
Engineering							
	10003014						
		ADMIN ENGR BUDGET & CIP		1	1	1	1
		ADMINISTRATIVE SUPPORT COORD		1			
		ADMINISTRATIVE SUPPORT SPEC	1		1	1	1
		CELL SITE PROGRAM COORDINATOR	1	1	1	1	
		CIP PROJECT MANAGER	1				
		CITY ENGINEER	1				
		DIRECTOR, ENGINEERING SERVICES			1	1	1
		ENGINEERING PROJECT MGR	1				
		MANAGEMENT ANALYST				1	1
		REAL ESTATE PROGRAM MANAGER	1				
		REAL PROPERTY SPECIALIST					1
		SUPERVISOR, ADMIN SUPPORT			1	1	1
		SUPERVISOR, ENGINEERING SUPPT	1	1			
	10003014 Total		7	4	5	6	6

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	10003016						
		ARCHITECT, SR.				1	1
		CIP/ENGINEERING PROJECT MGR			4	5	5
		CITY ENGINEER		1	1	1	1
		CIVIL ENGINEER, SR.	2	3	4	4	4
		ENGINEERING PROJECT MGR	3	4			
		PRINCIPAL ARCHITECT			1	1	1
		PRINCIPAL ENGINEER	3	2	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN		1	1	1	1
	10003016 Total		8	11	12	14	14
	10003017						
		CIP/ENGINEERING PROJECT MGR			1	1	1
		CIVIL ENGINEER, SR.	1				
		ENGINEERING PROJECT MGR		1			
		PRINCIPAL ENGINEER		1	1	1	1
		REAL ESTATE PROGRAM MANAGER		1	1	1	1
		REAL PROPERTY SPECIALIST		1	1	1	1
	10003017 Total		1	4	4	4	4
	10003018						
		ADMINISTRATOR, CIVIL ENGINEER	1	1	1	1	1
		ENGINEERING ASSOCIATE				9	9
		ENGINEERING ASSOCIATE, SR.				5	5
		ENGINEERING INSPECTOR	6	8	8		
		ENGINEERING INSPECTOR, SR.	2	4	4		
	10003018 Total		9	13	13	15	15
	20503019						
		CIVIL ENGINEER, SR.	1				
		ENGINEERING INSPECTOR	2				
		ENGINEERING INSPECTOR, SR.	2				
		ENGINEERING PROJECT MGR	1				
		TRAFFIC ENGINEERING TECHNICIAN	1				
	20503019 Total		7				
	20503020						
		ADMINISTRATIVE SUPPORT SPEC	1				
		STREETLIGHT PROGRAM MANAGER	1				
	20503020 Total		2				
	Engineering Total		34	32	34	39	39
	Field Operations						
	10002810						
		DIRECTOR, FIELD OPERATIONS	1	1	1	1	1
	10002810 Total		1	1	1	1	1
	10002812						
		ADMINISTRATOR, FIELD OPS CIP			1	1	1
		CIP/ENGINEERING PROJECT MGR			1	1	2
		CONTRACT MONITOR				1	2
		PLANNER/SCHEDULER					1
		SUPERVISOR, FACILITIES MAINT	2	2	1	1	1
		TRADES WORKER	8	8	10	11	12
		TRADES WORKER, LEAD	2	2	2	2	2
	10002812 Total		12	12	15	17	21
	10002847						
		CREWLEADER (PARKS)		1	1	1	1
		SERVICE WORKER					1
	10002847 Total			1	1	1	2
	10005060						
		CONTRACT MONITOR		1	1	1	1
		CUSTODIAN	1	1	1		
		CUSTODIAN, LEAD	2	1	1	1	1
		DEPUTY DIRECTOR, FIELD OPS			1	1	1
		PLANNER-SCHEDULER	1	1	1	1	1
		SUPERINTENDENT, FACILITIES MGT	1	1			
		SUPERVISOR, FACILITIES MAINT					
	10005060 Total		5	5	5	4	4

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	22002846						
		BUILDING MAINTENANCE WORKER	1	1	1	1	
		TRADES WORKER	1	1	1	1	2
	22002846 Total		2	2	2	2	2
	61102834						
		ACCOUNT SPECIALIST, LEAD	1	1	1	1	1
		BUSINESS ANALYST	1	1	1	1	
		CASHIER	4	4	4	4	4
		CREWLEADER (LANDFILL)	1				
		EQUIPMENT MECHANIC SPEC, SR.	1	1	1	2	2
		EQUIPMENT OPERATOR, LEAD					1
		FOREMAN, SOLID WASTE MANAGEMENT		1	1	1	1
		LANDFILL INSPECTOR	1	1	1	1	1
		LANDFILL OPERATOR	5	5	5	6	6
		SERVICE WORKER (LANDFILL)	3	3	3	4	5
		SUPERINTENDENT, LANDFILL	1	1	1	1	1
		SUPERVISOR, LANDFILL	1	1	1	1	1
	61102834 Total		19	19	19	22	23
	61102835						
		ACCOUNT SPECIALIST	4	4	3	2	3
		ADMIN, DEPT SUPPORT SVCS	1	1	1		
		ADMINISTRATIVE SUPPORT COORD	1	1	1	1	1
		ADMINISTRATOR, FINANCIAL PROGRAMS					1
		CIP ENGR PROJECT MANAGER			1	1	
		CONTRACT MONITOR	1	1	1	1	1
		DEPUTY DIRECTOR, FIELD OPS		1	1	2	2
		EQUIPMENT OPERATOR, LEAD					1
		FIELD OPERATIONS PROGRAM MANAGER					1
		FINANCIAL ANALYST		1	1	1	
		MANAGEMENT ANALYST	1				
		MANAGEMENT ASSISTANT			1	1	1
		PRINCIPAL ENGINEER	1				
		PUBLIC WORKS PROGRAM MANAGER	1	1			
		SAFETY PROGRAM MANAGER	0.5	0.5	0.5	0.5	0.5
		SUPERVISOR, ADMINISTRATIVE SUPPORT				1	1
		SUPT, SOLID WASTE MGMT	1	1	1	1	1
	61102835 Total		11.5	11.5	11.5	11.5	13.5
	61102836						
		FOREMAN, SOLID WASTE MANAGEMENT		1	1	1	1
		SOLID WASTE MGMT INSPECTOR	5	5	5	5	5
		SUPERVISOR, RECYCLING	1	1	1	1	1
		SWM INSPECTOR, LEAD	1				
	61102836 Total		7	7	7	7	7
	61102837						
		ACCOUNT SPECIALIST	1				
		CREWLEADER (SOL WST MGMT)	1	1	1	1	1
		CUSTOMER SERVICE REPRESENTATIVE, SENIOR		1			
		EQUIPMENT MECHANIC SPEC, SR.	1	1	1		
		EQUIPMENT OPERATOR, LEAD					1
		FIELD OPERATIONS PROGRAM MANAGER				1	
		PRINCIPAL ENGINEER					
		SERVICE WORKER	1	1	1	1	1
		SERVICE WORKER (LANDFILL)	2	2	2	1	
		SUPERVISOR, MRF OPERATIONS	1	1	1		
	61102837 Total		7	7	6	4	3
	61202838						
		EQUIPMENT OPERATOR (SWM)	1	1	1	2	2
	61202838 Total		1	1	1	2	2
	61202839						
		CREWLEADER (SOL WST MGMT)	1				
		EQUIPMENT OPERATOR (SWM)	8	8	8	8	
		EQUIPMENT OPERATOR, SR					8
		FOREMAN, SOLID WASTE MANAGEMENT		1	1	1	1
		SERVICE WORKER, SR (SWM)	1	1	1	1	1
		SOLID WASTE SERVICES REP	1	1	1	1	1
	61202839 Total		11	11	11	11	11

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	61202840						
		CREWLEADER (SOL WST MGMT)	2				
		EQUIPMENT MECHANIC SPEC	2	2	2	2	2
		EQUIPMENT OPERATOR (SWM)	29	30	31	32	31
		EQUIPMENT OPERATOR, LEAD					1
		FOREMAN, SOLID WASTE MANAGEMENT		2	2	2	2
		SAFETY PROGRAM MANAGER	0.5	0.5	0.5	0.5	0.5
		SERVICE WORKER	1	1			
		SERVICE WORKER (SWM)	2	2	2	2	2
		SOLID WASTE ROUTING SPECIALIST	1	1	1	1	1
		SUPERVISOR, SOLID WASTE MGMT	1	1	1	1	1
	61202840 Total		38.5	39.5	39.5	40.5	40.5
	61202841						
		CREWLEADER (SOL WST MGMT)	1				
		EQUIPMENT OPERATOR (STREETS)	2	2	3	3	3
		EQUIPMENT OPERATOR (SWM)	19	18	18	18	18
		FOREMAN, SOLID WASTE MANAGEMENT		1	1	1	1
		SERVICE WORKER			1	1	1
		SOLID WASTE MGMT INSPECTOR	1	1	1	1	1
		SUPERVISOR, SOLID WASTE MGMT	1	1	1	1	1
	61202841 Total		24	23	25	25	25
	70402843						
		BUSINESS ANALYST					1
		BUYER	1	1	1	1	1
		CONTRACT MONITOR					1
		DEPUTY DIRECTOR, FIELD OPS				1	1
		EQUIPMENT MECHANIC	3	3	3	3	3
		EQUIPMENT MECHANIC SPEC	15	14	13	13	13
		EQUIPMENT MECHANIC SPEC, SR.			1	1	1
		EQUIPMENT MECHANIC, SR.	5	5	5	5	5
		FLEET MAINTENANCE COORDINATOR	2	2	2	2	2
		FLEET TIRE SPECIALIST	1	1	1	1	1
		SERVICE WORKER	1	1	1	1	1
		SERVICE WRITER	1	1	1	1	1
		SUPERINTENDENT, EQUIPMENT MGT	1	1	1		
		SUPERVISOR, FLEET	2	2	2	2	2
		SUPV, FLEET ACQUISITION & BILL	1	1			
		SUPV, FLEET ANALYSIS & ACQUISITION			1	1	1
		WELDER-FABRICATOR		1	1	1	1
	70402843 Total		33	33	33	33	35
	70402845						
		CONTRACT MONITOR				1	
		MANAGEMENT ASSISTANT	1	1	1		
	70402845 Total		1	1	1	1	
	Field Operations Total		173	174	178	182	190
	Fire Services						
	10002010						
		ACCOUNT SPECIALIST	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPEC	1	1	2	1	1
		ADMINISTRATOR, FIRE HUMAN SERVICES					1
		ASSISTANT FIRE CHIEF	2	2	2	2	3
		CRISIS INTERVENTION SPECIALIST	2	2	2	2	2
		DEPUTY FIRE CHIEF (52 HRS)	2	2	2		1
		FIRE & LIFE SAFETY PROGRAM MANAGER					1
		FIRE CAPTAIN (52 HRS)					1
		FIRE CHIEF	1	1	1	1	1
		FIRE DATA PROJECT MANAGER	1	1	1	1	
		FIRE DEPT STAFF COUNSELOR	1	1	1	1	1
		FIRE ED & COMM OUTREACH COORD	1	1	1	1	
		FIRE EMS COORDINATOR					1
		FIRE FIGHTER (52 HRS)				3	
		FIRE HEALTH AND FITNESS COORD					1
		FIRE PERSONNEL ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	2	2	2	3	3
		SYSTEMS ANALYST, SR					1
	10002010 Total		16	16	17	18	21

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	10002011						
		ADMIN, FIRE HUMAN SERVICES	1	1	1	1	
		DEPUTY FIRE CHIEF (52 HRS)	4	4	4	6	3
		FIRE BATTALION CHIEF (52 HRS)	7	7	7	8	6
		FIRE CAPTAIN (52 HRS)	53	59	61	64	65
		FIRE ENGINEER (52 HRS)	49	49	51	56	56
		FIRE FIGHTER (52 HRS)	122	121	119	118	121
	10002011 Total		236	241	243	253	251
	10002012						
		FIRE BATTALION CHIEF (52 HRS)					1
		FIRE CAPTAIN (52 HRS)					1
	10002012 Total						2
	10002013						
		ADMIN, FIRE PHYSICAL RESOURCES					
		BUSINESS ANALYST	1	1	1		
		DEPUTY FIRE CHIEF (52 HRS)					1
		FIRE CAPTAIN (52 HRS)	1	1	1		1
		FLEET MAINTENANCE COORDINATOR	1	1	1	1	1
		SERVICE WORKER	1	1	1	1	1
		SERVICE WORKER, SR.	3	3	3	3	3
		EMERGENCY MANAGEMENT SPECIALIST				1	
	10002013 Total		7	7	7	6	7
	10002014						
		FIRE BATTALION CHIEF (52 HRS)					1
		FIRE CAPTAIN (52 HRS)					1
	10002014 Total						2
	10002015						
		FIRE CAPTAIN (52 HRS)					2
	10002015 Total						2
	10002016						
		EMERGENCY MANAGEMENT ANALYST	1	1	1	1	1
		EMERGENCY MANAGEMENT SPECIALIST					1
		EMERGENCY SVCS COORD	1	1	1		
		FIRE BATTALION CHIEF (52 HRS)	1	1	1		
		EMERGENCY MANAGER				1	1
	10002016 Total		3	3	3	2	3
	10002017						
		ASSISTANT FIRE MARSHAL	1	1	1	1	2
		FIRE INSPECTOR	3	3	2	3	3
		FIRE INSPECTOR, SR.	4	4	4	4	3
		FIRE MARSHAL	1	1	1	1	1
		PLANS EXAMINER	1	1	1	1	1
		PLANS EXAMINER, SR.			1	1	1
	10002017 Total		10	10	10	11	11
	10002019						
		ADMINISTRATIVE SUPPORT SPEC	1	1			
		FIRE CAPTAIN (40 HRS)					
		FIRE CAPTAIN (52 HRS)	3	3	2	1	
		FIRE FIGHTER (52 HRS)	2	1	1		
	10002019 Total		6	5	3	1	
	10002020						
		FIRE ENGINEER (52 HRS)	1	1			
	10002020 Total		1	1			
	21605202						
		FIRE FIGHTER (52 HRS)				8	
	21605202 Total					8	
	22002023						
		ADMINISTRATIVE SUPPORT COORD	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		DEPUTY FIRE CHIEF (52 HRS)	1	1	1	1	1
		FIRE CAPTAIN (52 HRS)	1	1	1	1	1
		SUPERVISOR, FIRE ADMINISTRATION			1	1	1
		SERVICE WORKER, SR.				1	1
		SUPERVISOR, ADMIN SUPPORT	1	1			
	22002023 Total		5	5	5	6	6
	Fire Services Total		284	288	296	297	305

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
Human Resources							
	10002110						
		ADMINISTRATOR, HUMAN RESOURCES			2	2	2
		ASSISTANT DIRECTOR, HR			1	1	1
		BENEFITS & WELLNESS ANALYST			1		
		BENEFITS ANALYST				1	1
		BUSINESS ANALYST	1	1	1	1	1
		DIRECTOR, HR & RISK MGMT	1	1	1	1	1
		HR ANALYST			1	2	3
		HR BUSINESS PARTNER	1	5	5	5	5
		HR PROGRAM MANAGER			1	2	2
		HR SPECIALIST			1	1	1
		HR TECHNICIAN			1	2	2
		HUMAN RESOURCES ASSISTANT			1		
		MANAGEMENT ASSISTANT	1				
		SUPERVISOR, ADMIN SUPPORT			1	1	1
	10002110 Total		4	17	17	19	20
	10002112						
		HR PROGRAM MANAGER	1	1	1	1	1
	10002112 Total		1	1	1	1	1
	10005014						
		ASSISTANT DIRECTOR, HR	1				
		HR BUSINESS PARTNER	2				
	10005014 Total		3				
	10005015						
		ADMINISTRATOR, HUMAN RESOURCES	1				
		HR BUSINESS PARTNER	1				
		HUMAN RESOURCES ASSISTANT	1				
	10005015 Total		3				
	10005016						
		HR PROGRAM MANAGER	1				
		HR SPECIALIST	1				
	10005016 Total		2				
	10005018						
		ADMINISTRATOR, HUMAN RESOURCES	1				
		BENEFITS & WELLNES ANALYST	1				
		HR BUSINESS PARTNER	1				
		HR TECHNICIAN	1				1
	10005018 Total		4				1
	70102113						
		RISK & SAFETY ANALYST	1	1	1	1	1
		RISK MANAGER	1	1	1	1	1
	70102113 Total		2	2	2	2	2
	70202114						
		HR ANALYST			1		
		HR PROGRAM MANAGER	1	1	1	1	1
		HR TECHNICIAN					
		RISK MANAGEMENT ANALYST		1			
		RISK MANAGEMENT SAFETY PROGRAM MANAGER				1	1
		RISK MANAGEMENT SPECIALIST	1	1	1	1	1
	70202114 Total		2	3	3	3	3
Human Resources Total			21	23	23	25	27
Innovation and Technology							
	70502210						
		ADMINISTRATOR, GIS			1	1	
		ADMINISTRATOR, INFO TECHNOLOGY	2	2	2	2	
		APPLICATIONS ANALYST	1	1	1		
		BUSINESS ANALYST				1	1
		BUSINESS INTELLIGENCE DEVELOPER				1	1
		CHIEF INFORMATION OFFICER	1	1	1	1	1
		CYBERSECURITY ANALYST				1	2
		CYBERSECURITY ENGINEER					1
		DATA ANALYST	1	1	1		
		DATA ARCHITECT	1	1	1	1	1
		DATABASE ADMINISTRATOR	1	1	1	1	1
		DATABASE ADMINISTRATOR, SR.	1	1	1	1	1
		DEPUTY CHIEF INFO OFFICER	1	1	1	1	1

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
		ENTERPRISE NETWORK ENGINEER					2
		ENTERPRISE NETWORK ENGINEER, SR					1
		GIS ANALYST	1	1	1	1	1
		GIS ANALYST, SR.	1	1	1	1	1
		INFO TECHNOLOGY ADMIN, DATA & ANALYTICS				1	
		INFO TECHNOLOGY PROJECT MANAGEMENT OFFICE MGR					1
		INFO TECHNOLOGY PROJECT MGR	2	2	3	3	3
		MANAGEMENT ANALYST					1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MANAGER, ENTERPRISE APPLICATIONS					1
		MANAGER, ENTERPRISE DATA & ANALYTICS					1
		MANAGER, ENTERPRISE GIS					1
		MANAGER, ENTERPRISE OPERATIONS & INFRASTRUCTURE					1
		MANAGER, TECHNOLOGY SERVICES					1
		NETWORK ENGINEER	1	2	2	2	
		NETWORK ENGINEER, SR.	1	1	1	1	
		SERVICE DESK SPECIALIST	4	4	4	5	5
		SOFTWARE ENGINEER					1
		SOFTWARE ENGINEER, SR					3
		SUPERVISOR, INFO TECH			1	2	2
		SUPERVISOR, SERVICE DESK	1	1	1	1	
		SYSTEM ADMINISTRATOR	4	4	4	4	3
		SYSTEMS ADMINISTRATOR, SR	2	2	1	2	1
		SYSTEMS ANALYST	3	3	1	2	4
		SYSTEMS ANALYST, SR.			3	3	
	70502210	Total	30	31	34	40	45
	70502211						
		ENTERPRISE NETWORK ENGINEER, SR					1
		TELECOMMUNICATIONS ANALYST	1	1	1		
		NETWORK ENGINEER, SR.				1	
	70502211	Total	1	1	1	1	1
		Innovation and Technology Total	31	32	35	41	46
		Intergovernmental Programs					
	10002510						
		ADMIN, PUB INFO & COMM	1				
		ASSISTANT DIRECTOR, INTERGOV	1	1	1	1	
		ASST DIR PUB INFO & COMM		1	1	1	
		CREATIVE DESIGNER	1	1	1	1	
		CREATIVE SERVICES PROGRAM MGR.	1	1	1	1	
		DEPUTY CITY MANAGER		1	1		
		DIGITAL COMMUNICATIONS PGM MGR	1	1	1	1	
		DIGITAL CONTENT PRGM MANAGER	1	1	1	1	
		DIRECTOR, INTERGOVERNMENTAL PROGRAMS					1
		EXECUTIVE MANAGEMENT ASSISTANT					1
		INTERGOVERNMENTAL COORDINATOR	1	1			1
		INTERGOVERNMENTAL PROGRAM MGR			1	1	
		MANAGEMENT ASSISTANT	2	2	2	2	
		MEDIA PRODUCTION SPECIALIST			2.5	2.5	
		MKTNG & COMMUNICATION PROG MGR	2	2	2	2	
		VIDEO EDITOR/PHOTOGRAPHER			1	1	
	10002510	Total	11	12	15.5	14.5	3
	10002511						
		CHIEF BROADCAST ENGINEER	1	1			
		MEDIA PRODUCTION SPECIALIST	2.5	2.5			
	10002511	Total	3.5	3.5			
		Intergovernmental Programs Total	14.5	15.5	15.5	14.5	3
		Mayor & Council Office					
	10001010						
		ASSISTANT TO THE MAYOR			1	1	1
		COMMUNICATIONS PROJECT MANAGER	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MAYOR	1	1	1	1	1
	10001010	Total	3	3	4	4	4

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	10001011						
		COUNCIL ASST	6		6	6	6
		COUNCIL MEMBER			5	5	5
		VICE MAYOR			1	1	1
		EXECUTIVE ASSISTANT					
	10001011 Total		6		12	12	12
	10001012						
		COUNCIL ASST		1			
		COUNCIL MEMBER	1	1			
	10001012 Total		1	2			
	10001013						
		COUNCIL ASST		1			
		COUNCIL MEMBER	1	1			
	10001013 Total		1	2			
	10001014						
		COUNCIL ASST		1			
		COUNCIL MEMBER	1	1			
	10001014 Total		1	2			
	10001015						
		COUNCIL ASST		1			
		COUNCIL MEMBER	1	1			
	10001015 Total		1	2			
	10001016						
		COUNCIL ASST		1			
		COUNCIL MEMBER	1	1			
	10001016 Total		1	2			
	10001017						
		COUNCIL ASST		1			
		COUNCIL MEMBER	1	1			
	10001017 Total		1	2			
	Mayor & Council Office Total		15	15	16	16	16
	Organizational Performance						
	10003410						
		BUSINESS INTELLIGENCE & ANALYTICS OFFICER		1	1	1	1
		DIRECTOR, ORGANIZATIONAL PERFORMANCE		1	1	1	1
		ORGANIZATIONAL PERFORMANCE PROGRAM MANAGER				1	1
	10003410 Total			2	2	3	3
	Organizational Performance Total			2	2	3	3
	Parks & Recreation						
	10002610						
		ACCOUNT SPECIALIST	1	1	1	1	1
		ADMIN, RECREATION	1	1	1	1	1
		ADMINISTRATIVE SUPPORT ASST	3	2	2	2	
		ADMINISTRATIVE SUPPORT COORD	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPEC	1	1	1		2
		ASST DIRECTOR, PF, REC & SP EV	1	1	1	1	1
		BUSINESS ANALYST		1			
		CIP PROGRAM MANAGER		1			
		CIP/ENGINEERING PROJECT MGR			1	2	2
		DEPUTY DIRECTOR, PFRSE	1	1	1	1	1
		DIR, PUB FAC, REC & SP EVENTS	1	1	1	1	1
		MANAGEMENT ASSISTANT				1	1
		MKTNG & COMMUNICATION PROG MGR	1				
		PUB FAC REC & SE PRGRM MGR	1	1	1	1	1
		RECREATION COORDINATOR	1				
		SUPERVISOR, ADMIN SUPPORT	1				
	10002610 Total		15	13	12	13	13

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	10002611						
		ADMINISTRATIVE SUPPORT SPEC	1	1	1		
		BUSINESS ANALYST			1	1	1
		CONTRACT MONITOR					1
		CREWLEADER (PARKS)	1	1	1	1	1
		LANDSCAPE GARD/HORTICULTURIST	1	1	1	1	1
		MANAGEMENT ASSISTANT				1	1
		PARK MANAGER	2	2	2	2	2
		PLAYGROUND EQUIP SVCS WORKER	2	2	2	2	2
		SERVICE WORKER (PARKS)	7	7	7	11	16
		SERVICE WORKER, SR. (PARKS)	4	4	6	6	6
		SUPERINTENDENT, PARKS	1	1	1	1	1
		SUPERVISOR, PARKS	3	3	3	3	3
	10002611 Total		22	22	25	29	35
	10002613						
		ADMINISTRATOR, SPECIAL EVENTS		1	1	1	
		AUDIO VISUAL SPECIALIST					
		RECREATION COORDINATOR		2	1	1	
		SPECIAL EVENTS PROGRAM MANAGER		1	1	1	
	10002613 Total			4	3	3	
	10002615						
		PARK RANGER	1	1	1	1	4
		SUPERVISOR, PARK RANGERS	1	1	1	1	1
	10002615 Total		2	2	2	2	5
	10002616						
		ADMINISTRATIVE SUPPORT ASST		1	1	1	1
		RECREATION COORDINATOR	1	2	3	3	3
		RECREATION COORDINATOR, SR.	1	1	1	1	1
		RECREATION PROGRAMMER	1	1	1	1	1
		SERVICE WORKER (PARKS)					
	10002616 Total		3	5	6	6	6
	10002617						
		ADMINISTRATOR, CIVIC CENTER	1	1	1	1	1
		CIVIC CENTER EVENT COORD	2	2	2	2	2
		OPERATIONS COORDINATOR	1	1	1	1	1
	10002617 Total		4	4	4	4	4
	10002618						
		RECREATION COORDINATOR	1	1	1	1	2
		RECREATION COORDINATOR, SR.	1	1	1	1	1
		SERVICE WORKER (PARKS)	1	1	1	1	1
	10002618 Total		3	3	3	3	4
	10005036						
		RECREATION COORDINATOR		1	1	1	2
		RECREATION COORDINATOR, SR.	1	1	1	1	1
		RECREATION PROGRAMMER					
	10005036 Total			1	1	2	3
	10005037						
		RECREATION COORDINATOR	1	1	1	1	1
		SERVICE WORKER (PARKS)				1	1
		SERVICE WORKER, SR. (PARKS)	2	2	2	2	2
	10005037 Total		3	3	3	4	4
	10005038						
		SERVICE WORKER (PARKS)					
		SPECIAL EVENTS PROD SPEC	1	1	1	1	
	10005038 Total		1	1	1	1	
	10005040						
		RECREATION COORDINATOR, SR.	1	1	1		
	10005040 Total		1	1	1		
	10005041						
		RECREATION COORDINATOR	1	1	1	1	1
	10005041 Total		1	1	1	1	1

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	10005048						
		ADMINISTRATOR, SPECIAL EVENTS	1				
		DIR, PUBLIC FACILITIES & EVENT RECREATION COORDINATOR	1				
		SPECIAL EVENTS COORDINATOR	1				
		SPECIAL EVENTS PROGRAM MANAGER	1				
	10005048 Total		4				
	10005051						
		ADMINISTRATIVE SUPPORT SPEC					
		ADMINISTRATOR, CONVENTION AND VISITORS BUREAU	1	1	1	1	
		CVB REPRESENTATIVE	0.5	0.5	0.5	0.5	
		DIGITAL CONTENT SPECIALIST	1	1	1	1	
		NATIONAL SALES MANAGER	2	2	2	2	
		TOURISM COORDINATOR					
	10005051 Total		4.5	4.5	4.5	4.5	
	Parks & Recreation Total		63.5	64.5	66.5	72.5	75
	Police Services						
	10002410						
		ACCOUNT SPECIALIST	1	1	1	1	1
		ADMINISTRATOR, POLICE TECHNICAL SERVICES					1
		ADMINISTRATIVE SUPPORT COORD	1	1			
		ASSISTANT DIRECTOR, POLICE				1	1
		ASSISTANT POLICE CHIEF	2	2	2	2	2
		MANAGEMENT ANALYST	2	2	2	2	2
		MANAGEMENT ASSISTANT	3	3	3	3	3
		MANAGER, POLICE ADMINISTRATIVE SERVICES					1
		POLICE CHIEF	1	1	1	1	1
		POLICE COMMANDER			1	1	1
		POLICE LIEUTENANT	1	1	1	1	1
		POLICE OFFICER	4	4	4	11	6
		POLICE PERSONNEL SPECIALIST				1	
		POLICE PLAN & RESEARCH ANALYST	2	2	1		
		POLICE REAL TIME CRIME CENTER SPECIALIST				1	2
		POLICE RECORDS TECHNICIAN				2	
		POLICE RESEARCH/MANAGEMENT ANALYST				2	2
		POLICE RESEARCH/MANAGEMENT ANALYST, SR.				1	1
		POLICE SERGEANT	6	6	6	6	6
		PUB SAFETY MEDIA/COMM PRG MGR			1	1	1
		SUPERVISOR, ADMIN SUPPORT			1	1	1
		VIDEO EDITOR/PHOTOGRAPHER					2
		VOLUNTEER COORDINATOR		1	1		
	10002410 Total		23	24	25	38	35
	10002411						
		POLICE COMMANDER	1	1	1		
		POLICE OFFICER	16	15	16	15	14
		POLICE PLAN & RESEARCH ANALYST			1		
		POLICE SERGEANT	4	4	5	4	3
	10002411 Total		21	20	23	19	17
	10002414						
		POLICE COMMANDER	1	1	1		1
		POLICE COMMUNICATIONS SPECIALIST					1
		POLICE COMMUNITY SVCS OFFICER	6	6	6		
		POLICE LIEUTENANT	3	3	3	3	3
		POLICE OFFICER	30	29	30	27	28
		POLICE SERGEANT	8	8	7	9	9
		POLICE VOLUNTEER COORDINATOR	1				
		SECURITY OFFICER	5	5	5	6	2
		SUPERVISOR, SECURITY SERVICES					1
		SUPERVISOR, TRAFFIC SERVICES					1
		SUPERVISOR, SUPPORT SERVICES	2	2	2	2	
		TRAFFIC SERVICES SPECIALIST				6	6
	10002414 Total		56	54	54	53	52
	10002416						
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		FORENSICS SCIENTIST	6	6	6	6	6
		MANAGER, VICTIM ASSISTANCE		1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	3	3	3	3	3

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
		POLICE COMMANDER	1	1	1	2	1
		POLICE FORENSICS SPECIALIST					3
		POLICE LIEUTENANT	3	3	2	3	3
		POLICE OFFICER	58	59	60	56	55
		POLICE SERGEANT	9	9	8	8	8
		SUPERVISOR, FORENSICS	1	1	1	1	1
		SUPERVISOR, VICTIM ASSISTANCE	1				
		VICTIM ASSISTANCE CASEWORKER	3	3	3	3	3
10002416	Total		86	87	86	84	85
10002417		ADMIN, POLICE TECHNICAL SVCS	1	1	1		
		BUSINESS ANALYST	2	2	1	1	1
		BUSINESS SYSTEMS ANALYST			1	1	1
		MANAGER, DETENTION & FLEET SVC			1	1	1
		MANAGER, POLICE SUPPORT SVCS	1	1	1	1	1
		POLICE COMMUNICATIONS SPECIALIST					1
		POLICE COMM SYSTEM TECH	1	1	1	1	1
		POLICE COMMUNICATION SYS SPEC	1	1			
		POLICE COMMUNITY SVCS OFFICER					
		POLICE PROPERTY/EVID SPEC	4	4	4	4	4
		POLICE RECORDS SPECIALIST					14.5
		POLICE RECORDS TECHNICIAN	14.5	14.5	14.5	13.5	
		SECURITY OFFICER					3
		SUPERVISOR, BUSINESS SYSTEMS			1	1	1
		SUPERVISOR, POLICE RECORDS					3
		SUPERVISOR, PROPERTY EVIDENCE	1	1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	2	2	2	2	
		SYSTEMS ANALYST	2	2	1	1	1
		SYSTEMS ANALYST, SR.			1	1	1
		USER SUPPORT SPECIALIST				1	1
10002417	Total		29.5	29.5	30.5	29.5	35.5
10002418		MANAGER, DETENTION & FLEET SVC	1	1			
		POLICE DETENTION OFFICER	14	14	14	14	14
		SUPERVISOR, DETENTION SERVICES					4
		SUPERVISOR, SUPPORT SERVICES	4	4	4	4	
10002418	Total		19	19	18	18	18
10002419		MANAGER, POLICE COMMUNICATIONS	1	1	1	2	2
		POLICE COMM SPECIALIST	32.5	32.5	35.5	34.5	32.5
		SUPERVISOR, POLICE COMMUNICATIONS	5	5	5	5	5
10002419	Total		38.5	38.5	41.5	41.5	39.5
10002420		ACCOUNT SPECIALIST	1	1	1	1	1
		POLICE SERGEANT			1		
10002420	Total		1	1	2	1	1
10002421		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST		1	1	1	2
		POLICE COMMANDER	1	1	1	1	1
		POLICE CRIME PREVENTION SPEC	2	2	2	2	2
		POLICE LIEUTENANT	5	5	4	5	5
		POLICE OFFICER	114	122	123	117	117
		POLICE SERGEANT	16	15	14	14	13
10002421	Total		139	147	146	141	141
10002422		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	1	1	1	1	1
		POLICE COMMANDER	1	1		1	1
		POLICE CRIME PREVENTION SPEC	2	2	2	2	4
		POLICE LIEUTENANT	5	5	7	5	5
		POLICE OFFICER	111	113	110	122	129
		POLICE SERGEANT	14	14	15	15	18
		PUBLIC SAFETY EVENTS SCHEDULER					1
10002422	Total		135	137	136	147	160

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	10005020						
		MANAGER, POLICE PERSONNEL	1	1			
		MANAGER, POLICE ADMINISTRATIVE SERVICES			1	1	
		POLICE OFFICER	2	2	3	2	4
		POLICE PERSONNEL SPECIALIST	1	1	1	1	2
		POLICE SERGEANT		1	1	1	1
		VOLUNTEER COORDINATOR				1	1
	10005020 Total		4	5	6	6	8
	10005022						
		ACCOUNT SPECIALIST	1	1	1	1	1
	10005022 Total		1	1	1	1	1
	10005024						
		PUBLIC SAFETY EVENTS SCHEDULER	1	1	1	1	1
	10005024 Total		1	1	1	1	1
	21605212						
		VICTIM ASSISTANCE CASEWORKER	1	1	2	2	2
	21605212 Total		1	1	2	2	2
	21605215						
		POLICE OFFICER	10				4
	21605215 Total		10				4
	21605218						
		POLICE OFFICER	1	1	1	1	1
	21605218 Total		1	1	1	1	1
	21605228						
		VICTIM ASSISTANCE CASEWORKER	1	1			
	21605228 Total		1	1			
	21702424						
		ACCOUNT SPECIALIST	1	1	1	1	1
	21702424 Total		1	1	1	1	1
	22002413						
		POLICE LIEUTENANT	1	1	1	1	1
		SECURITY OFFICER	1	1	1		1
	22002413 Total		2	2	2	1	2
	Police Services Total		570	570	576	585	604
	Transportation						
	10002934						
		CREWLEADER (PARKS)	1				
	10002934 Total		1				
	20502919						
		SUPERVISOR, ADMIN SUPPORT	1	1	1	1	1
	20502919 Total		1	1	1	1	1
	20502920						
		CONTRACT MONITOR	1	1	1	1	1
		CREWLEADER (STREETS)	1	1	1	1	1
		SERVICE WORKER (STREETS)	4	4	4	4	6
		SERVICE WORKER, SR. (STREETS)	5	5	5	5	5
		SUPERVISOR, RIGHT OF WAY	1	1	1	1	1
	20502920 Total		12	12	12	12	14
	20502921						
		CREWLEADER (STREETS)	2	2	2	2	2
		PRINCIPAL ENGINEER	1	1	1	1	1
		SERVICE WORKER (STREETS)	2	2	2	2	2
		SERVICE WORKER, SR. (STREETS)	2	2	2	2	2
		SUPERINTENDENT, STREETS	1	1	1	1	1
		SUPERVISOR, STREETS	1	1	1	1	1
	20502921 Total		9	9	9	9	9
	20502923						
		SUPERVISOR, TRAFFIC SIGNAL	1	1	1	1	1
		TRAFFIC OPS ELECTRONIC TECH	1	1	1	1	1
		TRAFFIC SIGNAL TECHNICIAN	1	1	1	1	1
		TRAFFIC SIGNAL TECHNICIAN, SR	3	3	3	3	3
		UTILITY LOCATOR				2	2
	20502923 Total		6	6	6	8	8

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	20502924						
		CREWLEADER (STREETS)	1	1	1	1	1
		SERVICE WORKER (STREETS)	3	3	3	3	4
		SUPERVISOR, TRAFFIC ENGR	1	1	1	1	
		SUPERVISOR, TRAFFIC SIGNS & MARKINGS					1
	20502924 Total		5	5	5	5	6
	20502925						
		SUPERVISOR, TRAFFIC ENGR	1	1	1	1	1
		TRAFFIC ENGINEERING SPEC			1	1	1
	20502925 Total		1	1	2	2	2
	20502935						
		STREETLIGHT PROGRAM MANAGER			1	1	1
		TRAFFIC ENGINEERING TECHNICIAN			1	1	1
	20502935 Total				2	2	2
	20505063						
		STREETLIGHT PROGRAM MANAGER		1			
		TRAFFIC ENGINEERING TECHNICIAN		1			
	20505063 Total			2			
	20505064						
		TRAFFIC ENGINEERING SPEC, SR	1	1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	1
	20505064 Total		2	2	2	2	2
	20505065						
		SERVICE WORKER (STREETS)	2	2	2	2	2
	20505065 Total		2	2	2	2	2
	20702926						
		ADMIN, TRANSPORTATION PLANNING	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		CITY TRAFFIC ENGINEER	1	1	1	1	1
		DEPUTY DIRECTOR, TRANSPORTATIO				1	2
		DIRECTOR, TRANSPORTATION	1	1	1	1	1
		FINANCIAL ANALYST				1	1
		GIS TECHNICIAN				1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		TRANSPORTATION ANALYST	1	1	1		
		TRANSPORTATION PLANNER	2	2	2	2	2
		TRANSPORTATION PLANNER, SR				1	1
	20702926 Total		8	8	8	11	12
	20702928						
		ADMINISTRATIVE SUPPORT ASST					1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		DISPATCHER/ROUTER	5.5	5.5	5.5	6.5	5.75
		MANAGEMENT ANALYST					1
		SUPERVISOR, TRANSIT	2	2	2	2	2
		TRANSIT COORDINATOR	1	1	1	1	1
		TRANSIT OPER	16	16	16	16	20
		TRANSIT REPRESENTATIVE, LEAD	6.75	6.75	6.75	6.75	7
	20702928 Total		32.25	32.25	32.25	33.25	38.75
	20702929						
		ADMINISTRATOR, TRANSIT	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SUPT, TRANSIT OPERATIONS	1	1	1	1	1
		TRANSPORTATION PROGRAM MANAGER	1	1	1	1	1
	20702929 Total		4	4	4	4	4
	20702930						
		ADMIN,TRANSPORTATION SYSTEMS	1	1	1	1	
		INTELLIGENT TRANSPORTATION SYSTEMS ANALYST				1	1
		ITS TECHNICIAN	2	2	2	2	3
		MANAGER, TRANSPORTATION SYSTEMS					1
		SUPERINTENDENT, INTELLIGENT TRANSP SYS					1
		SUPV, INTELLIGENT TRANSP SYS	1	1	1	1	
	20702930 Total		4	4	4	5	6
	20702931						
		PRINCIPAL ENGINEER	1	1	1	1	1
		TRANSPORTATION ENGINEER	1	1	1	1	1
	20702931 Total		2	2	2	2	2

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	20705066						
		TRAFFIC EDUCATION PROGRAM MGR	1	1	1	1	1
		TRAFFICE EDUCATION SPECIALIST					1
	20705066 Total		1	1	1	1	2
	20705069						
		SERVICE WORKER (AIRPORT)			1	1	1
	20705069 Total				1	1	1
	21302933						
		ADMINISTRATOR, AIRPORT	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SERVICE WORKER (AIRPORT)	3	2	2	2	2
		SERVICE WORKER, SR. (AIRPORT)		1	1	1	1
		SUPERVISOR, AIRPORT OPERATIONS	1	1	1	1	1
	21302933 Total		6	6	6	6	6
	Transportation Total		96.25	97.25	99.25	106.25	117.75
	Water Services						
	60202710						
		CIVIL ENGINEER	1	1			
		ENVIRONMENTAL PROGRAM MGR	3	3	2	2	2
		ENVIRONMENTAL RESOURCES SPECIALIST			1	1	1
		PRINCIPAL ENGINEER	1	1			
		SAFETY PROGRAM MANAGER	1	1			
		WATER RESOURCES PRGM MANAGER			1	1	1
		WATER SVCS DATA COORDINATOR			1	1	1
	60202710 Total		6	6	5	5	5
	60202711						
		ADMIN, DEPT SUPPORT SVCS	1	1	1	1	1
		ADMIN, FINANCIAL PROGRAMS	1	1	1	1	1
		ADMINISTRATIVE SUPPORT ASST	2	1	1		
		ADMINISTRATIVE SUPPORT SPEC	1	1	2	3	3
		DEPUTY DIRECTOR, WATER SERVICE	4	4	4	4	4
		DIRECTOR, WATER SERVICES	1	1	1	1	1
		FINANCIAL ANALYST	1	1	1	1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	2	2	2	2	2
		SUPERVISOR, MAT CONTROL WAREHOUSE			1		
		SUPERVISOR, WATER SVCS ADMIN	1	1			
	60202711 Total		15	14	15	14	14
	60202712						
		CIVIL ENGINEER			1		
		CIVIL ENGINEER, SR.				1	1
		PRINCIPAL ENGINEER			1	1	1
		SAFETY PROGRAM MANAGER			1	1	1
		SUPT, WATER SVCS OPS/MAINT	5	5	5	5	5
		WATER SVCS PROCESS OPS MGR	1	1	1	1	1
	60202712 Total		6	6	9	9	9
	60202713						
		ADMINISTRATOR, INFO TECHNOLOGY	1	1	1	1	1
		APPLICATIONS ANALYST, SR.	1	1	1		
		NETWORK ENGINEER	1	1	1	1	1
		PC OPERATOR	2	2			
		SCADA PROGRAM MANAGER					1
		SUPV, ENTERPRISE ASSET MGMT	1	1			
		SYSTEM ADMINISTRATOR	2	2			
		SYSTEMS ADMINISTRATOR, SR	1	1	1		1
		WATER SVCS DATA COORDINATOR	1	1			
		SYSTEMS ANALYST, SR.					1
	60202713 Total		10	10	4	3	4
	60202714						
		PUBLIC SERVICE REPRESENTATIVE	3	3	3	1	
		PUBLIC SVC REPRESENTATIVE LEAD	1	1	1		
		SUPERVISOR, WATER SERVICES	1	1	1	1	
		UTILITY LOCATOR	2	2	2	2	
	60202714 Total		7	7	7	4	

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	60202715						
		SECURITY OFFICER	5	5	5	5	6
		SECURITY SYSTEMS TECH	1	1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	1	1	1	1	1
	60202715 Total		7	7	7	7	8
	60202717						
		ADMIN, ENVT PROGRAMS	1	1	1	1	1
		WATER CONSERVATION SPEC	2	2	2	2	2
	60202717 Total		3	3	3	3	3
	60202718						
		ADMIN, WATER QUALITY LAB	1	1	1	1	1
		CHEMIST	4	4	4	4	4
		CHEMIST, LEAD	1	1	1	1	1
		LABORATORY TECHNICIAN	2	2	2	2	2
		LABORATORY TECHNICIAN, LEAD	1	1	1	1	1
		SUPERVISOR, WATER QUALITY LAB				1	1
		WATER QUALITY ASSURANCE COORD	1	1	1	1	1
		WATER SVCS DATA COORDINATOR	1	1	1		
	60202718 Total		11	11	11	11	11
	60202719						
		BUYER	1.75	1.75	1.75	1	1
		MATERIALS CONTROL SPEC	1	1	1	2	2
		SUPERVISOR, MATERIALS CONTROL WAREHOUSE				1	1
	60202719 Total		2.75	2.75	2.75	4	4
	60202720						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SERVICES REPRESENTATIVE	11	11	11	11	11
		WATER SVC REPRESENTATIVE, LEAD	2	2	2	2	2
	60202720 Total		14	14	14	14	14
	60202723						
		PUBLIC SERVICE REPRESENTATIVE				2	2
		PUBLIC SVC REPRESENTATIVE LEAD				1	1
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER CONTROL ROOM OPERATOR	5	5	5	5	5
		WATER CONTROL ROOM OPERATOR, LEAD	1	1	1	1	1
	60202723 Total		7	7	7	10	10
	60202724						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	6	6	7	6	6
		WATER SERVICES PLANT OPERATOR			1		1
	60202724 Total		8	8	9	8	9
	60202725						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	7	8	6	7	7
		WATER SERVICES PLANT OPERATOR	2		1		
	60202725 Total		11	10	10	9	9
	60202726						
		BUSINESS ANALYST		1	1	1	2
		GIS ANALYST		1			
		GIS SPECIALIST			1	1	1
		GIS TECHNICIAN			1	1	1
		IND MAINT PLANNER SCHEDULER	1	1	1	1	1
		INDUSTRIAL MAINT ELECTRICIAN	1	2	2	2	3
		INDUSTRIAL MAINT MECHANIC	4	4	4	4	4
		INDUSTRIAL MAINTENANCE MECH SR	5	4	4	4	4
		INSTRUMENTATION TECHNICIAN	3	3	3	3	2
		INSTRUMENTATION TECHNICIAN, SR	3	3	3	3	3
		PC OPERATOR			2	2	2
		SUPERVISOR, ENTERPRISE ASSET MGMT			1	1	1
		SUPERVISOR, WATER INDUSTRIAL MAINTENANCE				2	2
		SUPERVISOR, WATER SERVICES	1	1	2		
		SYSTEM ADMINISTRATOR			2	1	1
		SYSTEM ADMINISTRATOR, SR.				1	
	60202726 Total		18	20	27	27	27

DEPT	FUND/ORG	POSITION TITLE	FY 2020	FY 2021	FY 2022	FY 2023	FY2024
	60202727						
		ADMINISTRATIVE SUPPORT ASST		1			
		BUILDING INSPECTOR SPECIALIST	1	1	1		
		CROSS CONNECTION CONTROL SPECIALIST				1	1
		SUPERVISOR, WATER SERVICES	4	4	3	3	3
		UTILITY LOCATOR					2
		WATER SVCS SYS TECH, LEAD	3	3	3	3	3
		WATER SVCS SYS TECH, SR	11	11	11	11	11
		WATER SVCS SYS TECHNICIAN	15	15	15	15	15
	60202727 Total		34	35	33	33	35
	60202729						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		TRADES WORKER					
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	5	5	6	6	6
		WATER SERVICES PLANT OPERATOR		1			
	60202729 Total		7	8	8	8	8
	60302731						
		ADMIN, PRETREATMENT PRGM	1	1			
		ENVIRONMENTAL COMPLIANCE OFFICER		1	1	1	1
		PRETREATMENT INSPECTOR	3	3	3	3	3
		PRETREATMENT INSPECTOR, SR.	1				
	60302731 Total		5	5	4	4	4
	60302734						
		SUPERVISOR, WATER SERVICES	2	1	1	1	1
		WATER SVCS CONTRACT COMPLIANCE INSPECTOR		1	1	1	1
		WATER SVCS SYS TECH, LEAD	1		1	1	1
		WATER SVCS SYS TECH, SR	1	1			
		WATER SVCS SYS TECHNICIAN	2	2	2	2	2
	60302734 Total		6	5	5	5	5
	60302737						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SVCS SYS TECH, LEAD	2	2	2	2	2
		WATER SVCS SYS TECH, SR	4	3	4	4	4
		WATER SVCS SYS TECHNICIAN	8	8	7	7	7
	60302737 Total		15	14	14	14	14
	60302738						
		GIS TECHNICIAN		1			
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER RECLAM FAC OPER, LEAD	1	1	1	1	1
		WATER RECLAM FAC OPER, SR	7	7	7	7	7
		WATER SERVICES PLANT OPERATOR				2	1
	60302738 Total		9	10	9	11	10
	60302739						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER RECLAM FAC OPER, LEAD	1	1	1	1	1
		WATER RECLAM FAC OPER, SR	8	8	8	8	8
		WATER SERVICES PLANT OPERATOR	1	2	1	1	1
	60302739 Total		11	12	11	11	11
	Water Services Total		212.75	214.75	214.75	214	214
	Grand Total		1828	1843	1881.5	1940.75	2018.25

Bond Description	Original Issue	Outstanding Principal 7/1/2023	FY23-24 Principal	FY23-24 Interest	FY23-24 Fees	Total Requirements
MPC Tax Funded Debt (Fund 3030)						
Existing						
MPC Bonds - Series 2003B - Taxable	97,040,000	1,480,000	-	82,584	5,000	87,584
MPC Bonds - Series 2008B - Taxable	52,780,000	33,640,000	2,235,000	2,067,531	5,000	4,307,531
MPC Bonds - Series 2012B*	39,620,000	31,935,000	2,240,000	1,596,750	5,000	3,841,750
MPC Bonds - Series 2012C*	183,405,000	108,245,000	-	4,912,250	5,000	4,917,250
MPC Tax Funded Debt Total	372,845,000	175,300,000	4,475,000	8,659,115	20,000	13,154,115
Excise Tax Funded Debt (Fund 3050)						
Existing						
Excise Tax Debt Bonds - Series 2015A*	114,130,000	68,515,000	9,010,000	3,425,750	5,000	12,440,750
Excise Tax Debt Bonds - Series 2015B	13,700,000	13,700,000	-	544,271	5,000	549,271
Excise Tax Debt Bonds - Series 2016*	33,830,000	25,790,000	1,760,000	1,091,550	2,000	2,853,550
Excise Tax Debt Bonds - Series 2017*	64,910,000	53,875,000	3,475,000	2,693,750	5,000	6,173,750
Excise Tax Funded Debt Total	226,570,000	161,880,000	14,245,000	7,755,321	17,000	22,017,321
COP's Funded Debt (Fund 3060)						
Existing						
Certificates of Participation - Series 2021 - Taxable	253,820,000	252,800,000	13,065,000	5,662,044	5,000	18,732,044
COP's Funded Debt Total	253,820,000	252,800,000	13,065,000	5,662,044	5,000	18,732,044
Property Tax Funded Debt (Fund 3010)						
Existing						
General Obligation Bond - Series 2016B - Taxable	10,580,000	5,955,000	1,425,000	178,321	24,832	1,628,153
General Obligation Bond - Series 2017 (Refund 2009B)*	26,555,000	17,980,000	2,330,000	567,629	62,327	2,959,955
General Obligation Bond - Series 2019	15,385,000	13,780,000	650,000	619,200	36,110	1,305,310
General Obligation Bond - Series 2021	13,435,000	10,520,000	1,105,000	426,650	31,533	1,563,183
General Obligation Bond - Series 2021 (Refund 2016A & 2018)	32,225,000	30,295,000	890,000	669,520	75,635	1,635,154
General Obligation Bond - Series 2022	40,290,000	20,005,000	650,000	1,000,250	94,564	1,744,814
Property Tax Funded Debt Total	138,470,000	98,535,000	7,050,000	3,461,569	325,000	10,836,569
Water & Sewer Revenue Funded Debt (Fund 6040)						
Existing						
Senior Lien W&S Bonds - Series 2015*	121,245,000	55,450,000	13,745,000	2,214,500	5,000	15,964,500
Subordinate Lien W&S Bonds - Series 2020*	20,250,000	20,250,000	-	1,012,500	5,000	1,017,500
Subordinate Lien W&S Bonds - Series 2021A	23,565,000	22,720,000	-	1,136,000	5,000	1,141,000
Senior Lien W&S Bonds - Series 2022A	20,665,000	20,665,000	-	1,033,250	5,000	1,038,250
Senior Lien W&S Bonds - Series 2022B (Refund 2012)	40,010,000	30,080,000	5,445,000	1,504,000	5,000	6,954,000
Water & Sewer Revenue Funded Debt Total	225,735,000	149,165,000	19,190,000	6,900,250	25,000	26,115,250
Transp. Sales Tax Rev Funded Debt (Fund 3040)						
Existing						
Transp Sales Tax Obligations Bond - Series 2015*	55,340,000	43,050,000	4,515,000	1,980,650	5,000	6,500,650
Transp Sales Tax Obligations Bond - Series 2017*	19,330,000	7,030,000	15,000	188,247	5,000	208,247
Transportation Sales Tax Funded Debt Total	74,670,000	50,080,000	4,530,000	2,168,897	10,000	6,708,897
Total Debt Service Payments (All Funds)	\$ 1,292,110,000	\$ 887,760,000	\$ 62,555,000	34,607,196	\$ 402,000	\$ 97,564,196

* Refunding

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FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
General Funds					
1000-General Fund					
Budget and Finance					
10001110 Budget&Finance Administration	\$ 14,124	\$ 1,456	\$ -	\$ 46,427	\$ 10,216
10001111 Accounting Services	\$ 52,214	\$ 6,943	\$ -	\$ 153,072	\$ -
10001112 Tax and License	\$ 17,804	\$ 2,913	\$ -	\$ 100,527	\$ -
10001113 Procurement	\$ 9,845	\$ 2,184	\$ -	\$ 54,099	\$ 5,501
10001114 Other Fees	\$ -	\$ -	\$ -	\$ -	\$ -
10001115 Budget and Research	\$ 7,311	\$ 1,456	\$ -	\$ 36,325	\$ 1,572
10001116 Grants Administration	\$ 1,745	\$ 364	\$ -	\$ 9,276	\$ -
10001117 Customer Service	\$ 4,885	\$ 1,092	\$ -	\$ 25,496	\$ -
10001119 Collections	\$ 4,274	\$ 1,456	\$ -	\$ 33,994	\$ -
Budget and Finance Total	\$ 112,202	\$ 17,866	\$ -	\$ 459,216	\$ 17,289
City Attorney's Office					
10001210 Legal Services	\$ 55,711	\$ 11,312	\$ -	\$ 338,032	\$ 14,145
City Attorney's Office Total	\$ 55,711	\$ 11,312	\$ -	\$ 338,032	\$ 14,145
Audit Department					
10001310 Audit Administration	\$ 4,145	\$ 182	\$ -	\$ 9,276	\$ 1,572
Audit Department Total	\$ 4,145	\$ 182	\$ -	\$ 9,276	\$ 1,572
City Clerk					
10001410 City Clerk Administration	\$ 12,461	\$ 2,549	\$ -	\$ 72,700	\$ 4,715
10001411 Elections	\$ -	\$ -	\$ -	\$ -	\$ -
City Clerk Total	\$ 12,461	\$ 2,549	\$ -	\$ 72,700	\$ 4,715
City Court					
10001510 Court Administration	\$ 79,178	\$ 22,879	\$ 170,000	\$ 512,504	\$ 25,147
City Court Total	\$ 79,178	\$ 22,879	\$ 170,000	\$ 512,504	\$ 25,147
City Manager's Office					
10001610 City Manager Administration	\$ 18,290	\$ 2,549	\$ -	\$ 69,592	\$ 14,145
10001612 Code Compliance	\$ 78,719	\$ 93,704	\$ -	\$ 234,320	\$ -
City Manager's Office Total	\$ 97,009	\$ 96,253	\$ -	\$ 303,912	\$ 14,145
Communications					
10003510 Communications	\$ 21,796	\$ 4,187	\$ -	\$ 97,733	\$ 11,002
Communications Total	\$ 21,796	\$ 4,187	\$ -	\$ 97,733	\$ 11,002
Community Services					
10001710 Community Services Admin	\$ 48,112	\$ 3,465	\$ -	\$ 91,251	\$ 4,715
10001711 Library	\$ 103,720	\$ 34,986	\$ -	\$ 773,491	\$ 47,544
10001712 Community Engagement	\$ 4,207	\$ 915	\$ -	\$ 17,774	\$ -
10001715 CAP Local Match	\$ 25,554	\$ 138,608	\$ -	\$ 46,742	\$ 16,110
10001716 Community Revitalization	\$ 2,137	\$ 3,459	\$ -	\$ 97,418	\$ -
Community Services Total	\$ 183,729	\$ 181,432	\$ -	\$ 1,026,676	\$ 68,369
Development Services					
10001810 Planning	\$ 29,057	\$ 5,461	\$ -	\$ 143,796	\$ 6,680
10001811 Building Safety	\$ 103,081	\$ 6,553	\$ -	\$ 389,079	\$ 11,002
10001812 Code Compliance	\$ -	\$ -	\$ -	\$ -	\$ 10,216
10005006 Mapping and Records	\$ 3,340	\$ 728	\$ -	\$ 18,551	\$ -
Development Services Total	\$ 135,478	\$ 12,743	\$ -	\$ 551,427	\$ 27,898
Economic Development					
10001910 Economic Development	\$ 18,543	\$ 3,277	\$ -	\$ 87,366	\$ 4,715
10001912 Citywide Special Events	\$ 14,228	\$ 5,247	\$ -	\$ 38,706	\$ 2,750
10005333 City Sales Tax - Bed Tax	\$ 7,986	\$ 2,280	\$ -	\$ 38,243	\$ -
10005334 Glendale CVB - Memberships	\$ 52	\$ -	\$ -	\$ -	\$ -
10005335 Tourism - Souvenir Program	\$ 26	\$ -	\$ -	\$ -	\$ -
10005336 Bed Tax / Tourism	\$ 4,865	\$ -	\$ -	\$ -	\$ -
10005337 PFR&SE Tohono O'odham Funding	\$ 586	\$ -	\$ -	\$ -	\$ -
10005338 Tourism Grant Program	\$ 520	\$ -	\$ -	\$ -	\$ -
10005007 Business Development	\$ -	\$ -	\$ -	\$ -	\$ -
Economic Development Total	\$ 46,806	\$ 10,804	\$ -	\$ 164,315	\$ 7,466
Engineering					
10003014 Engineering Administration	\$ 281,503	\$ 2,427	\$ -	\$ 81,297	\$ 11,395
10003016 CIP Administration	\$ 30,678	\$ 5,097	\$ -	\$ 119,756	\$ -
10003017 Land Development	\$ 7,533	\$ 1,456	\$ -	\$ 33,994	\$ -
10003018 Construction Inspection	\$ 56,708	\$ 194,087	\$ -	\$ 130,586	\$ -
10005061 BofA Building	\$ -	\$ -	\$ -	\$ -	\$ -
10005062 Promenade at Palmaire	\$ -	\$ -	\$ -	\$ -	\$ -
10005304 Downtown Parking Garage	\$ -	\$ -	\$ -	\$ -	\$ -
Engineering Total	\$ 376,421	\$ 203,067	\$ -	\$ 365,634	\$ 11,395

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FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
Field Operations					
10002810 Field Operations Admin	\$ 97,940	\$ 364	\$ -	\$ 40,436	\$ 5,501
10002812 Facilities	\$ 268,105	\$ 122,718	\$ -	\$ 205,667	\$ -
10002847 Cemetery	\$ 33,025	\$ 14,575	\$ -	\$ 18,551	\$ -
10005060 Custodial Services	\$ 36,733	\$ 16,799	\$ -	\$ 37,102	\$ -
10005318 Promenade at Palmaire-Retail	\$ 1,041	\$ -	\$ -	\$ -	\$ -
10005319 Downtown Parking Garage (BofA)	\$ 1,561	\$ -	\$ -	\$ -	\$ -
Field Operations Total	\$ 438,405	\$ 154,457	\$ -	\$ 301,756	\$ 5,501
Fire Services					
10002010 Fire Administration	\$ 43,811	\$ 49,878	\$ 160,000	\$ 161,472	\$ 32,220
10002011 Fire Operations	\$ 734,011	\$ 3,613,545	\$ -	\$ 2,142,401	\$ -
10002012 Fire Special Operations	\$ 2,137	\$ 22,208	\$ -	\$ 16,997	\$ -
10002013 Fire Resource Management	\$ 252,370	\$ 48,370	\$ -	\$ 228,167	\$ 47,937
10002014 Fire Training	\$ 2,137	\$ 22,208	\$ -	\$ 16,997	\$ -
10002015 Fire Medical Services & Health	\$ 5,362	\$ 22,208	\$ -	\$ 16,997	\$ -
10002016 Fire Emergency Management	\$ 6,943	\$ 1,092	\$ -	\$ 106,312	\$ 39,685
10002017 Fire Marshal's Office	\$ 19,784	\$ 57,706	\$ -	\$ 105,917	\$ -
10002018 Fire Community Services	\$ -	\$ -	\$ -	\$ -	\$ -
10002019 LA Services	\$ 14,001	\$ -	\$ -	\$ -	\$ -
10002020 Logistics Ops	\$ -	\$ -	\$ -	\$ -	\$ -
10002021 Glendale Health Center	\$ -	\$ -	\$ -	\$ -	\$ -
10002023 PS Training Fac - Fire	\$ -	\$ -	\$ -	\$ -	\$ -
10002024 PS Training Fac-Fire	\$ -	\$ -	\$ -	\$ -	\$ -
10005008 FD - NCAA Final Four	\$ -	\$ -	\$ -	\$ -	\$ -
10005009 Fire - Fiesta Bowl Event	\$ 388	\$ -	\$ -	\$ -	\$ -
10005010 Stadium - Fire Event Staffing	\$ -	\$ -	\$ -	\$ -	\$ -
10005011 Arena - Fire Event Staffing	\$ 1,610	\$ -	\$ -	\$ -	\$ -
10005012 CBRanch - Fire Event Staffing	\$ 325	\$ -	\$ -	\$ -	\$ -
10005013 Fire - College FB Playoffs	\$ -	\$ -	\$ -	\$ -	\$ -
10005076 Fire-Crisis Response	\$ -	\$ -	\$ -	\$ -	\$ -
10005077 Fire-Health & Safety	\$ -	\$ -	\$ -	\$ -	\$ -
10005078 Fire-Turnout Program	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Services Total	\$ 1,082,879	\$ 3,837,215	\$ 160,000	\$ 2,795,260	\$ 119,842
Human Resources					
10002110 Human Resource Administration	\$ 37,894	\$ 10,892	\$ -	\$ 207,998	\$ 13,359
10002112 Organizational Development	\$ 5,861	\$ 364	\$ -	\$ 8,499	\$ -
10005014 Employment Services	\$ -	\$ -	\$ -	\$ -	\$ -
10005015 Employee Relations	\$ -	\$ -	\$ -	\$ -	\$ -
10005016 Compensation	\$ -	\$ -	\$ -	\$ -	\$ -
10005017 Employee Programs	\$ -	\$ -	\$ -	\$ -	\$ -
10005018 Benefits	\$ 942	\$ -	\$ -	\$ -	\$ -
Human Resources Total	\$ 44,696	\$ 11,256	\$ -	\$ 216,496	\$ 13,359
Intergovernmental Programs					
10002510 Public Affairs Administration	\$ 14,045	\$ 1,911	\$ -	\$ 295,045	\$ 5,894
10002511 Cable Communications	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Programs Total	\$ 14,045	\$ 1,911	\$ -	\$ 295,045	\$ 5,894
Mayor & Council Office					
10001010 Mayor's Office	\$ 7,470	\$ 1,456	\$ -	\$ 41,765	\$ 2,358
10001011 Council Office Administration	\$ 21,349	\$ 4,369	\$ -	\$ 117,524	\$ 4,715
10001012 Cholla District	\$ -	\$ -	\$ -	\$ -	\$ -
10001013 Barrel District	\$ -	\$ -	\$ -	\$ -	\$ -
10001014 Sahuaro District	\$ -	\$ -	\$ -	\$ -	\$ -
10001015 Cactus District	\$ -	\$ -	\$ -	\$ -	\$ -
10001016 Yucca District	\$ -	\$ -	\$ -	\$ -	\$ -
10001017 Ocotillo District	\$ -	\$ -	\$ -	\$ -	\$ -
Mayor & Council Office Total	\$ 28,820	\$ 5,825	\$ -	\$ 159,289	\$ 7,073
Non-Departmental					
10002310 Non-Departmental	\$ 1,288	\$ -	\$ -	\$ -	\$ -
10002318 Non-Departmental 24 Final Four	\$ 10,408	\$ -	\$ -	\$ -	\$ -
Non-Departmental Total	\$ 11,696	\$ -	\$ -	\$ -	\$ -
Organizational Performance					
10003410 Organizational Performance	\$ 6,752	\$ 1,092	\$ -	\$ 29,381	\$ -
Organizational Performance Total	\$ 6,752	\$ 1,092	\$ -	\$ 29,381	\$ -

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FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
Parks and Recreation					
10002610 Public Facil,Rec&Special Event	\$ 38,574	\$ 7,851	\$ -	\$ 141,465	\$ 2,358
10002611 Parks Maintenance	\$ 363,400	\$ 212,857	\$ -	\$ 346,530	\$ 3,929
10002613 Citywide Special Events	\$ -	\$ -	\$ -	\$ -	\$ -
10002615 Park Rangers	\$ 21,883	\$ 38,989	\$ -	\$ 45,601	\$ -
10002616 Foothills Recreation Center	\$ 15,313	\$ 31,680	\$ -	\$ 75,858	\$ 10,609
10002617 Civic Center	\$ 9,781	\$ 13,885	\$ -	\$ 41,765	\$ 5,501
10002618 Adult Center	\$ 5,413	\$ 14,527	\$ -	\$ 51,139	\$ 11,002
10002619 Glendale Community Center	\$ -	\$ -	\$ -	\$ -	\$ -
10005034 Paseo Racquet Center	\$ 773	\$ -	\$ -	\$ -	\$ -
10005035 City-Wide Aquatics	\$ -	\$ -	\$ -	\$ -	\$ -
10005036 Youth and Teen	\$ 6,160	\$ 8,739	\$ -	\$ 25,496	\$ -
10005037 Aquatics-Rose Ln & Splash Pads	\$ 8,345	\$ 27,642	\$ -	\$ 38,657	\$ -
10005038 Audio/Visual/Support Services	\$ -	\$ -	\$ -	\$ -	\$ -
10005039 Sports	\$ -	\$ -	\$ -	\$ -	\$ -
10005040 SRPHA Sahuaro Ranch Hist	\$ 958	\$ 1,549	\$ -	\$ 33,554	\$ -
10005041 Sports and Health	\$ 3,153	\$ 5,794	\$ -	\$ 8,499	\$ -
10005042 Glitter Spectacular	\$ -	\$ -	\$ -	\$ -	\$ -
10005043 Downtown in December	\$ -	\$ -	\$ -	\$ -	\$ -
10005044 Glitter and Glow	\$ -	\$ -	\$ -	\$ -	\$ -
10005045 Chocolate Affaire	\$ -	\$ -	\$ -	\$ -	\$ -
10005046 Glitters Light	\$ -	\$ -	\$ -	\$ -	\$ -
10005047 Other Special Events	\$ -	\$ -	\$ -	\$ -	\$ -
10005048 City-Wide Special Events	\$ -	\$ -	\$ -	\$ -	\$ -
10005049 Summer Band	\$ -	\$ -	\$ -	\$ -	\$ -
10005050 Special Events Permitting	\$ -	\$ -	\$ -	\$ -	\$ -
10005051 City Sales Tax - Bed Tax	\$ -	\$ -	\$ -	\$ -	\$ -
10005052 Glendale CVB - Memberships	\$ -	\$ -	\$ -	\$ -	\$ -
10005053 Tourism - Souvenir Program	\$ -	\$ -	\$ -	\$ -	\$ -
10005054 Bed Tax / Tourism	\$ -	\$ -	\$ -	\$ -	\$ -
10005301 Glen Lakes Golf Course	\$ -	\$ -	\$ -	\$ -	\$ -
10005302 PFR&SE Tohono O'odham Funding	\$ -	\$ -	\$ -	\$ -	\$ -
10005303 PFR&SE Marketing	\$ -	\$ -	\$ -	\$ -	\$ -
10005314 O'Neil Park Splash Pad	\$ 178	\$ -	\$ -	\$ -	\$ -
10005315 Sunset Palms Park Splash Pad	\$ 178	\$ -	\$ -	\$ -	\$ -
Parks and Recreation Total	\$ 474,109	\$ 363,514	\$ -	\$ 808,563	\$ 33,399
Police Services					
10002410 Police Administration	\$ 1,290,928	\$ 121,144	\$ -	\$ 299,779	\$ 97,052
10002411 Training	\$ 52,134	\$ 107,427	\$ -	\$ 144,475	\$ 3,143
10002412 PS Training Fac - Police	\$ -	\$ -	\$ -	\$ -	\$ -
10002414 Special Operations	\$ 339,301	\$ 295,733	\$ -	\$ 458,919	\$ 7,073
10002416 Crime Investigations	\$ 440,178	\$ 456,313	\$ -	\$ 784,194	\$ 28,683
10002417 Police Support Services	\$ 73,894	\$ 12,887	\$ -	\$ 269,257	\$ -
10002418 Detention	\$ 74,147	\$ 6,553	\$ -	\$ 152,973	\$ 6,287
10002419 Communications	\$ 69,407	\$ 17,662	\$ -	\$ 352,688	\$ 9,037
10002420 Towing Administration	\$ 1,604	\$ 364	\$ -	\$ 8,499	\$ -
10002421 Gateway Patrol Division	\$ 1,453,893	\$ 924,432	\$ -	\$ 1,283,275	\$ 32,613
10002422 Foothills Patrol Division	\$ 789,329	\$ 918,841	\$ -	\$ 1,291,773	\$ 20,039
10002426 MROP Program	\$ 811	\$ -	\$ -	\$ -	\$ -
10005020 Police Personnel Management	\$ 19,289	\$ 20,050	\$ -	\$ 51,768	\$ -
10005021 Fiscal Management	\$ 28,282	\$ -	\$ 125,000	\$ 418,072	\$ 3,929
10005022 PD - Stadium Event Staffing	\$ 8,631	\$ 3,913	\$ -	\$ 8,499	\$ -
10005023 PD - Fiesta Bowl Event	\$ 864	\$ 189	\$ -	\$ -	\$ -
10005024 PD - Arena Event Staffing	\$ 4,976	\$ 364	\$ -	\$ 8,499	\$ -
10005025 PD - College FB Playoffs	\$ -	\$ -	\$ -	\$ -	\$ -
10005026 PD - CBRanch Event Staffing	\$ 188	\$ 45	\$ -	\$ -	\$ -
10005027 PD - NCAA Final 4	\$ -	\$ -	\$ -	\$ -	\$ -
10005080 SWAT Medics	\$ -	\$ -	\$ -	\$ -	\$ -
Police Services Total	\$ 4,647,856	\$ 2,885,919	\$ 125,000	\$ 5,532,669	\$ 207,857

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FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
Transportation					
10002920 Right of Way	\$ 352	\$ -	\$ -	\$ -	\$ -
10002934 Cemetery	\$ -	\$ -	\$ -	\$ -	\$ -
10005055 Stadium - Transportation Ops	\$ 4,446	\$ -	\$ -	\$ -	\$ -
10005056 Transp - Fiesta Bowl Event	\$ 172	\$ -	\$ -	\$ -	\$ -
10005057 Arena - Transportation Ops.	\$ 223	\$ -	\$ -	\$ -	\$ -
10005058 Graffiti Removal	\$ 153	\$ -	\$ -	\$ -	\$ -
10005059 CBRanch - ROW Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Total	\$ 5,346	\$ -	\$ -	\$ -	\$ -
1000-General Fund Total	\$ 7,879,542	\$ 7,824,462	\$ 455,000	\$ 14,039,884	\$ 596,066
General Funds Total	\$ 7,879,542	\$ 7,824,462	\$ 455,000	\$ 14,039,884	\$ 596,066
Special Revenue Funds					
2040-CDBG					
Community Services					
20404017 CDBG	\$ -	\$ -	\$ -	\$ -	\$ -
20405100 CDBG Administration	\$ -	\$ -	\$ -	\$ -	\$ -
Community Services Total	\$ -	\$ -	\$ -	\$ -	\$ -
2040-CDBG Total	\$ -	\$ -	\$ -	\$ -	\$ -
2050-Highway User Revenue Fund					
Transportation					
20502919 Transportation Administration	\$ 1,736	\$ 364	\$ -	\$ 10,830	\$ 9,823
20502920 Right of Way	\$ 195,925	\$ 176,552	\$ -	\$ 134,471	\$ 3,143
20502921 Street Maintenance	\$ 438,085	\$ 108,037	\$ -	\$ 83,480	\$ 3,536
20502923 Traffic Signals	\$ 51,990	\$ 95,491	\$ -	\$ 71,873	\$ 3,929
20502924 Signs & Markings	\$ 117,034	\$ 54,264	\$ -	\$ 48,709	\$ -
20502925 Barricade Management	\$ 6,871	\$ 16,760	\$ -	\$ 19,328	\$ -
20502935 Street Lighting	\$ 260,236	\$ 728	\$ -	\$ 18,551	\$ -
20502938 Post Incident Repairs	\$ 1,431	\$ -	\$ -	\$ -	\$ -
20505064 Traffic Design and Development	\$ 8,244	\$ 13,809	\$ -	\$ 17,774	\$ -
20505065 Graffiti Removal - ROW	\$ 8,044	\$ 26,889	\$ -	\$ 16,997	\$ -
Transportation Total	\$ 1,089,595	\$ 492,894	\$ -	\$ 422,015	\$ 20,432
2050-Highway User Revenue Fund Total	\$ 1,089,595	\$ 492,894	\$ -	\$ 422,015	\$ 20,432
2070-Transportation Sales Tax					
Transportation					
20702926 Transportation Program Mgmt	\$ 298,308	\$ 4,733	\$ -	\$ 150,966	\$ -
20702927 Fixed Route	\$ 50,684	\$ 979	\$ -	\$ -	\$ -
20702928 Dial-A-Ride	\$ 166,945	\$ 294,208	\$ -	\$ 332,111	\$ 9,823
20702929 Transit Program Administration	\$ 24,419	\$ 1,456	\$ -	\$ 37,879	\$ -
20702930 Intelligent Transport Systems	\$ 20,972	\$ 28,346	\$ -	\$ 57,985	\$ 1,965
20702931 Traffic Mitigation	\$ 5,958	\$ 728	\$ -	\$ 19,328	\$ -
20702939 Post Incident Repairs	\$ 1,041	\$ -	\$ -	\$ -	\$ -
20705066 Transportation Education	\$ 5,212	\$ 834	\$ -	\$ 18,551	\$ -
20705069 CIP O&M	\$ 8,797	\$ 9,128	\$ -	\$ 8,499	\$ -
20705071 Signs & Markings	\$ 5,152	\$ -	\$ -	\$ -	\$ -
Transportation Total	\$ 587,488	\$ 340,412	\$ -	\$ 625,319	\$ 11,788
2070-Transportation Sales Tax Total	\$ 587,488	\$ 340,412	\$ -	\$ 625,319	\$ 11,788
2110-Arts Commission					
Economic Development					
21101911 Arts Program	\$ 4,449	\$ 728	\$ -	\$ 18,551	\$ -
Economic Development Total	\$ 4,449	\$ 728	\$ -	\$ 18,551	\$ -
2110-Arts Commission Total	\$ 4,449	\$ 728	\$ -	\$ 18,551	\$ -
2120-Court Security Bonds					
City Court					
21205001 Court Security	\$ 3,087	\$ 7,897	\$ -	\$ 8,499	\$ -
21205002 Court Time Payments	\$ 830	\$ 182	\$ -	\$ 4,249	\$ -
21205003 Fill the Gap	\$ 303	\$ 658	\$ -	\$ -	\$ -
City Court Total	\$ 4,220	\$ 8,737	\$ -	\$ 12,748	\$ -
2120-Court Security Bonds Total	\$ 4,220	\$ 8,737	\$ -	\$ 12,748	\$ -
2130-Airport Special Revenue					
Transportation					
21302933 Airport Operations	\$ 37,825	\$ 48,076	\$ -	\$ 57,985	\$ 3,536
21302940 Post Incident Repairs	\$ 52	\$ -	\$ -	\$ -	\$ -
Transportation Total	\$ 37,877	\$ 48,076	\$ -	\$ 57,985	\$ 3,536
2130-Airport Special Revenue Total	\$ 37,877	\$ 48,076	\$ -	\$ 57,985	\$ 3,536

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
2140-CAP Grant					
Community Services					
21404017 CAP Grant	\$ -	\$ -	\$ -	\$ -	\$ -
21405261 Community Action Program DHHS	\$ -	\$ -	\$ -	\$ -	\$ -
21405262 Community Action Program ACAA	\$ -	\$ -	\$ -	\$ -	\$ -
21405263 Community Action Program ADOH	\$ -	\$ -	\$ -	\$ -	\$ -
Community Services Total	\$ -	\$ -	\$ -	\$ -	\$ -
2140-CAP Grant Total	\$ -	\$ -	\$ -	\$ -	\$ -
2180-Park and Rec Designated					
Parks and Recreation					
21805028 Parks Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
21805029 Desert Valley Park	\$ -	\$ -	\$ -	\$ -	\$ -
21805030 Desert Mirage Park	\$ -	\$ -	\$ -	\$ -	\$ -
21805031 Desert Gardens Park	\$ -	\$ -	\$ -	\$ -	\$ -
21805032 Discovery Park	\$ -	\$ -	\$ -	\$ -	\$ -
21805033 Elsie McCarthy Pk. Maint	\$ -	\$ 196	\$ -	\$ -	\$ -
21805034 Paseo Racquet Center	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Recreation Total	\$ -	\$ 196	\$ -	\$ -	\$ -
2180-Park and Rec Designated Total	\$ -	\$ 196	\$ -	\$ -	\$ -
2200-Training Facility Revenue					
Field Operations					
22002846 PS Training Ops - Fac. Mgmt	\$ 11,149	\$ 16,071	\$ -	\$ 18,551	\$ -
Field Operations Total	\$ 11,149	\$ 16,071	\$ -	\$ 18,551	\$ -
Fire Services					
22002023 PS Training Ops - Fire	\$ 29,064	\$ 31,336	\$ -	\$ 225,058	\$ 16,896
Fire Services Total	\$ 29,064	\$ 31,336	\$ -	\$ 225,058	\$ 16,896
Police Services					
22002413 PS Training Ops - Police	\$ 16,303	\$ 12,639	\$ -	\$ 16,997	\$ -
Police Services Total	\$ 16,303	\$ 12,639	\$ -	\$ 16,997	\$ -
2200-Training Facility Revenue Total	\$ 56,515	\$ 60,046	\$ -	\$ 260,607	\$ 16,896
Special Revenue Funds Total	\$ 1,780,144	\$ 951,090	\$ -	\$ 1,397,224	\$ 52,652

Enterprise Funds					
6020+-Water & Sewer					
Budget and Finance					
60201117 Customer Service	\$ 46,686	\$ 9,284	\$ -	\$ 243,910	\$ 25,147
Budget and Finance Total	\$ 46,686	\$ 9,284	\$ -	\$ 243,910	\$ 25,147
Water Services					
60202710 Environmental Resources	\$ 9,407	\$ 1,820	\$ -	\$ 44,824	\$ -
60202711 Water Services Administration	\$ 37,295	\$ 5,097	\$ -	\$ 120,533	\$ 29,076
60202712 Operating Administration	\$ 22,959	\$ 3,277	\$ -	\$ 76,487	\$ -
60202713 SCADA Management	\$ 9,655	\$ (1,415)	\$ -	\$ 382,906	\$ -
60202714 Public Service Representative	\$ 15,479	\$ -	\$ -	\$ -	\$ 3,536
60202715 System Security	\$ 17,886	\$ 32,324	\$ -	\$ 61,044	\$ -
60202717 Water Conservation	\$ 12,524	\$ 3,056	\$ -	\$ 33,266	\$ 2,358
60202718 Water Quality	\$ 29,012	\$ 74,479	\$ -	\$ 93,484	\$ -
60202719 Materials Control Warehouse	\$ 13,126	\$ 1,456	\$ -	\$ 33,994	\$ -
60202720 Customer Service - Field	\$ 72,903	\$ 104,516	\$ -	\$ 118,979	\$ 2,358
60202722 Raw Water Usage	\$ 34,287	\$ -	\$ -	\$ -	\$ -
60202723 Central System Control	\$ 26,685	\$ 88,938	\$ -	\$ 101,982	\$ -
60202724 Pyramid Peak WTP	\$ 46,133	\$ 59,292	\$ -	\$ 68,765	\$ 18,467
60202725 Cholla Treatment Plant	\$ 47,353	\$ 66,703	\$ -	\$ 76,487	\$ 11,002
60202726 Central System Maintenance	\$ 101,127	\$ 146,123	\$ -	\$ 213,240	\$ -
60202727 Water Distribution	\$ 754,906	\$ 259,402	\$ -	\$ 355,882	\$ 3,143
60202729 Oasis Surface WTP	\$ 39,823	\$ 59,292	\$ -	\$ 76,536	\$ -
60202733 West Area WRF	\$ -	\$ -	\$ -	\$ 777	\$ -
60302731 Pretreatment Program	\$ 15,334	\$ 22,599	\$ -	\$ 33,994	\$ -
60302734 Storm Water	\$ 43,530	\$ 37,057	\$ -	\$ 43,270	\$ -
60302735 SROG - 91st Ave WWTP	\$ 22,302	\$ -	\$ -	\$ -	\$ -
60302737 Wastewater Collection	\$ 115,521	\$ 103,761	\$ -	\$ 119,756	\$ -
60302738 Arrowhead WRF	\$ 38,915	\$ 81,526	\$ -	\$ 103,586	\$ 6,287
60302739 West Area WRF	\$ 62,368	\$ 81,526	\$ -	\$ 94,261	\$ 15,324
60302740 Irrigation	\$ 4,912	\$ -	\$ -	\$ -	\$ -
Water Services Total	\$ 1,593,442	\$ 1,230,829	\$ -	\$ 2,254,052	\$ 91,551
6020+-Water & Sewer Total	\$ 1,640,128	\$ 1,240,112	\$ -	\$ 2,497,962	\$ 116,698

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
6110+-Landfill					
Budget and Finance					
61101120 Landfill Customer Service	\$ 1,691	\$ 364	\$ -	\$ 8,499	\$ -
Budget and Finance Total	\$ 1,691	\$ 364	\$ -	\$ 8,499	\$ -
Field Operations					
61102834 Landfill	\$ 133,494	\$ 168,942	\$ -	\$ 215,670	\$ 4,322
61102835 Solid Waste Admin	\$ 44,618	\$ 23,044	\$ -	\$ 132,603	\$ 17,289
61102836 Recycling	\$ 41,245	\$ 113,591	\$ -	\$ 71,146	\$ 2,750
61102837 MRF Operations	\$ 22,194	\$ 16,617	\$ -	\$ 29,381	\$ 1,572
Field Operations Total	\$ 241,550	\$ 322,193	\$ -	\$ 448,800	\$ 25,933
6110+-Landfill Total	\$ 243,242	\$ 322,557	\$ -	\$ 457,298	\$ 25,933
6120-Solid Waste					
Field Operations					
61202838 Solid Waste Roll-off	\$ 17,684	\$ 32,454	\$ -	\$ 16,997	\$ -
61202839 Commercial Frontload	\$ 146,400	\$ 178,500	\$ -	\$ 95,038	\$ -
61202840 Curb Service	\$ 642,037	\$ 614,465	\$ -	\$ 350,406	\$ -
61202841 Residential-Loose Trash Collec	\$ 156,248	\$ 395,288	\$ -	\$ 216,348	\$ -
Field Operations Total	\$ 962,370	\$ 1,220,707	\$ -	\$ 678,789	\$ -
6120-Solid Waste Total	\$ 962,370	\$ 1,220,707	\$ -	\$ 678,789	\$ -
6130-Housing Public Activities					
Community Services					
61301713 Housing Public Activities	\$ -	\$ -	\$ -	\$ -	\$ 9,430
61301717 Housing Admin-GF Supported	\$ 136,168	\$ 40,472	\$ -	\$ 201,004	\$ -
Community Services Total	\$ 136,168	\$ 40,472	\$ -	\$ 201,004	\$ 9,430
6130-Housing Public Activities Total	\$ 136,168	\$ 40,472	\$ -	\$ 201,004	\$ 9,430
Enterprise Funds Total	\$ 2,981,907	\$ 2,823,849	\$ -	\$ 3,835,053	\$ 152,062
Internal Service Funds					
7010-Risk Management Self Insurance					
Human Resources					
70102113 Risk Management	\$ 3,893	\$ 728	\$ -	\$ -	\$ -
Human Resources Total	\$ 3,893	\$ 728	\$ -	\$ -	\$ -
7010-Risk Management Self Insurance Total	\$ 3,893	\$ 728	\$ -	\$ -	\$ -
7020-Workers Comp Self Insurance					
Human Resources					
70202114 Workers' Compensation	\$ 5,687	\$ 1,092	\$ -	\$ -	\$ -
70205098 Presumptive Cancer Care	\$ 4,243	\$ -	\$ -	\$ -	\$ -
Human Resources Total	\$ 9,930	\$ 1,092	\$ -	\$ -	\$ -
7020-Workers Comp Self Insurance Total	\$ 9,930	\$ 1,092	\$ -	\$ -	\$ -
7040-Fleet Services					
Field Operations					
70402843 Fleet Management	\$ 96,661	\$ 163,183	\$ -	\$ 333,194	\$ 19,646
70402844 Fuel Services	\$ 27,648	\$ -	\$ -	\$ -	\$ -
70402845 Parts Store Operations	\$ 449	\$ -	\$ -	\$ 777	\$ -
Field Operations Total	\$ 124,758	\$ 163,183	\$ -	\$ 333,971	\$ 19,646
7040-Fleet Services Total	\$ 124,758	\$ 163,183	\$ -	\$ 333,971	\$ 19,646
7050-Technology					
Innovation and Technology					
70502210 Innovation & Tech Operations	\$ 121,718	\$ 16,383	\$ 3,847,823	\$ -	\$ 23,575
70502211 Telephones	\$ 1,099	\$ 364	\$ -	\$ -	\$ -
70502212 Innovation & Tech Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Innovation and Technology Total	\$ 122,816	\$ 16,747	\$ 3,847,823	\$ -	\$ 23,575
7050-Technology Total	\$ 122,816	\$ 16,747	\$ 3,847,823	\$ -	\$ 23,575
Internal Service Funds Total	\$ 261,397	\$ 181,750	\$ 3,847,823	\$ 333,971	\$ 43,222
Grand Total	\$ 12,902,990	\$ 11,781,151	\$ 4,302,823	\$ 19,606,132	\$ 844,000

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City of Glendale
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal year 2024

Fiscal year	S c h	Funds										Total All Funds	
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds					
2023	E 1	268,642,731	154,632,940	69,994,612	230,079,553	6,174,266	245,304,470	95,171,429					1,070,000,000
2023	E 2	257,834,324	70,068,456	69,994,612	61,466,353	6,174,266	148,331,260	95,171,429					709,040,701
2024		139,594,858	147,262,783	14,252,977	159,106,405	6,139,291	60,441,546	51,563,448					578,361,309
2024	B 4	6,553,047											6,553,047
2024	B 5			22,837,857									22,837,857
2024	C 6	354,767,550	207,513,112	0	16,121,339	26,000	189,440,009	100,998,847					868,866,857
2024	D 7	0	0	0	61,856,146	0	30,000,000	0					91,856,146
2024	D 8	0	0	0	0	0	0	0					0
2024	D 9	51,520,877	3,655,176	57,830,119	82,402,909	0	29,472,895	0					224,881,975
2024	D 10	115,052,417	83,714,308	0	0	0	26,115,250	0					224,881,975
2024													
2024		437,383,914	274,716,764	94,920,953	319,486,799	6,165,291	283,239,200	152,562,295					1,568,475,216
2024	E 13	295,829,751	173,059,261	70,731,696	349,026,445	6,165,291	256,395,038	108,792,518					1,260,000,000

Expenditure Limitation Comparison		2023	2024
1	Budgeted expenditures/expenses	\$ 1,070,000,000	\$ 1,260,000,000
2	Add/subtract: estimated net reconciling items		
3	Budgeted expenditures/expenses adjusted for reconciling items	1,070,000,000	1,260,000,000
4	Less: estimated exclusions	492,987,137	546,977,964
5	Amount subject to the expenditure limitation	\$ 577,012,863	\$ 713,022,036
6	EEC expenditure limitation	\$ 671,002,519	\$ 730,770,870

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
 ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
 *** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**City of Glendale
Tax Levy and Tax Rate Information
Fiscal Year 2024**

	2023	2024
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>7,197,370</u>	\$ <u>7,677,824</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>6,266,777</u>	\$ <u>6,553,047</u>
Property tax judgment	_____	_____
B. Secondary property taxes	<u>21,837,801</u>	<u>22,837,857</u>
Property tax judgment	_____	_____
C. Total property tax levy amounts	\$ <u>28,104,578</u>	\$ <u>29,390,904</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>5,768,383</u>	
(2) Prior years' levies	<u>8,795</u>	
(3) Total primary property taxes	\$ <u>5,777,178</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>19,998,357</u>	
(2) Prior years' levies	<u>25,499</u>	
(3) Total secondary property taxes	\$ <u>20,023,856</u>	
C. Total property taxes collected	\$ <u>25,801,034</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.3724</u>	<u>0.3484</u>
Property tax judgment	_____	_____
(2) Secondary property tax rate	<u>1.2977</u>	<u>1.2142</u>
Property tax judgment	_____	_____
(3) Total city/town tax rate	<u>1.6701</u>	<u>1.5626</u>
B. Special assessment district tax rates		
Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2024

SOURCE OF REVENUES	ESTIMATED REVENUES 2023	ACTUAL REVENUES* 2023	ESTIMATED REVENUES 2024
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 159,522,397	\$ 173,487,263	\$ 174,018,883
Licenses and permits			
Building Permits	9,280,940	9,280,940	6,983,506
Gas/Electric Franchise Fees	3,144,799	4,404,047	5,290,388
Planning/Zoning	1,715,990	1,715,990	1,044,051
Cable Franchise Fees	1,423,969	1,423,969	1,844,305
Bus./Prof. Licenses	1,028,391	1,028,391	345,319
Fire Department Other Fees	876,136	876,136	1,384,951
Right-of-Way Permits	731,836	731,836	739,155
Fire Dept CD Fees	518,610	1,270,647	1,175,635
Business Licenses	218,516	218,516	79,830
Liquor Licenses	186,413	186,413	67,115
Water Franchise Fees	59,241	59,241	58,872
Miscellaneous	45,465	45,465	41,670
Engineering Plan Check Revenue	5,635	5,635	12,570
Plan Check Fees	1,489	1,489	885
Sales Tax Licenses	-	-	-
Intergovernmental			
State Income Tax	47,928,882	47,928,882	66,946,046
State Shared Sales Tax	35,543,989	35,543,989	36,171,353
Motor Vehicle In-Lieu	11,757,750	11,757,750	12,007,158
Grants	4,378,160	14,378,160	13,608,160
Miscellaneous	2,827,206	4,953,112	2,840,631
Arena Fees	615,484	615,484	278,149
State Shared Smart & Safe-Fire	440,564	440,564	628,508
St Shared Smart & Safe-Police	227,744	227,744	984,979
SRO Revenue	204,525	204,525	204,525
Recreation Revenue	122,726	122,726	141,135
Charges for services			
Staff & Adm Chargebacks	8,839,560	8,839,560	8,839,560
Plan Check Fees	4,004,980	6,945,151	5,556,121
Engineering Plan Check Revenue	1,479,763	2,797,684	1,833,638
Arena Fees	1,408,000	1,408,000	-
Facility Rental Income	1,331,729	1,331,729	1,422,431
Recreation Revenue	1,265,827	1,265,827	1,081,329
Miscellaneous	505,573	505,573	545,065
City Property Rental	461,822	461,822	461,822
Fire Department Other Fees	336,203	336,203	14,543
Right-of-Way Permits	208,754	208,754	210,842
Traffic Engineering Plan Check	106,889	106,889	296,507
Court Revenue	74,292	74,292	87,497
Security Revenue	25,876	25,876	22,034
Equipment Rental	19,470	19,470	33,441
Camelback Ranch Rev-Fire	8,266	8,266	-
Fines and forfeits			
Court Revenue	2,522,803	2,522,803	2,171,661
Miscellaneous	94,667	94,667	42,214
Interest on investments			
Interest	176,716	176,716	2,120,690

City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2024

SOURCE OF REVENUES	ESTIMATED REVENUES 2023	ACTUAL REVENUES* 2023	ESTIMATED REVENUES 2024
Contributions			
SRP In-Lieu	288,413	288,413	291,297
Miscellaneous			
Miscellaneous	1,351,598	1,351,598	2,042,878
Lease Proceeds	568,176	568,176	568,176
Cemetery Revenue	392,481	392,481	200,582
Library Fines/Fees	17,040	17,040	27,434
Fire Department Other Fees	138	138	12
Total General Fund	\$ 308,295,891	\$ 340,656,041	\$ 354,767,550

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SPECIAL REVENUE FUNDS

Public Facilities and Events Funds

Recreation Revenue	\$ 6,000	6,000	6,000
Interest	700	700	700
	\$ 6,700	\$ 6,700	\$ 6,700

Community Services Grants

Grants	\$ 21,645,121	21,645,121	12,768,223
Miscellaneous	85,211	85,211	-
	\$ 21,730,332	\$ 21,730,332	\$ 12,768,223

Other Grants

Grants	\$ 70,306,839	70,306,839	70,246,357
Miscellaneous	407,885	407,885	407,885
	\$ 70,714,724	\$ 70,714,724	\$ 70,654,242

Public Safety Funds

City Sales Tax	\$ 37,844,565	41,516,852	41,713,190
State Forfeitures	1,000,000	1,000,000	1,000,000
Federal Forfeitures	15,000	15,000	15,000
	\$ 38,859,565	\$ 42,531,852	\$ 42,728,190

Transportation/HURF Funds

City Sales Tax	\$ 41,418,288	43,943,027	44,212,150
Highway User Revenues	18,940,041	17,609,266	19,379,520
Grants	8,332,245	8,332,245	12,514,668
Interest	622,838	291,270	276,707
Airport Fees	593,005	593,005	761,937
Miscellaneous	549,338	1,502,153	1,930,697
Miscellaneous CD Fees	287,957	400,000	240,000
Transit Revenue	87,166	92,484	92,484
	\$ 70,830,878	\$ 72,763,450	\$ 79,408,162

Intergovernmental

Partner Revenue	\$ 534,648	534,648	534,648
	\$ 534,648	\$ 534,648	\$ 534,648

Fines and forfeits

Court Revenue	\$ 246,400	246,400	246,400
	\$ 246,400	\$ 246,400	\$ 246,400

**City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2024**

SOURCE OF REVENUES	ESTIMATED REVENUES 2023	ACTUAL REVENUES* 2023	ESTIMATED REVENUES 2024
Interest on investments			
Interest	\$ 4,100	\$ 4,100	\$ 4,100
	\$ 4,100	\$ 4,100	\$ 4,100
Miscellaneous			
Miscellaneous	\$ 782,119	\$ 782,119	\$ 1,162,447
	\$ 782,119	\$ 782,119	\$ 1,162,447
Total Special Revenue Funds	\$ 203,709,466	\$ 209,314,326	\$ 207,513,112

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

DEBT SERVICE FUNDS

Miscellaneous	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
Total Debt Service Funds	\$ -	\$ -	\$ -

CAPITAL PROJECTS FUNDS

Development Impact Fee Funds

Development Impact Fees	\$ 14,715,322	\$ 14,715,322	\$ 15,599,218
Interest	425,990	425,990	522,121
	\$ 15,141,312	\$ 15,141,312	\$ 16,121,339
Total Capital Projects Funds	\$ 15,141,312	\$ 15,141,312	\$ 16,121,339

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

PERMANENT FUNDS

Cemetery Perpetual Care

Interest	\$ 26,000	\$ 26,000	\$ 26,000
	\$ 26,000	\$ 26,000	\$ 26,000
Total Permanent Funds	\$ 26,000	\$ 26,000	\$ 26,000

ENTERPRISE FUNDS

Water/Sewer Funds

Water Revenues	\$ 63,325,844	63,325,844	64,680,215
Sewer Revenue	42,883,367	42,883,367	44,430,807
Miscellaneous	9,058,822	5,148,470	16,790,376
Water Development Impact Fees	2,153,226	2,153,226	2,260,887
Sewer Development Impact Fees	1,093,899	1,093,899	1,148,594
Intergovernmental Agreement	995,000	2,995,000	1,547,000
Interest	296,572	296,572	400,000
Staff & Adm Chargebacks	82,000	82,000	82,000
Lease Proceeds	10,000	-	-
City Property Rental	-	138,986	-
	\$ 119,898,730	\$ 118,117,364	\$ 131,339,879

Landfill

Tipping Fees	\$ 9,444,844	9,352,737	9,633,320
Internal Charges	3,800,898	3,486,841	4,116,692
Staff & Adm Chargebacks	441,775	431,000	441,775
Interest	86,699	28,539	28,682
LFG	-	2,000,000	-
Miscellaneous	56,674	56,674	566,485
Recycling Sales	-	777	777
	\$ 13,830,890	\$ 15,356,568	\$ 14,787,730

**City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2024**

SOURCE OF REVENUES	ESTIMATED REVENUES 2023	ACTUAL REVENUES* 2023	ESTIMATED REVENUES 2024
Solid Waste			
Residential Sanitation	\$ 18,210,230	17,930,875	19,098,805
Commercial Sanitation Frontload	3,980,024	4,508,794	4,959,673
Commercial Sanitation Rolloff	1,354,151	1,124,126	1,202,815
Fuel Surcharge		857,811	
Grants	-	-	354,376
Miscellaneous	416,884	53,497	53,497
Internal Charges	214,987	214,987	219,287
Miscellaneous Bin Service	174,000	174,000	174,000
Interest	16,631	-	9,810
	<u>\$ 24,366,907</u>	<u>\$ 24,864,090</u>	<u>\$ 26,072,263</u>
Pub Housing Budget Activities			
Grants	\$ 16,487,503	16,487,503	17,240,136
	<u>\$ 16,487,503</u>	<u>\$ 16,487,503</u>	<u>\$ 17,240,136</u>
Total Enterprise Funds	<u>\$ 174,584,030</u>	<u>\$ 174,825,525</u>	<u>\$ 189,440,009</u>
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
INTERNAL SERVICE FUNDS			
Risk Management Self Insurance			
Internal Charges	\$ 11,514,123	\$ 11,514,123	\$ 12,902,919
Miscellaneous	-	-	-
Interest	-	-	-
	<u>\$ 11,514,123</u>	<u>\$ 11,514,123</u>	<u>\$ 12,902,919</u>
Workers Comp. Self Insurance			
Internal Charges	\$ 11,333,136	\$ 11,333,136	\$ 11,704,572
Interest	26,000	26,000	26,000
	<u>\$ 11,359,136</u>	<u>\$ 11,359,136</u>	<u>\$ 11,730,572</u>
Benefits Trust Fund			
City Contributions	\$ 24,571,465	\$ 24,571,465	\$ 26,183,295
Employee Contributions	7,198,896	7,198,896	7,671,127
Retiree Contributions	2,564,526	2,564,526	2,732,753
	<u>\$ 34,334,887</u>	<u>\$ 34,334,887</u>	<u>\$ 36,587,174</u>
Fleet Services			
Internal Charges	\$ 12,759,077	\$ 12,759,077	\$ 14,554,130
Miscellaneous	475,000	475,000	475,000
	<u>\$ 13,234,077</u>	<u>\$ 13,234,077</u>	<u>\$ 15,029,130</u>
Technology			
Internal Charges	\$ 13,286,765	\$ 13,286,765	\$ 20,446,229
	<u>\$ 13,286,765</u>	<u>\$ 13,286,765</u>	<u>\$ 20,446,229</u>
Technology Projects			
Internal Charges	\$ 4,052,990	\$ 4,052,990	\$ 4,302,823
	<u>\$ 4,052,990</u>	<u>\$ 4,052,990</u>	<u>\$ 4,302,823</u>
Total Internal Service Funds	<u>\$ 87,781,977</u>	<u>\$ 87,781,977</u>	<u>\$ 100,998,847</u>
TOTAL ALL FUNDS	<u>\$ 789,538,677</u>	<u>\$ 827,745,181</u>	<u>\$ 868,866,857</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City of Glendale
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2024

FUND	OTHER FINANCING 2024		INTERFUND TRANSFERS 2024	
	SOURCES	(USES)	IN	(OUT)
GENERAL FUND				
1000-General Fund	\$	\$	\$ 47,213,190	\$ 115,052,417
1020-Vehicle Replacement			4,307,687	
Total General Fund	\$	\$	\$ 51,520,877	\$ 115,052,417
SPECIAL REVENUE FUNDS				
2050-Highway User Revenue Fund	\$	\$	\$	\$ 5,762,372
2070-Transportation Sales Tax				29,638,409
2080-Police Special Revenue				31,814,519
2090-Fire Special Revenue				15,398,671
2130-Airport Special Revenue			167,047	
2140-CAP Grant			64,299	
2161-American Rescue Plan Act				1,100,336
2200-Training Facility Revenue			3,423,830	
Total Special Revenue Funds	\$	\$	\$ 3,655,176	\$ 83,714,308
DEBT SERVICE FUNDS				
3030-MPC Debt Service	\$	\$	\$ 10,349,951	\$
3040-Transportation Debt Service			6,704,040	
3050-Excise Tax Debt Service			22,000,321	
3060-COP's Debt Service			18,775,807	
Total Debt Service Funds	\$	\$	\$ 57,830,119	\$
CAPITAL PROJECTS FUNDS				
1080-General Government Capital Prj	\$	\$	\$ 52,605,831	\$
4010-Streets Construction	11,355,749			
4020-Hurf Capital Projects			5,762,372	
4030-Transportation Capital Proj			22,934,369	
4040-Public Safety Construction	20,264,237			
4050-Parks Construction	6,594,448			
4060-Government Facilities	10,168,247			
4080-Cultural Facility	3,000,000			
4090-Open Space/Trail Construction	5,000,000			
4100-Library Construction	1,675,715			
4110-Flood Control Construction	3,797,750			
4610-ARPA Capital Projects			1,100,336	
Total Capital Projects Funds	\$ 61,856,146	\$	\$ 82,402,909	\$
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
6020+-Water and Sewer	\$ 30,000,000	\$	\$ 26,948,565	\$ 26,115,250
6110-Landfill			1,130,559	
6120-Solid Waste			390,000	
6130-Housing Public Activities			1,003,771	
Total Enterprise Funds	\$ 30,000,000	\$	\$ 29,472,895	\$ 26,115,250
INTERNAL SERVICE FUNDS				
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$ 91,856,146	\$	\$ 224,881,975	\$ 224,881,975

**City of Glendale
Expenditures/Expenses by Fund
Fiscal Year 2024**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2023	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2023	ACTUAL EXPENDITURES/ EXPENSES* 2023	BUDGETED EXPENDITURES/ EXPENSES 2024
GENERAL FUND				
Audit	587,893	-	403,257	609,250
Budget and Finance	\$ 7,111,482	\$ 196,857	\$ 6,362,385	\$ 7,449,492
City Attorney's Office	4,515,826	-	4,396,311	4,994,800
City Clerk	1,073,498	1,400	1,010,579	1,317,970
City Court	5,915,599	-	5,760,040	6,659,993
City Manager's Office	4,870,413	-	4,916,742	5,676,016
Community Services	8,298,503	-	7,637,756	10,138,232
Communications	-	-	-	2,177,367
Development Services	7,133,597	-	6,528,268	7,932,033
Economic Development	1,800,969	167,862	1,836,733	4,927,984
Engineering	3,005,808	-	5,072,202	3,586,980
Field Operations	14,733,939	(70,857)	11,653,878	19,473,575
Fire Services	53,164,976	-	54,476,368	63,553,144
Human Resources	3,237,831	-	3,166,300	3,925,516
Mayor & Council Office	2,143,383	(1,400)	1,770,595	2,389,896
Non-Departmental	16,962,634	3,000,000	19,349,376	9,270,163
Organizational Performance	659,074	-	584,189	718,625
Police Services	104,356,814	-	104,744,768	116,191,317
Public Affairs	2,745,349	-	2,578,539	1,029,385
Parks and Recreation	17,794,262	-	14,793,864	17,759,349
Transportation	959,358	-	792,174	1,048,663
Contingency	5,000,000	(722,338)	-	5,000,000
Total General Fund	\$ 266,071,207	\$ 2,571,524	\$ 257,834,324	\$ 295,829,751
SPECIAL REVENUE FUNDS				
Budget and Finance	\$ -	\$ 280,947	\$ -	\$ -
City Attorney's Office	\$ -	\$ 22,000	\$ 20,993	\$ -
City Court	482,898	242,235	396,396	528,689
Community Services	21,256,522	771,000	17,605,140	14,467,910
Development Services	-	11,200	-	-
Economic Development	1,772,762	(15,100)	536,579	1,633,222
Engineering	2,625,629	(201,993)	1,296,239	5,552,350
Field Operations	828,139	340,000	926,962	1,030,815
Fire Services	8,168,507	(11,320)	2,122,260	11,770,368
Mayor & Council Office	-	14,000	5,815	-
Non-Departmental	63,419,290	(17,847,377)	2,491,851	51,504,295
Police Services	7,958,712	(0)	2,641,097	8,874,716
Parks and Recreation	240,190	806,131	417,002	243,050
Transportation	59,137,735	(52,534)	41,603,293	72,953,845
Water Services	-	54,300	4,829	-
Contingency	4,500,000	(170,934)	-	4,500,000
Total Special Revenue Funds	\$ 170,390,385	\$ (15,757,445)	\$ 70,068,456	\$ 173,059,261
DEBT SERVICE FUNDS				
Excise Tax Debt Service	\$ 22,003,821	\$ -	\$ 22,003,821	\$ 22,017,321
General Obligation Debt Serv	22,450,172	-	22,450,172	10,119,319
HURF Debt Service	-	-	-	-
MPC Debt Service	13,169,536	-	13,169,536	13,154,115
COP's Debt Service	5,667,044	-	5,667,044	18,732,044
Transportation Debt Service	6,704,040	-	6,704,040	6,708,897
Total Debt Service Funds	\$ 69,994,612	\$ -	\$ 69,994,612	\$ 70,731,696

**City of Glendale
Expenditures/Expenses by Fund
Fiscal Year 2024**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2023	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2023	ACTUAL EXPENDITURES/ EXPENSES* 2023	BUDGETED EXPENDITURES/ EXPENSES 2024
CAPITAL PROJECT FUNDS				
Budget and Finance	\$ 30,548,813	\$ 6,635,108	\$ 3,890,894	\$ 29,376,944
Community Services	2,481,666	50,751	63,158	4,157,381
Engineering	6,675,678	209,031	293,093	10,829,328
Field Operations	58,173,612	7,026,770	31,097,491	143,935,954
Fire Services	2,991,719	-	3,194,221	3,030,247
Innovation and Technology	1,585,098	850,028	1,814,774	2,822,641
Mayor & Council Office	-	322,646	131,353	218,658
Police Services	291,269	593,311	245,439	4,090,193
Parks and Recreation	17,705,694	495,484	6,639,133	35,728,790
Transportation	42,691,489	(2,298,455)	14,096,796	56,264,117
Contingency	53,748,593	(698,751)	-	58,572,193
Total Capital Projects Funds	\$ 216,893,631	\$ 13,185,922	\$ 61,466,353	\$ 349,026,445
PERMANENT FUNDS				
Contingency	\$ 6,174,266	\$ -	\$ 6,174,266	\$ 6,165,291
Total Permanent Funds	\$ 6,174,266	\$ -	\$ 6,174,266	\$ 6,165,291
ENTERPRISE FUNDS				
Budget and Finance	\$ 3,694,742	\$ 3,968,558	\$ 3,419,526	\$ 4,191,214
Community Services	16,940,066	-	2,327,486	18,243,907
Debt Service	26,825,375	-	5,021,795	26,832,500
Field Operations	51,618,436	(3,608,023)	41,475,743	53,646,757
Water Services	143,525,850	712,723	96,086,710	150,780,660
Contingency	2,700,000	(1,073,258)	-	2,700,000
Total Enterprise Funds	\$ 245,304,470	\$ 0	\$ 148,331,260	\$ 256,395,038
INTERNAL SERVICE FUNDS				
Field Operations	\$ 13,234,077	\$ -	\$ 13,234,077	\$ 15,029,130
Human Resources	56,459,679	-	56,459,679	61,220,666
Innovation and Technology	23,477,672	-	23,477,672	30,542,723
Contingency	2,000,000	-	2,000,000	2,000,000
Total Internal Service Funds	\$ 95,171,429	\$ -	\$ 95,171,429	\$ 108,792,518
TOTAL ALL FUNDS	\$ 1,070,000,000	\$ -	\$ 709,040,701	\$ 1,260,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2024**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2023	2023	2023	2024
Audit				
1000-General Fund	\$ 587,893	\$ -	\$ 403,257	\$ 609,250
Audit Total	\$ 587,893	\$ -	\$ 403,257	\$ 609,250
Budget and Finance				
1000-General Fund	\$ 7,111,482	\$ -	\$ 6,362,385	\$ 7,449,492
1020-Vehicle Replacement	-	\$ 196,857	-	-
1080-General Government Capital Prj	1,288,335	1,104,899	-	-
2110-Arts Commission	-	15,100	-	-
2160-Other Grants	-	201,993	-	-
2190-Airport Capital Grant	-	52,534	-	-
2200-Training Facility Revenue	-	11,320	-	-
4010-Streets Construction	-	1,784,631	-	-
4020-Hurf Capital Projects	-	83,789	-	-
4030-Transportation Capital Proj	-	823,356	-	-
4040-Public Safety Construction	-	619,110	-	-
4050-Parks Construction	-	748,237	-	-
4060-Government Facilities	-	746,707	-	-
4080-Cultural Facility	-	6,721	-	-
4090-Open Space/Trail Construction	-	103,960	-	-
4191-2012-DIF Police Facilities	-	3,027	-	-
4325-2014-DIF Parks & Rec	-	10,121	-	-
4365-2012-DIF Parks & Rec	-	270,442	-	-
4410-2014-DIF Streets Zone 1 East	-	7,826	-	-
4420-2014-DIF Streets Zn 2 West 101	-	295,850	-	-
4430-2014-DIF Streets Zn 3 West 303	-	23,072	-	-
4431-2019-DIF-Streets	-	98,867	-	-
4610-ARPA Capital Projects	29,260,478	(95,505)	3,890,894	29,376,944
6020+-Water and Sewer	3,595,782	360,535	3,316,467	4,060,926
6110-Landfill	98,960	3,608,023	103,060	130,288
3010-General Obligation Debt Serv	22,450,172	-	22,450,172	10,119,319
3030-MPC Debt Service	13,169,536	-	13,169,536	13,154,115
3050-Excise Tax Debt Service	22,003,821	-	22,003,821	22,017,321
3060-COP's Debt Service	5,667,044	-	5,667,044	18,732,044
Budget and Finance Total	\$ 104,645,610	\$ 11,081,469	\$ 76,963,378	\$ 105,040,448
City Attorney				
1000-General Fund	\$ 4,515,826	\$ -	\$ 4,396,311	\$ 4,994,800
2160-Other Grants	-	\$ 22,000	\$ 20,993	-
City Attorney Total	\$ 4,515,826	\$ 22,000	\$ 4,417,304	\$ 4,994,800
City Clerk				
1000-General Fund	\$ 1,073,498	\$ 1,400	\$ 1,010,579	\$ 1,317,970
City Clerk Total	\$ 1,073,498	\$ 1,400	\$ 1,010,579	\$ 1,317,970
City Court				
1000-General Fund	\$ 5,915,599	\$ -	\$ 5,760,040	\$ 6,659,993
2120-Court Security Bonds	482,898	-	396,396	528,689
2160-Other Grants	-	242,235	-	-
City Court Total	\$ 6,398,498	\$ 242,235	\$ 6,156,437	\$ 7,188,682
City Manager				
1000-General Fund	\$ 4,870,413	\$ -	\$ 4,916,742	\$ 5,676,016
City Manager Total	\$ 4,870,413	\$ -	\$ 4,916,742	\$ 5,676,016
Community Services				
1000-General Fund	\$ 8,298,503	\$ -	\$ 7,637,756	\$ 10,138,232
2010-Home Grant	5,586,505	-	800,501	2,966,519
2020-Neighborhood Stabilization	634,264	-	604	954,220
2030-Neighborhood Stabilization Pgm3	227,300	-	-	227,300
2040-CDBG	6,682,788	-	3,941,781	4,322,255

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2024**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2023	2023	2023	2024
2140-CAP Grant	4,165,131	771,000	10,801,294	3,370,611
2150-Emergency Shelter Grant	432,183	-	200,612	283,173
2160-Other Grants	544,251	-	85,066	569,850
4100-Library Construction	2,481,666	-	-	4,157,381
6130-Housing Public Activities	16,940,066	-	2,327,486	18,243,907
2041-CDBG-CV1	534,193	-	49,203	713,286
2044-CDBG-CV3	467,507	-	750,043	503,695
2151-Emergency Shelter Grant CV1	82,400	-	28,816	57,000
2152-Emergency Shelter Grant CV2	1,900,000	-	947,221	500,000
4283-2012-DIF Libraries	-	50,751	63,158	-
Community Services Total	\$ 48,976,758	\$ 821,751	\$ 27,633,540	\$ 47,007,430
Communications				
1000-General Fund	-	-	-	2,177,367
Total	\$ -	\$ -	\$ -	\$ 2,177,367
Development Services				
1000-General Fund	7,133,597	-	6,528,268	7,932,033
2160-Other Grants	-	11,200	-	-
Development Services Total	\$ 7,133,597	\$ 11,200	\$ 6,528,268	\$ 7,932,033
Economic Development				
1000-General Fund	1,800,969	167,862	1,836,733	4,927,984
2110-Arts Commission	1,772,762	(15,100)	536,579	1,633,222
Economic Development Total	\$ 3,573,731	\$ 152,762	\$ 2,373,312	\$ 6,561,206
Engineering				
1000-General Fund	3,005,808	-	5,072,202	3,586,980
1080-General Government Capital Prj	450,600	209,031	251,380	2,061,770
2050-Highway User Revenue Fund	-	-	-	-
2160-Other Grants	2,625,629	(201,993)	1,296,239	5,552,350
4070-Economic Development	3,588,344	-	-	2,943,150
4110-Flood Control Construction	2,636,734	-	41,713	5,824,408
Engineering Total	\$ 12,307,115	\$ 7,038	\$ 6,661,534	\$ 19,968,658
Field Operations				
1000-General Fund	9,010,103	0	9,274,641	11,330,404
1020-Vehicle Replacement	5,723,836	(70,857)	2,379,238	8,143,171
1080-General Government Capital Prj	30,223,446	8,392,587	25,967,785	88,328,232
2160-Other Grants	-	340,000	-	-
2200-Training Facility Revenue	828,139	-	926,962	1,030,815
4030-Transportation Capital Proj	842,793	-	2,838	762,106
4040-Public Safety Construction	19,515,323	(619,110)	2,710,339	37,383,991
4050-Parks Construction	-	-	-	170,000
4060-Government Facilities	6,575,494	(746,707)	2,267,460	13,293,340
4080-Cultural Facility	1,000,000	-	146,703	3,910,180
4100-Library Construction	-	-	-	-
4173-2019-DIF Fire	-	-	-	75,000
6020+-Water and Sewer	2,322	-	1,419	3,448
6110-Landfill	26,944,790	(3,608,023)	17,507,106	26,978,744
6110-Landfill	715,750	-	715,750	717,250
6120-Solid Waste	24,671,324	-	23,967,218	26,664,565
7040-Fleet Services	13,234,077	-	13,234,077	15,029,130
4284-2019-DIF Libraries	13,106	-	-	13,106
4020-Hurf Capital Projects	3,450	-	2,365	-
Field Operations Total	\$ 139,303,952	\$ 3,687,890	\$ 99,103,901	\$ 233,833,481

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2024**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2023	2023	2023	2024
Fire Services				
1000-General Fund	\$ 53,164,976	\$ -	\$ 54,476,368	\$ 63,553,144
1080-General Government Capital Prj	2,991,719	-	3,194,221	3,030,247
2160-Other Grants	6,009,467	-	442,644	7,093,621
2200-Training Facility Revenue	2,159,041	(11,320)	1,679,616	4,676,747
4040-Public Safety Construction	-	-	-	-
Fire Services Total	\$ 64,325,202	\$ (11,320)	\$ 59,792,849	\$ 78,353,759
HR & Risk Mgt				
1000-General Fund	\$ 3,237,831	\$ -	\$ 3,166,300	\$ 3,925,516
1080-General Government Capital Prj	-	-	-	-
7010-Risk Management Self Insurance	11,580,940	-	11,580,940	12,902,919
7020-Workers Comp Self Insurance	10,543,853	-	10,543,853	11,730,572
7030-Benefits Trust	34,334,887	-	34,334,887	36,587,174
HR & Risk Mgt Total	\$ 59,697,511	\$ -	\$ 59,625,979	\$ 65,146,182
Innovation & Technology				
1080-General Government Capital Prj	\$ 1,585,098	\$ 850,028	\$ 1,814,774	\$ 2,822,641
7050-Technology	15,752,198	-	15,752,198	20,446,229
7060-Technology Projects	7,725,474	-	7,725,474	10,096,495
Innovation & Technology Total	\$ 25,062,770	\$ 850,028	\$ 25,292,447	\$ 33,365,364
Mayor & Council Office				
1000-General Fund	\$ 2,143,383	\$ (1,400)	\$ 1,770,595	\$ 2,389,896
1080-General Government Capital Prj	-	322,646	131,353	218,658
2160-Other Grants	-	14,000	5,815	-
Mayor & Council Office Total	\$ 2,143,383	\$ 335,246	\$ 1,907,763	\$ 2,608,553
Non-Departmental				
1000-General Fund	\$ 16,962,634	\$ 3,000,000	\$ 19,349,376	\$ 9,270,163
2100-Utility Bill Donation	150,000	-	-	150,000
2160-Other Grants	55,358,563	(18,980,877)	-	50,470,795
2161-American Rescue Plan Act	7,910,727	1,133,500	2,491,851	883,500
Non-Departmental Total	\$ 80,381,924	\$ (14,847,377)	\$ 21,841,226	\$ 60,774,458
Organizational Performance				
1000-General Fund	\$ 659,074	\$ -	\$ 584,189	\$ 718,625
Organizational Performance Total	\$ 659,074	\$ -	\$ 584,189	\$ 718,625
Police Services				
1000-General Fund	\$ 104,356,814	\$ -	\$ 104,744,768	\$ 116,191,317
1080-General Government Capital Prj	-	596,338	-	3,996,338
2160-Other Grants	6,000,065	(0)	1,643,109	6,788,549
2170-Rico Funds	1,616,013	-	576,337	1,630,263
2200-Training Facility Revenue	342,634	-	421,652	455,904
4040-Public Safety Construction	-	-	-	93,855
4191-2012-DIF Police Facilities	291,269	(3,027)	245,439	-
Police Services Total	\$ 112,606,795	\$ 593,311	\$ 107,631,304	\$ 129,156,226
Public Affairs				
1000-General Fund	\$ 2,745,349	\$ -	\$ 2,578,539	\$ 1,029,385
Public Affairs Total	\$ 2,745,349	\$ -	\$ 2,578,539	\$ 1,029,385

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2024**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2023	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2023	ACTUAL EXPENDITURES/ EXPENSES* 2023	BUDGETED EXPENDITURES/ EXPENSES 2024
Parks and Recreation				
1000-General Fund	\$ 17,794,262	\$ -	\$ 14,793,864	\$ 17,759,349
1080-General Government Capital Prj	2,055,237	(399,337)	49,535	7,792,315
2160-Other Grants	176,750	806,131	413,985	179,077
2180-Park and Rec Designated	63,440	-	3,017	63,973
4050-Parks Construction	7,762,238	333,779	4,341,634	11,622,695
4080-Cultural Facility	612,342	(6,721)	172,176	494,029
4090-Open Space/Trail Construction	6,046,680	(103,960)	38,937	10,977,337
4290-DIF Citywide Open Space	-	-	-	-
4325-2014-DIF Parks & Rec	1,137,073	214,044	1,498,455	1,247,913
4365-2012-DIF Parks & Rec	92,124	161,392	268,040	-
4383-2019-DIF Parks & Rec	-	296,286	270,356	3,594,502
Parks and Recreation Total	\$ 35,740,146	\$ 1,301,615	\$ 21,849,999	\$ 53,731,189
Water Services				
6020+-Water and Sewer	\$ 143,525,850	\$ 712,723	\$ 96,086,710	\$ 150,780,660
6040-Water and Sewer Bond Debt Svc	26,109,625	-	4,306,045	26,115,250
2160-Other Grants	-	54,300	4,829	-
Water Services Total	\$ 169,635,475	\$ 767,023	\$ 100,397,583	\$ 176,895,910
Transportation				
1000-General Fund	\$ 959,358	\$ -	\$ 792,174	\$ 1,048,663
1080-General Government Capital Prj	4,500,000	-	169,474	8,892,067
2050-Highway User Revenue Fund	16,763,718	(0)	16,163,993	18,308,765
2060-Transportation Grants	7,211,820	-	3,296,391	12,426,141
2070-Transportation Sales Tax	26,361,513	-	18,662,062	32,473,440
2130-Airport Special Revenue	1,009,496	-	1,065,132	1,275,185
2190-Airport Capital Grant	7,791,188	(52,534)	2,415,716	8,470,314
4010-Streets Construction	7,586,194	(1,784,631)	3,511,614	13,094,609
4020-Hurf Capital Projects	6,135,134	(83,789)	795,975	5,762,372
4030-Transportation Capital Proj	21,070,698	(652,421)	9,240,765	22,172,264
4060-Government Facilities	-	-	-	-
4410-2014-DIF Streets Zone 1 East	1,379,755	(7,826)	54,789	1,903,403
4420-2014-DIF Streets Zn 2 West 101	296,438	(295,850)	743	937,975
4430-2014-DIF Streets Zn 3 West 303	25,390	(23,072)	2,927	-
4431-2019-DIF-Streets	1,697,882	549,133	320,510	2,533,530
4434-2023-DIF Streets West	-	-	-	967,896
3040-Transportation Debt Service	6,704,040	-	6,704,040	6,708,897
Transportation Total	\$ 109,492,622	\$ (2,350,989)	\$ 63,196,303	\$ 136,975,521
Contingency				
1000-General Fund	\$ 5,000,000	(722,338)	-	5,000,000
2050-Highway User Revenue Fund	1,500,000	-	-	1,500,000
2070-Transportation Sales Tax	3,000,000	(170,934)	-	3,000,000
4040-Public Safety Construction	412,148	-	-	-
4050-Parks Construction	-	-	-	-
4080-Cultural Facility	323,461	-	-	-
4090-Open Space/Trail Construction	219,479	-	-	-
4165-2014-DIF Fire	3,153,414	-	-	3,148,810
4173-2019-DIF Fire	7,446,053	-	-	9,275,067
4191-2012-DIF Police Facilities	-	-	-	-
4215-2014-DIF Police	749,790	-	-	748,695
4223-2019-DIF Police	7,065,261	-	-	9,106,944
4270+-DIF Libraries	-	-	-	-

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2024**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2023	2023	2023	2024
4283-2012-DIF Libraries	50,996	(50,751)	-	-
4284-2019-DIF Libraries	1,195,821	-	-	1,606,573
4290-DIF Citywide Open Space	-	-	-	-
4325-2014-DIF Parks & Rec	402	-	-	-
4365-2012-DIF Parks & Rec	345,280	-	-	-
4383-2019-DIF Parks & Rec	6,593,088	-	-	4,477,569
4405-2012-DIF Streets	51,369	-	-	-
4410-2014-DIF Streets Zone 1 East	1,508,726	-	-	912,277
4420-2014-DIF Streets Zn 2 West 101	946,277	-	-	9,534
4430-2014-DIF Streets Zn 3 West 303	-	-	-	9,109
4431-2019-DIF-Streets	23,687,029	(648,000)	-	29,277,615
4440-DIF General Government	-	-	-	-
6020+-Water and Sewer	2,000,000	(1,073,258)	-	2,000,000
6110-Landfill	500,000	-	-	500,000
6120-Solid Waste	200,000	-	-	200,000
7010-Risk Management Self Insurance	1,000,000	-	1,000,000	1,000,000
7020-Workers Comp Self Insurance	1,000,000	-	1,000,000	1,000,000
7060-Technology Projects	-	-	-	-
8010-Cemetery	6,174,266	-	6,174,266	6,165,291
Contingency Total	\$ 74,122,859	\$ (2,665,281)	\$ 8,174,266	\$ 78,937,484
TOTAL ALL DEPARTMENTS	\$ 1,070,000,000	\$ 0	\$ 709,040,701	\$ 1,260,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City of Glendale
Full-Time Employees and Personnel Compensation
Fiscal Year 2024**

FUND	Full-Time Equivalent (FTE)		Employee Salaries and Hourly Costs		Retirement Costs		Healthcare Costs		Other Benefit Costs		Total Estimated Personnel Compensation	
	2024		2024		2024		2024		2024		2024	
GENERAL FUND												
1000-General Fund	1,391.00	\$	136,135,075	\$	27,838,535	\$	22,647,359	\$	11,573,258	\$	198,194,226	
Total General Fund	1,391.00	\$	136,135,075	\$	27,838,535	\$	22,647,359	\$	11,573,258	\$	198,194,226	
SPECIAL REVENUE FUNDS												
2010-Home Grant		\$		\$					32,019		32,019	
2020-Neighborhood Stabilization									25,000		25,000	
2020-Neighborhood Stabilization Pgm									25,000		25,000	
2040-CDBG	8.00		572,475		69,596		175,784		228,468		1,046,322	
2044-CDBG-CV3												
2050-Highway User Revenue Fund	46.00		3,301,913		461,617		1,088,430		246,245		5,098,205	
2070-Transportation Sales Tax	65.75		4,758,281		620,060		1,317,315		371,435		7,067,092	
2110-Arts Commission	2.00		172,727		21,398		34,224		15,020		243,368	
2120-Court Security Bonds	2.50		205,397		30,424		60,802		16,093		312,715	
2130-Airport Special Revenue	6.00		532,189		57,665		154,886		35,546		780,286	
2140-CAP Grant	7.50		488,495		59,493		141,390		36,264		725,641	
2150-Emergency Shelter Grant									17,183		17,183	
2151-Emergency Shelter Grant CV1												
2160-Other Grants	3.00		6,622,404		2,304,141		143,246		488,287		9,558,079	
2170-Rico Funds	1.00		60,066		7,290		18,704		4,476		90,535	
2180-Park and Rec Designated			6,048						463		6,511	
2200-Training Facility Revenue	9.00		929,591		150,610		293,981		61,623		1,435,805	
Total Special Revenue Funds	150.75	\$	17,649,586	\$	3,782,293	\$	3,428,761	\$	1,603,121	\$	26,463,762	
ENTERPRISE FUNDS												
6020+Water and Sewer	244.50	\$	19,681,514	\$	2,438,283	\$	6,505,430	\$	1,530,740	\$	30,155,966	
6110-Landfill	47.50		3,589,249		436,233		1,132,949		272,674		5,431,104	
6120-Solid Waste	78.50		5,421,062		659,230		1,981,308		405,546		8,467,146	
6130-Housing Public Activities	21.00		1,585,145		206,015		547,798		119,174		2,458,132	
Total Enterprise Funds	391.50	\$	30,276,970	\$	3,739,760	\$	10,167,486	\$	2,328,133	\$	46,512,348	
INTERNAL SERVICE FUND												
7010-Risk Management Self Insur	2.00	\$	239,040	\$	29,230	\$	49,643	\$	19,586	\$	337,500	
7020-Workers Comp Self Insurance	3.00		275,417		33,594		92,123		21,467		422,602	
7040-Fleet Services	35.00		2,627,586		318,528		844,111		196,596		3,986,822	
7050-Technology	45.00		5,227,255		624,276		995,299		405,067		7,251,897	
Total Internal Service Fund	85.00	\$	8,369,299	\$	1,005,629	\$	1,981,175	\$	642,717	\$	11,998,820	
TOTAL ALL FUNDS	2,018.25	\$	192,430,930	\$	36,366,217	\$	38,224,781	\$	16,147,229	\$	283,169,157	

Appendix

Fiscal Year 2023–2024 Annual Budget Book



RESOLUTION NO. R23-47

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, ADOPTING THE FINAL BUDGET OF THE AMOUNTS REQUIRED FOR THE PUBLIC EXPENSE FOR THE CITY OF GLENDALE FOR THE FISCAL YEAR 2023-2024, SETTING FORTH THE REVENUE AND THE AMOUNT TO BE RAISED BY DIRECT PROPERTY TAXATION AND ADOPTING THE CITY COUNCIL'S FINANCIAL POLICIES.

WHEREAS, pursuant to the provisions of the laws of the United States, the State of Arizona and the charter and ordinances of the City of Glendale, the Glendale City Council must adopt a final budget for the fiscal year beginning July 1, 2023, and ending June 30, 2024; and

WHEREAS, the tentative budget has been advertised in the City's newspaper of record; and

WHEREAS, the tentative budget was approved by the Glendale City Council on May 9, 2023, by Resolution No. R23-34; and

WHEREAS, it appears that the sums to be raised by taxation, as specified in the tentative budget, do not in the aggregate exceed that amount for primary property taxes as computed in A.R.S. § 42-17051(A).

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE as follows:

SECTION 1. That the schedules contained in Exhibit A to this resolution are adopted for the purpose as set forth in the final budget for the City of Glendale for the fiscal year 2023-2024.

SECTION 2. That the Council will set the property tax levy on June 27, 2023.

SECTION 3. That upon the recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. That money from any fund may be used for any and all of these appropriations, except monies specifically restricted by federal and state law, or the Glendale City Charter and ordinances.

SECTION 5. That all sums contained in the final budget estimated expenditures are considered as specific appropriation and authority for the expenditures, as provided in the final budget, the laws of the United States Government, the State of Arizona, and the charter and ordinances of the City of Glendale.

PASSED, ADOPTED AND APPROVED by the Mayor and Council of the City of Glendale, Maricopa County, Arizona, this 13th day of June, 2023.



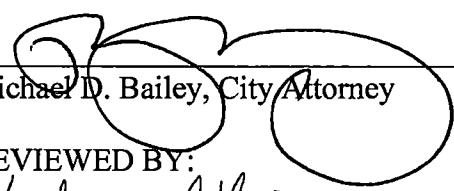
Mayor Jerry P. Weiers

ATTEST:




Julie K. Bower, City Clerk (SEAL)

APPROVED AS TO FORM:



Michael D. Bailey, City Attorney

REVIEWED BY:



Kevin R. Phelps, City Manager

Year Founded:

•1892

Date Incorporated

•June 18, 1910

Form of Government

•Council/City Manager

County

•Maricopa

Elevation:

•1,152 Ft.

Top Glendale Employers

Luke Air Force Base	6,960
Arrowhead Towne Center	2,650
Banner Thunderbird Medical Center	2,650
Walmart	1,940
Westgate	1,700
Glendale Elementary School Dist.	1,540
Peoria Unified School District 11	1,540
Deer Valley School District	1,280
Glendale Community College	1,020
Midwestern University	930
Abrazo Arrowhead Campus	850
CSAA/AAA	630
Ace Building Maintenance Co	530

Annexed Area in Sq. Miles

<u>Year</u>	<u>Total</u>
1910	1
1910-1969	15
1970-1979	39
1980-1989	50
1990-1999	55
2000-2010	59
2011-2020	65
2021-2022	66.58
2021-2023	67.45

Population

1970	36,228
1980	97,172
1990 (Census)	148,134
*2000 (Census)	218,812
*2010 (Census)	226,721
*2024 (Estimate)	258,255

* All population numbers 1995 and after include the population of Luke AFB.

Elections

Number of votes cast:

Aug. 2022 Primary Elec. (3 Dist.)	18,851
Nov. 2020 General Elec. (5 Questions)	96,609
Aug. 2020 Primary Elec. (3 Dist./Myr)	39,369
Nov. 2019 Special Elec. (6 Dist.)	52,957
Aug. 2018 Primary Elec. (3 Dist.)	14,530

Percentage of registered voters voting in:

Aug 2022 Primary Elec. (3 Districts)	31.46%
Nov 2020 General Elec. (5 Questions)	75.36%
Aug.2020 Primary Elec. (3 Dist./Mayor)	32%
November 2019 Special Elec. (6 Districts)	27%
August 2018 Primary Elec. (3 Districts)	27%

City Authorized Staffing (FY 2024)

Full-Time & Part-Time, Permanent	2018.25
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Building Permits

<u>Fiscal Year</u>	<u>Number</u>
2012	6,383
2013	4,799
2014	5,449
2015	5,488
2016	6,234
2017	5,804
2018	6,217
2019	7,171
2020	8,884
2021	9,764
2022	10,324

Fire Protection (CY 2022)

Number of Stations	9
Number of Incidents (incl. Automatic Aid):	
EMS	31,842
Fire	2,883
Miscellaneous	1,506
Special Operations	231
Total Calls	36,462
Fire FTE's (FY 2023)	297

Police Protection (CY 2022)

Number of Stations	3
Calls Processed*	408,390
Text to 911	578
Vehicular Patrol Units**	147
Number of Reserves (FY2022)	9
Police FTE's (FY2022)	576

*Includes incoming, outgoing and 911 calls

**Marked by lights/sirens & uniformed officers

Court Offenses Processed (FY 2023)

DUI	445
Other Criminal Traffic	444
Failure to Appear	5,420
Civil Traffic	8,577
Parking	954
Non-Traffic Misdemeanor	4,320
Protective Orders	1,765
Total Case Filings	21,925

Parks and Recreation (FY 2023)

Number of:

Conservation Park	1
Regional Parks	7
Neighborhood Parks	55
Community Parks	9
Sports Complexes	4
Total Park Acreage	2,188.5
Disc. Golf	3
Amphitheater	1
Sensory Garden	1
Bird Blind	1
Playgrounds	97
Ramadas	143
Tennis Courts	35
Racquetball Courts	46
Basketball Courts	57
Volleyball Courts	41
Soccer/Football Fields	54
Softball Fields	54
Swimming Pools	2
Splash Pads	4
Dog Parks	3
Skate Parks	2
Reservable Ramadas	48
Area Lights	1,493
Park Benches	489
Drinking Fountains	139
Barbeques	213
Picnic Tables	640
Miles of Trails	46
Miles of Multi-use Walkways	18

Landfill & MRF (FY 2023)

Number of Customer Transactions	163,584
Tonnage Processed	
Residential	236,875
Commercial	203,514
Recycle	8,577
Tonnage Processed Total	448,956

Solid Waste (FY 2023)

Number of Residential Customers	56,318
Number of Commercial Customers	1,033

Transportation Services (FY 2023)

Number of:

Streetlights	20,900
Pedestrian Lights	870
Signalized Intersections	204
High-Intensity Activated Crosswalks	5
Rectangular Rapid Flashing Beacons	3
Digital Message signs	16
Total Bus Stops	582
Bus Stops w/ Shelters	191
Bus Stops w/ Benches Only	44
Total Glendale Transit Ridership	1,278,913
Dial-a-Ride Total/ADA	42,508/15,143
Glendale Urban Shuttle (GUS)	75,070
Taxi Program	3,709
Fixed Route	1,133,924
Regional ADA Service	23,702
Avg. Monthly Aircraft Based at Airport	483

Miles of Streets Maintained:

Arterial	129
Residential	554
Collector	87
Alleys	19

Water Services (FY 2023)

Number of Customers	64,003
Miles of Distribution lines	994
Storage Capacity	67 MG
Treatment Plant Capacities	
Cholla WTP	30.0 MGD
Pyramid Peak WTP	37.0 MGD
Oasis WTP	22.5 MGD
Groundwater Wells	14.6 MGD
Total Capacity	104.1 MGD
Annual Consumption	12.4 BG
Average Daily Water Treated	33.5 MGD
Avg consumption per customer	191 KG

Wastewater Services (FY 2023)

Number of Customers	59,557
Miles of Collection Lines	708
Treatment Plant Capacities	
West Area WRF	11.5 MGD
Arrowhead WRF	4.5 MGD
91 st Ave WWTP	13.2 MGD
Total Capacity	29.2 MGD
Annual Wastewater Treated	6.1 BG
Average Daily Water Treated	16.5 MGD

K = thousand
M = million
B = billion
G = gallon
MGD = million gallons per day

Sources:
Various City of Glendale Department Records
U.S. Census

GLOSSARY OF TERMS

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This glossary provides assistance to those unfamiliar with budgeting terms and specific terms related to the Glendale financial planning process.

A

ACCRUAL BASIS OF ACCOUNTING:

The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

APPROPRIATION: An authorization made by the City Council which permits the city to incur obligations and expend resources.

ASSESSED VALUATION: A valuation placed upon real estate or other property by the county assessor and the state as a basis for levying taxes.

B

BALANCED BUDGET: Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense. The city charter also requires an annual balanced budget. The charter specifically states that “the total amounts in the budget proposed for expenditure shall not exceed the total amounts proposed for expenditure in the published estimates.

BASE BUDGET: Ongoing expenses for personnel, contractual services, supplies and replacement of

equipment to maintain service levels for each program as authorized by the City Council.

BUDGET ADOPTION: A formal action taken by the City Council which sets the expenditure spending limits for the fiscal year.

BOND: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

General Obligation (GO) Bond:

This type of bond is secured by the full faith, credit, and taxing power of the municipality.

Revenue Bond: This type of bond is secured by the revenues generated from providing a specific service such as water/sewer or landfill operations.

C

CAPITAL BUDGET: The appropriation of bond funds or operating revenues used to fund improvements to city facilities including buildings, streets, water/sewer lines and parks.

CAPITAL IMPROVEMENT PROJECT:

Non-routine capital expenditures that generally cost more than \$50,000 resulting in the construction, renovation or acquisition of land, infrastructure, buildings and/or the purchase of equipment, with an expected useful life of at least five years. Capital improvement projects are designed to prevent the deterioration of the city's existing infrastructure and respond to the future growth needs of the city.

CARRYOVER: Projected year-end savings that can be carried forward to cover any one-time expenses such as supplies, equipment, or special contracts when approved by Council.

D

DEBT RATIO: Total debt divided by total assets. Used by finance and budget staff to assess fiscal health, internal controls, etc.

DEBT SERVICE: Principal and interest payments on outstanding bonds.

DEPRECIATION: The decline in the value of an asset due to general wear and tear or obsolescence.

DEVELOPMENT IMPACT FEE: Fees requiring new development to cover the increased cost to the city of providing new infrastructure when they construct new residential and commercial developments.

E

ENCUMBRANCE: The formal accounting recognition of commitments to expend resources in the future.

ENTERPRISE FUND: Funds that are accounted for in a manner similar to a private business. Enterprise funds are intended to be self-sufficient with all costs supported primarily by user fees. The city maintains three enterprise funds: water/sewer, landfill and sanitation.

EXPENDITURE: Represents a decrease in fund resources.

EXPENDITURE LIMITATION: An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The Economic Estimates Commission uses actual payments of local revenues for FY 1980 as the base limit and adjusts annually for population growth and inflation. All municipalities have the option of Home Rule that requires voters to approve a four-year expenditure limit based on revenues received. Glendale citizens have approved the Home Rule Option since the inception of the expenditure limitation.

F

FISCAL YEAR (FY): The period designated by the city for the beginning and ending of financial transactions. The fiscal year for the City of Glendale begins July 1 and ends June 30.

FULL-TIME EQUIVALENT (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time employee working 20 hours per week would be equivalent to a 0.5 FTE (20 hours times 52 weeks divided by 2,080 hours).

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

FUND BALANCE: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

G

GENERAL FUND: Primary operating fund of the city. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, street and right of way maintenance, parks and recreation, planning and economic development, general administration of the city, and any other activity for which a special fund has not been created.

GOAL: A general and timeless statement created with a purpose based on the needs of the community.

I

INFRASTRUCTURE: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

L

LOCAL IMPROVEMENT DISTRICT (LID): LID's are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a special assessment.

O

OBJECTIVE: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

OPERATING AND MAINTENANCE (O & M) COSTS: The day-to-day costs of a municipality including personnel, gas, electric and utility bills, telephone expenses, reproduction costs, postage and vehicle maintenance.

OPERATING BUDGET: The day-to-day costs of delivering city services.

P

PAY-AS-YOU-GO (PAYGO) CAPITAL PROJECTS: Capital projects funded by General Fund operating revenues.

PERFORMANCE MEASURES: Measurement of service performance indicators that reflect the amount of money spent on services and the resulting outcomes at a specific level of services provided.

PERMANENT BASE ADJUSTMENT: An adjustment to the expenditure limitation base established by the Economics Estimate Commission (see expenditure limitation) which requires voter approval. The Glendale voters approved a permanent base adjust in the spring of 2000 which became effective with the FY 2003 budget year.

PRODUCTIVITY: A measurement of the increase/decrease of city services output compared to the per unit input cost invested.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility.

PROPERTY TAX: The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary tax rate.

Primary Tax: Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.

Secondary Rate: Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

R

RESOURCES: Total amounts available for appropriation including fund balances, estimated revenues and fund transfers.

REVENUE: Financial resources received from taxes, user charges and other levels of government.

Actual vs. Budget: Difference between the amount projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred through the end of the fiscal year.

S

SALARY SAVINGS TRANSFER: A transfer of savings from salary & benefit accounts to non-salary, operational accounts like office supplies, equipment maintenance, etc. Normal employee turnover, retirements and terminations can create salary savings situations. This action requires Council approval.

SECONDARY PROPERTY TAX: A tax levy restricted to the payment of principal and interest on general obligation bonds.

SERVICE LEASE: A lessor maintains and services an asset under a service lease.

SPECIAL REVENUE FUND: A separate fund that accounts for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

STATE-SHARED REVENUE: Includes the city's portion of state sales tax revenues, state income tax receipts and Motor Vehicle In-Lieu taxes.

SUPPLEMENTAL BUDGET ALLOWANCE: This allowance provides additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining council goals or meeting increased service needs and must be approved by Council.

T

TAX LEVY: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

TAX RATE: The amount of tax levied for each \$100 of assessed valuation.

TRANSFER: Movement of resources between two funds. Example: An inter-fund transfer could include the transfer of operating resources from the General Fund to the Civic Center or Housing Fund.

U

USER CHARGES: The payment of a fee in direct receipt of a public service by the party who benefits from the service.

W

WORKLOAD INDICATORS: Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by some departments or divisions to help assess its level of service being provided.

A	
ACFR	Annual Consolidated Financial Report
ADA	Americans with Disabilities Act
ADOT	Arizona Department of Transportation
AFB	Air Force Base
ARPA	American Rescue Plan Act
ARRA	American Recovery and Reinvestment Act
AMFP	Arizona Municipal Financing Program
A/V	Audio/Visual
AWRF	Arrowhead Water Reclamation Facility
AZ CARES	Arizona Coronavirus Aid, Relief, and Economic Security
AZSTA	Arizona Sports and Tourism Authority
B	
BofA	Bank of America
C	
CAP	Community Action Program
CD	Community Development
CDBG	Community Development Block Grant
CIP	Capital Improvement Plan
COPs	Certificates of Participation
CPI	Consumer Price Index
CPI-U	Consumer Price Index for Urban Users
CVB	Convention & Visitors Bureau
CY	Calendar Year
D	
DIF	Development Impact Fees
DMP	Debt Management Plan
E	
EMS	Emergency Medical Services
EOC	Emergency Operations Center
ERP	Enterprise Resource Program
F	
FAA	Federal Aviation Administration
FAQ	Frequently Asked Questions
FT	Full Time
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FY	Fiscal Year
G	
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographic Information System
G.O.	General Obligation
GO	Glendale Onboard
GUS	Glendale Urban Shuttle

H	
HALO	Helicopter Air-medical and Logistical Operations
HR	Human Resources
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
I	
IGA	Intergovernmental Agreement
IT	Innovation & Technology
J	
JAG	Juvenile Alternatives of Glendale
JARC	Job Access and Reverse Commute
L	
LID	Local Improvement Districts
LTAf	Local Transportation Assistance Fund
M	
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MRF	Material Recovery Facility
N	
NHL	National Hockey League
O	
O and M	Operational and Maintenance
P	
PAYGO	Pay-As-You-Go Capital
PC	Personal Computer
PFC	Public Facilities Corporation
R	
RICO	Racketeer Influenced and Corrupt Organizations
ROW	Right-of-Way
S	
SROG	Sub-Regional Operating Group
SRP	Salt River Project
V	
VOCA	Victims of Crime Act
W	
WAWRF	Western Area Water Reclamation Facility
WIFA	Water Infrastructure Finance Authority
WTP	Water Treatment Plant

FREQUENTLY ASKED QUESTIONS

The City of Glendale Annual Budget document is designed to offer citizens and staff an understandable and meaningful financial plan. This user guide to frequently asked questions (FAQ) provides assistance to those unfamiliar with Glendale's budgeting and financial planning processes.

What is a “Fiscal Year (FY)” and when does it begin and end? The City of Glendale and State of Arizona follow a Fiscal Year (FY) that starts July 1 and ends June 30. A Fiscal Year is the period designated by the City for the beginning and ending of financial transactions or a budget cycle.

What does it mean to, “adopt the budget?” Budget adoption is a formal action taken by the City Council that sets the City's priorities and spending limits for the upcoming fiscal year. The FY budget will be formally adopted by the City Council at a public meeting in June, though city staff has been preparing the budget for months in advance.

How do I get involved or learn about the budget before it's adopted? At any time of the year citizens can view Glendale's budget on the City's website, in city libraries or at City Hall. Residents can discuss it with neighbors, city staff or Council Members. In addition, the City Council has several special Budget Workshops beginning in February and concluding in April that citizens can attend, watch on KGLN cable channel 11 or borrow on videotape from Glendale's libraries.

Link to Agendas, Minutes and Videos of Council Workshops / Council Meetings:
[City of Glendale Budget Workshops / Council Meetings](#)

What is meant by “budget appropriation?” Budget appropriation refers to authorizations made by the City Council that permit the city to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Glendale. The City cannot spend money unless it is appropriated, and this ensures the public's money is spent according to the public's needs as expressed by the democratically elected City Council.

What are municipal bonds? A municipality, such as the City of Glendale, will sell (issue) bonds primarily to finance capital projects. This is similar to a family taking out a mortgage in order to finance a house. Just like a family, the City has basic necessities (infrastructure) like roads and office buildings, but usually does not have cash available for such major purchases. Municipal bonds are like loans that help make large, important purchases affordable. Bonds also effectively spread out the costs of major projects across their useful life, so all those citizens who utilize them can help pay for them.

What is the difference between the capital budget and the operating budget? The capital budget, or Capital Improvement Plan, is an appropriation of bonds or operating revenue for improvements to City facilities that may include buildings, parks, streets and

water/sewer lines. The operating budget covers the costs of the City's day-to-day operations, such as employee salaries, supplies and contracts.

What is carryover? Carryover refers to year-end savings that can be carried forward into the next fiscal year to cover any equipment or special contracts that were budgeted for but not purchased (or paid for) in the previous fiscal year (typically Capital projects). For example, if a piece of equipment was ordered in June (the last month in a fiscal year) but not received until July (the start of the next fiscal year), then the "savings" from the previous budget year could be used to purchase the equipment in the next budget year using carryover appropriation.

What is a debt ratio? The debt ratio is total debt divided by total assets. This is one measurement of fiscal health. If the city, or a family, owes substantially more money than the value of the things it owns or its ability to generate revenue, a dangerous financial situation exists. The lower the debt ratio, the better interest rates the city can receive when it wants to sell more bonds to finance additional capital improvements for Glendale.

What is debt service? A family's debt service is the payments they make on loans, such as a mortgage and credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip on mortgage or credit card payments, the City must always keep up on its debt service, so this will always be a part of the City's budget.

What is an encumbrance? An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that funding is encumbered until delivery. Once the equipment is received, the invoice is paid and the encumbrance becomes an expense.

What is an expenditure? Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

What is an expenditure limitation or permanent base adjustment? Any city or town can permanently adjust its state-imposed expenditure limitation base if a majority of the electors voting on the issue at a regular city election vote in favor of the adjustment. In the spring of 2000, Glendale voters approved a permanent base adjustment.

What is a full-time equivalent (FTE) position? An FTE (1.0 FTE) refers to one or more employees working 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE. Two part-time employees each working 20 hours per week would be considered 1.0 FTE.

What is the definition of a budget fund? Glendale currently has over 100 budget funds to help keep track of and focus resources. These include the General Fund, Transportation Fund, Sanitation Fund and Water/Sewer Fund, to name just a few. A family might use several funds, too, in order to help manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children's college fund, a retirement fund, vacation fund and household expenses fund (such as an IRA, savings and checking account). A budget fund, then, is a fiscal and accounting entity with a self-

balancing set of accounts recording cash and other financial resources. Glendale uses separate funds in order to correctly and legally track revenues and expenditures associated with that particular fund to aid with various financial reporting requirements.

What is a fund balance? Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the city budgets (plans to spend) \$15.0 million on roads next year, but only spends \$14.0 million, the leftover \$1.0 million would essentially become fund balance.

What does the word "group" in Glendale's budget mean? Every department belongs to an administrative group led by a Department Director, City Manager or Assistant City Manager. These groups include Appointed & Elected Officials, City Auditor, City Manager, Community Services, Development Services, Economic Development, Budget & Finance, Human Resources & Risk Management, Public Affairs, Police Services, Fire Services, Public Facilities, Recreation & Special Events, Public Works, and Water Services.

What are infrastructure and capital improvements? Infrastructure and capital improvements refer to facilities that need to be in place in order to support the basic needs of residents and businesses in the community. Examples include roads, water lines, sewers, public buildings, parks and airports.

What are strategic priorities and benchmarks? Why does Glendale use them? Strategic Priorities, developed by the City Council, are statements of community values that direct the City's operations and help demonstrate progress towards a shared vision. City staff uses these priorities to assist in program development, creating annual budget requests and building department business plans.

Benchmarks are established for each activity listed in business plans and represent a desired level of performance that demonstrates the efficient use of city resources to do the most good. City staff measures actual performance throughout the year, makes comparisons to established benchmarks, determines the causes for deviation and evaluates alternative courses of action.

What exactly is a "program" in the City budget? A program is a group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility. For example, one program in the Field Operations Department is Street Cleaning. Based on staff's assessment of costs and needs, the desires of citizens and the priorities of the City Council, the Field Operations Department is budgeted a set amount of money to accomplish street cleaning.

What is "assessed valuation" and how does it relate to my taxes and the city's budget? Each year the Maricopa County Assessor's Office determines the value of all property within the county, including city buildings and individual homes. These assessment values are then used as a basis for levying property taxes. The City of Glendale charges the City Council approved primary and secondary rate in property tax per \$100 of assessed valuation.

How much does the City receive from my property tax bill and how is it used? The City of Glendale is one of several entities that receive a portion of the property taxes residents pay, with school districts typically receiving the majority. Each year the Glendale City Council levies the property tax one week after final budget adoption.

Primary Tax: Arizona law limits the primary property tax levy amount and municipalities may use revenue from this tax for any lawful purpose. Glendale's Primary Property tax revenue represents <4% of the city's General Fund revenue and is used for General Fund operations.

Secondary Tax: Arizona does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt. Secondary Property Tax is used to pay off General Obligation bonds.

Where does the City's revenue come from? Glendale's revenue comes from a variety of sources, including sales tax, property tax, user charges and other levels of government.

What is state-shared revenue? The state of Arizona shares a portion of its tax revenues (from sales, income and motor vehicle in-lieu taxes) with Arizona cities and towns. This funding is divided among the cities and towns using population formulas supplied by state law. These state-shared revenues comprise a large portion of most city and town budgets.

State-shared revenue enables local governments to continue providing basic services, such as police and fire protection, without burdening the residents with additional local taxes. Since cities and towns are not equally wealthy, state shared revenue is of great assistance, especially to cities with lesser wealth or greater service needs. Because state-shared revenue distribution is a specified percentage of state revenue collections, as state revenue declines, city revenue declines. Consequently, in difficult economic times, cities 'feel the pinch' just as the State does.

What is a budget transfer? A budget transfer moves budget appropriation between City offices, departments, or agencies.

What are user charges? User charges are fees paid in direct receipt of a public service by the party who benefits from the service. Fees paid for recreation classes or leagues that citizens elect to sign up for and participate are examples of user charges.

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