



Thunderbird Park



O'Neil Splash Pad



Heroes Regional Park Lake

Annual Budget Book

Fiscal Year
2022–2023



Introduction

Fiscal Year 2022–2023 Annual Budget Book



**CITY OF GLENDALE, ARIZONA
FISCAL YEAR 2022-2023
ANNUAL BUDGET**

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GLENDALE CITY OFFICIALS



Jerry Weiers
Mayor



Jamie Aldama
Vice Mayor/Councilmember
Ocotillo District



Bart Turner
Councilmember
Barrel District



Ian Hugh
Councilmember
Cactus District



Lauren Tolmachoff
Councilmember
Cholla District

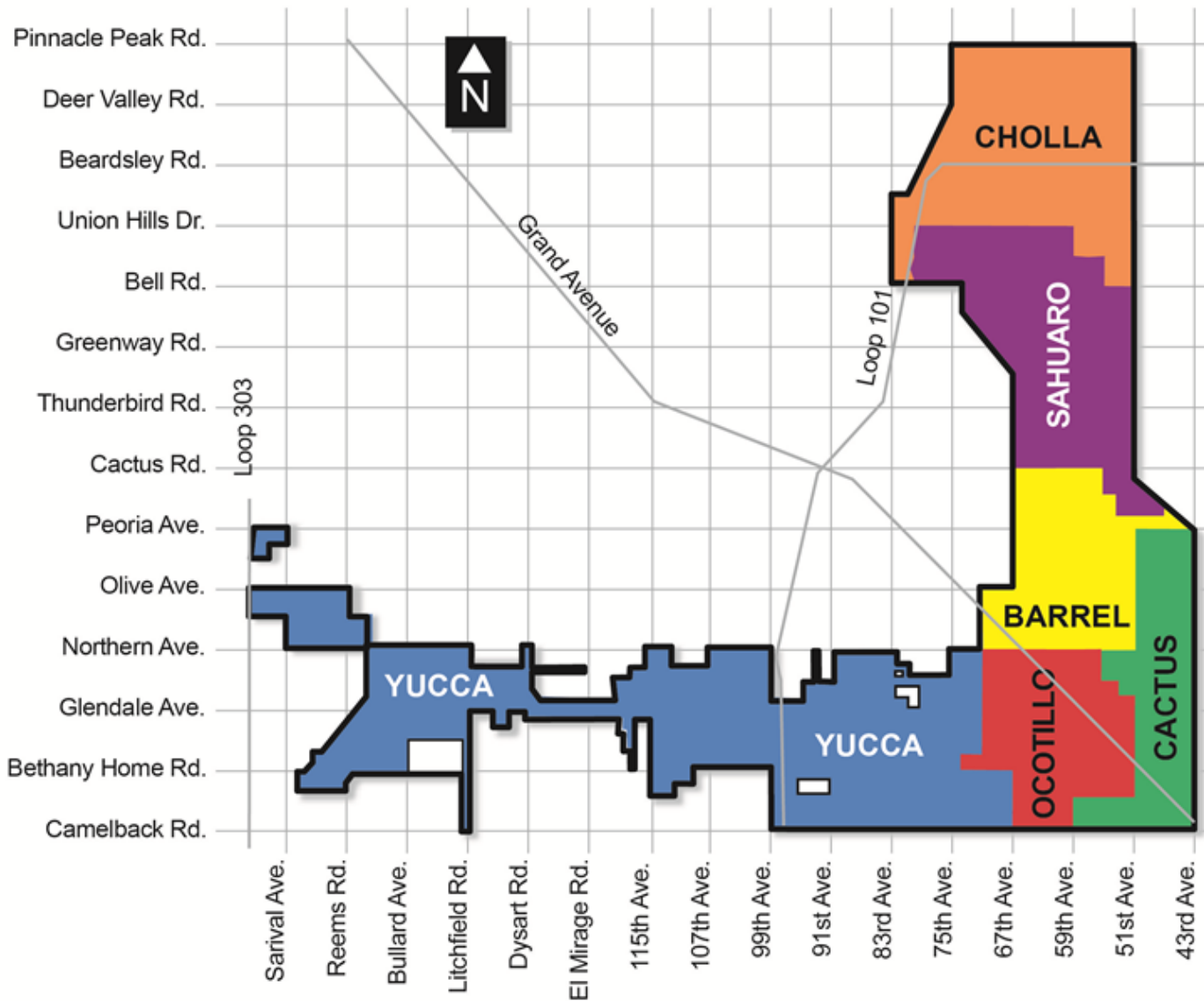


Ray Malnar
Councilmember
Sahuaro District

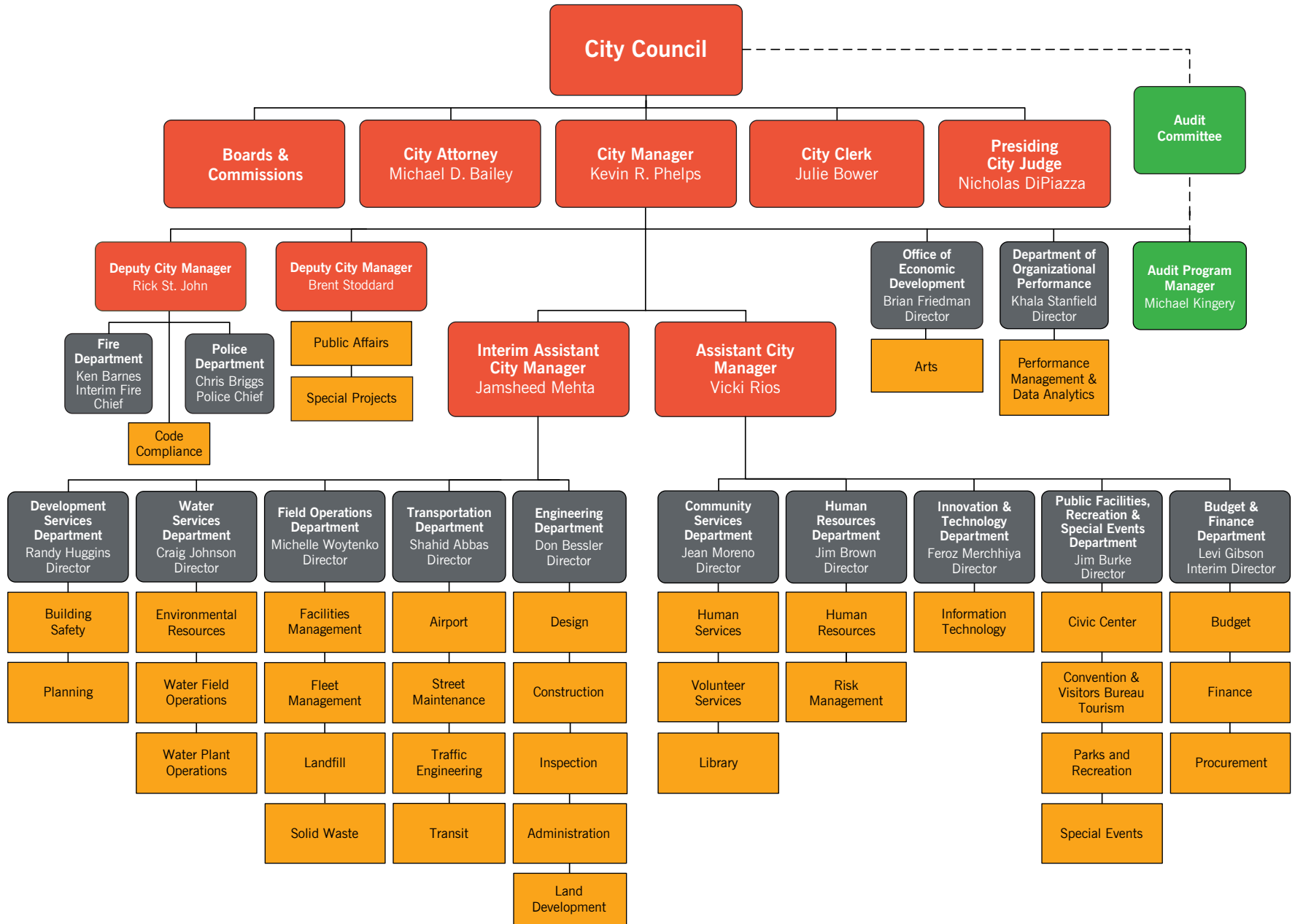


Joyce Clark
Councilmember
Yucca District

GLENDALE COUNCIL DISTRICT BOUNDARIES



CITIZENS OF GLENDALE

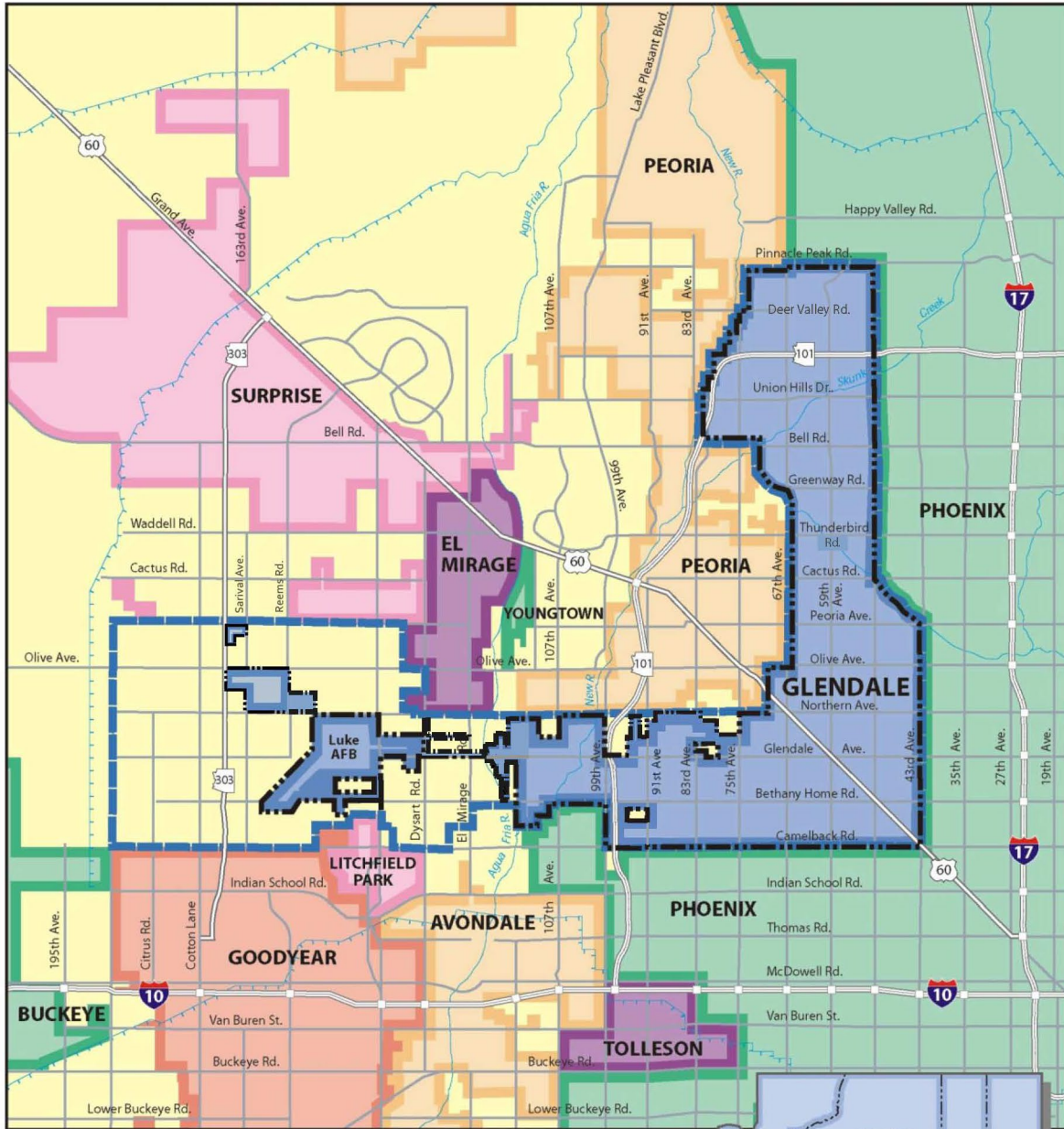


COMMUNITY INTEGRITY EXCELLENCE INNOVATION LEARNING

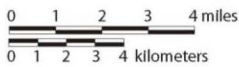
We improve the lives of the people we serve every day.



MAP OF GLENDALE AND NEIGHBORING COMMUNITIES



- City of Glendale
- Glendale 2025 Municipal Planning Area
- City of Glendale Municipal Boundary



Community Profile

2022–2023 Annual Budget

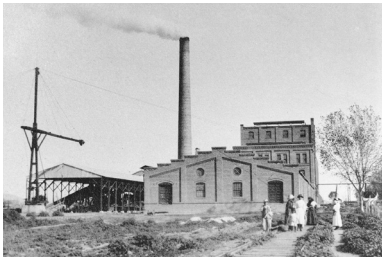
History



58th & Grand Ave.

In 1880, the land that is now Glendale was nothing more than empty desert. But in 1882, William J. Murphy joined three Arizona builders, M.W. Kales, William A. Hancock and Clark Churchill, to lead the Arizona Canal Co. project, which would bring water to the desert land by 1885.

In 1888, Murphy, with the help of others, constructed the diagonal Grand Avenue. And on February 27, 1892, the first residential area of the city began to take shape. The Glendale town site began to take shape soon after, and the first school, the Glendale Grammar School, was built in 1895. Its opening drew people from all over the Valley. In the mid-1890s, Glendale became the pathway for a line of the Santa Fe Railroad, linking the Valley to Prescott and northern Arizona. The railroad allowed Glendale settlers to transport goods to the north and easily receive building materials.



Beet Sugar Factory

More and more families began to settle in Glendale after the turn of the century. Over the years, Glendale grew to become one of the most culturally diverse cities in the Valley. The city owes much of its heritage to early Hispanic settlers as well as Japanese and Russians who moved to Glendale from California.

Glendale’s Beet Sugar Factory, whose structure still stands today just southeast of Glendale’s downtown, was instrumental in the city’s early economic success. Farms and orchards, like the 640-acre Sahuaro Ranch, continued to take off through the early 1900s.



Thunderbird Field

Then World War I brought a new surge of energy into Glendale, with cotton prices reaching \$2 a pound and a high demand for food, which kept farmers busy. There was soon a need for more housing, and today’s Catlin Court was born from 1915 to about 1930. Most of these homes are still standing and on the National Register of Historic Places.

World War II brought the birth of Thunderbird Field to train civilian pilots for the Army and in 1941, the Army began working on a larger base 10 miles west of Glendale. Built for \$4.5 million, Luke Field (now Luke Air Force Base) was named for the first pilot to receive a Medal of Honor, Lt. Frank Luke Jr. Thunderbird Field would later become the Thunderbird American Graduate School for International Management.



Historic Sahuaro Ranch

The military and college presence sparked a need for utilities, parks, schools and streets. City officials in the 1960s began to play catch up with the population, and over the next 40 years, the city added an operations center, landfill, water treatment plant, sewage plants, libraries, parks, public safety facilities, an airport, a city hall and a civic center.



Community Profile

2022–2023 Annual Budget

Government/Organization

The City of Glendale operates under a Council-Manager form of government with a mayor elected at large and six council members elected based upon a system of geographic districts. Council members serve a term of four years on a staggered basis and the Mayor is elected for a four-year term. The City Manager is appointed by the Mayor and Council.



City Hall

City Services

The city of Glendale provides residents with essential municipal services that include public safety, water, sewer and sanitation services.



Glendale Fire

The Glendale Police Department's objectives include crime prevention, crime control, community involvement and fair and equitable treatment for residents. The department has three police stations, 435 sworn officers and 150 civilian employees.



Glendale Police

The Glendale Fire Department provides a variety of emergency services including fire suppression, emergency medical, hazardous materials and specialized rescue response. The department is comprised of 265 sworn members and 36 civilian employees with nine fire stations, responding to approximately 40,000 calls a year.

Glendale's Water Services Department is committed to providing safe, reliable, high quality water and wastewater services to ensure public health and the vitality of the community. The department operates four water and two wastewater treatment plants, maintains 1094 miles of water mains and 707 miles of sewer lines, operates a water quality lab certified by the Arizona Department of Health Services, ensures that storm water pollution prevention best practices are conducted, and provides customer services such as meter reading, billing support, high water use/leak consultations, and a variety of water conservation programs. It operates 24 hours a day, 7 days a week, all year long to ensure that water and sewer services are safe and available to meet customers' needs.



Glendale Recycling

The City's Solid Waste Division provides a variety of residential and commercial services. Residential garbage and recycling is collected weekly, and bulk trash is collected monthly. The division also provides two annual household hazardous waste events, monthly residential street sweeping, and educational field inspections. The City offers front load and roll off services to the business community. In addition, the city operates the municipal landfill where residents and surrounding communities can dispose of waste.



Community Profile

2022–2023 Annual Budget

Transportation

Glendale is a member of the Maricopa Association of Governments, which serves as the regional council of governments and Metropolitan Planning Organization. Major transportation corridors that connect Glendale to the entire metropolitan region include historic Grand Avenue, Loop 303 in the far west, Loop 101 in the western and northern parts of the city, and Northern Parkway, which is under construction connecting several West Valley cities between Loop 303 and Grand Avenue.



Loop 303

Glendale is also a member of the Regional Public Transportation Authority (RPTA). Glendale Transit provides a wide range of convenient, low-cost transportation alternatives for Glendale citizens and visitors including fixed-route bus service, Dial-A-Ride, Regional Americans with Disabilities Act (ADA) service, and a taxi-subsidy program for persons with special transportation needs. The taxi-subsidy program is designed to assist people making repetitive trips for medical treatments and therapies.



Glendale Urban Shuttle (GUS)

In compliance with federal regulations, the city offers an ADA service to eligible riders that cannot use fixed-route bus service due to a disability. The ADA service covers the same routes and operates the same hours as fixed-route bus service in Glendale.



Glendale Municipal Airport

The Transit Division is piloting a Microtransit program in North Glendale. This On-Demand service allows riders to schedule and pay for trips via a free downloadable app on their smartphone.

The Glendale Urban Shuttle (GUS) provides a great way to bring location destinations closer with three convenient routes. This service is offered free of cost to all riders. DoubleMap, a free downloadable route tracking app, allows passengers to track all three Gus routes in real-time. The app provides the estimated arrival time for the particular stop, number of people currently on the bus, message updates for delays or detours and other pertinent information. GUS 1 operates between 7 a.m. and 6:30 p.m. on Mondays through Saturdays, and between 8 a.m. and 6 p.m. on Sundays. GUS 2 operates Monday through Friday, 9 a.m. to 6 p.m. GUS 3 operates Monday through Friday, 8 a.m. to 5 p.m.



Dial-A-Ride

The city also operates the Glendale Municipal Airport. Located just five miles west of downtown Glendale, five miles east of Luke Air Force Base, and 30 minutes northwest of downtown Phoenix, this 477-acre modern airport features a beautifully designed two-story, 18,000 square-foot terminal, a tower, and complete airport services for general aviation and corporate jet traffic.



Community Profile

2022–2023 Annual Budget

Quality of Life

Glendale has so much to offer residents, businesses and visitors with wonderful amenities and an exceptional quality of life, including:



Sports & Entertainment District



Special Events; LiVE @ Murphy Park



Parks & Trails



Foothill Recreation & Aquatics Center

- Housing opportunities ranging from historic properties to master-planned communities to affordable living.
- Desert Diamond Arena, hosting a variety of national and international concerts and shows.
- State Farm Stadium is home to the NFL's Arizona Cardinals and hosts the annual Fiesta Bowl, hosted the 2015 Super Bowl and 2016 College Football Playoff Championship, and the 2017 NCAA Men's Final Four. Upcoming events include the 2023 Super Bowl and the 2024 NCAA Men's Final Four.
- Camelback Ranch-Glendale, the spring training home of the Los Angeles Dodgers and Chicago White Sox.
- Myriad shopping experiences that include Arrowhead Towne Center, Cabela's, Tanger Outlets, Westgate Entertainment District and unique downtown boutiques.
- Award-winning special events, cultural and performing arts, galleries and concert venues.
- VAI Resort, the largest hotel and entertainment destination in Arizona continues construction. Previously announced as Crystal Lagoons Island Resort, the 1,200+ room resort destination will include a myriad of world-class amenities such as the Country's first Mattel Adventure Park, a 360 degree rotating concert stage, a 6-acre lagoon, 13 fine dining restaurants, white sand beaches, a wedding chapel and more. The development will bring over 1,800 jobs in addition to a significant economic impact to the region.
- Four libraries, 70 parks totaling more than 2,188 acres, two aquatics centers, six community centers, a racquet center, four sports complexes, more than 44 miles of hiking and equestrian trails and more than 500 programs and classes offered yearly.
- A short distance, 15 to 25 minutes, from other Valley of the Sun amenities including downtown Phoenix, Phoenix Sky Harbor International Airport, Phoenix International Raceway, high-end resorts and spas and over 180 area golf courses.



Community Profile

2022–2023 Annual Budget

Tourism



Westgate Entertainment District



State Farm Stadium



Renaissance Hotel & Spa

Tourism continues to be an integral part of Glendale’s economy. Recently, the Convention & Visitors Bureau relocated from downtown Glendale to the Westgate Sports and Entertainment District. This strategic move puts visitor services and staff in close proximity to State Farm Stadium, Desert Diamond Arena, and the core of Glendale hotels.

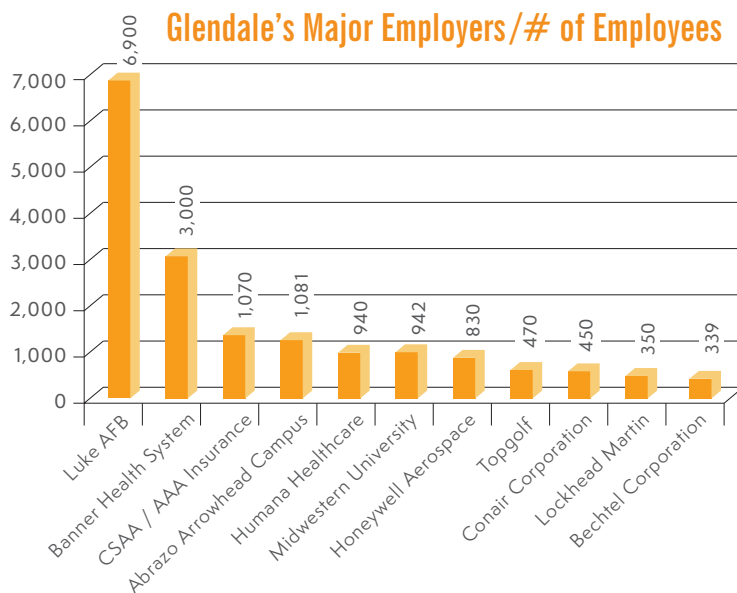
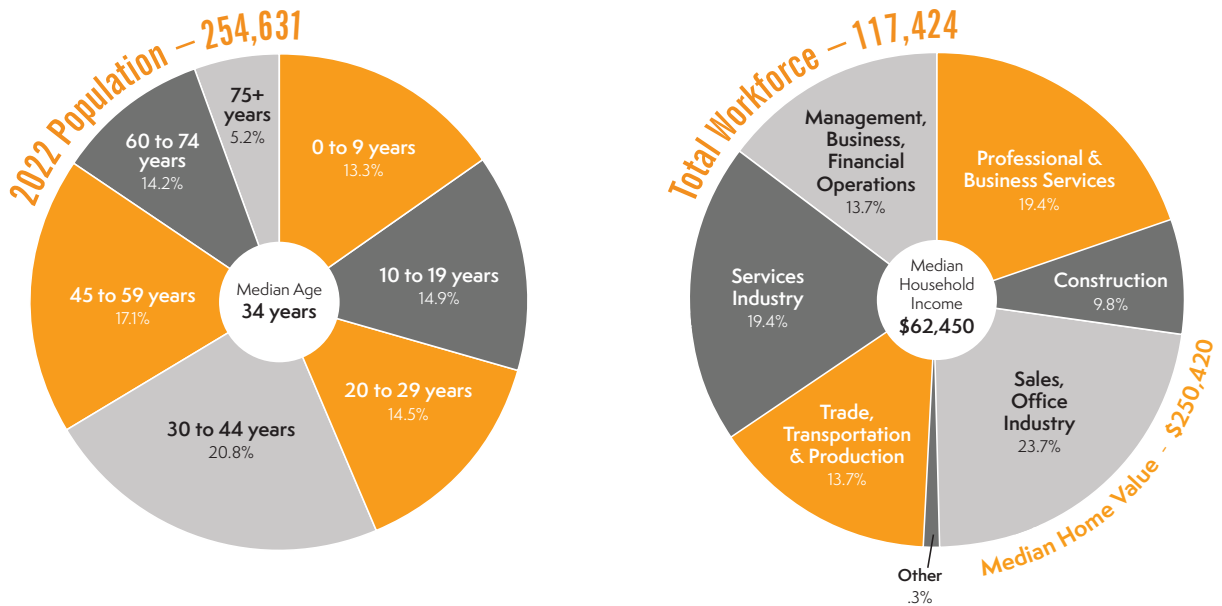
The Convention & Visitors Bureau promotes Glendale as a premier travel destination both nationally and internationally through marketing, advertising, and various sales missions. The Midwest continues to be the target market for the Glendale CVB. However, New York has recently been identified as a new emerging market by the Arizona Office of Tourism. Internationally, Canada continues to be a target market for the CVB.

The Convention & Visitors Bureau has created a new advisory committee to foster the CVB’s mission to increase convention business in Glendale. This committee includes business professionals representing Glendale hotels, Westgate, Arrowhead Towne Center, State Farm Stadium and the Desert Diamond Arena.

The CVB also operates an official designated state of Arizona Visitor Center. Housed within the new Convention & Visitors Bureau office at Westgate, the Visitor Center is a hub for visitor information for the entire state of Arizona.

Glendale at a Glance

Glendale is located about nine miles northwest of Phoenix, at an elevation of 1,187 feet, with an average annual temperature of 72 degrees. The average annual high is 85 degrees. The average high in winter is 67 degrees, and highs frequently flirt with 80 in the spring and fall. The area receives an annual rainfall of 8.4 inches, with 294 average days of sunshine each year.





Community Profile

2022–2023 Annual Budget

Primary Education



Arizona State University at the West campus

- Glendale is served by twelve elementary, secondary and unified school districts. The majority of the city’s public schools fall under the following districts: Glendale Elementary School District, Glendale Union High School District, Deer Valley Unified School District and Peoria Unified School District.
- There are more than 50,000 school aged children (5-17) in Glendale, 19.7% of the population.

Higher Education



Glendale Community College

- Arizona State University at the West campus
- Glendale Community College, the area’s largest community college
- Midwestern University
- Arizona Christian University

Other Quick Facts About Glendale



Arizona Christian University

- High School Diploma or Higher
84.6%
- Persons Per Household
2.8
- Non-English Language at Home
32.6%
- Number of Businesses
15,000+
- Land in Square Miles
60

TOTAL FY22-23 BUDGET
\$1,070,000,000

OPERATING
\$546,413,506

CONTINGENCY
\$139,252,000

General Funds
\$261,071,207

Enterprise Funds
\$114,172,153

Internal Service Funds
\$93,171,429

Special Revenue Funds
\$77,998,717

Enterprise Funds
\$2,700,000

1000
General
\$255,347,371

6020+
Water and Sewer
\$66,602,681

7010
Risk Management
Self Insurance
\$11,580,940

2010
Home Grant
\$5,586,505

2120
Court Security
Bonds
\$482,898

General Funds
\$5,000,000

1020
Vehicle
Replacement
\$5,723,836

6110
Landfill
\$10,518,618

7020
Workers Comp.
Self Insurance
\$10,543,853

2020
Neighborhood
Stabilization
\$634,264

2130
Airport Special
Revenue
\$1,009,496

Internal Service
Funds
\$2,000,000

6120
Solid Waste
\$20,110,788

7030
Benefits Trust Fund
\$33,334,887

2030
N'hood Stabilization
Pgm III
\$227,300

2140
CAP Grant
\$4,165,131

Special Revenue
Funds
\$64,758,563

6130
Housing Public
Activities
\$16,940,066

7040
Fleet Services
\$13,234,077

2040
CDBG
\$6,682,788

2150
Emergency Shelter
Grant
\$432,183

Permanent Funds
\$6,174,266

7050
Technology
\$15,752,198

2041
CDBG-CV1
\$534,193

2151
Emergency Shelter
Grant CV1
\$82,400

Capital Funds
\$58,619,171

7060
Technology
Projects
\$7,725,474

2044
CDBG-CV3
\$467,507

2152
Emergency Shelter
Grant CV2
\$1,900,000

2050
Highway User
Revenue Fund
\$13,139,718

2160
Other Grants
\$7,830,532

2060
Transportation
Grants
\$4,341,413

2161
American Rescue
Plan Act
\$7,910,727

2070
Transportation
Sales Tax
\$16,451,263

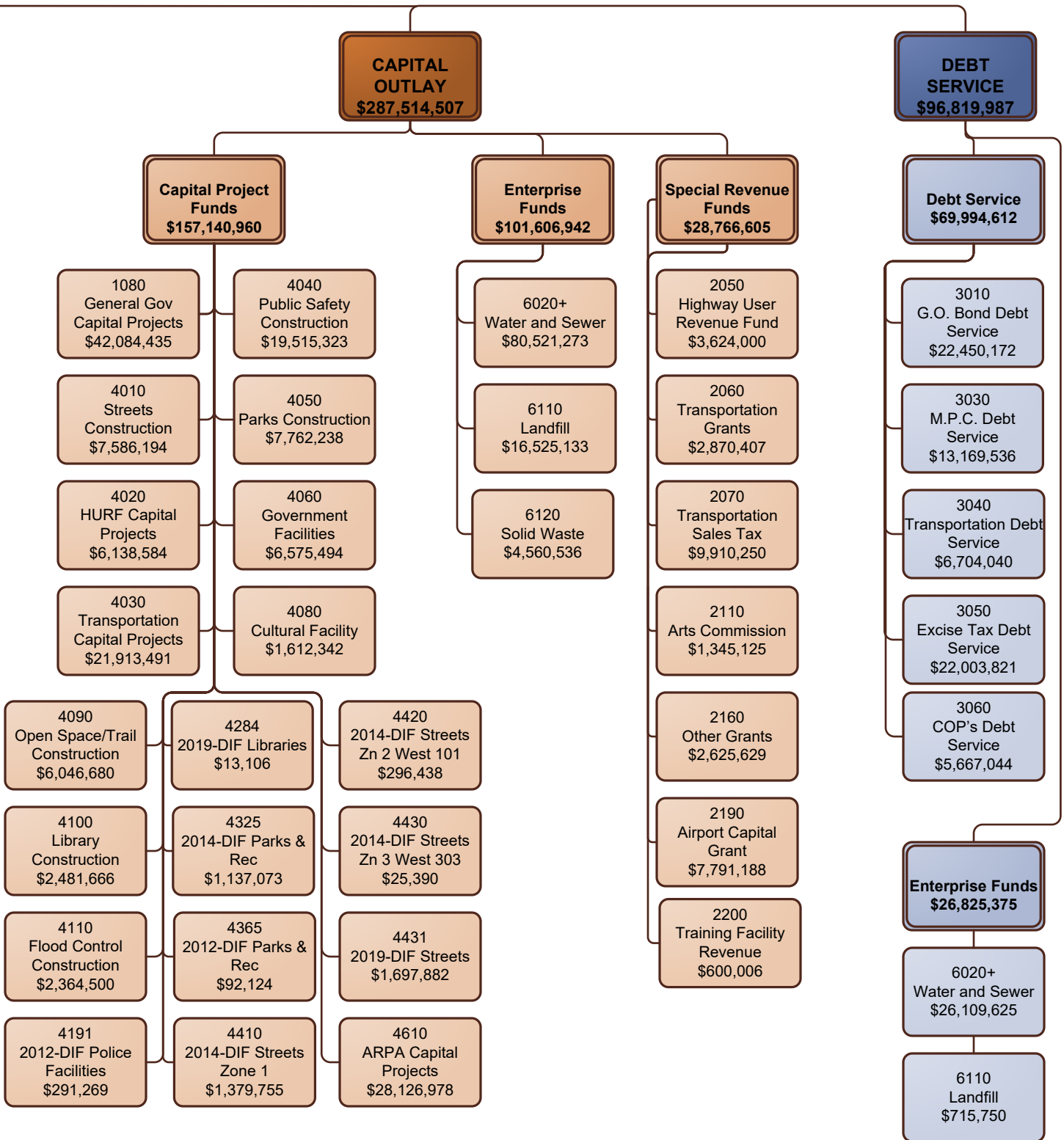
2170
Rico Funds
\$1,616,013

2110
Arts Commission
\$427,637

2100
Utility Bill Donation
\$150,000

2180
Park and Rec
Designated
\$63,440

2200
Training Facility
Revenue
\$2,729,808





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Glendale
Arizona**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

HOW TO MAKE THE MOST OF THIS DOCUMENT

This budget document serves two important but distinct purposes. One purpose is to present the City Council and the public with a clear picture of the services the City provides and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that adheres to the City's financial policies. It also communicates the vision of the City Council and executive leadership team for the City of Glendale and presents the financial and organizational operations for each department. In an effort to assist users in navigating through this document, the following guide is provided.

The document begins with a financial organization chart and provides a high level look at the operating, capital, debt service and contingency budgets. The budget calendar and a description of the budget process will help the user understand the time and effort that the City puts into developing a balanced budget and a glossary of terms will help the reader understand the acronyms used throughout the budget book.

Budget Message

The *City Manager's Budget Message* articulates the balancing strategy used to develop the annual budget as well as policy issues and priorities for the fiscal year. It describes significant changes from the prior year budget and the factors that led to those changes. It also outlines key components of the upcoming budget and discusses underlying administrative practices that support the City's organizational goals.

Financial Guidelines

This section offers an overview of the City's financial planning practices including the following:

- The *Five-Year Financial Forecast* provides the long-range financial outlook for city operations with details on how the revenue and expenditure projections are established for major funds,
- The *Financial Policies* form the framework and guidelines for overall fiscal planning and management.

Budget Summaries

The *Budget Summaries* section offers an overview of the City's finances and examines the budget components, process and amendment policy. It also covers the financial and operational summaries for all major funds and provides historical trends for revenues, expenditures, staffing, and debt service.

Operating Budget

This section provides a closer look at the various functions of each department. Each department has provided a description of its core job functions, goals and objectives for the upcoming year, as well as recent accomplishments and performance measures for the last two fiscal years and other relevant statistics. The budget summaries include both historical and current year financial data for programs and services offered by the

department. They also include a summary of the type of expenditures incurred by the department as well as trends on authorized staffing.

The Capital Improvement Plan (CIP)

The *CIP* section outlines all infrastructure improvements and additions and their respective funding sources, along with estimates for the associated operating impacts of each capital project. It starts with a narrative summary and is followed by detailed information such as funding source, project number and project description for both capital and operating costs by year for the first five years of the plan. In addition, the CIP includes five additional “out years” for future planning and discussion purposes.

Schedules

This is the heart of the budget document as an operating and financial plan. These schedules summarize the City’s financial activities in various comprehensive, financial formats. For example, all revenue inflows and outflows are summarized on *Schedule One*, but from here you can delve into the details for any of those higher-level components by reviewing a schedule dedicated to revenues, operating expenditures or debt service payments. The schedules summarize information by account categories, operational departments (i.e. public safety, utilities, sanitation, etc.) and bond issuances. This section also includes the official budget forms required by the State of Arizona’s Auditor General’s Office.

Appendix

This section includes some key city statistics regarding population, occupational distribution, household income, school enrollment and much, much more. Information on the number of parks, libraries, fire and police stations, as well as a “frequently asked questions” section, which helps address many of the most important aspects regarding the budget, is also included.

BUDGET CALENDAR

July 2021 – February 2022

Budget staff analyzed revenue and expenditure data to assess the budget and economic outlook for FY22-23. Discussions with the City Manager's Office and other executive management staff occurred during this time regarding numerous balancing options for the FY22-23 revenue, operating, and debt service budgets.

Preparation of FY22-23 operating budget items such as premiums for workers' compensation insurance, risk management insurance, phone services and indirect cost allocation were undertaken. Analysis of revenue trends was also prepared during this time, with periodic updates to the City Manager's Office.

November 2021 – February 2022

The Capital Improvement Plan (CIP) budget preparation process involved input by departments; the review of project budgets and operating and maintenance budgets by engineering, budget and finance, and facilities management staff; the prioritization of projects based on City Council's strategic priorities and financial capacity; a discussion of various financing options by the CIP finance team; and preparation of the Preliminary FY2023-2032 CIP document for City Council review.

December 2021

The FY22-23 operating budget kickoff meeting with department directors and staff to commence budget input was held on December 9, 2021. Input continued through January 2022.

January 2022

A Five-Year Financial Forecast of the General Fund and all major operating funds was presented to Council January 11, 2022, at a Council Workshop. This discussion primarily focused on the General Fund and opportunities to strengthen the city's financial position. Staff also presented City Council with information on the upcoming FY22-23 budget calendar, budget process and discussion on policy guidance and input. Key revenues were presented, as well as information on long-term and short-term options, and items identified in the General Fund five-year forecast for consideration in the FY22-23 budget process.

Department's base budget and supplemental request submissions were due mid-January 2022. Review meetings with department and budget office staff to discuss base budget submissions began in late January and continued into February 2022.

February 2022

Council began discussion on the prioritization of projects in the FY2023-32 Capital Improvement Plan. Projects in the Airport, Arts, Finance, Parking Lots, Solid Waste, Transit, Water and Wastewater programs were discussed in a Council Workshop on February 1, 2022.

March 2022

Council continued the discussion on the prioritization projects in the FY2023-32 Capital Improvement Plan. Projects in the Drainage, Facility Maintenance, Library, Parks, Public Safety, and Streets programs were discussed in a Council Workshop on March 1, 2022.

April 2022

City Council held two all-day budget workshops for presentations of the draft FY22-23 operating budgets by department. Council held a final budget workshop on April 26, 2022, where the tentative budget including revenues, expenditures, contingency, debt service, and the 10-year Capital Improvement Plan were discussed.

May 2022

On May 10th, City Council adopted a resolution approving the FY22-23 tentative budget, directing publication of the tentative budget, giving notice of the June 14th date for the public hearing on the FY22-23 final budget and conducted a separate public hearing on the FY22-23 property tax levy. Notice was also given of the June 28th date for the adoption of the FY22-23 property tax levy.

June 2022

City Council conducted a separate public hearing on the FY22-23 budget and convened a special meeting to adopt a resolution approving the FY22-23 budget on June 14, 2022. Final adoption of the FY22-23 Property Tax Levy was approved on June 28, 2022.

July 2022

Start of fiscal year 2022-2023.

BUDGET PROCESS

Overview

The goal of the FY22-23 budget is to ensure resources are aligned with City Council’s strategic objectives, as outlined on the Balanced Scorecard Strategy Map below and discussed in detail in the *City Manager’s Budget Message*:



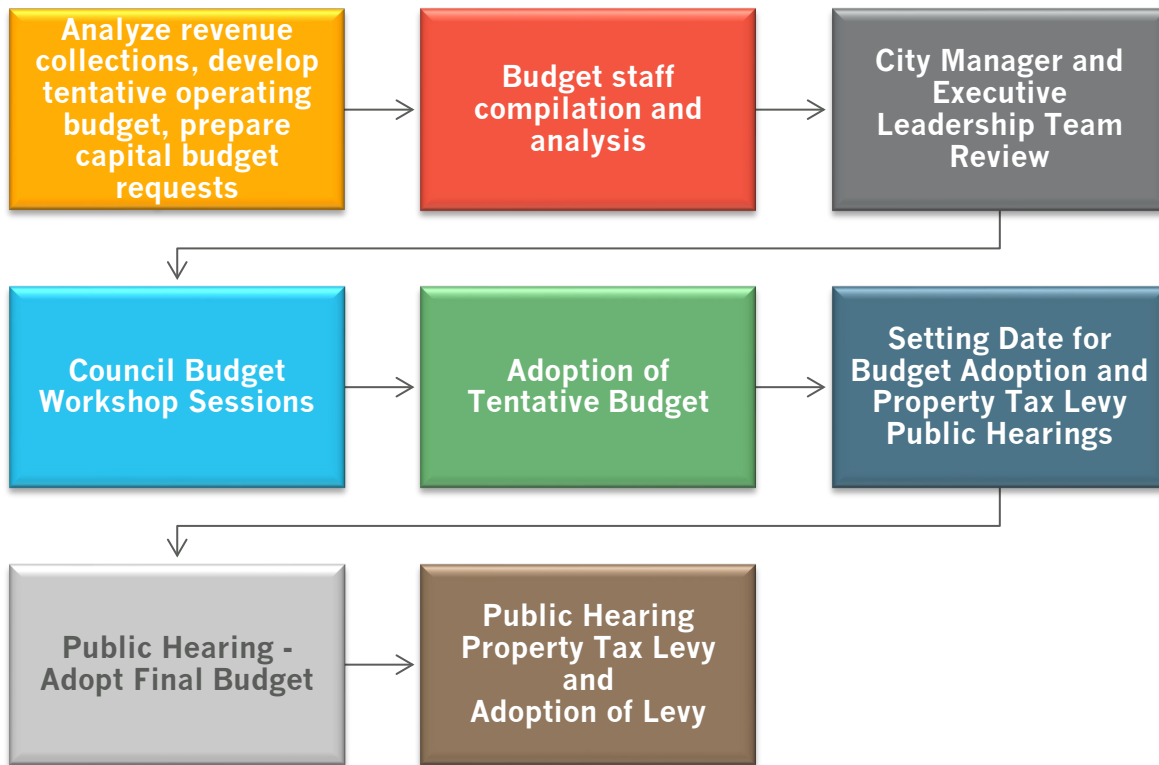
Over the course of several months, various balancing options and fiscal strategies for both the FY22-23 operating budget and the FY2023-2032 capital improvement plans were evaluated. A series of budget workshops were held from February to April 2022. A final balanced plan was established in April 2022 and resulted in the recommended budget.

View the agendas, minutes and videos from the budget workshops here: [City of Glendale Public Meetings and Notices](#)

At the conclusion of these budget workshops, the proposed budget was presented to Council for tentative adoption on May 11, 2022, thereby setting the expenditure limitation for FY22-23. The budget was transmitted to the general public in the form of public hearing notices. These notices included summary budget information as required by Arizona State law. View the documents presented to Council at Tentative Budget Adoption here: [City of Glendale Tentative Budget](#)

After completing the public hearing for the final FY22-23 budget, the Council adopted the budget on June 14, 2022. View the documents presented to Council at Final Budget Adoption here: [City of Glendale Final Budget](#)

The chart below provides a broad outline of the budget development process.



Budget Basis of Accounting

The City prepares its annual budget on a basis which differs from the GAAP basis. A budgetary comparison schedule for the general fund is included in the City’s Annual Comprehensive Financial Report (ACFR) as required supplementary information to provide a meaningful comparison of actual results to budget on a budget basis. In all cases, the budgetary schedules include a reconciliation of the adjustments required to convert the budgetary revenues and expenditures or changes in net position on a budgetary basis, to revenues and expenditures/expenses or changes in net position on a GAAP basis.

Examples of major reconciling items between Budget Basis and GAAP basis revenues and expenditures are:

- a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees on a GAAP basis as opposed to being expended when paid on a budget basis.
- b. Proceeds from sale of assets are not recognized as revenue on a GAAP basis.

- c. Inventory expenditures are recorded at the time they are used for both GAAP reporting and budgetary purposes.
- d. Depreciation expense is not budgeted as an expense.
- e. Beginning fund balance is not recognized as a revenue on a GAAP basis.
- f. Indirect cost allocation of expenditures is not recorded as a GAAP expense and revenue.

The City-wide and proprietary fund financial statements are reported in the City's Annual Comprehensive Financial Report (ACFR) using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available except as described below in relation to grants. Revenues are considered available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the related debt service fund for payments to be made shortly after fiscal year-end.

Revenues susceptible to accrual because of their availability include property tax, sales tax, highway user's tax, state shared sales tax, vehicle license tax, and interest earned on investments. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until received. In applying the susceptible to accrual concept to intergovernmental revenues, the decision to accrue depends on the terms of the arrangement or agreement. Generally, these resources are reflected as revenue at the time of receipt or earlier if they meet the available criterion. Certain grant revenues are recognized based on expenditures recorded.

Accounting Changes

For FY16-17, several accounts were eliminated or reclassified for a range consolidation by account type.

For FY19-20, the City implemented a new financial system which included development of a new chart of accounts.

BALANCED SCORECARD

To better serve our community and its residents, the City of Glendale works to improve the way we do business by strategically aligning the city's resources and activities. Glendale does this through a comprehensive citywide strategic plan. Our strategic planning efforts are focused on cultivating strategic thinking throughout the entire organization using a framework referred to as the Balanced Scorecard approach.

Balanced Scorecard is a tool used by many of the top performing corporations in the world and several of the top ranked cities and has been hailed by Harvard Business Review as one of the most influential business ideas of the past 75 years. Balanced Scorecard is a holistic management system that allows organizations to communicate to the public what they intend to accomplish, establishes organizational priorities, aligns the work of the organization with those priorities, and creates a way to measure and report on the progress.

The Balanced Scorecard approach engages the entire organization starting with the City Council, then executive leadership and finally cascading down to the foundational level. This ensures every employee interaction with citizens and businesses will be driven by a shared vision and desire to accomplish the goals set forth by the City Council.

In 2017 the City Council provided the leadership necessary to implement the Balanced Scorecard process by developing the city's new mission, vision and values which clearly articulate why Glendale exists as an organization, what we want our future to be, and the behaviors that we expect to see exemplified through our values of integrity, excellence, innovation, community-driven, and learning experiences. Combined with the mission, vision and values is a four-perspective level strategy map that details the main objectives the city focuses on to accomplish its mission.

Each of the perspectives relate to a different aspect of strategic planning in two categories.

Resource Perspectives:

- Our Organization – Employee skills and tools
- Our Processes – Efficiencies, policies, programs

Outcome Perspectives:

- Our Finances – Financial performance, resource allocation
- Our Community – Satisfaction, needs, experience

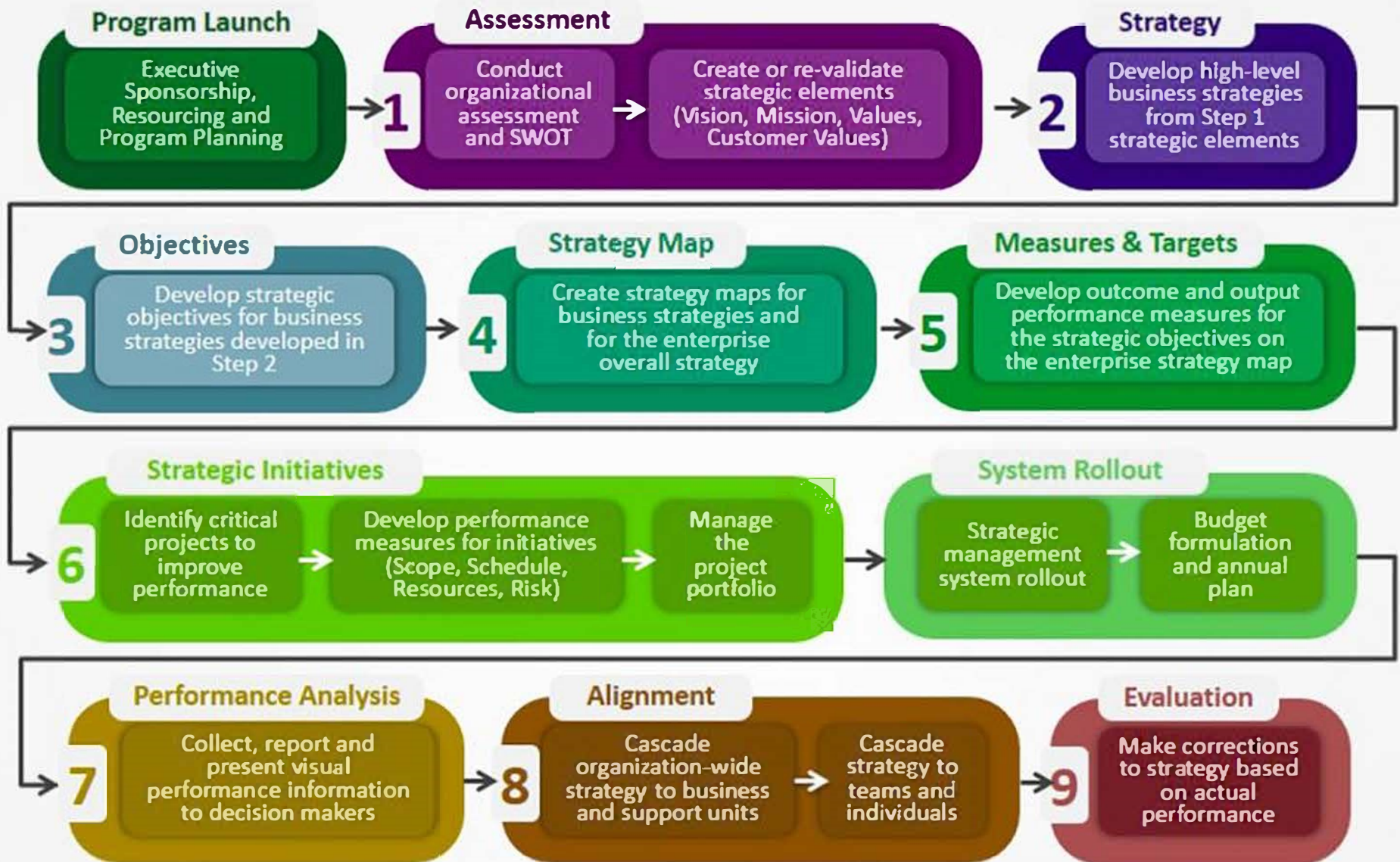
This strategic plan is managed and maintained by cross-departmental teams that follow the basic tenants of a continuous improvement cycle. Each objective is championed by an executive team member and a team of experts. They monitor progress in the objective areas by utilizing Key Performance Indicators and their targets. They lead initiatives that create progress in these areas. The full teams meet quarterly to evaluate progress, gather data, and work on initiatives. Annually the full strategic plan is reviewed and adjusted as needed from the lessons learned in the last year.

This same pattern of strategic planning is done at the department level. Each department has developed a strategic plan that connects to the city plan. It has the same steps and continual monitoring as the City-Wide plan. In the next phase, divisions within departments will begin work on division level scorecards with the same process, intent, and follow-up.

Balanced Scorecard Process



Balanced Scorecard – The *Nine Steps to Success*™ Framework



MISSION. VISION. VALUES.

Mission

We improve the lives of the people we serve every day.

Vision

We are the community of choice for residents, businesses, and employees.

Values



Community

We are driven to improve the community experience.



Integrity

We provide open and honest governance.



Excellence

We make excellence a habit, not a goal.



Innovation

We deliver better service through creativity and ingenuity.



Learning

We view learning as essential to improvement.

WORKING FOR YOU



Our Community

Improve
Community
Experience



Our Finances

Improve
Asset
Management

Improve
Resource
Alignment



Our Processes

Increase
Innovation
Solutions

Optimize
Processes &
Services

Improve
Stakeholder
Engagement

Improve
Purposeful
Communication



Our Organization

Improve
Tools &
Technology

Strengthen
Workforce
Culture

Strengthen
Workforce
Development

Results That Matter

The future is a new frontier that we embrace with excitement and enthusiasm. Advancing organizational performance in service to our community is what we do. We are Team Glendale!

COMMUNITY | INTEGRITY | EXCELLENCE | INNOVATION | LEARNING

We improve the lives of the people we serve every day.

Budget Message

Fiscal Year 2022–2023 Annual Budget Book



FY22-23 City Manager's Budget Message

To the Citizens of Glendale and the Mayor and Councilmembers:



I am pleased to provide you with the City of Glendale's FY22-23 annual budget and ten-year Capital Improvement Plan.

The FY22-23 budget continues to maintain the city's sustainable financial position while also increasing staffing in strategic areas. These critical positions will ensure that we can continue to deliver services and projects in a manner our customers and citizens have come to expect from the City of Glendale.

This budget puts emphasis on improving public safety, economic development, project delivery, enhancing our neighborhoods, and addressing critical infrastructure needs. The budget ensures that service delivery and resource allocation are aligned throughout the entire organization. Development of the budget centered around the following key priorities:

- Sustainability
 - Maintains targeted unrestricted General Fund balance (25% of ongoing revenue)
 - Investments in technology infrastructure and security
 - Continued investments in infrastructure to ensure sustainable, affordable, and dependable clean water delivery and wastewater disposal
- Public Safety
 - Addition of new police and fire positions
 - Police customer service and communication platform
- Project Delivery
 - Addition of new building inspectors, architect, engineers, and project managers
 - Continued investments to improve and maintain critical infrastructure
- Economic Development
 - Continued focus on speed to market
 - Addition of new Economic Development Program Manager (Downtown Manager) position
- Neighborhoods
 - Expansion of the community room at Heroes Park Library
 - Improvements at Thunderbird Conservation Park including repair of existing trails, and replacement and addition of restrooms, ramadas, parking spaces, and roadways

- Strategic Planning
 - Downtown Campus Reinvestment Project

Budget Approach

The city's financial policies were the guiding principles in developing the FY22-23 financial forecast and ultimately the recommended operating and capital budgets to the City Council. The overall goals underlying the city's financial policies include fiscal conservatism, flexibility, and adherence to the highest accounting and management practices.

Operating Budget Highlights

The total FY22-23 Operating Budget request is \$546 million which is a 34% decrease over the FY21-22 Operating Budget of \$731 million. Last year the city issued \$260 million in Certificates of Participation (COP) in FY21-22 to fund the city's Public Safety Personnel Retirement System (PRSPR) unfunded pension liability for police and fire personnel to a level of 90% funded. This year's budget is lower because there is no need to issue COP again. A few of the highlights of the proposed budget include:

- Inflationary increases to contractual obligations, utilities, supplies, and fuel and shop charges
- Increases in risk management, worker's compensation, and benefits premiums and claims
- Salary increases in accordance with current Memorandums of Understanding (MOUs) for represented employees
- 5% COLA plus performance pay of up to 2% for non-MOU employees
- Investments in technology infrastructure and cybersecurity
- Funding for critical positions for improved service and project delivery, and to support growth, and enhance IT security
 - Police Officers
 - Firefighters
 - Parks Service Workers
 - Building Inspectors
 - Engineering (Construction) Associates
 - Sr. Architect
 - Code Inspectors
 - Economic Development Project Manager
 - Equipment Operators (Solid Waste)
 - Cybersecurity Analyst

A net total of 59.25 new full-time equivalent positions (FTE's) have been added to the FY22-23 operating budget to address key priorities:

| General Fund Department | # of Positions |
|---|----------------|
| Budget and Finance | 4 |
| City Attorney's Office | 2 |
| Code Compliance | 5 |
| Community Services | 1 |
| Development Services | 6 |
| Economic Development | 1 |
| Engineering | 5 |
| Field Operations | 1 |
| Fire Services | 1 |
| Human Resources | 2 |
| Organizational Performance | 1 |
| Police Services | 9 |
| Public Facilities Recreation & Special Events | 6 |
| Total General Fund | 44 |

| Enterprise Fund | # of Positions |
|------------------------------|----------------|
| Landfill | 1 |
| Solid Waste | 2 |
| Water Services | .25 |
| Total Enterprise Fund | 3.25 |

| Internal Service Fund | # of Positions |
|------------------------------------|----------------|
| Innovation and Technology | 5 |
| Total Internal Service Fund | 5 |

| Special Revenue Fund | # of Positions |
|-----------------------------------|----------------|
| Highway User Revenue Fund | 2 |
| Transportation Sales Tax | 5 |
| Total Special Revenue Fund | 7 |

General Fund

The total FY22-23 General Fund operating budget request is \$255 million, and public safety remains a top priority. The largest operating budgets are Police and Fire Departments with expenditures totaling \$158 million, or 61% of the budget. The next largest share of General Fund expenses is Public Facilities, Recreation

and Special Events at \$17.8 million which reflects the Council’s priority to invest in operations and maintenance activities at the city’s parks. Total General Fund appropriations also include \$5 million in contingency, which can be used for unforeseen expenditures or unexpected revenue shortfalls which may occur during the budget year.

General Fund Forecast

During the budget discussions, much of the focus continued to be on the General fund which is the largest operating fund of the city. For FY22-23, the General Fund budget is balanced with a planned use of excess unassigned fund balance as shown in the table below.

| Funding Sources | | Funding Uses | |
|--|--------------------|------------------------|---------------|
| Beginning Unassigned Fund Balance | 146,141,585 | Operating Expenditures | (255,347,371) |
| Operating Revenue | 314,292,668 | Transfers Out | (77,305,602) |
| Transfers In (Public Safety Sales Tax) | 40,844,565 | Contingency | (5,000,000) |
| Total Sources | 501,278,818 | Total Uses | (337,652,973) |
| Ending Unassigned Fund Balance | 114,304,754 | | |

Capital Improvement Program (CIP)

The city’s investment in infrastructure and capital planning continues to enhance economic development and quality of life for our citizens. Significant streets and pavement maintenance projects are a top priority for the City Council. The FY2023-2032 Capital Improvement Plan (CIP) totals \$1.4 billion. The first five years of the ten-year plan are considered funded with available or anticipated revenues. The last five years of the plan will be evaluated and funded as sources become available. The capital improvement plan is re-evaluated and updated each fiscal year. Only the first year of the plan will be appropriated by the City Council when the FY22-23 budget is adopted. The FY22-23 CIP totals \$287 million. Notable projects in the first year of the CIP include:

- Airport South Apron Phase 1
- City Hall Building Remodel
- Landfill North Cell Phased Construction
- Improvements at Main Library
- Improvements at Thunderbird Conservation Park
- Replacement of playground equipment, irrigation, and lighting at multiple parks
- Addition of fiber at three (3) community centers
- Addition of eight (8) splash pads throughout the city

- Ballfields at Heroes Regional Park
- Fire Station #153 improvements
- Police Evidence Storage Facility
- Solid Waste equipment replacement
- Pavement Management, Street Reconstruction and Street Scallop projects
- Sewer Line replacement projects
- West Area Water Reclamation Facility improvements
- 91st Avenue Wastewater Treatment Plant Improvements
- Zone 3 Wells and Interconnects
- Water line rehabilitations and replacements

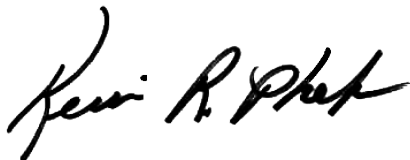
Conclusion

Development of the FY22-23 operating budgets continued to follow the financial plan and policies as outlined by the City Council. Prudent financial decisions, coupled with conservative forecasting methods have successfully strengthened the city's financial position. The city has weathered the storm of the pandemic and, with the help of state and federal funding, is moving toward a better and faster service delivery model. In addition, planning for the NFL Super Bowl in 2023 and the NCAA Final Four in 2024 is underway.

This is an exciting time for the Glendale community as the city continues to be viewed by the business community as a valued partner, improves the lives of its citizens through quality amenities and service delivery, and matures from a leadership and organizational development perspective to be the community of choice for our residents, businesses, and employees.

I would like to offer my appreciation to the department staff and City Council for the countless hours of preparation and deliberation in the development the FY22-23 annual budget.

Sincerely,



Kevin R. Phelps, City Manager



Financial Guidelines

Fiscal Year 2022–2023 Annual Budget Book



FIVE-YEAR FINANCIAL FORECAST

Overview

Glendale's annual and long-range budgeting process is guided by two key foundation documents contained within the Annual Budget: the *Five-Year Financial Forecast* and *Financial Policies*. Together these documents help the City Council ensure financial stability beyond the immediate budget year and adequate economic resources to provide essential services and maintain Glendale's quality of life in future years.

The Five-Year Financial Forecast is guided by City Council's continued vision and supports the City's strategic goals and key objectives. Best practice recommends financial forecasts be updated each year to adjust for changes in national and local economic conditions and trends, changes in Council priorities and policies, and other variables that might affect the City's ability to provide needed services and maintain its financial integrity in future years. Consequently, the forecast identifies the direction in which the City is headed based on information known at the time it is updated for the annual budget document.

The Five-Year Financial Forecast is prepared for each of the City's major operating funds at the beginning of the annual budget process. Five-year forecasts are prepared for the General Fund; the Highway User Revenue Fund (HURF), Transportation Sales Tax, Police Sales Tax, and Fire Sales Tax Special Revenue Funds; and the Solid Waste, Landfill, and Water & Wastewater Enterprise Funds.

The FY22-23 forecasts were used to examine the revenue and expenditure structures for the five-year period of FY22-23 through FY26-27. These models include forecasted fund balance information. The context of this year's forecast centered on balancing the General Fund sources and uses, while continuing to maintain adequate fund balances. The overall financial goal was to maintain or improve service levels where necessary, while increasing or preserving the level of fund reserves.

Long-Range Forecasting Models

Forecasting used in this report refers to estimating future values of revenue and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels over the forecast period, along with an understanding of how the total financial program will be affected by economic factors. The value of forecasting lies in estimating and determining whether, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the requirements of ongoing, planned, or mandated programs. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue, and service options the Council must address.

The forecasting methodology reflects a combination of internal analysis covering such factors as development activity, retail sales, state and local economies, and inflation. Specifically, for revenue forecasts, past revenues are analyzed and used to model future revenues based on the prior year patterns and anticipated trends. External sources such

as the State Finance Advisory Committee (FAC), the Economic & Business Research Program at the University of Arizona, JP Morgan Chase Economy Outlook Center, and the L. William Seidman Research Institute at Arizona State University, have been used to provide forecast assumptions of major state revenue sources. Typically, these forecasts cover the State as a whole. Therefore, adjustments, to reflect unique conditions in Glendale, are sometimes necessary.

Expenditure growth is most closely linked to four major factors in the models: 1) growth in the components of personnel costs; 2) inflation in non-personnel costs (including general inflation, fuel and utility inflation); and 3) City financial policies related to new programs and/or the expansion of existing programs, and 4) new operational and debt service funding associated with Capital Improvements Program projects.



Glendale’s forecasting models enable staff to provide the City Council and management with the results of “what-if” scenarios. These revenue and cost scenarios help generate estimates with likely short-term and long-term financial consequences and a calculation of overall fund balances.

Balanced Budget

Arizona State law and City of Glendale financial policies require that each annual City budget be a balanced budget. A balanced budget means total financial resources available cannot exceed the budgeted period’s expenditures. The adopted FY22-23 budget complies with the balanced budget requirement in all City funds.

It is important to note that projected operating reserves and contingency appropriations can be adjusted during the budget process due to the financial situation in each of the funds.

Expenditure Assumptions

In order to develop a comprehensive Five-Year Financial Forecast, assumptions must be made about several complex and often uncontrollable cost and revenue variables. These assumptions include, but are not limited to, the present and future condition of the economy, population growth rates and changes in federal, state and local policies that may affect municipal operations. In addition, the ongoing costs of prior commitments to provide services, and the ongoing costs for new capital facilities under construction, must be considered.

The quality and reliability of the long-range forecast are largely dependent upon the accuracy of the cost and revenue assumptions used in the forecast. This section and the following section provide explanations of the key assumptions employed in the current forecasting model, as well as the key issues that underlie the forecast.

Inflation Rates

Inflation has a major impact on all City revenues and expenditures. Salaries, supplies, equipment and contracted services are all subject to inflationary pressures. Therefore, the cumulative effects of general inflation are considered in the forecasting process.

Because good historical data is available, and the Western Region Consumer Price Index for Urban Users (CPI-U) is adjusted for regional influences, the forecast model relies on this source of inflation data. The CPI-U assesses consumer patterns by judging the cost of a theoretical “market basket” of goods using a specific base year and comparing it with future years. In terms of real purchasing power, \$131.50 in goods purchased in 1990 would cost approximately \$275.10 in 2020. The following table shows the historical percentage change in the CPI-U since 1990 as reported by the U. S. Department of Labor, Bureau of Labor Statistics.

CPI - Urban Users (Western Region)

| Year | Index | % Change | Year | Index | % Change | Year | Index | % Change |
|------|-------|-----------|------|-------|----------|-----------------------------|-------|----------|
| 1990 | 131.5 | Base Year | 2003 | 188.6 | 2.11% | 2016 | 247.7 | 1.93% |
| 1991 | 137.3 | 4.41% | 2004 | 193.0 | 2.33% | 2017 | 254.7 | 2.84% |
| 1992 | 142.0 | 3.42% | 2005 | 198.9 | 3.06% | 2018 | 263.3 | 3.35% |
| 1993 | 146.2 | 2.96% | 2006 | 205.7 | 3.42% | 2019 | 270.4 | 2.69% |
| 1994 | 149.6 | 2.33% | 2007 | 212.2 | 3.17% | 2020 | 275.1 | 1.74% |
| 1995 | 153.5 | 2.61% | 2008 | 219.6 | 3.49% | 2021 | 287.5 | 4.52% |
| 1996 | 157.6 | 2.67% | 2009 | 218.8 | -0.38% | *2022 | 305.9 | 6.40% |
| 1997 | 161.4 | 2.41% | 2010 | 221.2 | 1.09% | 1990 - 2020 Avg | | 2.52% |
| 1998 | 164.4 | 1.86% | 2011 | 227.5 | 2.84% | 2010 - 2020 Avg | | 2.10% |
| 1999 | 168.9 | 2.74% | 2012 | 232.4 | 2.15% | 2015 - 2020 Avg | | 2.29% |
| 2000 | 174.8 | 3.49% | 2013 | 235.8 | 1.48% | *2022 = Jan to June Average | | |
| 2001 | 181.2 | 3.66% | 2014 | 240.2 | 1.86% | | | |
| 2002 | 184.7 | 1.93% | 2015 | 243.0 | 1.17% | | | |

The annual inflation rate has averaged 2.68% since 1990. The ten-year period inflation rate averaged 3.35% and the five-year inflation rate averaged 3.59%. Inflation began increasing significantly in 2021 and has continued to increase in 2022. The inflationary assumptions for non-personnel related items were increased from an average of 2.0% in prior Five-Year Financial Forecasts to an average of 4.1.% for FY22-23, to account for these significant increases.

Population Changes

Glendale’s population growth leveled off from the high growth experienced in the 1990s and the early 2000s. The most current population figure is 244,676. The below table shows the historical and projected population growth and percentage increases for years 1990 through 2023, measured as of the beginning of the fiscal year.

City of Glendale Population at Start of Fiscal Year

| | Year | Population | % Increase | | Year | Population | % Increase |
|---|------|------------|------------|---|-------|------------|------------|
| a | 1990 | 148,134 | 3.76% | | 2007 | 230,643 | 0.08% |
| | 1991 | 151,558 | 2.31% | | 2008 | 230,658 | 0.01% |
| | 1992 | 155,916 | 2.88% | | 2009 | 229,241 | -0.61% |
| | 1993 | 161,688 | 3.70% | e | 2010 | 226,721 | -1.10% |
| | 1994 | 168,874 | 4.44% | | 2011 | 227,416 | 0.31% |
| b | 1995 | 182,615 | 8.14% | | 2012 | 229,008 | 0.70% |
| | 1996 | 186,500 | 2.13% | | 2013 | 232,035 | 1.32% |
| | 1997 | 191,612 | 2.74% | | 2014 | 234,632 | 1.12% |
| | 1998 | 196,820 | 2.72% | | 2015 | 237,517 | 1.23% |
| | 1999 | 208,095 | 5.73% | | 2016 | 240,126 | 1.10% |
| c | 2000 | 219,705 | 5.58% | | 2017 | 245,895 | 2.40% |
| | 2001 | 223,748 | 1.84% | | 2018 | 246,709 | 0.33% |
| | 2002 | 225,206 | 0.65% | | 2019 | 252,381 | 2.30% |
| | 2003 | 227,712 | 1.11% | f | 2020 | 248,325 | -1.61% |
| | 2004 | 229,501 | 0.79% | | 2021 | 249,567 | 0.50% |
| d | 2005 | 231,126 | 0.71% | | 2022 | 249,630 | 0.03% |
| | 2006 | 230,455 | -0.29% | | 2023* | 244,676 | -1.98% |

Notes:

a 1990 Census

e 2010 Census

b 1995 Special Census - includes Luke AFB

f 2020 Census

c 2000 Census

d 2005 Special Census (September 1)

* Projected Population Figures

All population counts and estimates from 1995 forward include Luke AFB

Salaries, Wages and Benefits

The largest component of cost in the major operating funds which provide services to the public is personnel costs. These costs primarily consist of the cost of salaries and wages, health insurance, and retirement contributions.

The forecasting models are programmed to include pay range adjustments for City employees. However, Council must specifically approve merit and/or pay range adjustments for non-step plan employees for the upcoming fiscal year as part of the budget development process. Increases are also based on the City's ability to pay in any given year. The FY22-23 forecasted salary projections for non-represented employees assumed an annual increase of 5.0% for a cost-of-living adjustment. Forecasted salary projections for non-represented employees increased by 4.5% for FY22-23 through FY26-27. Salary and benefit projections for represented police and fire personnel are consistent with the current memoranda of understanding. Salary increases for

represented employees are based on a step plan and the forecast assumes normal progression of represented employees through the steps.

Employee benefit costs consist mainly of health insurance and other employer-related payroll taxes and employer-paid benefit costs. The forecast takes in account moderate increases to health insurance costs and an anticipated increase to Risk Management and Workers' Compensation premiums. The City's medical, dental, and vision insurance costs were forecasted to increase in excess of inflation estimates throughout the forecast period. The significant cost of health insurance to the total operating budget and the potential for significant cost increases require the City to monitor this item closely. This forecast assumed the City's cost of all employee benefits, including health insurance, would increase by an average of 4.8% annually over the five-year period.

Retirement Contributions

City of Glendale employees contribute to two public retirement plans: the Arizona State Retirement System (ASRS) and the Public Safety Personnel Retirement System (PSPRS) which includes covered police, fire, and elected officials. The annual employer's portion of the contribution rates differ by retirement system. Due to the financial conditions of the retirement plans, especially the PSPRS plan, contributions to the plans are expected to increase through the forecast period. The rates, as a percentage of earnings, used in the forecast for FY22-23 through FY26-27 are estimated below.

| | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 |
|-------------------------------------|---------|---------|---------|---------|---------|
| Arizona State Retirement System | 12.17% | 12.18% | 12.19% | 12.21% | 12.22% |
| Public Safety Retirement - Police | 18.78% | 18.87% | 18.97% | 19.06% | 19.16% |
| Public Safety Retirement - Fire | 21.04% | 21.15% | 21.25% | 21.36% | 21.46% |
| Elected Officials Retirement System | 61.50% | 61.50% | 61.50% | 61.50% | 61.50% |

Vehicle, Equipment and Technology Replacement Funds

These replacement funds were designed to allow the City to replace outdated or worn-out equipment at regular intervals. The Field Operations, Budget and Finance, and Innovation and Technology departments administer the vehicle, equipment, and technology replacement programs, respectively. Items such as annual replacement of Police in-vehicle computers, were included in the forecast.

Ongoing contributions to the technology fund are assumed throughout the five-year forecast period. The Fleet Replacement Fund implemented a City-wide motor pool which requires departments to return those vehicles which have low mileage or low utilization for City-wide use on a first come, first served, sign-in and sign-out basis.

Debt Service Obligations

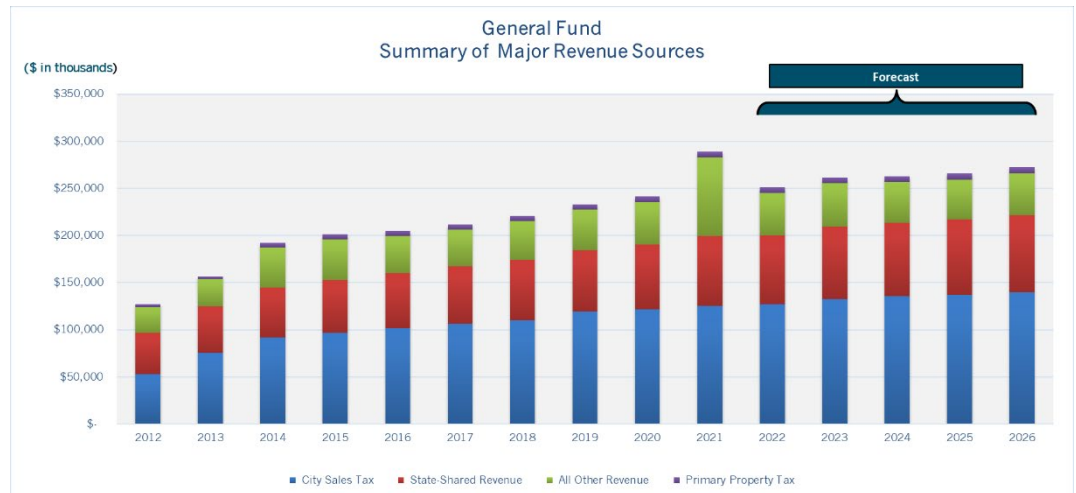
The General Fund forecast assumes \$5.7 million in debt service in FY23 for the Certificates of Participation (COPs) issued in FY22. The COPs were issued to pay down unfunded liability in the Public Safety Pension Retirement System (PSPRS). The current Municipal Property Corporation (MPC) debt service supports infrastructure

improvements for the Zanjero development, Camelback Ranch, Gila River Arena, and the convention center/media center/parking garage facilities at the Westgate development. The MPC debt service in the forecast for FY23 is \$35.2 million. The total General Fund financed debt service averages \$26.1 million throughout the five-year forecast period.

General Fund Revenue Forecast

A significant economic recession began to impact sales tax and other City revenues beginning in FY08-09. National conditions deteriorated rapidly, and credit markets froze for consumers and

businesses. The result was a decline in business investment and consumer spending and growth in unemployment. Although the economy started showing signs of recovery in 2012, economists predicted slow recovery for the foreseeable future. To maintain service levels and address the financial challenges, the City Council increased the City’s sales tax rate by 0.7% beginning in August 2012 (FY12-13).

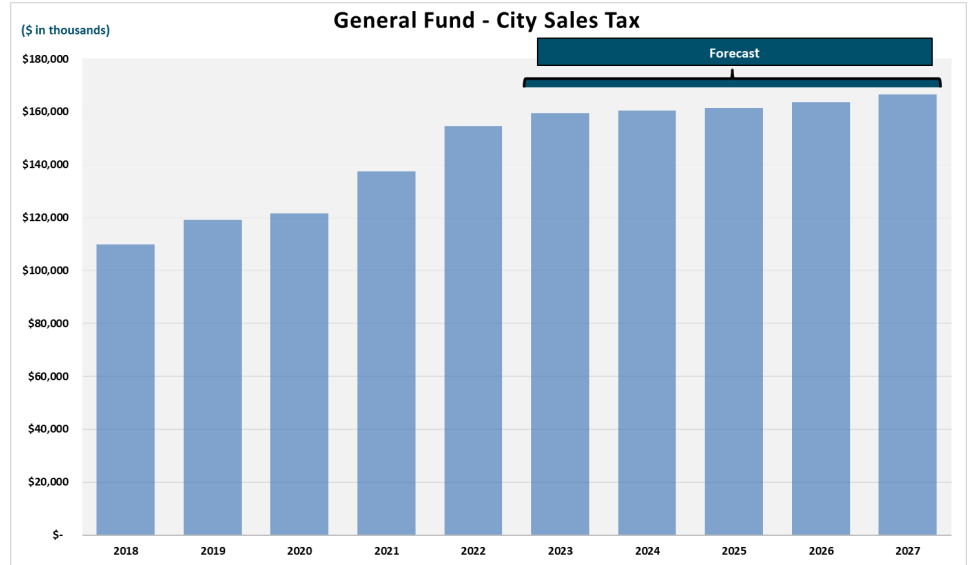


FY21-22 includes \$290.8 million in one-time miscellaneous revenues; \$260 million in one-time revenues from the issuance of Certificates of Participation (COPs) to pay down unfunded liability in the Public Safety Personnel Retirement System (PSPRS), and \$30.8M in American Rescue Plan funds.

Approximately 80% of the General Fund’s total revenue is comprised of City Sales Tax and State Shared Revenue. The “Summary of Major Revenue Sources” graph illustrates the relative importance of these revenues in comparison to the overall General Fund revenue base. Other General Fund revenue sources include various fees such as municipal court fees, user fees and charges for City services like building inspections, plan reviews, and recreation classes, interest income, City property rental income, staff/admin chargebacks, and other miscellaneous revenue. Primary Property Tax revenue represents approximately 2.1% of total General Fund Revenue.

City Sales Tax

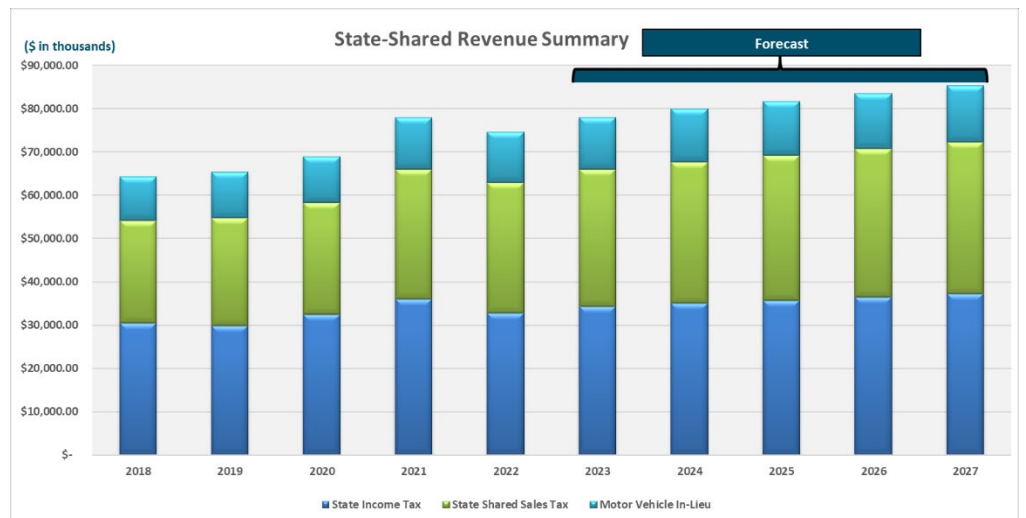
City sales tax revenue is highly elastic and varies directly with the economic conditions. During times of economic expansion, tax revenues increase, primarily due to higher levels of consumer spending. During an economic downturn, the opposite is true and tax revenue levels decline. City sales tax receipts comprise approximately 54% of the City’s General Fund revenue through FY26-27.



Taxable sales estimates assume a growth rate of 3.1% in FY22-23 and conservative average growth of 1.1% through FY26-27. The growth rate assumption is based on the continued strength of the local economy, but eventual slow down in one-time construction sales tax, which has been strong over the past two years.

State-Shared Revenue

Cities and towns in Arizona are beneficiaries of a state-shared revenue program that distributes state sales, income, and vehicle license taxes (commonly referred to as “State Shared Revenues”). This category represents 24.8%, or \$78 million of estimated general fund operating revenue in FY22-23.



The forecast for each State-Shared revenue source is developed separately and compared to the state’s forecast for these revenue sources. The forecast assumes continued state sales tax revenue growth consistent with projections from the State Finance Advisory Committee. State-Shared revenue is also dependent upon state law.

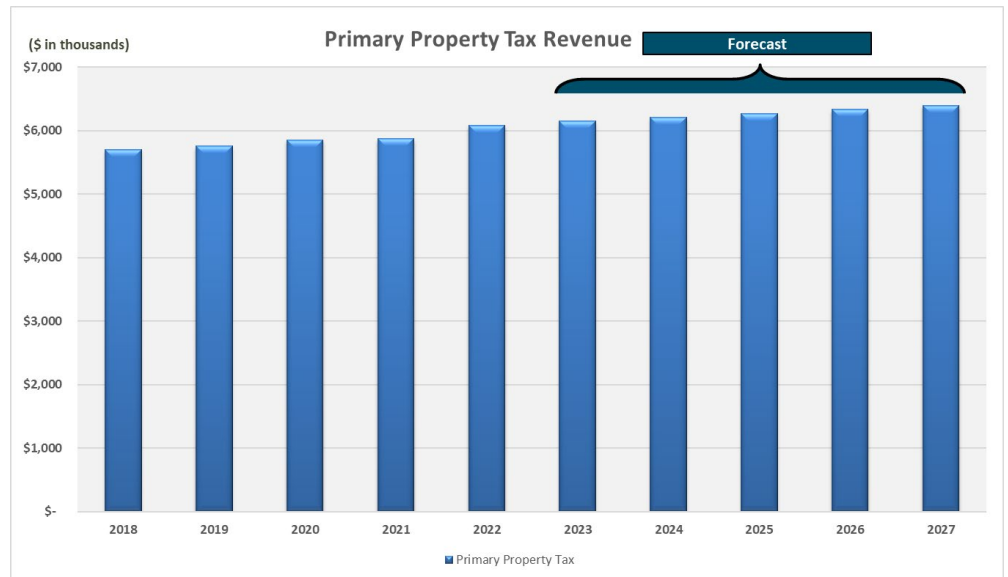
The average annual growth rate for State-Shared Revenue is forecasted at 2.5% during the five-year forecast period.

Conservative increases in State-Shared revenues are still assumed in the forecast, but a reduction in State-Shared income tax was reflected in FY21-22, due to the COVID-19 pandemic. State-Shared income taxes are received by the city two years in arrears, so the pandemic's negative impact on jobs will not be realized until FY21-22 and FY22-23.

The forecast also includes an anticipated reimbursement from the Arizona Sports and Tourism Authority (AZSTA) for Camelback Ranch Spring Training Facility estimated at \$2.8 million for FY22-23, and an average of \$4.5 million per year through FY26-27.

Property Tax

Arizona's property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. The primary property tax revenue is included in the City's General Fund. The secondary property tax is an unlimited levy but it can be used only to pay the principal,



interest and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose.

Primary property tax is a relatively small revenue source for the General Fund as it is only 2.1% of the total General Fund revenue, or approximately \$6.1 million forecasted for FY22-23. The City's property tax revenue projection is based on the state-mandated levy limits, and increases are estimated at 0.10% per year. Increases are attributed to growth, as the City Council has not raised the primary property tax since FY15-16. The City's financial policies indicate the primary property tax levy will be evaluated each year to determine where it should be set.

Other Revenue

This category covers a variety of City fees and charges for City services such as building permits, right-of-way permits, construction plan check reviews, business and sales tax licenses, liquor licenses, fire inspection fees, park and recreation fees, court fees and fines, library fees and fines, and fees related to planning and zoning issues. This category also includes revenues from cable, gas and electric franchise fees, income from the

rental of City facilities, cemetery services, interest income, and other miscellaneous revenues.

This revenue also includes general staff and administrative service charges. Departments whose operations are supported by the General Fund, such as the Budget and Finance Department, Human Resources Department, City Attorney and Facilities Management Division of the Field Operations Department, provide services to the City's Water/Wastewater, Solid Waste and Landfill enterprise funds as well as the self-supporting Transportation Fund (supported by the transportation sales tax). These are services that the other funds' operations would have to pay outside contractors to provide if City departments did not provide them. Consequently, each of the identified operations is required to pay its fair share of the cost for these services.

The Budget and Finance Department established these charges based on an indirect cost allocation model that uses various accepted allocation methods. The charges are applied to the other fund's operating budgets throughout the year (i.e. 1/12) each month. The total general staff and administrative service charges for FY22-23 are forecasted at \$10 million or about 72% of the Other Revenue category which is projected to total \$13.9 million in FY22-23.

General Fund Revenues & Expenditures

The final step in completing the Five-Year Financial Forecast is the comparison of the net effects of the projected revenues and expenses on General Fund balances. The Five-Year Financial Forecast demonstrated that the estimated annual ongoing operating revenues were not sufficient to cover ongoing expenditures in FY23-24 through FY26-27, but that the fund balance policy for the General Fund is being met throughout the forecast. Deficits in FY23-24



through FY26-27 demonstrate a planned draw down of fund balance for projects in the Capital Improvement Plan (CIP). The ongoing operating expenditures assumed continuation of all major services, continuation of current obligations, moderate revenue growth, and controlling operating costs. The forecast also assumed absorbing significant cost increases in employee benefits such as health care and mandatory retirement contributions. The detailed General Fund Five-Year Financial Forecast, as presented to the City Council on January 11, 2022, is outlined on the following page.

| General Fund - Five-Year Financial Forecast | | | | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--|
| FY22-23 Through FY26-27 with FY21-22 Comparative Data | | | | | | | | |
| | FY21-22 | | Forecast | | | | | |
| | Budget | Revised | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | |
| Operating Revenue | | | | | | | | |
| <i>Local Taxes</i> | | | | | | | | |
| City Sales Tax | 129,668,038 | 154,690,263 | 159,522,397 | 160,483,325 | 161,502,131 | 163,677,201 | 166,638,337 | |
| Primary Property Tax | 6,088,457 | 6,088,457 | 6,149,342 | 6,210,835 | 6,272,943 | 6,335,673 | 6,399,029 | |
| Total Local Taxes | 135,756,495 | 160,778,720 | 165,671,738 | 166,694,160 | 167,775,075 | 170,012,874 | 173,037,367 | |
| <i>Intergovernmental</i> | | | | | | | | |
| State Shared Revenue | 72,866,227 | 74,539,175 | 78,019,859 | 79,896,432 | 81,653,749 | 83,450,198 | 85,279,498 | |
| AZSTA Reimbursement for CBR | 1,406,250 | 2,397,170 | 2,827,206 | 2,813,631 | 3,858,697 | 4,054,476 | 7,457,309 | |
| Other Intergovernmental | 3,109,027 | 3,527,520 | 3,559,989 | 3,593,099 | 3,626,862 | 2,854,698 | 2,873,673 | |
| Total Intergovernmental | 77,381,503 | 80,463,864 | 84,407,054 | 86,303,162 | 89,139,308 | 90,359,372 | 95,610,480 | |
| <i>Fees, Licenses, Permits, & Arena Fees</i> | | | | | | | | |
| Fees, Licenses, & Permits | 21,256,048 | 30,821,936 | 31,466,954 | 28,632,210 | 26,384,063 | 25,098,268 | 24,438,784 | |
| Arena Fees | 1,996,934 | 1,839,531 | 2,023,484 | 2,225,833 | 2,337,124 | 2,383,867 | 2,431,544 | |
| Total Fees, Licenses & Permits | 23,252,981 | 32,661,467 | 33,490,438 | 30,858,043 | 28,721,187 | 27,482,135 | 26,870,328 | |
| <i>Other & Miscellaneous</i> | | | | | | | | |
| Other Revenues | 296,736,582 | 253,752,961 | 3,730,657 | 1,968,506 | 976,513 | 984,679 | 993,010 | |
| Staff Admin. Chargeback Revenue | 10,000,000 | 8,839,560 | 10,032,900 | 10,333,887 | 10,540,565 | 10,751,376 | 10,966,404 | |
| Interest Income | 422,974 | 155,165 | 156,716 | 158,283 | 159,866 | 161,465 | 163,080 | |
| Total Other & Miscellaneous | 307,159,556 | 262,747,685 | 13,920,273 | 12,460,677 | 11,676,944 | 11,897,520 | 12,122,493 | |
| Total Operating Revenue | 543,550,535 | 536,651,737 | 297,489,503 | 296,316,042 | 297,312,514 | 299,751,901 | 307,640,668 | |
| Expenditures & Other Financing Sources/Uses | | | | | | | | |
| <i>Expenditures</i> | | | | | | | | |
| Personnel Services | (419,039,647) | (419,618,961) | (175,351,265) | (185,106,828) | (193,575,696) | (202,460,747) | (210,650,706) | |
| Services & Supplies | (43,439,375) | (43,439,375) | (50,703,304) | (51,340,461) | (53,349,670) | (56,473,831) | (58,817,908) | |
| Internal Charges | (19,146,006) | (19,146,006) | (21,601,472) | (22,489,953) | (23,338,399) | (24,225,890) | (25,154,242) | |
| Total Expenditures | (481,625,028) | (482,204,342) | (247,656,041) | (258,937,242) | (270,263,765) | (283,160,469) | (294,622,856) | |
| <i>Other Financing Sources/Uses</i> | | | | | | | | |
| ARPA | | 11,818,603 | 9,088,572 | 2,682,660 | | | | |
| <i>Transfers In</i> | | | | | | | | |
| Special Revenue - PSST Police | 20,356,335 | 20,356,335 | 27,210,017 | 27,312,017 | 27,433,471 | 27,750,885 | 27,201,328 | |
| Special Revenue - PSST Fire | 9,672,135 | 9,672,135 | 13,634,548 | 13,678,233 | 13,732,739 | 13,887,756 | 14,110,802 | |
| Total Transfers In | 30,028,470 | 41,847,073 | 49,933,137 | 43,672,910 | 41,166,210 | 41,638,641 | 41,312,130 | |
| <i>Transfers Out</i> | | | | | | | | |
| Special Revenue - Vehicle Replacement | (2,443,397) | (2,443,397) | (3,000,000) | (3,240,000) | (3,499,200) | (3,779,136) | (4,081,467) | |
| Special Revenue - Other | (597,909) | (597,909) | (597,909) | (597,909) | (597,909) | (597,909) | (597,909) | |
| Training Fac Rev Fund | (2,161,632) | (2,161,632) | (2,238,298) | (2,350,212) | (2,444,221) | (2,541,990) | (2,643,669) | |
| Maint. of Effort Enterprise Funds | (1,714,298) | (1,714,298) | (2,128,768) | (2,179,218) | (2,229,035) | (2,281,966) | (2,335,478) | |
| General Governmental CIP | (74,594,513) | (16,394,513) | (28,012,029) | (32,088,593) | (13,507,366) | (9,805,490) | (8,385,792) | |
| Debt Service - COPs | (5,665,807) | (5,665,807) | (5,665,807) | (18,775,807) | (19,469,411) | (20,105,789) | (20,667,881) | |
| Debt Service - MPC & Excise Tax | (35,173,777) | (35,173,777) | (35,176,356) | (35,174,435) | (35,169,364) | (35,180,089) | (35,171,241) | |
| Total Transfers Out | (122,351,333) | (64,151,333) | (76,819,166) | (94,406,175) | (76,916,506) | (74,292,370) | (73,883,437) | |
| Total Expenditures & Other Financing Sources/Uses | (573,947,892) | (504,508,603) | (274,542,070) | (309,670,507) | (306,014,061) | (315,814,197) | (327,194,163) | |
| Total Surplus/(Deficit) Before Contingency | (30,397,356) | 32,143,134 | 22,947,433 | (13,354,465) | (8,701,548) | (16,062,296) | (19,553,495) | |
| <i>Contingency</i> | (3,000,000) | (3,000,000) | (5,000,000) | (5,000,000) | (5,000,000) | (5,000,000) | (5,000,000) | |
| Total Surplus/(Deficit) After Contingency | (33,397,356) | 29,143,134 | 17,947,433 | (18,354,465) | (13,701,548) | (21,062,296) | (24,553,495) | |
| Beginning Fund Balance - With Contingency | 118,619,997 | 118,619,997 | 147,763,131 | 165,710,565 | 147,356,100 | 133,654,552 | 112,592,256 | |
| Assigned Fund Balance | 70,775,433 | 54,194,580 | 50,021,091 | 60,832,851 | 42,873,565 | 36,928,297 | 35,800,000 | |
| Ending Unassigned Fund Balance - With Contingency | 14,447,208 | 93,568,551 | 115,689,473 | 86,523,249 | 90,780,987 | 75,663,959 | 52,238,760 | |
| Ending Fund Balance - With Contingency | 85,222,641 | 147,763,131 | 165,710,565 | 147,356,100 | 133,654,552 | 112,592,256 | 88,038,760 | |
| Beginning Fund Balance - Without Contingency | 118,619,997 | 118,619,997 | 150,763,131 | 173,710,565 | 160,356,100 | 151,654,552 | 135,592,256 | |
| Assigned Fund Balance | 70,775,433 | 54,194,580 | 50,021,091 | 60,832,851 | 42,873,565 | 36,928,297 | 35,800,000 | |
| Ending Unassigned Fund Balance - Without Contingency | 17,447,208 | 119,068,551 | 123,689,473 | 99,523,249 | 108,780,987 | 98,663,959 | 80,238,760 | |
| Ending Fund Balance - Without Contingency | 88,222,641 | 150,763,131 | 173,710,565 | 160,356,100 | 151,654,552 | 135,592,256 | 116,038,760 | |

Other Major Funds

Five-year forecasts for the other major funds were also presented to the City Council on January 11, 2022 and used as a basis to set the FY22-23 budget for the respective

funds. The five-year forecasts include the following funds: Highway User Revenue Fund (HURF), Transportation Sales Tax, Police and Fire Sales Tax Special Revenue Funds; and the Solid Waste, Landfill and Water & Wastewater Enterprise Funds. These forecasts were prepared using the same tools and methods described in detail in the preceding General Fund five-year forecast section. Therefore, this section will only include a brief overview of each major fund with the five-year forecast pictured in the same format as was used in the preceding General Fund section.

Highway User Revenue Fund (HURF)

These funds are used to track HURF monies that the State of Arizona distributes to cities, towns and counties. This revenue source is commonly referred to as the gasoline tax, although there are several additional transportation-related fees that comprise this revenue, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel. When fuel prices are lower, HURF revenues tend to grow as consumers use more fuel. There is a State constitutional restriction on the use of HURF revenues. They must be used solely for street and highway purposes such as maintenance, repair, reconstruction, and roadside development. In Glendale, the fund supports street maintenance, traffic signs and signals, street lighting, and other street-related activities. The anticipated rate of revenue growth averages 2.70% over the five-year forecast period. Revenue estimates are provided by the League of Arizona Cities and Towns each March. Expenditures forecasted over the next five years include major street improvements totaling \$28.5 million.

Highway User Revenue Funds - Five-Year Financial Forecast
FY22-23 Through FY26-27 with FY21-22 Comparative Data

| | FY21-22 | | Forecast | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Revised Est | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 |
| Revenue & Other Financing Sources | | | | | | | |
| <i>Highway User Revenues</i> | 16,789,073 | 18,233,693 | 18,871,872 | 19,438,028 | 19,923,979 | 20,422,078 | 20,830,520 |
| <i>Fees, Licenses & Permits</i> | 839,295 | 479,928 | 287,957 | 290,837 | 293,745 | 296,682 | 299,649 |
| <i>Other Revenue</i> | - | 68,169 | 68,169 | 68,169 | 68,169 | 68,169 | 68,169 |
| Total Revenue & Other Financing Sources | 17,628,368 | 18,781,790 | 19,227,998 | 19,797,034 | 20,285,893 | 20,786,930 | 21,198,338 |
| Expenditures & Other Financing Uses | | | | | | | |
| <i>Personnel Services</i> | (3,999,755) | (3,999,755) | (4,213,191) | (4,423,851) | (4,600,805) | (4,784,837) | (4,976,231) |
| <i>Services & Supplies</i> | (6,215,883) | (6,215,883) | (8,444,027) | (8,341,228) | (8,687,477) | (9,034,977) | (9,396,377) |
| <i>Internal Charges</i> | (1,934,021) | (1,934,021) | (1,432,116) | (1,482,846) | (1,533,569) | (1,586,726) | (1,642,435) |
| <i>Capital Outlay</i> | (8,822,265) | (6,913,265) | (5,428,650) | (5,591,476) | (5,656,484) | (5,829,223) | (6,007,148) |
| Total Expenditures & Other Financing Uses | (20,971,923) | (19,062,923) | (19,517,984) | (19,839,401) | (20,478,335) | (21,235,763) | (22,022,191) |
| Total Income (Loss) | (3,343,555) | (281,133) | (289,986) | (42,367) | (192,442) | (448,833) | (823,853) |
| Contingency | (1,000,000) | (1,000,000) | (1,500,000) | (1,500,000) | (1,500,000) | (1,500,000) | (1,500,000) |
| Total Income/(Loss) w/ Contingency | (4,343,555) | (1,281,133) | (1,789,986) | (1,542,367) | (1,692,442) | (1,948,833) | (2,323,853) |
| Beginning Fund Balance - With Contingency | 13,981,231 | 13,981,231 | 12,700,098 | 10,910,112 | 9,367,745 | 7,675,303 | 5,726,470 |
| Ending Fund Balance - With Contingency | 9,637,676 | 12,700,098 | 10,910,112 | 9,367,745 | 7,675,303 | 5,726,470 | 3,402,618 |
| Beginning Fund Balance - Without Contingency | 13,981,231 | 13,981,231 | 13,700,098 | 13,410,112 | 13,367,745 | 13,175,303 | 12,726,470 |
| Ending Fund Balance - Without Contingency | 10,637,676 | 13,700,098 | 13,410,112 | 13,367,745 | 13,175,303 | 12,726,470 | 11,902,618 |

Transportation Sales Tax

The Transportation Sales Tax Funds support transportation services in Glendale. The fund is primarily supported by designated sales tax revenue received from Proposition 402 (0.5%). In 2001 Glendale voters approved a one-half cent adjustment to the City sales tax rate to fund a comprehensive package of transportation projects including expansion of public transit service, intersection improvements to reduce congestion, and other street-related services.



Transportation sales tax revenues are expected to grow at the same pace as the General Fund sales tax increases over the five-year forecast period, which assumes a growth rate of 3.1% in FY22-23 and conservative average growth of 1.1% through FY26-27. The growth rate assumption is based on the continued strength of the local economy, but eventual slow down in one-time construction sales tax.

Capital projects for the five-year period total \$92.7 million. Debt service obligations of approximately \$6.7 million annually have been incorporated into the five-year forecast as well as nominal inflation for operational expenses.

Transportation Sales Tax Fund - Five-Year Financial Forecast FY22-23 Through FY26-27 with FY21-22 Comparative Data

| | FY21-22 | | Forecast | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Revised Est | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 |
| Revenue & Other Financing Sources | | | | | | | |
| <i>City Sales Tax</i> | 31,560,136 | 40,183,408 | 41,418,288 | 41,533,579 | 41,689,718 | 42,183,036 | 42,904,336 |
| <i>Transit Revenue</i> | 92,152 | 87,166 | 87,166 | 95,000 | 100,000 | 110,000 | 124,000 |
| <i>Other Revenue</i> | 1,631,654 | 935,513 | 902,732 | 871,590 | 842,005 | 813,900 | 787,199 |
| Total Revenue & Other Financing Sources | 33,283,942 | 41,206,086 | 42,408,186 | 42,500,169 | 42,631,723 | 43,106,935 | 43,815,535 |
| Expenditures & Other Financing Uses | | | | | | | |
| <i>Personnel Services</i> | (4,733,249) | (4,703,249) | (4,954,256) | (5,201,969) | (5,410,047) | (5,626,449) | (5,851,508) |
| <i>Services & Supplies</i> | (8,016,857) | (8,046,857) # | (9,655,699) | (10,363,566) | (11,095,283) | (11,884,395) | (12,735,708) |
| <i>Internal Charges</i> | (1,856,014) | (1,856,014) | (1,346,192) | (1,381,417) | (1,411,006) | (1,441,779) | (1,473,783) |
| <i>Capital Outlay</i> | (17,979,656) | (15,513,424) | (19,024,358) | (17,569,237) | (19,130,125) | (18,285,334) | (18,655,395) |
| <i>Debt Service - Principal & Interest</i> | (6,709,183) | (6,709,183) | (6,704,040) | (6,708,897) | (6,712,754) | (6,710,230) | (6,710,956) |
| Total Expenditures & Other Financing Uses | (39,294,960) | (36,828,727) | (41,684,545) | (41,225,086) | (43,759,215) | (43,948,187) | (45,427,351) |
| Total Income (Loss) | (6,011,018) | 4,377,359 | 723,640 | 1,275,083 | (1,127,492) | (841,252) | (1,611,816) |
| Contingency | (1,000,000) | (1,000,000) | (3,000,000) | (3,000,000) | (3,000,000) | (3,000,000) | (3,000,000) |
| Total Income/(Loss) w/ Contingency | (7,011,018) | 3,377,359 | (2,276,360) | (1,724,917) | (4,127,492) | (3,841,252) | (4,611,816) |
| Beginning Fund Balance - With Contingency | 70,960,313 | 70,960,313 | 74,337,672 | 72,061,313 | 70,336,396 | 66,208,904 | 62,367,651 |
| Ending Fund Balance - With Contingency | 63,949,296 | 74,337,672 | 72,061,313 | 70,336,396 | 66,208,904 | 62,367,651 | 57,755,836 |
| Beginning Fund Balance - Without Contingency | 70,960,313 | 70,960,313 | 75,337,672 | 76,061,313 | 77,336,396 | 76,208,904 | 75,367,651 |
| Ending Fund Balance - Without Contingency | 64,949,296 | 75,337,672 | 76,061,313 | 77,336,396 | 76,208,904 | 75,367,651 | 73,755,836 |

Public Safety Sales Tax (Police & Fire)

In 1994, Glendale voters passed a citizens' initiative that increased the local sales tax rate by 0.1% to enhance police and fire personnel and related equipment. In September 2007, Glendale voters passed a separate initiative that increased the local sales tax rate by another 0.4%, bringing the total public safety sales tax rate to 0.5%, effective November 1, 2007. Both taxes specified that two-thirds of the revenue would go to police operations (Police Special Revenue Fund) and one-third to fire operations (Fire Special Revenue Fund). The original tax (0.1%) included all grocery related food sales but the second tax (0.4%) excludes all grocery-related food sales. Both taxes specifically prohibit supplanting existing General Fund budgets with the Public Safety Sales Tax revenue. The two funds are presented separately.



Prior to FY14-15, all expenditures related to enhanced public safety services, as defined through the previous ballot initiatives, were tracked within specific Police and Fire dedicated sales tax funds. In FY14-15, a new costing methodology was implemented to simplify the annual budget process and ensure accounting for public safety sales tax related expenditures is consistent with the initiative. An annual transfer from the Public Safety Sales Tax (PSST) funds to the general fund now provides direct reimbursement for the cost of the enhanced levels of service as approved by the voter initiatives.

The Police Special Revenue Fund assumes sales tax revenue growth at the same pace as the General Fund sales tax increases over the five-year forecast period (approximately 1.4% annually). Transfer amounts to the General Fund include planned fund balance reductions of \$2.0 million in FY22-23 through FY25-26, and \$1.0 million in FY26-27.

PSST - Police Sales Tax Fund - Five-Year Financial Forecast
FY22-23 Through FY26-27 with FY21-22 Comparative Data

| | FY21-22 | | Forecast | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Revised Est | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 |
| Revenue & Other Financing Sources | | | | | | | |
| <i>City Sales Tax</i> | 19,356,335 | 24,453,646 | 25,210,017 | 25,312,412 | 25,433,471 | 25,750,885 | 26,201,328 |
| <i>Other Intergovernmental</i> | - | - | - | - | - | - | - |
| Total Revenue & Other Financing Sources | 19,356,335 | 24,453,646 | 25,210,017 | 25,312,412 | 25,433,471 | 25,750,885 | 26,201,328 |
| Expenditures & Other Financing Uses | | | | | | | |
| <i>Transfers Out</i> | (20,356,335) | (20,356,335) | (27,210,017) | (27,312,412) | (27,433,471) | (27,750,885) | (27,201,328) |
| Total Expenditures & Other Financing Uses | (20,356,335) | (20,356,335) | (27,210,017) | (27,312,412) | (27,433,471) | (27,750,885) | (27,201,328) |
| Total Income (Loss) | (1,000,000) | 4,097,311 | (2,000,000) | (2,000,000) | (2,000,000) | (2,000,000) | (1,000,000) |
| Contingency | - | - | - | - | - | - | - |
| Total Income/(Loss) w/ Contingency | (1,000,000) | 4,097,311 | (2,000,000) | (2,000,000) | (2,000,000) | (2,000,000) | (1,000,000) |
| Beginning Fund Balance - With Contingency | 6,694,100 | 6,694,100 | 10,791,411 | 8,791,411 | 6,791,411 | 4,791,411 | 2,791,411 |
| Ending Fund Balance - With Contingency | 5,694,100 | 10,791,411 | 8,791,411 | 6,791,411 | 4,791,411 | 2,791,411 | 1,791,411 |
| Beginning Fund Balance - Without Contingenc | 6,694,100 | 6,694,100 | 10,791,411 | 8,791,411 | 6,791,411 | 4,791,411 | 2,791,411 |
| Ending Fund Balance - Without Contingency | 5,694,100 | 10,791,411 | 8,791,411 | 6,791,411 | 4,791,411 | 2,791,411 | 1,791,411 |

The Fire Special Revenue Fund assumes sales tax revenue growth at the same pace as the General Fund sales tax increases over the five-year forecast period (approximately 1.4% annually). Transfer amounts to the General Fund include planned fund balance reduction of \$1.0 million per year throughout the five-year forecast.

PSST - Fire Sales Tax Fund - Five-Year Financial Forecast
FY22-23 Through FY26-27 with FY21-22 Comparative Data

| | FY21-22 | | Forecast | | | | |
|--|--------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Revised Est | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 |
| Revenue & Other Financing Sources | | | | | | | |
| <i>City Sales Tax</i> | 9,672,135 | 12,256,599 | 12,634,548 | 12,678,233 | 12,732,739 | 12,887,756 | 13,110,802 |
| Total Revenue & Other Financing Sources | 9,672,135 | 12,256,599 | 12,634,548 | 12,678,233 | 12,732,739 | 12,887,756 | 13,110,802 |
| Expenditures & Other Financing Uses | | | | | | | |
| <i>Transfers Out</i> | (9,672,135) | (9,672,135) | (13,634,548) | (13,678,233) | (13,732,739) | (13,887,756) | (14,110,802) |
| Total Expenditures & Other Financing Uses | (9,672,135) | (9,672,135) | (13,634,548) | (13,678,233) | (13,732,739) | (13,887,756) | (14,110,802) |
| Total Income (Loss) | - | 2,584,464 | (1,000,000) | (1,000,000) | (1,000,000) | (1,000,000) | (1,000,000) |
| Contingency | - | - | - | - | - | - | - |
| Total Income/(Loss) w/ Contingency | - | 2,584,464 | (1,000,000) | (1,000,000) | (1,000,000) | (1,000,000) | (1,000,000) |
| Beginning Fund Balance - With Contingency | 3,244,786 | 3,244,786 | 5,829,250 | 4,829,250 | 3,829,250 | 2,829,250 | 1,829,250 |
| Ending Fund Balance - With Contingency | 3,244,786 | 5,829,250 | 4,829,250 | 3,829,250 | 2,829,250 | 1,829,250 | 829,250 |
| Beginning Fund Balance - Without Contingency | 3,244,786 | 3,244,786 | 5,829,250 | 4,829,250 | 3,829,250 | 2,829,250 | 1,829,250 |
| Ending Fund Balance - Without Contingency | 3,244,786 | 5,829,250 | 4,829,250 | 3,829,250 | 2,829,250 | 1,829,250 | 829,250 |



Solid Waste Enterprise Fund

This fund supports refuse collection and disposal services to homes and businesses in the city. Council-approved rate adjustments provide for a stable financial condition over the five-year forecast period. It is important to note that timing of capital outlay projects and actual fund performance may drive the need for a future rate study within the forecast period. Annual cash funding of capital purchases, primarily for the replacement of vehicles, have been included within the planned expenditures for the enterprise fund. Staff will continue to monitor and update the financial plan for potential changes in capital projects or potential rate adjustments.

Solid Waste Fund - Five-Year Financial Forecast
FY22-23 Through FY26-27 with FY21-22 Comparative Data

| | FY21-22 | | Forecast | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Revised Est | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 |
| Revenue & Other Financing Sources | | | | | | | |
| <i>Residential Sanitation</i> | 15,607,953 | 16,188,176 | 17,483,230 | 18,619,640 | 19,829,917 | 20,821,412 | 21,758,376 |
| <i>Commercial Sanitation</i> | 4,562,412 | 4,872,047 | 5,018,209 | 5,168,755 | 5,297,974 | 5,430,423 | 5,566,184 |
| <i>Other Revenue</i> | 466,642 | 430,731 | 761,946 | 766,246 | 770,632 | 775,105 | 779,668 |
| <i>Transfers In M.O.E.</i> | 204,246 | 204,246 | 209,829 | 215,344 | 220,792 | 226,172 | 232,285 |
| Total Revenue & Other Financing Sources | 20,841,253 | 21,695,200 | 23,473,214 | 24,769,986 | 26,119,315 | 27,253,114 | 28,336,513 |
| Expenditures & Other Financing Uses | | | | | | | |
| <i>Personnel Services</i> | (6,645,109) | (6,645,109) | (7,002,920) | (7,353,065) | (7,647,188) | (7,953,076) | (8,271,199) |
| <i>Services & Supplies</i> | (8,180,026) | (8,180,026) | (8,922,382) | (9,368,501) | (9,743,241) | (10,132,971) | (10,538,290) |
| <i>Internal Charges</i> | (3,103,078) | (3,103,078) | (2,782,084) | (2,856,727) | (2,930,883) | (3,008,579) | (3,089,984) |
| <i>Capital Outlay</i> | (2,776,665) | (5,013,663) | (4,560,536) | (3,910,351) | (5,471,953) | (5,094,099) | (3,628,537) |
| Total Expenditures & Other Financing Uses | (20,704,877) | (22,941,875) | (23,267,922) | (23,488,644) | (25,793,265) | (26,188,725) | (25,528,010) |
| Total Income (Loss) | 136,376 | (1,246,675) | 205,292 | 1,281,341 | 326,049 | 1,064,388 | 2,808,503 |
| <i>Contingency</i> | (200,000) | (200,000) | (200,000) | (200,000) | (200,000) | (200,000) | (200,000) |
| Total Income/(Loss) w/ Contingency | (63,624) | (1,446,675) | 5,292 | 1,081,341 | 126,049 | 864,388 | 2,608,503 |
| Beginning Working Capital - With Contingency | 1,375,000 | 1,375,000 | (71,675) | (66,383) | 1,014,958 | 1,141,008 | 2,005,396 |
| Ending Working Capital - With Contingency | 1,311,376 | (71,675) | (66,383) | 1,014,958 | 1,141,008 | 2,005,396 | 4,613,899 |
| Beginning Working Capital - Without Contingency | 1,375,000 | 1,375,000 | 128,325 | 333,617 | 1,614,958 | 1,941,008 | 3,005,396 |
| Ending Working Capital - Without Contingency | 1,511,376 | 128,325 | 333,617 | 1,614,958 | 1,941,008 | 3,005,396 | 5,813,899 |

Landfill Enterprise Fund

This fund supports the activities at the Glendale Landfill including waste disposal, recycling and the materials recovery facility. Over the five-year forecast period, revenues are expected to remain stable with currently contracted rate increases. It is important to note that depending on the timing of capital outlay projects and fund performance, future rate adjustments may be necessary. General Obligation bonds were issued for landfill projects in FY21-22, and another bond sale is anticipated in FY23-24 to fund the design and construction of the north cell. Staff will continue to monitor the performance of the fund for future financing options.

Landfill Fund - Five-Year Financial Forecast
FY22-23 Through FY26-27 with FY21-22 Comparative Data

| | FY21-22 | | Forecast | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Revised Est | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 |
| Revenue & Other Financing Sources | | | | | | | |
| <i>Tipping Fees</i> | 6,890,292 | 8,627,211 | 9,186,028 | 9,611,609 | 10,001,899 | 10,401,946 | 10,811,995 |
| <i>Recycling Sales</i> | 650,000 | - | - | - | - | - | - |
| <i>Other Revenue</i> | 4,182,552 | 4,264,134 | 4,386,046 | 4,511,551 | 4,621,180 | 4,733,541 | 4,848,703 |
| <i>Transfers In M.O.E</i> | 1,072,290 | 1,072,290 | 1,101,602 | 1,130,559 | 1,159,160 | 1,187,406 | 1,219,496 |
| <i>Bond Proceeds</i> | 10,900,000 | 10,900,000 | - | 4,175,000 | - | - | - |
| Total Revenue & Other Financing Sources | 23,695,134 | 24,863,635 | 14,673,676 | 19,428,718 | 15,782,238 | 16,322,893 | 16,880,194 |
| Expenditures & Other Financing Uses | | | | | | | |
| <i>Personnel Services</i> | (4,074,142) | (4,074,142) | (4,291,878) | (4,506,473) | (4,686,732) | (4,874,201) | (5,069,169) |
| <i>Services & Supplies</i> | (4,494,823) | (4,494,823) | (4,719,564) | (4,955,542) | (5,153,764) | (5,359,914) | (5,574,310) |
| <i>Internal Charges</i> | (1,813,998) | (1,813,998) | (1,630,200) | (1,661,686) | (1,691,854) | (1,723,415) | (1,756,433) |
| <i>Capital Outlay</i> | (15,982,857) | (12,574,417) | (7,533,520) | (6,622,200) | (6,650,100) | (3,775,900) | (10,947,000) |
| <i>Debt Service - Principal & Interest</i> | - | - | (732,651) | (732,651) | (1,013,277) | (1,013,277) | (1,013,277) |
| Total Expenditures & Other Financing Uses | (26,365,821) | (22,957,381) | (18,907,814) | (18,478,553) | (19,195,727) | (16,746,707) | (24,360,189) |
| Total Income (Loss) | (2,670,686) | 1,906,255 | (4,234,138) | 950,165 | (3,413,489) | (423,814) | (7,479,996) |
| Contingency | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) |
| Total Income/(Loss) w/ Contingency | (3,170,686) | 1,406,255 | (4,734,138) | 450,165 | (3,913,489) | (923,814) | (7,979,996) |
| Beginning Working Capital - With Contingency | 6,622,467 | 6,622,467 | 8,028,722 | 3,294,584 | 3,744,749 | (168,740) | (1,092,554) |
| Ending Working Capital - With Contingency | 3,451,781 | 8,028,722 | 3,294,584 | 3,744,749 | (168,740) | (1,092,554) | (9,072,550) |
| Beginning Working Capital - Without Contingency | 6,622,467 | 6,622,467 | 8,528,722 | 4,294,584 | 5,244,749 | 1,831,260 | 1,407,446 |
| Ending Working Capital - Without Contingency | 3,951,781 | 8,528,722 | 4,294,584 | 5,244,749 | 1,831,260 | 1,407,446 | (6,072,550) |

Water & Wastewater Enterprise Funds

These funds support the delivery of water and wastewater treatment services to Glendale residents and businesses. Activities are completely self-supported through water sales, sewer user fees, and other related charges. Council approved water and wastewater rate increases, one beginning in January of 2020 and another in January of 2021, to meet the financial obligations of the water and wastewater utility.

The forecast incorporates all estimated operational costs, with nominal inflation. The expense category includes all costs related to personnel services, contractual and commodities. Also included are the current debt service obligations, averaging \$30.1 million per year, including the additional bond financing to support the capital plan. Capital Outlay included in the plan totals \$212.2 million for the next



five years, which does not include the expansion of Pyramid Peak Water Treatment Plant which is being paid for by the City of Peoria, or the Intergovernmental Agreement with Luke Air Force Base (AFB) to construct a new wastewater line and lift station from Luke AFB to Glendale's treatment system. Staff will continue to monitor and update the financial plan for potential changes in capital projects, bond funding or potential rate adjustments.

Water & Wastewater Funds - Five-Year Financial Forecast
FY22-23 Through FY26-27 with FY21-22 Comparative Data

| | FY21-22 | | Forecast | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | Budget | Revised Est | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 |
| Revenue & Other Financing Sources | | | | | | | |
| <i>Water & Sewer Revenues</i> | 91,980,500 | 101,019,182 | 104,827,807 | 108,784,295 | 112,894,526 | 117,164,620 | 121,600,944 |
| <i>Development Permits/Fees/Impact</i> | 2,310,000 | 3,247,125 | 3,247,125 | 3,247,125 | 3,409,481 | 3,579,955 | 3,758,953 |
| <i>Other Revenues</i> | 4,562,800 | 2,944,458 | 2,947,395 | 2,950,360 | 2,953,356 | 2,956,381 | 2,959,437 |
| <i>Bond Proceeds</i> | 26,000,000 | 26,000,000 | 26,000,000 | 25,000,000 | 20,000,000 | 20,000,000 | - |
| <i>Reimbursements by IGA</i> | 17,743,450 | 15,960,250 | 1,415,200 | 1,508,700 | 1,594,900 | 1,685,500 | 995,000 |
| <i>Transfers In</i> | 437,762 | 437,762 | 817,337 | 833,315 | 849,083 | 868,388 | 883,697 |
| Total Revenue & Other Financing Sources | 143,034,512 | 149,608,777 | 139,254,863 | 142,323,796 | 141,701,346 | 146,254,844 | 130,198,031 |
| Expenditures & Other Financing Uses | | | | | | | |
| <i>Personnel Services</i> | (23,607,355) | (23,607,355) | (24,873,722) | (26,117,410) | (27,162,106) | (28,248,590) | (29,378,533) |
| <i>Services & Supplies</i> | (29,144,268) | (29,144,268) | (31,338,219) | (32,506,388) | (33,445,539) | (34,413,596) | (34,370,782) |
| <i>Internal Charges</i> | (7,915,059) | (7,915,059) | (8,302,788) | (8,302,788) | (8,302,788) | (8,302,788) | (8,302,788) |
| <i>Capital Outlay</i> | (60,826,823) | (62,116,823) | (49,472,500) | (41,702,300) | (38,684,200) | (37,848,400) | (44,493,000) |
| <i>Capital Outlay - IGA</i> | (20,820,000) | (19,530,000) | - | - | - | - | - |
| <i>Debt Service</i> | (24,861,748) | (24,861,748) | (27,355,423) | (28,945,873) | (30,703,800) | (32,315,252) | (30,936,290) |
| Total Expenditures & Other Financing Uses | (167,175,254) | (167,175,254) | (141,342,653) | (137,574,759) | (138,298,433) | (141,128,626) | (147,481,393) |
| Total Income (Loss) | (24,140,742) | (17,566,476) | (2,087,789) | 4,749,036 | 3,402,912 | 5,126,218 | (17,283,362) |
| Contingency | (3,000,000) | (3,000,000) | (5,000,000) | (4,000,000) | (4,000,000) | (4,000,000) | (4,000,000) |
| Total Income/(Loss) w/ Contingency | (27,140,742) | (20,566,476) | (7,087,789) | 749,036 | (597,088) | 1,126,218 | (21,283,362) |
| Beginning Working Capital - With Contingency | 69,600,000 | 69,600,000 | 49,033,524 | 41,945,734 | 42,694,771 | 42,097,683 | 43,223,902 |
| Ending Working Capital - With Contingency | 42,459,258 | 49,033,524 | 41,945,734 | 42,694,771 | 42,097,683 | 43,223,902 | 21,940,539 |
| Beginning Working Capital - Without Contingency | 69,600,000 | 69,600,000 | 52,033,524 | 49,945,734 | 54,694,771 | 58,097,683 | 63,223,902 |
| Ending Working Capital - Without Contingency | 45,459,258 | 52,033,524 | 49,945,734 | 54,694,771 | 58,097,683 | 63,223,902 | 45,940,539 |

Conclusion

Long-range forecasting and modeling are powerful management and decision-making tools. The City Council's ability to make sound financial decisions and provide guidance on long-range planning are key factors in ensuring the City's fiscal health.

The current Five-Year Financial Forecast highlights the need to exercise fiscal discretion and restraint, examine carefully any projects that entail ongoing expenses, practice prudent fiscal management, and remain conservative in our financial and strategic planning.

FINANCIAL POLICIES

A key component of the FY22-23 budget is the adoption of the Council's financial policies. This budget document includes the Council's amended financial policies to be considered for approval as part of the in the FY22-23 budget adoption process.

Council's financial policies serve as the foundation for establishing a strong, sustainable financial plan. The policies provide broad policy guidance related to *Fiscal Planning and Budgeting, Cash and Budget Appropriation Transfers, Expenditure Control, Capital Asset and Debt Management, and Fund Reserves and Structure.*

These five key financial policy areas are discussed on the following pages. For the purpose of these policies, a department is defined as a separate departmental unit presented in the City's most recent organizational chart. A fund is defined as a balanced set of accounts which appears as a column for reporting purposes in either the "Basic Financial Statements" or the "Combining Financial Statements" section of the City's Comprehensive Annual Financial Report (CAFR).

Fiscal Planning and Budgeting

Fiscal planning is the process of identifying resources and allocating them among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the budget. It is essential to incorporate a long-term perspective and to monitor the performance of the programs that are competing to receive funding.

The City Manager will submit to the Council a proposed annual budget, based on Council's established goals, and will execute the budget as finally adopted, pursuant to Title 42, Chapter 17, Article 3, Section 17105 of the Arizona Revised Statutes, as amended.

1. Revenue and expenditure forecasts will be prepared annually and will include a Five-Year Forecast for each major operating fund (General Fund, Enterprise Funds, and certain Special Revenue Funds). These Five-Year Forecasts will be prepared at the beginning of the operating budget process and 1) provide a long-term view of current year budget decisions affecting the City and 2) provide an estimate of the fund balance and sensitivity to revenue and expenditures changes over the forecast period.
 - a. The budget will be balanced, by fund, when all projected ongoing revenue sources exceed all ongoing expenses proposed for the current fiscal year and for the upcoming fiscal year. Use of the unassigned fund balance will occur only as authorized by Council and to address one-time costs, not ongoing costs or planned utilization of fund balance.

- b. Revenues will not be dedicated for specific purposes unless approved by Council or required by law. All non-restricted revenues will be deposited in the General Fund and appropriated through the annual budget process.
2. To ensure ongoing General Fund stability, the primary property tax levy will be evaluated each year to determine where it should be set.
3. Any proposed new service or program initiative will be developed to reflect current Council policy directives and shall be considered in the context of balancing ongoing anticipated revenues against ongoing anticipated expenses. Proposals will follow all related Council Financial Policies.
4. To ensure compliance with existing policy, all grant programs and any programs supplemented by outside funding will include a sunset provision consistent with the projected end of funding. Personnel paid with these funds will be considered temporary with no certainty of continued employment beyond the life of the funding unless otherwise approved by Council. Equipment and technology purchases with these kinds of funds are subject to the policies for the replacement funds.
5. The City Manager's recommended budget presented to Council will contain, at a minimum, the following elements:
 - a. Revenue projections by major category, by fund;
 - b. Expenditure projections by program levels and major expenditure category, by fund, including support provided to or received from other funds;
 - c. Debt service principal and interest amounts;
 - d. Proposed inter-fund transfers;
 - e. Projected fund balance by fund;
 - f. Proposed personnel staffing levels;
 - g. Detailed schedule of capital projects;
 - h. Any additional information, data, or analysis requested by Council.
6. The operating budget will be based on the principle that current ongoing operating expenditures, including debt service and support for other funds, will be funded with current ongoing revenues. The enterprise funds (water/sewer, solid waste and landfill) and the transportation sales tax fund will pay the indirect cost charges for services provided by other funds. Additional funds may be added upon Council approval.
7. The budget will not use one-time (non-recurring) sources to fund continuing (recurring) expenditures.

8. Addition of personnel will be requested only to meet existing program initiatives and policy directives after service needs have been thoroughly examined and only if increased net ongoing revenue is substantiated.

9. The Budget and Finance Department and Human Resources Department will work together to manage position control. The number of full-time and regular part-time employees on the payroll will not exceed the total number of full-time equivalent positions that Council authorizes and adopts with the annual budget.

10. Benefits and compensation will be administered in accordance with Council policy direction.

a. Total compensation will be evaluated periodically for competitiveness.

b. A cost containment strategy means total costs for health insurance premiums will be shared between the employer, employees and retirees. Total premiums will be evaluated on an annual basis to ensure they are reasonable, competitive and expected to address anticipated claims plus the maintenance of an adequate reserve for the Employee Benefits Fund. Funding will be based on an annual actuarial report and its 75% confidence funding level recommendation.

c. A policy will be developed regarding the continuation of retiree health insurance after the completion of a comprehensive evaluation of the impact of GASB 67 and the presentation of results to Council.

11. Ideas for improving the efficiency and effectiveness of the city's programs and the productivity of its employees will be considered during the budget process.

12. Carryover of unspent appropriation from one fiscal year to the next is not automatic. The Budget and Finance Department staff will evaluate carryover requests and make recommendations to the City Manager. Recommended requests will be included in the City Manager's budget presented to Council.

13. Salary savings will be retained to the greatest extent possible to build fund balance. Salary savings may be used for expenses upon the City Manager or their designee's, approval if within the same fund/department. Salary savings may be used for expenses between funds/departments upon Council approval within the last three months of the fiscal year.

14. Total fund appropriation changes must be approved by the Council. These changes must also comply with the city's Alternative Expenditure Limitation in accordance with Article IX, Section 20, Constitution of Arizona and A.R.S. § 41-563 where final budget adoption sets the maximum allowable appropriation for the upcoming fiscal year.

15. The replacement of General Fund capital equipment and related support for technology, vehicles and telephonic equipment [except cell phones] will be accomplished through the use of a “rental rate structure” that is revised annually as part of the annual budget process.

- a. Any equipment purchased with grant funding will be considered for ongoing replacement and ongoing replacement premium funding only if specifically authorized by the City Manager and noted in the budget submittal.
- b. The ongoing replacement costs for new technology and new vehicle purchases will be incorporated into the upcoming fiscal year’s rental rate structure regardless of whether they are initially purchased through a lease or pay-as-you-go funding.
- c. Replacements will be based on equipment lifecycle analyses by the Public Works Department for City vehicles, or the Budget and Finance Department for technology and telephonic systems.

16. The City Council supports economic development objectives that support the creation and retention of quality jobs (25% greater than the median average wage in Maricopa County), add revenue, and enhance the quality of life in Glendale. City Council will consider incentives when the circumstances of the economic development opportunity warrant them necessary and appropriate for the opportunity and in the best interest of the City.

Cash and Budget Appropriation Transfers

1. Purpose & Restrictions

The following policy is established to implement an effective and efficient process by which the adopted City budget may be amended.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in scope of existing projects, and unforeseen issues affecting City operations. This policy applies to all cash and budget appropriation transfers initiated by the Mayor and City Council, the City Manager's Office, and/or departments. The City's Budget and Finance Department will process budget amendments in the financial management system, following appropriate authorization by the Mayor and City Council, the City Manager, and a Department Director.

For non-departmental operations, it may be necessary to transfer certain unanticipated amounts during the course of a fiscal year for unforeseen expenditures. These contingency appropriation transfers are not specific to any particular department and are established each fiscal year to cover unforeseen operation expenses, revenue shortages, or capital project acceleration as approved

by Council. These funds can only be directed by Council during the fiscal year. Similar to contingency, the Council approves appropriations for Miscellaneous Grants which are not specific to any particular department and are established to cover unanticipated grants received during the fiscal year. The policy covering these types of transfers is covered in the Contingency & Miscellaneous Grant Appropriation Transfers section below.

Article VI, Section 11 of the City Charter establishes the legal restriction for budget appropriation transfers and reads as follows:

The city manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within an office, department or agency. At the request of the city manager and within the last three months of the fiscal year, the council may by ordinance transfer any unencumbered appropriation balance or portion thereof from one office, department or agency to another.

2. Policy

Based on the purpose and restrictions surrounding cash and budget transfers, the following policy sets forth the restrictions surrounding cash and budgetary appropriation transfers.

- a. Cash Transfers - Cash transfers between funds can only be authorized by Council in the last three months of the fiscal year.
- b. Cash & Appropriation Transfers Between Funds - Cash and associated budget appropriation transfers between funds can only be authorized by Council in the last three months of the fiscal year.
- c. Appropriation Transfers
 - i. Between Funds- Budget appropriation transfers between funds can only be authorized by Council approval in the last three months of the fiscal year.
 - ii. Between Departments- Budget appropriation transfers between departments can only be authorized by Council approval in the last three months of the fiscal year.
 - iii. Within the Same Fund, Within the Same Department- Budget appropriation transfers within the same fund and within the same department can be authorized by City Manager approval throughout the fiscal year.

iv. Between Capital/Improvement Projects

- (1) Between Departments - Capital improvement project budget appropriation transfers for projects managed between departments can be only authorized by Council approval in the last three months of the fiscal year.
- (2) Within Departments - Capital improvement project budget appropriation transfers within the same department, and the same fund, can be authorized by City Manager approval throughout the fiscal year.

- d. Restricted Fund Transfers - Cash and/or appropriation transfers into, and out of, restricted funds can only be authorized by Council approval. Only transfers within the intent of the restricted funds will be approved by Council. For restricted fund transfers, the Council shall be provided with
 - i. justification that such transfers are consistent with restricted fund purposes,
 - ii. assurance that the transfer has been legally reviewed by the City Attorney, and
 - iii. assurance that the transfer meets the restrictions set out in this transfer policy.
- e. Contingency & Miscellaneous Grant Appropriation Transfers- These types of transfers are not specific to any particular department:
 - i. Contingency- Contingency budget appropriation transfers can be authorized by Council throughout the fiscal year.
 - ii. Miscellaneous Grants- Miscellaneous Grant appropriation transfers can be authorized by the City Manager throughout the fiscal year.

- f. Approval of Expenditures in Excess of Budget Appropriations - There may be emergency situations where a transfer is required before it is possible to obtain formal Council approval. In such cases, the Budget and Finance Department will advise the City Manager of the emergency condition and request approval. Upon approval, the Budget and Finance Department will seek Council ratification at the first possible Council meeting.



EXPENDITURE CONTROL

Management will ensure compliance with the City Council adopted budget.

1. Expenditures will be controlled by an annual appropriated budget. Council will establish appropriations through the budget process. Council may transfer these appropriations as necessary through the budget amendment process as previously described.
2. The purchasing system will provide commodities and services in a timely manner to avoid interruptions in the delivery of services. All purchases will be made in accordance with the procurement code, purchasing policies, guidelines and procedures and applicable state and federal laws. The city may join various cooperative purchasing agreements to obtain supplies, equipment and services at the best value.
3. A system of internal controls and procedures using best practices will be maintained for the procurement and payment processes.
4. The State of Arizona sets a limit on the expenditures of local jurisdictions. Compliance with these expenditure limitations is required. The city will submit an audited expenditure limitation report as defined by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) along with audited financial statements to the State Auditor General within the required timeframe.

CAPITAL ASSET AND DEBT MANAGEMENT

Long term debt is used to finance capital projects with long useful lives. Financing capital projects with debt provides for an “intergenerational equity” because the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset.

The city will not give or loan its credit in aid of, nor make any donation, grant, or payment of any public funds, by subsidy or otherwise, to any individual, association, or corporation, except where there is a clearly identified public purpose and the city either receives direct consideration substantially equal to its expenditure or provides direct assistance to those in need. Long-term debt will not be used to fund current operations or smaller projects that can be financed from current revenues or resources.

1. A 10-year Capital Improvement Plan (CIP) will be updated annually as part of the budget process. It will include projected life cycle costing. Only the first year of the plan will be appropriated. The remainder will be projections to be addressed in subsequent years.

- a. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all costs of ownership and takes into account all of the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating, and maintenance costs.
2. The 10-year CIP will address capital needs in the following order:
 - a. to improve existing assets;
 - b. to replace existing assets;
 - c. to construct new assets.
3. All projects will be evaluated annually by a multi-departmental team regarding
 - a. accuracy of the projected costs;
 - b. consistency with the General Plan and Council policy goals;
 - c. long-range master plans;
 - d. ability to finance initial capital costs;
 - e. ability to finance life cycle costs;
 - f. ability to cover the associated additional ongoing operating costs.
4. All projects funded with general obligation bonds will be undertaken only with voter approval as required through a bond election.
 - a. General Obligation debt is supported by secondary property tax revenues. The secondary property tax revenues assessed are based upon the ability to finance the City's debt service obligations and the rate is dependent upon the revenue requirements and the assessed valuation of taxable property. At a minimum, the general obligation debt service fund balance will be at least 10% of the next fiscal year's property tax supported debt service.
5. Non-voter approved debt supported by General Fund revenues such as Municipal Property Corporation (MPC) bonds, excise tax bonds, and lease obligations will be used only when a dedicated ongoing revenue source is identified to pay the associated debt service obligations. This type of debt service will not exceed 10% of the 5-year average of the General Fund's operating revenue available to support the debt service obligations.
 - a. For FY22-23, debt service is 16% of the General Fund operating revenue as defined above.
6. For non-voter approved debt, the following considerations will be made prior to the pledging of projected revenues for the ongoing payment of associated ongoing debt service obligations:

- a. The project requires ongoing revenue not available from other sources.
 - b. Matching monies are available that may be lost if not applied for in a timely manner.
 - c. Catastrophic conditions.
7. Short-term borrowing or lease/purchase contracts should be considered for financing major operating capital equipment only when:
- a. The repayment term does not exceed the expected useful life of the equipment to be purchased;
 - b. An ongoing revenue source is identified to pay the annual debt service; and
 - c. The Budget and Finance Director, along with the city's financial advisors, determine that this is in the city's best financial interest.
8. These policies are in addition to the policies incorporated in the Debt Management Plan.

FUND RESERVES AND STRUCTURE

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue to providing services to the community in case of economic downturns and/or unexpected emergencies or requirements. To ensure the continuance of sound financial management of public resources, committed, assigned, or unassigned General Fund, fund balance will be maintained to provide resources to address emergencies, sudden loss of revenue, or unexpected downturns in the economy. Use of fund balances will be limited to address unanticipated, non-recurring needs and planned future one-time or non-recurring obligations. Unassigned balances may, however, be used to allow time to restructure operations and must be approved by the City Council.

1. The minimum fund balance in the General Fund, which is defined as the unassigned amount, shall total 25% of the total annual ongoing revenues.
 - a. Inclusive in the 25% General Fund unassigned fund balance, a Budget Stabilization Reserve will be maintained at 10% of the General Fund operating revenues to be used in the event of unexpected revenue shortfalls if needed, and to be adjusted at year end.
 - b. Inclusive in the 25% General Fund unassigned fund balance, an Operating Reserve (established in FY14-15) for amounts over the General Fund Budget Stabilization Reserve and which will increase incrementally each year until it reaches at least 15% of the General Fund operating revenues by FY20-21, which is the ensuing five fiscal years. Any usage of this reserve must be approved by the majority of the City Council, and the City shall strive to replenish the Operating Reserve the following fiscal year. Examples of

- potential usage would be to provide funding to deal with fluctuations in fiscal cycles and Council approved operating requirements.
2. For the Water and Sewer Enterprise Fund;
 - a. The target for fund balance will be 50% of operating expenses.
 - b. The Senior Lien Debt Service Coverage Ratio target will be 1.85.
 - c. The target for Days Cash on Hand will be 250 days.
 3. The minimum fund balance in the Solid Waste Enterprise Fund will be maintained at 10% of operating revenues.
 4. The minimum fund balance in the Landfill Enterprise Fund will be maintained at 15% of operating revenues.
 5. For the other major governmental operating funds, the minimum unassigned fund balance shall be as follows:
 - a. PSST 5% of operating revenue
 - b. HURF 15% of operating revenue
 - c. Others: 10% of operating revenue
 6. If a situation arises where fund balance at the end of the current fiscal year is less than the Council approved fund balance level, the deficiency should be replenished in the coming fiscal years, not to exceed a total of five consecutive years.
 7. The City Manager may establish additional assigned fund balance reserves for certain anticipated obligations or other purposes.
 8. Any balance in excess of the fund balance reserves may be used to support one-time expenditures. Council approval is required to use these funds to supplement "pay as you go" capital outlay, one-time operating expenditures, or to prepay existing debt.
 9. The fund balance for the various Trust Funds will be based on annual actuarial reports and the target funding level must be at the 75% confidence funding level.
 10. Separate fund balance operating reserves may be required by bond issuance documents for those funds with outstanding bonded debt. These requirements will not be viewed as additional fund balance needs unless they are greater than those established by these goals.

Budget Summaries

Fiscal Year 2022–2023 Annual Budget Book



BUDGET SUMMARY

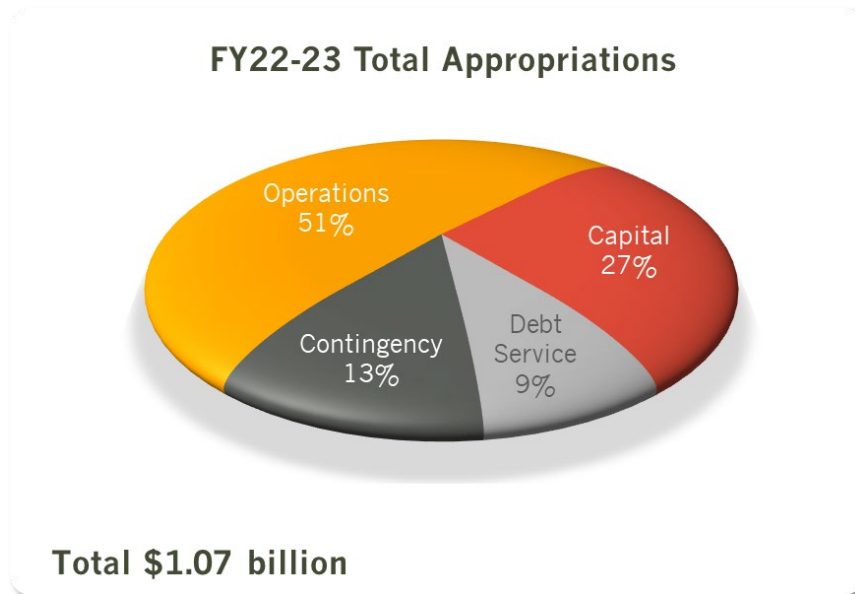
The annual budget for the City of Glendale is divided into four major components that include all appropriations for the City. The total budget including all four components, is \$1.07 billion for Fiscal Year 2022-2023 (FY22-23). This represents a 14% decrease from the prior year total budget of \$1.244 billion.



Operating expenses decreased 25%, debt service requirements increased 4%, planned capital spending increased 2% and contingency increased .3%. The details of these pertinent changes in budget appropriation are discussed in the following section.

- The *operating budget* finances the day-to-day provisions of City services and totals \$546.4 million. The 25% decrease from the prior year operating budget of \$731.3 million is due to the issuance of \$260 million of Certificates of Participation (COPs) in FY21-22, to pay down unfunded liability in the Public Safety Personnel Retirement System (PSPRS).
- The *capital improvement budget* funds the construction of City facilities, such as police/fire stations, libraries, roads, public amenities and other infrastructure. This year, the capital improvement budget totals \$287.5 million, and includes appropriation for one-time projects funded through federal grants received in response to the COVID-19 pandemic.
- The *debt service budget* is used to repay money borrowed by the City, primarily for capital improvements, and totals \$96.8 million.
- The final component of the budget is the *contingency appropriation* at \$139.3 million. This appropriation is made up of fund reserves and is available to cover emergency expenses, grant funded expenditures, revenue shortages, or capital project acceleration which may arise during the fiscal year. This component of the budget was increased significantly for FY22-23, due to the amount of federal grants received in response to the COVID-19 pandemic.

As the pie chart below illustrates, the operating (51%) and capital (27%) appropriations are the largest components of the FY22-23 budget and account for 77% of the total appropriations. Both are discussed on the following pages.



The following chart outlines the financial plan for FY22-23. The City’s total sources are estimated at \$1.1 billion and total uses are projected at \$1.3 billion, including inter-fund transfers. A summary of the City’s major revenues and expenditures, including other financing sources and uses, provides an overview of the total resources budgeted by the organization. This summary is located in the *Schedules* section of this book and is titled *Schedule One*.

As shown in the table below, fund balance drawdowns are planned for some capital-intensive funds. This is a result of large project carryover in the Special Revenue Fund (Transportation), Capital Projects Fund (Streets and Transportation), Enterprise Funds (Water and Sewer, Landfill and Solid Waste). The Internal Service Funds also have planned reductions for one-time projects.

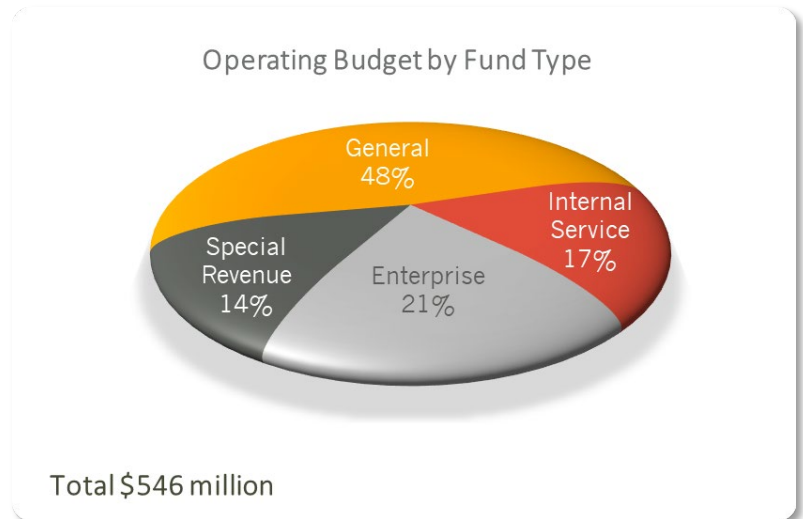
| Financial Plan Summary | | | | | | |
|---|-------------------|-----------------|-------------------|-------------------|-------------------|-----------------|
| (In Millions) | | | | | | |
| Fund Type | Estimated Balance | | Total Sources | Total Uses | Estimated Balance | |
| | 7/1/2022 | 6/30/2023 | | | 7/1/2022 | 6/30/2023 |
| General* | \$ 99.7 | \$ 115.2 | \$ 358.9 | \$ 343.4 | \$ 115.2 | \$ 115.2 |
| Special Revenue | 184.3 | 115.6 | 206.6 | 275.3 | 115.6 | 115.6 |
| Debt Service | 13.7 | 13.0 | 69.3 | 70.0 | 13.0 | 13.0 |
| Capital Projects | 81.6 | (5.2) | 130.1 | 216.9 | (5.2) | (5.2) |
| Enterprise | 78.7 | 36.5 | 229.3 | 271.4 | 36.5 | 36.5 |
| Internal Svcs/Other** | 42.9 | 29.4 | 87.8 | 101.3 | 29.4 | 29.4 |
| Total | \$ 500.8 | \$ 304.6 | \$ 1,082.0 | \$ 1,278.3 | \$ 304.6 | \$ 304.6 |
| *General Fund Includes Vehicle Replacement Fund | | | | | | |
| **Other includes Permanent Funds | | | | | | |

Operating Budget

The development of Glendale’s FY22-23 budget was an open process designed to reflect the needs and desires of the community. Throughout the year, the Mayor, Council and City staff obtained input from the community through neighborhood meetings, citizen boards and commissions, and other contacts with individuals and groups. In addition, citizen feedback about the proposed FY22-23 budget was sought at a public hearing on June 14, 2022.

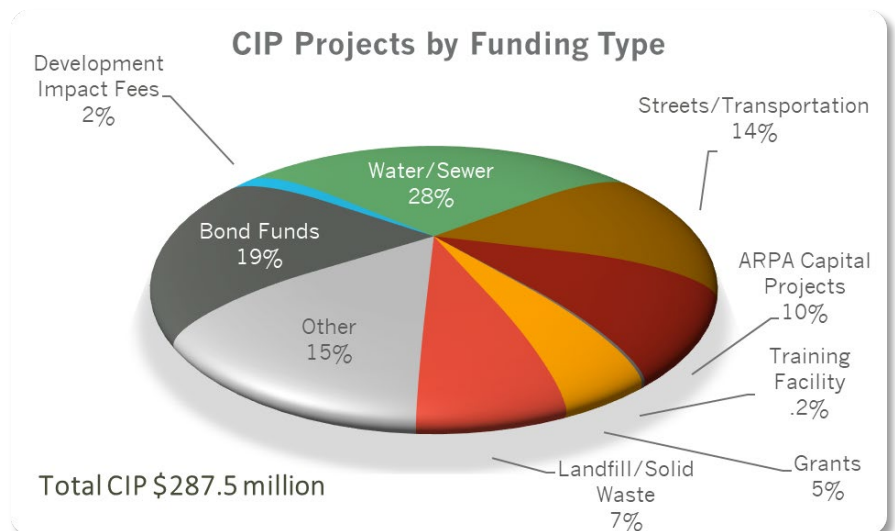
In January 2022, staff presented the City’s Five-Year Financial Forecast. The forecast allows various budget

scenarios to be tested for their effect on the City’s financial condition on a long-range basis. At the same time, the City’s CIP Management Team began the process of updating the Ten-Year Capital Improvement Plan. The Council reviewed the City Manager’s proposed balanced budget at the workshop sessions beginning in February and concluding in April 2022, where pertinent issues surrounding the upcoming fiscal year operating, capital and debt service budgets were discussed. The draft budget, as revised by Council, became the tentative FY22-23 budget. It was published and made available for further public review prior to the public hearing and formal adoption of the final budget on June 14, 2022. See the *Budget Calendar* for more details about the timing of various steps in the budget development and adoption process.



Capital Improvement Plan Budget

The City updates the *Ten-Year Capital Improvement Plan (CIP)* annually. The total plan for FY2023-2032 totals \$1.4 billion. The first year of the plan is the only year appropriated by Council. For FY22-23, \$287.5 million in capital investments is planned. This includes \$119.2 million in prior year unspent carryover funds. A summary of funding by type is illustrated in the CIP Projects by Funding Source graph. The remaining nine



years are for planning purposes and funding is not guaranteed to occur in the year planned.

The final decision to fund a project is made by the Council. Projects include renovations to City buildings, street and park improvements, police/fire department facilities, and upgrades to water treatment and wastewater collection facilities.



The CIP Management Team includes staff from the Engineering, Transportation, Field Operations, Water Services and Budget and Finance departments. This team reviewed all CIP projects for their construction costs and their projected impact on the operating budget. Projects with high operating costs are analyzed along with the Five-Year Forecast and may be deferred to ensure the City can absorb the operating impacts once the facility becomes operational.

Refer to the *Capital Improvement Plan* section for more detailed information regarding the projects included in these categories, as well as the funding sources available for each.

Amending the Budget

Once the Council adopts the annual budget, total expenditures cannot exceed the final appropriation of \$1.07 billion for FY22-23. However, with Council's formal approval, the City can adjust the total appropriations within the different funds, provided that the budget does not exceed final appropriation for the fiscal year. This means that if one fund's total appropriation is increased, appropriations from another fund or funds must be reduced by an equal amount. Council could also choose to amend the budget to a figure lower than the final appropriation for the fiscal year.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in scope of existing projects, and unforeseen issues affecting City operations. All budget transfers follow the City's budget transfer policy, which is referenced in the Financial Guidelines section on Page 56.

During the last three months of the fiscal year, Council may approve the transfer of unencumbered appropriation among funds and departments. The Budget and Finance Department processes all budget amendments in the financial management system, following appropriate authorization by the Mayor and Council, the City Manager or designee.

Fund Descriptions

The City of Glendale uses fund accounting to track revenues and expenditures. Some funds, such as the Streets Fund, are required by state legislation. Other funds were adopted by the City to track and document revenues and expenditures related to specific operations. The City has seven main categories of funds: general, special revenue, debt service, permanent, capital projects, enterprise and internal service. These categories are used to track the activity of over 100 separate funds. For example, enterprise funds are expected to be self-supporting through revenue for the services provided. For these funds, the City charges a fee for a specific service, such as sanitation collection, just like any other business would do. A brief description of some of the more significant funds within each fund category is provided on the pages that follow.

General Fund Group

General (Fund 1000): The General Fund includes all sources of revenue the City receives that are not designated for a specific purpose. General Fund revenue may be used by the Council for any legal public purpose.

Vehicle Replacement (Fund 1020): This replacement fund was designed to allow the City to accumulate the money needed to replace, at regular intervals, the City's fleet of cars, trucks and other rolling stock. A transfer from the General Fund into the Vehicle Replacement Fund is done annually, based on anticipated need and availability of funding. Equipment is purchased according to the established replacement schedule and fund balance is utilized to make such purchases.

Special Revenue Fund Group

Arts Commission (Fund 2110): One percent (1%) of eligible construction projects funds included in the City's Capital Improvement Program are deposited into the municipal arts fund. The funds are used to administer the City's public art and performing arts program. Expenditures from the fund are recommended by the Glendale Arts Commission through its annual art projects plan and are subject to approval by the Council.



Court (Fund 2120): The Court Fund revenue is derived from two primary sources: a security surcharge paid by persons convicted of traffic or misdemeanor offenses in City Court and time payment fees charged to persons who choose to pay their fines in installments. The security surcharge revenue must be used for security services and facility improvements at the City Court. The time payment fee revenue may be used for activities or costs associated with collecting fines. These revenues and any associated expenditures are tracked in this fund.

HURF (Fund 2050): This fund is used to track Highway User Revenue Fund (HURF) monies that the State of Arizona distributes to cities, towns and counties. This revenue source is commonly referred to as the gasoline tax although there are several additional transportation-related fees that comprise this revenue, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

There is a State constitutional restriction on the use of HURF revenues; they must be used solely for street and highway purposes such as maintenance, repair, reconstruction and roadside development. In Glendale, the fund supports street repair and maintenance, traffic signs and signals, street lighting and other street-related activities.

Transportation Sales Tax (Fund 2070): The Transportation Sales Tax Fund supports transportation services in Glendale. The fund is primarily supported by designated sales tax revenue received from Proposition 402 (0.5%). In 2001, Glendale voters approved a one-half cent adjustment to the City sales tax rate to fund a comprehensive package of transportation projects including expansion of public transit service, intersection improvements to reduce congestion, and other street-related services. One hundred percent of the revenues and operating expenditures are accounted for in this fund. A separate Transportation Capital Projects Fund exists to track transportation related capital expenditures that are paid for by the designated sales tax.

Typically, the City will issue revenue bonds to fund transportation capital projects and deposit the bond proceeds into the Transportation Construction Fund. Debt service payments are then funded with the revenues collected in the Transportation Sales Tax Fund. Each year the Transportation Sales Tax Fund transfers cash into the Transportation Debt Service Fund to cover debt payments on bonds backed by the transportation sales tax revenue. Transfers also can be made from the Transportation Sales Tax Fund to the Transportation Construction Fund to fund capital project construction on a cash basis.

Police Special Revenue (Fund 2080) and Fire Special Revenue (Fund 2090): In 1994, Glendale voters passed a citizens' initiative that increased the local sales tax by 0.1% to add police and fire personnel and related equipment. In September 2007, Glendale voters passed a separate initiative that increased the local sales tax by another 0.4%, bringing the total public safety tax rate to 0.5%, effective November 1, 2007. Both taxes specified that two-thirds of the revenue would go to police operations and one-third to fire operations.

Starting in FY14-15 all expenses related to "enhanced" public safety services, as defined through the previous ballot initiatives, are tracked within the Public Safety (Fire and

Police) General Fund operating budgets. A new costing methodology was developed to simplify the annual budget process and accounting for public safety sales tax-related expenditures. The basis for the new costing was developed by establishing a baseline service level per capita calculation at the time of the original initiatives (1994 and 2007) and then updating that calculation for today's service level and identifying the "enhanced services" per capita and applying a standard cost to those services. An annual transfer from the Public Safety Sales Tax (PSST) funds to the general fund provides direct reimbursement for the enhanced levels of service costs. This new methodology was developed as a result of an internal audit.

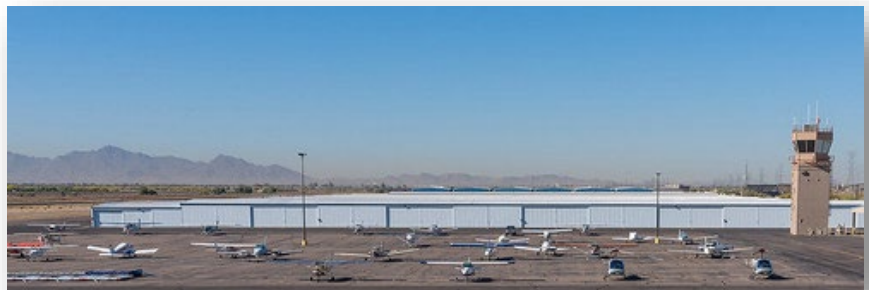
Training Facility Revenue (Fund 2200): All revenues and expenditures associated with the Glendale Regional Public Safety Training Center are tracked in this fund. The facility was built with capital contributions from the City of Glendale (74.8%), Maricopa County



Community College District (8.2%), City of Surprise (6.6%), City of Peoria (6.5%), City of Avondale (3.9%) and the federal government. The training center provides Fire and Police departments with the tools required to train new firefighters and conduct continuing education and training for fire and police personnel. Facility management operating costs are shared proportionately with the police and fire partners based upon the initial capital contribution. In addition, direct operating costs

incurred at the facility by the Glendale Police and Fire departments are shared with the partners of those respective disciplines/departments.

Airport Special Revenue (Fund 2130): This fund was established to track the operating revenues and expenses of the Glendale Municipal Airport. The long-range goal for the airport is to become a self-sustaining operation, at which time the Airport Special Revenue Fund will become an enterprise fund. The airport has already attracted more commercial business traffic with the development of Westgate, the Gila River Arena, State Farm Stadium and Camelback Ranch (spring training baseball facility). The



The Airport Special Revenue Fund is projected to receive a General Fund transfer of \$167,047 to augment projected revenue collections of \$1,009,496 in FY22-23.

Grant Funds: The City created several individual funds to track grants received from various federal, state and county sources. Individual funds allow the City to comply with the specific financial and reporting requirements of each grantor agency. Separate funds are used to track revenues received from the federal government and any associated expenditures with the HOME Grant (Fund 2010), Neighborhood Stabilization Program (Fund 2020), Neighborhood Stabilization Program III (Fund 2030), Community Development Block Grants (Fund 2040, 2041 and 2044) Emergency Shelter Grants (Fund 2150, 2151 and 2152), and American Rescue Plan Act (Fund 2161 and 4610).

The Community Action Program (Fund 2140) tracks grant funds received from Maricopa County. A Transportation Grant (Fund 2060) fund is used to track grant activity for projects covered by the Glendale Onboard transportation program and a fund titled Airport Capital Grants (Fund 2190) is used for any grant-related project involving the city airport.

Most other grants are tracked through the Other State and Local Grants Fund (Fund 2160). These grant funds come in on a reimbursement basis, so these funds typically do not carry a fund balance from year to year unless a specified grant award is expended over multiple fiscal years.

RICO (Fund 2170): Federal anti-racketeering laws permit law enforcement agencies to seize and sell property and proceeds acquired by individuals as a result of their involvement in certain types of criminal activities, such as the sale of illegal drugs. The City's RICO Fund tracks the revenue generated from such seizures as governed by the Racketeer Influenced and Corrupt Organizations Act. Expenditures backed by this revenue source must be made for purposes that improve public safety or crime prevention programs and cannot be used to supplant existing funding for law enforcement purposes. The Police Department manages all expenditures from this fund in accordance with federal requirements.

Parks & Recreation Designated (Fund 2180): The Public Facilities, Recreation & Special Events Department has agreements with several local school districts to cover the maintenance of City pools located on school property and jointly owned City/school district parks. The school districts and the City make payments into the fund to cover major maintenance and restoration costs. The fund balance is projected to decrease from \$241,915 to \$185,175 in FY22-23 as a result of planned expenditures related to designated facilities. This fund also includes a separate division used to track the costs associated with the maintenance of the Elsie McCarthy Park in accordance with a generous donation made by a private party and designated for this purpose only.

Debt Service Fund Group

Bond financing is the primary financing mechanism for long-term capital projects and infrastructure. The City's debt management plan is an important tool and addresses debt issues for this and other financing mechanisms that the City is allowed to use. Outstanding debt, debt limitations, voter authorization and cash flow projections are reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the debt service budget. Depending on the need and the

type of project being financed, several different types of bonds are available to the City. Separate funds are used to track payments made on the City's outstanding debt obligations. Each type of debt (General Obligation, Revenue Bonds, Excise Tax and Municipal Property Corporation) is tracked separately. Fund balances fluctuate according to established debt payment schedules.

The City's debt policies and long-range debt management plans are described in detail in the *Capital Improvement Plan, Debt Service* section of this document and the associated debt schedules which show the principal and interest payments by year are included in the *Schedules* section.

General Obligation (G.O.) Bond Debt (Fund 3010): G.O. bonds require voter authorization and are backed by the taxing authority of the City. These bonds finance projects that Council selects as part of the annual budget process. Arizona law limits the amount of G.O. bonds the City can have outstanding based on the limited property value of both commercial and residential property located within the City limits. More information about G.O. bonds can be found in the *Capital Improvement Plan* section of this document. Secondary property tax revenue is recorded directly into this fund and used to pay G.O. bond debt.

The FY22-23 secondary property tax rate will decrease from \$1.3409 to \$1.2977. Council will continue to perform annual reviews of the property tax rates to ensure future tax rates are set in accordance with required debt service obligations.

Municipal Property Corp (MPC) Bond Debt (Fund 3030): The MPC is a non-profit corporation organized under the laws of the State of Arizona to assist the City in the acquisition and financing of municipal projects and facilities. MPC bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. The amount of MPC bonds that can be issued is limited by the City's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues. More information about MPC bonds is found in the *Capital Improvement Plan* section of this document.

Excise Tax Bonds (Fund 3050): Excise Tax bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. This fund was created in FY17-18 as a result of bond issue/refinancing. All debt service is paid for through sales taxes collected in the General Fund and then transferred to this debt service fund.

HURF Debt Service (Fund 3020) and Transportation Debt Service (Fund 3040): Highway User Revenue Fund (HURF) or "Street" bonds were used for street projects that are backed by a pledge of the HURF monies the City receives from the State. Street capital projects financed with HURF monies require voter authorization. Given the legislative uncertainty regarding how future HURF revenue will be distributed, these contributions will be monitored closely going forward. The debt service for this fund was paid off in FY15-16, however due to anticipated future bond issues the fund will remain active.

The Transportation Debt Service Fund is used for the payment of debt service on revenue bonds used to finance projects that are backed by the designated city sales tax for transportation. This type of revenue bond does not require voter authorization.

COPS's Debt Service (Fund 3060): This fund was created in FY21-22 for the issuance of Certificates of Participation (COPs) and payment to Public Safety Personnel Retirement System (PSPRS) to fund the city's unfunded liability for police and fire personnel to 90% funded. The debt service is paid by the General Fund.

Capital Projects Fund Group

Construction funds account for financial resources used for the acquisition or construction of major capital facilities and equipment. They are based on the type of general obligation bonds and other types of long-term financing the City issues. Considerable detail on planned capital projects, their potential operating impacts on the General Fund, Enterprise Funds, debt policies and tax implications are included in the *Capital Improvement Plan* section of this document. Any remaining fund balances in the capital construction funds are appropriated to contingency to cover unanticipated project costs or the unanticipated acceleration of key projects.

Development impact fees have been another source of funds used for constructing major city infrastructure. These are based on the type of development impact fees the City collects from developers to address the City's capital costs associated with accommodating growth. Separate funds are used to track the collection of fees associated with the construction of libraries, fire and police facilities, parks, roadway improvements, etc. Further information about these types of funds is included in the *Capital Improvement Plan* section of this document.

Trust (Permanent) Fund Group

Cemetery Perpetual (Fund 8010): The purpose of this fund is to provide future monies sufficient to pay all or a portion of the operational and maintenance expenses of the Glendale Memorial Park Cemetery when operations no longer produce revenue. All revenues from sales of lots, headstones, domes, appurtenances, and services provided through the operation of the cemetery are deposited to the City's General Fund.

Cash is invested pursuant to the City's investment policy and related investment earnings accumulate in the perpetual care fund. Although monies may be withdrawn from the fund for cemetery expansion and improvements, none are budgeted in FY22-23. Interest income of \$26,000 results in a projected FY22-23 ending fund balance to \$6.2 million, of which the entire amount is appropriated as contingency and can only be used pursuant to the perpetual care fund ordinance.

Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, and 6040): The Water/Sewer Enterprise Fund supports the provision of water and sewer service to Glendale residents and businesses. It is completely self-supported through water sales, sewer user fees and other related

user fees. The fund receives no tax revenue and pays an annual contribution to the General Fund for administrative support services such as personnel, finance, and legal services that General Fund departments provide. If the General Fund departments did not provide these services, the enterprise fund would have to contract with outside vendors to receive the services.

All revenues and expenditures associated with providing water services to citizens and businesses in Glendale are captured in Fund 6020 (Water). All activity associated with providing wastewater services is recorded in Fund 6030 (Sewer). Fund 6040 (Water & Sewer bond Debt Service) is used to track activity related to revenue bond financings covering capital improvement projects. Fund 6020 is also used to capture expenditures that are incurred on behalf of both water and sewer operations. For example, administration costs associated with providing oversight to both operations, as well as the expenses associated with the customer service division of the Budget and Finance Department, which handles the billing accounts for both water and sewer operations, are recorded in Fund 6020.

The Water/Sewer Enterprise fund balance is expected to decrease from \$63.5 million to \$35.0 million in FY22-23, due to planned capital expenditures totaling \$80.5 million. Examples of FY22-23 capital projects include groundwater treatment plant improvements, water reclamation facility improvements, as well as planned line replacements and extensions. A revenue budget of \$145.9 million offsets the operating and debt service expenditures. The annual operating budget includes estimated expenses for salaries, electricity, chemical treatments, supplies, and equipment totaling \$66.6 million.

Landfill (Fund 6110): The Landfill Enterprise Fund supports the operation of the Glendale Landfill. Customers, including City departments and private haulers, pay tipping fees (based on tonnage disposed) to use the City's landfill. City Code requires that any excess of budgeted revenues over budgeted expenditures be reserved each year for major landfill improvements, major equipment purchases and the eventual closure costs.

The Landfill fund balance is expected to decrease from about \$14.6 million to about \$1.3 million in FY22-23, primarily due to anticipated large capital expenditures. The FY22-23 operating budget totals \$10.5 million and planned capital expenditures related to stormwater controls, gas system modifications and heavy equipment purchases total \$16.5 million. The FY22-23 projected revenues total \$13.8 million.

Solid Waste (Fund 6120): This fund supports refuse collection and disposal services to homes and businesses in the city. It is supported through monthly charges paid by solid waste customers. The divisions in the Solid Waste Enterprise Fund pay the Landfill Fund to dispose of solid waste at the landfill. The fund balance is expected to decrease from \$531 thousand to \$236 thousand in FY22-23. Capital expenditures of \$4.6 million and operating expenditures of \$20.1 million exceed projected revenues of \$24.4 million.

Housing Public Activities (Fund 6130): The Housing Fund supports Glendale's public housing program that is part of the Community Services Department. The fund has a \$16.9 million operating budget that is primarily funded through federal grant revenues.

In addition to the federal grant revenue from the Department of Housing and Urban Development (H.U.D), the City's General Fund contributes annual funding to offset the cost of personnel administrative expenses. FY22-23 projected revenues total \$16.5 million, and the scheduled General Fund transfer is \$452,563.

Internal Service Fund Group

Risk Management (Fund 7010) and Workers' Compensation (Fund 7020): The Risk Management and Workers' Compensation Trust Funds support the activities of liability insurance and workers' compensation coverage for the City. Income to the funds comes from premiums charged to each City department based upon several factors including the number of employees, job classifications, size of operating budget, actual claims history, etc. The funds are used to pay claims against the City and to cover premiums for certain types of outside insurance coverage.

The Risk Management Fund is projected to end FY22-23 with approximately a \$3.9 million fund balance. The Workers' Compensation Fund ending fund balance is projected to be approximately \$11.5 million in FY22-23. This is based on Council's direction to maintain adequate reserves for this fund in accordance with the Industrial Commission of Arizona's guidelines and requirements.

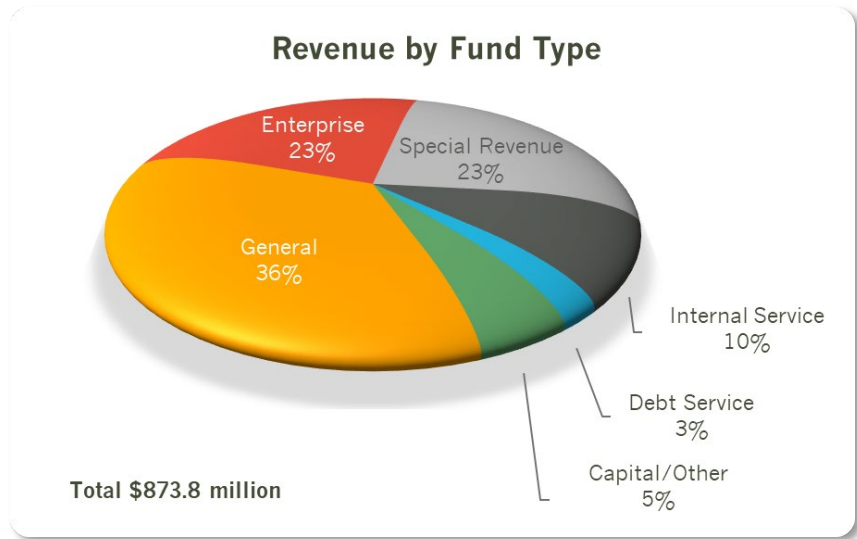
Benefits Trust (Fund 7030): The Benefits Trust Fund was created in FY00-01. An actuarial study of health insurance funding recommended the creation of a separate fund as the best way to develop reserves to meet future cost increases for health-related insurance. During the course of a year, employer and employee contributions for medical, dental and vision insurance are deposited into this fund. Income to the fund comes from premiums charged to each City department based upon employee coverage elections made each year during open enrollment (employer portion). The fund also receives contributions from employees, both current and retired. Premium payments to insurance carriers and related claims expenses are made directly from the fund. The ending fund balance and any contingency appropriation serves as a reserve to cover incurred but not reported claims, as well as a stabilizer against rising health care costs.

Fleet Services (Fund 7040): The Fleet Services Fund is used to track income and expenses of the internal services provided to City departments. The Fleet Services Fund specifically covers vehicle maintenance needs and fuel purchased for City vehicles.

Technology and Technology Projects (Fund 7050 and 7060): The Technology and Technology Projects Funds are used to track income and expenses of the internal services provided to City departments for telephone services, information technology services, and support. The Technology Fund specifically supports all the City's computers and hardware and software. This includes both the everyday operations and the replacement of equipment. City departments pay for these services on an allocation base. The funds are designed to balance, with the rates (revenues) set to recover the actual expenses each year. An exception to this general practice occurs with the Technology Projects Fund for which a fund balance may accrue in anticipation of future upgrades and potential carryover of project funding.

REVENUES

Total revenues available to the City in FY22-23 from all sources are \$873.8 million, of which \$314.6 million or 36% goes into the General Fund (GF) group. Other revenues include Enterprise Funds at 23% or \$200.6 million, which are mainly generated through user fees. Special Revenue Fund sources at 23% or \$203.7 million are restricted for the special purpose of each fund's activity. The three largest of this type are the Transportation Sales Tax Fund at \$42.4 million, the Public Safety Sales Tax Funds at \$37.8 million, and the Other Grants Fund at \$70.7 million which includes Federal and State grants.



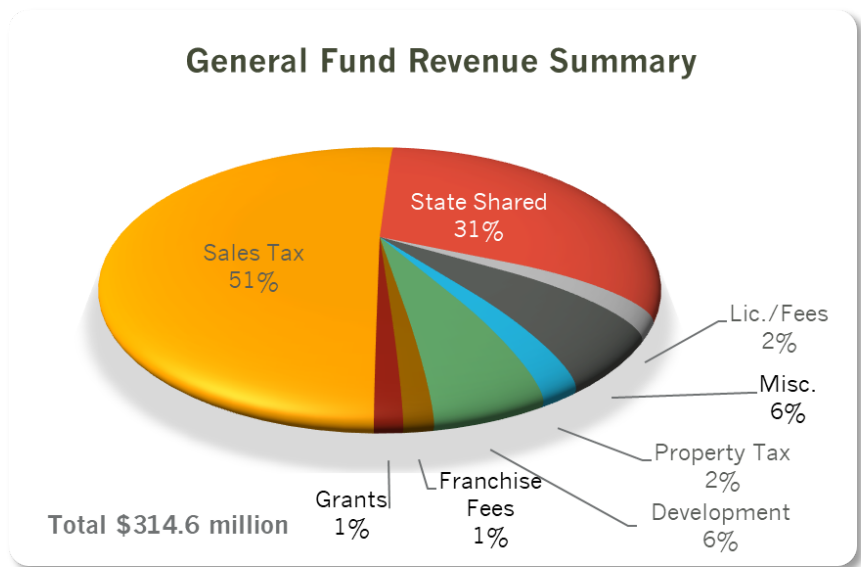
General Fund Group

General Fund (Fund 1000)

For FY22-23, total general fund revenue is expected to grow in line with the economic forecast from local and state experts. The City expects to collect \$314.6 million in total General Fund (GF) revenue in FY22-23.

The City's General Fund revenue projection is based on many factors such as the following:

- historical trend data;
- projected changes in state and local population, disposable personal income, retail sales and inflation;
- economic forecasts of state and local economic activity provided by experts on the Arizona economy;
- economic forecasts of overall national economic activity; and
- statistical analyses.

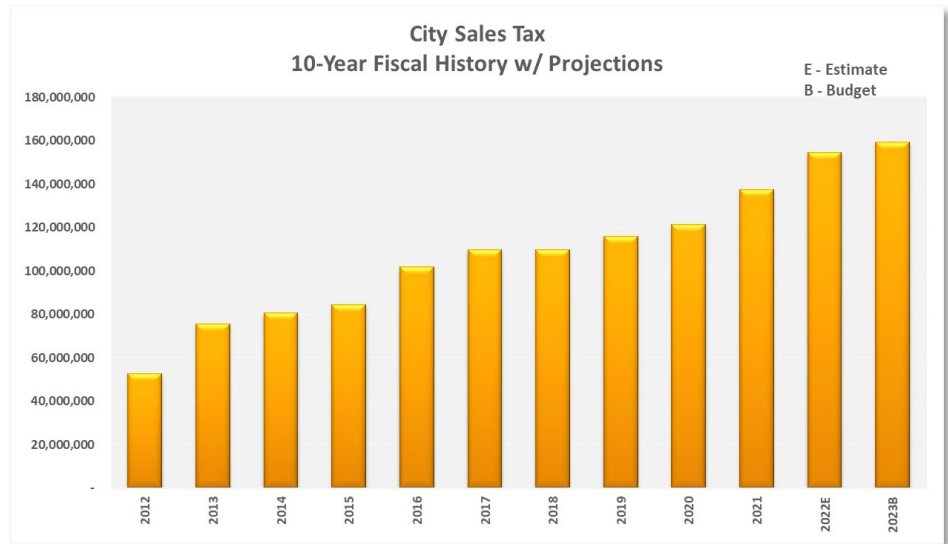


The two major sources of revenue for the General Fund continue to be city sales taxes and state-shared revenues. They have comprised between two-thirds and three-fourths of the GF revenue since FY01-02. For FY22-23, city sales tax, state sales tax, state income tax and motor vehicle in-lieu revenues are expected to comprise 82% of the \$314.6 million GF revenue, or \$255.4 million.

City Sales Tax

City sales tax represents the largest category of general fund revenue. In June 2012, the City Council approved an increase of 7/10^{ths} of one cent in city sales tax across all categories (such as retail, restaurants and bars), except for residential rental as State law restricts increases to residential rental sales taxes. The 7/10^{ths} of one cent increase does not apply to single item purchases over \$5,000, such as automobiles.

The sales tax rate increase became effective on August 1, 2012, with a 5-year sunset provision. The “sunset” provision was rescinded by Council action and a new ordinance was adopted at the June 24, 2014 Council meeting. The new ordinance states that the sales tax rates will be reviewed each year during the budget process. Prior to August 2012, the last time the

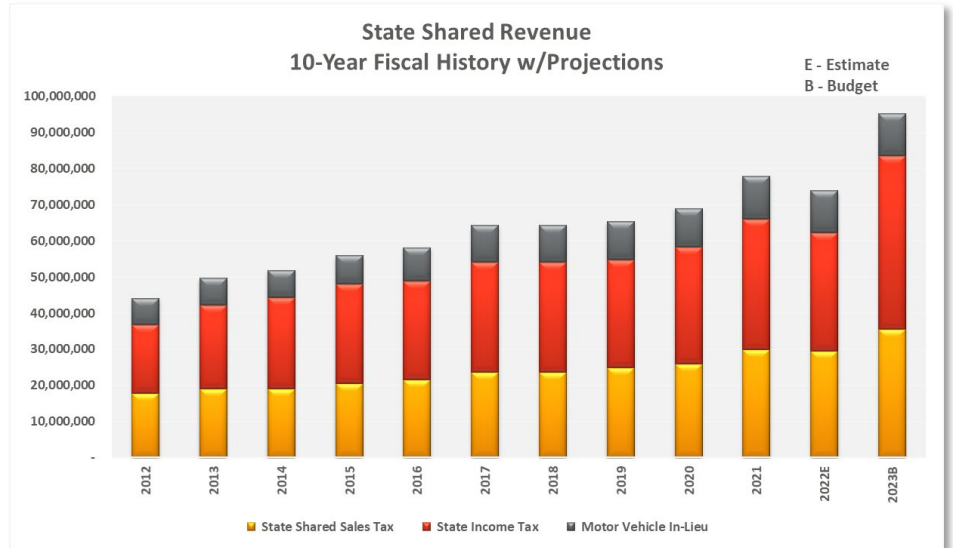


City increased its general sales tax rate was in July of 1993 (excluding the designated sales tax rates for transportation and public safety, both of which were implemented after the voters approved the related propositions). With the rate increase, the general fund receives 1.9% of the City’s 2.9% sales tax rate, with the remaining 1.0% designated for public safety (0.5%) and transportation (0.5%).

This revenue represents 51% of General Fund revenue and is the Fund’s largest source. The General Fund portion of city sales tax pays for general government operations. It also is the one significant revenue source over which the Council has authority, unlike the state sales tax, state income tax, gas tax or vehicle license fees. For FY22-23, the revenue budget is \$159.5 million, which is a 23% increase from the FY21-22 budget. The projected increase is due to robust retail and construction sales tax activity.

State-shared Revenues

State-shared revenues include state income tax, state sales tax and motor vehicle in-lieu tax. These three revenue sources are shared with all cities and towns throughout the state. In FY08-09, revenues began declining, resulting in four consecutive years of reductions. In FY12-13, these revenues began recovering and now state-shared revenue is expected to grow to \$95.2 million by the end of FY22-23, 30.7% more than the FY21-22 budget of \$72.9 million.



The distribution of state sales and income tax revenue is based upon the relation of the city’s population to the total state population, while the distribution of motor vehicle in-lieu revenue is based on the city’s population in relation to the total incorporated population of Maricopa County.

Prior to the 2010 Census, Glendale was just under 5% of the state’s total population; with the 2020 Census, Glendale is now about 3.4% of the state’s population. While the distribution method is proportional on a per person basis, more mature cities like Glendale typically experience a decrease in their portion of state-shared tax revenues as growing cities tend to receive a greater share of the revenue distribution.



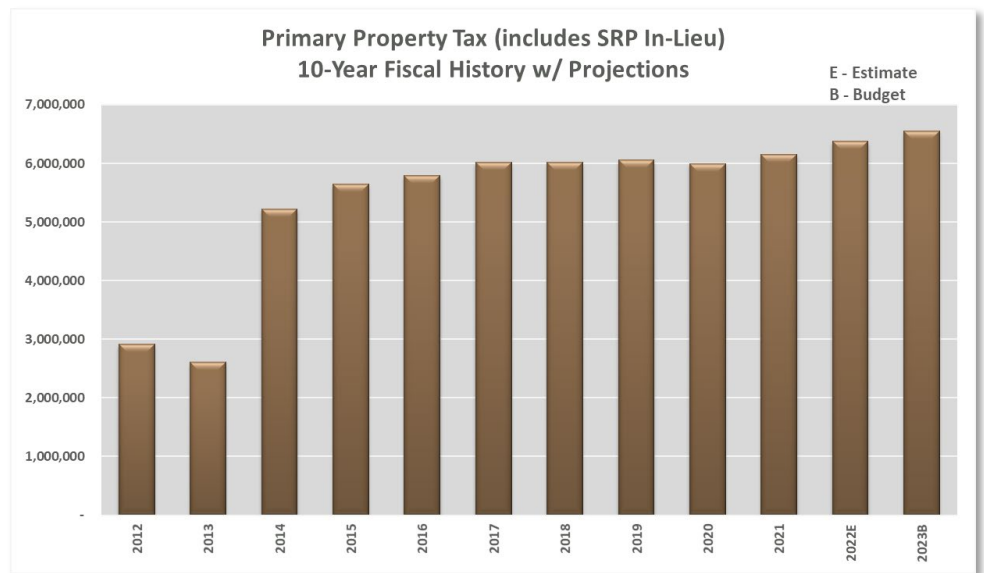
The most significant component of state-shared revenue is income tax, and it is primarily driven by personal income rather than business income. Personal income tax receipts comprise about two-thirds of all Arizona income tax receipts. Income tax revenue distribution to the cities lags by two years. This means the state income tax

distribution for FY22-23 will reflect the income tax the state collected in FY20-21. The state's 2021 income tax receipts were higher than the 2020 receipts. As a result, Glendale's share of state income tax revenue is expected to increase by \$17.8 million from \$30.1 million in FY21-22 to \$47.9 million in FY22-23.

State sales tax revenues are distributed to cities and towns based on current year collections. State sales tax distribution is based on a formula by which varying percentages of different types of sales taxes – such as retail – are used to calculate the distribution amount. The projection for FY22-23 is \$35.5 million. The FY22-23 motor vehicle in-lieu tax projection is \$11.8 million, which is a slight increase from the budget of \$11.7 million in FY21-22.

Primary Property Tax

Arizona's property tax system consists of two tiers. The primary property tax levy has state-mandated maximum limits, and a city can adopt a rate anywhere between \$0.00 and the rate that yields the maximum limit under State law. Primary property tax revenue can be used by a city for any purpose. The primary property tax revenue is included in the GF operating budget. For



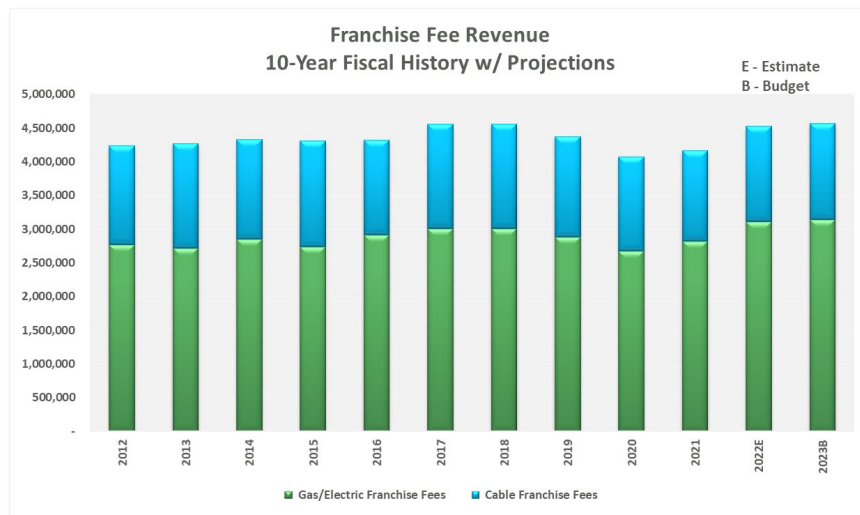
FY22-23, the primary property tax rate will not increase. As a result, the increase in primary property taxes received from FY21-22 to FY22-23, or \$178,320, is attributed to new properties only.

The secondary property tax levy is the second tier of the Arizona property tax system. Secondary property tax is restricted to the payment of principal and interest on general obligation (G. O.) bonds and is discussed in more detail in the Budget Summary - Expenditures section on page 107 of this document.

Salt River Project (SRP) in-lieu revenue represents the quasi-governmental agency’s payment in-lieu of a property tax, which it is exempt from paying. This revenue source is projected at \$288,413 for FY22-23.

Franchise Fees

Franchise fees are paid to the City by the electric, gas and cable companies operating within the city. These fees increase when the various utilities increase their rates and, to a lesser extent, when their customer base within the city grows. In all cases, the fees due to the City are based on gross receipts for the franchised organization. The FY22-23 budget of \$4.6 million only slightly higher when compared to FY21-22. Collections have been relatively level since FY09-10 due to minimal customer growth and competition from alternate service providers.

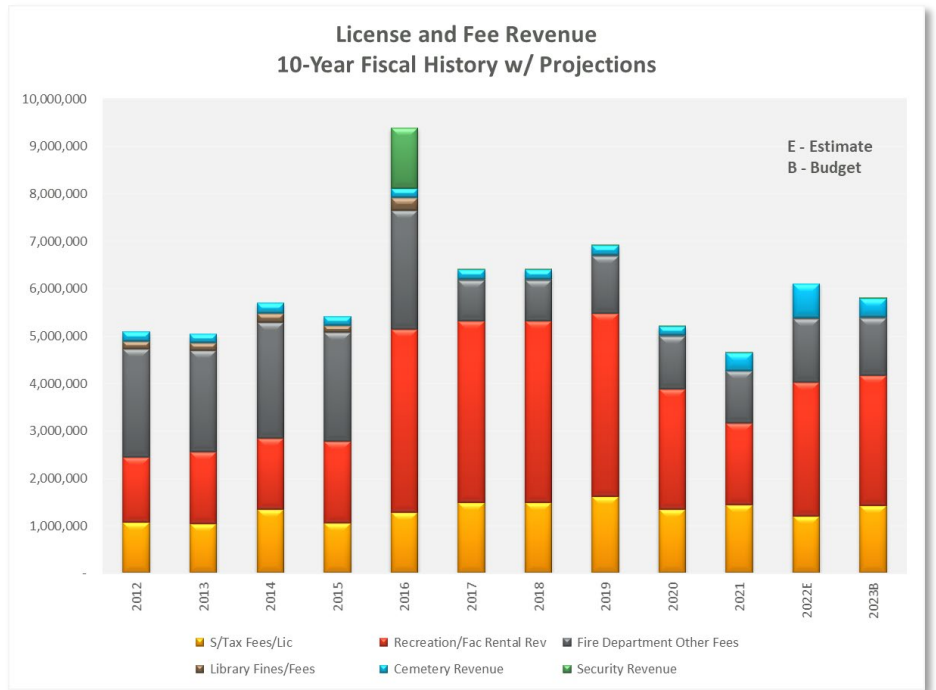


Development Fees

Development-related fees include building permits, right-of-way permits, plan check fees, planning and zoning fees, engineering and traffic engineering plan check fees, fire service-related development fees and miscellaneous development related fees. These sources essentially reflect a range of activities related to commercial and residential development and construction. The estimated revenue in FY22-23 is \$18.1 million.

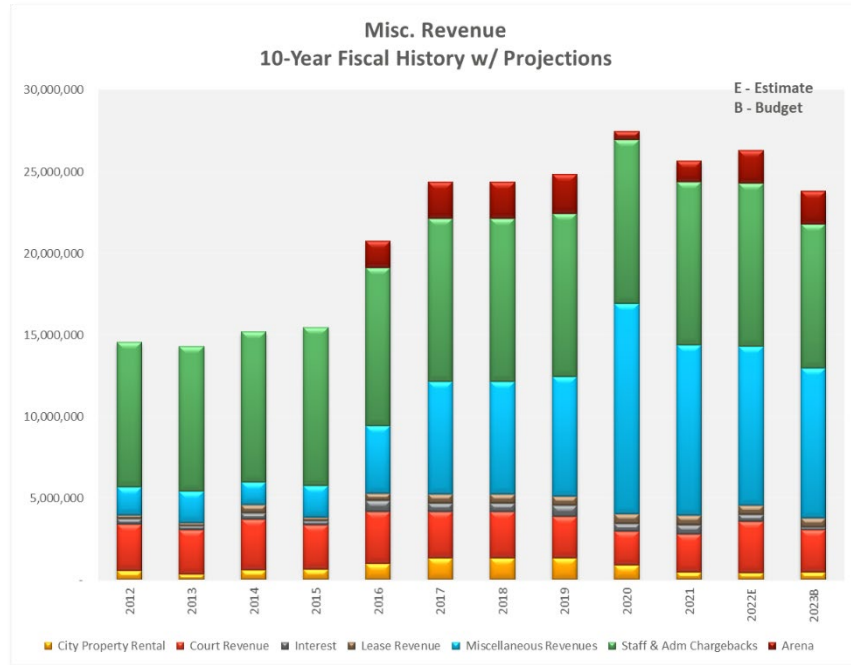
License and Fee Revenues

This revenue category includes business and professional licenses, sales tax licenses, liquor licenses, recreation revenues, fire department fees not related to construction development, library fines and fees, cemetery fees, and rental income from the use of City facilities. As a group, these sources are expected to generate \$5.8 million in FY22-23.



Miscellaneous Revenues

This revenue category includes staff and administrative chargebacks, miscellaneous revenues (e-billboard rental income, police department impound administrative fee, police department false alarm fee, application fee for pawn shop/resale store, etc.), lease revenue (capital lease and wireless cell site rental), interest revenue, court revenue and City property rental. The main revenue source for this category is miscellaneous revenue, estimated at \$9.2 million for FY22-23. The next largest category is staff and administration chargebacks of \$8.8 million followed by court revenue estimated at \$2.6 million and arena fees which are estimated at \$2.0 million.



The Glendale City Court collects fines for parking and traffic violations, and civil and misdemeanor criminal cases. Traffic fines represent the largest portion of court revenues. The revenue generated from fines is subject to statutory changes made by the Arizona State legislature and can be affected by changes in traffic enforcement practices.

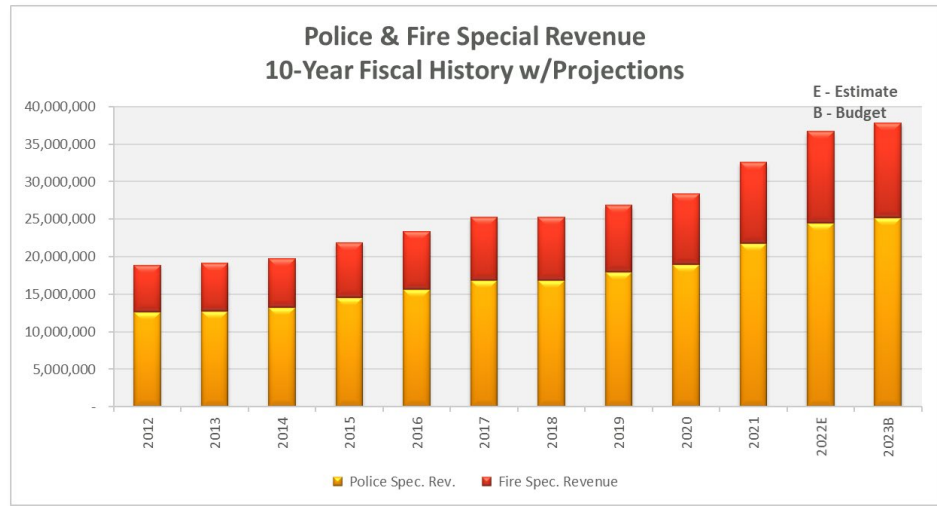
Special Revenue Fund Group

Police and Fire Sales Tax (Funds 2080 & 2090)

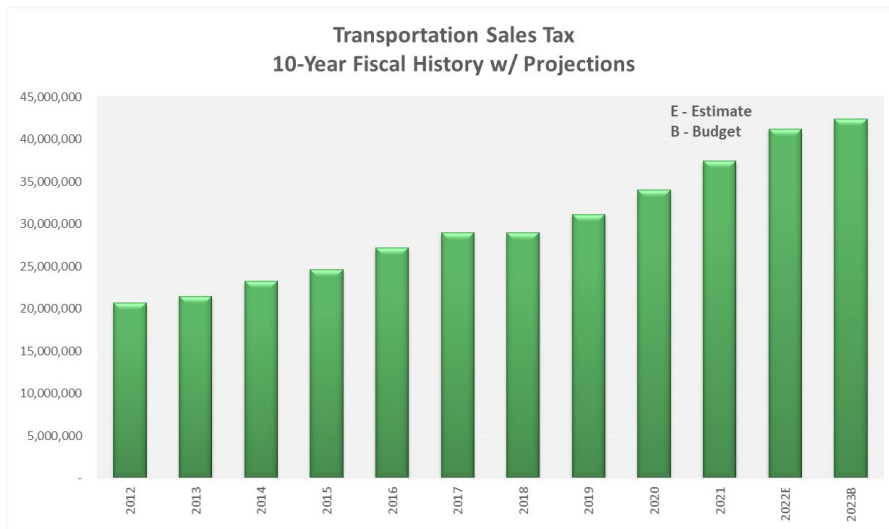
The source of revenue for these funds is the 0.5% dedicated sales tax levied within the city boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). The revenue is deposited in the Police (Fund 2080) and Fire (Fund 2090) special revenue funds to pay for police and fire services. A sales tax rate of 0.1% was originally adopted by voters on March 15, 1994, under Proposition 200 to fund police and fire personnel and related equipment. On September 11, 2007, Glendale voters approved Proposition 401 to increase the designated sales tax rate to 0.5%, with an effective date of November 1, 2007, to enhance public safety funding.

The original one-tenth rate includes food for home consumption (e.g., groceries) while the additional four-tenths rate excludes food for home consumption. Two-thirds of the total revenue is allocated to police and one-third to fire. This revenue is subject to the same fluctuations as the general sales tax although may vary slightly due to the exclusion of the rate on food for home consumption.

The FY22-23 revenue projection is \$25.2 million for Police and \$12.6 million for Fire. Changes to the accounting methodology for these two special revenue funds now track the entire cost of Police and Fire operations within the General Fund. Dedicated sales tax revenues are used based on a cost of service formula that is calculated annually to determine the estimated costs to provide “enhanced” public safety services based on the ballot language and City ordinances restricting use of the special revenue to the enhancement of public safety services. The costing methodology is calculated taking the base year of service, prior to each election year and analyzing the cost of service on a per capita (cost per 1,000 residents) amount. The increases in population along with the increased cost and types of services provided are considered each year to come up with a new cost of service and allowable sales tax use.



Transportation Sales Tax (Fund 2070)



The primary source of revenue for this fund is the 0.5% sales tax levied within the city’s boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). The revenue is deposited in the Transportation Sales Tax Fund (Fund 2070). Proposition 402 was approved by Glendale voters on

November 6, 2001. This proposition called for a designated sales tax rate of .05% to pay for the costs of creating and implementing a comprehensive transportation plan to improve traffic flow, relieve traffic congestion, increase transportation choices, reduce air pollution, promote economic vitality and provide for regional transit connections. It is

expected to generate an estimated \$41.4 million in FY22-23, which reflects a 31.2% increase from the estimated revenue for FY21-22.

Other sources of FY22-23 revenue within the Transportation Sales Tax Fund include \$87,166 in transit revenues, \$622,838 interest revenue and \$279,894 in miscellaneous revenue. In total, transportation sales tax fund revenues are projected to be \$42.4 million in FY22-23.

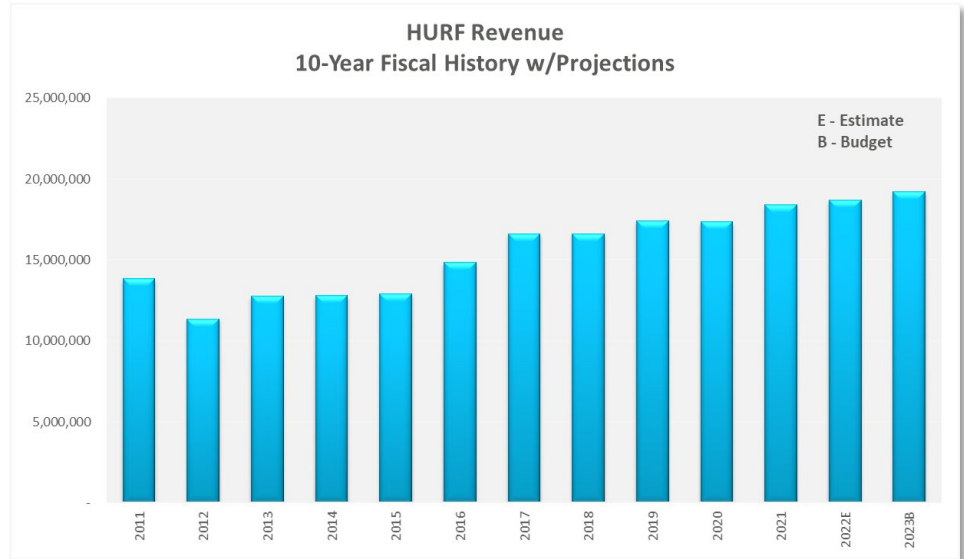
Highway User Revenue Fund (HURF) (Fund 2050)

The source of this fund's revenue is the State's Highway User Revenue Fund (HURF). HURF is commonly called the gasoline tax although there are several additional transportation-related fees that comprise this revenue source, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

The State distributes the revenue based on a complex distribution formula that spreads a portion of the money across the state solely based on population while the remaining money flows to those areas with the highest gasoline and other fuel sales. This revenue must be accounted for separately and used only for eligible street and highway purposes.



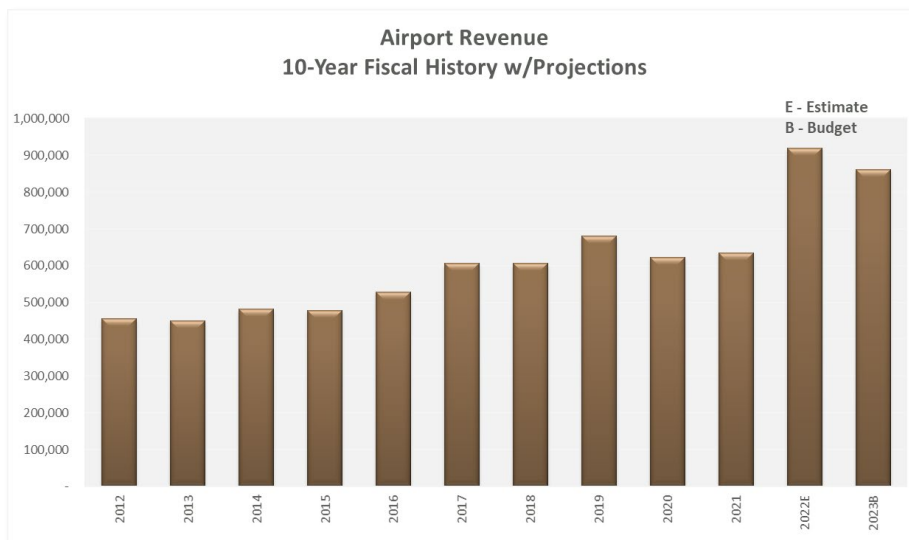
HURF collections are affected by the general health of the economy, as well as the vigor of specific industries such as tourism and trucking. The Arizona State legislature has made formula modifications from time to time that have affected Glendale’s share of HURF dollars. Formula modifications that reduced the distribution of revenue to cities and towns occurred during the recession.



These modifications, along with the decline in the volume of fuel sales, explain the steady reduction of HURF revenues distributed to Glendale for FY07-08 through FY11-12. HURF collections in FY22-23 are expected to be \$19.2 million, which reflects an increase of \$1.6 million over the FY21-22 budget.

Airport (Fund 2130)

Airport revenues consist of user fees, lease proceeds, commercial activities, and other fees, and are projected to generate \$862,449 FY22-23.



This fund is supplemented with \$147,047 from the General Fund to support the cost of airport operations. Airport user fee revenue comes from activities such as transient tie down fees and tenant fees. The strategic goal for airport is to become a self-sustaining

operation. Glendale is aggressively pursuing additional airport facility users with the goal of airport self-sufficiency. Sporting events and concerts held at Gila River Arena and

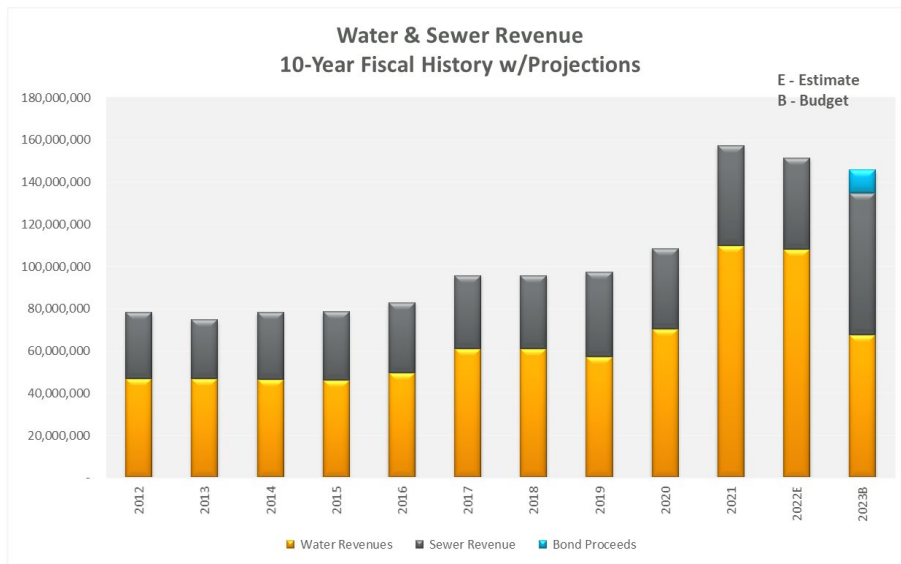
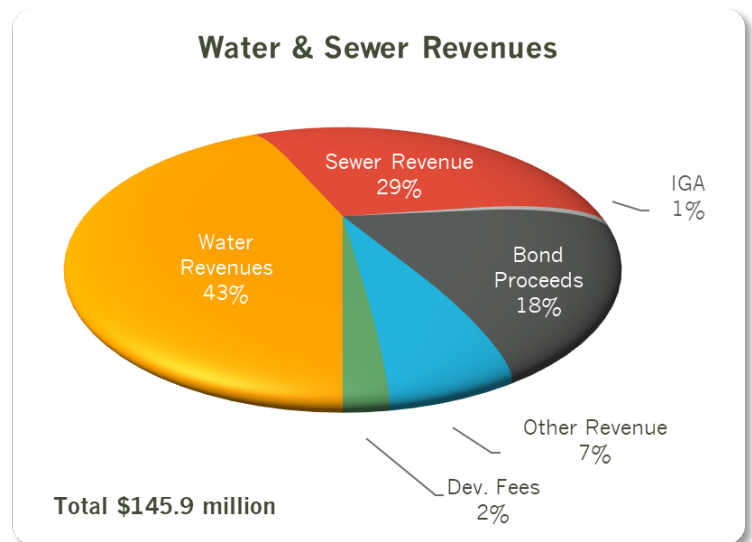
State Farm Stadium attract corporate jet customers and are expected to provide additional business opportunities for the airport.

Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, 6040, 6050, 6060, 6071, 6080, 6090 & 6101)

Water and Sewer user fees are budgeted at \$106.2 million for FY22-23. Most of this revenue is derived from user fees for delivery of water and sewer services.

Total water and sewer revenues are budgeted at \$145.9 million and include other sources such as Development Impact Fees (DIF), projected at \$3.2 million, and \$26 million in bond proceeds.



Staff prepares water and sewer revenue projections by applying several factors such as historical trend data, statistical analyses, and economic and legal considerations. Water and sewer rate increases were approved by Council in October 2021, and went into effect in January 2022.

Landfill (Fund 6110)

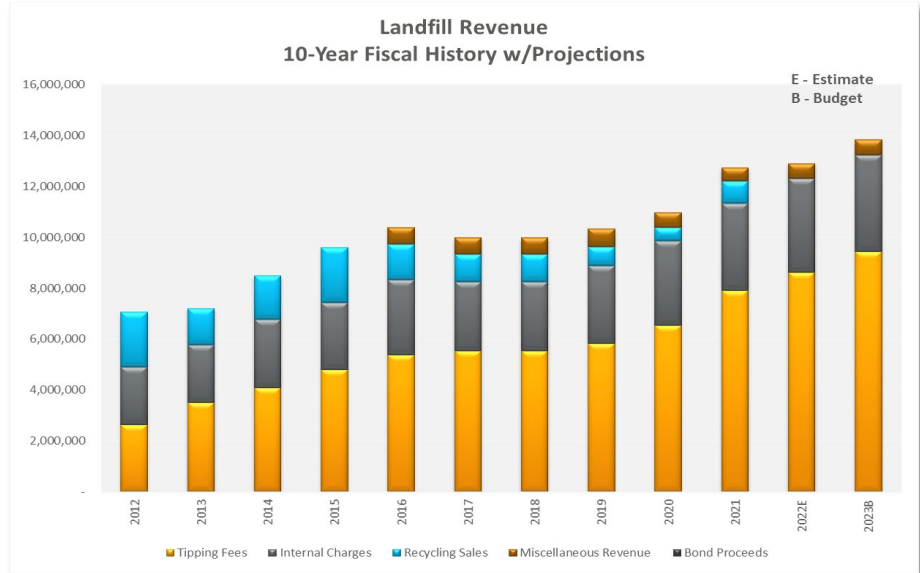
The City annually reviews the five-year financial plan for the Landfill Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures and service demands. Budget decisions are largely based on this long-range plan.

Various rates are charged to the landfill customers based on activity and location of the customer. Internal customers (City Departments) and residents pay a reduced tipping fee. External customers, outside of the city, usually pay a higher rate to help offset the rising cost of using future landfill spaces. The internal and residential tipping fees are

projected to generate \$9.4 million in revenue for the Landfill. The tipping fees paid by private haulers, as well as businesses and individuals not located in Glendale, will continue to be a higher rate per ton in FY22-23.

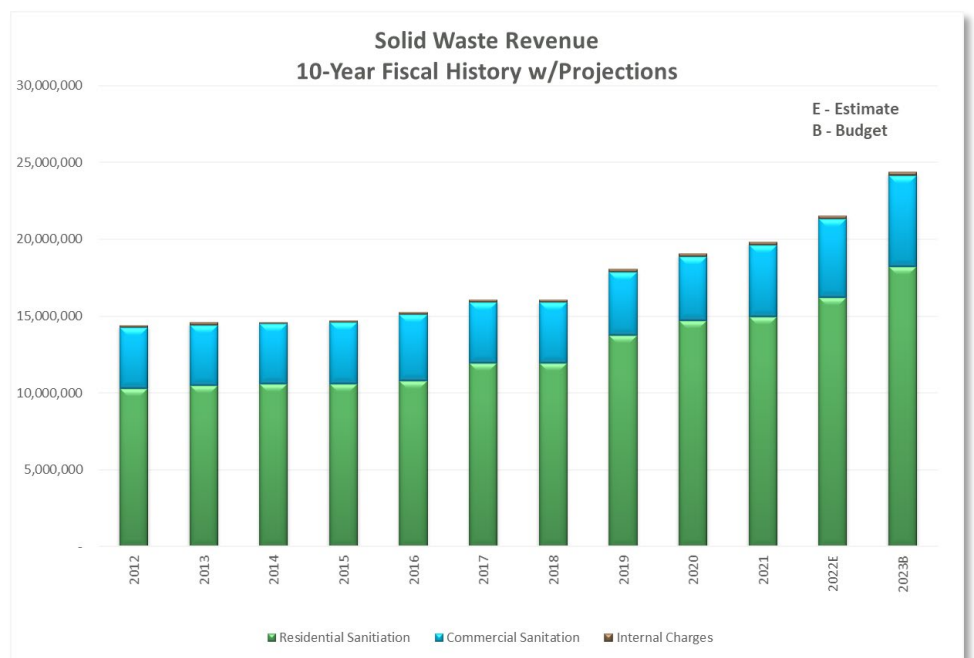
Staff prepares landfill revenue projections by applying several factors such as historical trend data, statistical analyses,

economic and legal considerations, as well as consulting with an independent consulting firm. In FY22-23, the recycling sales program is projected to bring in \$650,000 which is a decrease of \$85,564 from the FY20-21 budgeted amount of \$735,564 million. The recycling program has been reduced due to less available markets for the sale of recycled materials. Additional miscellaneous revenue comes from interest earnings, impact fees, chargebacks and other fees, accounting for \$585,148. Total projected revenues for FY22-23 are \$13.8 million.



Solid Waste (Fund 6120)

The City annually reviews the five-year financial plan for the Solid Waste Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures and service demands. Budget decisions are largely based on this long-range plan as well as other factors such as historical trend data, statistical analyses, and economic and legal considerations. Landfill fees for the disposal of the solid waste collected from



residences and businesses represent a significant part of the expenses incurred by the solid waste enterprise operation. Consequently, adjustments to landfill rates have a major impact on solid waste rates.

During FY16-17, the City underwent a comprehensive rate analysis for Solid Waste services. A Utility Advisory Committee, comprised of citizens, was established to help the City throughout the rate study process. The rate increase was approved and went into effect in January 2018.

The FY22-23 total revenue of \$24.4 million comes primarily from two sources: residential collection fees, projected at \$18.2 million; and commercial collection fees, projected at \$5.9 million. The residential and commercial collection programs account for 99% of solid waste revenue.

EXPENDITURES

The FY22-23 operating budget totals \$546 million, which is a 16% increase over the FY21-22 operating budget of \$471 million excluding the one-time appropriation of \$260 million for the Certificates of Participation (COPs), which were issued to pay down unfunded liability in the Public Safety Personnel Retirement System (PSPRS). The budget continues to focus on Mayor and Council key priorities and reflects economic conditions that continue to challenge local government. This graph shows five years of historical operating budgets.

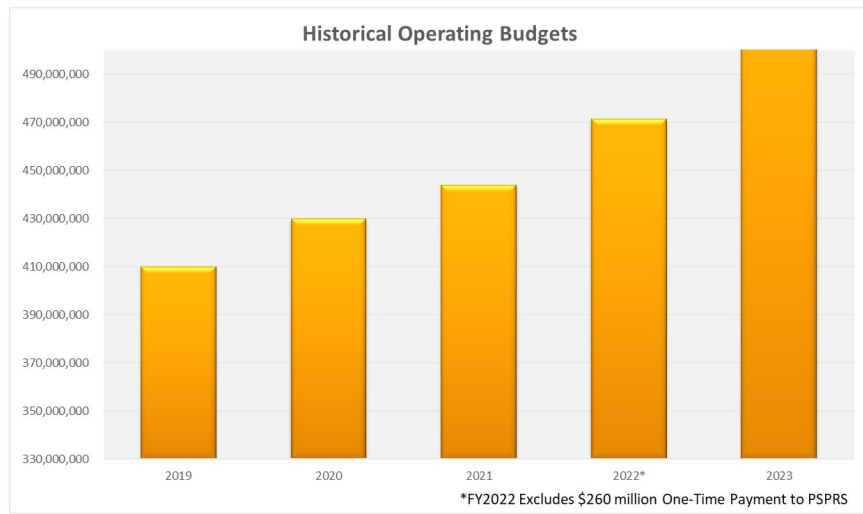


Table 1 on the following page shows the year-over-year changes in the operating budgets for the City’s largest operating funds within the general, special revenue, capital, enterprise, and internal service fund groups. It also calculates the percentage change for the fund from the FY21-22 operating base budget. The operating summary that follows Table 1 describes each of these main fund groupings and provides explanations for significant changes year-over-year. Table 1 describes each of these main fund groupings and provides explanations for significant changes year-over-year.



Table 1

| Comparison of Operating Budgets | | | |
|---|-----------------------|----------------------|-----------------|
| Fund Name | FY 2022 | FY 2023 | % Change |
| General (1000) | 221,625,028 | 255,347,371 | 15.2% |
| Vehicle Replacement (1020) | 3,183,397 | 5,723,836 | 79.8% |
| Sub-Total General Fund Group | 224,808,425 | 261,071,207 | 16.1% |
| Transportation Sales Tax (2070) | 14,606,120 | 16,451,263 | 12.6% |
| Highway User Revenue Fund (2050) | 12,149,658 | 13,139,718 | 8.1% |
| Other Federal & State Grants (2160) | 6,267,956 | 7,830,532 | 24.9% |
| RICO Funds (2170) | 1,697,505 | 1,616,013 | -4.8% |
| C.D.B.G. (2040,2041,2044) | 7,724,098 | 7,684,488 | -0.5% |
| Home Grant (2010) | 1,801,534 | 5,586,505 | 210.1% |
| Neighborhood Stabilization Program (2020) | 104,220 | 634,264 | 508.6% |
| Neighborhood Stabilization Program III (2030) | 227,300 | 227,300 | 0.0% |
| All Other Funds | 23,132,478 | 24,828,634 | 7.3% |
| Sub-Total Special Rev Fund Group | 67,710,869 | 77,998,717 | 15.2% |
| Water/Sewer (6020-6101) | 60,666,683 | 66,602,681 | 9.8% |
| Landfill (6110) | 10,382,964 | 10,518,618 | 1.3% |
| Community Housing Services (6130) | 15,100,998 | 16,940,066 | 12.2% |
| Solid Waste (6120) | 17,928,212 | 20,110,788 | 12.2% |
| Sub-Total Enterprise Fund Group | 104,078,857 | 114,172,153 | 9.7% |
| Benefits Trust Fund (7030) | 32,874,015 | 34,334,887 | 4.4% |
| Risk Management Self Insurance (7010) | 6,611,452 | 11,580,940 | 75.2% |
| Workers Comp. Self Insurance (7020) | 7,175,986 | 10,543,853 | 46.9% |
| Fleet Services (7040) | 10,483,338 | 13,234,077 | 26.2% |
| Technology (7050-7070) | 17,545,555 | 23,477,672 | 33.8% |
| Sub-Total Internal Svc Fund Group | 74,690,345 | 93,171,429 | 24.7% |
| Grand Total: Operating Budget | \$ 471,288,496 | \$546,413,506 | 15.9% |
| Excludes \$260 million PSPRS appropriation | | | |

Operating Budget Summary

Budgeted operating expenditures include services and programs for the community such as public safety, community services, economic development, general government and administration, parks and recreation, street maintenance, and water, sewer, landfill and solid waste services. While most operating costs are accounted for in the general fund group, some costs are funded by special revenue funds, such as the State's Highway User Revenues Fund for street and traffic maintenance and the dedicated Transportation Sales Tax fund, for transportation related programs and projects. Enterprise funds account for water, sewer, landfill and solid waste services, and the internal services group includes employer related benefit and equipment and technology funds.



The General Fund Group has the largest operating budget, totaling \$261.1 million for FY22-23. When excluding the \$260 million contribution to PSPRS made in FY21-22, this is an increase of 16.1% over the FY21-22 General Fund operating budget of \$224.8 million. A total of 51 positions were added in General Fund departments.

The Special Revenue Fund Group increased \$10.3 million or 15.2% in budgeted expenditures for FY22-23. Budget appropriation to accommodate grant opportunities that may arise during the fiscal year, as well as those that have already been awarded to the City are also included within the special revenue fund group. It is important to note that the City only pursues grant opportunities that are in line with Council goals and objectives and that make strong financial business sense. Grant appropriation cannot be spent unless the City applies for and receives the corresponding grant monies.

The Enterprise Fund Group increased \$10.1 million year-over-year in terms of total operating budget dollars. The total 9.7% increase in budget for the Enterprise Fund Group can be mainly attributed to the increases in internal premiums and costs for supplies and materials.

The Internal Service Fund Group's 24.7% increase is mainly attributable to increases in Workers' Compensation premiums, Risk Management Self Insurance, Fleet Services and Technology. Table 2 includes a tabular comparison of the departmental operating base

budgets over the prior fiscal year budget and calculates the percentage change for the department from the prior year operating base budget.

Table 2

| Operating Budgets by Department (All Funds) | | | |
|--|----------------------|----------------------|-----------------|
| Department Name | FY 2022* | FY 2023 | % Change |
| Police Services | 98,828,876 | 109,815,526 | 11.1% |
| Water Services | 57,323,083 | 63,006,899 | 9.9% |
| Fire Services | 52,204,762 | 58,733,478 | 12.5% |
| Field Operations | 49,890,743 | 59,326,599 | 18.9% |
| HR & Risk Mgt | 49,419,034 | 59,697,511 | 20.8% |
| Community Services | 48,244,265 | 46,245,092 | -4.1% |
| Transportation | 31,476,340 | 35,901,247 | 14.1% |
| Innovation & Technology | 17,545,555 | 23,477,672 | 33.8% |
| Pub Fac, Rec & Evt | 15,617,338 | 17,884,452 | 14.5% |
| Non-Departmental | 11,112,634 | 25,023,361 | 125.2% |
| Budget and Finance | 9,671,008 | 11,939,724 | 23.5% |
| City Court | 6,270,162 | 6,398,498 | 2.0% |
| Development Services | 5,461,156 | 7,133,597 | 30.6% |
| City Attorney | 4,074,942 | 4,515,826 | 10.8% |
| City Manager | 3,806,526 | 4,870,413 | 27.9% |
| Public Affairs | 2,668,126 | 2,745,349 | 2.9% |
| Engineering | 2,050,335 | 3,005,808 | 46.6% |
| Economic Development | 1,998,542 | 2,228,606 | 11.5% |
| Council Office | 1,234,513 | 1,619,489 | 31.2% |
| City Clerk | 1,006,142 | 1,073,498 | 6.7% |
| Mayor's Office | 494,256 | 523,894 | 6.0% |
| Organizational Development | 478,678 | 659,074 | 37.7% |
| Audit | 411,478 | 587,893 | 42.9% |
| Total Operating Budget | \$471,288,496 | \$546,413,506 | 15.9% |
| *Excludes \$260 million PSPRS appropriation | | | |

The largest operating budget is the **Police Services** Department, which accounts for \$109.8 million or 20.1% of the total operating budget. The department provides police services and related support services such as 911 dispatch, short-term detention and records management, and community education. The Police Department is accredited through the independent Commission on Accreditation for Law Enforcement.

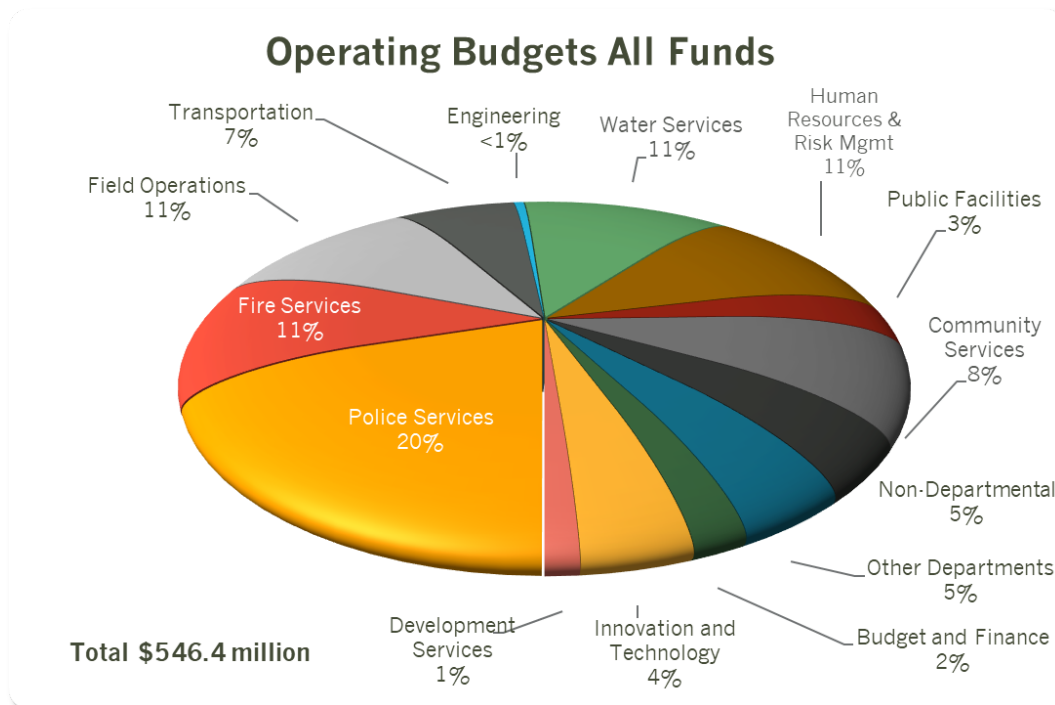
The next largest department in terms of expenditures is **Water Services** at \$63 million, which makes up 11.5% of the total operating budget. The Water Services Department is

responsible for treating and distributing potable water that meets all federal and state standards, collecting and treating wastewater in compliance with all regulatory requirements, implementing odor control measures, and all meter reading. The Environmental Services division within Water Services provides water conservation programs including the treatment of wastewater for water reclamation purposes, water quality testing services for the City’s drinking water and reclaimed water, and long-term water resource planning.

Fire Services accounts for \$58.7 million or 10.7% of the total operating budget. This department provides fire protection, emergency medical services and natural disaster planning. It also provides core life safety services involving fire suppression, property preservation, basic and advanced life support (paramedics), hazardous and technical response teams, fire code enforcement, and fire investigations.

Field Operations at \$59.3 million, which makes up 10.9% of the total operating budget. Among the many services this department provides are the following:

- Solid waste collection, disposal services, including landfill and processing of recyclable products;
- Building maintenance services for City facilities;
- Fuel and equipment management services, including administration of the vehicle replacement fund; and,
- Custodial services



Human Resources & Risk Management totals \$59.7 million or 10.9% of the total operating budget. The department provides proactive customer service and consultation in the areas of total compensation, organizational development, employee relations and

staffing. This department also administers the self-insured employee health benefits, risk management and workers' compensation programs.

The **Community Services Department** provides library and social services to Glendale residents. This department accounts for \$46.2 million or 8.5% of the total operating budget. The libraries provide books, programming, audio-visual materials and electronic resources that inform, educate and entertain residents. Human service programs provide direct City services that maintain the quality of life and build stronger neighborhoods for all residents. Some of the human services provided include:

- Addressing the housing needs of over 3,000 Glendale residents by operating three public housing complexes and a Section 8 voucher program;
- Providing affordable housing, housing rehabilitation assistance and emergency home repair for eligible Glendale residents; and
- Administration of the federal Community Development Block Grant (CDBG), the Community Action Program (CAP) and other related federal programs.

The **Transportation Department** budget of \$35.9 million is 6.6% of the total operating budget. The transportation department provides management and maintenance for programs and projects for all modes of travel in the City.

Innovation and Technology supports the City's technology infrastructure and the application of technology to enhance business processes. This department accounts for \$23.5 million or 4.3% of the total operating budget.

Public Facilities, Recreation and Special Events accounts for \$17.9 million, or 3.3%, of the total operating budget and includes parks and recreation and the Civic Center.

The **Non-Departmental** budget of \$25 million is 4.6% of the total operating budget. Expenditures in Non-Departmental are City-wide and are not specific to one department or activity. **Budget and Finance** provides financial management services and has a budget of \$11.9 million or 2.2% of the total operating budget. **Development Services**, which includes building safety and planning, accounts for 1.3% of the total operating budget at \$7.1 million. The **Engineering Department** administers the city's capital improvement program, and accounts for \$3 million of the total operating budget.

The remaining departments in the "Other" category include: Public Affairs, Economic Development, City Court, City Attorney, Mayor and Council, City Manager, City Clerk, the Department of Organizational Performance, and the City's internal audit function. These departments make up the remaining \$25.2 million or 4.6% of the total operating budget.



Staffing and Personnel

As with any service organization, personnel costs are a significant part of the total operating budget of the City. In fact, 45% or \$246.4 million of the \$546.4 million FY22-23 operating budget is attributable to wages, salaries and benefits, as shown in Table 3. Approximately 68% of the General Fund \$261.1 million operating budget is allocated to salaries and related benefits costs.

Table 3

| Salaries and Benefit Related Costs by Fund | | | | | |
|---|-----------------------------|-------------------------|-------------------------|----------------------------|---|
| Fund | Wages & Salaries | Retirement Costs | Healthcare Costs | Other Benefit Costs | Total Estimated Personnel Compensation |
| General Fund | 124,179,538 | 20,268,350 | 21,501,138 | 10,737,194 | 176,686,220 |
| Special Revenue | 15,761,011 | 2,354,666 | 1,885,773 | 1,422,076 | 21,423,525 |
| Enterprise | 27,411,983 | 3,330,915 | 5,854,354 | 2,107,773 | 38,705,025 |
| Other | 6,990,943 | 852,660 | 1,180,240 | 548,427 | 9,572,270 |
| Total | \$174,343,475 | \$26,806,591 | \$30,421,505 | \$14,815,470 | \$246,387,040 |

For FY22-23, a total of 59.25 Full-Time Equivalent (FTE) positions were added. The bar chart below shows the FY22-23 ratio of 7.52 FTEs per 1,000 in population is less than the 7.89 FTE's per 1,000 in FY12-13. Schedule 6, found in the *Schedules* section of this document, provides detail on the City's authorized staffing by position.

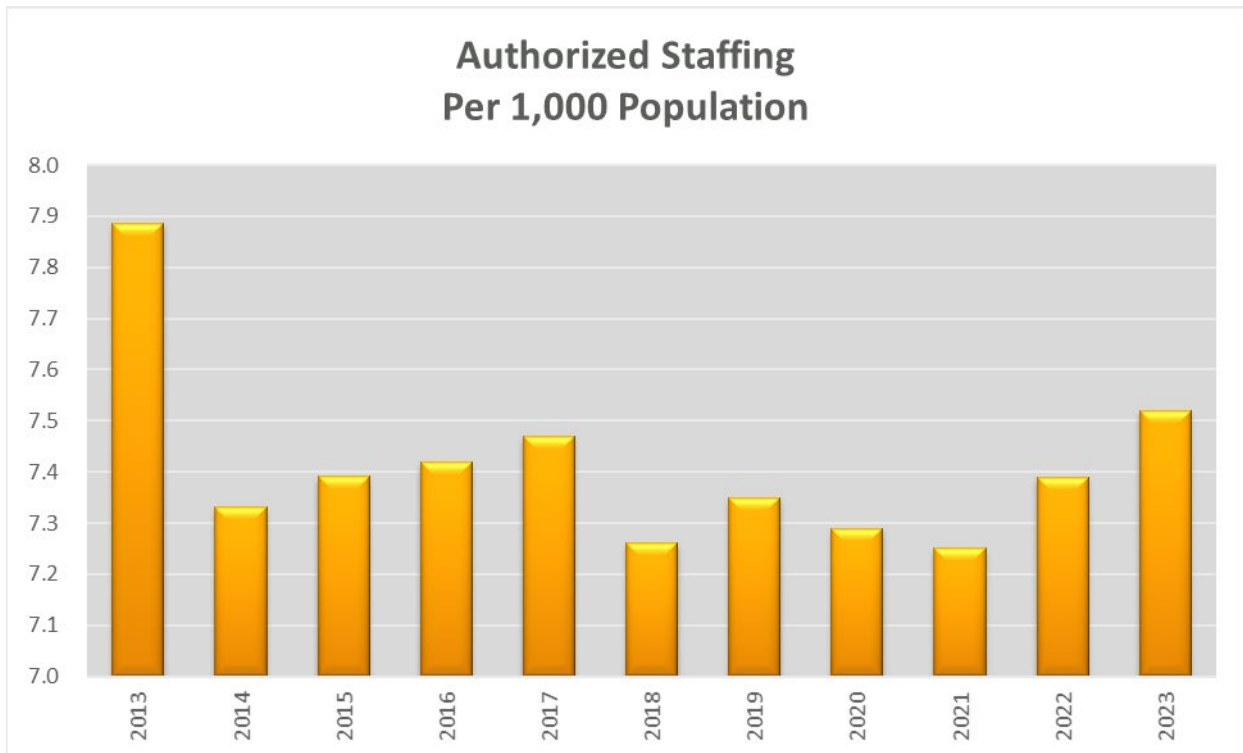


Table 4 provides a comparison of staffing levels in recent years for all funds, which accounts for changes in authorized staffing City-wide.

Table 4

| Staffing Levels by Fund (Full-Time Equivalents)⁽¹⁾ | | | | | |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| Fund | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
| General-1000 | 1,227.25 | 1,237.25 | 1,261.50 | 1,284.00 | 1,337.00 |
| Water and Sewer-6020/6030 | 239.25 | 239.25 | 243.25 | 240.25 | 242.50 |
| Solid Waste-6120 | 72.00 | 74.50 | 74.50 | 76.50 | 78.50 |
| Transportation Sales Tax-2070 | 51.25 | 51.25 | 51.25 | 52.25 | 57.25 |
| Landfill-6110 | 43.00 | 44.50 | 44.50 | 44.50 | 45.50 |
| Highway User Revenue Fund-2050 | 46.00 | 46.00 | 40.00 | 41.00 | 43.00 |
| Housing Public Activities-6130 | 20.00 | 19.00 | 20.00 | 20.00 | 20.00 |
| Training Facility Revenue-2200 | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 |
| C.D.B.G.-2040 | 8.00 | 8.00 | 8.00 | 8.00 | 8.00 |
| CAP Grant-2140 | 5.50 | 6.50 | 6.50 | 9.50 | 7.50 |
| Airport Special Revenue-2130 | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Risk Management Self Ins.-7010 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Court Security Bonds-2120 | 0.00 | 2.75 | 2.50 | 2.50 | 0.50 |
| Other Grants-2160 | 16.00 | 13.00 | 3.00 | 11.00 | 3.00 |
| Arts Commission-2110 | 1.00 | 1.00 | 1.00 | 2.00 | 2.00 |
| RICO Funds-2170 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Workers Compensation Self Ins-7020 | 2.00 | 2.00 | 3.00 | 3.00 | 3.00 |
| Technology-7050 | 30.00 | 31.00 | 32.00 | 35.00 | 41.00 |
| Fleet Services-7040 | 33.00 | 34.00 | 34.00 | 34.00 | 34.00 |
| Total | 1,812.25 | 1,828.00 | 1,843.00 | 1,881.50 | 1,940.75 |

⁽¹⁾ Includes only those funds with either current or historical position counts

Fund Summary

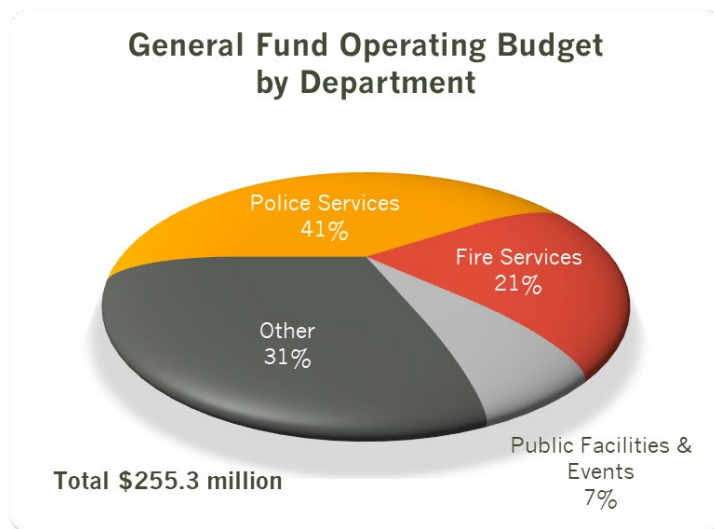
Table 5 on the following page outlines the impact of budget decisions on the City's financial position highlighting the estimated fund balances for all fund types for FY22-23. Beginning balances for all funds are estimated at \$500.8 million and the ending fund balances are estimated at \$304.6 million. As outlined in the financial forecast, planned use of fund balance drawdowns will continue to fund significant capital projects and one-time expenditures. Significant changes to fund balances are discussed in the specific fund sections below.

Table 5
Fund Summary

| Fund | Est. Beg. Fund Balance | Revenue | Expenditures | Adj. Financial Resources | Transfers In | Transfers Out | Est. Ending Fund Balance |
|------------------|------------------------|-----------------------|-------------------------|--------------------------|----------------------|------------------------|--------------------------|
| General Funds | 99,697,889 | 314,562,668 | 266,071,207 | 148,189,351 | 44,350,261 | (77,305,602) | 115,234,010 |
| Special Revenue | 184,282,221 | 203,709,466 | 170,390,385 | 217,601,302 | 2,870,272 | (104,861,158) | 115,610,417 |
| Debt Service | 13,683,015 | 21,837,801 | 69,994,612 | (34,473,796) | 47,506,203 | 0 | 13,032,407 |
| Permanent Funds | 6,148,266 | 26,000 | 6,174,266 | 0 | 0 | 0 | 0 |
| Capital Projects | 81,582,970 | 45,267,367 | 216,893,631 | (90,043,294) | 84,858,693 | 0 | (5,184,601) |
| Enterprise | 78,653,000 | 200,584,030 | 245,304,470 | 33,932,560 | 28,690,956 | (26,109,625) | 36,513,891 |
| Internal Service | 36,756,263 | 87,781,977 | 95,171,429 | 29,366,811 | 0 | 0 | 29,366,811 |
| Total | \$500,803,624 | \$ 873,769,310 | \$ 1,070,000,000 | \$304,572,935 | \$208,276,384 | \$(208,276,384) | \$304,572,935 |

General Fund (Fund 1000) Operating Expenditures

After excluding the one-time expenditure of \$260 million for the payment to the Public Safety Personnel Retirement System (PSPRS), the total General Fund operating budget for FY22-23 is \$255.3 million. This budget accounts for the majority of day-to-day City operations including public safety, development and building services, public facilities, recreation and special events, and general administration of the City.



Police Services is the largest component of the General Fund budget, at 41% or \$104.4 million. It is followed by Fire Services at approximately 21%, or \$53.2 million. Public Facilities, Recreation, and Special Events represent 7%, or \$17.8 million. These departments represent 69% of the General Fund operating budget. The remaining 31% is represented by all other departments detailed below.

The Other category includes City Attorney, Human Resources, Mayor and Council, City Manager, Non-Departmental, Economic Development, Field Operations, Engineering, Transportation, City Clerk, City Court, Development Services, Public Affairs, Community Services, Budget and Finance, the Department of Organizational Performance, and the City’s internal audit function. The accompanying graph displays the General Fund budget by department as a percentage of the whole.

Table 6, on the following page, compares the FY21-22 General Fund operating budgets by department to FY22-23.

Table 6

| General Fund Operating Budget By Dept | | | |
|--|-----------------------|-----------------------|-----------------|
| Dept Name | FY2022 Budget* | FY2023 Budget | % Change |
| Police Services | 94,421,037 | 104,356,814 | 10.5% |
| Fire Services | 47,284,869 | 53,164,976 | 12.4% |
| Pub Fac, Rec & Evt | 15,529,756 | 17,794,262 | 14.6% |
| Non-Departmental* | 10,962,634 | 16,962,634 | 54.7% |
| Community Services | 7,233,972 | 8,298,503 | 14.7% |
| Field Operations | 7,232,845 | 9,010,103 | 24.6% |
| Budget and Finance | 6,248,603 | 7,111,482 | 13.8% |
| City Court | 5,735,076 | 5,915,599 | 3.1% |
| Development Services | 5,461,156 | 7,133,597 | 30.6% |
| City Attorney | 4,074,942 | 4,515,826 | 10.8% |
| City Manager | 3,806,526 | 4,870,413 | 27.9% |
| HR & Risk Mgt | 2,757,582 | 3,237,831 | 17.4% |
| Public Affairs | 2,668,126 | 2,745,349 | 2.9% |
| Engineering | 2,050,335 | 3,005,808 | 46.6% |
| Mayor & Council | 1,728,769 | 2,143,383 | 24.0% |
| Economic Development | 1,579,532 | 1,800,969 | 14.0% |
| City Clerk | 1,006,142 | 1,073,498 | 6.7% |
| Transportation | 952,970 | 959,358 | 0.7% |
| Organizational Performance | 478,678 | 659,074 | 37.7% |
| Audit | 411,478 | 587,893 | 42.9% |
| Total | \$ 221,625,028 | \$ 255,347,371 | 15.2% |
| *Excludes \$260 million PSPRS appropriation in FY22 | | | |

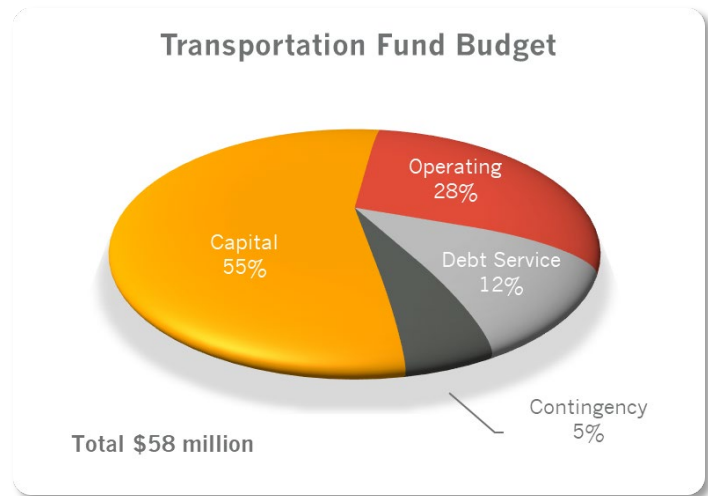
General Fund Transfers to Other Funds

The General Fund supports several other funds within the City, and transfers to those funds compete with operating budget needs for General Fund resources. The amount of support can vary from year to year based on projected revenues and expenditures for the supported funds, as well as debt service requirements. A transfer out amount of \$77.3 million is projected in FY22-23. Included within the transfer is \$13.2 million to the Municipal Property Corporation Debt Service Fund and another \$22 million to the Excise Tax Debt Service Fund, which are both used to cover principal and interest payments related to the Glendale Media Center and Expo Hall, Convention Center and Parking Garage in the west area, infrastructure for the Zanjero development, Gila River Arena, a portion of the Glendale Regional Public Safety Training Center, and the Camelback Ranch spring training ballpark. Other transfers help to offset operations of the Airport (\$167,047), and CAP Grant (\$64,299) and Housing Grant Funds (\$452,563).

Transfers between funds are detailed in Schedule 4 of the *Schedules* section of this document.

Transportation Fund Expenditures

The Transportation Fund includes operating, capital and debt service expenses related to providing a range of transportation services in accordance with the ballot initiative that Glendale voters approved in a 2001 election. Total FY22-23 expenses are budgeted at \$16.5 million for operations. This includes services for transit such as dial-a-ride and fixed route bus lines. \$31.8 million is planned for capital improvements, \$6.7 million is budgeted for debt service and \$3 million for contingency.



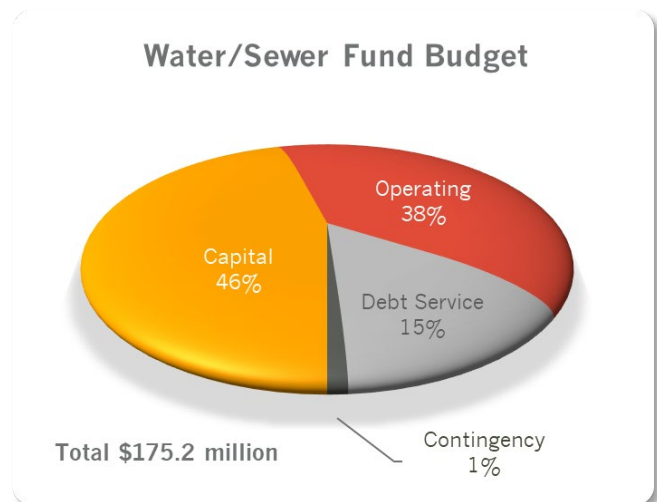
Airport Fund Expenditures

The Airport Fund operating budget is \$1,009,496. It is funded by airport revenues of \$862,449 and a transfer from the General Fund for \$167,047. Much of these appropriations fund daily operations at the airport, including fulfilling FAA safety regulations.

Continuing efforts to develop more revenue sources, coupled with prudent cost control measures, have brought the airport much closer to self-sufficiency when comparing revenue and expenditures. Once runway and facility improvements are completed, and the economy fully recovers, staff believes the Glendale Airport will attract more corporate jet customers. As these improvements are coupled with uses from professional football and baseball spring training, as well as other major national events occurring in Glendale, the City’s airport is expected to be a fully self-sustaining transportation hub for the West Valley.

Water/Sewer Fund Expenditures

In Arizona’s desert environment, water treatment and delivery are some of the most essential services the City provides. Glendale is fortunate to have reliable, long-term sources of water from the Salt River Project, the Central Arizona Project (Colorado River water), and groundwater. Although water from these sources is becoming more expensive to obtain and treat, Glendale water rates are reasonable when compared to both local and national standards.



The operating budget for the Water and Sewer fund is \$66.6 million for FY22-23. Customer and Environmental Services are budgeted at \$4.3 million, which services both water and wastewater customers. \$14.2 million is budgeted for wastewater/reclamation operations and maintenance. This includes operating two treatment plants and



participation in the regional sewer treatment facility that the City of Phoenix operates through the Sub-Regional Operating Group (SROG). Water operations are budgeted at \$23.3 million and include Pyramid Peak, Cholla, and Oasis Water Treatment facilities. This budget also maintains the City's irrigation system and purchase of raw water for treatment; administration; pretreatment; storm water; and security account for the remaining budget of \$24.8 million.

Significant capital projects are planned for FY22-23 and they account for the \$80.5 million in capital expenditures. Debt service, which is budgeted at \$26.1 million, is for capital projects completed in past fiscal years. The *Capital Improvement Plan* of this book includes project descriptions and detailed cost estimates for all planned water and sewer capital projects. Contingency appropriation, which is budgeted at \$2.0 million, is supported by fund balance and will be used at the direction of City Council for any unplanned emergencies or if any capital construction projects get ahead of schedule.

Landfill Fund Expenditures

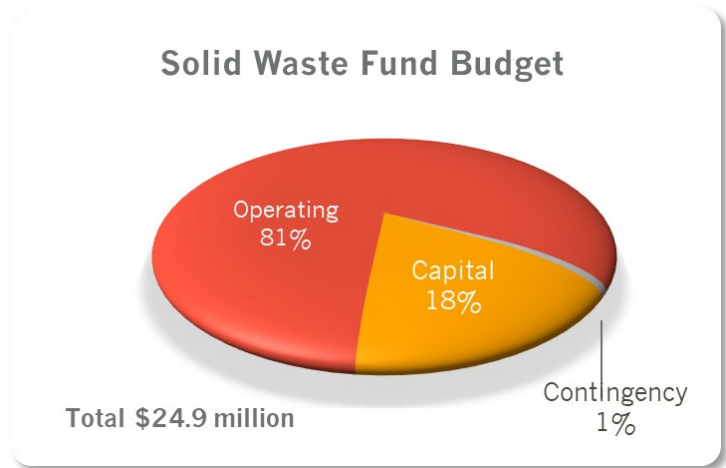
The total FY22-23 operating budget for the Landfill Fund is \$10.5 million. Landfill operations total \$4.8 million, the materials recovery facility accounts for \$1.9 million, and other recycling is \$1.8 million, which combine to account for nearly 81% of the operating budget. The remaining \$2 million is for solid waste administration, customer service and landfill gas management.

The FY22-23 capital budget totals \$16.5 million and includes funding for north cell construction at the landfill, modifications to the landfill gas system, and equipment replacement. The fund also has a \$500,000 contingency appropriation to be used at City Council discretion for emergencies. The recycling program has been in operation for over a decade and includes the recycling education and inspection programs and the full cost of the materials recycling processing facility.

Solid Waste Fund Expenditures

The total operating budget for FY22-23 is \$20.1 million. Residential curb service includes trash, recycling and loose trash collection and accounts for \$15.1 million or 75% of the operating budget. The commercial front-load and roll-off divisions account for another \$5.0 million.

The FY22-23 capital budget includes \$4.6 million, mainly for the purchase of replacement vehicles and equipment. The fund also has \$200,000 in contingency appropriation to be used at the discretion of City Council for emergencies. There is no Solid Waste Fund debt service budget as all capital items have been financed with cash or an operating lease rather than long-term bond debt.



Benefits Trust Fund Expenditures

The Benefits Trust Fund is used to track City and employee health care contribution payments and to pay health insurance policy premiums and claims for employees and retirees. This fund currently administers the medical, dental, life insurance and vision plans and coverage for both premiums and claims related expenses. The fund has an operating budget of \$34.3 million for FY22-23.

Capital Improvement Plan Expenditures

The total capital budget for FY22-23 is \$287.5 million. Of this, \$119.2 million is carryover funding from the prior year. The annual budget appropriation for FY22-23 represents the first year of funding of the ten-year Capital Improvement Plan (CIP). Transportation and Street projects total \$55.4 million, representing 19% of the Capital Improvement budget. Water and Sewer projects total \$80.5 million and account for 28% of the CIP budget. For more details, please refer to the *Capital Improvement Plan* section of this document.

The carryover funding of \$119.2 million represents projects that have been budgeted in prior years but are not yet completed. New project funding for the FY22-23 CIP totals \$168.3 million. Most of the CIP is pay-as-you-go and funded with fund balance or current revenues. Significant projects include street reconstruction projects, landfill north cell construction, water reclamation facility improvements, public safety building remodels and replacing streetlight poles.

Debt Service Expenditures

The City of Glendale has a formal *Debt Management Plan* (DMP) that is produced as a separate document from the annual budget book. The purpose of the City's DMP is to manage the issuance of the City's debt obligations within the City's financial policies, the legal framework governing municipal debt and the bond covenants established for prior issuances. This plan also includes an assessment of the City's ability to incur new debt and other long-term obligations within the same limits at favorable interest rates.

General Obligation Bonds

- Fitch AAA
- Moody's A1
- Standard & Poor's AA-

Senior Lien Excise Tax Revenue Bonds

- Moody's A1
- Standard & Poor's AA

Subordinate Lien Excise Tax Revenue Bonds

- Moody's A1
- Standard & Poor's AA

Certificates of Participation

- Fitch AA-
- Standard & Poor's A+

Water and Sewer Revenue Obligations

- Moody's A1
- Standard & Poor's AA-

Transportation Excise Tax Revenue Bonds

- Moody's A2
- Standard & Poor's AA

Analysis of the City's debt position is essential as planned future capital projects could result in the need for additional capital financing. Decisions regarding the use of debt will be based in part on the long-term needs of the City, the limitations mentioned above and discussed in more detail in the material following this section, and the amount of cash that can be dedicated in a given fiscal year to capital outlay. Glendale's belief in a disciplined, systematic approach to debt management has produced stable credit ratings.

The City has instituted a conservative plan of finance for capital projects. The main objectives of that plan are:

- Evaluate all possible funding mechanisms to ensure the City will receive the best possible terms/conditions on transactions;
- Utilize debt structures which match the useful lives of the projects being financed or fall within accepted maturity guidelines;
- Utilize revenue-based bond issues, where feasible, e.g. water and sewer, and street and highway user bonds;
- Utilize excise tax secured bond issues when appropriate; and,
- Finance, on a general obligation basis, the majority of the remaining projects.

The DMP states that the City's direct net tax-supported debt should be maintained at a level considered manageable by the rating agencies given current economic conditions. Measures of economic conditions include per capita income for Glendale residents and the assessed valuation of property within the city's corporate limits.

Budgeted Debt Service for FY22-23 totals \$96.8 million. The largest type of debt service is Water and Sewer Bond debt totaling \$26.1 million, or 27% of the total debt service, which is paid through water and sewer revenues. The second largest type of debt service is General Obligation debt (G.O.), which is serviced through secondary property tax levies, is 23% or \$22.5 million. Excise Tax debt, which is serviced through all excise, transaction privilege, franchise and income taxes that the City collects or may collect in the future, is \$22.0 million, or 23% of the total debt service. Other debt includes Municipal Property Corporation Debt (MPC) debt service totaling \$13.2 million, Transportation Debt Service totaling \$6.7 million, and Certificates of Participation (COP's) totaling \$5.7 million. G. O. Bonds were issued in FY21-22 for the Landfill, but the \$716 thousand in debt service for those bonds will be paid with Landfill user fees, not secondary property tax. The MPC and Excise Tax debt is serviced directly from General Fund revenues. The COP's are serviced through annually budgeted and appropriated funds. Table 1 on the next page represents the 5-Year Debt Payment Schedule.

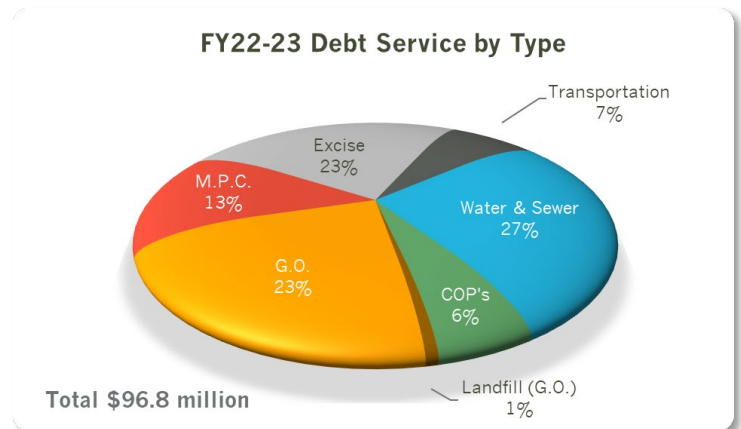


Table 1
5-Year Debt Payment Schedule

| Bond Description | Payments** FY22-23 | Payments** FY23-24 | Payments** FY24-25 | Payments** FY25-26 | Payments** FY26-27 | Final Payment Date |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------|
| MPC Tax Funded Debt (Fund 3030) | | | | | | |
| <i>Existing</i> | | | | | | |
| MPC Bonds - Series 2003B - Taxable | 82,584 | 82,584 | 82,584 | 82,584 | 82,584 | 2033 |
| MPC Bonds - Series 2008B - Taxable | 4,300,452 | 4,302,531 | 4,301,710 | 4,302,685 | 4,302,836 | 2033 |
| MPC Bonds - Series 2012B* | 3,854,250 | 3,836,750 | 3,799,750 | 3,794,000 | 3,792,750 | 2033 |
| MPC Bonds - Series 2012C* | 4,912,250 | 4,912,250 | 4,912,250 | 4,912,250 | 4,912,250 | 2038 |
| MPC Tax Funded Debt Total | 13,149,536 | 13,134,115 | 13,096,294 | 13,091,519 | 13,090,420 | |
| Excise Tax Funded Debt (Fund 3050) | | | | | | |
| <i>Existing</i> | | | | | | |
| Excise Tax Debt Bonds - Series 2015A* | 11,768,000 | 12,435,750 | 12,520,250 | 12,588,000 | 9,993,500 | 2031 |
| Excise Tax Debt Bonds - Series 2015B* | 544,271 | 544,271 | 544,271 | 544,271 | 544,271 | 2033 |
| Excise Tax Debt Bonds - Series 2016* | 2,859,550 | 2,851,550 | 2,853,550 | 2,856,050 | 2,853,800 | 2033 |
| Refund Excise Tax Debt Bonds - Series 2017* | 6,815,000 | 6,168,750 | 6,115,000 | 6,060,250 | 8,649,250 | 2032 |
| Excise Tax Funded Debt Total | 21,986,821 | 22,000,321 | 22,033,071 | 22,048,571 | 22,040,821 | |
| COP's Funded Debt (Fund 3060) | | | | | | |
| <i>Existing</i> | | | | | | |
| Certificates of Participation - Series 2021 - Taxable | 5,662,044 | 18,727,044 | 19,384,851 | 19,988,356 | 20,551,073 | 2037 |
| POB Funded Debt Total | 5,662,044 | 18,727,044 | 19,384,851 | 19,988,356 | 20,551,073 | |
| Property Tax Funded Debt (Fund 3010) | | | | | | |
| <i>Existing</i> | | | | | | |
| General Obligation Bond - Series 2016B* | 1,604,128 | 1,603,321 | 1,603,934 | 1,606,244 | 1,604,978 | 2027 |
| General Obligation Bond - Series 2017 (Refund 2009B) | 2,898,977 | 2,897,629 | 2,899,071 | 2,903,145 | 2,904,693 | 2030 |
| General Obligation Bond - Series 2019 | 1,259,700 | 1,269,200 | 1,261,700 | 1,262,950 | 1,267,450 | 2038 |
| General Obligation Bond - Series 2021 | 1,854,650 | 1,531,650 | 706,400 | 709,650 | 706,900 | 2041 |
| General Obligation Bond - Series 2021 (Refund 2016A & 2018) | 1,568,968 | 1,559,520 | 1,569,851 | 1,569,519 | 1,563,745 | 2037 |
| General Obligation Bond - Series 2022 | 13,654,500 | 2,367,500 | 2,370,750 | 2,366,500 | 2,370,000 | 2042 |
| Property Tax Funded Debt Total | 22,840,922 | 11,228,819 | 10,411,705 | 10,418,007 | 10,417,765 | |
| Water & Sewer Revenue Funded Debt (Fund 6040) | | | | | | |
| <i>Existing</i> | | | | | | |
| Senior Lien W&S Bonds - Series 2015* | 15,964,875 | 15,959,500 | 15,957,150 | 15,962,500 | 8,793,250 | 2028 |
| Subordinate Lien W&S Bonds - Series 2020* | 1,012,500 | 1,012,500 | 1,012,500 | 1,012,500 | 5,717,500 | 2030 |
| Subordinate Lien W&S Bonds - Series 2021 | 1,136,000 | 1,136,000 | 1,136,000 | 1,136,000 | 1,136,000 | 2041 |
| Subordinate Lien W&S Bonds - Series 2022A | 1,033,250 | 1,033,250 | 1,033,250 | 1,033,250 | 1,033,250 | 2042 |
| Subordinate Lien W&S Bonds - Series 2022B* | 6,943,000 | 6,949,000 | 6,946,750 | 6,946,000 | 6,951,000 | 2028 |
| Water & Sewer Revenue Funded Debt Total | 26,089,625 | 26,090,250 | 26,085,650 | 26,090,250 | 23,631,000 | |
| Transp. Sales Tax Rev Funded Debt (Fund 3040) | | | | | | |
| <i>Existing</i> | | | | | | |
| Transp Sales Tax Obligations Bond - Series 2015* | 6,490,400 | 6,495,650 | 6,494,900 | 6,492,900 | 6,494,150 | 2031 |
| Transp Sales Tax Obligations Bond - Series 2017* | 203,640 | 203,247 | 207,854 | 207,330 | 206,806 | 2032 |
| Transportation Sales Tax Funded Debt Total | 6,694,040 | 6,698,897 | 6,702,754 | 6,700,230 | 6,700,956 | |
| Total Debt Service Payments (All Funds) | \$ 96,422,987 | \$97,879,446 | \$ 97,714,325 | \$ 98,336,933 | \$ 96,432,035 | |

* Refunding

** Does not include fees (\$397,000)

Secondary Property Tax Funded Debt

Secondary property tax revenue is restricted solely to paying General Obligation (G.O.) debt service. There are three components that need to be measured before additional G.O. bonds can be issued. First, sufficient voter authorization is needed for each project category in which bonds will be issued. Second, G.O. bond issuance must be compliant with the Arizona Constitutional debt limitation for the 6% and 20% categories. For further explanation on these categories, see Table 2 on page 105. Lastly, City policy states that the G.O. debt service fund balance will be at least 10% of the next fiscal year's property tax supported debt service. This policy applies to each of the first five years of the G.O. funded capital plan.

Voter Authorization

Under Arizona State law, cities can obtain long-term financing through the use of G.O. bonds only with the approval of voters. On November 2, 1999, the City Council placed on the ballot a variety of proposed capital improvements recommended by the Citizen Bond Election Committee resulting in voters approving \$411.5 million of bonds requested. In 2006, City Council established an Ad-Hoc Citizens Bond Election Committee to consider whether additional authorization was needed to support the Council approved FY2007-2016 ten year CIP. On May 15, 2007, voters approved \$218 million of the \$270 million bond request recommended by the 2006 Ad-Hoc Citizen Bond Election Committee.

The time between bond elections depends on how much the voters approve in a given election and how many capital projects are initiated. Bond sale proceeds must be used for the purposes specified in the bond authorization election. Remaining bond funds in one bond category may not be used to fund projects in another bond category.

The remaining authorization numbers reflect unused authorization from the 1981, 1987, 1999 and 2007 bond elections. The current CIP plan requires a bond election before bonds can be sold to complete the list of projects in the plan for Landfill, Parks, Streets, and Flood Control G.O. funds.

Remaining G.O. Bond Voter Authorization July 1, 2022

| | |
|--|--------------|
| Public Safety | \$86,583,591 |
| Landfill | \$4,625,362 |
| Library | \$15,398,000 |
| Streets/Parking^{1,2} | \$324,039 |
| Cultural/Historical¹ | \$12,633,577 |
| Transit¹ | \$6,750,000 |
| Econ. Development | \$22,047,000 |
| Govt. Facilities¹ | \$20,581,537 |
| Open Space/Trails | \$49,279,862 |
| Parks | \$6,039,545 |
| Flood Control | \$7,676,197 |
| Water and Sewer | \$10,000,000 |

¹ Bonds can be issued as G. O. Bonds, Revenue Bonds or both.
² Streets/Parking voter authorization can be used for Street Revenue Bonds that are repaid with HURF.

General Obligation Debt Limitations and Assessed Valuation

Arizona’s State Constitution limits G.O. bonded indebtedness to 6% or 20% of the City's total limited property value of the taxable property in that city. The City has retired all of the 6% category G.O. bonds.



G.O. Projects - 20% Category
Water, sewer, storm sewers (flood control facilities), and artificial light when controlled by the municipality; open space preserves, parks, playgrounds, and recreational facilities; public safety, law enforcement, fire and emergency services facilities; and, streets and transportation facilities

G.O. Projects - 6% Category
Economic development; historic preservation and cultural facilities; general government facilities; and libraries



Table 2 reflects the City’s G.O. bond debt limitation as of July 1, 2022:

Table 2
Constitutional Debt Limitation
(All Dollars in Thousands)

| General Municipal Purpose Bonds | | Water, Sewer, Flood Control, Streets, Traffic, Light, Parks and Open Space | |
|---|-----------------|---|------------------|
| 6% Limitation ¹ | \$100,968 | 20% Limitation ^{1,2} | \$336,562 |
| Less Direct Bonded Debt to be Outstanding | <u>\$17,485</u> | Less Direct Bonded Debt to be Outstanding | <u>\$107,835</u> |
| Unused 6% Borrowing Capacity | <u>\$83,483</u> | Unused 20% Borrowing Capacity | <u>\$228,727</u> |

¹ Based on 2023 limited assessed value of \$1,682,808,105

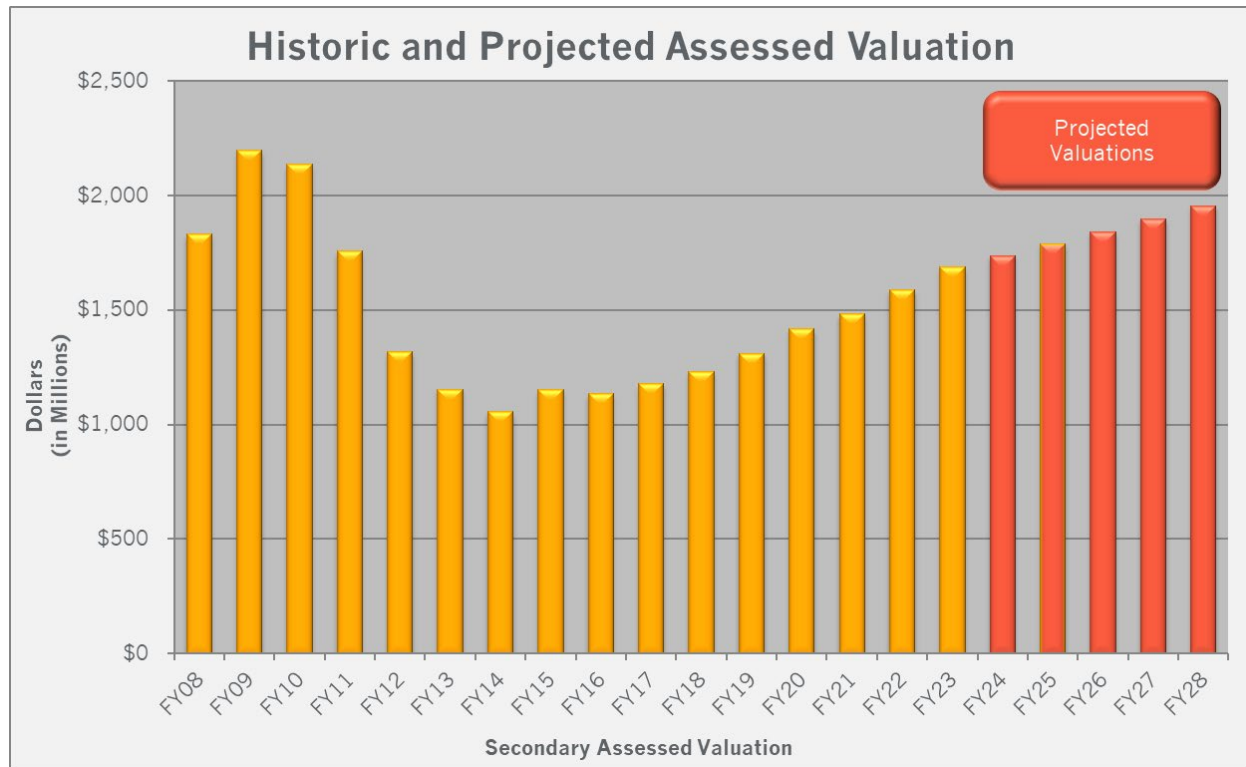
² Public safety, streets, parking and transportation facilities debt prior to Prop. 104 is included in the 20% category

Additional G.O. bonds will need to be issued to support the FY23-32 Capital Improvement Plan. Table 3 below shows the remaining capacity in the 6% and 20% G.O. Bond categories. The City currently has no outstanding debt in the 6% category.

Table 3
Projected G.O. Debt Capacity
(All Dollar in Thousands)

| Fiscal Year | Projected Limited Property Value | Limitation (A) | | Outstanding Debt (B) | | Projected Remaining Capacity (A-B) | |
|-------------|----------------------------------|----------------|-----------|----------------------|-----------|------------------------------------|-----------|
| | | 6% | 20% | 6% | 20% | 6% | 20% |
| 2023 | \$1,682,808 | \$100,968 | \$336,562 | \$17,485 | \$107,835 | \$83,483 | \$228,727 |
| 2024 | \$1,733,292 | \$103,998 | \$346,658 | \$15,205 | \$91,975 | \$88,793 | \$254,683 |
| 2025 | \$1,785,291 | \$107,117 | \$357,058 | \$13,475 | \$86,370 | \$93,642 | \$270,688 |
| 2026 | \$1,838,850 | \$110,331 | \$367,770 | \$11,695 | \$81,365 | \$98,636 | \$286,405 |
| 2027 | \$1,894,015 | \$113,641 | \$378,803 | \$9,855 | \$76,175 | \$103,786 | \$302,628 |

¹Outstanding debt refers to the debt on the principal balance only.



This chart provides a graphical view of historical assessed valuation changes between FY07-08 and FY22-23 as well as future valuations, projected to grow 3% per year for FY23-24 through FY27-28.

Secondary Property Tax Rate

For the FY22-23 budget, the total property rate was decreased to \$1.6701 from the prior year rate of \$1.7257. The FY22-23 City’s primary property tax rate is \$.3724 per \$100 of assessed valuation and the secondary property tax rate is \$1.2977 per \$100 of assessed valuation.

The Council voted not to increase the secondary property tax rate in FY22-23. The secondary property tax rate will continue to be reviewed annually with Council to ensure a five-year balanced capital plan and may vary annually depending on secondary debt service needs.

Prior to FY16-17, the secondary property tax levy was based upon the net secondary assessed value of Glendale properties. Due to the passage of Proposition 117, FY22-23 is the seventh fiscal year in which the secondary property tax levy is based on limited property value of Glendale properties, which is the basis for the primary property tax levy. The increase in the total property tax levy, from \$21,216,248 to \$21,837,801, is based on the approximate value of new construction.

The chart below represents all outstanding G.O. Bond principal and interest by year. As noted, considerable portions of debt are paid off in the earlier years of the forecast, freeing up debt capacity for future bond issues and new capital improvements.

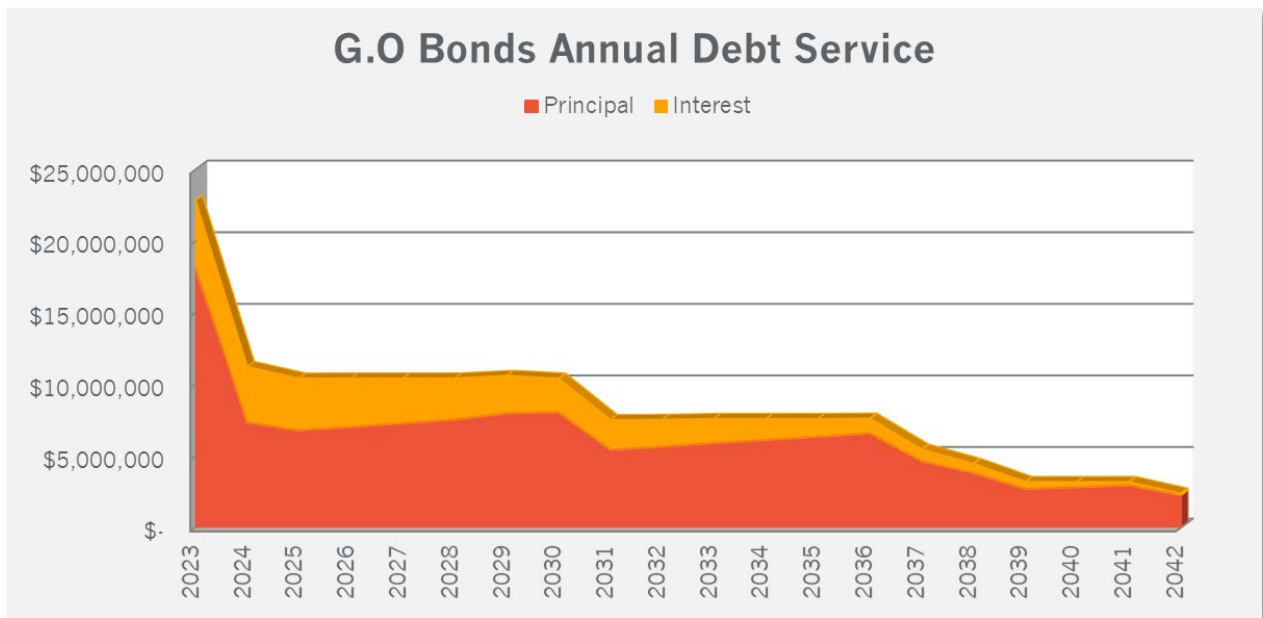


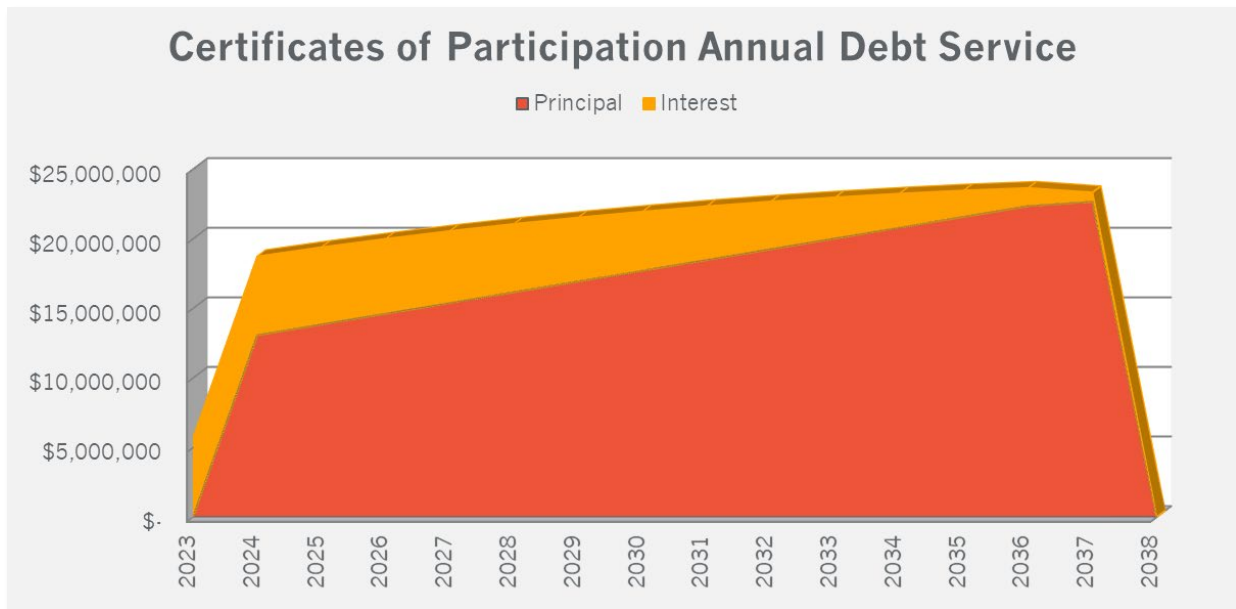
Table 4 summarizes annual debt service requirements for existing outstanding bonds.

Table 4
Assessed Valuation & Tax Rate, Resources and Debt

(All Dollars in Thousands with Exception of Tax Rate)

| Fiscal Year | Primary Assessed Valuation | Estimated Secondary Property Tax Rate | Estimated Secondary Property Tax Rev. | Total Resources | Total Debt Service |
|-------------|----------------------------|---------------------------------------|---------------------------------------|-----------------|--------------------|
| 2023 | \$1,682,808 | \$1.2977 | \$21,838 | \$21,838 | \$22,841 |
| 2024 | \$1,733,292 | \$1.3107 | \$22,718 | \$22,718 | \$11,229 |
| 2025 | \$1,785,291 | \$1.3238 | \$23,633 | \$23,633 | \$10,412 |
| 2026 | \$1,838,850 | \$1.3370 | \$24,586 | \$24,586 | \$10,418 |
| 2027 | \$1,894,015 | \$1.3504 | \$25,577 | \$25,577 | \$10,418 |

Certificates of Participation

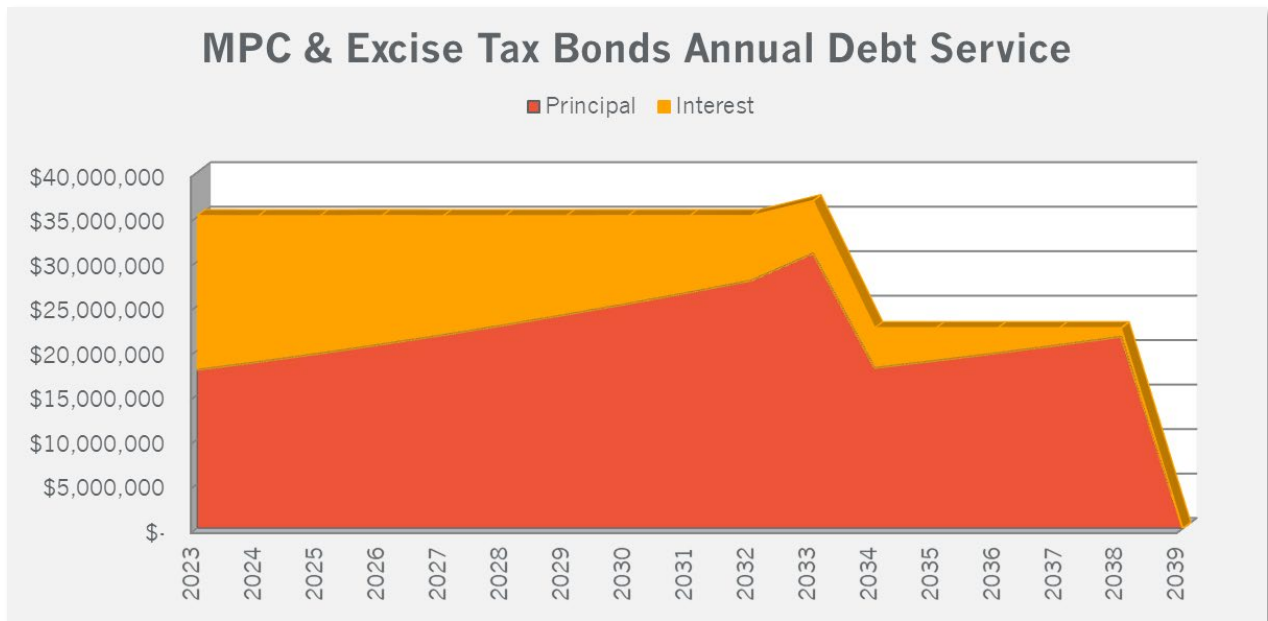


In FY21-22, the City entered into a lease-purchase agreement to lease various City owned properties to address unfunded liabilities with respect to the Arizona Public Safety Personnel Retirement System (PSPRS). The Lease-Purchase Agreement consists of 28

City-owned properties including, but not limited to, facilities such as the main police station, various fire stations and the fire operations building, various park and recreation properties and facilities, the City’s Civic Center, various community centers and a parking garage facility. Upon completion of the bond sale, the City funded approximately 90% of the unfunded liability associated with the PSRPS. The City will budget and appropriate annually the debt service payments from legally available “non-property tax” revenues of the general fund.

Excise Tax Funded Debt

Council’s Capital Assets and Debt Management financial policies for excise funded debt states that debt service will not exceed 10% of the 5-year average of the General Fund operating revenue. Excise tax funded bonds under this category include Municipal Property Corporation (MPC) bonds. The chart represents all outstanding MPC and Excise Bond principal and interest.



Excise Tax and Municipal Property Corporation Bonds

The City of Glendale currently has four MPC issuances, three of which are senior lien obligations and one subordinate lien obligations.

In addition to the City’s financial policies on debt management, the bond covenants restrict the amount of additional bonds that may be issued based on the ratio of unrestricted excise tax revenue to maximum annual debt service on excise tax bonds. The City’s bond covenant for the senior lien excise tax debt is unrestricted excise tax revenue of at least three times the maximum annual debt service. The covenant is revenues of two times the maximum annual debt service on combined senior and subordinate liens.

Unrestricted excise tax is defined as all excise, transaction privilege, franchise and income taxes that the City collects or may collect in the future, and which are allocated

or apportioned to the City by the State. Exceptions are any excise, transaction privilege, franchise and income taxes that Arizona law restricts for other purposes such as the motor vehicle fuel tax, or taxes that have been approved at an election within the City and are restricted to certain uses such as the City’s existing public safety tax and transportation sales tax. This means General Fund revenues normally used for operating budget purposes must first be allocated for excise tax debt service, then may be used to support General Fund operations. Currently, and in past fiscal years, the General Fund operating budget contribution, backed by unrestricted excise taxes, is reflected as a transfer from the General Fund to the excise tax debt service fund in Schedule 4. For FY22-23, the General Fund transfer to the excise tax debt service fund is budgeted at \$22.0 million. While the table below indicates the City has potential excise tax bond capacity given coverage ratios in excess of the minimum required, additional issuances of excise tax bonds that increase outstanding debt service would further strain the overall General Fund operating budget.

Table 5
Excise Tax Debt Service

| Fiscal Year | Unrestricted Excise Tax (A) ¹ | Senior Lien Debt Service (B) | Subordinate Lien Debt Service (C) | Total Excise Debt Service (B+C) | Senior Covenant (A/B) | Subordinate Covenant (A/(B+C)) |
|-------------|--|------------------------------|-----------------------------------|---------------------------------|-----------------------|--------------------------------|
| 2023 | \$ 248,232,343 | \$ 15,171,821 | \$ 6,815,000 | \$ 21,986,821 | 16.36 | 11.29 |
| 2024 | \$ 251,283,906 | \$ 15,831,571 | \$ 6,168,750 | \$ 22,000,321 | 15.87 | 11.42 |
| 2025 | \$ 254,255,630 | \$ 15,918,071 | \$ 6,115,000 | \$ 22,033,071 | 15.97 | 11.54 |
| 2026 | \$ 258,426,792 | \$ 15,988,321 | \$ 6,060,250 | \$ 22,048,571 | 16.16 | 11.72 |
| 2027 | \$ 263,421,005 | \$ 13,391,571 | \$ 8,649,250 | \$ 22,040,821 | 19.67 | 11.95 |

¹ Current year is budgeted, future years are from the 5-year forecast

Inter-Fund Transfer

Appropriated inter-fund transfer requests are a necessary mechanism for one fund to appropriately support the operations of other funds. For example, a budgeted transfer from the Transportation Sales Tax Operating Fund to the

Table 6
Maintenance of Effort Transfers

| Fiscal Year | 6020 Water/Sewer | 6110 Landfill | 6120 Solid Waste | Total |
|-------------|------------------|---------------|------------------|--------------|
| 2019 | \$ 372,978 | \$ 616,473 | \$ 117,423 | \$ 1,106,874 |
| 2020 | \$ 396,479 | \$ 653,379 | \$ 124,453 | \$ 1,174,311 |
| 2021 | \$ 415,574 | \$ 684,926 | \$ 130,462 | \$ 1,230,962 |
| 2022 | \$ 437,762 | \$1,072,290 | \$ 204,246 | \$ 1,714,298 |
| 2023 | \$ 817,337 | \$1,101,602 | \$ 209,829 | \$ 2,128,768 |

Transportation Capital Projects Fund is necessary to fund Transit related capital outlay. As requested by council, the FY22-23 budget also includes maintenance of effort transfers of \$2,128,768 from the General Fund to the Enterprise Funds to support their operations. Table 6 shows five years of maintenance of effort transfers. Inter-Fund Transfers for the FY22-23 budget total \$208.3 million (reference Schedule 4 in the Schedules section).

Table 7

Excise Tax Debt Service to Ongoing Revenue

| Fiscal Year | Ongoing GF Revenue (A) | MPC & Excise Tax Debt Service (B) | Debt Service to Revenue (B/A) |
|-------------|------------------------|-----------------------------------|-------------------------------|
| 2023 | \$ 308,238,905 | \$ 35,176,356 | 11.4% |
| 2024 | \$ 307,131,658 | \$ 35,174,435 | 11.5% |
| 2025 | \$ 308,239,790 | \$ 35,169,364 | 11.4% |
| 2026 | \$ 310,788,566 | \$ 35,175,089 | 11.3% |
| 2027 | \$ 318,784,213 | \$ 35,166,241 | 11.0% |

Table 7 shows the debt service on excise tax funded debt obligations for FY22-23 through FY26-27 compared to ongoing general fund revenue.

Table 8 shows the percentage of unrestricted excise tax revenues versus the MPC and Excise Debt and the percent of those obligations. In FY22-23, 14.2% of the collected sales taxes, state shared taxes, and franchise fees is used to pay debt.

Table 8

Excise Tax Debt Service to Unrestricted Revenue

| Fiscal Year | Unrestricted Excise Tax (A) | MPC & Excise Tax Debt Service (B) | Debt Service to Revenue (B/A) |
|-------------|-----------------------------|-----------------------------------|-------------------------------|
| 2023 | \$ 248,232,343 | \$ 35,176,356 | 14.2% |
| 2024 | \$ 251,283,906 | \$ 35,174,435 | 14.0% |
| 2025 | \$ 254,255,630 | \$ 35,169,364 | 13.8% |
| 2026 | \$ 258,426,792 | \$ 35,175,089 | 13.6% |
| 2027 | \$ 263,421,005 | \$ 35,166,241 | 13.3% |

Water & Sewer Revenue Funded Debt

The City may sell bonds that pledge water/sewer utility revenues as payment for debt service. Water/sewer revenue bond sales are limited by Ordinance 1323 New Series (adopted in 1984) and Ordinance 1784 New Series (adopted in 1993). Glendale’s bond covenant states that net utility revenue (i.e. operating revenues less operating costs) will be at least 1.20 times the maximum debt service due in any succeeding fiscal year; this is known as the bond debt service coverage ratio. Adjustments in net revenue may be made in some circumstances; restatement of debt service on variable rate and certain other types of debt is permitted; and refunding and compound interest bonds may be issued under different tests.

There is also \$10 million remaining in water/sewer voter authorization that could be used for new water/sewer revenue or G.O. bonds.

The chart below represents all outstanding Water and Sewer Bond principal and interest.

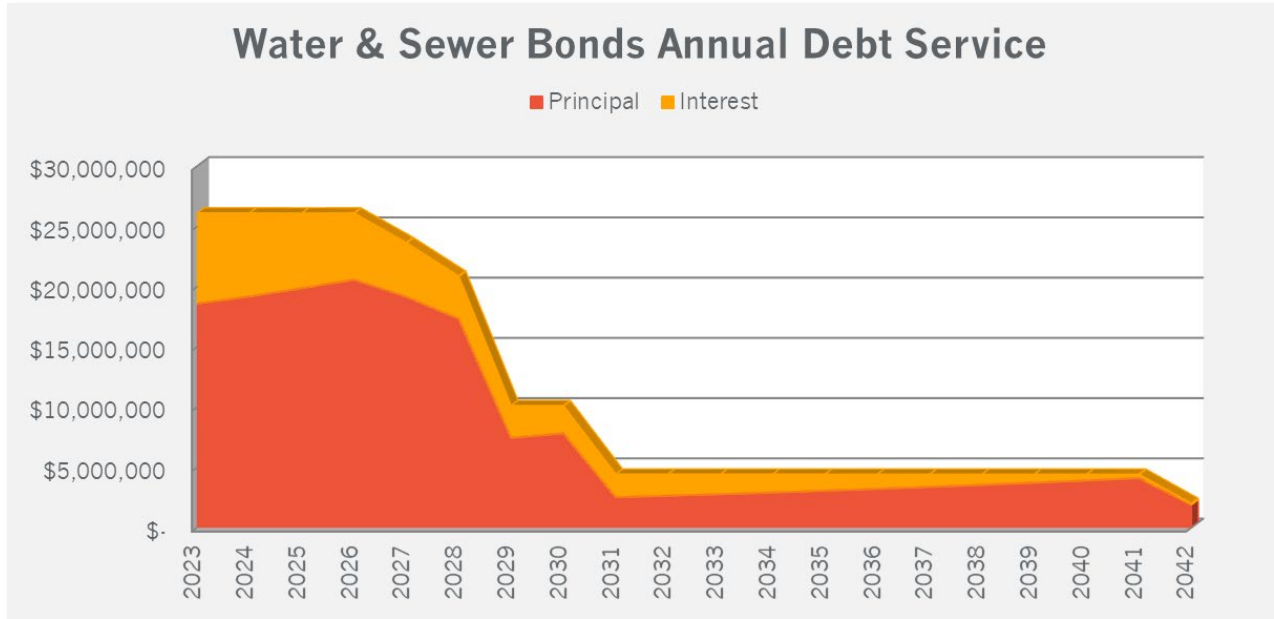


Table 9 includes water and sewer operating revenue, operating and maintenance expenses, existing debt service and the resulting coverage ratio of operating net revenue to debt service. Due to the deferral of non-essential growth related projects, prepayment and/or restructuring of water and sewer debt, and optimization processing efforts that have resulted in cost savings, a 1.50 coverage ratio is projected for FY22-23. This projection will be revisited annually to account for any significant changes in assumptions about costs and revenues. Water/sewer enterprise fund rate adjustments will be evaluated periodically for updated revenue requirements and capital planning.

Table 9
Water & Sewer Revenue Funded Debt

| Fiscal Year | Revenue | O and M Expenses | Net Revenue | Debt Service | Revenue to Debt Service Ratio |
|-------------|----------------|------------------|--------------|---------------|-------------------------------|
| 2023 | \$ 105,836,856 | \$66,602,681 | \$39,234,175 | \$ 26,069,625 | 1.50x |
| 2024 | \$ 110,888,655 | \$69,369,531 | \$41,519,124 | \$ 24,322,642 | 1.71x |
| 2025 | \$ 115,632,268 | \$71,948,830 | \$43,683,438 | \$ 22,559,015 | 1.94x |
| 2026 | \$ 120,583,500 | \$74,632,509 | \$33,234,150 | \$ 20,958,763 | 1.15x |
| 2027 | \$ 125,751,615 | \$77,424,801 | \$33,234,150 | \$ 17,255,370 | 1.15x |

In FY21-22, the Citizen’s Utilities Advisory Commission recommended a rate increase for both water and sewer services. Overall, this rate recommendation was the result of:

- Planned future debt issuances for capital improvements to the systems;
- Expansions of services for growth;
- Continuation of critical repair, maintenance and replacement of existing capital assets such as underground pipes;

- Continuation of capital projects that ensure compliance with applicable federal, state and county regulations; and,
- Ongoing improvements in operational efficiencies to minimize cost increases related to fuel, equipment and electricity.

Transportation Sales Tax Funded Debt

Transportation Sales Tax revenue currently supports the debt service for a FY07-08 revenue bond obligation. A minimum debt coverage ratio of 2.0 was established at the time of the FY07-08 issuance. Voter authorization is not required for Transportation Sales Tax Revenue Obligations. The chart represents all outstanding Transportation Bond principal and interest.

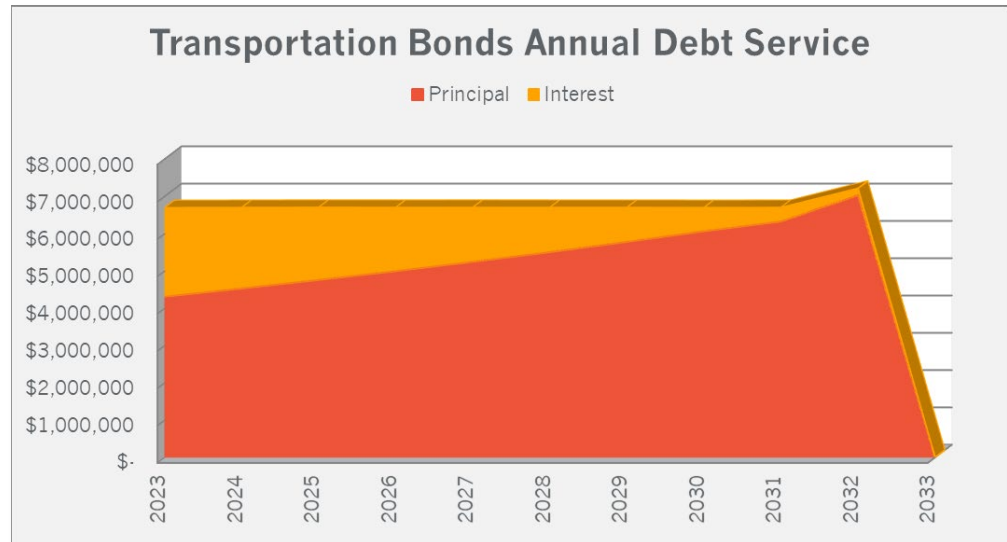


Table 10

Transportation Revenue Bonds

| Fiscal Year | Transportation Sales Tax Revenue | Total Debt Service | Annual Coverage |
|-------------|----------------------------------|--------------------|-----------------|
| 2023 | \$ 42,408,186 | \$ 6,704,040 | 6.33x |
| 2024 | \$ 42,500,169 | \$ 6,708,897 | 6.33x |
| 2025 | \$ 42,631,723 | \$ 6,712,754 | 6.35x |
| 2026 | \$ 43,106,935 | \$ 6,710,230 | 6.42x |
| 2027 | \$ 43,815,535 | \$ 6,710,956 | 6.53x |

Table 10 summarizes the annual revenue expected from the designated sales tax, the total existing debt service, and the resulting coverage ratio. The table shows that the transportation sales tax revenue to debt service ratio exceeds the 2.0 coverage requirement established in FY07-08.

Please see the *Glendale Onboard Annual Report* for more information. For a summary of all FY22-23 debt service obligations please see *Schedule 8: Debt Service*.



Operating Budget

Fiscal Year 2022–2023 Annual Budget Book



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Performance Report

Mayor's Office
\$523,894 4 FTEs

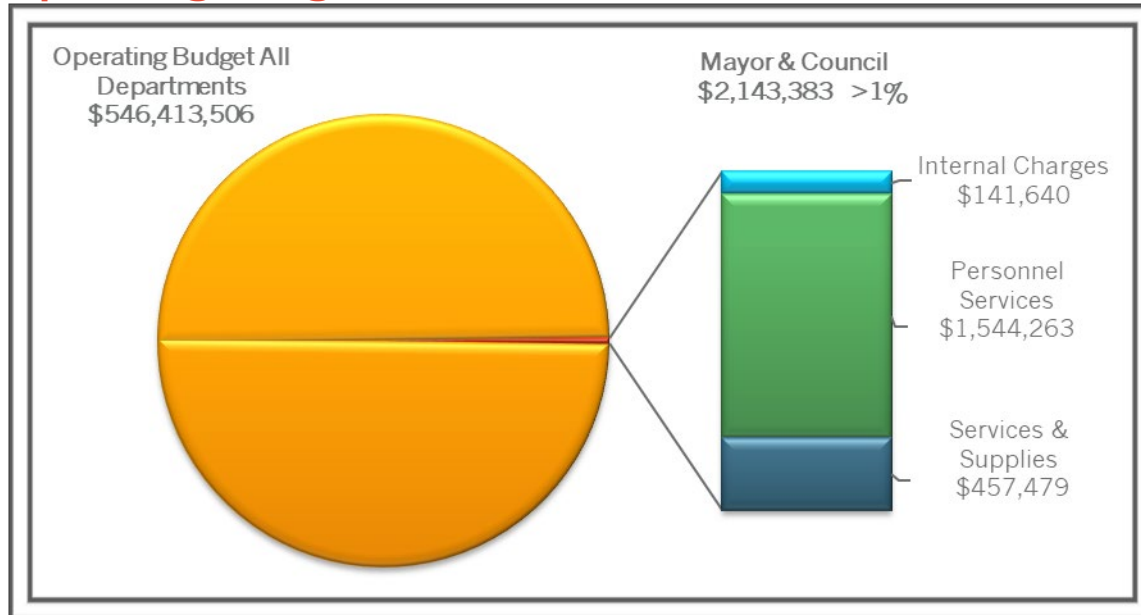
Council Office
\$1,619,489 12 FTEs

The Mayor and City Council constitute the elected legislative and policy making body of the city. The Mayor is elected at-large every four years. Councilmembers also are elected to four-year terms from one of six electoral districts in Glendale. One of the highest priorities of the Mayor and Council is to involve the public in their decision-making process through public participation. They regularly appoint citizens to 17 advisory boards and commissions and often form public committees to address specific citywide issues.

The Mayor and Council each become involved in the support and economic development of Glendale's six districts. Councilmembers host meetings in their districts or meet with small groups of citizens throughout the year to resolve local issues. These meetings ensure citizens are informed on projects in and around their neighborhoods and businesses and give the Council input from their constituents. The Mayor and Council also communicate with citizens through electronic media such as websites, electronic bulletins and programming on Glendale 11, the city's cable station.

The Mayor and Council represent Glendale as members and leaders on numerous city, regional, and national organizations and committees. City staff that support the Mayor and Council work closely with constituents to resolve any issues or questions they have about city programs and services.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Mayor & Council Office (10)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 1,106,623 | 1,155,511 | 1,155,511 | 1,544,263 | 388,752 | 33.64% |
| Services and Supplies | 293,060 | 454,479 | 470,479 | 457,479 | 3,000 | 0.66% |
| Internal Charges | 122,999 | 118,779 | 0 | 141,640 | 22,861 | 19.25% |
| Grand Total | 1,522,681 | 1,728,769 | 1,625,990 | 2,143,383 | 414,614 | 23.98% |

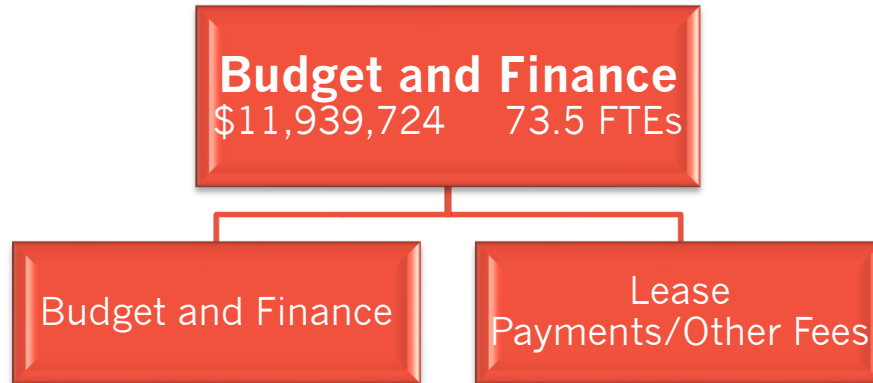
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|------------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10001010) Mayor's Office | 494,249 | 494,256 | 461,069 | 523,894 | 29,638 | 6.00% |
| (1000-10001011) Council Office Administration | 3,728 | 850,025 | 764,433 | 1,235,001 | 384,976 | 45.29% |
| (1000-10001012) Cholla District | 168,947 | 79,274 | 79,274 | 79,274 | 0 | 0.00% |
| (1000-10001013) Barrel District | 172,529 | 79,274 | 79,274 | 79,274 | 0 | 0.00% |
| (1000-10001014) Sahuaro District | 150,637 | 79,274 | 79,274 | 79,274 | 0 | 0.00% |
| (1000-10001015) Cactus District | 172,380 | 79,274 | 79,274 | 79,274 | 0 | 0.00% |
| (1000-10001016) Yucca District | 163,665 | 33,696 | 33,696 | 33,696 | 0 | 0.00% |
| (1000-10001017) Ocotillo District | 192,263 | 33,696 | 33,696 | 33,696 | 0 | 0.00% |
| (2160-21605259) Other Department Donation Acct | 4,284 | 0 | 16,000 | 0 | 0 | 0.00% |
| Grand Total | 1,522,681 | 1,728,769 | 1,625,990 | 2,143,383 | 414,614 | 23.98% |

**Mayor & Council Office
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10001010) Mayor's Office | 3.00 | 4.00 | 4.00 | 0.00 |
| (1000-10001011) Council Office Administration | 4.00 | 12.00 | 12.00 | 0.00 |
| (1000-10001012) Cholla District | 1.00 | 0.00 | 0.00 | 0.00 |
| (1000-10001013) Barrel District | 2.00 | 0.00 | 0.00 | 0.00 |
| (1000-10001014) Sahuaro District | 1.00 | 0.00 | 0.00 | 0.00 |
| (1000-10001015) Cactus District | 1.00 | 0.00 | 0.00 | 0.00 |
| (1000-10001016) Yucca District | 1.00 | 0.00 | 0.00 | 0.00 |
| (1000-10001017) Ocotillo District | 2.00 | 0.00 | 0.00 | 0.00 |
| Grand Total | 15.00 | 16.00 | 16.00 | 0.00 |

Performance Report



Mission Statement

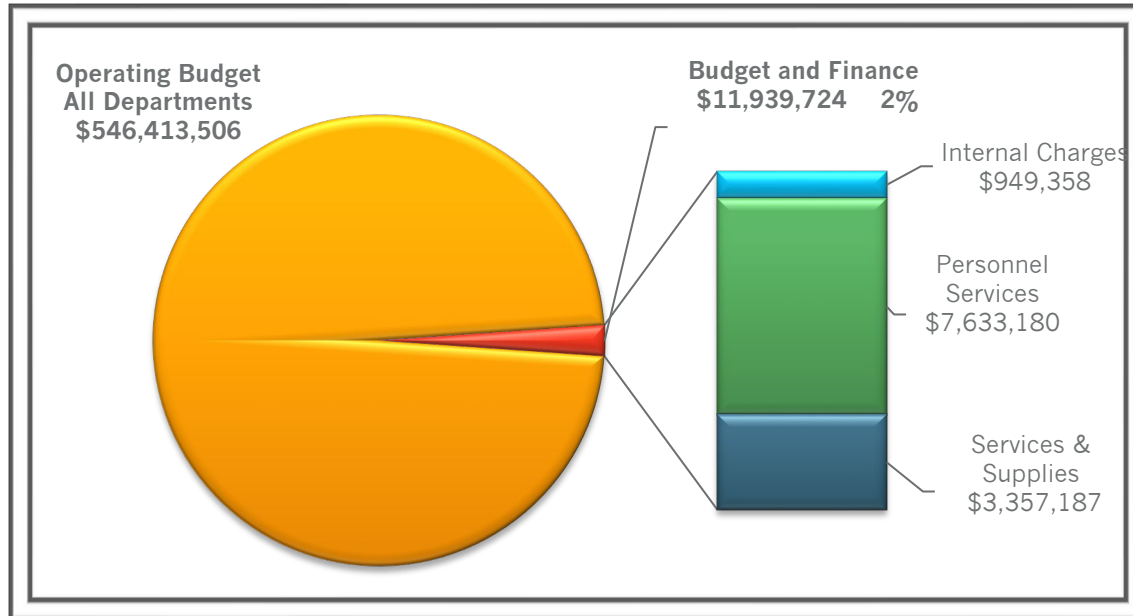
The Budget and Finance Department provides financial management services with integrity and accountability while improving service levels, managing costs, and leveraging information across City departments.

Department Description




The Budget and Finance Department provides a range of services that help ensure prudent fiscal management of city resources. Specifically, five divisions of the department provide the following services:

- The Management and Budget Division conducts independent, objective analyses and forecasts of expenditures and revenues, monitoring of the budget for the current fiscal year, and development of the budget for the next fiscal year.
- The Finance Division's main responsibilities are accounting, debt management, banking services, investment management, financial analysis, and financial reporting to the public, state agencies, bond holders, grantors, auditors, city management, and the City Council.
- The Customer Service Division assists customers with their utility accounts including billing and payment processing and operation of the call center for customer inquiries and service requests.
- The Tax and License Division assists city business owner's by educating them regarding the city's sales tax code and processing business licenses, sales tax returns and payments.
- The Procurement Division works with departments to ensure the procurement of goods and services is completed in a manner that is compliant with city policies and state statutes.
- The Grants Administration Division is responsible for coordinating the city's efforts to identify and obtain alternative funding for priority projects that advance the mission, goals and objectives established by the City Council and executive management

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

-  Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
-  Personnel Services = salary and related costs
-  Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Received the 2020 GFOA Certificate of Achievement for Excellence in Financial Reporting
- Received the 2021 GFOA Distinguished Budget Presentation Award
- From The Heart began in 1996 and to date over \$3 million dollars has been distributed to local non-profit agencies from citizens donations through Glendale's utility billing to fulfill community needs. In fiscal year 2022 \$103,500 was distributed to 20 Agencies.
- In fiscal year 2022, the city received APS Community Grants for the first time in over 10 years in the amount of \$8,000. These funds are supporting Community Services and Environmental Resources and begins a new partnership with Arizona Public Service.
- The State has made funds available for historic preservation for the first time in 14 years resulting in the City partnering with First United Methodist in applying for a \$150,000 grant.

Goal, Objectives, and Performance Measures

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Improve Resource Alignment | | | |
| <i>Department Strategic Initiative</i> | Employ strong fiscal management practices that encourage sustainable fiscal decision-making. | | | |
| <i>Intended Result</i> | Prudent fiscal stewardship | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Bond ratings for general obligation bonds Standard & Poor's: Moody's Investor Services: Fitch Ratings: | AA- Aa1 AAA | AA- Aa1 AAA | AA A1 AAA | AA A1 AAA |
| Bond ratings for Water and Sewer revenue bonds Standard & Poor's: Moody's Investor Services: | AA A1 n/a | AA A1 n/a | AA A1 n/a | AA A1 AA |
| Annualized amortized cost basis return on portfolio (net of fees) | 2.5% | 2.5% | 0.3% | 1.0% |
| Number of grants received through Grants Administration | 31 | 50 | 38 | 38 |
| Compliance with Council adopted Financial Policies (# complied with/# of policies) | 6/7 | 6/7 | 7/7 | 7/7 |

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Improve Resource Alignment | | | |
| <i>Department Strategic Initiative</i> | Provide accurate and timely financial analysis, forecasting, and reporting. | | | |
| <i>Intended Result</i> | Prudent fiscal stewardship | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Maintain a +/- 5% variance in general fund revenue forecasts from the final actual revenue to the adopted budget | ±5% | ±5% | ±5% | ±5% |
| % of month-end reports completed within 10 business days | 0% | 75% | 75% | 100% |
| Obtain the GFOA Certificate of Achievement for Excellence in Financial Reporting | Yes | Yes | Yes | Yes |
| Obtain the GFOA Distinguished Budget Presentation Award | Yes | Yes | Yes | Yes |

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Perform customer service and procurement activities effectively, accurately and timely. | | | |
| <i>Intended Result</i> | Improved levels of service | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| % of vendor invoices paid within 30 days of invoice date | 95% | 93% | 85% | 90% |
| % of employees receiving electronic W-2's | 56% | 60% | 59% | 65% |
| Number of vendor protests upheld | 2 | 5 | 2 | 0 |
| Number of RFP's and IFB's issued | 55 | 46 | 42 | 50 |
| % of contract renewals completed on-time | 100% | 100% | 100% | 100% |
| % of sole source/special procurements processed within 10 days | 100% | 95% | 100% | 100% |
| % of call center calls answered within 1 minute | 80% | 60.5% | 80% | 90% |
| % of call center calls abandoned | <=2.5% | <=9.4% | <=2.5% | <=2.5% |
| Number of sales tax audits/reviews completed | 120 | 87 | 120 | 120 |

Budget and Finance (11)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|-------------------|---------------------|--------------------|
| Personnel Services | 5,975,038 | 6,912,020 | 6,912,020 | 7,633,180 | 721,159 | 10.43% |
| Services and Supplies | 1,791,806 | 1,902,586 | 1,902,586 | 3,357,187 | 1,454,601 | 76.45% |
| Internal Charges | 445,251 | 856,402 | 0 | 949,358 | 92,956 | 10.85% |
| Grand Total | 8,212,095 | 9,671,008 | 8,814,606 | 11,939,724 | 2,268,716 | 23.46% |

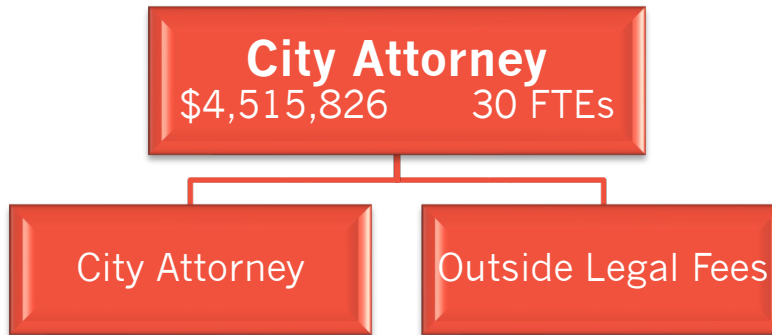
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|---|------------------|------------------|------------------|-------------------|---------------------|--------------------|
| (1000-10001110) Budget&Finance Administration | 396,719 | 1,000,814 | 632,830 | 792,467 | -208,347 | -20.82% |
| (1000-10001111) Accounting Services | 1,711,111 | 1,885,991 | 1,767,370 | 2,093,822 | 207,831 | 11.02% |
| (1000-10001112) Tax and License | 1,171,244 | 1,310,627 | 1,236,821 | 1,626,005 | 315,378 | 24.06% |
| (1000-10001113) Procurement | 553,866 | 590,468 | 555,362 | 701,202 | 110,734 | 18.75% |
| (1000-10001114) Other Fees | 417,650 | 430,899 | 430,899 | 564,353 | 133,454 | 30.97% |
| (1000-10001115) Budget and Research | 410,498 | 538,537 | 511,230 | 568,686 | 30,149 | 5.60% |
| (1000-10001116) Grants Administration | 149,003 | 151,846 | 144,702 | 159,164 | 7,318 | 4.82% |
| (1000-10001117) Customer Service | 0 | 0 | 0 | 152,721 | 152,721 | 0.00% |
| (1000-10001119) Collections | 1,762 | 339,421 | 322,359 | 453,063 | 113,642 | 33.48% |
| (4610-46104011) Grants-Finance | 0 | 0 | 0 | 1,133,500 | 1,133,500 | 0.00% |
| (6020-60201117) Customer Service | 3,388,096 | 3,343,599 | 3,140,145 | 3,595,782 | 252,182 | 7.54% |
| (6110-61101120) Landfill Customer Service | 12,145 | 78,806 | 72,889 | 98,960 | 20,155 | 25.58% |
| Grand Total | 8,212,095 | 9,671,008 | 8,814,606 | 11,939,724 | 2,268,716 | 23.46% |

Budget and Finance Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10001110) Budget&Finance Administration | 4.00 | 4.00 | 4.00 | 0.00 |
| (1000-10001111) Accounting Services | 16.00 | 16.00 | 16.00 | 0.00 |
| (1000-10001112) License/Collection | 10.00 | 10.00 | 10.00 | 0.00 |
| (1000-10001113) Procurement | 5.00 | 5.00 | 6.00 | 1.00 |
| (1000-10001115) Budget and Research | 4.00 | 4.00 | 4.00 | 0.00 |
| (1000-10001116) Grants Administration | 1.00 | 1.00 | 1.00 | 0.00 |
| (1000-10001119) Collections | 0.00 | 3.00 | 3.00 | 0.00 |
| (6020-60201117) Customer Service | 28.50 | 25.50 | 28.50 | 3.00 |
| (6110-61101120) Landfill Customer Service | 0.00 | 1.00 | 1.00 | 0.00 |
| Grand Total | 68.50 | 69.50 | 73.50 | 4.00 |

Performance Report



Mission Statement

Provide the highest level of legal services to the city and its officials by adhering to professional standards, garnering strong understanding of city operations and incorporating all relevant information into the legal advice and guidance provided.

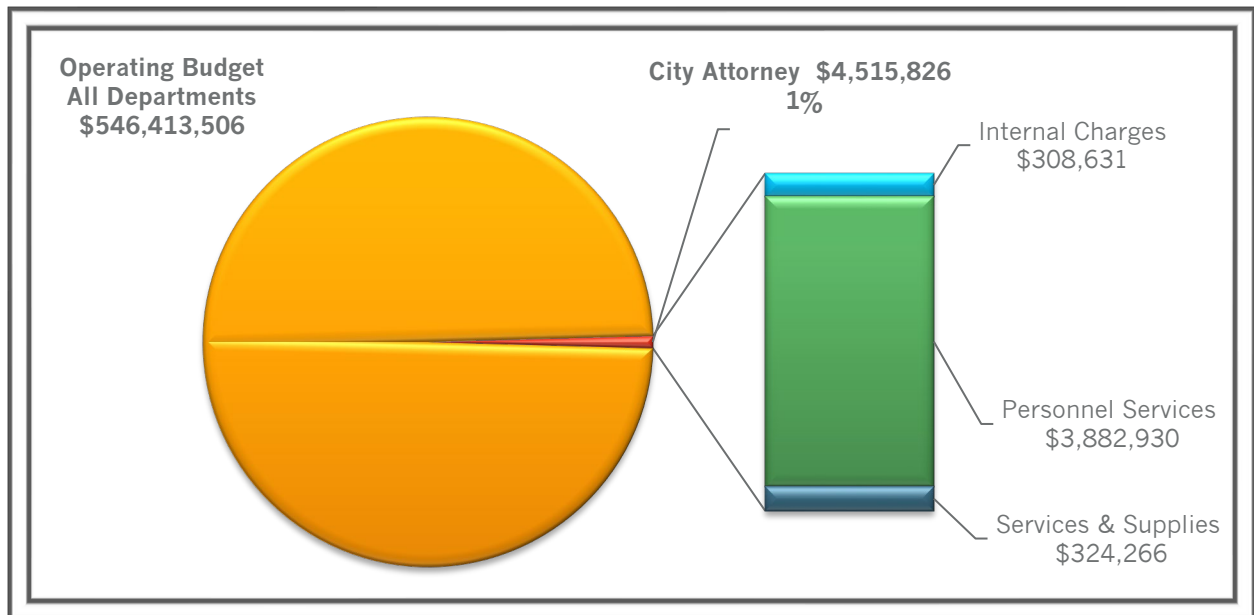
To serve the people of Arizona by prosecuting violations of Glendale City Code and misdemeanor violations of state law in an ethical manner in order to assure that justice is served.

Department Description

The City Attorney is appointed by the City Council and acts as legal adviser to the city, its officials, departments, as well as boards and commissions on matters that affect the conduct of city business. The City Attorney's Office represents the city in all legal proceedings and directs the legal services provided by outside counsel. The office also prepares resolutions, ordinances and related legal documents for City Council consideration in order to implement adopted city policy; drafts and reviews all contracts considered by the city; and issues opinions on a variety of municipal matters.

The City Attorney's Office works closely with the Police Department to provide ongoing training of its officers relating to state and city laws. The Office is also responsible for prosecuting any misdemeanor violation that occurs within the city limits including violations of Glendale City Code, DUI and domestic violence cases. The Office also handles conflict cases for other cities as well as the Maricopa County Attorney's Office.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Transitioned from legacy records management system to an entirely new records management system in August without service interruptions to the court or public.
- Prosecutor's Office continues to maintain annual Victims' Rights Program ("VRP") Grant Award through the Attorney General's Office.

Goals, Objectives, and Performance Measures

| | | | | |
|--|--|----------------------|------------------------|--------------------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Attend meetings and hearings as needed or requested to provide legal advice. | | | |
| <i>Intended Result</i> | The Mayor, City Council and City staff receive high-quality, professional and timely legal services. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target/Projected</i> |
| % of the meetings/hearings attended (as needed or requested) | 100% | 100% | 100% | 100% |

| | | | | |
|---|---|--------------------------|------------------------|-------------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Proactively pursue the adjudication of criminal cases. | | | |
| <i>Intended Result</i> | The City provides consistent and ethical application of criminal justice for the community. | | | |
| <i>Performance Measures</i> | <i>Police Citation</i> | <i>Police Submittals</i> | <i>Plea Agreements</i> | <i>Number of Trials</i> |
| Number of criminal matters received by the office from July 1, 2021-March 16, 2022 * numbers in () are from previous year | 3158 (2902) | 1104 (1452) | 2492 (2300) | 19 (36) |

**City Attorney's Office (12)
Budget by Categories of Expenditures**

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 3,201,031 | 3,511,541 | 3,511,541 | 3,882,930 | 371,388 | 10.58% |
| Services and Supplies | 183,597 | 312,226 | 334,226 | 324,266 | 12,040 | 3.86% |
| Internal Charges | 278,024 | 251,174 | 0 | 308,631 | 57,456 | 22.88% |
| Grand Total | 3,662,652 | 4,074,942 | 3,845,767 | 4,515,826 | 440,885 | 10.82% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|------------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10001210) Legal Services | 3,643,409 | 4,074,942 | 3,823,767 | 4,515,826 | 440,885 | 10.82% |
| (2160-21605253) City Attorney's Grants | 19,243 | 0 | 22,000 | 0 | 0 | 0.00% |
| Grand Total | 3,662,652 | 4,074,942 | 3,845,767 | 4,515,826 | 440,885 | 10.82% |

**City Attorney's Office
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--------------------------------|-----------------|----------------|----------------|------------------|
| (1000-10001210) Legal Services | 28.00 | 28.00 | 30.00 | 2.00 |
| Grand Total | 28.00 | 28.00 | 30.00 | 2.00 |

Performance Report

Audit Department
\$587,893 1.0 FTEs

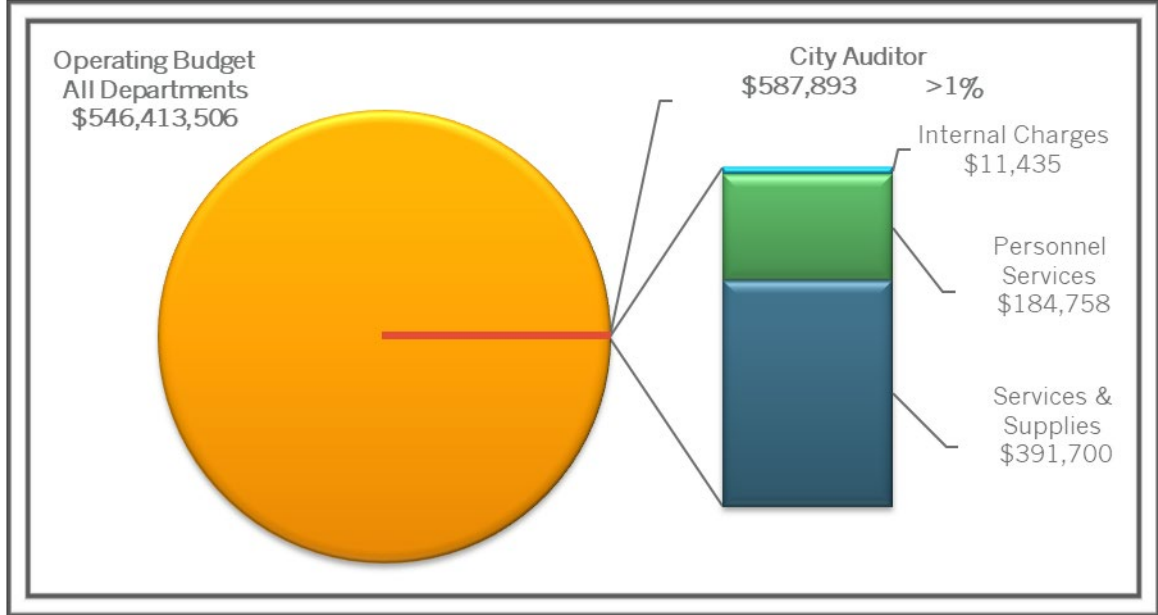
Mission Statement

To provide internal audit services through detailed queries and testing to strengthen controls, identify potential risks, improve processes, verify compliance, and ensure the City of Glendale operates with transparency in the best interests of its residents.

Department Description

The Independent Internal Audit Program (IIAP)¹ conducts internal audits of departments, programs and contracts citywide and reports the results to management, City Council, through the Council Appointed Audit Committee² and the public.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

¹ City Code Section 2-54 approved by Council on May 14, 2019, created the IIAP

² Audit Committee newly created beginning July 1, 2019, consisting of three Council members, two public citizens, City Manager and Budget & Finance Director. The first five are voting members, and the last two are ex-officio, non-voting members.

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Addressed all audit findings outstanding from previous Internal Audit department structure
- Completed Balanced Scorecard Tier II for IIAP
- Completed three audits by internal staff and coordinated completion of eight others by our contracted audit services vendors

Goals, Objectives, and Performance Measures

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Improve Resource Alignment | | | |
| <i>Department Strategic Initiative</i> | Develop a risk-based audit plan that strengthens internal controls and reduces organizational risk. | | | |
| <i>Intended Result</i> | Audit resources are allocated to the areas that pose the greatest risk to the city. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Number of Audits Completed | 4 | 12 | 14 | 12 |
| % Audit Recommendations Accepted by Management | 95% | 97% | 100% | 100% |
| % Annual Audit Plan Completed ³ | 75% | 55% | 79% | 100% |

³ Audit Plan only covered 6 months due to the revised Code. Only captures the 4 audits that were scheduled for completion using internal resources, 3 of which were completed. 7 audits were to be contracted were delayed because of the establishing the new framework for contracting third party firms and the COVID-19 crisis.

Audit (13)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-----------------|----------------|------------------|-----------------|---------------------|--------------------|
| Personnel Services | 96,712 | 141,557 | 141,557 | 184,758 | 43,201 | 30.52% |
| Services and Supplies | 199,161 | 260,016 | 260,016 | 391,700 | 131,684 | 50.64% |
| Internal Charges | 8,859 | 9,905 | 0 | 11,435 | 1,531 | 15.45% |
| Grand Total | 304,732 | 411,478 | 401,573 | 587,893 | 176,415 | 42.87% |

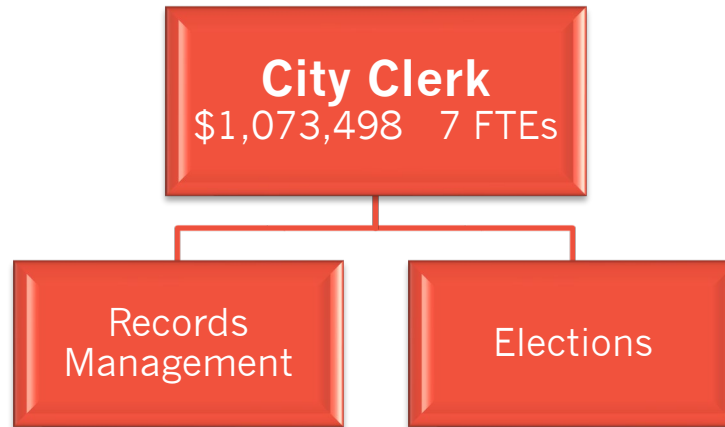
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--------------------------------------|-----------------|----------------|------------------|-----------------|---------------------|--------------------|
| (1000-10001310) Audit Administration | 304,732 | 411,478 | 401,573 | 587,893 | 176,415 | 42.87% |
| Grand Total | 304,732 | 411,478 | 401,573 | 587,893 | 176,415 | 42.87% |

**Audit
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--------------------------------------|-----------------|----------------|----------------|------------------|
| (1000-10001310) Audit Administration | 1.00 | 1.00 | 1.00 | 0.00 |
| Grand Total | 1.00 | 1.00 | 1.00 | 0.00 |

Performance Report



Mission Statement

To fairly and impartially provide exceptional customer service and information to the citizens, customers and employees of the City of Glendale.

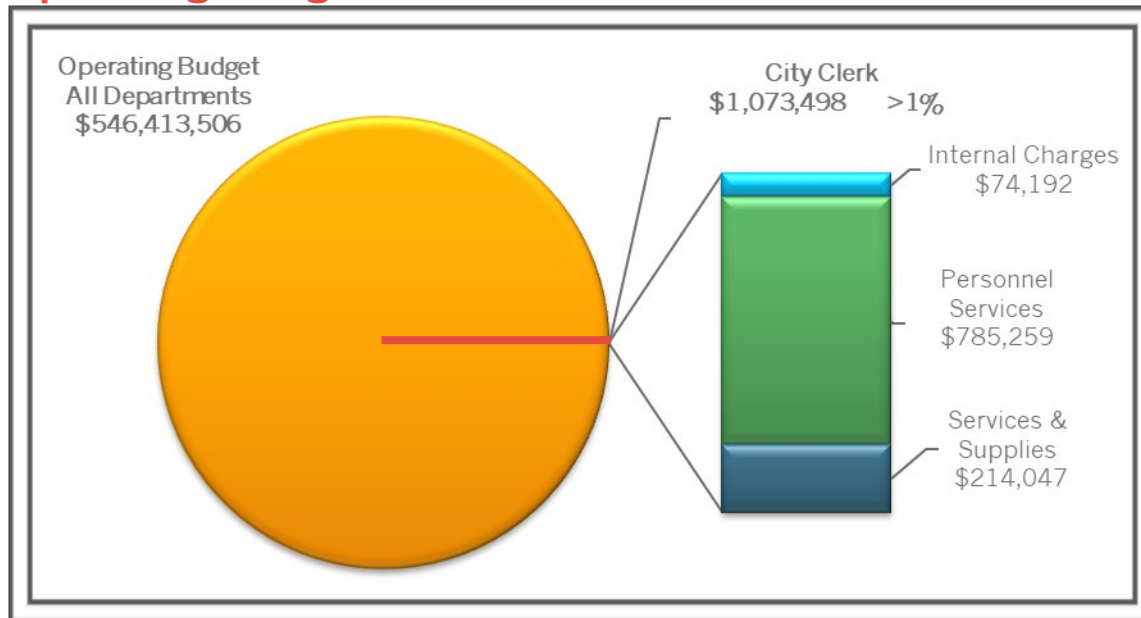
Department Description

The Glendale City Clerk's Office prepares and maintains the minutes of City Council meetings; oversees the timely and accurate accumulation, preservation, and accessibility of public records; conducts fair and open municipal elections and maintains the Glendale City Charter and City Code Book. The City Clerk's Office also maintains City ordinances and resolutions and ensures legal compliance of all legal postings and public notices.

Services provided by the City Clerk's Office include:

- Preparing and distributing Council agendas and minutes
- Conducting City elections
- Processing public records requests
- Coordinating the records management program
- Codifying the Glendale City Code
- Recording City documents
- Circulating contracts for signatures and retention
- Managing the City's 20 boards and commissions
- Posting/publishing public notices
- Providing notary services

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Implemented second phase of Digital Contract Project. Contracts under \$50,000 are routed electronically to obtain digital signatures from Vendors, Department Directors, City Attorney and City Clerk.
- Facilitated the City's decennial redistricting process.
- Developed an online basic training module for new board and commission members.
- Implemented the Arizona Secretary of State's E-Qual online candidate petition portal for use by City Council candidates.
- All City Clerk's Office employees were (re)certified as Election Officers by the Arizona Secretary of State.
- Responded to 1,888 public records requests, a 27% increase in requests from previous fiscal year.
- Participated in internal audit. Auditor commended comprehensive trainings on records management, effective procedures for timely responses to public records, and effective process for documenting the transfer and location of public records.

Goals, Objectives, and Performance Measures

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| Strategic Objective | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Post all City Council regularly scheduled voting meeting and workshop agendas and packets online 6 days prior to the meeting exceeding the statutory requirement of 24 hours. | | | |
| <i>Intended Result</i> | The public receives timely notice and access to official meetings of the Glendale City Council. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Agendas/Packets posted 6 days prior to regular meetings | 52/100% | 56/100% | 47/100% | 51/100% |

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiatives</i> | All public record requests are initiated within 24 hours of receipt. All campaign finance reports are posted within 24 hours of receipt. | | | |
| <i>Intended Result</i> | The public has timely access to City records. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Public record requests/% Compliance | 1,418/100% | 1,484/100% | 1,888/100% | 1,575/100% |
| Campaign Finance Reports posted within 24 hours | 100% | 100% | 100% | 100% |

City Clerk (14)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-----------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 685,255 | 732,795 | 732,795 | 785,259 | 52,464 | 7.16% |
| Services and Supplies | 208,731 | 214,047 | 214,047 | 214,047 | 0 | 0.00% |
| Internal Charges | 56,505 | 59,301 | 0 | 74,192 | 14,891 | 25.11% |
| Grand Total | 950,491 | 1,006,142 | 946,842 | 1,073,498 | 67,355 | 6.69% |

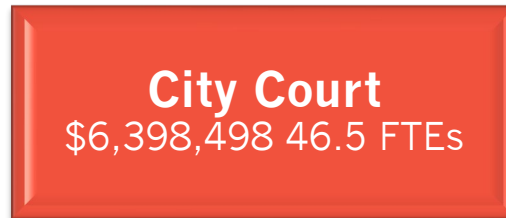
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|---|-----------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10001410) City Clerk Administration | 803,893 | 878,392 | 819,092 | 945,748 | 67,355 | 7.67% |
| (1000-10001411) Elections | 146,598 | 127,750 | 127,750 | 127,750 | 0 | 0.00% |
| Grand Total | 950,491 | 1,006,142 | 946,842 | 1,073,498 | 67,355 | 6.69% |

**City Clerk
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10001410) City Clerk Administration | 7.00 | 7.00 | 7.00 | 0.00 |
| Grand Total | 7.00 | 7.00 | 7.00 | 0.00 |

Performance Report



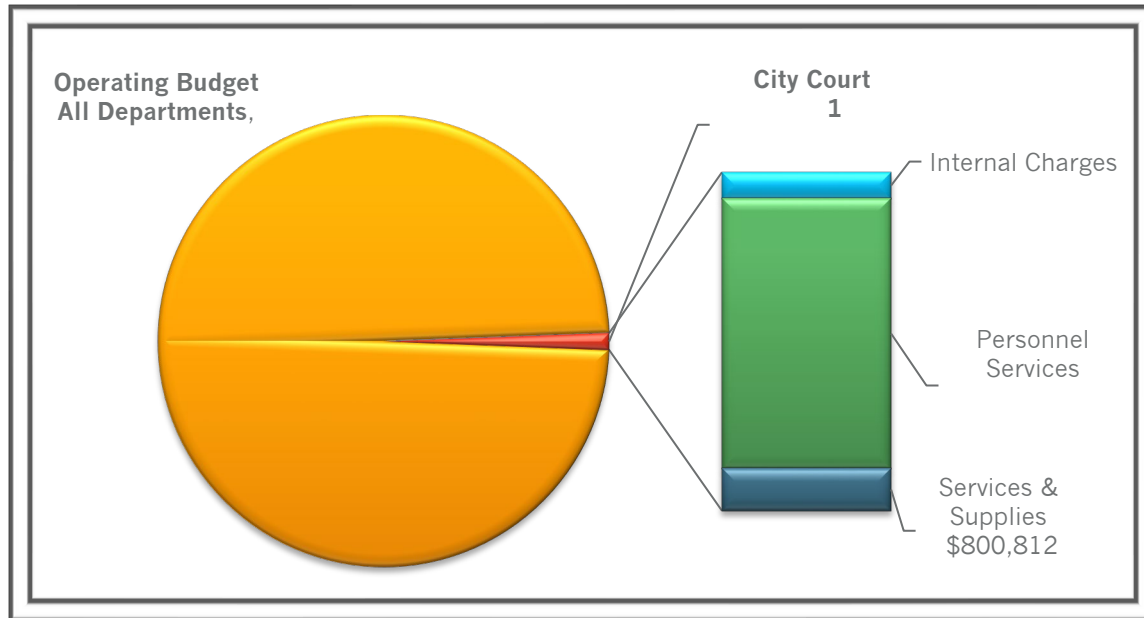
Mission Statement

To provide a forum for prompt, fair, and just resolution of cases in a professional, efficient and courteous manner.




Department Description

Glendale City Court adjudicates criminal misdemeanors, city code violations, traffic violations, and select juvenile offenses committed in the City of Glendale. In cases of domestic violence and harassment, the Court issues protective orders. The Court has the authority to issue search warrants for misdemeanors and felonies. Glendale City Court collaborates with numerous internal and external justice and community agencies to develop and implement programs to reduce recidivism and promote safe communities. Nearly 75,000 customers (in a normal year) enter the Court each year to conduct business.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

-  Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
-  Personnel Services = salary and related costs
-  Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- **Digital Evidence Platform:** The Court finalized a joint project with the Supreme Court and the Glendale Police Department to launch a fully electronic evidence portal. Courts nationally have been subject to cyber attacks from Russia, China and North Korea. Prior to the Digital Evidence Platform, the use of portable USB drives by attorneys and litigants could expose the entire Supreme Court's data network with corrupting files, viruses and ransomware attacks. The goal of the Digital Evidence Platform is to allow prosecutors, attorneys, police and self represented litigants the ability to safely upload evidence prior to trial and civil traffic hearings. The Digital Evidence Platform will increase efficiency with evidence marked and logged prior to the trial date eliminating unnecessary court delays. Archiving the evidence in a digital format will also expedite the transfer of information to the Court of Appeals if and when an appeal is filed.
- **Security Enhancements:** The Court installed bullet resistant glass within the courthouse to enhance the security for employees and the public we serve. Installing the glass satisfies a security recommendation from the Supreme Court as well as recommendations from prior security audits conducted by private security firms. City

IT installed a new video surveillance system within the Court and the public grounds. The new system allows for Court security to effectively monitor the courtrooms, entry/exist points and the public areas. The video surveillance system now feeds into the Glendale Police Department’s Real Time Crime Center for an extra layer of security in the event of an emergency.

Goals, Objectives, and Performance Measures

| | | | | |
|--|---|----------------------|------------------------|-------------------------|
| <i>Strategic Objectives</i> | Improve Tools & Technology Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Create and implement an electronic process to transmit warrant information, eliminating manual processes. | | | |
| <i>Intended Result</i> | The Police Department has accurate and timely Information about warrants issued and quashed by the Court. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Projected</i> |
| Warrants issued | 7581 | 6200 | 6000 | 6200 |
| Warrants quashed | 11,684 | 4157 | 6000 | 6200 |
| Estimated cost avoidance | \$18,952 | \$10,564 | \$12,250 | \$12,650 |

| | | | | |
|--|---|----------------------|------------------------|-------------------------|
| <i>Strategic Objectives</i> | Improve Community Experience Improve Resource Alignment Improve Purposeful Communication | | | |
| <i>Department Strategic Initiative</i> | Increase participation and retention rates in the Compliance Assistance Program (CAP), a Supreme Court Fair Justice Initiative. | | | |
| <i>Intended Result</i> | More litigants are current on delinquent court ordered fines and fees allowing the reinstatement of their suspended driver’s license. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Projected</i> |
| Cases entered into CAP | 1629 | 1355 | 1400 | 1450 |
| Fines paid | \$1,104,289 | \$1,157,589 | \$1,100,000 | \$1,100,000 |
| Retention rate | 59% | 85% | 85% | 85% |

| | | | | |
|--|---|----------------------|------------------------|-------------------------|
| <i>Strategic Objective</i> | Improve Community Experience Improve Resource Alignment Improve Purposeful Communication | | | |
| <i>Department Strategic Initiative</i> | Increase collections through the Tax Intercept Program (TIP). | | | |
| <i>Intended Result</i> | The increased collection of delinquent fines, costs, and fees from intercepted State Tax refunds. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Projected</i> |
| Tax Intercept Program | \$209,035 | \$280,195 | \$285,000 | \$285,000 |

| | | | | |
|--|---|----------------------|------------------------|-------------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Clearance Rates help courts determine effective case processing and positive case workflow. | | | |
| <i>Intended Result</i> | The goal for all courts is to be 100% or above for the disposition of cases. Anything below 100% indicates a growing number of unadjudicated cases. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Projected</i> |
| Clearance Rate | 97% | 98% | 100% | 100% |

| | | | | |
|--|--|----------------------|------------------------|-------------------------|
| <i>Strategic Objectives</i> | Increase Innovation Solutions Optimize Processes & Services Improve Resource Alignment | | | |
| <i>Department Strategic Initiative</i> | Remind litigants of upcoming court dates and payments with text and autodial phone messages. | | | |
| <i>Intended Result</i> | Improve Court appearance and compliance rates, increase litigants' likelihood of attaining successful case resolution, improve collection rates. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Projected</i> |
| Text messages sent | 18,083 | 42,000 | N/A | N/A |
| Phone calls made | 4,753 | 5,000 | N/A | N/A |
| Cost | \$415 | \$940 | N/A | N/A |
| Error Rate | 13% | 11% | N/A | N/A |

*** In the fall of 2021, the Court transitioned to a no cost notification system managed by the Arizona Supreme Court making these metrics no longer applicable/available.

| | | | | |
|--|--|----------------------|------------------------|-------------------------|
| <i>Strategic Objectives</i> | Increase Innovation Solutions Optimize Processes & Services Improve Resource Alignment | | | |
| <i>Department Strategic Initiative</i> | The establishment of Arizona case processing time standards will help courts move toward timely justice. | | | |
| <i>Intended Result</i> | Timely completion and administration of justice. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Projected</i> |
| Civil Traffic (98% within 90 Days) | 91% | 85% | 95% | 98% |
| Criminal Misdemeanor (98% within 180 Days) | 96% | 83% | 83% | 98% |
| DUI (93% within 180 Days) | 84% | 69% | 65% | 93% |
| Local Ordinances (98% within 180 Days) | 99% | 95% | 98% | 98% |

City Court (15)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 4,757,482 | 5,098,045 | 5,098,045 | 5,098,226 | 181 | 0.00% |
| Services and Supplies | 607,315 | 742,492 | 707,254 | 800,812 | 58,320 | 7.85% |
| Internal Charges | 392,742 | 429,625 | 0 | 499,460 | 69,836 | 16.25% |
| Grand Total | 5,757,539 | 6,270,162 | 5,805,299 | 6,398,498 | 128,336 | 2.05% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--------------------------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10001510) Court Administration | 5,398,203 | 5,735,076 | 5,310,295 | 5,915,599 | 180,523 | 3.15% |
| (2120-21205001) Court Security | 328,808 | 433,516 | 427,411 | 377,134 | -56,381 | -13.01% |
| (2120-21205002) Court Time Payments | 30,391 | 42,634 | 23,307 | 46,711 | 4,077 | 9.56% |
| (2120-21205003) Fill the Gap | 137 | 58,936 | 24,286 | 59,053 | 118 | 0.20% |
| (2160-21605256) Grants - Courts | 0 | 0 | 20,000 | 0 | 0 | 0.00% |
| Grand Total | 5,757,539 | 6,270,162 | 5,805,299 | 6,398,498 | 128,336 | 2.05% |

**City Court
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--------------------------------------|-----------------|----------------|----------------|------------------|
| (1000-10001510) Court Administration | 44.00 | 44.00 | 45.00 | 1.00 |
| (2120-21205001) Court Security | 2.00 | 2.00 | 1.00 | -1.00 |
| (2120-21205002) Court Time Payments | 0.50 | 0.50 | 0.50 | 0.00 |
| Grand Total | 46.50 | 46.50 | 46.50 | 0.00 |

Performance Report



Mission Statement

To create organizational strategies for success.

Vision Statement

The organization and community knows where we are going and how we are going to get there.

Department Description

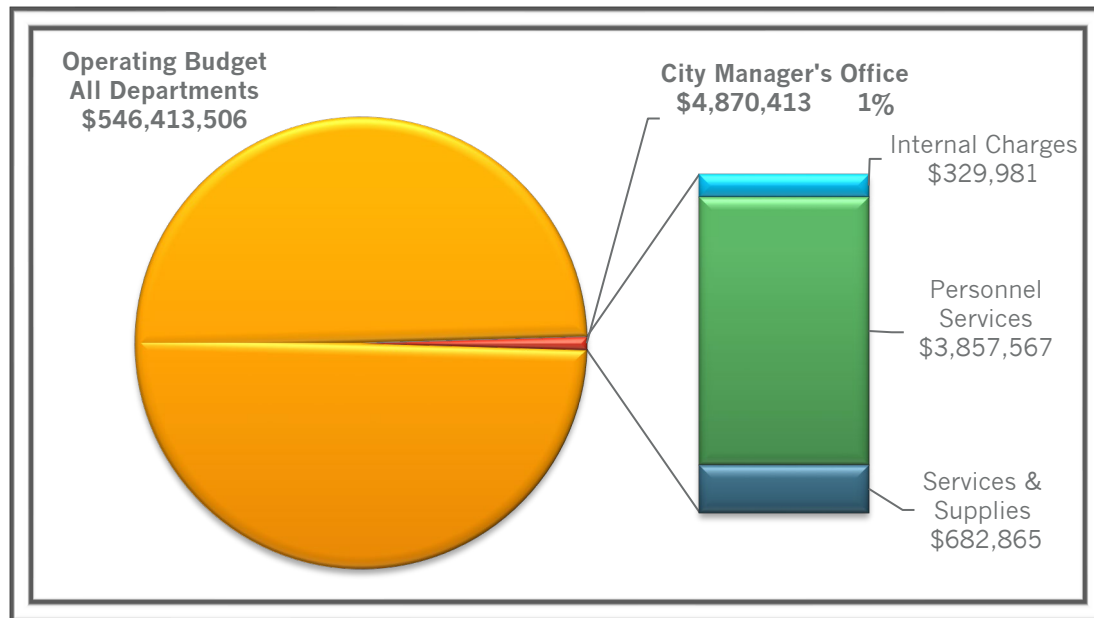
Administration

The City Manager's Office provides the organizational leadership necessary to successfully implement the policy direction of the City Council; communicates that direction to the organization; ensures the efficient, effective, and economical delivery of city services to Glendale's citizens; appropriately allocates the resources and support to achieve strategic objectives; uses data and evidence to analyze and improve organizational performance; and maintains a highly responsive, effective, and inclusive workforce.

Code Compliance

The Code Compliance Division is responsible for ensuring compliance with city codes and ordinances. These regulations are local laws adopted by the Glendale City Council and represent community standards. These community standards have been established to promote health and safety, protect the community from blight and deterioration, and enhance the livability of Glendale.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

City Manager's Office

- Bond Rating Upgrade
 - S&P Global AA- to A+
- Project Leadership
 - Downtown Campus Reinvestment Project
 - What Works Cities Gold Certified
 - Centralized Customer Service – GlendaleOne
 - Unified Development Code
- Employee Engagement:
 - Employee Focus Groups
 - Employee Gratitude Month
 - Launched Employee Success Factors Awards Program
 - Launched Employee Giving Opportunity Campaigns
 - Adopt A Family, Pillow Drive and Sock, Hat and Sunscreen Drive
 - Employee Appreciation Night at the Coyotes Game
- Community Photo Contest

Code Compliance

- Added additional resources for educational outreach
- Revamped city codes to clarify community concerns
- Process improvements: eliminated double entries to improve inspector efficiency

- Performed 50 Clean and Liens at the cost of \$33,200
- Revised forms
- Participated in educational training for Code Aspects
- Completed a special neighborhood assignment
- Abated an occupied property
- Enhanced department relationships

Goals, Objectives, and Performance Measures

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Strengthen Workforce Development Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Provide leadership support for projects and programs that advance strategic objectives in the organization and processes Balanced Scorecard perspectives. | | | |
| <i>Intended Result</i> | The organization is equipped with the knowledge, skills, abilities, and resources to achieve successful outcomes that fulfill the City Council's mission and vision for the organization. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Process Improvement # Employees Trained on Balanced Scorecard | *N/A | 20 | 20 | N/A |

*New measure – historical data is not available

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Strengthen Workforce Culture | | | |
| <i>Department Strategic Initiative</i> | Fiscal Sustainability, Economic Development | | | |
| <i>Intended Result</i> | To establish strategic direction for the organization that ensures alignment amongst all departments and services with the needs of the community. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Balanced Scorecard # Scorecards Implemented | 1 | 0 | 5 | 13 |

*The focus this fiscal year was the development of draft citywide performance measures, identifying collection methods for the data needed to evaluate those measures, and structuring actions needed to report on the performance in each of the strategic objectives.

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Accountability | | | |
| <i>Department Strategic Initiative</i> | Transparency, Fiscal Sustainability | | | |
| <i>Intended Result</i> | Establish systems and tools that assess and report on organizational performance, identify target areas for improvement, and publicly report results to the citizens of Glendale. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| # Surveys conducted and integrated into the strategic planning efforts | 2 | 2 | 2 | 2 |
| Publicly Posted Data sets | 0 | 0 | 4 | 4 |
| Produce a balanced budget that complies with the city's adopted financial policies. The budget will be balanced, by fund, when all projected ongoing revenue sources do not exceed all ongoing expenses proposed for the current FY and for the upcoming FY. Use of the unassigned fund balance will occur only as authorized by Council to address one-time costs, not ongoing costs or planned utilization of fund balance. | Yes | Yes | Yes | Yes |
| Produce a Five-Year Forecast for each major operating fund, in compliance with the city's adopted financial policies | Yes | Yes | Yes | Yes |
| Prepare City Manager's recommended budget in accordance with the city's adopted financial policies | Yes | Yes | Yes | Yes |

* Due to technology resources consumed by the significant projects nearing completion or underway (SimpliCity, CivicLive, SmartGov, Lucity, QScend, ESRI upgrade) the open data launch was delayed, but will be revisited this year. Although new datasets from enterprise systems have not been publicly posted, the implementation of LaserFische and the public portal for public documents has improved accessibility to public information and data.

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Improve Community Experience | | | |
| <i>Department Strategic Initiative</i> | Pursue quality economic development and ensure long-term financial stability, while safeguarding current economic investments. | | | |
| <i>Intended Result</i> | Expand the tax base and job market in the community. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| New businesses recruited or existing companies expanding | 13 | 13 | 10 | 15 |
| Jobs generated by new or expanding companies | 1,870 | 1,788 | 4,643 | 2,000 |

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services Improve Community Experience | | | |
| <i>Department Strategic Initiative</i> | Address and resolve code compliance violations in an effective and efficient manner | | | |
| <i>Intended Result</i> | Maintain compliance with City Codes that relate to nuisances, property maintenance, rental housing and Zoning Ordinance requirements | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Code Compliance cases opened | 10,000 | 8,000 | 10,000 | 10,000 |
| Code compliance cases resolved | 10,000 | 7,700 | 10,000 | 10,000 |
| Number Code Compliance inspections performed | 30,000 | 23,850 | 30,000 | 30,000 |
| Initial response time (workdays) to inspect a reported Code Compliance violation | 2 | 2 | 2 | 2 |
| Code Compliance cases addressed through voluntary compliance or with no violation | 97% | 96% | 97% | 97% |

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Improve the level of Code Compliance cases generated proactively | | | |
| <i>Intended Result</i> | Maintain compliance with City Codes that relate to nuisances, property maintenance, rental housing and Zoning Ordinance requirements | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| % of Code Compliance cases opened proactively | 60% | 55% | 60% | 60% |

City Manager's Office (16)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 2,845,935 | 2,997,993 | 2,997,993 | 3,857,567 | 859,574 | 28.67% |
| Services and Supplies | 163,003 | 574,790 | 564,190 | 682,865 | 108,075 | 18.80% |
| Internal Charges | 211,079 | 233,744 | 0 | 329,981 | 96,237 | 41.17% |
| Grand Total | 3,220,018 | 3,806,526 | 3,562,183 | 4,870,413 | 1,063,887 | 27.95% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|---|------------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10001610) City Manager Administration | 1,389,949 | 1,495,708 | 1,428,527 | 1,924,195 | 428,487 | 28.65% |
| (1000-10001612) Code Compliance | 1,830,069 | 2,310,818 | 2,133,656 | 2,946,218 | 635,400 | 27.50% |
| Grand Total | 3,220,018 | 3,806,526 | 3,562,183 | 4,870,413 | 1,063,887 | 27.95% |

**City Manager's Office
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10001610) City Manager Administration | 6.00 | 6.00 | 7.00 | 1.00 |
| (1000-10001612) Code Compliance | 17.00 | 17.00 | 22.00 | 5.00 |
| Grand Total | 23.00 | 23.00 | 29.00 | 6.00 |

Performance Report



Mission Statement

We build community through impactful services.

Vision Statement

We are the national model for innovative community services.

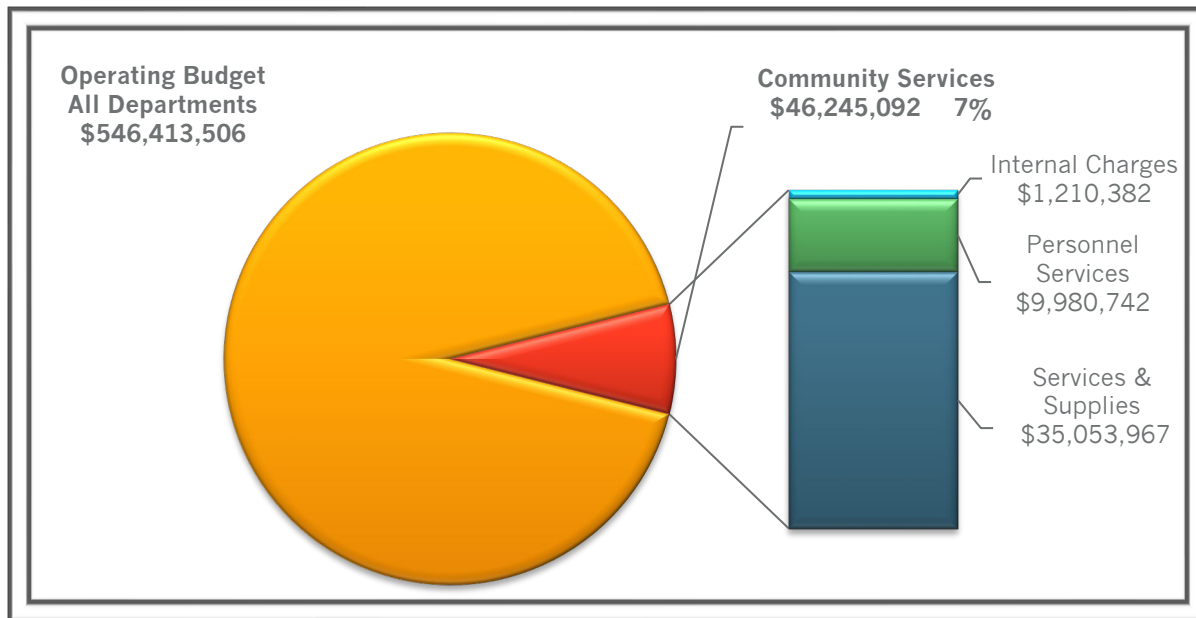
Department Description

The Community Services Department includes five divisions: Community Engagement, Community Revitalization, Community Action Program, Community Housing, and Library Services.

The department is primarily grant funded and is responsible for delivering programs administered by the U.S. Department of Housing and Urban Development (HUD) and the U.S. Department of Health and Human Services (DHHS) which are targeted for low to moderate income households or Census tracts. The services primarily supported by the city's General Fund include overall administration, Community Engagement, and Library Services.

Some of the specific services include utility/rent assistance, home repair and rehabilitation programs, services for vulnerable populations, physical infrastructure improvements, public housing and housing choice voucher programs, neighborhood and community engagement, volunteer programs, affordable housing investments, and physical and digital materials and programs offered by the city's four public libraries. These programs are designed to strengthen the community by providing services that focus on education, infrastructure, housing, and crisis support to expand access to economic opportunities for all.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

This has been a monumental year for our department with over **\$25 million** in new, one-time grant funding received to provide community support due to the COVID-19 public health crisis. This has created a unique opportunity to re-think service delivery and be creative and adaptable with our programs and services.

Accomplishments:

- The Community Action Program served over 3,200 households that were in need of emergency rent or utility assistance distributing \$20.4 million to landlords and utility providers to keep people stably housed.
- The inaugural year of the city's Homeless Master Services Agreement with Central Arizona Shelter Services resulted in over 20,000 units of service to households and individuals that were homeless or at risk of homelessness including:
 - 5,756 case management services
 - 5,753 shelter bed nights
 - 3,335 employment services
 - 1,334 calls to our 24/7 resource line
 - 852 homeless persons housed
- This year the city of Glendale received its designation as a Dementia Friendly City by engaging with over 40 partners and training almost 500 employees to promote

dementia awareness and support those living with dementia. To serve as a resource for our residents, a Dementia Friendly Glendale webpage was added to the city’s website which includes a variety of resources and information.

- In addition to operational services, the department implemented several important initiatives related to employee and organizational development including:
 - Providing compassion fatigue training for our frontline employees to provide tools and resources for coping with the stress of serving people in crisis.
 - Developing a comprehensive set of “Be-Attitudes” that describe the culture we create through our collective actions to develop and sustain an inclusive, adaptive, and high-performing department. They are Be Nice, Be Open, Be Real, Be Professional, Be Brave, and Be the Boss/Co-worker You Want to Have. These statements are designed to reinforce our mission and vision statements as well as our organizational values.
 - Creating a Communication Advisory Committee in response to employee survey feedback about the need for improved communication. The committee includes foundational employees from each division who are advising the Director on ways to improve inter and intra-departmental communication.
 - Establishing a cross-departmental team to create the Employee Giving Opportunities program to sponsor up to four community projects per year where city employees can give back to members of our community. This fiscal year, employee giving opportunities included the Annual Holiday-Adopt-a-Family, Sleep in Heavenly Peace pillow drive, and Homeless Hope Totes.

Goals, Objectives, and Performance Measures

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Optimize Processes & Services Improve Community Experience | | | |
| <i>Department Strategic Initiative</i> | Key department managers will continue to enhance the programs and services offered to Glendale residents through a variety of diverse activities which preserve the health, safety, and livability of the community. | | | |
| <i>Intended Result</i> | All patrons of the Community Services Department receive excellent customer service. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Public Housing Program Occupancy Rate | 98% | 97% | 98% | 98% |
| Housing Choice Voucher Management Assessment Rating | 86% | 86% | 86% | 100% |
| Households Served through Public Housing Programs | 1,450 | 1,390 | 1,469 | 1,500 |
| Housing Rehabilitation and New Home Ownership Grants | 171 | 150 | 145 | 120 |
| Household Served through Crisis Assistance Programs | 1,027 | 2,468 | 3,000 | 2,000 |
| Digital Library Materials Utilization Rate (per resident) | .8 | 1.1 | 1.2 | 1.3 |

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Increase Stakeholder Engagement Improve Purposeful Communication Improve Resource Alignment Improve Community Experience | | | |
| <i>Department Strategic Initiative</i> | Improve strategic outreach and partnerships in support of programs and services to benefit Glendale residents. | | | |
| <i>Intended Result</i> | Increased number of community volunteers and external partnerships. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Community Engagement Volunteer Activities | 190 | 45 | 100 | 125 |
| Community Volunteer Hours (Service Projects) | 6,959 | 1,850 | 6,000 | 6,500 |
| Community Volunteer Hours (Library Services) | 8,041 | 3,237 | 14,500 | 16,000 |
| Community Services Partner Organizations | 130 | 172 | 227 | 250 |

Community Services (17)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Personnel Services | 8,212,620 | 10,054,133 | 10,282,021 | 9,980,742 | -73,391 | -0.73% |
| Services and Supplies | 10,172,550 | 36,971,614 | 42,278,733 | 35,053,967 | -1,917,646 | -5.19% |
| Internal Charges | 762,674 | 1,218,518 | 0 | 1,210,382 | -8,136 | -0.67% |
| Grand Total | 19,147,844 | 48,244,265 | 52,560,754 | 46,245,092 | -1,999,173 | -4.14% |

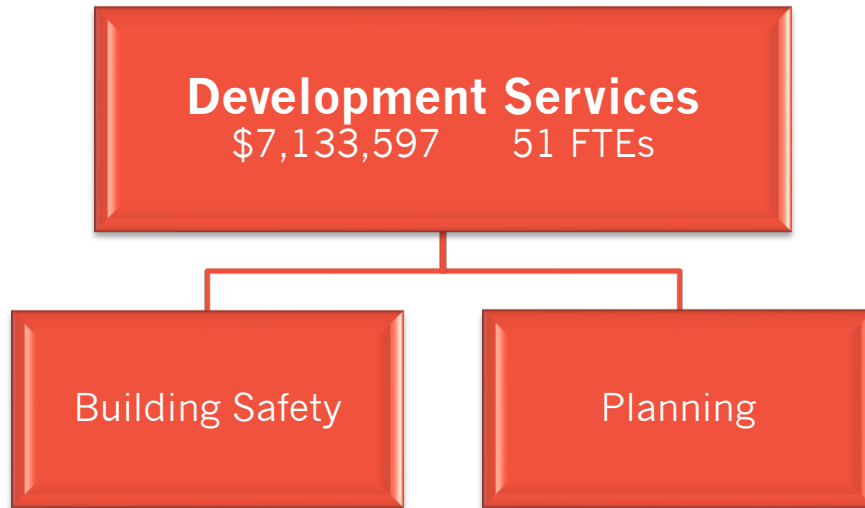
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| (1000-10001710) Community Services Admin | 369,091 | 508,589 | 425,370 | 691,399 | 182,810 | 35.94% |
| (1000-10001711) Library | 5,412,219 | 6,061,833 | 5,548,256 | 6,383,974 | 322,141 | 5.31% |
| (1000-10001712) Community Engagement | 126,201 | 168,677 | 160,355 | 236,546 | 67,869 | 40.24% |
| (1000-10001715) CAP Local Match | 7,418 | 230,139 | 230,139 | 567,280 | 337,141 | 146.49% |
| (1000-10001716) Community Revitalization | 276,330 | 264,734 | 241,240 | 419,303 | 154,569 | 58.39% |
| (2010-20104017) Grants-Community Service | -31,888 | 13,062 | 13,062 | 2,889,906 | 2,876,844 | 22024.53% |
| (2010-20105140) HOME Administration | 27,162 | 82,392 | 82,392 | 24,457 | -57,935 | -70.32% |
| (2010-20105141) HOME Replace Housing Program | 0 | 217,000 | 217,000 | 130,000 | -87,000 | -40.09% |
| (2010-20105142) HOME Affordable Housing | 499,745 | 255,000 | 255,000 | 655,000 | 400,000 | 156.86% |
| (2010-20105143) HOME Single Family Resid Rehab | 0 | 0 | 0 | 379,015 | 379,015 | 0.00% |
| (2010-20105144) HOME Tenant Based Rental Assis | 0 | 1,234,080 | 1,234,080 | 1,508,127 | 274,047 | 22.21% |
| (2020-20204017) Neighborhood Stabilization | 271,237 | 104,220 | 104,220 | 634,264 | 530,044 | 508.58% |
| (2030-20305150) NSP3 Administration | 0 | 227,300 | 227,300 | 227,300 | 0 | 0.00% |
| (2040-20404017) CDBG | 43,157 | 760,163 | 704,778 | 1,474,387 | 714,225 | 93.96% |
| (2040-20405100) CDBG Administration | 511,450 | 449,040 | 159,040 | 109,043 | -339,997 | -75.72% |
| (2040-20405101) CDBG Single Family Resid Rehab | 444,910 | 1,110,000 | 1,110,000 | 1,590,000 | 480,000 | 43.24% |
| (2040-20405102) CDBG Lead Based Paint | 20,287 | 17,200 | 17,200 | 17,200 | 0 | 0.00% |
| (2040-20405103) CDBG Temporary Relocation | 65,426 | 91,980 | 91,980 | 91,980 | 0 | 0.00% |
| (2040-20405104) CDBG Rehab/Delivery | 137,372 | 54,500 | 54,500 | 55,173 | 673 | 1.24% |
| (2040-20405105) CDBG Demolition Low/Mod | 0 | 223,127 | 223,127 | 223,127 | 0 | 0.00% |
| (2040-20405106) CDBG Demolition Slum Blight | 25,448 | 0 | 0 | 0 | 0 | 0.00% |
| (2040-20405107) CDBG Public Services | 1,022,508 | 363,545 | 363,545 | 768,399 | 404,854 | 111.36% |
| (2040-20405108) CDBG Housing Services-City Prj | 255,952 | 242,363 | 242,363 | 243,023 | 660 | 0.27% |
| (2040-20405109) CDBG Housing Services-External | 503,187 | 427,782 | 427,782 | 727,782 | 300,000 | 70.13% |
| (2040-20405110) CDBG Public Facilty/Infra-CtyPrj | 281,354 | 621,683 | 621,683 | 1,230,674 | 608,991 | 97.96% |
| (2040-20405111) CDBG Public Fclty/Infra-Extern | 56,759 | 0 | 0 | 0 | 0 | 0.00% |
| (2040-20405112) CDBG Roof Replacement Program | 52,967 | 152,000 | 152,000 | 152,000 | 0 | 0.00% |
| (2041-20415113) CDBG CV1 Admin | 29,359 | 0 | 0 | 0 | 0 | 0.00% |
| (2041-20415114) CDBG CV1 Projects | 463,924 | 1,165,874 | 1,165,874 | 534,193 | -631,681 | -54.18% |
| (2044-20445115) CDBG CV3 Admin | 0 | 250,000 | 250,000 | 0 | -250,000 | -100.00% |
| (2044-20445116) CDBG CV3 Projects | 312,196 | 1,794,841 | 1,794,841 | 467,507 | -1,327,334 | -73.95% |
| (2110-21101712) Arts Program | 161 | 0 | 0 | 0 | 0 | 0.00% |
| (2140-21404017) CAP Grant | 0 | 8,772,054 | 8,772,054 | 1,110,290 | -7,661,763 | -87.34% |
| (2140-21405261) Community Action Program DHHS | 1,407,200 | 2,937,728 | 2,893,660 | 2,993,115 | 55,387 | 1.89% |
| (2140-21405262) Community Action Program ACAA | 59,266 | 61,726 | 61,726 | 61,726 | 0 | 0.00% |
| (2140-21405263) Community Action Program ADOH | 240,937 | 0 | 0 | 0 | 0 | 0.00% |
| (2140-21405264) Community Action Prgm MCHS CSD | 265,122 | 0 | 0 | 0 | 0 | 0.00% |
| (2140-21405265) Comm Action Prgm-EmerRntlAsst | 3,251,533 | 0 | 6,075,902 | 0 | 0 | 0.00% |
| (2150-21505130) ESG Administration | 16,346 | 32,883 | 32,883 | 32,883 | 0 | 0.00% |
| (2150-21505131) ESG Rapid Rehousing | 77,152 | 84,000 | 84,000 | 196,949 | 112,949 | 134.46% |
| (2150-21505132) ESG Outreach | 37,824 | 58,109 | 58,109 | 111,300 | 53,191 | 91.54% |
| (2150-21505133) ESG Emergency Shelter Services | 134,339 | 84,000 | 84,000 | 91,051 | 7,051 | 8.39% |
| (2151-21515134) ESG CV1 Admin | 36,316 | 74,945 | 74,945 | 0 | -74,945 | -100.00% |
| (2151-21515135) ESG CV1 Projects | 85,141 | 674,510 | 674,510 | 82,400 | -592,110 | -87.78% |
| (2152-21525137) ESG CV2 Projects | 129,841 | 2,997,188 | 2,997,188 | 1,900,000 | -1,097,188 | -36.61% |
| (2160-21604017) Grants-Community Service | 0 | 275,001 | 275,001 | 294,251 | 19,250 | 7.00% |
| (2160-21605241) Library Grant Accounts | 66,824 | 0 | 96,831 | 0 | 0 | 0.00% |
| (2160-21605248) Community Connections Donation | 0 | 0 | 2,500 | 0 | 0 | 0.00% |
| (2160-21605249) Library Donation Accounts | 1,428 | 0 | 10,000 | 0 | 0 | 0.00% |
| (2160-21605268) Donations-Mun Util Bill Assist | 49,910 | 0 | 0 | 0 | 0 | 0.00% |
| (6130-61301713) Housing Public Activities | 2,104,735 | 15,100,998 | 14,250,320 | 16,940,066 | 1,839,068 | 12.18% |
| Grand Total | 19,147,844 | 48,244,265 | 52,560,754 | 46,245,092 | -1,999,173 | -4.14% |

Community Services Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10001710) Community Services Admin | 3.00 | 3.00 | 4.00 | 1.00 |
| (1000-10001711) Library | 51.50 | 52.00 | 51.00 | -1.00 |
| (1000-10001712) Community Engagement | 1.00 | 1.00 | 1.00 | 0.00 |
| (1000-10001715) CAP Local Match | 0.00 | 0.00 | 3.00 | 3.00 |
| (1000-10001716) Community Revitalization | 2.00 | 2.00 | 2.00 | 0.00 |
| (2040-20404017) CDBG | 8.00 | 8.00 | 8.00 | 0.00 |
| (2140-21404017) CAP Grant | 0.00 | 3.00 | 2.00 | -1.00 |
| (2140-21405261) Community Action Program DHHS | 6.50 | 6.50 | 5.50 | -1.00 |
| (6130-61301713) Housing Public Activities | 20.00 | 20.00 | 20.00 | 0.00 |
| Grand Total | 92.00 | 95.50 | 96.50 | 1.00 |

Performance Report



Mission Statement

Development Services provides exceptional customer service to create a quality environment, ensure safe development, and preserve our Glendale community.

Development Services Divisions and Functions

Building Safety

The Building Safety Division ensures that building code standards are met to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, and occupancy of all buildings and structures in Glendale. The Division is the central resource for development, construction and code information, plan review, permit issuance and construction inspection.

Planning

The Planning Division has three major functions, long range planning and research, current planning and zoning administration.

The long range planning and research function is responsible for the long-range physical General Plan, special studies, research, quarterly population estimates, annexation analysis and application processing. In addition, the division administers the Historic Preservation Ordinance and the related program, coordinates preparation of national and local register nominations and staffs the Historic Preservation Commission.

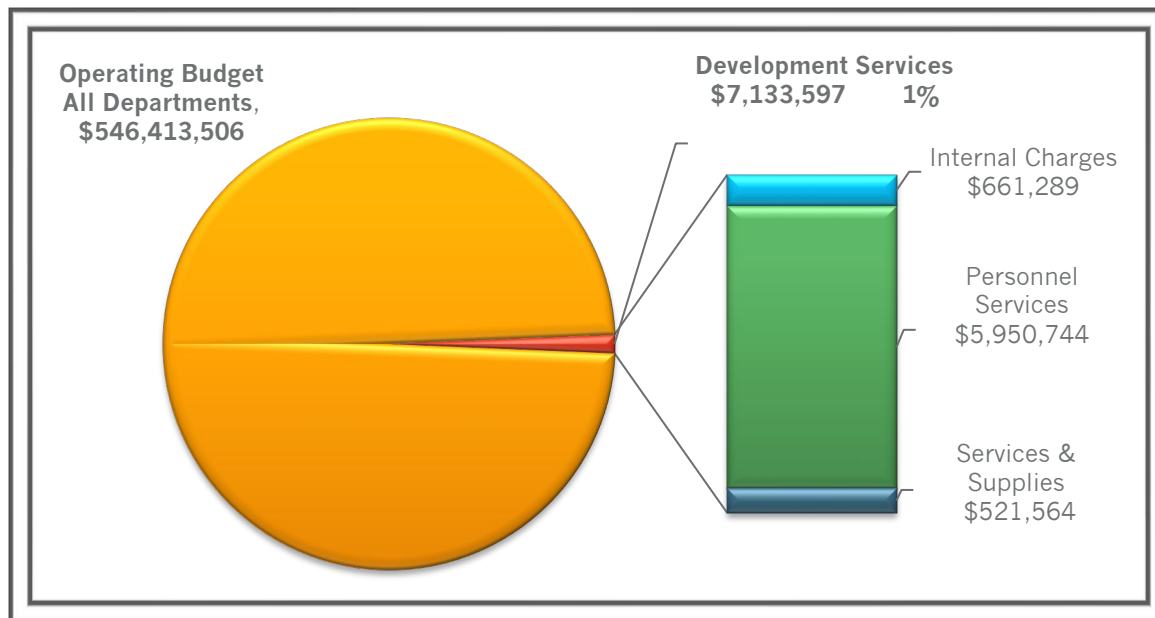
The current planning and zoning administration function manages the review of land use applications including General Plan amendments, annexations, rezoning requests, conditional use permits, preliminary and final plats, residential and commercial reviews, variance requests, group home review, appeals, zoning administrative review and relief requests, commercial tenant improvements, special events, liquor licenses, business

license reviews, group homes and custom home reviews and geographic information systems and mapping services.

The administration function prepares staff reports for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops. This function also ensures proper advertising and notification processes are complete and in conformance with state open meeting laws. The administrative function manages the departmental budget and compliance with the Citizen Participation Ordinance, responds to GlendaleOne inquiries and provides staff support for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops.

Mapping and Records is part of the Planning Division. Mapping and Records maintains the GIS database which includes layers of information relative to City Council districts, water lines, sewer lines, storm drains, streets, addresses, parcels, and subdivisions. These GIS layers are the largest database in the City.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal services = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Salary = salary and related costs
- Operating = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Annexation of (14 cases) 1.3 sq miles incorporated; grand total of 66.58 sq miles
- Abrazo Arrowhead Medical Campus, Cold Summit,, Pop Stroke, Carvana, StoneHaven Final Plats, Thompson Thrift PAD, Sonoma Cotton PAD, and Capistrano.
- Residential Design Approval
 - 957 multifamily units
 - 938 single family lots (Final Plats/House Products)
- Current Construction Plan Review
 - 5.1 million square feet of commercial developments
 - 864 of Multi-Family Units
 - 1,344 of Single-Family Residential Homes
- Permitted or Under Construction
 - 5,435 of permits have been issued.
 - 16.5 million sq ft of industrial development is in construction in the Loop 303 Corridor
 - 24.3 million square feet of Commercial developments
 - 2,917 of Multi-Family Units
 - 1,289 of Single-Family Residential Homes
- Innovative Customer Service
- Notable developments issued a Certificate of Occupancy include:
 - Holiday Inn
 - Lagerhaus
 - Amazon
 - Walmart Distribution Center
 - Westgate Tesla
 - Cardinals Pavilion
- GIS DATA
 - 847 acres (1.3 sq miles)
 - 53 Final Plats/MLD totaling 1249 acres
 - 2047 new Parcels
 - 222 Easements & Legal Dedications
 - 1557 New Assigned Addresses
 - As-Builts for 58 projects, totaling 1148 as-built sheets

Goals, Objectives, and Performance Measures

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Provide complete and timely review using our newly published time frames to speed projects to completion in an inclusive and open process | | | |
| <i>Intended Result</i> | Glendale customers receive superior customer service | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Number of service requests filed | 279 | 377 | 197 | 300 |
| Number of filed cases | 331 | 444 | 230 | 375 |
| Planning customers/visits assisted at the Development Services Center counter and telephone calls * | 7,840* | 9,792* | 9,850* | 9,500 |

*Calls included due to COVID-19

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | 95% of all plan review submittals are completed within two review cycles | | | |
| <i>Intended Result</i> | Thorough and expedient review of construction plans support the development of our community | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Number building permits issued | 5,723 | 7,604 | 5,435+ | 7,660 |
| Number of plan reviews completed | 3,840 | 7,080 | 6,074+ | 8,560 |
| Number of plan reviews completed electronically | 3,215 | 7,080 | 6,074+ | 8,560 |
| % of submitted plans approved at first review | 79% | 74% | 81% | 82% |
| % of submitted plans approved at second review | 18% | 22% | 17% | 17% |
| % of submitted plans requiring 3 or more reviews | 3% | 4% | 2% | 1% |

Development Services (18)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 3,884,135 | 4,672,380 | 4,672,380 | 5,950,744 | 1,278,364 | 27.36% |
| Services and Supplies | 609,022 | 322,344 | 309,344 | 521,564 | 199,220 | 61.80% |
| Internal Charges | 354,351 | 466,432 | 0 | 661,289 | 194,857 | 41.78% |
| Grand Total | 4,847,507 | 5,461,156 | 4,981,724 | 7,133,597 | 1,672,441 | 30.62% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-------------------------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10001810) Planning | 1,788,612 | 1,576,961 | 1,487,511 | 1,920,371 | 343,409 | 21.78% |
| (1000-10001811) Building Safety | 2,827,811 | 3,641,300 | 3,277,554 | 4,858,838 | 1,217,538 | 33.44% |
| (1000-10005006) Mapping and Records | 227,533 | 242,894 | 229,659 | 354,388 | 111,494 | 45.90% |
| (2160-21605258) Planning Donations | 3,551 | 0 | -13,000 | 0 | 0 | 0.00% |
| Grand Total | 4,847,507 | 5,461,156 | 4,981,724 | 7,133,597 | 1,672,441 | 30.62% |

**Development Services
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|-------------------------------------|-----------------|----------------|----------------|------------------|
| (1000-10001810) Planning | 12.00 | 12.00 | 15.00 | 3.00 |
| (1000-10001811) Building Safety | 26.00 | 31.00 | 34.00 | 3.00 |
| (1000-10001812) Code Compliance | 0.00 | 0.00 | 0.00 | 0.00 |
| (1000-10005006) Mapping and Records | 2.00 | 2.00 | 2.00 | 0.00 |
| Grand Total | 40.00 | 45.00 | 51.00 | 6.00 |

Performance Report



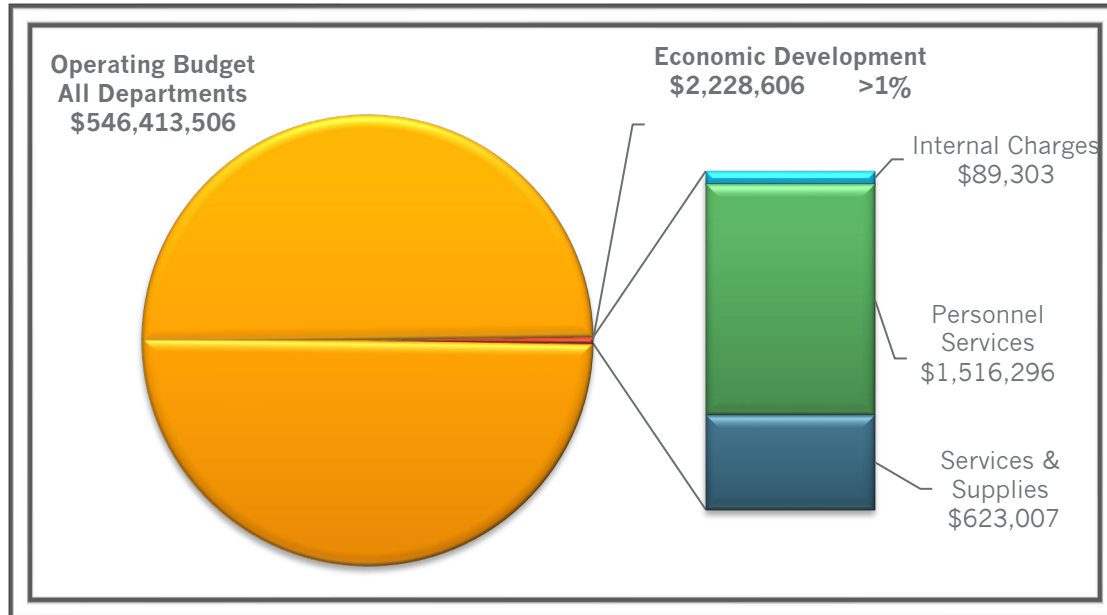
Mission Statement

To promote economic development in the City of Glendale by serving as an important catalyst for new business, a critical resource for existing business and consistently exploring new industry opportunities to ensure a diverse, sustainable economy that improves the lives of the people we serve every day.

Department Description

The Office of Economic Development is responsible for facilitating the creation of employment and preserving jobs, promoting growth opportunities, demonstrating servant leadership, promoting a quality of life through arts and culture programming, and enhancing the city's revenue base. Creating a business-friendly climate requires coordinating internally with affected stakeholder groups and externally with the city's business and community partners. Supporting and growing a diverse, sustainable economy that provides economic opportunity is essential to achieving the City's mission to improve the lives of the people we serve every day. Businesses, neighborhoods, individual residents and the entire region all benefit from the improved quality of life that the City's economic development efforts create.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Business Development Activity

Nestlé USA Invests \$675 Million To Build Factory In Glendale

Nestlé USA announced they will invest \$675 million on a new 650,000 square-foot beverage facility. The manufacturing site will bring 350 jobs and is expected to be operational in 2024. The facility will produce high-quality creamers for Nestlé's category-leading portfolio, including the Coffee mate, Coffee mate natural bliss, and Starbucks brands, with the ability to expand to additional beverages in the future.

Williams-Sonoma, INC

On March 23, 2022, it was announced that Williams-Sonoma, Inc had leased a 1.25-million-square-foot facility in Glendale. The company plans to use the space as a fulfillment and distribution center for all Williams-Sonoma, Inc. brands including Pottery Barn, Pottery Barn Kids, Pottery Barn Teen, West Elm, and Williams Sonoma. The facility is expected to be operational by fall of 2022 and will lead to the creation of over 2,400 jobs by 2027.

MLily

Hines, JLL and Colliers announced that the G303 building has been leased to MLily. This lease matched Walmart for the largest lease in 2021 with 1.25 million square-feet. Mattress manufacturer MLILY has leased the space. The company took occupancy in December of 2021.

Sweetwater

Sweetwater, the world's leading music instrument and pro audio gear eCommerce provider, is opening a new facility in Glendale. It's the company's first distribution center outside of its headquarters in Fort Wayne, Indiana. The 350,000 square foot building will serve as a fulfillment center for the tens of thousands of products and accessories sold by Sweetwater, including pro audio gear like microphones, speakers, mixers, and amplifiers as well as drums, guitars, and band & orchestra instruments.

Mountain Park Health Center Breaks Ground

On Monday, May 2, Mountain Park Health Center celebrated the groundbreaking for their new medical facility that will be located in the Ocotillo District at 71st Avenue and Glendale. The 30,000 sqft facility will provide high quality affordable healthcare to over 14,000 patients a year and will bring 75 jobs to the City. They will also assist patients in applying for benefits, free legal assistance through their Medical Legal Partnership, and offer interactive classes for kids and adults to help manage a variety of health issues.

VAI Resort

VAI Resort has chosen Glendale for a one-of-a-kind attraction unique to the Southwest. The development will become the largest resort/hotel in Arizona with 1,200 rooms. This more than doubles the originally planned number of rooms. The site will also be home to the first Mattel Adventure Park, making this development a perfect fit for the Sports & Entertainment District. In addition to the large pool, visitors will have the opportunity to enjoy 7 islands, with retail spaces, Fly and 4-D theaters, venue space, restaurants, a family entertainment center, and amusement rides featuring Barbie, Hot Wheels, Thomas the Train, UNO, Masters of the Universe and many more.

Chicken & Pickle

Chicken N Pickle, the unique, indoor/outdoor entertainment complex including a casual, chef-driven restaurant and sports bar that also boasts pickleball courts and a variety of yard games, has announced Glendale, Arizona as the site of its ninth location. With this new addition to Glendale, it's estimated that Chicken N Pickle will generate over 700,000 visitors annually and create over 150 jobs in the community.

Thirsty Lion

Thirsty Lion is building their largest location in Westgate. It will be located on the corner of West Coyotes and Sunset boulevards. This will be the fifth Arizona location. The 9,800-square-foot, two-story design will boast a rooftop patio, indoor and outdoor bars, an open kitchen concept, and flat-screen TVs for sports spectators. Large groups will be able to rent the rooftop space to for parties.

ARTS & CULTURE

Glendale Arts

Glendale's IN FLUX art piece located at City Hall was featured in a Phoenix New Times story. The article promoted the pieces of art across the valley as a way to explore art in the era of Covid. The new piece installed in the main lobby of City Hall is called, "Big Wall, Big Art," by Tucson-based artist, Heather Bentz.

Arts- Family Advocacy Center Mural

The Glendale Family Advocacy Center (GFAC) Artist Selection Committee voted to select the mural design for the exterior north wall of the Glendale Family Advocacy Center, 6830 N. 57th Drive. The panel selected the mural design "Rising Together" by Miguel Angel Godoy and Edgar Fernandez. The mural will be completed Q4 of 2022.

Ballet Under the Stars

After a decade's absence, Ballet Arizona is brought their popular Ballet Under the Stars performance back to Glendale. On Thursday, September 30th over 1,200 people enjoyed the live performance at Sahuaro Ranch Park. At *Ballet Under the Stars* guests can enjoy dance in a personal and unique outdoor setting complete with professional staging, lighting and costumes, complimented by the incredible Arizona fall weather.

Arts & Culture Public Performances

These events were all made possible through City of Glendale Arts & Culture Grants:

Live @ the Library: The Burn City String Quartet

Travel to turn-of-the-century Paris with a beautiful performance of Maurice Ravel's *String Quartet in F Major*, the iconic French composer's first masterpiece. Finish the night with a selection of the Burn City String Quartet's favorite pieces, as well as a Q&A with the ensemble.

Arizona Swing Kings Present: The Great American Songbook and All That Jazz

The Great American Songbook is a term used to describe the music from the era of the most important and most influential American popular songs of the 20th century – principally from Broadway, musical theater, and Hollywood musical film.

Live @ the Library: A Family Concert with the Mill Ave Chamber Players

Enjoy a new setting of Aesop's *Fables* and a set of *North American Folk Tales*, composed and performed by the Mill Ave Chamber Players. Each folk tale represents a story by Native Americans or immigrants from other countries.

Artist Talks to Celebrate Black History

Explore Black History Month 2022 through two artist presentations at the Glendale Main Library Auditorium

Goals, Objectives, and Performance Measures

| | | | | |
|--|----------------------|--|------------------------|----------------------|
| <i>Strategic Objective</i> | | Improve Community Experience | | |
| <i>Department Strategic Initiative</i> | | Leverage industry resources to increase Glendale's visibility in the local, state, and national markets and promote Glendale through recruitment initiatives | | |
| <i>Intended Result</i> | | Increase the number of businesses and jobs in our community to ensure long-term financial stability | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| New Businesses & Expansions | 15 | 13 | 10 | 15 |
| Jobs Generated | 1,695 | 1,788 | 4,643 | 2,000 |
| Participation in Recruitment Initiatives | 13 | 17 | 7 | 15 |

| | | | | |
|--|----------------------|--|------------------------|----------------------|
| <i>Strategic Objective</i> | | Improve Community Experience | | |
| <i>Department Strategic Initiative</i> | | Provide direct assistance to small businesses by connecting them with information, experts, and programs for business development. | | |
| <i>Intended Result</i> | | Entrepreneurial small business in Glendale is a fundamental component of our economy. | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| ASU Startup School Classes | 12 | 0 | 0 | 12 |
| Direct Assistance – Small Business (Hours) | 525 | 1,215 | 1,200 | 2,500 |

| | | | | |
|---|----------------------|---|------------------------|----------------------|
| <i>Strategic Objective</i> | | Improve Purposeful Communication | | |
| <i>Department Strategic Initiative</i> | | Proactively share information about businesses expansions, new locates, City programs, and economic development efforts to relevant target audiences. | | |
| <i>Intended Result</i> | | Increased public awareness about economic opportunities in Glendale. | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Social Media Impressions | 400,000 | 1,968,993 | 600,000 | 800,000 |
| Press Releases/ Media Outreach | 45 | 23 | 50 | 65 |
| Followers: Instagram, Facebook, Twitter | 415, 400, 190 | 555, 3,838, 291 | 1,400, 5,700, 350 | 2,000, 7,000, 500 |

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Stakeholder Engagement Improve Purposeful Communication | | | |
| <i>Department Strategic Initiative</i> | Improve visibility and outreach, link businesses to resources, and support business assistance events (job/procurement fairs, seminars, etc.). | | | |
| <i>Intended Result</i> | Businesses grow and thrive in our community. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Targeted Outreach Contacts | 756 | 557 | 636 | 750 |
| Business Assistance Events | 5 | 10 | 15 | 25 |

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Optimize Processes & Services Improve Community Experience | | | |
| <i>Department Strategic Initiative</i> | Key department managers will continue to enhance the programs and services offered to Glendale residents through a variety of diverse activities which preserve the health, safety and livability of the community. | | | |
| <i>Intended Result</i> | All patrons of the Economic Development Department receive excellent customer service. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Number of people attending public art programs | 20,000 | 9,100 | 18,000 | 21,000 |
| Number of partners providing arts programming to Glendale residents | 29 | 14 | 24 | 30 |

**Economic Development (19)
Budget by Categories of Expenditures**

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 1,113,125 | 1,302,892 | 1,302,892 | 1,516,296 | 213,404 | 16.38% |
| Services and Supplies | 533,467 | 623,007 | 623,007 | 623,007 | 0 | 0.00% |
| Internal Charges | 49,698 | 72,644 | 0 | 89,303 | 16,659 | 22.93% |
| Grand Total | 1,696,289 | 1,998,542 | 1,925,899 | 2,228,606 | 230,063 | 11.51% |

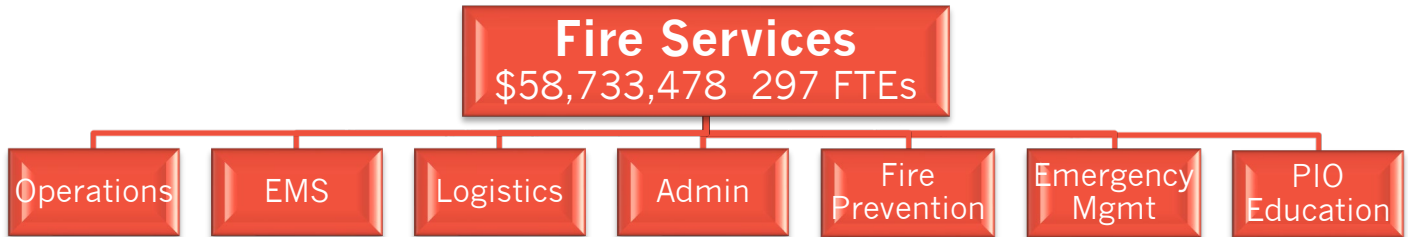
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--------------------------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10001910) Economic Development | 1,182,446 | 1,263,276 | 1,203,148 | 1,484,713 | 221,437 | 17.53% |
| (1000-10005007) Business Development | 307,225 | 316,256 | 316,256 | 316,256 | 0 | 0.00% |
| (2110-21101911) Arts Program | 206,618 | 419,011 | 406,495 | 427,637 | 8,626 | 2.06% |
| Grand Total | 1,696,289 | 1,998,542 | 1,925,899 | 2,228,606 | 230,063 | 11.51% |

Economic Development Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--------------------------------------|-----------------|----------------|----------------|------------------|
| (1000-10001910) Economic Development | 7.00 | 8.00 | 9.00 | 1.00 |
| (2110-21101911) Arts Program | 1.00 | 2.00 | 2.00 | 0.00 |
| Grand Total | 8.00 | 10.00 | 11.00 | 1.00 |

Performance Report



Mission Statement

Be Safe, Be Nice & Be Accountable

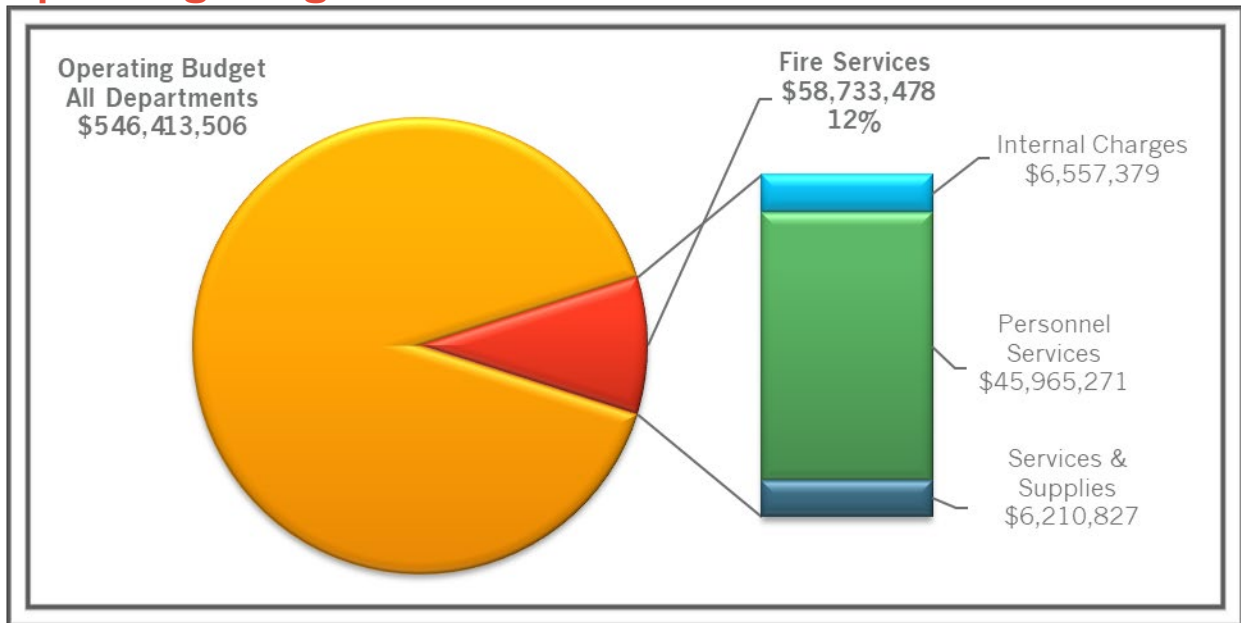
Department Description

The Glendale Fire Department provides life and property safety to the citizens of Glendale through the extension of:

- Emergency Medical Services - Advanced Life Support (ALS) and Basic Life Support (BLS)
- Fire Suppression, including Hazardous Materials and Technical Rescue Response
- Public Education, Public Information/Outreach and Crisis Response Support
- Fire Prevention Services, including Inspection, Code Enforcement, Fire Investigations, and Plans Reviews

The Glendale Fire Department utilizes an all-hazards response model and participates within the Automatic-Aid System (AAS) intergovernmental agreement to provide for automatic assistance for fires and other types of emergency incidents. The participants of the AAS seek to provide the most efficient, safe, and effective fire-rescue-emergency medical services to their respective communities.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Since 2007, Glendale Fire has taught over 38,000 citizens on the use of Hands-Only CPR (Cardiopulmonary Resuscitation) and AEDs (Automatic External Defibrillator).
- This fiscal year, the Glendale Regional Public Safety Training Center has trained over one hundred firefighter recruits from various valley agencies. It is expected the same number of recruits or more will be trained at this facility annually.
- As part of the cancer initiative, new exhaust systems have been installed in all fire station bays to remove exhaust fumes.
- MR153 (Medical Response Unit) went into service July 2021. MR158 went into service in May 2022. Both units enhance the services provided to Glendale citizens, businesses, and visitors.
- Glendale Fire had seven new paramedics that graduated from paramedic school this year. In addition, Glendale Fire successfully hired four lateral firefighter paramedics, resulting in the City saving in training costs.
- Glendale Fire received a cancer screening grant to help with early detection of cancer in firefighters.
- Both of Glendale Fire's Crisis Intervention Specialists were awarded "Crisis Interventionist of the Year" by ASU's Winter Institute First Responder and Behavioral Health Awards.

- The Crisis Response Program had interns and volunteers log 19,915.5 hours with an estimated value \$541,701.60
- The Crisis Response Unit was dispatched to 2,427 Crisis/Traumatic incidents.
- The Crisis Response staff supervised forty-six bachelor and master level interns from various universities which include ASU, NAU, USC, Winthrop University, Boston University, University of New Hampshire, Grand Canyon University, and Our Lady of the Lake University.
- The Complex Case Management Unit assisted ninety-eight customers and closed eighty-nine of the referred cases.

Goals, Objectives, and Performance Measures

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Ensure proper support and deployment of staffing, apparatus and equipment to provide fast, effective emergency response. | | | |
| <i>Intended Result</i> | Our community receives effective and efficient all hazards response and is assured of the long-term sustainability of quality services. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Response time at the 90 th percentile of emergency calls. (Turnout and Travel) Code 3. | 7:20 | 7:20 | 7:20 | 7:20 |
| Glendale fire suppression calls | 2,622 | 3,108 | 2,800 | 2,600 |
| Glendale ALS and BLS calls | 28,634 | 25,334 | 29,000 | 28,000 |
| Glendale other call types | 1,507 | 1,032 | 1,500 | 1,500 |
| Automatic Aid Received | 5,543 | 5,623 | 5,600 | 5,600 |
| Automatic Aid Given | 7,730 | 6,367 | 7,300 | 6,000 |
| Insurance Services Office (ISO) rating | 1 | 1 | 1 | 1 |

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Strengthen Workforce Development Strengthen Workforce Culture | | | |
| <i>Department Strategic Initiative</i> | Annual training of department personnel to maintain compliance with State and National standards. | | | |
| <i>Intended Result</i> | We deliver superior customer service; and, have a culture of continuous assessment, progressive management, and quality personnel practices. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Average number of training hours per Firefighter | 210 | 78* | 220 | 240 |
| Firefighters certified at State Firefighter I and Firefighter II levels of proficiency | 100% | 100% | 100% | 100% |
| Training compliance; National Fire Protection Association standards | 100% | 100% | 100% | 100% |

*In-Person training was eliminated, and the 40-hour Training staff was returned to 52-hour field operations throughout the FY due to COVID restrictions

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Purposeful Communication Improve Stakeholder Engagement | | | |
| <i>Department Strategic Initiative</i> | Promote safety awareness in the community through proactive life safety and fire prevention education programs. | | | |
| <i>Intended Result</i> | Reduction in loss of life and property within our community. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Number of life safety classes and events held annually | 239 | 251 | 350 | 400 |
| Customer contacts | 8,718 | 9,864 | 10,500 | 11,500 |

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Optimize Processes & Services Improve Community Experience | | | |
| <i>Department Strategic Initiative</i> | Provide fair, consistent, and comprehensive plans review and inspections; Investigate structure fire origin and cause to identify potential prevention measures. | | | |
| <i>Intended Result</i> | Reduce the loss of lives and property by incorporating effective fire prevention measures in community development. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| <i>Number of inspections completed</i> | 3,400 | 4,045 | 4,000 | 4,500 |
| <i>Number of new construction inspections</i> | 1,250 | 2,222 | 2,850 | 2,750 |
| <i>Number of plans reviewed</i> | 1,500 | 1,622 | 1,800 | 1,800 |
| <i>Requests for services*</i> | 900 | 2,048 | 2,000 | 2,000 |
| <i>Structure Fire Investigations</i> | 124 | 118 | 120 | 120 |
| <i>Special Event Inspections</i> | 225 | 175 | 200 | 250 |

*This database information is tracked and entered based on calendar year.

Fire Services (20)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Personnel Services | 43,041,724 | 41,122,861 | 40,970,720 | 45,965,271 | 4,842,409 | 11.78% |
| Services and Supplies | 5,636,396 | 6,297,749 | 6,639,255 | 6,210,827 | -86,922 | -1.38% |
| Internal Charges | 3,086,828 | 4,784,152 | 0 | 6,557,379 | 1,773,227 | 37.06% |
| Grand Total | 51,764,948 | 52,204,762 | 47,609,975 | 58,733,478 | 6,528,715 | 12.51% |

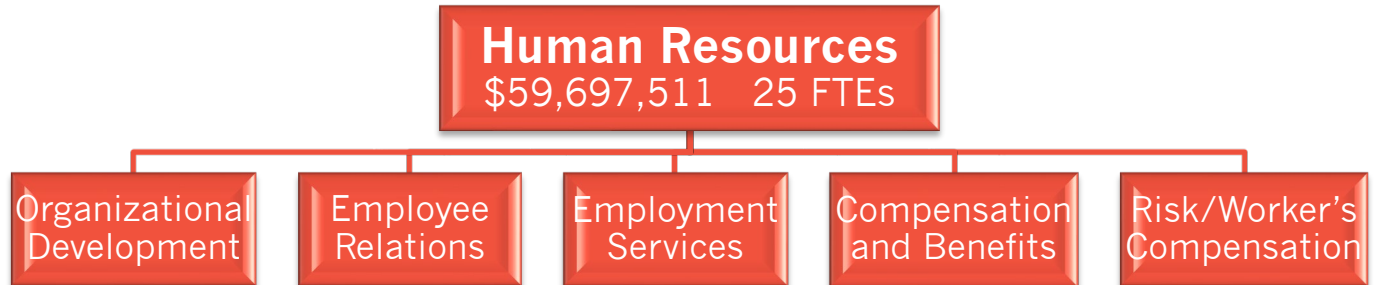
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| (1000-10002010) Fire Administration | 2,298,777 | 3,058,042 | 2,147,637 | 2,564,516 | -493,525 | -16.14% |
| (1000-10002011) Fire Operations | 39,748,899 | 34,860,849 | 32,282,018 | 41,230,009 | 6,369,160 | 18.27% |
| (1000-10002012) Fire Special Operations | 37,566 | 47,625 | 47,625 | 47,625 | 0 | 0.00% |
| (1000-10002013) Fire Resource Management | 3,757,596 | 4,467,083 | 3,950,930 | 4,303,968 | -163,115 | -3.65% |
| (1000-10002014) Fire Training | 40,619 | 49,854 | 49,854 | 74,854 | 25,000 | 50.15% |
| (1000-10002015) Fire Medical Services & Health | 496,496 | 450,763 | 450,763 | 503,463 | 52,700 | 11.69% |
| (1000-10002016) Fire Emergency Management | 611,813 | 625,896 | 582,918 | 681,503 | 55,607 | 8.88% |
| (1000-10002017) Fire Marshal's Office | 1,179,967 | 1,301,020 | 1,195,450 | 1,539,363 | 238,343 | 18.32% |
| (1000-10002018) Fire Community Services | 8,799 | 24,901 | 24,901 | 26,619 | 1,718 | 6.90% |
| (1000-10002019) LA Services | 950,950 | 993,588 | 933,232 | 1,029,269 | 35,681 | 3.59% |
| (1000-10002020) Logistics Ops | 13,604 | 7,544 | 7,518 | 0 | -7,544 | -100.00% |
| (1000-10002021) Glendale Health Center | 111 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005009) Fire - Fiesta Bowl Event | 143 | 54,489 | 54,269 | 60,115 | 5,626 | 10.33% |
| (1000-10005010) Stadium - Fire Event Staffing | 7,862 | 17,674 | 17,674 | 17,674 | 0 | 0.00% |
| (1000-10005011) Arena - Fire Event Staffing | 282,785 | 254,380 | 253,426 | 271,415 | 17,035 | 6.70% |
| (1000-10005012) CBRanch - Fire Event Staffing | 54,132 | 85,679 | 85,354 | 86,993 | 1,314 | 1.53% |
| (1000-10005076) Fire-Crisis Response | 8,806 | 10,000 | 10,000 | 10,000 | 0 | 0.00% |
| (1000-10005077) Fire-Health & Safety | 136,850 | 261,583 | 261,583 | 263,353 | 1,770 | 0.68% |
| (1000-10005078) Fire-Turnout Program | 607,275 | 713,900 | 713,900 | 454,237 | -259,663 | -36.37% |
| (2160-21604020) Grants-Fire Services | 0 | 3,689,087 | 2,942,389 | 4,009,467 | 320,380 | 8.68% |
| (2160-21605201) Fire AZDOHS Grants | 236,480 | 0 | 147,812 | 0 | 0 | 0.00% |
| (2160-21605203) Fire AZ Forestry Grants | 94,117 | 0 | 325,000 | 0 | 0 | 0.00% |
| (2160-21605208) Fire Miscellaneous Grants | 26,153 | 0 | 30,000 | 0 | 0 | 0.00% |
| (2160-21605209) Fire Donation Accounts | 10,923 | 0 | 42,000 | 0 | 0 | 0.00% |
| (2200-22002023) PS Training Ops - Fire | 1,154,226 | 1,230,806 | 1,053,722 | 1,559,035 | 328,229 | 26.67% |
| Grand Total | 51,764,948 | 52,204,762 | 47,609,975 | 58,733,478 | 6,528,715 | 12.51% |

**Fire Services
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10002010) Fire Administration | 16.00 | 17.00 | 18.00 | 1.00 |
| (1000-10002011) Fire Operations | 241.00 | 241.00 | 253.00 | 12.00 |
| (1000-10002013) Fire Resource Management | 7.00 | 7.00 | 6.00 | -1.00 |
| (1000-10002016) Fire Emergency Management | 3.00 | 3.00 | 2.00 | -1.00 |
| (1000-10002017) Fire Marshal's Office | 10.00 | 10.00 | 11.00 | 1.00 |
| (1000-10002019) LA Services | 5.00 | 4.00 | 1.00 | -3.00 |
| (1000-10002020) Logistics Ops | 1.00 | 0.00 | 0.00 | 0.00 |
| (2160-21604020) Grants-Fire Services | 0.00 | 8.00 | 0.00 | -8.00 |
| (2200-22002023) PS Training Ops - Fire | 5.00 | 6.00 | 6.00 | 0.00 |
| Grand Total | 288.00 | 296.00 | 297.00 | 1.00 |

Performance Report



Mission Statement

We improve the lives of the people we serve every day.

Department Description

The Glendale Human Resources and Risk Management Department provides proactive, innovative and quality customer service and consultation in the areas of total compensation, organizational development, employee relations, staffing, and risk management/safety.

Programs and Functions

Employee Relations – Manages the progressive discipline process and internal investigations as well as conflict mediation and resolution. Provides consultation to management on strategies to improve employee performance as well as the overall work environment to enhance employee and department productivity. Staffs and supports the Personnel Board.

Recruitment – Manages Recruitment Process to ensure the organization attracts and retains highly qualified and diverse workforce.

Benefits – Continuously works with management and employees to ensure the organization is providing quality, affordable health benefits. Provides wellness resources to assist employees in improving and maintaining a healthy lifestyle. Provides continuous support to employees during difficult times when the need for leave arises due to either one's own personal medical condition or to care for a loved one who is ill or injured. Consults with employees as they prepare for retirement to ensure they understand fully what benefits are available to them. Staffs and supports the local PSPRS Board.

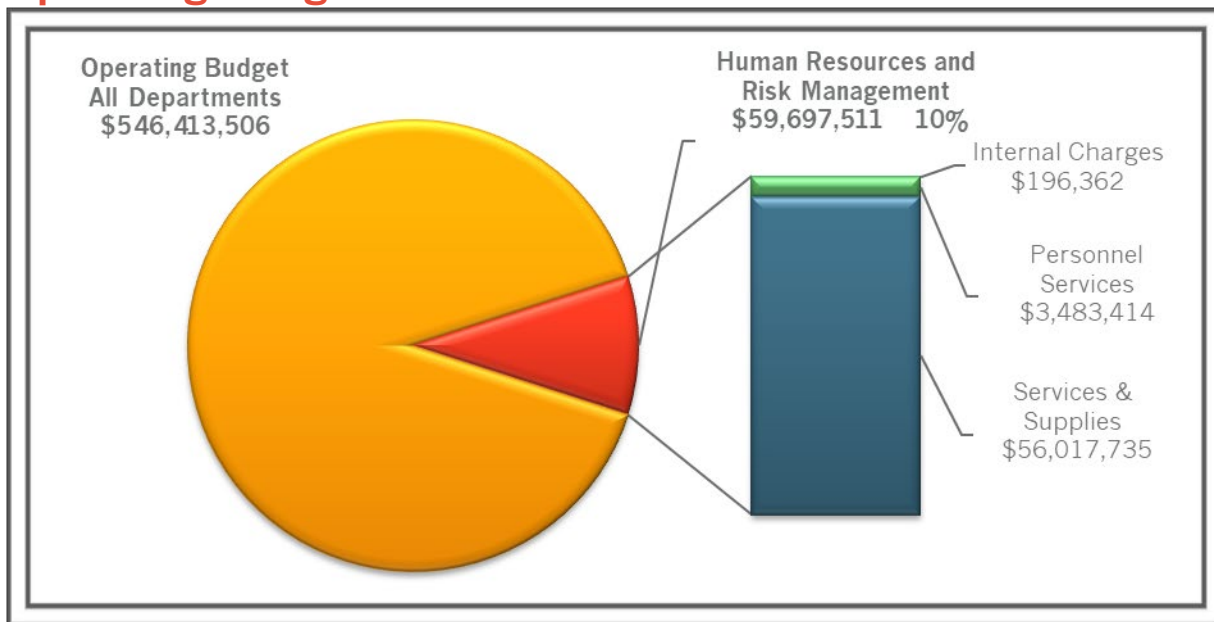
Classification & Compensation - Implements and maintains the classification and compensation structure, policies and practices which include the following:

- Conducting job studies and reclassifications as necessary to ensure duties and responsibilities meet the service needs of the departments
- Conducting market studies to ensure pay structure is competitive with the City's benchmark cities
- Working with City management as a resource during the union negotiation processes
- Ensuring compliance with all applicable federal and state laws such as the Fair Labor Standards Act, the Equal Pay Act and Proposition 206

Employee Development - Provides employee development, engagement and performance management services to the organization.

Risk Management - Responsible for managing the risk management, worker's compensation, safety, and drug-free workplace programs.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Workers' Compensation claims acceptance rate is 94% of all claims versus the average acceptance rate for City and County employers at 91.5%
- Smoking Cessation Program, Non-Tobacco User Discount Program and COVID-19 Vaccine Discount Program Implementation. Budget savings of \$10,000 from producing IRS tax form 1095 in-house.
- No EEOC Findings
- Completed the Human Resources & Risk Management Tier II Balanced Scorecard to align with organizational goals
- Implemented the first annual employee Incentive Program. Had 45 winners and 39 semi-finalists.
- Successfully implemented PERFORM, an on-line performance management system.
- Implemented the Tuition Reimbursement Program.

Goals, Objectives, and Performance Measures

| | | | | |
|---|--|-----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Strengthen Workforce Culture Strengthen Workforce Development | | | |
| <i>Department Strategic Initiatives</i> | <ol style="list-style-type: none"> Obtain top level management support for diversity initiatives. Form a Diversity Committee to develop, communicate and implement a diversity strategy. | | | |
| <i>Intended Result</i> | Foster and influence a climate of mutual respect and inclusiveness that is open, creative and people centered. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| <i>Number of organizational diversity events held</i> | 3 | 1 in person/4 virtual | 4 in person | 8 |
| <i>Number of diversity training opportunities held</i> | 7 | 10 on-line | 16 | 20 |
| <i>Number of employees attending diversity training/events</i> | 498 | 182 | 450 | 500 |
| <i>Our employee diversity ratio reflects the Glendale community</i> | **See below | **See below | **See below | **See below |

- *New Hires FY19/20 Actual** – White 52.6%, Black/AA 6.8%, Hispanic Latino 33.9%, Asian 2.1%, Native Hawaiian and Other Pacific Islander 1.6%, American Indian 0%, 2 Or More Races 2.0%
- *New Hires FY20/21 Actual** – White 55.95%, Black 4.76%, Hispanic Latino 30.95%, Asian 1.79%, Native Hawaiian and other Pacific Islander .60%, American Indian 0%, 2 Or More Races 2.98%
- **Community and Employee Ratios FY19/20 Actual** – White 48.6% Community (62.1%EE), Black/AA 5.1% Community (5.0%EE), Hispanic/Latino 37.3% Community (26.1%EE), Asian 4.3% Community (2.5%EE), American Indian 1.6% Community (0.9%EE), Native Hawaiian and Other Pacific Islander 0.2% Community (0.3%EE), 2 Or More Races 4.2% Community (2.1%EE)
- **Community and Employee Ratios FY20/21 Actual** – White 44.8% Community (61.17%EE), Black/AA 7.3% Community (4.93%EE), Hispanic/Latino 39.0% Community (26.68%EE). Asian 4.4% Community (2.49%EE), American Indian 1.6% Community (.85%EE), Native Hawaiian and other Pacific Islander .10% Community (.32%EE), 2 Or More Races 9.4% Community (1.06%EE)

| | | | | |
|--|--|------------------------------------|------------------------------------|---------------------------|
| <i>Strategic Objective</i> | Improve Resource Alignment | | | |
| <i>Department Strategic Initiatives</i> | <ol style="list-style-type: none"> 1. Collaborate with employees, stakeholders and healthcare organizations to review options for implementing a fiscally sustainable health plan. 2. Develop a plan to promote greater participation in the wellness program. | | | |
| <i>Intended Result</i> | Maintain a fiscally sustainable employee benefits program that provides high quality healthcare which promotes and enhances the well-being of employees. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Cost increases remain at or below the medical trend. | 7-1-19 3.7% below medical trend | 7-1-20 3.8% below medical trend | 7-1-21 2.3% below medical trend | Stay at trend |
| Increase enrollment in the wellness program. | 557 14% decrease in enrollment | 485 13% decrease in enrollment | 556 16% increase in enrollment | 5% increase in enrollment |

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Resource Alignment Improve Asset Management | | | |
| <i>Department Strategic Initiative</i> | <ol style="list-style-type: none"> 1. Monitor external market on regular basis to ensure competitiveness. 2. Complete job studies as appropriate in a timely manner to ensure classifications are current. 3. Comply with appropriate federal and state laws. 4. Complete classification and compensation study to determine critical areas requiring attention. | | | |
| <i>Intended Result</i> | Implement and maintain a competitive non-represented compensation structure, policy, practices and philosophy to attract, motivate and retain highly skilled employees. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Reduce turnover for non-represented employees | 13.7% | 11.8% | 15.6% | 8.0% |
| Salary ranges are within +/- 5% of the average midpoint for comparative organizations | At +/- 5% 7-1-20 | Study not conducted | At +/- 5% 7-1-22 | Remain at +/- 5% |

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Resource Alignment Improve Asset Management | | | |
| <i>Department Strategic Initiatives</i> | <ol style="list-style-type: none"> Utilize risk avoidance, risk reduction, risk transfer and risk retention strategies to protect against losses that would negatively impact City assets and its ability to provide ongoing services. Manage property and liability claims to minimize costs. Promote employee safety awareness programs. | | | |
| <i>Intended Result</i> | Provide and maintain a low risk, safe environment for City of Glendale employees and its citizens. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Utilize in-house counsel 50% (when practical) to reduce legal fees. | 38% in house** | 39% in house** | | |
| Open (filled/served) | 16 | 22 | 50% | 50% |
| Closed (settled, prevailed or dismissed) | 10 | 22 | | |
| Internal counsel assigned | 6 | 13 | | |
| Outside counsel assigned | 10 | 20 | | |
| *Experience Modification Rate for Workers' Compensation Claims at 1.0 or less. The average for city and county employers is 1.04% | As of 12/31/20 .90 | 1.21 | 1.0 | 1.0 |
| Maintain total operating cost of risk at < 3% | .028% | .017% | <3% | <3% |

*The Experience Modification Rate is an indicator of how well a workers' compensation program is performing as compared to other similar business types within a State (in our case against other cities within Arizona) **Due to nature of litigation & workload outside counsel was needed

Human Resources (21)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Personnel Services | 2,632,324 | 3,019,880 | 3,019,880 | 3,483,414 | 463,534 | 15.35% |
| Services and Supplies | 36,607,738 | 46,252,136 | 46,252,136 | 56,017,735 | 9,765,599 | 21.11% |
| Internal Charges | 129,106 | 147,018 | 0 | 196,362 | 49,344 | 33.56% |
| Grand Total | 39,369,168 | 49,419,034 | 49,272,016 | 59,697,511 | 10,278,477 | 20.80% |

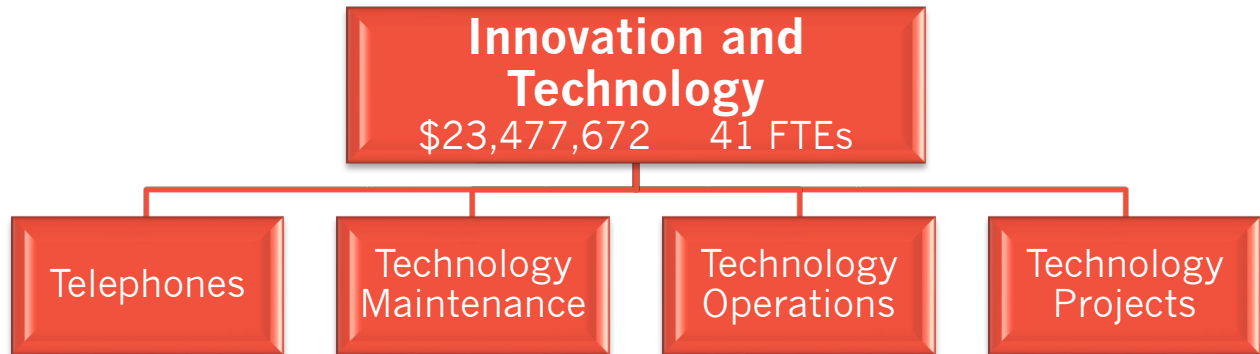
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|---|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| (1000-10002110) Human Resource Administration | 2,132,686 | 2,282,994 | 2,147,962 | 2,644,066 | 361,072 | 15.82% |
| (1000-10002112) Organizational Development | 133,226 | 413,584 | 407,441 | 424,319 | 10,734 | 2.60% |
| (1000-10005014) Employment Services | 3,150 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005015) Employee Relations | 4,163 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005016) Compensation | 7,362 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005017) Employee Programs | 49,128 | 60,000 | 60,000 | 60,000 | 0 | 0.00% |
| (1000-10005018) Benefits | 11,762 | 1,003 | 1,000 | 109,446 | 108,443 | 10807.43% |
| (7010-70102113) Risk Management | 4,695,231 | 6,611,452 | 6,608,993 | 11,580,940 | 4,969,488 | 75.16% |
| (7020-70202114) Workers' Compensation | 3,120,446 | 6,360,703 | 6,357,322 | 9,728,570 | 3,367,867 | 52.95% |
| (7020-70205098) Presumptive Cancer Care | 0 | 815,283 | 815,283 | 815,283 | 0 | 0.00% |
| (7030-70305019) Benefit Programs | 29,212,013 | 32,874,015 | 32,874,015 | 34,334,887 | 1,460,872 | 4.44% |
| Grand Total | 39,369,168 | 49,419,034 | 49,272,016 | 59,697,511 | 10,278,477 | 20.80% |

Human Resources Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10002110) Human Resource Administration | 17.00 | 17.00 | 19.00 | 2.00 |
| (1000-10002112) Organizational Development | 1.00 | 1.00 | 1.00 | 0.00 |
| (1000-10005014) Employment Services | 0.00 | 0.00 | 0.00 | 0.00 |
| (1000-10005015) Employee Relations | 0.00 | 0.00 | 0.00 | 0.00 |
| (1000-10005016) Compensation | 0.00 | 0.00 | 0.00 | 0.00 |
| (1000-10005018) Benefits | 0.00 | 0.00 | 0.00 | 0.00 |
| (7010-70102113) Risk Management | 2.00 | 2.00 | 2.00 | 0.00 |
| (7020-70202114) Workers' Compensation | 3.00 | 3.00 | 3.00 | 0.00 |
| Grand Total | 23.00 | 23.00 | 25.00 | 2.00 |

Performance Report



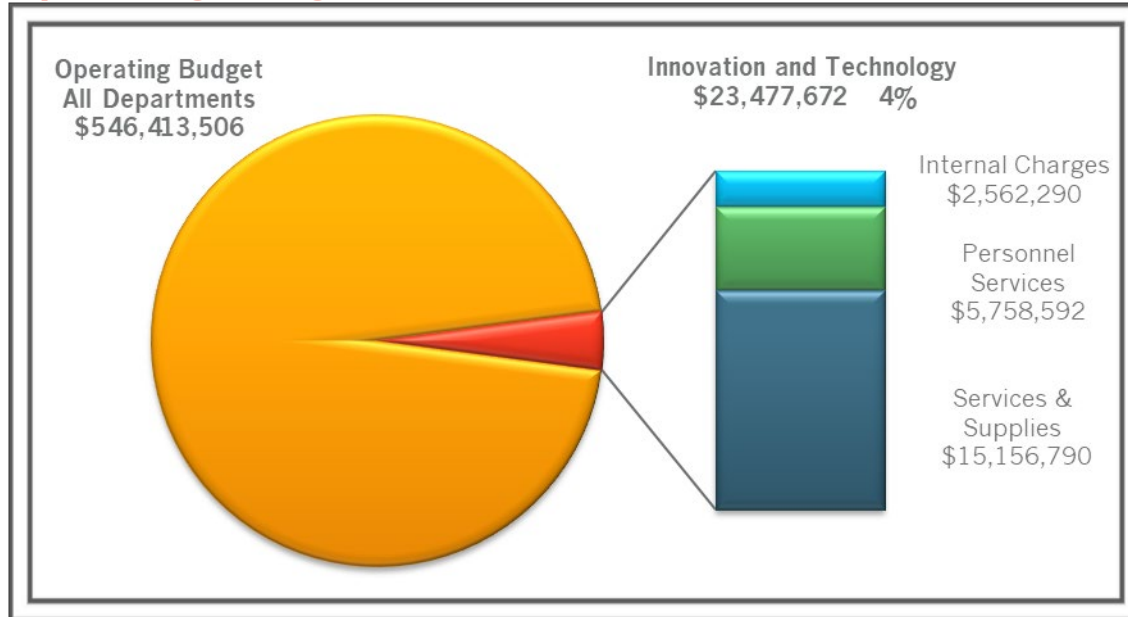
Mission Statement

The mission of Innovation and Technology is to create a customer focused, team-oriented organization that supports a culture of continuous improvement through the use of technology and process enhancements.

Department Description

Innovation and Technology (IT) supports the city's technology infrastructure such as applications, networks, data services, email, and telephony. IT also supports the enhancement of business processes through the use of the LEAN methodology blended with the appropriate application of technology.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- **Innovation & Technology Summit** – We held for the first time in the history of Glendale, an annual collaborative event in which IT and the City's business units came together to design and align their strategic goals and initiatives in a manner that focuses on value delivery. Attendees engaged in discussions on business strategy and how technology can help accomplish their goals. The major hallmark of this first-ever Summit was that it was facilitated by City employees and not an external facilitator. We trained our employees and then allowed them to utilize these new skills during the Summit with a very high degree of success.
- **Developed the AZ Tax Central Application** – Since the implementation of centralized collection of sales tax in June 2016, many cities and towns in Arizona have struggled to piece together and connect the data and reports provided by the Arizona Department of Revenue (ADOR). These were the findings of an audit performed by the Auditor General of the new Sales Tax process. City staff in the Tax & Licensing department were hampered in performing their duties as extracting useful information was challenging and research for a typical case would take 1- 2 hours. In collaboration with Finance, the Innovation & Technology team developed a SaaS application that simplified the entire process. The AZ Tax Central application reduced

the time needed to generate the same analysis to 2-5 minutes. The AZ Tax Central application is being made available to other Arizona agencies.

- **Successfully Conducted Continuity of Operations Exercises** – The City is not immune to planned or unplanned disruptions, malicious attacks, and data loss in the current technology environment. Hence, the purpose of this Continuity of Operations Exercise is to validate the reliability and resiliency of City’s technology ecosystem, specifically systems critical to the City’s operations. These systems include Tier Zero and Tier One systems. The exercise was successful. We were able to achieve the Recovery Time Objective (RTO) and the Recovery Point Objective (RPO).
- **Created internal and external data and analytics** to harness the power of data we are building a modern multi-cloud data platform that will allow the City to become a nimble data driven organization where data and insights will inform our decisions to deliver services and value to our citizens in a transparent and efficient manner. We developed a GIS dashboard that allows a Police Customer Service Representative to instantly provide answers to the question of how quickly Police Officers responded to a service call, thereby enhancing transparency and trust through timely reporting. The dashboard analyzes 21,000 events on average in a rolling 30 days, utilizing 21 million data points.
- **Established GIS Center of Excellence** – This resulted in organization realignment to deliver value across the City. Evidence of strategy success was 19 solutions presented by 10 departments during a GIS Day event.
- **Created a monthly IT New Employee Orientation hands-on workshop** to provide new employees with the basic technical training they need to quickly be productive in their new roles.
- **Security Cameras Program** – Deployed 190 security cameras at nine (9) City facilities to provide live video footage and recorded video surveillance, including events and alarm notifications.
- **Zero Trust Architecture** is a White House and Cybersecurity and Infrastructure Security Agency (CISA) recommended approach to cybersecurity. Implementing Zero Trust provides the City visibility, analytics, and contextual detail to drive greater understanding of the performance of our cyber security posture. Zero Trust once fully implemented will create a secure, common federated identity management system, better visibility into user and network behavior, and allow the City to apply more granular resource access control.

Goals, Objectives, and Performance Measures

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Tools & Technology Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Increase level of service to provide effective and efficient information technology support. | | | |
| <i>Intended Result</i> | Technologies are highly available, recoverable, and the integrity of data is maintained. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Service Level Agreement (SLA) Compliance | 92.88% | 95.84% | 96.74% | 97.00% |
| Tickets Not Re-opened | 97.63% | 98.19% | 98.41% | 98.50% |
| Customer Satisfaction Rating | 98.50% | 98.89% | 99.46% | 99.50% |
| Number of Computers Replaced per Year | 797* | 102 | 167 | 250 |

*High number of computers replaced due to the end of life of the Windows 7 operating system.

**Innovation and Technology (22)
Budget by Categories of Expenditures**

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Personnel Services | 3,658,153 | 4,683,122 | 4,683,122 | 5,758,592 | 1,075,470 | 22.96% |
| Services and Supplies | 6,628,941 | 12,029,664 | 6,126,819 | 15,156,790 | 3,127,126 | 26.00% |
| Internal Charges | 146,091 | 832,768 | 0 | 2,562,290 | 1,729,522 | 207.68% |
| Grand Total | 10,433,185 | 17,545,555 | 10,809,941 | 23,477,672 | 5,932,118 | 33.81% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|---|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| (7050-70502210) Innovation & Tech Operations | 6,843,165 | 9,154,053 | 8,322,433 | 13,014,139 | 3,860,087 | 42.17% |
| (7050-70502211) Telephones | 784,190 | 945,971 | 944,822 | 954,423 | 8,452 | 0.89% |
| (7050-70502212) Innovation & Tech Maintenance | 851,465 | 1,542,686 | 1,542,686 | 1,783,636 | 240,950 | 15.62% |
| (7060-70602213) Technology Projects | 1,954,365 | 5,902,845 | 0 | 7,725,474 | 1,822,629 | 30.88% |
| Grand Total | 10,433,185 | 17,545,555 | 10,809,941 | 23,477,672 | 5,932,118 | 33.81% |

Innovation and Technology Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--|-----------------|----------------|----------------|------------------|
| (7050-70502210) Innovation & Tech Operations | 31.00 | 34.00 | 40.00 | 6.00 |
| (7050-70502211) Telephones | 1.00 | 1.00 | 1.00 | 0.00 |
| Grand Total | 32.00 | 35.00 | 41.00 | 6.00 |

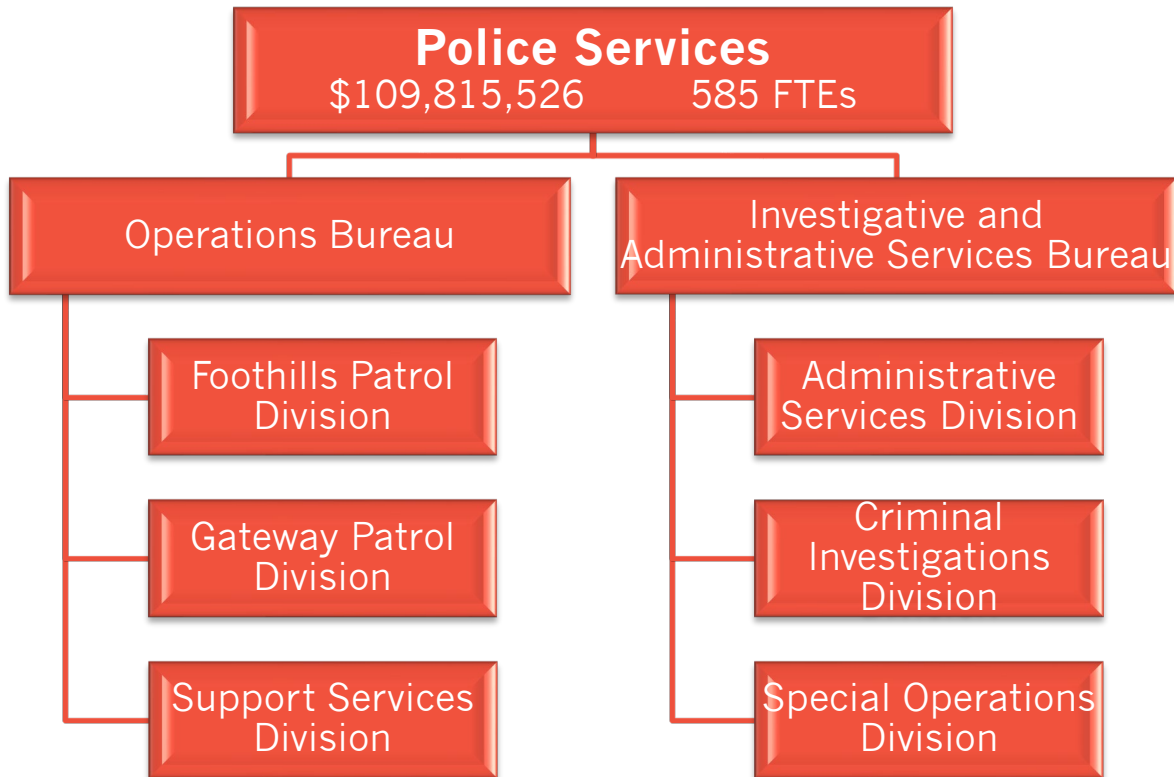
**Non-Departmental (23)
Budget by Categories of Expenditures**

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|--------------------|--------------------|-------------------|---------------------|--------------------|
| Personnel Services | 349,527 | 260,365,000 | 258,365,000 | 365,000 | -260,000,000 | -99.86% |
| Services and Supplies | 9,014,256 | 10,747,634 | 13,247,634 | 24,658,361 | 13,910,727 | 129.43% |
| Grand Total | 9,363,783 | 271,112,634 | 271,612,634 | 25,023,361 | -246,089,273 | -90.77% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|------------------|--------------------|--------------------|-------------------|---------------------|--------------------|
| (1000-10002310) Non-Departmental | 8,152,329 | 10,962,634 | 12,962,634 | 13,962,634 | 3,000,000 | 27.37% |
| (1000-10002313) COVID-19 TRACKING | 649,498 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10002315) COP's Bond Non-Departmental | 0 | 260,000,000 | 258,000,000 | 0 | -260,000,000 | -100.00% |
| (1000-10002317) Non-Departmental 23 Super Bowl | 0 | 0 | 0 | 3,000,000 | 3,000,000 | 0.00% |
| (1000-10005204) Fire CARES Grant | -3,345,133 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005224) Police CARES Grant | -5,549,006 | 0 | 0 | 0 | 0 | 0.00% |
| (2100-21004023) Utility Bill Don-FrmtheHeart | 98,500 | 150,000 | 150,000 | 150,000 | 0 | 0.00% |
| (2160-21605204) Fire CARES Grant | 3,345,133 | 0 | 0 | 0 | 0 | 0.00% |
| (2160-21605224) Police CARES Grant | 5,549,006 | 0 | 0 | 0 | 0 | 0.00% |
| (2161-21612316) Non-Departmental ARPA | 463,456 | 0 | 500,000 | 7,910,727 | 7,910,727 | 0.00% |
| Grand Total | 9,363,783 | 271,112,634 | 271,612,634 | 25,023,361 | -246,089,273 | -90.77% |

Performance Report



Mission Statement

The mission of the Glendale Police Department is to protect the lives and property of the people we serve.

Department Description

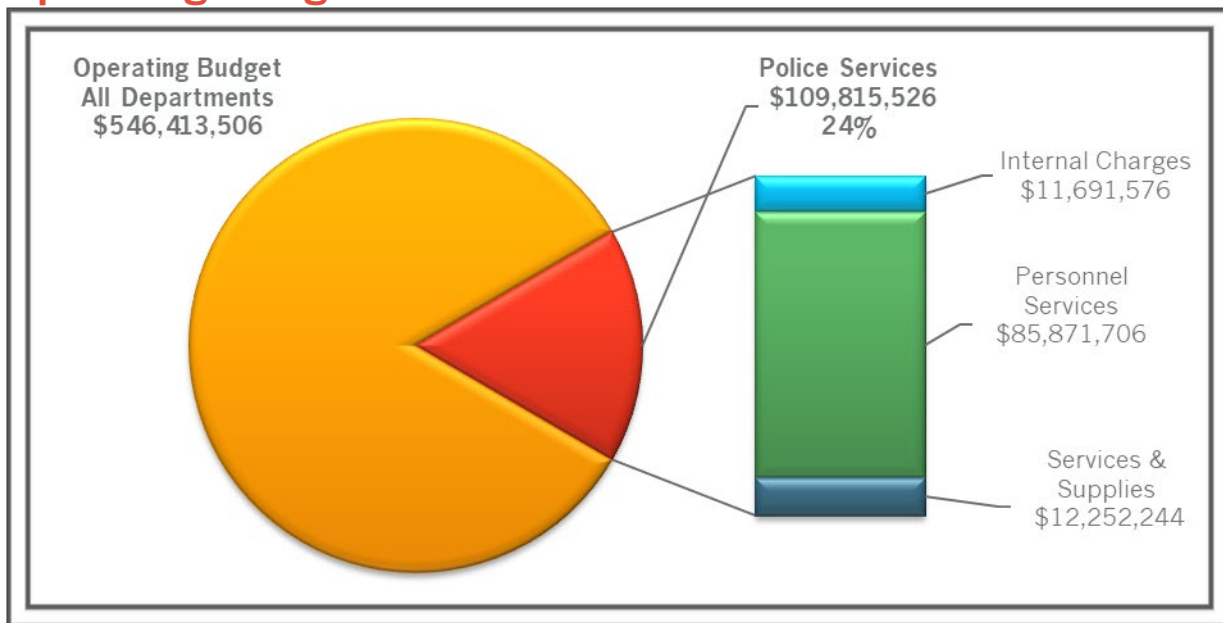
The Glendale Police Department is committed to serving the people of Glendale with the highest quality services in preventing crime, maintaining order, and providing support to numerous events held within the city. The organization continues to emphasize the development of professional knowledge and leadership skills for exemplary men and women and the utilization of progressive, innovative techniques and emerging technologies. A partnership with our citizens and consistent engagement of our community allow us to formulate policing strategies that are critical to our mission. The Glendale Police Department provides the most effective possible response to law enforcement emergencies, neighborhood problems and the enforcement of traffic laws, ensuring that Glendale continues to be a desirable place to live, raise a family, educate, recreate and do business. Everything done, collectively or individually, is done in accordance with department values and objectives.

The Department is made up of two major functional units; the Operations Bureau and the Investigative and Administrative Services Bureau; each headed by an Assistant Chief.

The Operations Bureau encompasses the Patrol Divisions and the Support Services Division. Patrol is made up of two divisions, the Foothills Division and the Gateway Division, each serving a geographic portion of the City. Patrol provides primary patrol and response services to their respective areas of the City with a large contingent of uniformed police officers and other specialized support staff. The Support Services Division provides auxiliary functions in furtherance of department operations including Communications, Detention and Records, and Technology

The Investigative and Administrative Services Bureau includes three Divisions; the Criminal Investigations Division, the Special Operations Division and the Administrative Services Division. Criminal Investigations is primarily responsible for the investigation of crime and the prosecution of offenders. The Special Operations Division includes three units; the Emergency Response Unit, the Special Events Planning & Operations Unit, and the Traffic Unit. The Administrative Services Division is responsible for the departments Training Unit, Personnel Management, Budget, and Planning and Research.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- The Patrol Division responded to 181,576 calls for service and have participated in community engagement at events such as Coffee with a Cop, HOA and Neighborhood Watch meetings, Crime Presentations, GAIN, and Site Security Assessments.
- Creation and Implementation of West Valley Incident Response Team (WVIRT) provided Investigative and Forensic training to partners in the West Valley. WVIRT has been activated 23 times and the Glendale PD Investigations Unit lead 7 of those critical incident responses.
- The police department successfully implemented the new Motorola P1 CAD/RMS system.
- The police department beginning in September 2021 implemented hiring bonuses to assist in recruitment for positions of Police Officer (Recruit, In-State Lateral, and Out-of-State Lateral), Police Communications Specialist, and Police Detention Officer. During the 21/22 fiscal year, 56 new employees were hired.

Goals, Objectives, and Performance Measures

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Improve Community Experience | | | |
| <i>Department Strategic Initiatives</i> | Decrease the level of crime Increase satisfaction of police services. | | | |
| <i>Intended Result</i> | Reduced violent and property crime | | | |
| <i>Performance Measures*</i> | <i>CY2020 Actual</i> | <i>CY2021 Actual</i> | <i>CY2022 Estimate</i> | <i>CY2023 Target</i> |
| UCR Part I - % change: | | | | |
| Violent Crimes % change | 31.0% | -30.6% | -11.3% | N/A |
| Property Crimes % change | -13.6% | -26.1% | -25.2% | N/A |
| UCR Part 1 Crimes | 8,143 | 5,971 | 4,577 | N/A |
| Violent Crime | 1,123 | 779 | 691 | N/A |
| Property Crime | 7,023 | 5,192 | 3,886 | N/A |
| % of UCR Part I Crimes Cleared | 15% | 21% | 27% | N/A |
| Violent Crimes | 26% | 23% | 9% | N/A |
| Property Crimes | 13% | 21% | 30% | N/A |
| Cleared by Arrest or Submitted to Prosecutor** | 15% | 21% | 27% | N/A |
| Violent Crimes [# / total] | [297 / 1,123] | [181 / 779] | [61 / 691] | N/A |
| Property Crimes [# / total] | [941 / 7,023] | [1,063 / 5,192] | [1,185 / 3,886] | N/A |
| | 13% | 21% | 31% | N/A |

*Based on CY data submitted to Uniform Crime Reporting Program

** Data for 'Submission to Prosecutor' not available for FY2021 due to new RMS implementation. Data will be made available in the future.

| | | | | |
|--|---|--------------------------------|--------------------------------|----------------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiatives</i> | Respond to calls for service in a timely manner Increase proactive patrol Judiciously enforce traffic laws to promote traffic safety | | | |
| <i>Intended Result</i> | Promote a sense of community through safe and healthy neighborhoods, effective response to requests, maintain high visibility, and enforce traffic safety laws throughout the city. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Calls for Service | 179,469 | 181,576 | 182,475 | N/A |
| % Responses meet desired standard time*: Priority 1 Calls | 80.6% | 74.1% | 82.6% | 90% |
| Priority 2 Calls | 46.0% | 44.1% | 46.6% | 90% |
| Traffic collisions with Injuries | 1,262 | 1,127 | N/A | N/A |
| DUI Arrests | 437 | 508 | N/A | N/A |
| Officer initiated call volume | 56,242 | 59,296 | 54,232 | N/A |
| Traffic Stops | 19,999 | 21,188 | 14,861 | N/A |
| Communications % Calls answered in 10 secs. (est.) ** | 90% | 86% | 90% | 90% |
| % Calls dispatched in 60 secs. | Prt. 1: 83.4% Prt. 2: 74.4% | Prt. 1: 83.8% Prt. 2: 70.5% | Prt. 1: 89.7% Prt. 2: 71.8% | Prt. 1: 80% Prt. 2: 72% |

*Standard response time is 5 minutes for Priority 1 & 2

** Communications reported by Calendar Year

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Strengthen Workforce Development Strengthen Workforce Culture | | | |
| <i>Department Strategic Initiative</i> | Develop and maintain a high-quality work force by applying and maintaining professional standards for service. | | | |
| <i>Intended Result</i> | A high-quality workforce that is dedicated to enhancing safety and security in the city and providing high quality services to the community. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Revised policies | 69 | 38 | 50 | 50 |
| Training: | | | | |
| E-Learning sessions* | 60 | 61 | 60 | 60 |
| AOT Session conducted* | 51 | 64 | 54 | 64 |
| Professional Development Expenditure | \$100,000 | \$100,000 | \$150,000 | \$150,000 |
| Total Investigations Completed | 108 | 132 | N/A | N/A |
| Investigations Sustained | 71 | 72 | | |

*Training sessions are reported as calendar year

Police Services (24)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|--------------------|---------------------|--------------------|
| Personnel Services | 82,320,535 | 79,288,311 | 79,288,311 | 85,871,706 | 6,583,395 | 8.30% |
| Services and Supplies | 7,152,110 | 10,063,550 | 12,180,736 | 12,252,244 | 2,188,695 | 21.75% |
| Internal Charges | 9,140,085 | 9,477,016 | 0 | 11,691,576 | 2,214,560 | 23.37% |
| Grand Total | 98,612,729 | 98,828,876 | 91,469,047 | 109,815,526 | 10,986,650 | 11.12% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|---|-------------------|-------------------|-------------------|--------------------|---------------------|--------------------|
| (1000-10002410) Police Administration | 4,417,263 | 4,785,160 | 4,003,815 | 6,242,691 | 1,457,530 | 30.46% |
| (1000-10002411) Training | 4,500,828 | 4,067,661 | 3,856,600 | 3,555,898 | -511,762 | -12.58% |
| (1000-10002414) Special Operations | 9,317,725 | 8,507,270 | 7,953,672 | 9,820,771 | 1,313,501 | 15.44% |
| (1000-10002416) Crime Investigations | 14,248,939 | 13,552,774 | 12,700,177 | 15,015,392 | 1,462,618 | 10.79% |
| (1000-10002417) Police Support Services | 3,171,433 | 3,071,412 | 2,877,162 | 3,462,948 | 391,536 | 12.75% |
| (1000-10002418) Detention | 2,349,378 | 3,121,016 | 2,989,546 | 3,397,683 | 276,668 | 8.86% |
| (1000-10002419) Communications | 3,953,875 | 4,421,554 | 4,150,221 | 4,870,757 | 449,203 | 10.16% |
| (1000-10002420) Towing Administration | 90,579 | 136,492 | 119,987 | 104,088 | -32,404 | -23.74% |
| (1000-10002421) Gateway Patrol Division | 25,443,194 | 23,654,280 | 21,117,619 | 26,316,230 | 2,661,950 | 11.25% |
| (1000-10002422) Foothills Patrol Division | 22,088,598 | 21,432,754 | 19,961,925 | 23,176,865 | 1,744,111 | 8.14% |
| (1000-10005020) Police Personnel Management | 1,008,587 | 1,030,466 | 977,096 | 1,178,275 | 147,810 | 14.34% |
| (1000-10005021) Fiscal Management | 4,986,056 | 5,185,211 | 3,543,709 | 5,618,453 | 433,242 | 8.36% |
| (1000-10005022) PD - Stadium Event Staffing | 158,022 | 841,914 | 828,320 | 922,521 | 80,607 | 9.57% |
| (1000-10005023) PD - Fiesta Bowl Event | 4,570 | 62,948 | 62,578 | 69,299 | 6,350 | 10.09% |
| (1000-10005024) PD - Arena Event Staffing | 323,605 | 521,989 | 513,403 | 574,322 | 52,333 | 10.03% |
| (1000-10005025) PD - College FB Playoffs | 828 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005026) PD - CBRanch Event Staffing | 632 | 28,136 | 27,992 | 30,620 | 2,485 | 8.83% |
| (2160-21604024) Grants-Police Services | 0 | 2,000,000 | 787,487 | 2,869,740 | 869,740 | 43.49% |
| (2160-21605211) Police AZDOHS Grants | 149,685 | 0 | 197,179 | 0 | 0 | 0.00% |
| (2160-21605212) Police AZDPS Grants | 432,424 | 182,763 | 717,762 | 358,926 | 176,163 | 96.39% |
| (2160-21605213) Police GOHS Grants | 287,664 | 0 | 404,068 | 0 | 0 | 0.00% |
| (2160-21605214) Police HIDTA Grants | 130,912 | 0 | 343,000 | 0 | 0 | 0.00% |
| (2160-21605215) Police USDOJ Grants | 138,062 | 0 | 420,131 | 200,000 | 200,000 | 0.00% |
| (2160-21605216) Police USMS Grants | 77,160 | 0 | 20,000 | 0 | 0 | 0.00% |
| (2160-21605217) Police DUIAC Grants | 7,890 | 0 | 300,116 | 0 | 0 | 0.00% |
| (2160-21605218) Police SRO Recovery Grants | 129,250 | 88,974 | 88,974 | 64,268 | -24,706 | -27.77% |
| (2160-21605219) Police Task Forces Grants | 72,293 | 0 | 96,860 | 0 | 0 | 0.00% |
| (2160-21605228) Police Miscellaneous Grants | 181,770 | 7,131 | 218,111 | 7,131 | 0 | 0.00% |
| (2160-21605229) Police Donation Accounts | 18,982 | 0 | 95,000 | 0 | 0 | 0.00% |
| (2170-21702423) Federal RICO | 121,652 | 225,000 | 225,000 | 225,000 | 0 | 0.00% |
| (2170-21702424) State RICO | 401,549 | 1,472,505 | 1,472,505 | 1,391,013 | -81,492 | -5.53% |
| (2200-22002413) PS Training Ops - Police | 399,325 | 431,466 | 399,031 | 342,634 | -88,832 | -20.59% |
| Grand Total | 98,612,729 | 98,828,876 | 91,469,047 | 109,815,526 | 10,986,650 | 11.12% |

**Police Services
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10002410) Police Administration | 24.00 | 25.00 | 38.00 | 13.00 |
| (1000-10002411) Training | 20.00 | 23.00 | 19.00 | -4.00 |
| (1000-10002414) Special Operations | 54.00 | 54.00 | 53.00 | -1.00 |
| (1000-10002416) Crime Investigations | 87.00 | 86.00 | 84.00 | -2.00 |
| (1000-10002417) Police Support Services | 29.50 | 30.50 | 29.50 | -1.00 |
| (1000-10002418) Detention | 19.00 | 18.00 | 18.00 | 0.00 |
| (1000-10002419) Communications | 38.50 | 41.50 | 41.50 | 0.00 |
| (1000-10002420) Towing Administration | 1.00 | 2.00 | 1.00 | -1.00 |
| (1000-10002421) Gateway Patrol Division | 147.00 | 146.00 | 141.00 | -5.00 |
| (1000-10002422) Foothills Patrol Division | 137.00 | 136.00 | 147.00 | 11.00 |
| (1000-10005020) Police Personnel Management | 5.00 | 6.00 | 6.00 | 0.00 |
| (1000-10005022) PD - Stadium Event Staffing | 1.00 | 1.00 | 1.00 | 0.00 |
| (1000-10005024) PD - Arena Event Staffing | 1.00 | 1.00 | 1.00 | 0.00 |
| (2160-21605212) Police AZDPS Grants | 1.00 | 2.00 | 2.00 | 0.00 |
| (2160-21605218) Police SRO Recovery Grants | 1.00 | 1.00 | 1.00 | 0.00 |
| (2160-21605228) Police Miscellaneous Grants | 1.00 | 0.00 | 0.00 | 0.00 |
| (2170-21702424) State RICO | 1.00 | 1.00 | 1.00 | 0.00 |
| (2200-22002413) PS Training Ops - Police | 2.00 | 2.00 | 1.00 | -1.00 |
| Grand Total | 570.00 | 576.00 | 585.00 | 9.00 |

Performance Report



Mission Statement

The mission of the Public Affairs Department is to develop and implement comprehensive strategies and programs that effectively and accurately communicate the city's key messages to their targeted audiences.

Department Description

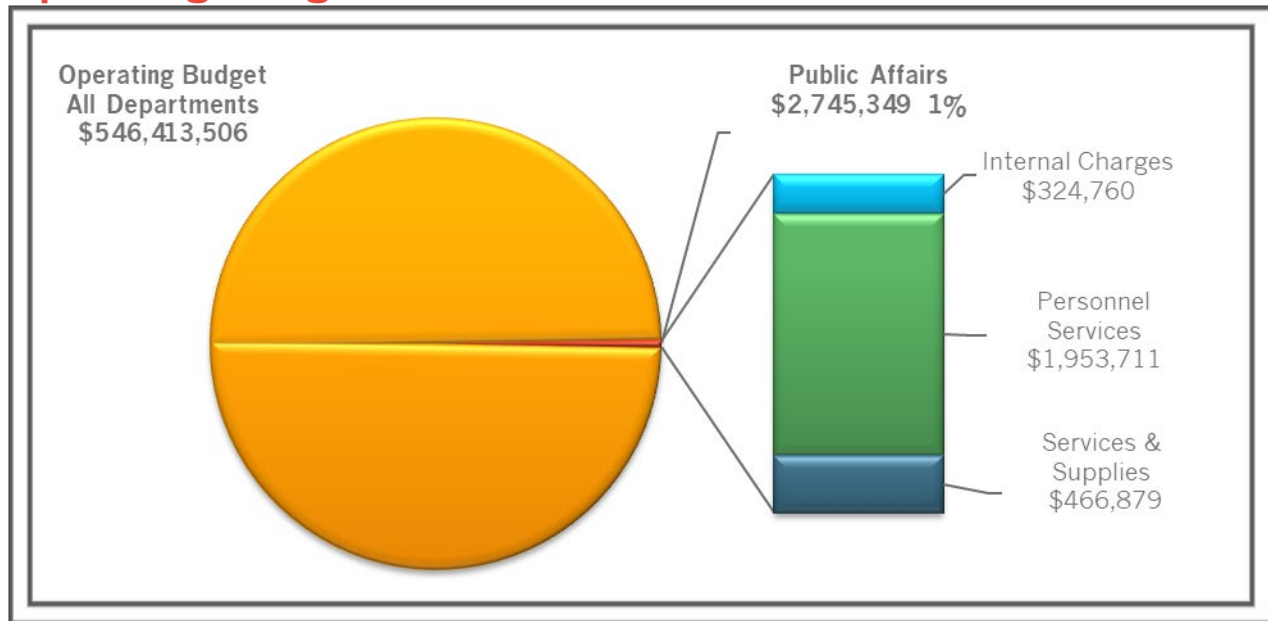
Public Affairs coordinates the legislative and external activities and programs of the city of Glendale. We carry out the state and federal legislative agenda adopted by the City Council. We research and review state and federal legislation impacting the city. We protect the city's interests in various stakeholder processes and work to resolve City issues with external partners. We develop reports and policy recommendations to City Management and City Council. We staff the Mayor and Council on the various federal, state and regional policy committees they hold positions on including, the Maricopa Association of Governments (MAG), the Regional Public Transit Authority (RPTA), Metro Light Rail, the Arizona Municipal Water Users Association (AMWUA), the Arizona League of Cities and Towns, the National League of Cities (NLC), Westmarc and others. We also supervise the Council Office staff.

We develop and implement the comprehensive and strategically planned public information program for the city. We develop plans to deliver strategic and timely information to residents, employees, elected officials and key stakeholders with messaging consistent with the city's mission, vision and values. We originate, plan, and compose news releases, produce videos, write articles, statements and talking points and plan communications materials for events. We do media relations, coordinating incoming media requests with the right person, as well as doing proactive pitching of important content to journalists. We proactively plan ways to address emerging issues to avert crisis communication situations. In addition, we maintain the city website and digital/social media accounts and provide the creative design services for city departments.

The Glendale Media team includes, Glendale 11 Cable Station & the Media Center. This group serves as the city's government television channel and as a video production unit focused on telling high quality stories that serve our community, promote tourism and

engage our employees. The Glendale Media team is highly focused on using innovative tactics and integrating new technology to produce its increasingly popular videos and digital content for the city. This includes planning and producing numerous Facebook live reports that are now done each year by a city news reporter as well as videos for the city’s web and social media platforms including Vimeo, Facebook, Instagram, Twitter and YouTube. The studios inside the Media Center are available for rent by outside agencies.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers’ compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Digital Communication

- Implemented Instagram Reels to increase social video engagement and viewership
- Collaborated with city staff to create social content for each social platform.
 - 20% Year over Year increase in engagement on city’s Twitter & Facebook
 - 12% Year over Year increase in social media followers
- 43K social interactions with owned social channels
- 3.15 million website visits since January 2021
- Reorganized the city’s YouTube channel content and playlists
- Crafted a city Web Domain Policy and Survey Policy
- Assisted in implementation of enterprise SurveyMonkey account

- Assisted cross-functional team on implementation of Everbridge Mass Communication system.
- Creation of “landing” pages for specific events or campaigns. Examples: Super Bowl, Drought Management, and new Media Kit.
- Training and assistance to city staff to maintain their webpages and social media pages.
- Ensuring new content that is posted is mobile-friendly. Statistics reveal that we are approaching 50% viewers on mobile devices.
- Implementing Siteimprove and Hootsuite analytics reports to make data-driven design and content decisions.
- Analyzing site usage and current content management system for future improvements.
- Implementing use of QR codes to direct users to specific pages

Public Affairs

- Created a comprehensive website landing page with Glendale-specific information for the Super Bowl. This also includes links to “Visit Glendale” and AZ Super Bowl Host Committee sites.
- Created a comprehensive online Glendale media kit where anyone now has access to a variety of high-resolution city photos, a wide variety of quality b-roll, some fun facts, general information about Glendale, maps and more. This has already been very helpful and has greatly streamlined the process of serving those who reach out to us needing information and resources.
- Planned, organized and implemented successful grand opening event to celebrate finishing a major new project, Hero’s Regional Park Lake. This included all the planning and organizing with internal and external partners who the speakers would be and the run-of-show/script, shooting video, doing media outreach, doing a live-reports and creating video stories.
- Enhanced the monthly employee news communication by now doing newsletters in Constant Contact and working to make an appealing design to give this important tool for communicating to our staff an appealing look.
- Worked to plan and provide an opportunity for all city employees to have a professional photo taken for Microsoft Teams or other uses.
- Continue to set a very high standard of excellence with the video’s the Media Team produces, resulting in a record number of nominations in the 2022 season with multiple City/County Communications SAVVY awards (national) nominations and multiple Rocky Mountain Emmy awards (Regional) competition nominations.
- Created a popular new video series titled, “Have You Been Here?” which showcases areas of the city that are a great place to visit.
- Worked closely with Glendale’s Water Department on all messaging and needs regarding the drought. Handled all media inquiries, wrote press releases, shot informational videos, created a helpful infographic and website landing page more.
- Spread the word about the excitement of LiVE @ Murphy Park concerts at various times during the year, setting up media opportunities, doing media outreach, creating promo videos, shooting photos and more.

- Did media relations and created communications for a variety of major city announcements ranging from the announcement regarding HOK doing the Arena enhancements to the lease with the Coyotes.
- Assisted departments with creating video assets to help them with recruiting such as a lifeguard video to help appeal to potential employees, a new city promo video and we are currently working on a new police recruiting video.
- Worked closely with Glendale's Water Dept on a live meeting to provide information about water rate changes. This includes planning a variety of communications to residents via press releases, videos, design of post cards and flyers, the team needed for an actual live meeting with speakers and a Q & A session and more.
- Worked closely with the Clerk's office on a variety of communications and live meetings to provide information about redistricting.
- Super-sized the Gratitude Project taking it from one week to one month. Our team does an amazing job with graphics, videos, website elements and more.
- Completed the complete re-design of the interview set in the Media Center's studio-b. This allows us to do very professional looking Public Affairs shows now that do not look like what a government entity would produce. Completely brought it up to current tech standards and design appeal for now and the future.

Intergovernmental Programs

- Negotiated the City's share of a 25-year extension of Proposition 400, the region's half-cent sales tax dedicated solely for transportation.
- Led regional efforts to introduce legislation authorizing Maricopa County to call an election for the extension of Proposition 400, the region's half-cent sales tax dedicated solely for transportation.
- Successfully ran a bill granting municipalities authority to prohibit the use of permissible consumer fireworks between the hours of 11PM and 8AM, with Exceptions for the July 4th and New Year's holidays.
- Introduced legislation on behalf of the City Council to reform public posting requirements.
- Maintained the City's commitment to Luke Air Force Base's sustainability efforts by successfully introducing legislation to expand license benefits reciprocity for military members of their spouses.
- Increased City and Legislative relationships through frequent planned interactions between City Councilmembers and state House and Senate members.
- Hosted a 2022 Legislative Dinner that brought 11 of Glendale 15 legislators to Glendale for a roundtable discussion with the City Council.
- Assisted Glendale City Courts in securing federal grant money to establish a Veterans' Court.
- Successfully secured \$9.5 million from the state legislature to address noise mitigation efforts along the 101 freeway in Glendale.
- Maintained communication with the Governor's Office, Department of Housing, Department of Veterans Services and others which ultimately brought additional dollars from the state's allocation of CARES ACT funding to Glendale.
- Secured \$2 million of federal funding in FY 22 for water infrastructure with the help of Senator Mark Kelly

- Secured over \$750,000 of federal funding in FY 22 for a new public safety mobile command center with the help of Senator Kelly.
- Secured over \$500,000 of federal funding in FY 22 to improve the 9-1-1 communications center with the help of Congressman Ruben Gallego
- Secured a commitment of \$1.33 million of federal funding in FY 23 for improvements to three community centers and/or recreation centers located in the 85301-zip code
- Secured a commitment of \$500,000 of federal funding in FY 23 for water conservation efforts throughout the city.
- Secured a commitment of \$3 million of federal funding in FY 23 for improvements to the Barry M Goldwater Range in support of Luke AFB

Goals, Objectives, and Performance Measures

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Improve Purposeful Communication | | | |
| <i>Department Strategic Initiative</i> | Successfully advocate the city’s position on issues at the Arizona Legislature, United States Congress, and other governmental bodies. | | | |
| <i>Intended Result</i> | Legislative awareness and impact. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| <i>Total number of bills posted</i> | 1604 | 1350 | 1510 | 1757 |
| <i>Number of bills tracked that have a direct impact to City and have received staff input</i> | 293 | 325 | 335 | 299 |
| <i>Number of new laws being enacted</i> | 350 | 335 | 347 | 446 |

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Purposeful Communication Improve Stakeholder Engagement | | | |
| <i>Department Strategic Initiative</i> | Proactively pursue an enhanced presence on regional and national committees, work cooperatively with local and regional partners/agencies, and strategically position Glendale’s projects for regional funding and support. | | | |
| <i>Intended Result</i> | Glendale projects are funded and completed in the appropriate times. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| <i>Total number of regional and national committees on which Glendale elected officials are serving</i> | 18 | 22 | 23 | 24 |

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Purposeful Communication Improve Stakeholder Engagement Increase Innovation Solutions | | | |
| <i>Department Strategic Initiatives</i> | Increase outreach and provide city news and information about the City’s programs, services, and amenities with the use of creative outreach methods. Implement new web content management system to better serve our digital audience and increase visitors to City websites. | | | |
| <i>Intended Result</i> | Improved communications and transparency with residents, stakeholders, community partners, businesses and visitors. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Social media presence - the number of people who see our posts on all digital channels including Vimeo, Facebook, Instagram, Twitter and YouTube | 2,000,000 | 3,356,000 | 3,450,000 | 3,550,000 |
| Number of Facebook Live reports “look live” videos or social media broadcasts of city events | 175 | 162 | 170 | 175 |
| Average social engagements per post | 30 | 84 | 90 | 95 |
| Average positive sentiment | 16% | 23% | 25% | 27% |
| Number of website pageviews* *FY18 & FY 19 include numbers from other city websites (Library, CVB, & Civic Center) FY20 & FY21 include only the main site | 3,700,000 | 5,249,579 | 5,350,000 | 5,450,000 |

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Purposeful Communication Improve Stakeholder Engagement Increase Innovation Solutions | | | |
| <i>Department Strategic Initiative</i> | Proactively engage residents and council through targeted communication strategies and the use of creative outreach methods. | | | |
| <i>Intended Result</i> | The public and the Council are informed of the City’s legislative agenda and bills being considered by the Legislature that would have a direct impact on the city or neighborhoods. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Number of Legislative Link subscribers | 176 | 210 | 199 | 215 |
| Number of legislative reports posted to the website | 10 | 14 | 19 | 18 |

Public Affairs (25)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 1,676,291 | 1,920,552 | 1,920,552 | 1,953,711 | 33,159 | 1.73% |
| Services and Supplies | 352,299 | 421,775 | 421,775 | 466,879 | 45,104 | 10.69% |
| Internal Charges | 338,119 | 325,799 | 0 | 324,760 | -1,040 | -0.32% |
| Grand Total | 2,366,709 | 2,668,126 | 2,342,327 | 2,745,349 | 77,223 | 2.89% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|---|------------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10002510) Public Affairs Administration | 2,366,709 | 2,284,792 | 2,342,327 | 2,745,349 | 460,557 | 20.16% |
| (1000-10002511) Cable Communications | 0 | 383,334 | 0 | 0 | -383,334 | -100.00% |
| Grand Total | 2,366,709 | 2,668,126 | 2,342,327 | 2,745,349 | 77,223 | 2.89% |

**Public Affairs
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (1000-10002510) Public Affairs Administration | 12.00 | 14.00 | 14.50 | 0.50 |
| (1000-10002511) Cable Communications | 3.50 | 1.50 | 0.00 | -1.50 |
| Grand Total | 15.50 | 15.50 | 14.50 | -1.00 |

Performance Report



Mission Statement

A partnership of employees and community working together to create a better quality of life for Glendale through the provision of excellent parks, recreational programming, special events, tourism, and neighborhood and community facilities.

Department Description

The Parks Division manages and maintains all public parks, open spaces, trails, storm water retention basins, landscaping at municipal facilities, and Thunderbird Conservation Park. The Division is also responsible for monitoring and ensuring the safety and security of park and facility use.

The Recreation Division offers opportunities to enhance the social, physical, mental, and economic health of our community through a variety of diverse recreation programs and facilities. Recreation programs and events are held at the Foothills Recreation and Aquatics Center, the Glendale Adult Center, Historic Sahuaro Ranch, Glendale Community Center, and at basketball, tennis, skate courts, and other recreation facilities throughout the city.

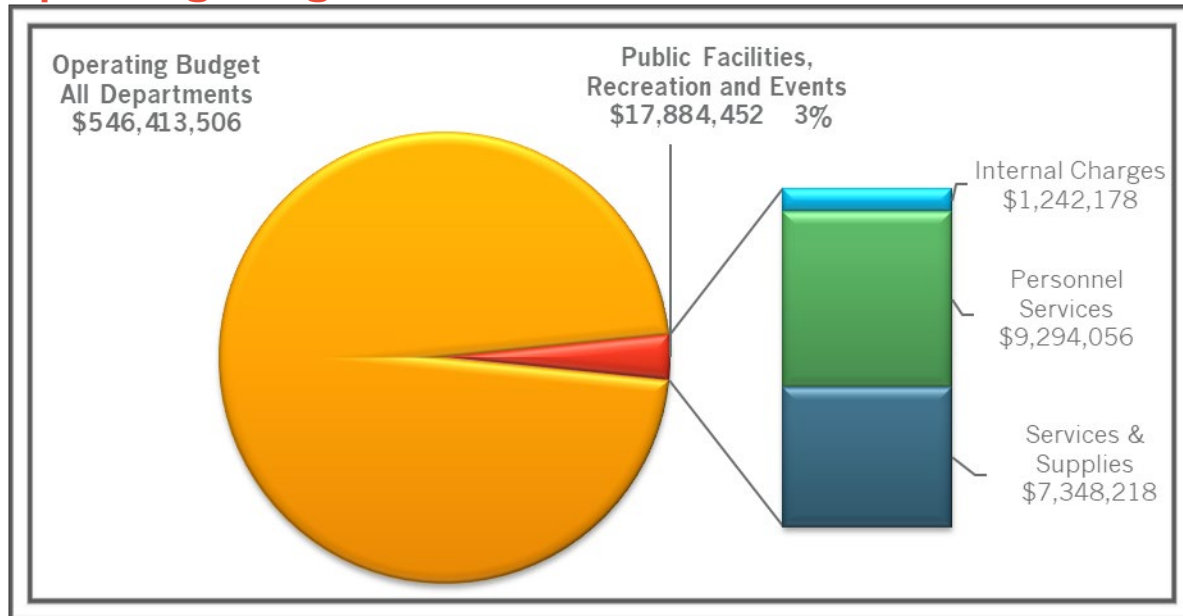
The Special Events Division is responsible for initiating and planning events in collaboration with community partners to better connect residents and visitors with Glendale, to foster a greater sense of community pride. The Special Events Division plays an important role in attracting tourism and potential shoppers.

The Glendale Civic Center offers hospitality and customer service with the rental of high-quality ballrooms and gardens for corporate meetings, banquets, conferences, trade shows, private parties, and social event gatherings. The Civic Center is a full-service venue that includes the provision of catering (food and beverage) services by professional local caterers.

The Glendale Convention & Visitors Bureau positions and brands Glendale as a preferred year-round destination for visitors, conventions, meetings, and major events

that produce positive economic impact and increase leisure, business, and group travel in Glendale. In addition, the bureau manages the Glendale Visitor Center, a state-designated local visitor information center.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Parks resurfaced the parking lot at Thunderbird Conservation Park to improve the road condition for park users. The project included filling the potholes and applying a new slurry seal.
- Ramadas and park benches were painted in the playground area at Greenway Granada Park.
- Two pickleball courts have been installed at Foothills Park.
- One hundred tons of sand were added to the volleyball court at Desert Mirage Park.
- One hundred and twenty-nine dead or diseased trees were removed and replaced at Sahuaro Ranch Park.
- Wood chips were replaced at the playgrounds of Hillcrest Park, Sunset Ridge Park, Northern Horizon Park, Bonsall South Park, Orangewood Vista Park, and Delicias Park.
- The Glendale Works program provided 136 days of maintenance and clean-up in Glendale parks.
- Parks partnered with the Keep America Beautiful organization for a volunteer project

that included the planting of 20 new trees at and near the Glendale Youth Sports Complex.

- Heroes Lake Grand Opening ceremony was held on January 13, 2022, celebrating the completion of a new 4-acre lake at Heroes Regional Park.
- Two irrigation pumps were repaired and installed at Grand Canal Linear Park, improving irrigation of 1.25 miles of turf and plant material.

Recreation

- Recreation introduced new online programming for the community through Televeda, a software company offering innovative programming for the Glendale community, that includes hybrid fitness and education classes. Participation in the program is free to Glendale residents and allows the community to participate in interactive classes with instructors online. The program is web-based and can be used by all types of technology including PC's, tablets, and phones.
- The Foothills Recreation and Aquatics Center and the Rose Lane Aquatic Center recently completed renovations and upgrades to the pool areas. These include replacing some of the amenities such as the diving board systems, shade structures, and deck furniture. Additionally, the slides and play features were refreshed and restored, and the mechanical systems received new pumps, filters, and valves system wide.
- Glendale's Public Facilities, Recreation and Special Events Department has joined an elite group of parks and recreation agencies across the country by earning reaccreditation through the Commission for Accreditation of Park and Recreation Agencies (CAPRA) and the National Recreation and Park Association (NRPA). This distinguished accomplishment demonstrates Glendale's continued dedication to providing the community with the highest level of service. This mark of distinction indicates that an agency has met rigorous standards related to the management and administration of lands, facilities, resources, programs, safety, and services.
- Glendale's youth baseball leagues transitioned from a summer season to spring, aligning with the excitement of the major league season and reducing heat-related challenges of summer temperatures. Overall, 280 participants started playing ball in February 2022.

Special Events

- In an 8-month period, Special Events received and reviewed approximately 70 COVID-19 mitigation plans for events and gatherings to take place within the city, while following all Center for Disease Control and Arizona Department of Health Services guidelines.
- Creatively and safely executed virtual and in-person events including the Virtual Folk & Heritage event, Glendale's Summer Band, and Drive-In Movies by Moonlight.
- Created a partnership with ASU West for future events and promotions.
- Created, marketed, and produced LiVE! @ Murphy Park during May 2021. These events drew in approximately 7,500 guests to the downtown area on what would have traditionally been dark nights.
- The Audio-Visual Support Services staff managed and executed requests for various city departments for both virtual and in-person meetings. These included City Council meetings, boards and commission meetings, jury trials, staff interviews, and others.

Glendale Convention & Visitors Bureau

- The Convention & Visitors Bureau received and processed over 193 leads for hotels and venues.
- The Glendale Convention and Visitors Bureau was awarded a tourism grant of \$80,002 from the Arizona Office of Tourism to market Glendale as a leisure and business destination. This grant will assist the Convention & Visitors Bureau to continue promoting travel to the City of Glendale through a new website and digital photography.

Glendale Civic Center

- The Glendale Civic Center was once again named #1 in Arizona Business Magazine’s *Ranking Arizona* publication for Meeting/Convention Facilities for the state of Arizona. This is the 8th time the Civic Center has received this prestigious award.
- The Glendale Civic Center also received the Micro-Wedding Venue of the Year Award for Arizona by LUX Life Magazine, an online magazine that features luxury lifestyle news on the web.
- The Civic Center installed a new state-of-the-art WIFI system for improved internet connections for large events and live streaming.
- Installed three new media screens throughout the two buildings that allow for real-time information and event information to be displayed.
- Event and catering revenues projected to be \$405,415.

Goals, Objectives, and Performance Measures

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Optimize Processes & Services Improve Resource Alignment | | | |
| <i>Department Strategic Initiative</i> | Key department managers will work to identify existing and potentially new revenue streams to enhance the General Fund and self-sustaining funds to improve program/service delivery and enhance efficiency in the ongoing maintenance of our facilities. | | | |
| <i>Intended Result</i> | All patrons of the Public Facilities, Recreation and Special Events Department receive superior customer service. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| <i>Number of community programs/events/services funded through partnerships and/or outside revenue sources</i> | 10 | 1 | 4 | 4 |
| <i>Number of community volunteer hours leveraged by the department</i> | 10,100 | 2,000 | 3,117 | 3,500 |
| <i>Cost per acre of park maintenance</i> | \$2,894 | \$3,009 | \$3,450 | \$3,535 |
| <i>Silver Sneaker Visits at Recreation Facilities</i> | 30,000 | 19,425 | 26,539 | 31,000 |
| <i>Number of Recreational Outreach Events</i> | 33 | 1* | 30 | 30 |

* Virtual Arbor Day Event

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| Strategic Objectives | Optimize Processes & Services Improve Resource Alignment | | | |
| Department Strategic Initiative | Position Glendale's meeting and events assets as a prime value to attract conventions and conferences that generate bed tax revenue throughout the year. | | | |
| Intended Result | Visitation to the area is increased by marketing meetings and conventions, travel and trade bookings creating an increased economic impact. | | | |
| Performance Measures | FY2020 Actual | FY2021 Actual | FY2022 Estimate | FY2023 Target |
| Increase in Gross Hotel Room Sales (CY) | \$39,855,538 | \$61,023,382 | \$64,074,551 | \$67,278,278 |
| Increase in Hotel Occupancy (CY) | -29.96%* | 28.29% | 1.2% | 1.5% |
| Increase in digital advertising impressions* | 18,776,588 | 4,263,138 | 4,476,295 | 4,700,110 |

*Decrease due to public health crisis.

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| Strategic Objectives | Optimize Processes & Services Improve Community Experience | | | |
| Department Strategic Initiative | Engage other departments and agencies to foster and develop relationships that promote safe, updated and inclusive facilities while providing highly diverse programs and events. | | | |
| Intended Result | All patrons of the Public Facilities, Recreation and Special Events Department receive superior customer service. | | | |
| Performance Measures | FY2020 Actual | FY2021 Actual | FY2022 Estimate | FY2023 Target |
| Number of ramada reservation hours made for public use | 4,900 | 1,735** | 3,369 | 5,000 |
| Number of ballfield reservation hours | 6,120 | 4,000 | 5,000 | 5,500 |
| Community Center program hours available to the community | 2,345 | 110 | 1,094*** | 1,280 |
| Number of people who attended Glendale Adult Center events and programs | 126,000 | 0 | 45,442**** | 55,000 |
| Number of people who attended Foothills Recreation and Aquatic Center events and programs | 273,406 | 19,351 | 120,440 | 136,000 |
| Number of people who attend Civic Center events and programs | 50,929 | 84,420 | 90,000 | 95,000 |

* Decreased numbers due to COVID-19 pandemic

** Sahuaro Ranch Park Ramadas reservations were closed for several weeks for renovations

*** Decrease reflects alignment with school schedule; GCC was the only community center open out of 3

**** Temporary suspension of the YWCA meal program during the pandemic caused a reduction in attendance

| | | | | |
|--|---|-----------------------|------------------------|------------------------|
| <i>Strategic Objectives</i> | Optimize Processes & Services Improve Purposeful Communication Improve Resource Alignment | | | |
| <i>Department Strategic Initiative</i> | Streamline and create a customer-friendly Special Event permit process and add community-based programming to existing festivals/events. | | | |
| <i>Intended Result</i> | Residents are connected to their community and visitors from across the valley and state are attracted to Glendale which enhances the overall economic impact and positive image of Glendale. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual*</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target**</i> |
| Increase in festival attendance annually by 5% | 148,000 | 0 | 0 | 0 |
| Increase social media responses/interactions annually by 10% | 153,000 | 214,000 | 300,000 | 310,000 |
| Increase sponsorship revenue for festivals annually by 10% | \$27,000 | \$0 | \$0 | \$0 |
| Estimated economic impact of special events | \$4.85 mil. | \$0 | \$0 | \$0 |

* Festivals were not programmed due to the COVID-19 Pandemic and the new PIVOT Plan in place for Special Events.

**These numbers reflect the new PIVOT Plan in place for Special Events

Public Facilit Recr&Spec Events (26)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Personnel Services | 5,998,675 | 8,050,861 | 8,085,861 | 9,294,056 | 1,243,195 | 15.44% |
| Services and Supplies | 6,029,106 | 6,615,961 | 7,362,039 | 7,348,218 | 732,256 | 11.07% |
| Internal Charges | 871,685 | 950,516 | 0 | 1,242,178 | 291,662 | 30.68% |
| Grand Total | 12,899,465 | 15,617,338 | 15,447,900 | 17,884,452 | 2,267,114 | 14.52% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| (1000-10002610) Public Facil,Rec&Special Event | 1,275,661 | 1,563,945 | 1,475,540 | 1,843,320 | 279,375 | 17.86% |
| (1000-10002611) Parks Maintenance | 6,906,373 | 7,087,600 | 7,513,023 | 8,255,227 | 1,167,626 | 16.47% |
| (1000-10002613) Citywide Special Events | 346,550 | 1,094,165 | 1,049,601 | 1,230,391 | 136,226 | 12.45% |
| (1000-10002615) Park Rangers | 227,084 | 388,710 | 358,572 | 421,655 | 32,946 | 8.48% |
| (1000-10002616) Foothills Recreation Center | 955,275 | 1,553,188 | 1,437,350 | 1,669,167 | 115,979 | 7.47% |
| (1000-10002617) Civic Center | 525,701 | 658,999 | 614,610 | 725,679 | 66,680 | 10.12% |
| (1000-10002618) Adult Center | 231,898 | 455,155 | 383,861 | 479,040 | 23,885 | 5.25% |
| (1000-10002619) Glendale Community Center | 4,048 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005036) Youth and Teen | 106,400 | 337,081 | 232,991 | 470,092 | 133,012 | 39.46% |
| (1000-10005037) Aquatics-Rose Ln & Splash Pads | 441,823 | 487,945 | 448,671 | 604,113 | 116,168 | 23.81% |
| (1000-10005038) Audio/Visual/Support Services | 154,217 | 141,101 | 113,359 | 176,470 | 35,369 | 25.07% |
| (1000-10005039) Sports | 133 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005040) SRPHA Sahuaro Ranch Hist | 175,459 | 209,393 | 155,354 | 208,781 | -612 | -0.29% |
| (1000-10005041) Sports and Health | 165,097 | 352,187 | 335,945 | 360,100 | 7,912 | 2.25% |
| (1000-10005042) Glitter Spectacular | 1,178 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005043) Downtown in December | 21,940 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005044) Glitter and Glow | 2,855 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005045) Chocolate Affaire | 6,979 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005046) Glitters Light | 242,216 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005047) Other Special Events | 22,740 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005048) City-Wide Special Events | 61 | 1,917 | 1,920 | -3 | -1,920 | -100.14% |
| (1000-10005049) Summer Band | 934 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005050) Special Events Permitting | 1,248 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005051) City Sales Tax - Bed Tax | 458,490 | 548,288 | 517,838 | 589,367 | 41,079 | 7.49% |
| (1000-10005052) Glendale CVB - Memberships | 0 | 10,000 | 10,000 | 10,000 | 0 | 0.00% |
| (1000-10005053) Tourism - Souvenir Program | 0 | 5,000 | 5,000 | 5,000 | 0 | 0.00% |
| (1000-10005054) Bed Tax / Tourism | 238,015 | 377,912 | 376,630 | 394,808 | 16,895 | 4.47% |
| (1000-10005089) April Weekend Series | 107,493 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005301) Glen Lakes Golf Course | 74,059 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005302) PFR&SE Tohono O'odham Funding | 69,600 | 108,242 | 108,242 | 110,407 | 2,165 | 2.00% |
| (1000-10005303) PFR&SE Marketing | 5,547 | 44,982 | 44,982 | 48,482 | 3,500 | 7.78% |
| (1000-10005306) Heroes Splash Pad | 673 | 3,945 | 3,945 | 3,945 | 0 | 0.00% |
| (1000-10005307) Tourism Grant Program | 0 | 100,000 | 100,000 | 100,000 | 0 | 0.00% |
| (1000-10005314) O'Neil Park Splash Pad | 0 | 0 | 0 | 44,110 | 44,110 | 0.00% |
| (1000-10005315) Sunset Palms Park Splash Pad | 0 | 0 | 0 | 44,110 | 44,110 | 0.00% |
| (2160-21604026) Grants-Public Fclt, Rec&SE | 0 | 25,000 | 25,000 | 26,750 | 1,750 | 7.00% |
| (2160-21605231) Parks & Rec Grant Accounts | 56,528 | 0 | 7,000 | 0 | 0 | 0.00% |
| (2160-21605239) Parks & Rec Donation Accounts | 5,792 | 0 | 66,000 | 0 | 0 | 0.00% |
| (2160-21605251) Other Departments Grant Accnts | 60,809 | 0 | 0 | 0 | 0 | 0.00% |
| (2180-21805028) Dedicate a Tree | 114 | 2,000 | 2,000 | 2,000 | 0 | 0.00% |
| (2180-21805029) Desert Valley Park | 0 | 6,000 | 6,000 | 6,000 | 0 | 0.00% |
| (2180-21805030) Desert Mirage Park | 0 | 5,000 | 5,000 | 5,000 | 0 | 0.00% |
| (2180-21805031) Desert Gardens Park | 0 | 8,000 | 8,000 | 8,000 | 0 | 0.00% |
| (2180-21805032) Discovery Park | 0 | 4,000 | 4,000 | 4,000 | 0 | 0.00% |
| (2180-21805033) Elsie McCarthy Pk. Maint | 3,580 | 12,583 | 12,466 | 13,440 | 858 | 6.82% |
| (2180-21805034) Paseo Racquet Center | 0 | 25,000 | 25,000 | 25,000 | 0 | 0.00% |
| (2180-21805090) Dedicate A Bench | 2,797 | 0 | 0 | 0 | 0 | 0.00% |
| (2180-21805097) Dedicate a Plate-Tree of Light | 100 | 0 | 0 | 0 | 0 | 0.00% |
| Grand Total | 12,899,465 | 15,617,338 | 15,447,900 | 17,884,452 | 2,267,114 | 14.52% |

**Public Facilities, Recreation and Special Events
Staffing by Program**

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--|-----------------|----------------|----------------|------------------|
| (1000-10002610) Public Facil,Rec&Special Event | 13.00 | 12.00 | 13.00 | 1.00 |
| (1000-10002611) Parks Maintenance | 22.00 | 25.00 | 29.00 | 4.00 |
| (1000-10002613) Citywide Special Events | 4.00 | 3.00 | 3.00 | 0.00 |
| (1000-10002615) Park Rangers | 2.00 | 2.00 | 2.00 | 0.00 |
| (1000-10002616) Foothills Recreation Center | 5.00 | 6.00 | 6.00 | 0.00 |
| (1000-10002617) Civic Center | 4.00 | 4.00 | 4.00 | 0.00 |
| (1000-10002618) Adult Center | 3.00 | 3.00 | 3.00 | 0.00 |
| (1000-10005036) Youth and Teen | 1.00 | 1.00 | 2.00 | 1.00 |
| (1000-10005037) Aquatics-Rose Ln & Splash Pads | 3.00 | 3.00 | 4.00 | 1.00 |
| (1000-10005038) Audio/Visual/Support Services | 1.00 | 1.00 | 1.00 | 0.00 |
| (1000-10005040) SRPHA Sahuaro Ranch Hist | 1.00 | 1.00 | 0.00 | -1.00 |
| (1000-10005041) Sports and Health | 1.00 | 1.00 | 1.00 | 0.00 |
| (1000-10005048) City-Wide Special Events | 0.00 | 0.00 | 0.00 | 0.00 |
| (1000-10005051) City Sales Tax - Bed Tax | 4.50 | 4.50 | 4.50 | 0.00 |
| Grand Total | 64.50 | 66.50 | 72.50 | 6.00 |

Performance Report



Mission Statement

The Water Services Department provides customers with safe, reliable, high quality water, wastewater, and storm water services to ensure the health, vitality, and sustainability of our community.

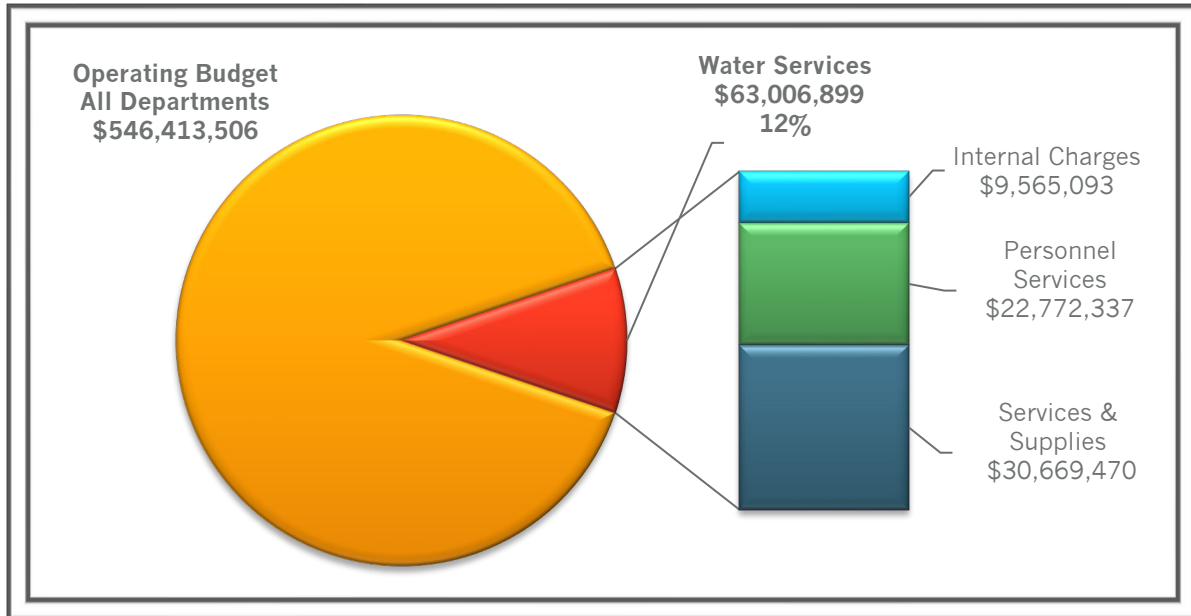
Department Description

The Water Services Department delivers over 13 billion gallons of drinking water annually to over 63,000 residential and commercial accounts, and an additional three billion gallons serving the City of Peoria. The Department is also responsible for 58,000 sewer accounts, collecting and treating wastewater to an A+ effluent standard, the highest quality recognized in Arizona, for recharge or reuse. Water, wastewater, and storm water services are accomplished through the redundant networks of: four water treatment plants; two water reclamation facilities; a partnership in the regional reclamation facility; three sources for raw water supply; an extensive network of water distribution service mains, boosters, and valves; a wastewater collection system of pipelines and lift stations; and a storm water collection and transport system.

In addition to water and wastewater services, the Department administrates the citywide Environmental Programs and the Material Control Warehouse (MCW). The Environmental Programs include: water resources and sustainability, water quality testing, wastewater pre-treatment, storm water quality management, hazardous material management and air quality compliance. The MCW inventories over 1,100 items for quick access by city-departments.

The Department operates on revenues received from rates, service charges and fees. No revenue is received from sales or property taxes. In accordance with city policy, these services are administered as an enterprise fund.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Water Services Department, along with Achen-Gardner Construction and GHD were honored by the Arizona chapter of the American Public Works Association with the "2022 Public Works Project of the Year" for the Arrowhead Ranch Reclamation Facility WAS Line Rehabilitation project. At its completion last year, the \$5 million project was the largest and most complex Primus Line installation project in the United States using the more efficient slip line technology.
- Completed the Pyramid Peak Water Treatment Plant \$80 million 15MGD capacity expansion and process improvements to other areas of the plant.
- Using new remote access technology, assessed one mile of the 60" diameter 67th Avenue water transmission main out of the Pyramid Peak Water Treatment Plant.
- Completed the \$10 million lift station and wastewater force main to transport Luke Air Force Base wastewater to Glendale for treatment.
- Designed and started construction on two new groundwater wells and inter-connections with adjacent cities in the north end of the city to provide additional sources of water. Awarded up to \$2 million in Federal funding for inter-connection.
- Published several reports, videos, and conservation tips on the Glendale website and social media as the city continues preparing for the impact of the drought.

Goals, Objectives, and Performance Measures

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Resource Alignment Increase Purposeful Communication Improve Community Experience | | | |
| <i>Department Strategic Initiatives</i> | Recharge 2,000 acre feet of Central Arizona Project (CAP) water and available effluent. Reduce production per capita. Convert grass landscape to xeriscape landscape. Educate users about conservation and sustainability programs. | | | |
| <i>Intended Result</i> | Sustain today's resources for future availability. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| CAP water recharged (acre foot) | 2,394 | 732 | 500 | 500 |
| Effluent recharged (acre foot) | 8,777 | 5,185 | 7,100 | 6,500 |
| Gallons Produced per Capita per Day (GPCD) | 144 | 153 | 143 | 142 |
| # of water/wastewater samples analyzed by Water Quality Laboratory (WQL) | 7,661 | 9,008 | 7,800 | 7,500 |
| Square footage of converted landscape | 98,309 | 101,337 | 100,000 | 105,000 |
| # of students in Youth Education Program | 2,102 | 904 | 2,190 | 2,300 |
| # of participants in Green Living Series | 490 | 571 | 680 | 640 |
| <i>Strategic Objectives</i> | Improve Asset Management Improve Resource Alignment | | | |
| <i>Department Strategic Initiatives</i> | Deliver water to meet demand. Maintain O&M cost. | | | |
| <i>Intended Result</i> | Customers receive 24/7 water and wastewater services efficiently and economically. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Amount of water delivered in billion gallons | 13.4 | 14.8 | 13.3 | 13.8 |
| Water O&M cost per 1,000 gallons | \$0.93 | \$0.89 | \$1.10 | \$1.15 |
| Amount of sewage treated in billion gallons | 6.3 | 6.0 | 6.2 | 6.3 |
| Wastewater O&M cost per 1,000 gallons | \$1.36 | \$1.57 | \$1.60 | \$1.69 |

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Asset Management Improve Resource Alignment | | | |
| <i>Department Strategic Initiative</i> | Maintain O&M costs. Replace and rehabilitate lines. Exercise main valves. Clean 235 (1/3 of 707 total) miles of sewer lines. Maintain a rate of <1.0 for Sanitary Sewer Overflow per 100 miles of line. | | | |
| <i>Intended Result</i> | Water distribution and wastewater collection systems are operated efficiently and economically. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Distribution O&M cost per 1,000 gallons | \$0.48 | \$0.50 | \$0.61 | \$0.62 |
| # of water line miles replaced of total 994 | 2.5 | 1.6 | 1.0 | 1.0 |
| # of valves exercised of total 26,349 | 4,802 | 19,000 | 12,000 | 12,000 |
| # of fire hydrants flushed of total 9,091 | 8,903 | 8,900 | 9,091 | 9,091 |
| Collection O&M cost per 1,000 gallons | \$0.62 | \$0.59 | \$0.67 | \$0.68 |
| # of sewer line miles replaced of total 707 | 0.3 | 0.2 | 2.2 | 2.0 |
| % of 235 miles of sewer line cleaned | 91% | 64% | 86% | 100% |
| # of Sanitary Sewer Overflow per 100 miles | 0.0 | <1.0 | 0.0 | <1.0 |

Water Services (27)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Personnel Services | 19,106,964 | 21,516,230 | 21,516,230 | 22,772,337 | 1,256,107 | 5.84% |
| Services and Supplies | 25,554,281 | 28,095,248 | 28,103,248 | 30,669,470 | 2,574,222 | 9.16% |
| Internal Charges | 7,493,009 | 7,711,605 | 0 | 9,565,093 | 1,853,488 | 24.04% |
| Grand Total | 52,154,254 | 57,323,083 | 49,619,478 | 63,006,899 | 5,683,816 | 9.92% |

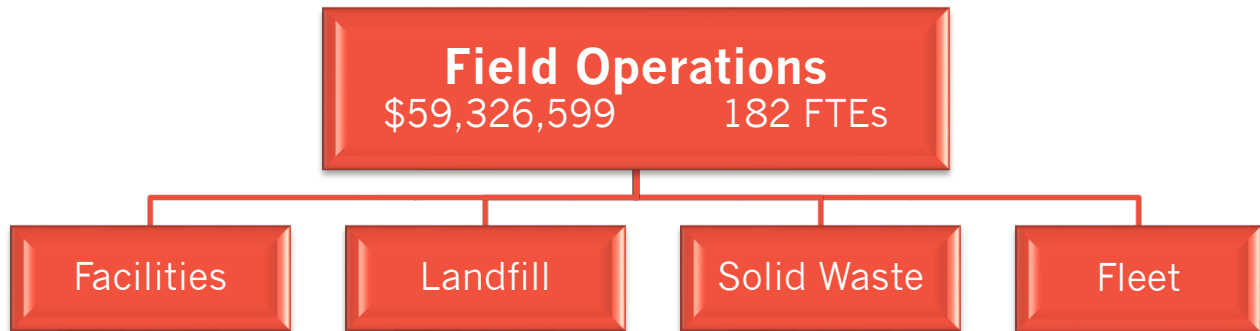
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|---|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| (2160-21605257) Environ Resources Donations | 0 | 0 | 8,000 | 0 | 0 | 0.00% |
| (6020-60202710) Environmental Resources | 632,257 | 666,619 | 629,564 | 713,461 | 46,843 | 7.03% |
| (6020-60202711) Water Services Administration | 7,540,615 | 7,646,093 | 2,415,350 | 8,343,510 | 697,417 | 9.12% |
| (6020-60202712) Operating Administration | 1,132,735 | 1,352,773 | 1,296,974 | 1,477,814 | 125,041 | 9.24% |
| (6020-60202713) SCADA Management | 1,222,534 | 1,101,295 | 882,804 | 1,050,805 | -50,490 | -4.58% |
| (6020-60202714) Public Service Representative | 811,766 | 1,003,780 | 923,778 | 740,241 | -263,540 | -26.25% |
| (6020-60202715) System Security | 708,913 | 863,381 | 822,809 | 850,332 | -13,049 | -1.51% |
| (6020-60202717) Water Conservation | 380,581 | 541,987 | 516,436 | 568,421 | 26,434 | 4.88% |
| (6020-60202718) Water Quality | 1,378,614 | 1,522,174 | 1,415,210 | 1,640,461 | 118,287 | 7.77% |
| (6020-60202719) Materials Control Warehouse | 225,000 | 333,371 | 315,287 | 395,215 | 61,844 | 18.55% |
| (6020-60202720) Customer Service - Field | 1,259,201 | 1,394,716 | 1,224,340 | 1,549,551 | 154,835 | 11.10% |
| (6020-60202722) Raw Water Usage | 4,720,715 | 5,381,925 | 5,364,000 | 6,332,767 | 950,842 | 17.67% |
| (6020-60202723) Central System Control | 1,293,692 | 1,512,037 | 1,437,427 | 1,963,590 | 451,553 | 29.86% |
| (6020-60202724) Pyramid Peak WTP | 2,603,651 | 2,671,822 | 2,554,961 | 3,438,359 | 766,538 | 28.69% |
| (6020-60202725) Cholla Treatment Plant | 3,985,683 | 4,210,329 | 4,085,394 | 4,413,129 | 202,800 | 4.82% |
| (6020-60202726) Central System Maintenance | 2,785,915 | 3,362,649 | 3,086,000 | 3,658,578 | 295,929 | 8.80% |
| (6020-60202727) Water Distribution | 5,295,919 | 5,642,752 | 5,167,500 | 6,449,220 | 806,468 | 14.29% |
| (6020-60202729) Oasis Surface WTP | 2,403,571 | 3,292,735 | 3,201,341 | 3,337,581 | 44,846 | 1.36% |
| (6020-60202741) COVID 19 Tracking Fund 6020 | 35,156 | 0 | 0 | 0 | 0 | 0.00% |
| (6030-60302731) Pretreatment Program | 431,572 | 500,526 | 455,285 | 548,934 | 48,408 | 9.67% |
| (6030-60302734) Storm Water | 644,897 | 885,252 | 819,525 | 971,696 | 86,445 | 9.76% |
| (6030-60302735) SROG - 91st Ave WWTP | 4,347,338 | 3,711,083 | 3,698,489 | 4,099,701 | 388,618 | 10.47% |
| (6030-60302737) Wastewater Collection | 2,904,193 | 3,259,103 | 3,081,459 | 3,449,969 | 190,866 | 5.86% |
| (6030-60302738) Arrowhead WRF | 2,009,942 | 2,249,047 | 2,147,762 | 2,473,227 | 224,180 | 9.97% |
| (6030-60302739) West Area WRF | 3,065,347 | 3,932,629 | 3,789,785 | 4,224,703 | 292,074 | 7.43% |
| (6030-60302740) Irrigation | 334,446 | 285,006 | 280,000 | 315,633 | 30,627 | 10.75% |
| Grand Total | 52,154,254 | 57,323,083 | 49,619,478 | 63,006,899 | 5,683,816 | 9.92% |

Water Services Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|---|-----------------|----------------|----------------|------------------|
| (6020-60202710) Environmental Resources | 6.00 | 5.00 | 5.00 | 0.00 |
| (6020-60202711) Water Services Administration | 14.00 | 15.00 | 14.00 | -1.00 |
| (6020-60202712) Operating Administration | 6.00 | 9.00 | 9.00 | 0.00 |
| (6020-60202713) Information Management | 10.00 | 4.00 | 3.00 | -1.00 |
| (6020-60202714) Public Service Representative | 7.00 | 7.00 | 4.00 | -3.00 |
| (6020-60202715) System Security | 7.00 | 7.00 | 7.00 | 0.00 |
| (6020-60202717) Water Conservation | 3.00 | 3.00 | 3.00 | 0.00 |
| (6020-60202718) Water Quality | 11.00 | 11.00 | 11.00 | 0.00 |
| (6020-60202719) Materials Control Warehouse | 2.75 | 2.75 | 4.00 | 1.25 |
| (6020-60202720) Customer Service - Field | 14.00 | 14.00 | 14.00 | 0.00 |
| (6020-60202723) Central System Control | 7.00 | 7.00 | 10.00 | 3.00 |
| (6020-60202724) Pyramid Peak WTP | 8.00 | 9.00 | 8.00 | -1.00 |
| (6020-60202725) Cholla Treatment Plant | 10.00 | 10.00 | 9.00 | -1.00 |
| (6020-60202726) Central System Maintenance | 20.00 | 27.00 | 27.00 | 0.00 |
| (6020-60202727) Water Distribution | 35.00 | 33.00 | 33.00 | 0.00 |
| (6020-60202729) Oasis Surface WTP | 8.00 | 8.00 | 8.00 | 0.00 |
| (6030-60302731) Pretreatment Program | 5.00 | 4.00 | 4.00 | 0.00 |
| (6030-60302734) Storm Water | 5.00 | 5.00 | 5.00 | 0.00 |
| (6030-60302737) Wastewater Collection | 14.00 | 14.00 | 14.00 | 0.00 |
| (6030-60302738) Arrowhead WRF | 10.00 | 9.00 | 11.00 | 2.00 |
| (6030-60302739) West Area WRF | 12.00 | 11.00 | 11.00 | 0.00 |
| Grand Total | 214.75 | 214.75 | 214.00 | -0.75 |

Performance Report



Mission Statement

We improve the lives of the people we serve every day through environmentally sound collection and disposal of solid waste, and fiscally prudent management of the city's assets.

Department Description

Field Operations provides essential services that directly impact the community and provides support to other departments within the organization. Field Operations includes four separate, yet interdependent divisions that provide essential services to the city: Solid Waste Management, Equipment Management, Facilities Management, and Landfill.

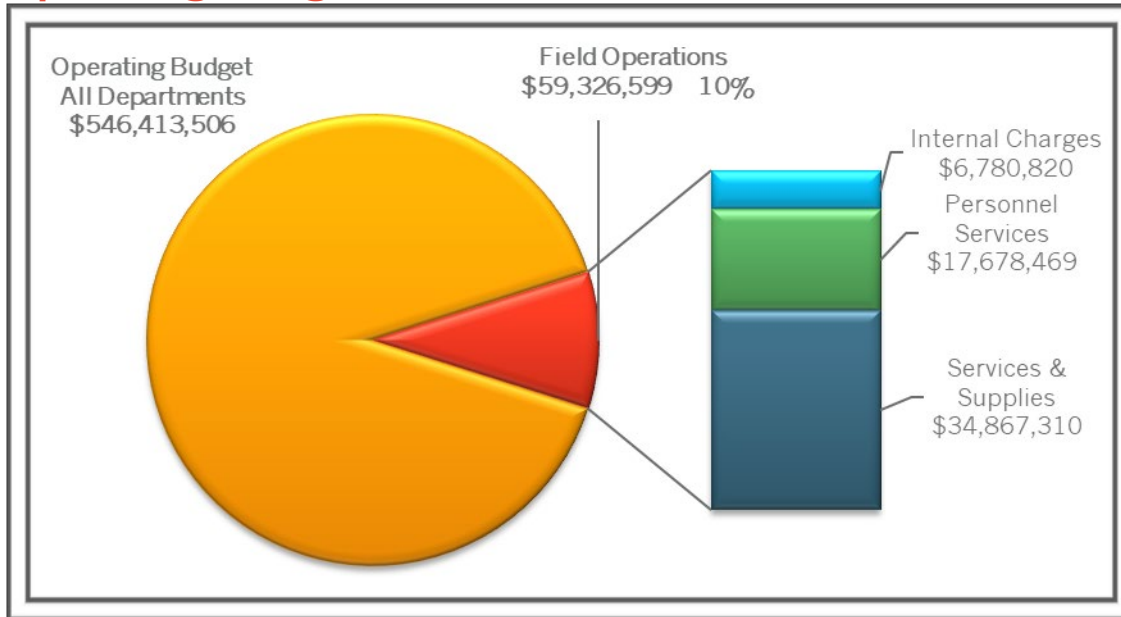
In addition, Field Operations Administrative Services provides the development of agreements for goods and services, budget coordination and monitoring, operational efficiency and innovative business solution programs, strategic and long-range planning, accounts payable and personnel support services.

The Field Operations Department includes six (6) primary functions:

- Solid waste collection, including residential and commercial refuse, recycling, household hazardous waste, bulk trash, and street sweeping.
- Solid waste disposal, recycled material sorting and marketing, including the Glendale Municipal Landfill and Materials Recovery Facility (MRF) operations.
- Solid waste education, providing information on solid waste and recycling programs at community and group events, as well as through inspection services and public outreach.
- Customer service, assisting residential and commercial customers with their service needs, from new account set-up to container replacement and billing services, and oversight of the Glendale Memorial Park Cemetery.

- Fleet Management for the maintenance and repair of approximately 1,300 city vehicles and other associated equipment, fuel management and procurement, and the purchase of new vehicles per the vehicle replacement schedule, as funded.
- Facilities management for the oversight, planning, management, maintenance and cleaning of over 2.5 million square feet of facility space (150 city buildings and 80 city parks), as well as managing the city’s facilities reserve fund that provides funding for facility upgrades, reconstruction and replacement.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers’ compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Solid Waste Collection serviced 55,700 residential and 1,100 commercial accounts and collects approximately 15,000 tons of recyclables annually. The division is working with a new technology system which increases vehicle safety efficiency and performance that enhance service to residents.
- The Landfill serves Glendale residents primarily through residential collections services and many surrounding communities. The landfill receives approximately 420,000 tons of refuse. The landfill has Intergovernmental Agreements (IGA’s) in place with multiple cities, which include Avondale, Goodyear, Phoenix, and Peoria.
- Facilities Management completed over 1,750 preventive and 3,800 corrective maintenance work orders and managed \$10+ million dollars in capital repairs to city

buildings and facilities to extend the useful life of city’s assets. Some examples of CIP projects completed included City Hall Parking Lot Structural and lighting upgrades, West Area Booster Pumphouse Roof replacement, Foothills and Gateway Fire Station/Police Station Parking Lot replacements, and internal improvements to reporting and invoicing processes.

- Fleet Management impacts the delivery and cost of nearly every service provided to the public, the productivity of almost every employee, and supports emergency services that respond to critical situations throughout the city. The Fleet Management team is responsible for the maintenance and repair of almost 1400 fleet assets with a replacement value of over \$111,000,000. The Fleet Management team was named one of the top 50 Government Leading Fleets in North America in 2022.

Goals, Objectives, and Performance Measures

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Collect and dispose of all Solid Waste as scheduled | | | |
| <i>Intended Result</i> | Provide excellent service to all customers by effectively and efficiently managing solid waste collected; reduce missed collections; and increase efficient disposal and processing services. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| <i>Residential containers missed pickup – reduce by 5%</i> | 588 | 397 | 504 | 480 |
| <i>Increase compaction of garbage at Landfill by 1% - Measured in pounds per cubic yard compaction</i> | 1,600 | 1,600 | 1,785 | TBD* |

*North Cell/South Cell Split – Measure to be Revised and Evaluated Next Fiscal Year

| | | | | |
|--|---|------------------------------|------------------------------|------------------------------|
| Strategic Objective | Optimize Processes & Services | | | |
| Department Strategic Initiative | To manage fleet operations and vehicle assets in the most cost effective and efficient manner possible optimizing resources and minimizing downtime while providing safe and reliable transportation to all City departments. | | | |
| Intended Result | Maintain a consistent level of achieving/surpassing key performance indicator targets to reach a maximum efficiency with available resources. | | | |
| Performance Measures | FY2020 Actual | FY2021 Actual | FY2022 Estimate | FY2023 Target |
| Fleet Vehicle and Equipment Preventative Maintenance (PM) Compliance | Changing Reporting Parameters 525 vehicles past due for PM | 450 vehicles past due for PM | 446 vehicles past due for PM | 350 vehicles past due for PM |
| Fleet Direct Labor Rate | 80% | 80% | 76% | 85% |
| Fleet Downtime Rate | <5% | <5% | 6% | <5% |

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| Strategic Objective | Improve Asset Management | | | |
| Department Strategic Initiative | Improve HVAC Preventative Maintenance Schedule Compliance | | | |
| Intended Result | Industry standard of care requires 80% of on time completion rate of PM work orders. | | | |
| Performance Measures | FY2020 Actual | FY2021 Actual | FY2022 Estimate | FY2023 Target |
| Number of PMs Required during period * | N/A | N/A | 141 | 550 |
| Number of PMs Completed during period ** | N/A | N/A | 133 | 440 |
| Percentage of PMs Completed | N/A | N/A | 94.3% | 80% |

Field Operations (28)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Personnel Services | 14,255,119 | 16,295,817 | 16,295,817 | 17,678,469 | 1,382,653 | 8.48% |
| Services and Supplies | 26,730,358 | 27,885,769 | 27,586,053 | 34,867,310 | 6,981,541 | 25.04% |
| Internal Charges | 5,035,837 | 5,709,158 | 0 | 6,780,820 | 1,071,662 | 18.77% |
| Grand Total | 46,021,314 | 49,890,743 | 43,881,870 | 59,326,599 | 9,435,856 | 18.91% |

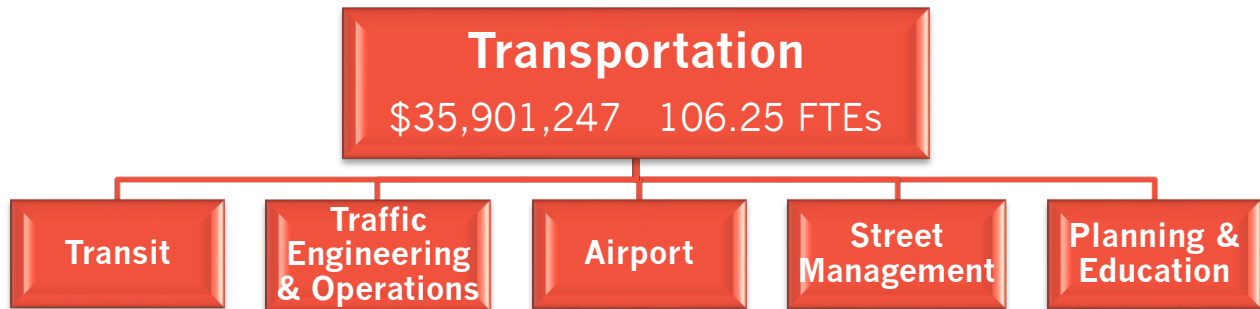
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| (1000-10002810) Field Operations Admin | 268,363 | 277,123 | 221,498 | 324,048 | 46,926 | 16.93% |
| (1000-10002812) Facilities | 4,482,110 | 5,436,440 | 5,168,471 | 6,582,128 | 1,145,688 | 21.07% |
| (1000-10002847) Cemetery | 272,840 | 251,733 | 236,901 | 349,855 | 98,122 | 38.98% |
| (1000-10005060) Custodial Services | 1,329,816 | 1,267,550 | 1,204,099 | 1,489,070 | 221,520 | 17.48% |
| (1000-10005318) Promenade at Palmyra-Retail | 0 | 0 | 0 | 140,000 | 140,000 | 0.00% |
| (1000-10005319) Downtown Parking Garage (BofA) | 0 | 0 | 0 | 125,002 | 125,002 | 0.00% |
| (1020-10202842) Equipment Replacement | 3,286,396 | 2,740,000 | 2,122,253 | 5,218,140 | 2,478,140 | 90.44% |
| (1020-10205305) VRF Vehicles 1 time supplement | 0 | 443,397 | 443,397 | 505,696 | 62,299 | 14.05% |
| (2160-21605254) Public Works Grants | 0 | 0 | 318,031 | 0 | 0 | 0.00% |
| (2200-22002846) PS Training Ops - Fac. Mgmt | 817,450 | 758,793 | 731,409 | 828,139 | 69,346 | 9.14% |
| (6110-61102834) Landfill | 4,161,787 | 4,750,541 | 3,976,935 | 4,649,644 | -100,897 | -2.12% |
| (6110-61102835) Solid Waste Admin | 1,188,506 | 1,602,096 | 1,317,680 | 1,702,804 | 100,708 | 6.29% |
| (6110-61102836) Recycling | 1,429,841 | 1,690,208 | 1,369,506 | 1,803,884 | 113,675 | 6.73% |
| (6110-61102837) MRF Operations | 1,908,877 | 2,093,921 | 1,668,555 | 2,096,602 | 2,681 | 0.13% |
| (6110-61102849) COVID 19 Tracking Fund 6110 | 18,464 | 0 | 0 | 0 | 0 | 0.00% |
| (6110-61105073) Gas Management System | 88,174 | 167,392 | 163,400 | 166,724 | -668 | -0.40% |
| (6120-61202838) Solid Waste Roll-off | 807,929 | 798,036 | 623,407 | 998,691 | 200,655 | 25.14% |
| (6120-61202839) Commercial Frontload | 3,187,282 | 3,577,283 | 2,923,772 | 4,000,390 | 423,107 | 11.83% |
| (6120-61202840) Curb Service | 9,089,574 | 9,158,902 | 7,660,584 | 10,068,762 | 909,860 | 9.93% |
| (6120-61202841) Residential-Loose Trash Collec | 4,208,719 | 4,393,992 | 3,617,371 | 5,042,945 | 648,953 | 14.77% |
| (6120-61202850) COVID 19 Tracking Fund 6120 | 103,492 | 0 | 0 | 0 | 0 | 0.00% |
| (7040-70402843) Fleet Management | 4,361,327 | 5,061,181 | 4,758,054 | 6,352,228 | 1,291,047 | 25.51% |
| (7040-70402844) Fuel Services | 2,506,357 | 2,836,743 | 2,827,116 | 4,340,530 | 1,503,787 | 53.01% |
| (7040-70402845) Parts Store Operations | 2,285,645 | 2,110,414 | 2,054,429 | 2,066,319 | -44,095 | -2.09% |
| (7040-70402848) Fleet Mgt-Ins Claim Repairs | 218,365 | 475,000 | 475,000 | 475,000 | 0 | 0.00% |
| Grand Total | 46,021,314 | 49,890,743 | 43,881,870 | 59,326,599 | 9,435,856 | 18.91% |

Field Operations Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--|-----------------|----------------|----------------|------------------|
| (1000-10002810) Field Operations Admin | 1.00 | 1.00 | 1.00 | 0.00 |
| (1000-10002812) Facilities | 12.00 | 15.00 | 17.00 | 2.00 |
| (1000-10002847) Cemetery | 1.00 | 1.00 | 1.00 | 0.00 |
| (1000-10005060) Custodial Services | 5.00 | 5.00 | 4.00 | -1.00 |
| (2200-22002846) PS Training Ops - Fac. Mgmt | 2.00 | 2.00 | 2.00 | 0.00 |
| (6110-61102834) Landfill | 19.00 | 19.00 | 22.00 | 3.00 |
| (6110-61102835) Solid Waste Admin | 11.50 | 11.50 | 11.50 | 0.00 |
| (6110-61102836) Recycling | 7.00 | 7.00 | 7.00 | 0.00 |
| (6110-61102837) MRF Operations | 7.00 | 6.00 | 4.00 | -2.00 |
| (6120-61202838) Solid Waste Roll-off | 1.00 | 1.00 | 2.00 | 1.00 |
| (6120-61202839) Commercial Frontload | 11.00 | 11.00 | 11.00 | 0.00 |
| (6120-61202840) Curb Service | 39.50 | 39.50 | 40.50 | 1.00 |
| (6120-61202841) Residential-Loose Trash Collec | 23.00 | 25.00 | 25.00 | 0.00 |
| (7040-70402843) Fleet Management | 33.00 | 33.00 | 33.00 | 0.00 |
| (7040-70402845) Parts Store Operations | 1.00 | 1.00 | 1.00 | 0.00 |
| Grand Total | 174.00 | 178.00 | 182.00 | 4.00 |

Performance Report



Mission Statement

Transportation’s mission is to ensure the safety and efficiency of travel for the residents, businesses, and visitors of Glendale, Arizona.

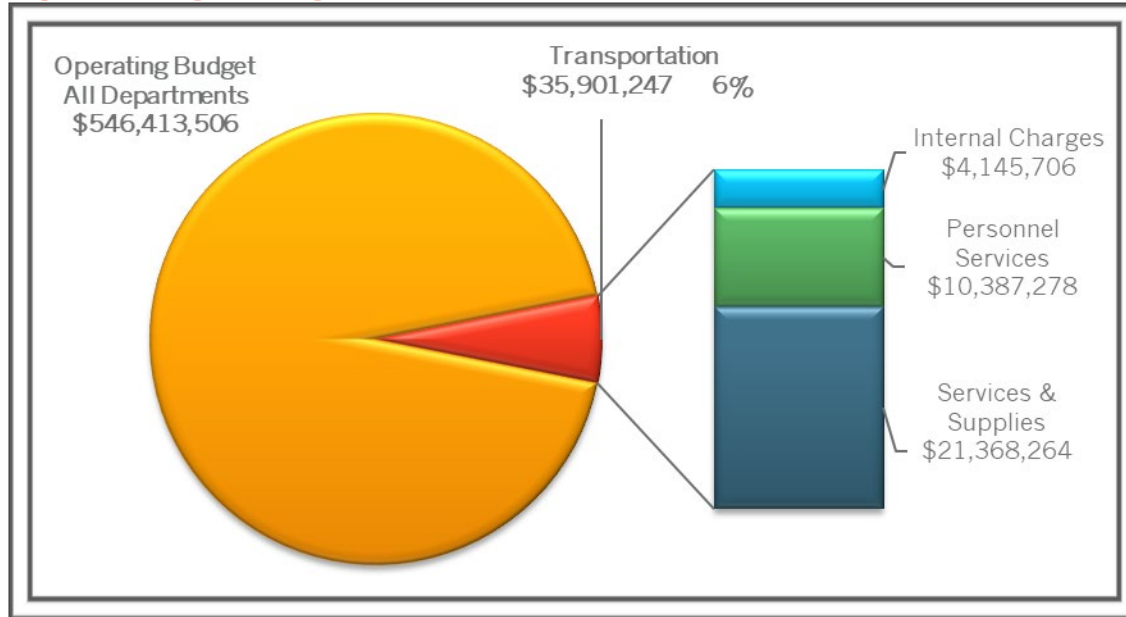
Department Description

The Transportation Department plans, designs, constructs, manages and maintains programs and projects for all modes of travel including aviation, streets, highways, pedestrians, bicycles, and transit services.

The Transportation Department includes six (6) primary functions:

- Participation in regional planning and coordination of projects such as Northern Parkway and Loop 101.
- Planning and design of city capital improvements to the transportation system for pedestrian, bicycle, and vehicular traffic.
- Management of city-operated Dial-A-Ride and GUS programs, the coordination of fixed route bus service and taxi voucher programs, and the regional ADA paratransit service.
- Traffic engineering and operations services, including working with the public on traffic concerns, coordination, review, and approval of new development traffic improvements. Management, operations and maintenance of traffic signals and intelligent transportation systems, traffic signs, pavement markings, work zone traffic control, and large event traffic management.
- Operation and management of the Glendale Municipal Airport.
- Street management, including pothole patching, concrete repair, rights-of-way (ROW) landscaping (both developed and undeveloped), graffiti removal, and oversight of the city’s Pavement Management Program funded at \$115.4 million over the next ten years.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Secured \$255,123 in Federal Transit Administration funding for bus purchases, preventative maintenance assistance, and security staffing assistance for out at the Glendale/99th Avenue Park-and-Ride.
- Secured \$1,641,413 in federal assistance under the American Rescue Plan Act (ARPA) and Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) to offset lost fare revenue due to the pandemic.
- Began work on developing a Bus Stop Advertising Program with implementation planned for the fall of 2022. Awarded a contract for Microtransit, On-Demand service, will encompass the entire City paratransit service area. The launch is projected for late fall 2022.
- Provided service to just under 1.3M passengers on public transit through Dial-A-Ride (38K), GUS (72K), Regional ADA service (24K), Taxi Voucher Program (3K), and Fixed Route service (1.2M) in Glendale.

- Traffic Mitigation completed the following in FY21-22 for pedestrian and bicycle safety:
 - Completed the installation of the 2nd Rectangular Rapid Flashing Beacon (RRFB) Install on Glendale Avenue and the 53rd Avenue Intersection. The third location at Evergreen and 59th is expected to be completed by the end of August.
 - Installation of Speed feedback sign at School zones (Legacy and Apollo High School)
 - High Visibility Ladder crosswalk striping installed at 12 intersections
 - Traffic counts were collected on all arterial roadways as part of a bi-annual traffic count collection program.
- 28 new speed cushions were installed on 12 local roadways
- 5-speed humps were removed and replaced with the current standard speed cushion.
- Completed work on a safety dashboard to identify the location of crashes citywide
- Traffic Engineering addressed 1,100 GlendaleOne entries.
- Flashing yellow arrow operation was installed at 1 additional intersection in FY 2022, bringing the total to 33 completed intersections.
- Enhanced detection systems were installed at 10 intersections.
- Responded to 17,838 AZ-811 (Blue Stake) Electrical and Fiber Optic line locating tickets.
- Responded to over 400 Traffic Signal after-hours calls for service.
- Completed re-cabling of 7 signalized intersections.
- Completed 2 traffic signal cabinet replacements.
- Upgraded 10 CCTVs and 8 network switches on the ITS network for improved traffic monitoring.
- Initiated procurement phase for the MAG-funded ITS improvement project upgrading network switches and CCTVs at 166 intersections for FY22 construction.
- Project ongoing with ADOT for the MAG-funded ITS improvement project installing enhanced detection systems at 45 intersections scheduled for FY23 construction.
- Posted 144 messages on Transportation's DMS throughout the city. 138 public safety announcements/special event messages and 6 construction events.
- Managed traffic for 18 Mega special events in Glendale.
- Completed 5 fiber optic cable repairs or relocations resulting from construction damages, development improvements, or IT requests.
- Completed Construction Phase for the MAG-funded ITS improvement project installing Adaptive Traffic Control Signal system on Olive Avenue and Bell Road corridors.
- Initiated Construction Phase for ADOT funded ITS improvement project installing Adaptive Traffic Control Signal system around the Westgate Sports and Entertainment District.
- Upgraded existing school zone equipment at Apollo High School.
- Installed new school zone equipment at Legacy Traditional School.
- Installed new Rectangular Rapid Flashing Beacon (RRFB) at 53rd Ave and Glendale Ave.
- Completed ITS improvements by installing a wireless communication system at 6 signalized intersections.
- Installation of 1 mile of fiber optic cable on Glendale Ave for Transportation and Water Services.

- Addressed 269 GlendaleOne tickets for Signal Timing and Traffic Signal Equipment Repair.
- At the Glendale Municipal Airport in the calendar year 2021, a total of 79,343 operations (landings and takeoffs) occurred, and 457 aircrafts were based.
- Glendale Municipal Airport completed the development of a comprehensive Strategic Plan for the Airport and began the development of an Airport Business Plan and Airport Design Standards.
- Glendale Municipal Airport completed the replacement of the Automated Weather Observation System (AWOS).
- Glendale Municipal Airport completed the rehabilitation of the Taxiway Alpha Pavement except for the center section that will, be realigned and reconstructed in 2022.
- The Graffiti Removal Division eradicated over 17,116 graffiti tags and removed 4,055 graffiti tags for other city departments.
- Street Maintenance Division responded to 1,150 calls for service, repaired 37,325 square feet of concrete sidewalk, 16,809 square feet of asphalt, 12,331 potholes, performed 79,500 square feet of grade restoration, and 250 sidewalk trip hazards were eliminated.
- The Right-of-Way Landscaping Division responded to 924 landscaping-related requests for service. A total of 557 new trees and 4,633 shrubs were planted throughout the city and 12,000 existing trees were pruned.
- The Right of Way Division completed six landscaping restoration projects: 59th Avenue median from Beardsley Rd to Melinda Lane, Butler Road alignment from 57th Avenue to 56th Drive, Riviera from 66th Drive to 64th Drive, 83rd Avenue north of Bell Rd to Campo Bello, 79th Avenue from Bethany Home Road to Rose Lane, Union Hills Drive south from 79th Avenue to 75th Avenue. Restoration projects totaled 117 trees, 1,646 shrubs, 15,220 linear feet of irrigation renovated, and 1,267 tons of landscape rock.
- The ROW Division completed the last phase of the Detached Sidewalk landscape enhancement; a total of 315 trees and 2,438 shrubs were planted for this last phase in FY22. A total of 701 trees, 4,421 shrubs, 2,410 tons of landscape rock, and 51,325 linear feet of new irrigation infrastructure were installed for both phases.
- The ROW Division as part of the Arterial Road Reconstruction program oversaw the landscaping of three projects. In total 51 trees, 549 shrubs, and 849 tons of landscape rock were installed, and 10,250 linear feet of irrigation were renovated. The areas include:
 - Bell Road median from 59th Avenue to 51st Avenue,
 - Cactus Road from 59th Avenue to 51st Avenue, and
 - Camelback Road from 85th Avenue to 87th Avenue.
- The ROW Division in partnership with Salt River Project completed the Right Tree Right Place program with 49 trees planted on Olive Avenue from 51st Avenue to 59th Avenue. In total, the project planted 279 trees city-wide.
- The ROW Division serviced 156 homeless encampments by cleaning and clearing debris and trash remnants left behind, thereby eliminating blight throughout the city.
- Completed a three-year streetlight pole inspection, maintenance, and replacement project to improve infrastructure management and public safety. The project required a city contractor to inspect 18,840 poles, apply a rust protection treatment as necessary, and replace severely rusted poles with new poles. Over 450 poles were

replaced, and 6,300 poles were wrapped. This work also included adding new pole numbers to poles which improves communications with residents and contractors.

- Created 1,037 lighting-related work orders to support customer service requests and maintenance of 21,500 street and pedestrian lights.
- Neighborhoods received aesthetic improvements by painting an estimated 500 streetlights and pedestrian light poles.
- Phase I of the Café Lights was installed across Glendale Avenue between 58th Avenue and 58th Drive in the downtown area.
- Two test solar lights were installed on a walkway near 5600 W Butler Avenue. Working with a utility company isn't necessary as a solar panel replaces the need to run underground wire from the transformer to the pole. The result is:
 - There isn't an electricity bill
 - Maintenance time is reduced
 - This doesn't need to be reported to AZ811
 - A design plan isn't required; the project time is significantly reduced
- The streetlighting program completed 266 new development plan reviews for projects ranging from entire residential subdivisions, commercial developments, street improvements, and cell tower installations.
- An updated map of all street and pedestrian lights with new pole number information was finalized and provided to the public through the city's website. This mapping information helps communicate with residents, planners, and contractors to pinpoint street lighting information.
- The streetlighting program completed 219 new development plan reviews for projects ranging from entire residential subdivisions, commercial developments, street improvements, and cell tower installations. These projects require the installation of 262 new streetlights.
- Improvement was made in the method of obtaining information about new development pole installations through a new requirement for developers to submit as-builts with utility electrical designs showing streetlight locations with pole numbers.
- The Glendale Municipal Airport will begin the following projects:
 - Airport East side development study.
 - Development of Airport Design Standards.
 - Complete the design of the South Apron Areas pavement rehabilitation.
 - Planning and Education
- Secured \$156,223 in Design Assistance funding from the Maricopa Association of Governments (MAG) for the preliminary design of two active transportation projects: the Litchfield Road and the Glendale Avenue active transportation improvements (sidewalks and bicycle facilities).
- Completed the preliminary design of Maryland and the Missouri active transportation projects with funding from the MAG Design Assistance Program
- Secured \$4,322,814 in federal Congestion Mitigation Air Quality (CMAQ) funding for two active transportation projects, the Maryland and Missouri active transportation improvements (sidewalks and bicycle facilities).
- Safe Routes to School initiative through the development of the federally funded recommended safe routes to school maps in conjunction with schools in Glendale. In addition, Transportation staff work with the Glendale Police Department and other city and community partners to provide various outreach events and activities

including Pedestrian/Bicycle Safety Programs, Bike Safety Rodeos, Walk & Bike to School Day, Be Safe, Be Seen, Team Up to Clean Up, G.A.I.N, and Touch a Truck.

- Staff in partnership with the MAG provide annual Crossing Guard Workshops. The workshops provide basic education and training to school crossing guards, thus meeting a basic but essential step to ensure that crossing guards do not compromise their safety nor that of K-8 school children while performing their duties.
- The annual Glendale Family Bike Ride, held in the Spring, is one of Glendale's favorite family traditions, coordinated by the Transportation Department. The event promotes bicycling as an alternative mode of transportation and a recreational/fitness activity that brings hundreds of riders out to the historic Sahuaro Ranch Park to enjoy the wonderful weather and free outdoor event! Cyclists from all age groups come to take part in this fun-filled healthy activity each year.
- The Traffic Education Division will implement Alive at 25, a National Safety Council course recognized in all 50 states, at the Glendale High Schools in the Fall of 2022. Participants in the 4-hour course will learn the negative outcomes associated with speeding, distractions, peer pressure, and driver inexperience. Topics discussed include, but are not limited to, current state laws related to speeding, impaired driving, seatbelt usage, and cell phone use including texting.
- Intelligent Transportation System projects either completed or are in progress with grant funding of about \$5M with a local share of about \$350K include the following:
- Completed the installation of Adaptive Signal Control Technology System on Olive Avenue, 8 locations, and on Bell Road, 8 locations.
- Network Switch and video surveillance upgrades, 166 locations in progress.
- A fiber project along 99th Ave from Cardinals Way to Camelback Road is in progress.
- Detection Upgrade projects along Glendale Avenue and 59th Avenue corridors, up to 45 locations will begin in October/November of this year.
- Adaptive Signal Control Technology System on signals around State Farm Stadium, up to 21 locations is in progress.
- Install of internally illuminated street name signs on Glendale Avenue in the Westgate area is in progress
- Barricading:
 - Process 1,475 permit
 - Collected \$634,140 in permit fees
 - Worked with IT to publish a Barricading dashboard that lists all traffic control permits that are active throughout the city
- Completion of the following reconstruction projects:
 - Camelback Road from 83rd Avenue to 91 Avenue.
 - Glendale Avenue from Loop 101 to El Mirage Road.
 - Bell Rd from 51st Avenue to 59th Avenue.
 - Cactus Road from 51st Avenue to 59th Avenue.
- Completion of bridge repairs at the following locations:
 - Union Hills Drive and Skunk Creek
 - Glendale Avenue and Agua Fria River Bridge
 - 67th Avenue and Arizona Central Divergent Canal
 - Thunderbird Road and Arizona Central Divergent Canal
- Ongoing Pavement Management Program.

Goals, Objectives, and Performance Measures

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Optimize Processes & Services Improve Community Experience | | | |
| <i>Department Strategic Initiative</i> | Expend \$12.6M per year (not including bonds for ARP) to implement the City’s Pavement Management Plan using in-house design, construction administration, and inspection services. | | | |
| <i>Intended Result</i> | The \$12.6M multi-year Pavement Management Plan to address the complete street network through various applications are completed on time and within budget. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| Reconstructions | \$4.8M | \$11.5M | \$9.2M | \$9.2M |
| Rehabilitation (Mill & Overlay) | \$0 | \$2.5M | \$0M | \$0M |
| Preservation (Slurry Seal, Crack Seal, etc.) | \$5.2M | \$12.7M | \$12.2M | \$14.7M |
| Total | \$10.4M | \$26.7M | \$21.4M | \$23.9M |
| Oversight of Pavement Management Program | 95 miles | 182 miles | 130miles | 113 miles |

| | | | | |
|---|--|----------------------|------------------------|----------------------|
| <i>Strategic Objectives</i> | Optimize Processes & Services Improve Asset Management Improve Community Experience | | | |
| <i>Department Strategic Initiative</i> | Complete improvement projects on schedule and budget by leveraging federal funding. | | | |
| <i>Intended Result</i> | The transport of people and goods within and through the City of Glendale is safe and efficient. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| % signalized intersections connected to the central signal system (204 total signalized intersections, including four HAWK pedestrian crosswalks) | 89% | 91% | 93% | 95% |
| Flashing Yellow Arrow Installation Program – Number of intersections updated – (45 locations) | 27 | 33 | 33 | 49 |
| Complete two school zone construction projects each year (total of 13) | 4 | 6 | 10 | 12 |
| Complete conversion of illuminated street name signs at two intersections per year to LED technology | 12 | 15 | 16 | 28 |
| Install enhanced detection at 5 signalized intersections per year (204 total) | 8 | 18 | 24 | 29 |

Transportation (29)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Personnel Services | 7,960,106 | 9,375,023 | 9,345,023 | 10,387,278 | 1,012,255 | 10.80% |
| Services and Supplies | 13,536,983 | 17,981,199 | 14,968,205 | 21,368,264 | 3,387,065 | 18.84% |
| Internal Charges | 3,294,171 | 4,120,118 | 0 | 4,145,706 | 25,588 | 0.62% |
| Grand Total | 24,791,261 | 31,476,340 | 24,313,228 | 35,901,247 | 4,424,907 | 14.06% |

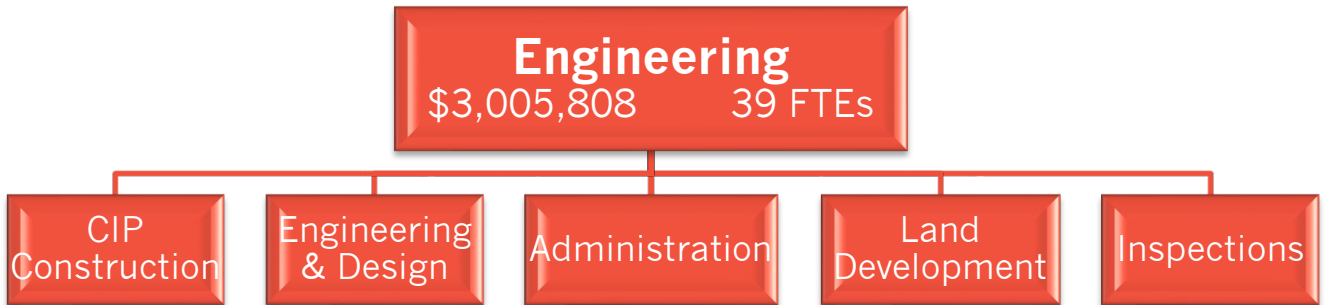
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|-------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| (1000-10002911) General Government Transport | 13,742 | 0 | 0 | 0 | 0 | 0.00% |
| (1000-10005055) Stadium - Transportation Ops | 204,293 | 847,356 | 678,768 | 853,117 | 5,761 | 0.68% |
| (1000-10005056) Transp - Fiesta Bowl Event | 2,096 | 32,502 | 29,342 | 32,857 | 356 | 1.09% |
| (1000-10005057) Arena - Transportation Ops. | 12,748 | 42,541 | 42,395 | 42,786 | 245 | 0.58% |
| (1000-10005058) Graffiti Removal | 20,239 | 14,492 | 13,823 | 14,518 | 26 | 0.18% |
| (1000-10005059) CBRanch - ROW Maintenance | 15,457 | 16,080 | 11,930 | 16,080 | 0 | 0.00% |
| (2050-20502919) Transportation Administration | 98,288 | 130,478 | 103,105 | 306,505 | 176,027 | 134.91% |
| (2050-20502920) Right of Way | 5,548,433 | 5,076,862 | 4,397,501 | 4,914,097 | -162,764 | -3.21% |
| (2050-20502921) Street Maintenance | 1,556,099 | 2,137,933 | 1,697,805 | 2,328,386 | 190,453 | 8.91% |
| (2050-20502923) Traffic Signals | 1,216,386 | 1,326,783 | 1,394,064 | 1,650,789 | 324,006 | 24.42% |
| (2050-20502924) Signs & Markings | 648,963 | 802,169 | 691,167 | 862,232 | 60,064 | 7.49% |
| (2050-20502925) Barricade Management | 192,395 | 345,116 | 329,781 | 389,417 | 44,302 | 12.84% |
| (2050-20502935) Street Lighting | 1,694,628 | 1,955,167 | 1,718,758 | 1,993,061 | 37,894 | 1.94% |
| (2050-20502938) Post Incident Repairs | 0 | 0 | 0 | 275,000 | 275,000 | 0.00% |
| (2050-20505064) Traffic Design and Development | 190,324 | 198,571 | 179,217 | 221,549 | 22,977 | 11.57% |
| (2050-20505065) Graffiti Removal - ROW | 157,997 | 176,580 | 142,899 | 198,681 | 22,101 | 12.52% |
| (2060-20604029) Grants-Transportation | 0 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 0.00% |
| (2060-20605271) Transportation Transit Grants | 702,394 | 700,000 | 649,019 | 700,000 | 0 | 0.00% |
| (2060-20605273) Transportation Transit CARES | 1,047,149 | 0 | 0 | 1,641,413 | 1,641,413 | 0.00% |
| (2070-20702926) Transportation Program Mgmt | 2,216,483 | 2,273,442 | 936,968 | 2,713,888 | 440,446 | 19.37% |
| (2070-20702927) Fixed Route | 2,702,961 | 4,795,600 | 1,561,932 | 4,820,986 | 25,387 | 0.53% |
| (2070-20702928) Dial-A-Ride | 2,392,124 | 4,174,614 | 3,546,531 | 4,502,610 | 327,995 | 7.86% |
| (2070-20702929) Transit Program Administration | 505,748 | 536,685 | 507,070 | 531,619 | -5,067 | -0.94% |
| (2070-20702930) Intelligent Transport Systems | 776,398 | 827,423 | 778,847 | 1,378,324 | 550,901 | 66.58% |
| (2070-20702931) Traffic Mitigation | 437,940 | 545,868 | 525,491 | 578,544 | 32,675 | 5.99% |
| (2070-20702937) COVID 19 Tracking Fund 2070 | 4,746 | 0 | 0 | 0 | 0 | 0.00% |
| (2070-20702939) Post Incident Repairs | 0 | 0 | 0 | 200,000 | 200,000 | 0.00% |
| (2070-20705066) Transportation Education | 134,215 | 219,963 | 196,411 | 212,550 | -7,413 | -3.37% |
| (2070-20705067) Demand Management | 7,562 | 28,505 | 12,922 | 28,505 | 0 | 0.00% |
| (2070-20705069) CIP O&M | 986,654 | 851,337 | 900,760 | 1,088,702 | 237,365 | 27.88% |
| (2070-20705070) Traffic Signals | 30,883 | 10,050 | 9,804 | 50,050 | 40,000 | 398.01% |
| (2070-20705071) Signs & Markings | 39,218 | 42,633 | 42,633 | 42,886 | 253 | 0.59% |
| (2070-20705088) Street Light Management | 212,243 | 300,000 | 342,000 | 302,600 | 2,600 | 0.87% |
| (2130-21302933) Airport Operations | 973,991 | 1,067,592 | 756,126 | 999,496 | -68,096 | -6.38% |
| (2130-21302940) Post Incident Repairs | 0 | 0 | 0 | 10,000 | 10,000 | 0.00% |
| (2190-21905281) Airport Grants | 48,465 | 0 | 116,162 | 0 | 0 | 0.00% |
| Grand Total | 24,791,261 | 31,476,340 | 24,313,228 | 35,901,247 | 4,424,907 | 14.06% |

Transportation Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--|-----------------|----------------|----------------|------------------|
| (1000-10002934) Cemetery | 0.00 | 0.00 | 0.00 | 0.00 |
| (2050-20502919) Transportation Administration | 1.00 | 1.00 | 1.00 | 0.00 |
| (2050-20502920) Right of Way | 12.00 | 12.00 | 12.00 | 0.00 |
| (2050-20502921) Street Maintenance | 9.00 | 9.00 | 9.00 | 0.00 |
| (2050-20502923) Traffic Signals | 6.00 | 6.00 | 8.00 | 2.00 |
| (2050-20502924) Signs & Markings | 5.00 | 5.00 | 5.00 | 0.00 |
| (2050-20502925) Barricade Management | 1.00 | 2.00 | 2.00 | 0.00 |
| (2050-20502935) Street Lighting | 2.00 | 2.00 | 2.00 | 0.00 |
| (2050-20505064) Traffic Design and Development | 2.00 | 2.00 | 2.00 | 0.00 |
| (2050-20505065) Graffiti Removal - ROW | 2.00 | 2.00 | 2.00 | 0.00 |
| (2070-20702926) Transportation Program Mgmt | 8.00 | 8.00 | 11.00 | 3.00 |
| (2070-20702928) Dial-A-Ride | 32.25 | 32.25 | 33.25 | 1.00 |
| (2070-20702929) Transit Program Administration | 4.00 | 4.00 | 4.00 | 0.00 |
| (2070-20702930) Intelligent Transport Systems | 4.00 | 4.00 | 5.00 | 1.00 |
| (2070-20702931) Traffic Mitigation | 2.00 | 2.00 | 2.00 | 0.00 |
| (2070-20705066) Transportation Education | 1.00 | 1.00 | 1.00 | 0.00 |
| (2070-20705069) CIP O&M | 0.00 | 1.00 | 1.00 | 0.00 |
| (2130-21302933) Airport Operations | 6.00 | 6.00 | 6.00 | 0.00 |
| Grand Total | 97.25 | 99.25 | 106.25 | 7.00 |

Performance Report



Mission Statement

To develop and implement the Capital Improvement Plan (CIP), review and inspect public/private infrastructure to successfully meet the needs of the community.

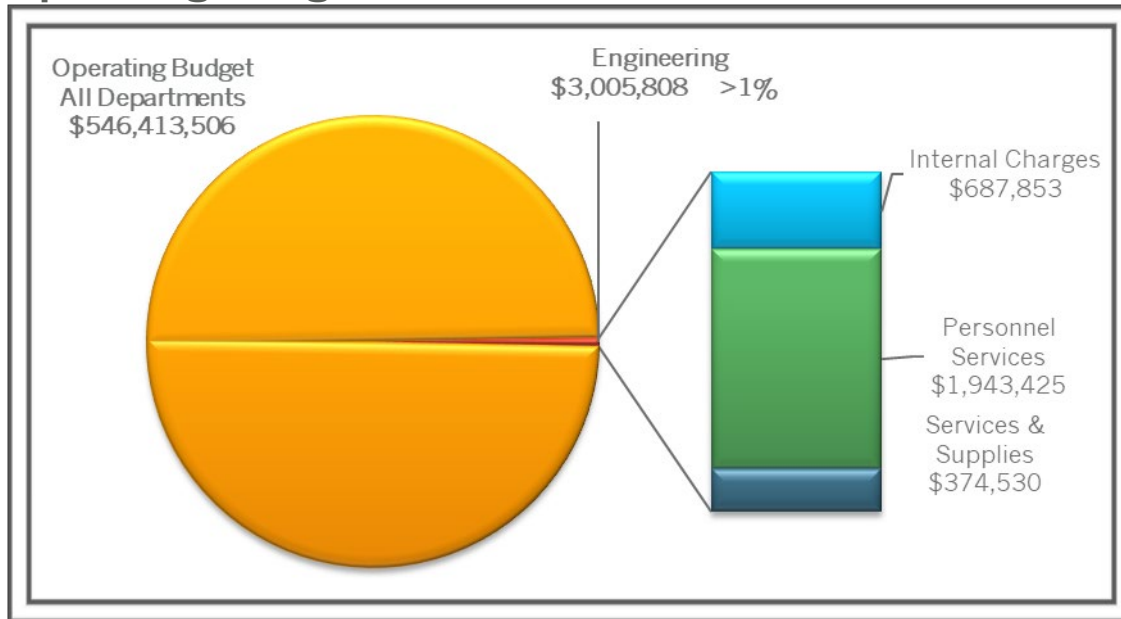
Department Description

Engineering manages the design and construction of CIP projects which includes public buildings, parks and city infrastructure such as water, wastewater and streets; and, also provides varied private development related services such as engineering plan review, construction inspection, and flood plain ordinance administration. In addition, Engineering is responsible for the oversight and management of cell tower licensing, and city real estate program.

The Engineering department includes six (6) primary functions:

- Provide professionally designed, constructed and inspected public facilities and infrastructure within the public right-of-way.
- Implement the city's Capital Improvement Plan (CIP) to ensure public health & safety, and stewardship of public resources through cross departmental coordination and project integration.
- Manage the licensing program for cell tower equipment in the public rights-of-way and on city-owned facilities.
- Develop the city's real estate portfolio and assist with property acquisition and disposition, procuring easements, and processing license agreements.
- Administer the city's floodplain management program and city-adopted National Flood Insurance Program.
- Assist with special infrastructure related programs including special districts and economic development.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- To ensure success of the CIP, the team implemented the project charter process to align and understand goals of projects with various city departments. In FY22, the team completed a total of 60 new charters.
- Provided project management services for approximately 113 Capital Improvement Projects with an estimated total project value of over \$300M.
- In FY22, the Department initiated 24 new project designs, completed 19 designs, initiated construction on 15 projects and completed the construction of 18 projects.
- In FY22, the construction of the Lake at Heroes Park was completed, which is the first of its kind for the City of Glendale. The project included a "Fishing is Fun" component and the installation of a water aerification system to ensure the health of the lake and the aquatic wildlife.
- Engineering completed the planning work on the Downtown Campus Reinvestment Project, which incorporates various tenant improvements across 7 separate City facilities, including the remodel of City Hall and reinforcing the nexus of Murphy Park and the Amphitheater.

- The Department has implemented the design process on three public safety related projects which includes the City Court Renovation, Police Evidence Storage Facility and Fire Station number 153.
- Engineering Administration implemented a new utility pavement cut ordinance that will preserve the appearance and integrity of the City's newly treated pavement.
- During FY22, the Engineering Department conducted 1518 warranty inspections, resulting in a 99% performance measure pass rate.
- In FY22, the department issued 15 additional wireless cell site generating over \$594,000 in revenue for the general fund.
- Land Development staff has supported the unprecedented development boom in the western area of the city by participating in coordination efforts with engineers and developers, adjacent cities, private utility companies, ADOT and MCDOT, as well as internal city departments. With the fast-paced rate of construction, it has been imperative to keep all aware of new projects coming online so that each entity may plan and act accordingly. Land Development has made it a priority to be a repository of information that is readily available as input to the issues that need to be solved in this ever-growing frontier.
- In the past few years, FEMA has overhauled the National Flood Insurance Program (NFIP). As a result, the Community Rating System (CRS), which is a program the city participates in within the NFIP, has seen significant changes. Land Development staff has taken a proactive approach to understanding how the CRS changes will impact the city's rating and has worked over the past year at identifying ways the city can maintain its current standing without significant expenditures. The rating is important because it directly impacts the insurance premiums that residents pay for flood insurance.
- Real Estate staff completed the City Owned Property Atlas and presented the atlas to City Council at a fall workshop. The atlas is a visual snapshot of all city owned parcels which shows the location and the nature of property that the City owns. The atlas is being utilized to identify potential excess and has proved useful in identifying items to be "cleaned up" such as converting parcels of land to right-of-way where appropriate.
- Real Estate staff continues to support the disposition of city-owned property by processing the sale of land to Vai Resort (95th Avenue excess) as well as perform preparatory work for sales of the Beet Sugar parcels, 43rd Avenue & Peoria parcels, and old wellsite parcel at 79th Avenue south of Glendale Avenue. Additionally, staff completed the acquisition of land for Well COG-50, which is a critical component to the city's groundwater supply system.
- Engineering staff along with the Transportation Department managed the delivery of a Pavement Management Program that treated approximately 122 miles of road.

Goals, Objectives, and Performance Measures

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Process CIP invoices within 7 days | | | |
| <i>Intended Result</i> | Be the client of choice for contractors and design professionals, increasing competition and lowering prices. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| % of CIP invoices processed by the department within 7 days | 67% | 69% | 75% | 100% |

| | | | | |
|--|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Deliver CIP projects on time with respect to the project charter developed with the partner departments at project inception. | | | |
| <i>Intended Result</i> | Ensure that CIP projects are completed per the plans and specifications within the agreed schedule from the project charter. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| % of projects delivered on time | N/A | 77% | 78% | 90% |

| | | | | |
|--|--|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Warranty inspections result in no rework. | | | |
| <i>Intended Result</i> | Ensure that projects are completed per the plans and specifications ensuring that no rework interferes with the traveling public or the operation of the city. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| % of warranty inspections that pass | 95% | 95% | 99% | 100% |

| | | | | |
|---|---|----------------------|------------------------|----------------------|
| <i>Strategic Objective</i> | Optimize Processes & Services | | | |
| <i>Department Strategic Initiative</i> | Development plans are reviewed within the service level agreement timeframes. | | | |
| <i>Intended Result</i> | Recognition by the development community as a dependable partner for the delivery of safe and reliable public infrastructure. | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Estimate</i> | <i>FY2023 Target</i> |
| % of development plans that are reviewed within the published service times | 97% | 90% | 88% | 100% |

Engineering (30)
Budget by Categories of Expenditures

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|------------------|------------------|------------------|------------------|---------------------|--------------------|
| Personnel Services | 1,355,605 | 1,168,326 | 1,168,326 | 1,943,425 | 775,099 | 66.34% |
| Services and Supplies | 335,055 | 496,202 | 460,317 | 374,530 | -121,672 | -24.52% |
| Internal Charges | 281,006 | 385,807 | 0 | 687,853 | 302,045 | 78.29% |
| Grand Total | 1,971,665 | 2,050,335 | 1,628,643 | 3,005,808 | 955,473 | 46.60% |

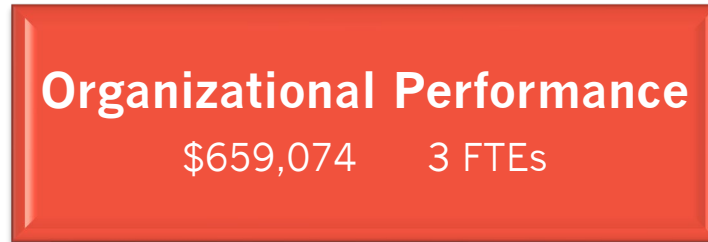
Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|------------------|------------------|------------------|------------------|---------------------|--------------------|
| (1000-10003014) Engineering Administration | 465,803 | 334,909 | 242,697 | 600,367 | 265,458 | 79.26% |
| (1000-10003016) CIP Administration | -899,923 | 51,800 | -18,479 | 400,674 | 348,874 | 673.50% |
| (1000-10003017) Land Development | 499,577 | 466,423 | 442,316 | 659,268 | 192,845 | 41.35% |
| (1000-10003018) Construction Inspection | 1,714,688 | 932,201 | 697,107 | 1,345,499 | 413,298 | 44.34% |
| (1000-10005062) Promenade at Palmaire | 129,350 | 140,000 | 140,000 | 0 | -140,000 | -100.00% |
| (1000-10005304) Downtown Parking Garage | 58,106 | 125,002 | 125,002 | 0 | -125,002 | -100.00% |
| (2050-20503019) Pavement Management | 4,065 | 0 | 0 | 0 | 0 | 0.00% |
| Grand Total | 1,971,665 | 2,050,335 | 1,628,643 | 3,005,808 | 955,473 | 46.60% |

Engineering Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--|-----------------|----------------|----------------|------------------|
| (1000-10003014) Engineering Administration | 4.00 | 5.00 | 6.00 | 1.00 |
| (1000-10003016) CIP Administration | 11.00 | 12.00 | 14.00 | 2.00 |
| (1000-10003017) Land Development | 4.00 | 4.00 | 4.00 | 0.00 |
| (1000-10003018) Construction Inspection | 13.00 | 13.00 | 15.00 | 2.00 |
| (2050-20503019) Pavement Management | 0.00 | 0.00 | 0.00 | 0.00 |
| Grand Total | 32.00 | 34.00 | 39.00 | 5.00 |

Performance Report



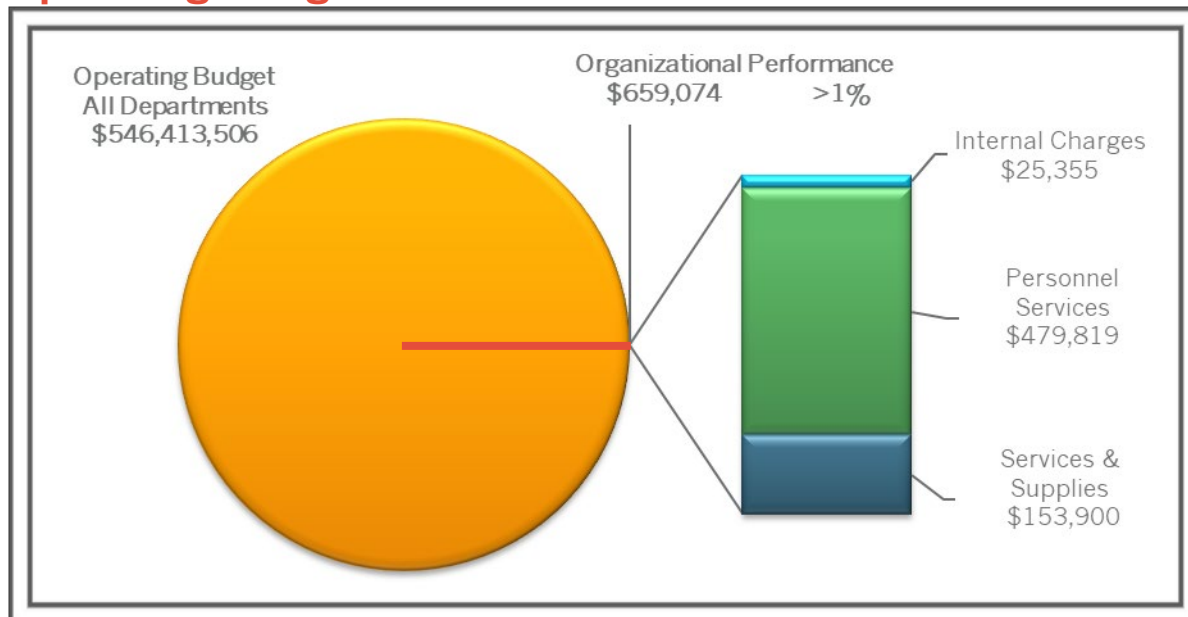
Purpose Statement

To help Glendale make effective decisions by using data, analytics, and strategic initiatives. We increase city transparency and champion continuous improvement through data governance and performance management programs.

Department Description

Plans, organizes, and directs the development and implementation of organizational strategy to drive performance improvements for the benefit of residents, businesses, and employees.

Operating Budget



The total City Operating Budget is \$546 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Services and Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Data Governance

Data Governance is the cornerstone of advancing organizational performance. The city's vision is to be the community of choice for residents, businesses, and employees. In order to achieve that vision, our policy makers, executive management, and employees must make good decisions about strategy and operations. Decision-makers need access to reliable intelligence about issues and operations to minimize dependence on anecdotal information as the primary driver of decisions. To be effective, our organization must have access to quality data.

- The Glendale Data Analyst group has been established.
 - This group is designed to help upskill all the analysts within Glendale and create a community of experts that can help every department with their expertise.
- An annual training requirement on Data Ethics has been created and all city employees have been trained.
- A training for new employees has been incorporated into the city onboarding process that introduces the concepts of Data Governance and Data Stewardship, helping to set the culture we have regarding data.

Open Data

The open data program is a pivotal piece in our transparency and citizen engagement strategy. Open data allows easy access for anyone to view key data about city performance. The key is to publish high value data sets, not just a large volume of data sets. The program is designed with a review process to ensure that data being published is high quality, high value, as well as ensuring that protected data is not released.

- Additional open data sets have been published
 - Police Calls for Service
 - Police Incidents
 - Glendale One Escalations
- Several other data sets are in the review process for publication.

What Works Cities

Certification with What Works Cities is a key indicator that the city is making strides to becoming a data-driven organization. Certification sets a standard of excellence through specified criteria focused on Data Governance, Evaluations, General Management, Open Data, Performance & Analytics, Repurposing for Results, Results-Driven Contracting, and Stakeholder Engagement.

- Certified Gold in April 2022
 - We are the only west valley city to receive gold certification and the only city in 2022 to advance to the gold level.

Balanced Scorecard

The City Balanced Scorecard is a comprehensive and focused strategy for municipal service delivery in the development of a high-performance organization that has a shared purpose, operates with autonomy and accountability, sets and achieves performance measures and targets, has empowered and engaged employees that work collaboratively, and uses data and evidence for decision-making. These add value to service delivery and can create a positive impact for the community. It provides the opportunity for the city to be specific and deliberate in the allocation of resources and ultimately, improves overall quality of life for our citizens.

During FY 2021-22 many of the city departments started the creation of their Tier II scorecard. The departments selected teams from across all levels and divisions within their department. These teams, with review and support from their leadership teams and City Leadership, selected the key objectives to move their departments forward. They also worked to identify how their departments will measure success and what projects and initiatives they will need to “move the needle” to make improvement in these key areas.

Performance Dashboards

Having well designed and reliable performance dashboards are a significant piece of the strategy for transparency around our performance. Organizational Performance works with individual departments to gain access to data sources and produce dashboards that tell the story of the departments performance as well as dashboards that provide operational insights for staff.

- Updated the Water Use Dashboard to reflect the city goals of water reduction and progress towards them as we move forward in the city water use reductions
- Added a public facing Business License Dashboard that shows how long it takes to get a business license, by type. This dashboard includes a target for getting a general business license, which is the most common type.
- Created an operational Business License Dashboard with customization for individual use cases.
- Both operational and reporting Code dashboards, including a specialty dashboard for the Focus Neighborhood projects, replacing the crystal reports previously utilized. Enhancing the case management and tracking for Code Compliance.

Data Sharing Organizations

Glendale participates in data sharing organizations in the valley. This provides insights into needs for data as well as fosters a collaborative community around data in the valley.

Valley Benchmark Communities (VBC) is an organization that strives to make comparable metrics between valley cities and communities available with the goal of providing insights into what makes a successful program in the Phoenix metro area. The report compares data from seven different areas of city services.

- The valley wide public report was made available in April 2022.
- The organization created an executive board and partner expectations that have been published.
- The review of all VBC metrics has begun.

Community Involvement

Organizational Performance is dedicated to growing the data community both within and outside of Glendale. Glendale has formed a partnership with the Business Data Analytics program at Arizona State University (ASU). Students in the Capstone class select from projects with businesses and government to complete an analysis project. In the Spring of 2022, six groups from ASU worked on two different projects utilizing Glendale data with support from Organizational Performance. These projects were around Code Compliance and Business Licensing. The students presented their work to Glendale at the end of the semester. We have two additional projects planned in the Fall of 2022. These projects are around Fire and Library data.

Goals, Objectives, and Performance Measures

| | | | | |
|---|--|----------------------|----------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Stakeholder Engagement Increase Innovation Solutions Strengthen Workforce Culture Strengthen Workforce Development Improve Tools & Technology | | | |
| <i>Department Strategic Initiative</i> | Implement a programmatic approach to data governance designed to make city data actionable and increase the use of data in decision-making, recommendations, and telling the story of our work. | | | |
| <i>Intended Results</i> | <ul style="list-style-type: none"> • City data is open by default, reliable, and easily accessible internally and externally. • Actionable intelligence is used routinely in analysis and reporting. • The city has a number of employees with strong data analytics capabilities, actively uses data to share the impact of our work, and strategically implements new systems and data collection | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Actual</i> | <i>FY2023 Target</i> |
| Participation and publication of citywide data inventory. Target: <ul style="list-style-type: none"> • 100% of departments participate • Comprehensive data inventory published and updated at defined intervals | N/A N/A | 100% Yes | 96% Yes | 100% Yes |
| Educate organizational data stewards on business intelligence and analytics principles <ul style="list-style-type: none"> • Target: 100% of data stewards receive initial training | N/A | 100% | 100% | 100% |

| | | | | |
|--|--|----------------------|----------------------|----------------------|
| <i>Strategic Objectives</i> | Improve Community Experience Improve Resource Alignment Improve Purposeful Communication Improve Stakeholder Engagement Optimize Processes & Services Increase Innovation Solutions Strengthen Workforce Development Strengthen Workforce Culture Improve Tools & Technology | | | |
| <i>Department Strategic Initiative</i> | What Works Cities Certification | | | |
| <i>Intended Results</i> | <ul style="list-style-type: none"> • Data driven governance to increase resident satisfaction • Community engagement to improve neighborhoods • Address the most pressing issues the city is facing through the analysis of data and implementation of programs that work | | | |
| <i>Performance Measures</i> | <i>FY2020 Actual</i> | <i>FY2021 Actual</i> | <i>FY2022 Actual</i> | <i>FY2023 Target</i> |
| Number of defined certification criteria achieved and maintained. <ul style="list-style-type: none"> • Target: 51% of criteria achieved and maintained by the end of 2021 | 31% | 60% | 67% | N/A |

**Organizational Performance (34)
Budget by Categories of Expenditures**

| Group | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|-----------------------|-----------------|----------------|------------------|-----------------|---------------------|--------------------|
| Personnel Services | 226,688 | 318,256 | 318,256 | 479,819 | 161,562 | 50.76% |
| Services and Supplies | 78,778 | 147,500 | 147,500 | 153,900 | 6,400 | 4.34% |
| Internal Charges | 10,219 | 12,922 | 0 | 25,355 | 12,433 | 96.22% |
| Grand Total | 315,685 | 478,678 | 465,756 | 659,074 | 180,396 | 37.69% |

Fund & Department Number Budget by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2022 Estimate | FY 2023 Request | \$ Change in Budget | % Change in Budget |
|--|-----------------|----------------|------------------|-----------------|---------------------|--------------------|
| (1000-10003410) Organizational Performance | 315,685 | 478,678 | 465,756 | 659,074 | 180,396 | 37.69% |
| Grand Total | 315,685 | 478,678 | 465,756 | 659,074 | 180,396 | 37.69% |

Organizational Performance Staffing by Program

| Fund / Org | FY 2021 Actuals | FY 2022 Budget | FY 2023 Budget | Change in Budget |
|--|-----------------|----------------|----------------|------------------|
| (1000-10003410) Organizational Performance | 2.00 | 2.00 | 3.00 | 1.00 |
| Grand Total | 2.00 | 2.00 | 3.00 | 1.00 |

Capital Improvement Plan

Fiscal Year 2022–2023 Annual Budget Book



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What are Capital Improvements?

The Capital Improvement Plan (CIP) is a ten-year roadmap for creating, maintaining and paying for Glendale's present and future capital needs. The CIP outlines project costs, funding sources and estimated future operating costs associated with each capital improvement. The plan is designed to ensure capital improvements will be prioritized by need and that the city will have the funds to pay for and maintain them into future years.

Capital improvement projects are non-routine capital expenditures that generally cost more than \$50,000 and could result in the purchase of equipment, acquisition of land, design and construction of new assets, or the renovation, rehabilitation or expansion of existing capital assets. Capital projects usually have an expected useful life of at least five years.

Capital improvement infrastructure is what all cities must have in place to provide essential and quality of life services to current and future residents, businesses and visitors. They are designed to prevent the deterioration of the city's existing infrastructure and anticipate the future growth of the city. A wide range of projects comprise capital improvements as illustrated by the examples below:

- fire and police stations;
- libraries, court facilities and City office buildings;
- parks, trails, open space, pools, recreation centers and other related facilities;
- water and wastewater treatment plants, transmission pipes, storage facilities, odor control facilities and pump stations;
- roads, bridges, traffic signals and other traffic control devices including fiber optic infrastructure needed for the operation of intelligent transportation systems;
- landscape beautification projects;
- computer software and hardware systems other than personal computers and printers;
- flood control drainage channels, storm drains and retention basins;
- major equipment purchases such as landfill compactors, street sweepers and solid waste trucks.



Glendale, like many cities in the Phoenix metropolitan area, faces a special set of complex problems because much of the city is built out except for scattered areas requiring infill development at the far western edge of the city. Cities need to build new roads, add necessary services such as water, sewer, trash services and provide public amenities such as parks and expand public safety services to accommodate new residential and non-residential development. They also must simultaneously maintain,

replace, rehabilitate and/or upgrade existing capital assets such as roads, parks, city buildings and underground pipes for the water and sewer system.

Paying for Capital Improvements

In many respects, the city planning process for selecting, scheduling and financing capital improvements parallels the way an individual might plan for buying a new house or car. This process entails an assessment of many valid competing needs, a determination of priorities, an evaluation of operating costs as well as financing options for the capital costs, and an establishment of realistic completion timeframes. The analysis process involves many familiar questions.

- Can I wait another year or two?
- Are there other alternatives such as remodeling, using public transit or carpooling?
- What other purchases will I need to forego?
- What can I afford and how can I pay for it?
- Do I need outside financing and what will it cost?
- Will there be additional monthly costs associated with the purchase?

If the purchase plan moves forward, a decision must be made about the down payment. A good planner might have started a replacement fund a few years ago in anticipation of the need. Other cash sources might include a savings account or a rainy-day emergency fund. The city, just like most families, needs to find longer-term financing to cover certain costs for capital improvements. Repayment of the loan might require cutting other expenses like eating at restaurants or increasing income by taking a second part-time job. An unanticipated inheritance may speed up the timetable; a negative event, such as a flood or unanticipated medical expense, might delay the plan.

Similarly, most large capital improvements cannot be financed solely from a single year's revenue stream or by simply increasing income or decreasing expenses.

Guidelines and Policies Used in Developing the CIP

City Council's strategic goals and financial policies provide the broad parameters for development of the annual capital plan. For example, Council's financial policies on Capital Asset and Debt Management state that the 10-year capital plan will address capital needs in the following order:

- A. Improve existing assets
- B. Replace existing assets
- C. Construct new assets

These financial policies further state that projected life cycle costing will be evaluated for projects considered for funding in the near future. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all

costs of ownership and considers the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating and maintenance costs.

Additional considerations include the following:

- Does a project qualify as a capital project, i.e., cost more than \$50,000 and have an expected useful life of at least five years?
- Does a project satisfactorily address all federal, state and city legal and financial requirements?
- Does a project support the city's favorable investment ratings and financial integrity?
- Does a project support the city's goal of ensuring all geographic areas of the city have comparable quality in the types of services that are defined in the Public Facilities section of the General Plan?
- Does a project prevent the deterioration of the city's existing infrastructure?
- Does a project respond to and, if possible, anticipate future growth in the city?
- Does a project encourage and sustain quality economic development?
- Can a project be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development?
- Is a project responsive to the needs of residents and businesses within the constraints of reasonable taxes and fees?
- Does a project leverage funds provided by other units of government (e.g., Maricopa County Flood Control District, Arizona Department of Transportation, etc.) where appropriate?
- Are the projects part of an overall and updated Master Plan for the particular infrastructure?

Master plans also help determine which projects should be included in the CIP and the timeframes in which the projects should be completed. For example, the Parks and Recreation Master Plan's guidelines for neighborhood parks include 3.3 acres of park land per 1,000 residents. When population growth causes an area to exceed this threshold, that neighborhood will rise on the capital plan's priority list for park development. The Water and Sewer Master Plan, Parks Master Plan, Storm Water Master Plan, GO Transportation Plan and five-year plans for landfill and solid waste collection services also provide valuable guidance in the preparation of the CIP.

Economic forecasts also are a critical source of information and guidance throughout the capital planning process. The forecasts assess external factors such as whether the local economy is growing or contracting, population growth, inflation for construction materials, the value of land, and other variables that may affect the city's ability to finance needed services and capital projects.

Glendale's Annual CIP Development Process

In conjunction with the annual budgeting process, the Budget and Finance Department manages the citywide process of revising and updating the city's capital plan. City staff members from all departments participate in an extensive review of projects in the existing plan and the identification of new projects for inclusion in the CIP. The City Council's commitment to the needs and desires of Glendale's citizens is a critical factor considered during the capital planning process, as well as compliance with legal limits and financial resources.

Once projects are selected for inclusion in the capital plan, decisions must be made about which projects should be recommended for inclusion in the first five years of the plan. Determining how and when to schedule projects is a complicated process. It must consider City Council's strategic goals as well as all the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

The financial projections used to develop the CIP are based on staff's best prediction of construction and design costs, and other relevant variables. These financial projections are jointly developed by the Budget and Finance Department, the Engineering Department, and the respective departments submitting the CIP projects in conjunction with the City Manager's Office. They are updated annually to reflect changes in the economic environment.

Although only the first year of the plan is appropriated, the first five years of the plan are financially balanced. This means the first five years of the plan:

- Comply with the state's constitutional debt limits;
- Comply with the available unissued voter authorization for municipal bonds or maybe classified as high priority from City Council but not enough current available bond authorization;
- Balance the use of incoming revenue streams with the use of fund balance, while maintaining a fund balance in compliance with bond covenants and policies regarding debt management and;
- Identify the source of revenue to finance various projects.

Financial and legal constraints make it impossible for the city to fund every project on its priority list. For example, it is not possible for the city to fund several large-scale projects concurrently that have significant operating budget impacts. Also, revenues used to pay the debt service are not unlimited. Therefore, implementation timetables are established to stagger projects over time based on Council's strategic goals and the estimated financial resources expected in the future.

A critical element of financing capital projects is the ability to manage within available resources, including the overall debt incurred for past projects and any new debt for future projects. Limited staff resources to undertake new capital projects also must be considered. Capital projects often require significant time to manage effectively, and project managers in the departments typically manage several capital projects at the same time.

The city also must coordinate the timing of many of its capital projects with federal, state, county, other municipal governments and non-City utilities. For example, a street improvement project will be planned with any other infrastructure “underneath the street” that may undergo moving or replacement in order to minimize the amount of new street surface that may be cut or disturbed. Also, flood control capital improvements are coordinated with the Maricopa County Flood Control District to maximize matching funds that the district makes available for eligible projects.

The availability of unanticipated financing, such as federal or state transportation grants may cause the city to accelerate a particular project. In addition, a scheduled project may be delayed in order to take advantage of an unusual one-time opportunity such as the receipt of non-governmental grant monies.

The City Council reviews the recommended CIP during the spring budget workshops. Council also considers citizen requests and considers the recommendations of staff before making the final decision about which projects should be included in which years of the CIP.

CIP Project Prioritization Process

The role of a project prioritization process is to objectively rank the order of projects based upon a defined set of criteria where the criteria reflect values of the organization. At Council direction, city staff developed and implemented a new CIP project prioritization process. This process was implemented during the development of the FY19-28 CIP, for projects expected to be funded with G.O. Bonds. As with any other capital funding source, G.O. Bond funding has limitations on available financial capacity to complete projects that fall within this category. In a planned CIP program, typically there are more projects that are submitted than there is financial capacity to complete.

A project ranking matrix was developed and approved by City Council to apply to proposed G.O. Bond projects in the 10-Year CIP Plan. It is an evaluating tool for capital projects to be ranked according to criteria that is distinctively important to the City. The following weighted ranking criteria were used to evaluate projects, and representing themes and objectives in the City’s overall strategic plan, as follows:

- 1) Mandated Projects – These are capital projects that are required by law or contract and would likely result in sanctions or penalties to the City if not completed. These are automatically ranked with the maximum points allowable.
- 2) Assessing Operational Costs – These costs most likely will have an impact on the General Fund. It is important to consider those impacts and apply a scoring methodology that aligns with Council expectations for minimizing the potential risks of those impacts to the long-term financial health of the City.
- 3) Aligning with Strategy – A key focus of the work that Council has been engaged in over the last year is creating organizational alignment around Council-adopted strategic objectives; inclusion of this category in the project ranking matrix model reinforces Council’s vision and is also a best practice.

- 4) Protecting the Public – Creates an emphasis on projects that would mitigate a public health, welfare, and safety impact.
- 5) Leveraging External Funding –The ability to leverage outside funding sources (revenue, grants, IGA cost share, Developer Agreement) mitigates the City’s financial impact to fund a capital project. This criteria measures and scores how much external funding and proposed timeframe of the City receiving those funds.
- 6) Quality of Life – Provides capital infrastructure and the project’s ability to improve the overall quality of life for Glendale’s citizens and visitors.
- 7) Planning for the Future – Highlights the importance of long-range planning by using Council-approved master plans. These are master plans that are generally developed through a public input process and formally adopted by City Council. This criterion ensures the ability to capture the voice of the community as future funding decisions are made.
- 8) Generating Revenue – Creates a focus on projects that either increase or help maintain existing revenue streams.

Once the G.O. Bond projects were ranked, their estimated project costs and ranking were applied to the available G.O. Bond capacity starting in FY21-22. The current FY23-32 CIP program reflects the G.O. Bond projects that have made the highest priority out of all G.O. Bond projects submitted for the FY23-32 CIP program. Some projects may not have available bond authorization but have been deemed as a high priority by City Council based on the priority ranking criteria.

Citizen Involvement in the CIP Process

The CIP is an important financial, planning and public communication tool. It gives residents and businesses a clear and concrete view of the city's long-term direction for capital improvements and a better understanding of the city’s ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Input into the annual CIP updating process is obtained from citizens who serve on many different city boards and commissions, as well from individual citizens through the public hearing and comment process. City boards and commissions are comprised of residents and business owners and their meetings are open to the public. A few examples include the Parks and Recreation Advisory Committee, the Library Advisory Board, the Arts Commission, and the Citizens Utilities Advisory Commission. The public can also provide comments to the Mayor and Council through public meetings of the Council, Council District meetings and through other interactions with them. It is through this public input residents and businesses have the opportunity to inform Council and staff about infrastructure development and renovation needs, important quality-of-life enhancements, and environmental and historic preservation issues that should be addressed in the capital plan.

Types of CIP Projects and Funding Sources

The ten-year CIP is developed with identified funding sources for each CIP project. For example, a street project might be funded through one or more of the following financing sources: Highway User Revenue Fund (HURF) bonds, general obligation (G.O.) bonds, federal or state grants, development impact fees (DIFs), Glendale's dedicated transportation sales tax or Glendale's general fund excise taxes. In many cases, a large or multi-year project will be financed using a mix of these funding sources.

General Obligation (G.O.) Bond Funded Projects

The City uses G.O. Bonds to fund facility, infrastructure and equipment capital improvements for capital programs such as Transportation, Parks and Recreation, Cultural Facilities, Flood Control, Government Facilities, Libraries, Public Safety, and City Court. G.O. bonds are backed by "the full faith and credit" of the city and the debt service (principal and interest) on the bonds is repaid from secondary property taxes levied each fiscal year during the budget process. Arizona State law mandates the separation of city property taxes into two components, the primary tax levy and the secondary tax levy. A municipality's secondary property tax revenue can be used only to pay the principal, interest and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose. In contrast, primary property tax revenue may be used for any lawful purpose. Ongoing maintenance and operating costs are generally paid out of the General Fund.

There are two separate categories of G.O. bond funded projects. These categories correspond to the 6% and 20% Arizona State Constitutional limits for G.O. bonded indebtedness. Funds that have been established for the 6% category include the Economic Development, Cultural Facility, Government Facilities and Library Bond Funds. Active funds for the 20% category include the Flood Control, Open Space & Trails, Parks, Public Safety and Street/Parking Bond Funds. Water and Sewer bonds are also included in the 20% category. Secondary property tax revenue can be used to pay water/sewer debt, but it is preferable for water/sewer capital debt service to be paid with water and sewer revenue.

Development Impact Fee Funded Projects

Impact fees are one-time charges to developers that are used to offset a city's capital costs resulting from new development. Developers pay Development Impact Fees (DIF) when they construct new residential and commercial developments. These fees are designed to cover a city's increased costs for providing new or expanded infrastructure in the following categories: streets, parks, libraries, police, fire, and water/sewer.



Planning and zoning information, such as anticipated population growth and expected density of residential and commercial development, is the foundation for impact fee revenue estimates. Given this information, the city then estimates the amount of impact fee revenue available to pay for growth-related capital projects.

In a growing economic condition, several DIF funded projects would more likely be included in the capital plan to supplement the growth-related portion of projects funded with other resources such as G.O. bonds. DIF revenue alone rarely is sufficient to fund 100% of the cost of growth-related projects. Therefore, given these circumstances, the current capital plan reflects very little spending of impact fees.

Enterprise and Other Projects

Water and Sewer Revenue Funded Projects: Water/Sewer capital projects can be funded with a number of options including, G.O. bonds, revenue bonds, revenue obligations or cash financing. Bonds or obligations are typically used to fund larger water/sewer projects. The principal and interest for bonds and obligations will be paid from future water/sewer user fee revenue. Smaller water/sewer projects are typically cash financed. Two separate funds have been established for water/sewer projects: one fund is for water related capital projects and another fund for sewer related capital projects.

Landfill Revenue Funded Projects: Landfill user fee revenues fund environmental improvements required by federal and state law as well as improvements related to constructing, extending, improving and repairing the Glendale Municipal Landfill. Landfill equipment is also included in the landfill capital fund. Users of the Glendale Municipal Landfill include private haulers, other cities that are under contract with the city's landfill and the city's residential and commercial solid waste operations.

Solid Waste Revenue Funded Projects: Unlike Water/Sewer and Landfill, the capital plan for Solid waste is not usually funded with revenue bonds. Instead, solid waste projects are funded with user revenues and cash balances. However, inter-funds loans and capital leases have been used as a funding option in the past.

Transportation Sales Tax Funded Projects: On November 6, 2001, Glendale held a special election where voters passed a new half-cent sales tax to fund the transportation plan. The transportation plan was created to improve service for all modes of transportation including public transit, motorized vehicle, bicycle, pedestrian and aviation. Of the 13,019 ballots cast for this proposition, 64% were in favor and 36% were in opposition. By their votes, Glendale residents indicated that having transportation choices and being connected to regional activities and employment centers were important to maintaining Glendale's high quality of life.

Everyone who shops in Glendale pays the half-cent sales tax that became effective January 1, 2002. The revenues are dedicated to funding the implementation of the Glendale Onboard! (GO Transportation Plan). The sales tax has no sunset date. The transportation capital and operating budgets are balanced yearly. Transportation projects can either be funded with Transportation Revenue Obligations or cash financed. The principal and interest on revenue obligations will be covered with future transportation sales tax revenue.

Street (HURF) Revenue Funded Projects: The State of Arizona shares with cities a portion of the revenues it collects from highway user fees. This revenue is tracked by the State of Arizona and is known as Highway User Revenue Fund (HURF). The Arizona State Constitution restricts the use of HURF revenue to street and highway purposes such as right-of-way acquisition, construction, reconstruction, maintenance, repair and the payment of the interest and principal on HURF bonds. HURF often is called the gas tax even though there are several other transportation-related fees, including a portion of the vehicle license tax, that comprise this revenue source. Much of this revenue source is based on the volume of fuel sold rather than the price of fuel.



In the past, the Arizona Legislature has altered (1) the type and/or rate of taxes, fees and charges to be deposited into the Arizona Highway Revenue Fund and (2) the allocation of such monies among the Arizona Department of Transportation, Arizona cities and counties and other purposes. The Arizona Legislature reduced the amount of funds allocated to cities in FY 2009 through FY 2012. Future legislative alterations to HURF revenue sources and/or the HURF distribution formula may occur.

Municipal Property Corporation Bond Funded Projects: A city may form a Municipal Property Corporation (MPC) to finance a large capital project. An MPC is a non-profit organization over which the city exercises oversight authority, including the appointment of its governing board. This mechanism allows the city to finance a needed capital improvement and then purchase the improvement from the corporation over a period of years.



In order for the MPC to market the bonds, a city will typically pledge unrestricted excise taxes. Unrestricted excise taxes are generally all excise, transaction privilege, franchise and income taxes within the city's General Fund. This means MPC debt service is paid with General Fund operating dollars.

The city has formed and entered into agreements to sell MPC bonds to fund several construction projects, including the following:

- Glendale Municipal Office Complex (debt is retired),
- Gila River Arena,
- Glendale Media Center and Expo Hall, Convention Center and Parking Garage adjacent to the Westgate development in west Glendale,
- a portion of the Glendale Regional Public Safety Training Facility and infrastructure for the Zanjero development, and
- the Camelback Ranch development

Grant Funded Projects: The majority of Glendale's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. The existing Arizona Heritage Fund grants for parks and historic preservation capital projects are an example of competitive grants.

The second type is entitlement or categorical grants are allocated to qualified governmental entities based on a formula basis (e.g., by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grants are considered entitlement grants and typically must benefit low-moderate income residents.

Most federal and state grant programs, apart from some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as local match, can vary from 5% to 75%. Federal Transportation Administration grants for public transit improvements and Federal Aviation Administration grants for airport projects are examples of capital improvement grants for which local matching requirements will come from the city's operating budget and/or the city's transportation sales tax.

Many federal and state grant programs specifically prohibit the applicant from using other government grants as match and require that the match be cash rather than donated services. Therefore, matching funds usually come from General Fund department operating budgets, G.O. bonds or development impact fees.

There is always a possibility that some of the grant-funded projects will be delayed or not completed if government grants fail to materialize. CIP projects adversely affected by changes in the availability of grants may be postponed until the needed grant funds are acquired, the project is modified to reduce costs, or the project is funded using alternative means.

Pay-As-You-Go (PAYGO) - Capital and Operating Budget Projects: Some capital improvements are paid for on a cash basis and are either included in the capital budget and/or as part of the departments operating budgets on a pay-as-you-go basis. PAYGO is used in order to avoid the interest costs that may be incurred when using other financing instruments. The city's operating budget also provides for the maintenance of capital assets and expenses associated with the depreciation of city facilities and equipment.

Lease Financing Projects: Lease financing provides long-term financing for the purchase of equipment or other capital improvements and does not affect the city's G.O. bond capacity or require voter approval. In a lease transaction, the asset being financed can include new capital needs, assets under existing lease agreements or, in some cases, equipment purchased in the past for which the government or municipal unit would prefer to be reimbursed and paid overtime. Title to the asset is transferred to the city at the end of the lease term.

Local Improvement District Bond Projects: Local improvement districts (LIDs) are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a supplemental assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed.

Impact of the CIP on the Operating Budget

Glendale's operating budget is directly affected by the CIP. Almost every new capital improvement will require additional ongoing expenses for routine operation, repair, and maintenance upon project completion. Some CIP projects may require additional staff to operate and maintain the new asset (new fire station, new firefighters). Existing city facilities and equipment that were once considered state-of-the-art will require rehabilitation, renovation or upgrades to accommodate new uses and/or address safety and structural improvements. PAYGO capital projects, grant-matching funds and lease/purchase capital expenses also come directly from the operating budget.

Operating costs are evaluated and are part of the project prioritization matrix scoring criteria. All projects are carefully considered when prioritizing CIP projects, due to the city's inability to concurrently fund several large-scale projects with significant operating budget impacts. In addition, realistic timelines and accurate cashflows of projects have to be considered based on available manpower and forecasted revenue streams.

Many capital improvements make a positive contribution to the fiscal well-being of the city. Capital projects such as redevelopment of under-performing or under-used areas of the city, and the infrastructure expansion needed to support new development, promote the economic development and growth that can lead to the generation of additional operating revenues. These new revenue sources provide the funding needed to maintain, improve and expand the city's infrastructure.

FY 2023-2032 Capital Improvement Program

CIP Summary by Project Type

| Project Type | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| Airport | \$4,349,258 | \$4,975,372 | \$5,922,995 | \$6,131,500 | \$794,756 | \$374,602 | \$1,988,432 | \$24,536,915 |
| Arts | \$1,245,125 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,345,125 |
| Drainage | \$3,910,201 | \$1,353,000 | \$7,096,000 | \$4,045,000 | \$8,965,000 | \$241,000 | \$6,822,000 | \$32,432,201 |
| Facility Maintenance | \$10,797,904 | \$28,817,717 | \$45,878,915 | \$21,465,018 | \$10,390,466 | \$7,084,823 | \$30,490,095 | \$154,924,938 |
| Finance | \$278,335 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$278,335 |
| Landfill | \$8,991,613 | \$7,533,520 | \$6,622,200 | \$6,650,100 | \$3,775,900 | \$10,947,000 | \$10,761,600 | \$55,281,933 |
| Library | \$238,106 | \$2,256,666 | \$751,351 | \$6,001,755 | \$10,197,165 | \$4,970,029 | \$5,400,000 | \$29,815,072 |
| Parking Lots | \$0 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,000,000 |
| Parks | \$24,969,954 | \$18,074,026 | \$11,870,375 | \$12,336,133 | \$12,621,150 | \$8,204,699 | \$53,029,200 | \$141,105,537 |
| Public Safety | \$7,521,001 | \$21,167,252 | \$15,723,107 | \$20,724,023 | \$9,466,822 | \$15,823,841 | \$60,157,821 | \$150,583,867 |
| Solid Waste | \$0 | \$4,530,453 | \$2,994,600 | \$3,168,751 | \$4,047,775 | \$3,628,537 | \$20,484,789 | \$38,854,905 |
| Streets | \$18,827,949 | \$33,496,368 | \$41,343,552 | \$31,086,734 | \$32,902,370 | \$30,846,748 | \$126,636,699 | \$315,140,420 |
| Transit | \$3,767,581 | \$880,407 | \$491,001 | \$1,484,226 | \$1,970,921 | \$509,221 | \$2,651,275 | \$11,754,632 |
| Wastewater | \$15,270,000 | \$22,729,200 | \$21,726,400 | \$17,651,100 | \$13,150,600 | \$23,600,000 | \$43,760,000 | \$157,887,300 |
| Water | \$19,040,000 | \$22,193,500 | \$30,319,600 | \$21,913,000 | \$25,668,300 | \$20,918,000 | \$111,735,000 | \$251,787,400 |
| Grand Total | \$119,207,026 | \$168,307,481 | \$190,940,096 | \$152,857,340 | \$134,151,225 | \$127,348,500 | \$474,916,911 | \$1,367,728,579 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Summary by Project Type

FY 2023-2032 Capital Improvement Program

**All
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1080-General Government Capital Prj | \$15,548,295 | \$26,536,140 | \$31,594,688 | \$13,348,411 | \$9,514,835 | \$8,305,787 | \$44,493,151 | \$149,341,307 |
| 2050-Highway User Revenue Fund | \$200,000 | \$3,424,000 | \$3,492,480 | \$3,562,330 | \$3,633,576 | \$3,706,247 | \$19,673,211 | \$37,691,844 |
| 2060-Transportation Grants | \$2,500,000 | \$370,407 | \$503,767 | \$988,906 | \$1,466,195 | \$0 | \$0 | \$5,829,275 |
| 2070-Transportation Sales Tax | \$200,000 | \$9,710,250 | \$9,904,455 | \$10,102,544 | \$10,304,596 | \$10,510,688 | \$55,791,999 | \$106,524,532 |
| 2110-Arts Commission | \$1,245,125 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,345,125 |
| 2160-Other Grants | \$2,075,629 | \$550,000 | \$3,347,500 | \$1,786,000 | \$2,310,000 | \$0 | \$0 | \$10,069,129 |
| 2190-Airport Capital Grant | \$3,991,188 | \$3,800,000 | \$5,570,000 | \$5,771,445 | \$427,500 | \$0 | \$0 | \$19,560,133 |
| 2200-Training Facility Revenue | \$26,006 | \$574,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$600,006 |
| 4010-Streets Construction | \$7,238,412 | \$347,782 | \$11,355,749 | \$11,585,029 | \$12,047,311 | \$11,502,161 | \$35,009,748 | \$89,086,192 |
| 4020-Hurf Capital Projects | \$5,018,135 | \$1,120,449 | \$1,054,542 | \$1,081,039 | \$1,108,284 | \$1,136,298 | \$6,130,419 | \$16,649,166 |
| 4030-Transportation Capital Proj | \$5,822,247 | \$16,091,244 | \$13,339,563 | \$5,975,854 | \$7,473,713 | \$4,665,577 | \$13,623,029 | \$66,991,227 |
| 4040-Public Safety Construction | \$6,255,757 | \$13,259,566 | \$11,196,027 | \$18,407,143 | \$7,080,436 | \$14,207,153 | \$24,354,876 | \$94,760,958 |
| 4050-Parks Construction | \$3,832,633 | \$3,929,605 | \$6,317,886 | \$7,211,133 | \$12,621,150 | \$8,204,699 | \$46,400,000 | \$88,517,106 |
| 4060-Government Facilities | \$2,805,058 | \$3,770,436 | \$12,529,434 | \$3,090,312 | \$1,133,518 | \$0 | \$0 | \$23,328,758 |
| 4080-Cultural Facility | \$612,342 | \$1,000,000 | \$4,000,000 | \$5,000,000 | \$0 | \$0 | \$0 | \$10,612,342 |
| 4090-Open Space/Trail Construction | \$1,046,680 | \$5,000,000 | \$5,000,000 | \$5,125,000 | \$0 | \$0 | \$6,629,200 | \$22,800,880 |
| 4100-Library Construction | \$225,000 | \$2,256,666 | \$751,351 | \$6,001,755 | \$10,197,165 | \$4,970,029 | \$5,400,000 | \$29,801,966 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Summary by Funding Source

FY 2023-2032 Capital Improvement Program

**All
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|
| 4110-Flood Control Construction | \$1,802,500 | \$562,000 | \$3,507,500 | \$2,018,000 | \$6,414,000 | \$0 | \$5,622,000 | \$19,926,000 |
| 4173-2019-DIF Fire | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,518,889 | \$20,518,889 |
| 4191-2012-DIF Police Facilities | \$291,269 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$291,269 |
| 4223-2019-DIF Police | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,529,000 | \$4,529,000 |
| 4284-2019-DIF Libraries | \$13,106 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,106 |
| 4325-2014-DIF Parks & Rec | \$1,137,073 | \$0 | \$552,489 | \$0 | \$0 | \$0 | \$0 | \$1,689,562 |
| 4365-2012-DIF Parks & Rec | \$92,124 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$92,124 |
| 4410-2014-DIF Streets Zone 1 East | \$1,379,755 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,379,755 |
| 4420-2014-DIF Streets Zn 2 West 101 | \$296,438 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$296,438 |
| 4430-2014-DIF Streets Zn 3 West 303 | \$25,390 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,390 |
| 4431-2019-DIF-Streets | \$573,224 | \$1,124,658 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,697,882 |
| 4610-ARPA Capital Projects | \$11,355,379 | \$16,771,599 | \$2,422,000 | \$0 | \$0 | \$0 | \$0 | \$30,548,978 |
| 6020-Water | \$19,336,650 | \$17,216,101 | \$28,133,094 | \$21,562,162 | \$24,075,415 | \$19,893,000 | \$110,110,000 | \$240,326,422 |
| 6030-Sewer | \$15,270,000 | \$22,371,522 | \$19,016,400 | \$17,491,100 | \$12,990,600 | \$23,440,000 | \$43,440,000 | \$154,019,622 |
| 6065-2014-DIF Water | \$0 | \$5,967,000 | \$4,150,000 | \$1,025,000 | \$2,770,000 | \$1,025,000 | \$1,625,000 | \$16,562,000 |
| 6095-2014-DIF Sewer | \$0 | \$360,000 | \$2,710,000 | \$160,000 | \$160,000 | \$160,000 | \$320,000 | \$3,870,000 |
| 6110-Landfill | \$8,991,613 | \$7,533,520 | \$6,622,200 | \$6,650,100 | \$3,775,900 | \$10,947,000 | \$10,761,600 | \$55,281,933 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Summary by Funding Source

FY 2023-2032 Capital Improvement Program

**All
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| 6120-Solid Waste | \$0 | \$4,560,536 | \$3,868,971 | \$4,914,077 | \$4,647,031 | \$4,674,861 | \$20,484,789 | \$43,150,265 |
| Grand Total | \$119,207,026 | \$168,307,481 | \$190,940,096 | \$152,857,340 | \$134,151,225 | \$127,348,500 | \$474,916,911 | \$1,367,728,579 |

FY 2023-2032 Capital Improvement Program

**Airport
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|-------------|-------------|-----------|-----------|--------------|-------------|
| CIPAP19075 | AIRPORT EA FOR CHANNELIZATION | \$0 | \$0 | \$360,000 | \$0 | \$0 | \$0 | \$0 | \$360,000 |
| CIPAP19076 | SOUTH APRON PHASE 1 PAVEMENT RECONS | \$2,070,000 | \$1,425,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,495,000 |
| CIPAP20001 | SOUTH APRON PHASE 2 REHABILITATION | \$0 | \$2,375,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,375,000 |
| CIPAP20002 | RUNWAY REHABILITATION | \$0 | \$0 | \$4,085,000 | \$0 | \$0 | \$0 | \$0 | \$4,085,000 |
| CIPAP20003 | WEATHER REPORTING EQUIPMENT | \$40,223 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,223 |
| CIPAP20004 | AIRPORT PLANNING STUDY | \$0 | \$0 | \$0 | \$315,000 | \$0 | \$0 | \$0 | \$315,000 |
| CIPAP20018 | TAXIWAY PAVEMENT REHAB & PRESERVE | \$1,675,965 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,675,965 |
| CIPAP21005 | AIRPORT BUILDING CONSTRUCTION STUDY | \$0 | \$0 | \$0 | \$0 | \$427,500 | \$0 | \$0 | \$427,500 |
| CIPAP21007 | AIRPORT MASTER PLAN STUDY | \$0 | \$0 | \$0 | \$620,945 | \$0 | \$0 | \$0 | \$620,945 |
| CIPAP21009 | AIRPORT SECURITY FENCING | \$0 | \$0 | \$675,000 | \$0 | \$0 | \$0 | \$0 | \$675,000 |
| CIPAP21010 | SOUTHWEST APRON DESIGN / CONSTRUCT | \$0 | \$0 | \$450,000 | \$4,835,500 | \$0 | \$0 | \$0 | \$5,285,500 |
| CIPAP21012 | AIRSIDE PAVEMENT MAINTENANCE | \$48,116 | \$187,251 | \$190,994 | \$194,815 | \$198,711 | \$202,685 | \$1,075,879 | \$2,098,451 |
| CIPAP22001 | EAST SIDE DEVELOPMENT | \$190,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$190,000 |
| CIPAP22002 | AIRPORT DESIGN STANDARDS | \$88,977 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$88,977 |
| CIPAP22003 | AIRPORT AUTO PARKING LOTS | \$35,000 | \$558,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$593,000 |
| CIPAP22105 | AIRPORT - DBE STUDY | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,000 |
| CIPAP23046 | FACILITIES AESTHETIC UPGRADE STUDY | \$0 | \$249,120 | \$0 | \$0 | \$0 | \$0 | \$0 | \$249,120 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Airport
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------|--------------------|--------------------|--------------------|--------------------|------------------|------------------|--------------------|---------------------|
| CIPAP65078 | AIRPORT MATCHING FUNDS | \$185,976 | \$181,001 | \$162,001 | \$165,240 | \$168,545 | \$171,917 | \$912,553 | \$1,947,233 |
| Grand Total | | \$4,349,258 | \$4,975,372 | \$5,922,995 | \$6,131,500 | \$794,756 | \$374,602 | \$1,988,432 | \$24,536,915 |

FY 2023-2032 Capital Improvement Program

**Airport
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|------------------|------------------|--------------------|---------------------|
| 2190-Airport Capital Grant | \$3,991,188 | \$3,800,000 | \$5,570,000 | \$5,771,445 | \$427,500 | \$0 | \$0 | \$19,560,133 |
| 4030-Transportation Capital Proj | \$358,069 | \$1,175,372 | \$352,995 | \$360,055 | \$367,256 | \$374,602 | \$1,988,432 | \$4,976,781 |
| Grand Total | \$4,349,258 | \$4,975,372 | \$5,922,995 | \$6,131,500 | \$794,756 | \$374,602 | \$1,988,432 | \$24,536,915 |

AIRPORT EA FOR CHANNELIZATION

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP19075

Project Number: CIPAP19075

Description

Project to conduct an Environmental Assessment (EA) for channelization of New River. The ultimate project will create re-routed river bank that will allow for the perimeter road and fence to be relocated to meet FAA runway protection zone and safety standards and enable engineered material arresting system and future runway configuration.

Justification

This project will allow the airport to obtain additional land needed to meet Federal Aviation Administration design standards. Grant funding is to be leveraged for this project.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|---------|------------------|---------|---------|---------|--------------|------------------|
| STUDY | 2190-Airport Capital Grant | | \$360,000 | | | | | \$360,000 |
| Grand Total | | | \$360,000 | | | | | \$360,000 |

SOUTH APRON PHASE 1 PAVEMENT RECONS

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP19076

Project Number: CIPAP19076

Description

Full reconstruction of South Apron pavement totaling approximately 38,000 square yards.

Justification

Grant funding is to be leveraged for this project. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 2190-Airport Capital Grant | \$2,070,000 | | | | | | \$2,070,000 |
| CONSTRUCT | 2190-Airport Capital Grant | \$1,282,500 | | | | | | \$1,282,500 |
| DESIGN | 2190-Airport Capital Grant | \$142,500 | | | | | | \$142,500 |
| Grand Total | | \$3,495,000 | | | | | | \$3,495,000 |

SOUTH APRON PHASE 2 REHABILITATION

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP20001

Project Number: CIPAP20001

Description

Project to rehabilitate south apron pavement by mill and overlay, totaling approximately 93,000 square yards, and relocate apron intersection. Relocation of the apron intersection will improve safety in airport operations by reducing potential aircraft conflicts.

Justification

The relocation of the apron intersection is to comply with FAA design standards. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 2190-Airport Capital Grant | \$2,175,000 | | | | | | \$2,175,000 |
| DESIGN | 2190-Airport Capital Grant | \$200,000 | | | | | | \$200,000 |
| Grand Total | | \$2,375,000 | | | | | | \$2,375,000 |

RUNWAY REHABILITATION

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP20002

Project Number: CIPAP20002

Description

Rehabilitation of the runway a pavement mill and overlay of approximately 80,000 square yards. Replacement of all runway and taxiway lighting and signage systems to aid in aircraft navigation.

Justification

The Airport Pavement Maintenance Management Program indicates rehabilitation is necessary on the existing runway. Grant funding is to be leveraged for this project. This project is required under FAA and ADOT Grant Assurances and Airport Design Standards.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|---------|--------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 2190-Airport Capital Grant | | \$4,085,000 | | | | | \$4,085,000 |
| Grand Total | | | \$4,085,000 | | | | | \$4,085,000 |

WEATHER REPORTING EQUIPMENT

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP20003

Project Number: CIPAP20003

Description

Project to replace existing surface observation equipment with Automated Weather Observing System to include wind information sensors at runway ends and improve the wind cones on the airport by relocating and raising existing wind cones.

Justification

Outside funding is to be leveraged for this project. Project required under FAA and ADOT Grant Assurances and Airport Design Standards.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|----------|---------|---------|---------|---------|--------------|-------------|
| CARRYOVER | 2190-Airport Capital Grant | \$40,223 | | | | | | \$40,223 |
| Grand Total | | \$40,223 | | | | | | \$40,223 |

AIRPORT PLANNING STUDY

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP20004

Project Number: CIPAP20004

Description

Part 150 Airport Noise Compatibility Planning Update. This project will complete and update the Part 150 study that was completed in 1994.

Justification

Updates need to coincide with master planning, forecasts, and Airport Layout Plan updates. No operational or maintenance costs are associated with this project. Grant funding will be leveraged.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|---------|---------|-----------|---------|---------|--------------|-------------|
| STUDY | 2190-Airport Capital Grant | | | \$315,000 | | | | \$315,000 |
| Grand Total | | | | \$315,000 | | | | \$315,000 |

TAXIWAY PAVEMENT REHAB & PRESERVE

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP20018

Project Number: CIPAP20018

Description

Realign/reconstruct Taxiways A4 and A6 (approximately 5,500 SY) and construct stabilized shoulders along the taxiways.

Justification

Realign/reconstruct Taxiways A4 and A6 to meet FAA geometry standards and eliminate Hot Spots at Taxiway A/Apron intersection. Construct stabilized shoulders along the taxiways to reduce the potential for FOD and erosion.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 2190-Airport Capital Grant | \$1,675,965 | | | | | | \$1,675,965 |
| Grand Total | | \$1,675,965 | | | | | | \$1,675,965 |

AIRPORT BUILDING CONSTRUCTION STUDY

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP21005

Project Number: CIPAP21005

Description

Conduct a site survey and site selection study for a new location for an Airport Traffic Control Tower (ATCT). Also, incorporate the preliminary design needs for a new ATCT facility. The relocation to a better spot is to address sight issues. The tower is also old and outdated in its current state.

Justification

The Airport Master Plan calls for a new Airport Traffic Control Tower and this will be the preliminary planning and environmental study to begin the process. The project is required under FAA and ADOT grant Assurances and Airport Design Standards.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|---------|---------|---------|------------------|---------|--------------|------------------|
| STUDY | 2190-Airport Capital Grant | | | | \$427,500 | | | \$427,500 |
| Grand Total | | | | | \$427,500 | | | \$427,500 |

AIRPORT MASTER PLAN STUDY

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP21007

Project Number: CIPAP21007

Description

Update to Airport Master Plan.

Justification

Current Airport Master Plan was completed in 2007 and the Airport Layout Plan update was completed in 2017. This update will guide and enable east side development according to capacity needs.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|---------|---------|-----------|---------|---------|--------------|-------------|
| STUDY | 2190-Airport Capital Grant | | | \$620,945 | | | | \$620,945 |
| Grand Total | | | | \$620,945 | | | | \$620,945 |

AIRPORT SECURITY FENCING

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP21009

Project Number: CIPAP21009

Description

Airfield Gate Improvements and Access Control System Upgrade. Project will upgrade all vehicle access gates and upgrade access control system.

Justification

Project to improve and modernize airfield vehicle access gates and upgrade the access control system to include network communications and video surveillance. This project is identified in the Airport Master Plan and would improve safety.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|---------|------------------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 2190-Airport Capital Grant | | \$675,000 | | | | | \$675,000 |
| Grand Total | | | \$675,000 | | | | | \$675,000 |

SOUTHWEST APRON DESIGN / CONSTRUCT

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP21010

Project Number: CIPAP21010

Description

This project is to design and construct a new southwest apron, taxi lane and access road to accommodate capacity needs at the airport.

Justification

Design and construction of a new public apron, taxi lane, and infrastructure to accommodate expansion of aircraft storage to meet capacity needs. This project is required under FAA and ADOT Grant Assurances and Airport Design Standards.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|---------|------------------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 2190-Airport Capital Grant | | \$0 | \$4,835,500 | | | | \$4,835,500 |
| DESIGN | 2190-Airport Capital Grant | | \$450,000 | \$0 | | | | \$450,000 |
| Grand Total | | | \$450,000 | \$4,835,500 | | | | \$5,285,500 |

AIRSIDE PAVEMENT MAINTENANCE

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP21012

Project Number: CIPAP21012

Description

The proposed project is for the surface treatment of the northern portion of the center apron. It includes approximately 524,000 square feet of asphalt concrete aircraft apron pavement area and re-striping of the treated area.

Justification

The pavement was fully rehabilitated in 2014 but needs required pavement maintenance. The Airport’s Pavement Maintenance Management Plan calls for surface treatment to be applied.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$48,116 | \$0 | \$0 | \$0 | \$0 | \$0 | \$48,116 |
| CONSTRUCT | 4030-Transportation Capita.. | \$178,674 | \$182,247 | \$185,892 | \$189,610 | \$193,402 | \$1,026,602 | \$1,956,427 |
| INTRNL CHG | 4030-Transportation Capita.. | \$6,790 | \$6,925 | \$7,064 | \$7,205 | \$7,349 | \$39,011 | \$74,344 |
| PUBLIC ART | 4030-Transportation Capita.. | \$1,787 | \$1,822 | \$1,859 | \$1,896 | \$1,934 | \$10,266 | \$19,564 |
| Grand Total | | \$235,367 | \$190,994 | \$194,815 | \$198,711 | \$202,685 | \$1,075,879 | \$2,098,451 |

EAST SIDE DEVELOPMENT

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP22001

Project Number: CIPAP22001

Description

Study to examine the development potential of approximately 100 acres of land on the east side of Runway 1-19.

Justification

The purpose of the study is to identify a specific recommended development plan for the east side of the airport.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 2190-Airport Capital Grant | \$190,000 | | | | | | \$190,000 |
| Grand Total | | \$190,000 | | | | | | \$190,000 |

AIRPORT DESIGN STANDARDS

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP22002

Project Number: CIPAP22002

Description

The purpose of this project is to develop design standards for buildings on the Glendale Municipal Airport.

Justification

The Airport does not have design standards. The result is facilities that are not aesthetically pleasing and clash with the vision for the area.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 4030-Transportation Capita.. | \$88,977 | | | | | | \$88,977 |
| Grand Total | | \$88,977 | | | | | | \$88,977 |

AIRPORT AUTO PARKING LOTS

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP22003

Project Number: CIPAP22003

Description

Rehabilitate the vehicle parking lots near the Terminal and FBO area. Approximately 10,000 SY.

Justification

The parking lot surfaces are severely deteriorated and are a safety issue for vehicles and pedestrians.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$35,000 | | | | | | \$35,000 |
| CONSTRUCT | 4030-Transportation Capita.. | \$532,771 | | | | | | \$532,771 |
| INTRNL CHG | 4030-Transportation Capita.. | \$19,901 | | | | | | \$19,901 |
| PUBLIC ART | 4030-Transportation Capita.. | \$5,328 | | | | | | \$5,328 |
| Grand Total | | \$593,000 | | | | | | \$593,000 |

AIRPORT - DBE STUDY

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP22105

Project Number: CIPAP22105

Description

This project is to conduct a Disadvantaged Business Enterprise (DBE) study. This study will also establish new goals for this purpose.

Justification

This study is a requirement set by Federal Aviation Administration for continued access to project funding for Glendale Municipal Airport.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 2190-Airport Capital Grant | \$15,000 | | | | | | \$15,000 |
| Grand Total | | \$15,000 | | | | | | \$15,000 |

FACILITIES AESTHETIC UPGRADE STUDY

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP23046

Project Number: CIPAP23046

Description

This study will address infrastructure at the airport, including fencing, signage, landscaping, roadway improvements, the Terminal Building, and the FBO building. Improvements identified will be based on the Airport Design Standards under development now.

Justification

This project is part of the Airport Strategic Plan and will identify improvements needed to City-owned facilities including the interior spaces.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| PUBLIC ART | 4030-Transportation Capita.. | \$9,120 | | | | | | \$9,120 |
| STUDY | 4030-Transportation Capita.. | \$240,000 | | | | | | \$240,000 |
| Grand Total | | \$249,120 | | | | | | \$249,120 |

AIRPORT MATCHING FUNDS

Package Number
FY23-32CIP

Project Type
Airport

Project Number
CIPAP65078

Project Number: CIPAP65078

Description

This request is to provide matching funds for Glendale Airport projects as identified in the Airport Capital Improvement Program (Fund 2190). Funding covers the local match for all airport capital costs.

Justification

This request allows for projects identified in the Airport Capital Improvement Program to be completed with local match funding and leverage Federal and State funds.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$185,976 | \$0 | \$0 | \$0 | \$0 | \$0 | \$185,976 |
| CONSTRUCT | 4030-Transportation Capita.. | \$159,953 | \$143,958 | \$146,837 | \$149,773 | \$152,769 | \$810,916 | \$1,564,206 |
| DESIGN | 4030-Transportation Capita.. | \$13,000 | \$10,800 | \$11,016 | \$11,236 | \$11,461 | \$60,837 | \$118,350 |
| INTRNL CHG | 4030-Transportation Capita.. | \$6,448 | \$5,803 | \$5,919 | \$6,038 | \$6,159 | \$32,691 | \$63,058 |
| PUBLIC ART | 4030-Transportation Capita.. | \$1,600 | \$1,440 | \$1,468 | \$1,498 | \$1,528 | \$8,109 | \$15,643 |
| Grand Total | | \$366,977 | \$162,001 | \$165,240 | \$168,545 | \$171,917 | \$912,553 | \$1,947,233 |

FY 2023-2032 Capital Improvement Program

**Arts
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------|--------------------|------------------|---------|---------|---------|---------|--------------|--------------------|
| CIPAT20035 | MUNICIPAL ARTS PROGRAM | \$1,245,125 | \$0 | | | | | | \$1,245,125 |
| CIPAT23001 | ARTS MASTER PLAN | \$0 | \$100,000 | | | | | | \$100,000 |
| Grand Total | | \$1,245,125 | \$100,000 | | | | | | \$1,345,125 |

FY 2023-2032 Capital Improvement Program

Arts
Summary by Funding Source

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------------|--------------------|------------------|---------|---------|---------|---------|--------------|--------------------|
| 2110-Arts Commission | \$1,245,125 | \$100,000 | | | | | | \$1,345,125 |
| Grand Total | \$1,245,125 | \$100,000 | | | | | | \$1,345,125 |

MUNICIPAL ARTS PROGRAM

Package Number
FY23-32CIP

Project Type
Arts

Project Number
CIPAT20035

Project Number: CIPAT20035

Description

City Council Ordinance No. 1226 created a Municipal Art Fund which provides for the purchase of works of art for public places. This consists of commissioned, non-commissioned and the performing arts, all reviewed and recommended by the Glendale Arts Commission (via the Annual Arts Plan). These funds are used to implement the Annual Arts Plan and maintain and restore the City’s art portfolio (when necessary)

Justification

By City Council Ordinance No. 1226, a Municipal Art Fund is created which provides for the purchase of works of art for public places.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 2110-Arts Commission | \$1,245,125 | | | | | | \$1,245,125 |
| Grand Total | | \$1,245,125 | | | | | | \$1,245,125 |

ARTS MASTER PLAN

Package Number
FY23-32CIP

Project Type
Arts

Project Number
CIPAT23001

Project Number: CIPAT23001

Description

Project is to develop an arts & culture master plan for Glendale through a comprehensive consultation and engagement process. The city will seek the services of an expert consultant/consulting firm through a request for qualifications (RFQ) process.

Justification

To align with the City of Glendale’s Balanced Scorecard objective of “Improve Community Experience,” the goal of the master plan is to define a vision and a set of strategic directions and actions to help guide the development of arts and culture resources and activities in Glendale for the next 10 years. The plan will also provide a guide on how best to connect these resources to advance the city’s overarching social and economic goals.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| STUDY | 2110-Arts Commission | \$100,000 | | | | | | \$100,000 |
| Grand Total | | \$100,000 | | | | | | \$100,000 |

FY 2023-2032 Capital Improvement Program

**Drainage
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|---------------------|
| CIPDR19040 | CAMELBACK ROAD, 51ST TO 58TH | \$0 | \$0 | \$0 | \$0 | \$3,474,000 | \$0 | \$0 | \$3,474,000 |
| CIPDR19078 | 83RD AVE, BETHANY HM TO CAMELBACK | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,443,000 | \$3,443,000 |
| CIPDR19079 | 59TH AVE & T-BIRD RD STORM DRAIN | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,179,000 | \$2,179,000 |
| CIPDR21019 | DRAINAGE IMP. GLENN DR., 59TH-52ND | \$25,000 | \$0 | \$0 | \$732,000 | \$3,202,000 | \$0 | \$0 | \$3,959,000 |
| CIPDR21034 | BETHANY HOME SD, 43RD TO 51ST AVE | \$3,677,500 | \$1,112,000 | \$6,855,000 | \$3,072,000 | \$2,048,000 | \$0 | \$0 | \$16,764,500 |
| CIPDR79004 | LOCAL DRAINAGE PROBLEMS | \$207,701 | \$241,000 | \$241,000 | \$241,000 | \$241,000 | \$241,000 | \$1,200,000 | \$2,612,701 |
| Grand Total | | \$3,910,201 | \$1,353,000 | \$7,096,000 | \$4,045,000 | \$8,965,000 | \$241,000 | \$6,822,000 | \$32,432,201 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Drainage
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|---------------------|
| 1080-General Government Capital Prj | \$32,072 | \$241,000 | \$241,000 | \$241,000 | \$241,000 | \$241,000 | \$1,200,000 | \$2,437,072 |
| 2160-Other Grants | \$2,075,629 | \$550,000 | \$3,347,500 | \$1,786,000 | \$2,310,000 | \$0 | \$0 | \$10,069,129 |
| 4110-Flood Control Construction | \$1,802,500 | \$562,000 | \$3,507,500 | \$2,018,000 | \$6,414,000 | \$0 | \$5,622,000 | \$19,926,000 |
| Grand Total | \$3,910,201 | \$1,353,000 | \$7,096,000 | \$4,045,000 | \$8,965,000 | \$241,000 | \$6,822,000 | \$32,432,201 |

CAMELBACK ROAD, 51ST TO 58TH

Package Number
FY23-32CIP

Project Type
Drainage

Project Number
CIPDR19040

Project Number: CIPDR19040

Description

Installation of storm drain in Camelback Road from 51st to 58th Avenues. Project has been moved from FY25 to FY26.

Justification

This project is identified in the Stormwater Management Plan (SMP).

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|---------|--------------------|---------|--------------|--------------------|
| CONSTRUCT | 4110-Flood Control Constru.. | | | | \$3,025,000 | | | \$3,025,000 |
| CONTGNCY | 4110-Flood Control Constru.. | | | | \$303,000 | | | \$303,000 |
| INTRNL CHG | 4110-Flood Control Constru.. | | | | \$115,000 | | | \$115,000 |
| PUBLIC ART | 4110-Flood Control Constru.. | | | | \$31,000 | | | \$31,000 |
| Grand Total | | | | | \$3,474,000 | | | \$3,474,000 |

83RD AVE, BETHANY HM TO CAMELBACK

Package Number
FY23-32CIP

Project Type
Drainage

Project Number
CIPDR19078

Project Number: CIPDR19078

Description

Installation of storm drain in 83rd Avenue from Bethany Home Road to Camelback Road. This project is currently programmed to begin design in FY28.

Justification

This project is identified in the Stormwater Management Plan (SMP) completed and presented to the city and Flood Control District in July 2011.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|---------|---------|---------|--------------------|--------------------|
| CONSTRUCT | 4110-Flood Control Constru.. | | | | | | \$2,750,000 | \$2,750,000 |
| CONTGNCY | 4110-Flood Control Constru.. | | | | | | \$275,000 | \$275,000 |
| DESIGN | 4110-Flood Control Constru.. | | | | | | \$275,000 | \$275,000 |
| INTRNL CHG | 4110-Flood Control Constru.. | | | | | | \$115,000 | \$115,000 |
| PUBLIC ART | 4110-Flood Control Constru.. | | | | | | \$28,000 | \$28,000 |
| Grand Total | | | | | | | \$3,443,000 | \$3,443,000 |

59TH AVE & T-BIRD RD STORM DRAIN

Package Number
FY23-32CIP

Project Type
Drainage

Project Number
CIPDR19079

Project Number: CIPDR19079

Description

Project will construct a storm drain in 59th Avenue between the Thunderbird Road intersection and the Arizona Canal Drainage Channel. It is currently programmed to begin design in FY28.

Justification

Project is identified in the Stormwater Management Plan (SMP) presented to the city and Flood Control District of Maricopa County in July 2011.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|---------|---------|---------|--------------------|--------------------|
| CONSTRUCT | 4110-Flood Control Constru.. | | | | | | \$1,870,000 | \$1,870,000 |
| CONTGNCY | 4110-Flood Control Constru.. | | | | | | \$128,000 | \$128,000 |
| DESIGN | 4110-Flood Control Constru.. | | | | | | \$64,000 | \$64,000 |
| INTRNL CHG | 4110-Flood Control Constru.. | | | | | | \$74,000 | \$74,000 |
| LAND | 4110-Flood Control Constru.. | | | | | | \$24,000 | \$24,000 |
| PUBLIC ART | 4110-Flood Control Constru.. | | | | | | \$19,000 | \$19,000 |
| Grand Total | | | | | | | \$2,179,000 | \$2,179,000 |

DRAINAGE IMP. GLENN DR., 59TH-52ND

Package Number
FY23-32CIP

Project Type
Drainage

Project Number
CIPDR21019

Project Number: CIPDR21019

Description

This project will install storm drainage in Glenn Drive from 59th Avenue to 52nd Avenue, to correct flooding in Glenn Drive, nearby alleys, and in Murphy Park.

Justification

It is anticipated that project costs will be split between the City and the Maricopa County Flood Control District.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|---------|------------------|--------------------|---------|--------------|--------------------|
| CARRYOVER | 4110-Flood Control Constru.. | \$25,000 | | \$0 | \$0 | | | \$25,000 |
| CONSTRUCT | 2160-Other Grants | \$0 | | \$0 | \$1,310,000 | | | \$1,310,000 |
| | 4110-Flood Control Constru.. | \$0 | | \$0 | \$1,805,000 | | | \$1,805,000 |
| DESIGN | 2160-Other Grants | \$0 | | \$286,000 | \$0 | | | \$286,000 |
| | 4110-Flood Control Constru.. | \$0 | | \$429,000 | \$0 | | | \$429,000 |
| INTRNL CHG | 4110-Flood Control Constru.. | \$0 | | \$17,000 | \$69,000 | | | \$86,000 |
| PUBLIC ART | 4110-Flood Control Constru.. | \$0 | | \$0 | \$18,000 | | | \$18,000 |
| Grand Total | | \$25,000 | | \$732,000 | \$3,202,000 | | | \$3,959,000 |

BETHANY HOME SD, 43RD TO 51ST AVE

Package Number
FY23-32CIP

Project Type
Drainage

Project Number
CIPDR21034

Project Number: CIPDR21034

Description

Design and construction of storm drain pipe, inlets, catch basins and other appurtenances in a 1/2 square mile area centered on Bethany Home Road between 43rd Ave. and 51st Ave. Design began in FY21.

Justification

Project is identified in the Storm Water Master plan adopted by the city in 2011. Maricopa County Flood Control District has budgeted to contribute \$4.5 million toward completion of the project.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|--------------------|--------------------|--------------------|---------|--------------|---------------------|
| CARRYOVER | 2160-Other Grants | \$1,900,000 | \$0 | \$0 | \$0 | | | \$1,900,000 |
| | 4110-Flood Control Constru.. | \$1,777,500 | \$0 | \$0 | \$0 | | | \$1,777,500 |
| CONSTRUCT | 2160-Other Grants | \$0 | \$3,347,500 | \$1,500,000 | \$1,000,000 | | | \$5,847,500 |
| | 4110-Flood Control Constru.. | \$0 | \$3,347,500 | \$1,500,000 | \$1,000,000 | | | \$5,847,500 |
| DESIGN | 2160-Other Grants | \$300,000 | \$0 | \$0 | \$0 | | | \$300,000 |
| | 4110-Flood Control Constru.. | \$300,000 | \$0 | \$0 | \$0 | | | \$300,000 |
| INTRNL CHG | 4110-Flood Control Constru.. | \$12,000 | \$127,000 | \$57,000 | \$38,000 | | | \$234,000 |
| LAND | 2160-Other Grants | \$250,000 | \$0 | \$0 | \$0 | | | \$250,000 |
| | 4110-Flood Control Constru.. | \$250,000 | \$0 | \$0 | \$0 | | | \$250,000 |
| PUBLIC ART | 4110-Flood Control Constru.. | \$0 | \$33,000 | \$15,000 | \$10,000 | | | \$58,000 |
| Grand Total | | \$4,789,500 | \$6,855,000 | \$3,072,000 | \$2,048,000 | | | \$16,764,500 |

LOCAL DRAINAGE PROBLEMS

Package Number
FY23-32CIP

Project Type
Drainage

Project Number
CIPDR79004

Project Number: CIPDR79004

Description

Construct localized storm drainage improvements to mitigate drainage and/or flooding issues.

Justification

Ongoing program addressing drainage issues in older neighborhoods and extends existing storm drain systems. The city will request grant contributions from Maricopa County Flood Control District.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$32,072 | \$0 | \$0 | \$0 | \$0 | \$0 | \$32,072 |
| | 2160-Other Grants | \$175,629 | \$0 | \$0 | \$0 | \$0 | \$0 | \$175,629 |
| CONSTRUCT | 1080-General Government C.. | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,000,000 |
| DESIGN | 1080-General Government C.. | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$150,000 | \$300,000 |
| INTRNL CHG | 1080-General Government C.. | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$40,000 | \$85,000 |
| PUBLIC ART | 1080-General Government C.. | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$10,000 | \$20,000 |
| Grand Total | | \$448,701 | \$241,000 | \$241,000 | \$241,000 | \$241,000 | \$1,200,000 | \$2,612,701 |

FY 2023-2032 Capital Improvement Program

**Facility Maintenance
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|--------------|--------------|-------------|-----------|-----------|--------------|--------------|
| CIPFC19016 | GLENDALE OPS CAMPUS-FIELD STAFF BLD | \$772,157 | \$2,768,845 | \$6,270,209 | \$1,703,946 | \$0 | \$0 | \$0 | \$11,515,157 |
| CIPFC19037 | UNDERGROUND STORAGE TANK REPLACE | \$0 | \$665,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$665,000 |
| CIPFC19038 | CITY HALL BUILDING REMODEL | \$866,523 | \$10,000,000 | \$23,973,300 | \$5,000,000 | \$0 | \$0 | \$0 | \$39,839,823 |
| CIPFC19061 | ELECTRICAL SYSTEM RENEWAL | \$0 | \$300,000 | \$70,000 | \$70,000 | \$70,000 | \$70,000 | \$350,000 | \$930,000 |
| CIPFC19062 | ELEVATOR SYSTEM RENEWAL | \$0 | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$325,000 | \$650,000 |
| CIPFC19063 | FIRE PROTECTION RENEWAL | \$0 | \$210,000 | \$240,000 | \$200,000 | \$200,000 | \$200,000 | \$0 | \$1,050,000 |
| CIPFC19064 | SECURITY CAMERA IMPROVEMENTS | \$1,585,098 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,585,098 |
| CIPFC19065 | PLUMBING SYSTEM RENEWAL | \$0 | \$180,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$500,000 | \$1,080,000 |
| CIPFC19068 | ROOFING SYSTEM RENEWAL | \$83,840 | \$565,000 | \$770,000 | \$797,500 | \$770,000 | \$310,000 | \$310,000 | \$3,606,340 |
| CIPFC19071 | HVAC REPAIR/REPLACEMENTS | \$0 | \$710,000 | \$600,000 | \$475,000 | \$290,000 | \$100,000 | \$500,000 | \$2,675,000 |
| CIPFC20023 | ADULT CENTER WEST RENOVATION | \$250,100 | \$1,016,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,266,100 |
| CIPFC21037 | CITY HALL 3RD FLOOR HVAC UNIT | \$49,794 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$49,794 |
| CIPFC21048 | CITY HALL 2ND FLOOR HVAC UNIT | \$44,835 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$44,835 |
| CIPFC22082 | CITY HALL FIRE SYSTEM REPLACEMENT | \$194,471 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$194,471 |
| CIPFC22084 | ROOF REPAIR/REPLACEMENTS | \$382,520 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$382,520 |
| CIPFC22086 | CITY HALL PARKING GARAGE | \$1,484,044 | \$1,000,000 | \$1,588,650 | \$0 | \$0 | \$0 | \$0 | \$4,072,694 |
| CIPFC23028 | FLEET SHOP EQUIPMENT REPLACEMENT | \$0 | \$75,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$75,000 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Facility Maintenance
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|----------------------|
| CIPFC23033 | ADULT CENTER EAST RENOVATION | \$866,896 | \$1,245,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,111,896 |
| CIPFC23034 | AIRPORT MATERIALS LAB RENOVATION | \$139,216 | \$363,509 | \$0 | \$0 | \$0 | \$0 | \$0 | \$502,725 |
| CIPFC23035 | CIVIC CENTER ANNEX RENOVATION | \$134,824 | \$360,026 | \$0 | \$0 | \$0 | \$0 | \$0 | \$494,850 |
| CIPFC23036 | CIVIC CENTER BEAD MUSEUM RENOVATION | \$233,064 | \$889,036 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,122,100 |
| CIPFC23037 | GRPSTC SECOND FLOOR RENOVATION | \$57,596 | \$154,604 | \$0 | \$0 | \$0 | \$0 | \$0 | \$212,200 |
| CIPFC23038 | MEDIA CENTER RENOVATION | \$78,450 | \$337,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$415,450 |
| CIPFC23039 | SINE BLDG 2ND FLOOR EAST RENOVATION | \$44,575 | \$184,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$228,575 |
| CIPFC23040 | SINE BLDG 2ND FLOOR WEST RENOVATION | \$233,925 | \$788,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,021,925 |
| CIPFC23041 | GLENDALE OPS CAMPUS RENOVATION | \$0 | \$0 | \$131,036 | \$1,939,023 | \$3,912,617 | \$1,046,324 | \$0 | \$7,029,000 |
| CIPFC23043 | COUNCIL CHAMBERS | \$500,000 | \$500,000 | \$2,100,000 | \$1,000,000 | \$0 | \$0 | \$0 | \$4,100,000 |
| CIPFC23070 | EXTERIOR BUILDING MAINT/REPAIR | \$0 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$6,500,000 | \$13,000,000 |
| CIPFC70800 | BUILDING MAINTENANCE RESERVE | \$651,725 | \$1,800,000 | \$1,800,000 | \$1,800,000 | \$1,800,000 | \$1,800,000 | \$9,000,000 | \$18,651,725 |
| CIPFC70801 | CAMELBACK RANCH MAINTENANCE RESERVE | \$1,490,406 | \$1,464,049 | \$1,479,599 | \$1,514,549 | \$1,382,849 | \$1,593,499 | \$10,505,095 | \$19,430,046 |
| CIPPK70803 | CAPITAL REPAIR-ARENA | \$153,845 | \$877,648 | \$1,391,121 | \$500,000 | \$500,000 | \$500,000 | \$2,500,000 | \$6,422,614 |
| CIPPK77516 | AMPHITHEATER RENOVATIONS | \$500,000 | \$1,000,000 | \$4,000,000 | \$5,000,000 | \$0 | \$0 | \$0 | \$10,500,000 |
| Grand Total | | \$10,797,904 | \$28,817,717 | \$45,878,915 | \$21,465,018 | \$10,390,466 | \$7,084,823 | \$30,490,095 | \$154,924,938 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Facility Maintenance
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|----------------------|
| 1080-General Government Capital Prj | \$6,396,196 | \$14,551,854 | \$22,417,008 | \$10,380,931 | \$6,477,849 | \$6,038,499 | \$30,490,095 | \$96,752,432 |
| 4020-Hurf Capital Projects | \$0 | \$3,450 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,450 |
| 4030-Transportation Capital Proj | \$300,000 | \$842,793 | \$1,672,608 | \$574,287 | \$1,002,728 | \$0 | \$0 | \$4,392,416 |
| 4060-Government Facilities | \$2,805,058 | \$3,770,436 | \$12,529,434 | \$3,090,312 | \$1,133,518 | \$0 | \$0 | \$23,328,758 |
| 4080-Cultural Facility | \$500,000 | \$1,000,000 | \$4,000,000 | \$5,000,000 | \$0 | \$0 | \$0 | \$10,500,000 |
| 4610-ARPA Capital Projects | \$500,000 | \$7,627,178 | \$2,422,000 | \$0 | \$0 | \$0 | \$0 | \$10,549,178 |
| 6020-Water | \$296,650 | \$989,601 | \$1,963,494 | \$674,162 | \$1,177,115 | \$0 | \$0 | \$5,101,022 |
| 6030-Sewer | \$0 | \$2,322 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,322 |
| 6120-Solid Waste | \$0 | \$30,083 | \$874,371 | \$1,745,326 | \$599,256 | \$1,046,324 | \$0 | \$4,295,360 |
| Grand Total | \$10,797,904 | \$28,817,717 | \$45,878,915 | \$21,465,018 | \$10,390,466 | \$7,084,823 | \$30,490,095 | \$154,924,938 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

GLENDAL OPS CAMPUS-FIELD STAFF BLD

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19016

Project Number: CIPFC19016

Description

This project is for the design and construction of the field staff building located on the operations campus. The building will serve as the primary location for Water Services, Transportation, PFRSE, and Field Operations staff.

Justification

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|--------------------|--------------------|---------|---------|--------------|---------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$300,000 | \$0 | \$0 | | | | \$300,000 |
| | 4060-Government Facilities | \$175,507 | \$0 | \$0 | | | | \$175,507 |
| | 6020-Water | \$296,650 | \$0 | \$0 | | | | \$296,650 |
| CONSTRUCT | 4030-Transportation Capita.. | \$667,699 | \$1,558,060 | \$0 | | | | \$2,225,759 |
| | 4060-Government Facilities | \$754,790 | \$1,761,284 | \$0 | | | | \$2,516,074 |
| | 6020-Water | \$783,821 | \$1,829,026 | \$0 | | | | \$2,612,847 |
| | 6120-Solid Waste | \$0 | \$696,729 | \$1,625,800 | | | | \$2,322,529 |
| DESIGN | 4030-Transportation Capita.. | \$138,144 | \$0 | \$0 | | | | \$138,144 |
| | 4060-Government Facilities | \$156,163 | \$0 | \$0 | | | | \$156,163 |
| | 6020-Water | \$162,170 | \$0 | \$0 | | | | \$162,170 |
| | 6120-Solid Waste | \$0 | \$144,151 | \$0 | | | | \$144,151 |
| INTRNL CHG | 4030-Transportation Capita.. | \$26,515 | \$61,868 | \$0 | | | | \$88,383 |
| | 4060-Government Facilities | \$29,973 | \$69,937 | \$0 | | | | \$99,910 |
| | 6020-Water | \$31,126 | \$72,627 | \$0 | | | | \$103,753 |
| | 6120-Solid Waste | \$0 | \$27,667 | \$64,557 | | | | \$92,224 |
| PUBLIC ART | 4030-Transportation Capita.. | \$5,582 | \$13,024 | \$0 | | | | \$18,606 |
| | 4060-Government Facilities | \$6,310 | \$14,723 | \$0 | | | | \$21,033 |
| | 6020-Water | \$6,552 | \$15,289 | \$0 | | | | \$21,841 |
| | 6120-Solid Waste | \$0 | \$5,824 | \$13,589 | | | | \$19,413 |
| Grand Total | | \$3,541,002 | \$6,270,209 | \$1,703,946 | | | | \$11,515,157 |

UNDERGROUND STORAGE TANK REPLACE

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19037

Project Number: CIPFC19037

Description

This project is for replacement of aging below-ground double-walled vaulted fuel storage tanks located at the Operations Complex, as well as associated piping. The tanks are tested at regular intervals, and are anticipated needing replacement in FY23.

Justification

Fuel sites are essential for the continued operation of the City. All city departments use this fuel site, including Public Safety vehicles, Solid Waste trucks, Transit buses, Water Services vehicles etc.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4060-Government Facilities | \$615,000 | | | | | | \$615,000 |
| DESIGN | 4060-Government Facilities | \$50,000 | | | | | | \$50,000 |
| Grand Total | | \$665,000 | | | | | | \$665,000 |

CITY HALL BUILDING REMODEL

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19038

Project Number: CIPFC19038

Description

This project is to reinvest in the City Hall campus by recreating a fully updated, modernized environment to include a centralized customer service area, enhanced security, and accessible, vibrant and dynamic areas. Restoring the infrastructure and functionality will extend the center for multiple decades. The project will include a new exterior, rebuilding the interior floor by floor, replacing aged infrastructure, and improving the functionality to provide for better service to the community. The design will be refined via future council workshops and will involve multiple phases for continued operations.

Justification

The existing City Hall building was constructed in approximately 1984. The building no longer effectively serve the needs of the organization and the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|---------------------|---------------------|--------------------|---------|---------|--------------|---------------------|
| CARRYOVER | 1080-General Government C.. | \$298,007 | \$0 | \$0 | | | | \$298,007 |
| | 4060-Government Facilities | \$568,516 | \$0 | \$0 | | | | \$568,516 |
| CONSTRUCT | 1080-General Government C.. | \$4,138,189 | \$12,847,810 | \$2,441,681 | | | | \$19,427,680 |
| | 4060-Government Facilities | \$0 | \$8,836,646 | \$2,329,311 | | | | \$11,165,957 |
| | 4610-ARPA Capital Projects | \$1,749,013 | \$1,569,829 | \$0 | | | | \$3,318,842 |
| DESIGN | 4610-ARPA Capital Projects | \$301,236 | \$0 | \$0 | | | | \$301,236 |
| EQUIPMENT | 4610-ARPA Capital Projects | \$3,612,929 | \$252,171 | \$0 | | | | \$3,865,100 |
| INTRNL CHG | 1080-General Government C.. | \$157,251 | \$125,000 | \$92,784 | | | | \$375,035 |
| | 4060-Government Facilities | \$0 | \$125,000 | \$88,514 | | | | \$213,514 |
| PUBLIC ART | 1080-General Government C.. | \$41,382 | \$128,478 | \$24,417 | | | | \$194,277 |
| | 4060-Government Facilities | \$0 | \$88,366 | \$23,293 | | | | \$111,659 |
| Grand Total | | \$10,866,523 | \$23,973,300 | \$5,000,000 | | | | \$39,839,823 |

ELECTRICAL SYSTEM RENEWAL

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19061

Project Number: CIPFC19061

Description

Initial funding to review the City’s existing electrical systems for demand, capacity, and life safety issues. Building assessments will identify priorities based on electrical system conditions and detail repair recommendations.

Justification

Programmed repair/replacement of electrical systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|
| CONSTRUCT | 1080-General Government C.. | \$300,000 | \$70,000 | \$70,000 | \$70,000 | \$70,000 | \$350,000 | \$930,000 |
| Grand Total | | \$300,000 | \$70,000 | \$70,000 | \$70,000 | \$70,000 | \$350,000 | \$930,000 |

ELEVATOR SYSTEM RENEWAL

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19062

Project Number: CIPFC19062

Description

Initial funding to review the City’s existing elevator systems for demand, capacity, and life safety issues. Building assessments will identify priorities based on elevator system conditions and detail repair recommendations.

Justification

Programmed repair/replacement of elevator systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|
| CONSTRUCT | 1080-General Government C.. | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$325,000 | \$650,000 |
| Grand Total | | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$325,000 | \$650,000 |

FIRE PROTECTION RENEWAL

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19063

Project Number: CIPFC19063

Description

This project is to keep fire protection systems, identified as a Tier 1 Infrastructure, in good working order. Capital repairs are needed for a City-wide study, Libraries, Civic Center Campus, Advocacy, and GRPSTC.

Justification

Programmed repair/replacement of fire protection systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|--------------|--------------------|
| CONSTRUCT | 1080-General Government C.. | \$210,000 | \$240,000 | \$200,000 | \$200,000 | \$200,000 | | \$1,050,000 |
| Grand Total | | \$210,000 | \$240,000 | \$200,000 | \$200,000 | \$200,000 | | \$1,050,000 |

SECURITY CAMERA IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19064

Project Number: CIPFC19064

Description

This project is to keep security camera systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed at multiple public safety buildings, City Hall, and buildings on the Glendale Operations Campus. Priorities are based upon building usage (Mission critical are highest tier for this component) and identified need.

Justification

Programmatic repair/replacement of components of security systems will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community, aligning resources with the City’s strategic priorities and the Building Asset Philosophy.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$1,585,098 | | | | | | \$1,585,098 |
| Grand Total | | \$1,585,098 | | | | | | \$1,585,098 |

PLUMBING SYSTEM RENEWAL

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19065

Project Number: CIPFC19065

Description

Initial funding to review the City’s existing plumbing systems for current state and capacity issues. The review will be City-wide. Building assessments will identify priorities based on plumbing system conditions and detail repair recommendations.

Justification

Programmed repair/replacement of plumbing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CONSTRUCT | 1080-General Government C.. | \$180,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$500,000 | \$1,080,000 |
| Grand Total | | \$180,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$500,000 | \$1,080,000 |

ROOFING SYSTEM RENEWAL

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19068

Project Number: CIPFC19068

Description

This project is to keep roofing systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed in multiple locations. Priorities are based on building usage and identified need.

Justification

Programmed repair/replacement of roofing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$83,840 | \$0 | \$0 | \$0 | \$0 | \$0 | \$83,840 |
| CONSTRUCT | 1080-General Government C.. | \$565,000 | \$770,000 | \$797,500 | \$770,000 | \$310,000 | \$310,000 | \$3,522,500 |
| Grand Total | | \$648,840 | \$770,000 | \$797,500 | \$770,000 | \$310,000 | \$310,000 | \$3,606,340 |

HVAC REPAIR/REPLACEMENTS

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC19071

Project Number: CIPFC19071

Description

This project is to keep HVAC systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed at various locations. Priorities are based upon building usage and identified cost.

Justification

Programmed maintenance of HVAC systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CONSTRUCT | 1080-General Government C.. | \$0 | \$0 | \$475,000 | \$290,000 | \$100,000 | \$500,000 | \$1,365,000 |
| | 4610-ARPA Capital Projects | \$710,000 | \$600,000 | \$0 | \$0 | \$0 | \$0 | \$1,310,000 |
| Grand Total | | \$710,000 | \$600,000 | \$475,000 | \$290,000 | \$100,000 | \$500,000 | \$2,675,000 |

ADULT CENTER WEST RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC20023

Project Number: CIPFC20023

Description

Buildout of 8,600 Sq Ft of raw space at the Adult Center 2nd Floor to accommodate the temporary officing of 22 Human Resources and 1 Security Employee. This will include the office/meeting space for 22 employees.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Adult Center 2nd Floor allows for 22 employees to move into a temporary space for the duration of the City Hall construction process.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$161,600 | | | | | | \$161,600 |
| | 4610-ARPA Capital Projects | \$88,500 | | | | | | \$88,500 |
| CONSTRUCT | 1080-General Government C.. | \$513,975 | | | | | | \$513,975 |
| | 4060-Government Facilities | \$121,025 | | | | | | \$121,025 |
| | 4610-ARPA Capital Projects | \$230,784 | | | | | | \$230,784 |
| EQUIPMENT | 4610-ARPA Capital Projects | \$150,216 | | | | | | \$150,216 |
| Grand Total | | \$1,266,100 | | | | | | \$1,266,100 |

CITY HALL 3RD FLOOR HVAC UNIT

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC21037

Project Number: CIPFC21037

Description

This project will replace the air conditioner for the third floor of City Hall.

Justification

The air conditioner and associated mechanical equipment had a recent coolant leak, leaving the unit operating at half of its capacity. Replacement parts are no longer available.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 1080-General Government C.. | \$49,794 | | | | | | \$49,794 |
| Grand Total | | \$49,794 | | | | | | \$49,794 |

CITY HALL 2ND FLOOR HVAC UNIT

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC21048

Project Number: CIPFC21048

Description

Replacement of the main HVAC for the second floor at City Hall.

Justification

The HVAC unit for the second floor of City Hall has exceeded it's expected life cycle and has begun to fail.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 1080-General Government C.. | \$44,835 | | | | | | \$44,835 |
| Grand Total | | \$44,835 | | | | | | \$44,835 |

CITY HALL FIRE SYSTEM REPLACEMENT

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC22082

Project Number: CIPFC22082

Description

This project is to replace the fire alarm system at City Hall.

Justification

The fire alarm system at City Hall needs replacement. The system is unreliable, difficult to service, and is a requirement for occupancy of the building.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4060-Government Facilities | \$194,471 | | | | | | \$194,471 |
| Grand Total | | \$194,471 | | | | | | \$194,471 |

ROOF REPAIR/REPLACEMENTS

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC22084

Project Number: CIPFC22084

Description

This project is to replace roof at various locations including the Glendale Operations Center Buildings A, B, F, N, O, P; Airport Maintenance Building; and Bead Museum.

Justification

These roofs at mission critical locations need replacement to avoid structural damage.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4060-Government Facilities | \$382,520 | | | | | | \$382,520 |
| Grand Total | | \$382,520 | | | | | | \$382,520 |

CITY HALL PARKING GARAGE

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC22086

Project Number: CIPFC22086

Description

This project is to complete critical structural repairs to the City Hall Parking Garage.

Justification

The City Hall Parking Garage requires critical structural repairs to ensure continued safety and structural integrity.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|--------------------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4060-Government Facilities | \$1,484,044 | \$0 | | | | | \$1,484,044 |
| CONSTRUCT | 4060-Government Facilities | \$750,000 | \$1,588,650 | | | | | \$2,338,650 |
| DESIGN | 4060-Government Facilities | \$250,000 | \$0 | | | | | \$250,000 |
| Grand Total | | \$2,484,044 | \$1,588,650 | | | | | \$4,072,694 |

FLEET SHOP EQUIPMENT REPLACEMENT

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23028

Project Number: CIPFC23028

Description

This project is to replace old and failing shop equipment used to service the city’s vehicle fleet. Includes vehicle lifts, tire changer & parts washer.

Justification

Various pieces of equipment are in need of replacement. Having reliable shop equipment reduces downtime and outside contract maintenance costs.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| EQUIPMENT | 1080-General Government C.. | \$28,360 | | | | | | \$28,360 |
| | 4020-Hurf Capital Projects | \$3,450 | | | | | | \$3,450 |
| | 4030-Transportation Capita.. | \$4,853 | | | | | | \$4,853 |
| | 6020-Water | \$5,932 | | | | | | \$5,932 |
| | 6030-Sewer | \$2,322 | | | | | | \$2,322 |
| | 6120-Solid Waste | \$30,083 | | | | | | \$30,083 |
| Grand Total | | \$75,000 | | | | | | \$75,000 |

ADULT CENTER EAST RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23033

Project Number: CIPFC23033

Description

Buildout of 6,000 sq. ft. of raw space at the City of Glendale Adult Center 2nd Floor to accommodate the temporary relocation of 59 Employees. This will include the office/meeting space for 22 employees.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Adult Center 2nd Floor allows the City of Glendale to move 59 employees into a temporary space for the duration of the City Hall construction process.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$773,396 | | | | | | \$773,396 |
| | 4610-ARPA Capital Projects | \$93,500 | | | | | | \$93,500 |
| CONSTRUCT | 1080-General Government C.. | \$638,380 | | | | | | \$638,380 |
| | 4610-ARPA Capital Projects | \$381,000 | | | | | | \$381,000 |
| DESIGN | 1080-General Government C.. | \$41,744 | | | | | | \$41,744 |
| EQUIPMENT | 1080-General Government C.. | \$183,876 | | | | | | \$183,876 |
| Grand Total | | \$2,111,896 | | | | | | \$2,111,896 |

AIRPORT MATERIALS LAB RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23034

Project Number: CIPFC23034

Description

Demolition and Renovation of 2,400 sq. ft. of space at the Airport Materials Lab to accommodate the permanent move of 17 Engineering Inspectors from City Hall.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of the 17 Building Inspectors puts them closer to the bulk of the City’s growth and their work on the West Side of the City.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$69,716 | | | | | | \$69,716 |
| | 4610-ARPA Capital Projects | \$69,500 | | | | | | \$69,500 |
| CONSTRUCT | 1080-General Government C.. | \$291,009 | | | | | | \$291,009 |
| | 4610-ARPA Capital Projects | \$67,500 | | | | | | \$67,500 |
| DESIGN | 4610-ARPA Capital Projects | \$5,000 | | | | | | \$5,000 |
| Grand Total | | \$502,725 | | | | | | \$502,725 |

CIVIC CENTER ANNEX RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23035

Project Number: CIPFC23035

Description

Renovation of 2,500 sq. ft space at the Civic Center Annex to accommodate temporary installation of the One Stop Shop. This includes the front facing setup required for customer service and office space for 37 One Stop Shop employees.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The One Stop Shop concept integrates all City of Glendale forward facing functions under one roof, temporarily, at the Civic Center Annex.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$103,324 | | | | | | \$103,324 |
| | 4610-ARPA Capital Projects | \$31,500 | | | | | | \$31,500 |
| CONSTRUCT | 1080-General Government C.. | \$299,530 | | | | | | \$299,530 |
| | 4610-ARPA Capital Projects | \$4,000 | | | | | | \$4,000 |
| EQUIPMENT | 1080-General Government C.. | \$56,496 | | | | | | \$56,496 |
| Grand Total | | \$494,850 | | | | | | \$494,850 |

CIVIC CENTER BEAD MUSEUM RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23036

Project Number: CIPFC23036

Description

Buildout of 5,000 sq. ft. of raw space at the Civic Center Campus - Bead Museum to accommodate the temporary officing of 57 Employees. This will include the office/meeting space for 57 employees including all HVAC, walls, ceilings, and flooring.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Bead Museum allows the City of Glendale to move 57 employees into a temporary space for the duration of the City Hall construction process.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$142,064 | | | | | | \$142,064 |
| | 4610-ARPA Capital Projects | \$91,000 | | | | | | \$91,000 |
| CONSTRUCT | 1080-General Government C.. | \$178,361 | | | | | | \$178,361 |
| | 4060-Government Facilities | \$311,175 | | | | | | \$311,175 |
| | 4610-ARPA Capital Projects | \$270,932 | | | | | | \$270,932 |
| EQUIPMENT | 4610-ARPA Capital Projects | \$128,568 | | | | | | \$128,568 |
| Grand Total | | \$1,122,100 | | | | | | \$1,122,100 |

GRPSTC SECOND FLOOR RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23037

Project Number: CIPFC23037

Description

Demolition and Renovation of 1,650 sq. ft. of space on the GRPSTC 2nd Floor to accommodate the permanent move of Building Inspectors from City Hall.

Justification

The City Hall Project requires reconsideration of what services should be relocated in the City Hall Building. The relocation of Building Inspectors puts them closer to the bulk of the City's growth and their work on the West Side of the City.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$26,096 | | | | | | \$26,096 |
| | 4610-ARPA Capital Projects | \$31,500 | | | | | | \$31,500 |
| CONSTRUCT | 1080-General Government C.. | \$126,316 | | | | | | \$126,316 |
| | 4610-ARPA Capital Projects | \$4,000 | | | | | | \$4,000 |
| EQUIPMENT | 1080-General Government C.. | \$24,288 | | | | | | \$24,288 |
| Grand Total | | \$212,200 | | | | | | \$212,200 |

MEDIA CENTER RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23038

Project Number: CIPFC23038

Description

Renovation of 2,500 sq. ft. of space at the City of Glendale Media Center to accommodate the temporary relocation of the Executive and Elected officials (4th Floor). This renovation will include office space for 35 employees.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Media Center allows the City of Glendale to move the 4th Floor functions to an executive suite office space that supports their front facing functions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$78,450 | | | | | | \$78,450 |
| CONSTRUCT | 1080-General Government C.. | \$258,460 | | | | | | \$258,460 |
| EQUIPMENT | 1080-General Government C.. | \$78,540 | | | | | | \$78,540 |
| Grand Total | | \$415,450 | | | | | | \$415,450 |

SINE BLDG 2ND FLOOR EAST RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23039

Project Number: CIPFC23039

Description

Completion of renovation of 4,000 sq. ft. of space at the East end of the 2nd Floor of the Sine Building to accommodate the permanent housing of the City Attorney’s Department.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of 11 employees allows for a continuum of service with the City Attorney’s Prosecutor & Code Enforcement, who will be located in Sine Building East.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$44,575 | | | | | | \$44,575 |
| CONSTRUCT | 1080-General Government C.. | \$139,000 | | | | | | \$139,000 |
| EQUIPMENT | 1080-General Government C.. | \$45,000 | | | | | | \$45,000 |
| Grand Total | | \$228,575 | | | | | | \$228,575 |

SINE BLDG 2ND FLOOR WEST RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23040

Project Number: CIPFC23040

Description

Renovation of 4,000 sq. ft. of space at the West end of the 2nd Floor of the Sine Building to accommodate the permanent housing of the Code Enforcement Department. This will include office space for 17 employees tied to the Code Enforcement functions.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of the 17 Code Enforcement Employees allows for a continuum of service with the City Attorney, who will be located in Sine Building 2nd Floor East.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$139,425 | | | | | | \$139,425 |
| | 4610-ARPA Capital Projects | \$94,500 | | | | | | \$94,500 |
| CONSTRUCT | 1080-General Government C.. | \$50,000 | | | | | | \$50,000 |
| | 4060-Government Facilities | \$604,032 | | | | | | \$604,032 |
| | 4610-ARPA Capital Projects | \$12,000 | | | | | | \$12,000 |
| EQUIPMENT | 4060-Government Facilities | \$121,968 | | | | | | \$121,968 |
| Grand Total | | \$1,021,925 | | | | | | \$1,021,925 |

GLENDALE OPS CAMPUS RENOVATION

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23041

Project Number: CIPFC23041

Description

This project is to renovate and demolish the existing buildings at the operations campus for adaptive re-use. Future phases from the current Master Plan such as paving, future fire resources, and carwash replacement are not included nor funded.

Justification

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|------------|------------------------------|---------|----------|-----------|-------------|-----------|--------------|-------------|
| CONSTRUCT | 4030-Transportation Capita.. | | \$0 | \$471,055 | \$956,601 | \$0 | | \$1,427,656 |
| | 4060-Government Facilities | | \$0 | \$532,496 | \$1,081,375 | \$0 | | \$1,613,871 |
| | 6020-Water | | \$0 | \$552,977 | \$1,122,966 | \$0 | | \$1,675,943 |
| | 6120-Solid Waste | | \$0 | \$0 | \$491,535 | \$998,192 | | \$1,489,727 |
| DESIGN | 4030-Transportation Capita.. | | \$39,656 | \$80,513 | \$0 | \$0 | | \$120,169 |
| | 4060-Government Facilities | | \$44,828 | \$91,015 | \$0 | \$0 | | \$135,843 |
| | 6020-Water | | \$46,552 | \$94,515 | \$0 | \$0 | | \$141,067 |
| | 6120-Solid Waste | | \$0 | \$41,380 | \$84,014 | \$0 | | \$125,394 |
| INTRNL CHG | 4030-Transportation Capita.. | | \$0 | \$18,566 | \$37,695 | \$0 | | \$56,261 |
| | 4060-Government Facilities | | \$0 | \$20,988 | \$42,611 | \$0 | | \$63,599 |
| | 6020-Water | | \$0 | \$21,795 | \$44,250 | \$0 | | \$66,045 |
| | 6120-Solid Waste | | \$0 | \$0 | \$19,373 | \$39,333 | | \$58,706 |
| PUBLIC ART | 4030-Transportation Capita.. | | \$0 | \$4,153 | \$8,432 | \$0 | | \$12,585 |
| | 4060-Government Facilities | | \$0 | \$4,695 | \$9,532 | \$0 | | \$14,227 |

COUNCIL CHAMBERS

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23043

Project Number: CIPFC23043

Description

In addition to the exterior/envelope upgrades to City Hall and One-Stop-Shop, the Council Chambers exterior will also be upgraded (including roof replacement) to align with the new envelope of City Hall. Council Chambers interiors will not be part of the modernization project.

Justification

The existing City Hall Campus was constructed in 1984. In order to better serve the community and organization, the City Council Chambers needs to be updated to match the esthetics of the City Hall Building.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|--------------------|--------------------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$500,000 | \$0 | \$0 | | | | \$500,000 |
| CONSTRUCT | 1080-General Government C.. | \$384,452 | \$1,933,000 | \$849,339 | | | | \$3,166,791 |
| CONTGNCY | 1080-General Government C.. | \$0 | \$105,670 | \$101,840 | | | | \$207,510 |
| DESIGN | 1080-General Government C.. | \$93,539 | \$0 | \$0 | | | | \$93,539 |
| INTRNL CHG | 1080-General Government C.. | \$18,164 | \$42,000 | \$40,328 | | | | \$100,492 |
| PUBLIC ART | 1080-General Government C.. | \$3,845 | \$19,330 | \$8,493 | | | | \$31,668 |
| Grand Total | | \$1,000,000 | \$2,100,000 | \$1,000,000 | | | | \$4,100,000 |

EXTERIOR BUILDING MAINT/REPAIR

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC23070

Project Number: CIPFC23070

Description

This project is to provide a dedicated funding source to improve/maintain the exterior look of facilities throughout the city. This came up as a council item of special interest, and it was determined that this program needed to be created to continue to improve the aesthetics of the city overall.

Justification

Improving the look of our facilities aligns with the city’s strategic planning by improving the community experience and maintaining community confidence.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| NONCAPITAL | 1080-General Government C.. | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$6,500,000 | \$13,000,000 |
| Grand Total | | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$1,300,000 | \$6,500,000 | \$13,000,000 |

BUILDING MAINTENANCE RESERVE

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC70800

Project Number: CIPFC70800

Description

This project supports repair of major building components and systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems that have failed.

Justification

Repairing buildings will align resources with the City’s strategic priorities including- reducing long term life cycle costs, protecting public health and safety, and improving service delivery to the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| CARRYOVER | 1080-General Government C.. | \$651,725 | \$0 | \$0 | \$0 | \$0 | \$0 | \$651,725 |
| NONCAPITAL | 1080-General Government C.. | \$1,800,000 | \$1,800,000 | \$1,800,000 | \$1,800,000 | \$1,800,000 | \$9,000,000 | \$18,000,000 |
| Grand Total | | \$2,451,725 | \$1,800,000 | \$1,800,000 | \$1,800,000 | \$1,800,000 | \$9,000,000 | \$18,651,725 |

CAMELBACK RANCH MAINTENANCE RESERVE

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPFC70801

Project Number: CIPFC70801

Description

This project funds the capital repair and or replacement of contractually required components and systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems. Glendale’s Camelback Ranch is a premier public facility.

Justification

Programmatic replacement of capital systems and components of the complex will reduce overall lifecycle costs while aligning resources with the City’s strategic priorities and the Building Asset Philosophy.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| CARRYOVER | 1080-General Government C.. | \$1,490,406 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,490,406 |
| NONCAPITAL | 1080-General Government C.. | \$1,464,049 | \$1,479,599 | \$1,514,549 | \$1,382,849 | \$1,593,499 | \$10,505,095 | \$17,939,640 |
| Grand Total | | \$2,954,455 | \$1,479,599 | \$1,514,549 | \$1,382,849 | \$1,593,499 | \$10,505,095 | \$19,430,046 |

CAPITAL REPAIR-ARENA

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPPK70803

Project Number: CIPPK70803

Description

This project funds the capital repair and or replacement of required components and systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems. Glendale’s Gila River Arena is a premier public facility.

Justification

Programmatic replacement of capital systems and components of the complex will reduce overall lifecycle costs while aligning resources with the City’s strategic priorities and the Building Asset Philosophy.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|--------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$153,845 | \$0 | \$0 | \$0 | \$0 | \$0 | \$153,845 |
| NONCAPITAL | 1080-General Government C.. | \$877,648 | \$1,391,121 | \$500,000 | \$500,000 | \$500,000 | \$2,500,000 | \$6,268,769 |
| Grand Total | | \$1,031,493 | \$1,391,121 | \$500,000 | \$500,000 | \$500,000 | \$2,500,000 | \$6,422,614 |

AMPHITHEATER RENOVATIONS

Package Number
FY23-32CIP

Project Type
Facility Maintenance

Project Number
CIPPK77516

Project Number: CIPPK77516

Description

Renovations of the E Lowell Rogers Amphitheater at City Hall. Design and construction is slated for FY26. Construction includes renovation of basement of Council Chambers. O&M does not include personnel or maintenance of audio-visual equip.

Justification

The Amphitheater does not adequately serve as a performance venue. Much of the equipment & systems are in poor condition & must be replaced. The public experience is poor & does not meet modern accessibility standards.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------|--------------------|--------------------|--------------------|---------|---------|--------------|---------------------|
| CARRYOVER | 4080-Cultural Facility | \$500,000 | \$0 | \$0 | | | | \$500,000 |
| CONSTRUCT | 4080-Cultural Facility | \$182,900 | \$3,200,000 | \$4,600,000 | | | | \$7,982,900 |
| CONTGNCY | 4080-Cultural Facility | \$0 | \$646,400 | \$179,200 | | | | \$825,600 |
| DESIGN | 4080-Cultural Facility | \$778,729 | \$0 | \$0 | | | | \$778,729 |
| INTRNL CHG | 4080-Cultural Facility | \$36,542 | \$121,600 | \$174,800 | | | | \$332,942 |
| PUBLIC ART | 4080-Cultural Facility | \$1,829 | \$32,000 | \$46,000 | | | | \$79,829 |
| Grand Total | | \$1,500,000 | \$4,000,000 | \$5,000,000 | | | | \$10,500,000 |

FY 2023-2032 Capital Improvement Program

**Finance
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------|------------------|---------|---------|---------|---------|---------|--------------|------------------|
| CIPFN21999 | GF PROJECT CONTINGENCY | \$278,335 | | | | | | | \$278,335 |
| Grand Total | | \$278,335 | | | | | | | \$278,335 |

FY 2023-2032 Capital Improvement Program

Finance
Summary by Funding Source

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|------------------|---------|---------|---------|---------|---------|--------------|--------------------|
| 1080-General Government Capital Prj | \$278,335 | | | | | | | \$278,335 |
| Grand Total | \$278,335 | | | | | | | \$278,335 |

GF PROJECT CONTINGENCY

Package Number
FY23-32CIP

Project Type
Finance

Project Number
CIPFN21999

Project Number: CIPFN21999

Description

Project contingency for CIP projects funded with fund balance in the General Fund.

Justification

These projects received Council consensus on October 27, 2020.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$278,335 | | | | | | \$278,335 |
| Grand Total | | \$278,335 | | | | | | \$278,335 |

FY 2023-2032 Capital Improvement Program

**Landfill
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| CIPLF19019 | LANDFILL COMPACTOR REPLACEMENT | \$0 | \$0 | \$0 | \$0 | \$1,768,000 | \$1,874,000 | \$0 | \$3,642,000 |
| CIPLF19024 | BULLDOZER REPLACEMENTS AND REBUILDS | \$1,405,000 | \$1,352,000 | \$0 | \$0 | \$0 | \$1,874,000 | \$2,248,000 | \$6,879,000 |
| CIPLF19025 | NORTH CELL LINER | \$3,944,428 | \$225,000 | \$0 | \$3,771,000 | \$0 | \$280,000 | \$4,659,000 | \$12,879,428 |
| CIPLF19090 | LANDFILL MOTOR GRADER REPLACEMENT | \$0 | \$0 | \$0 | \$665,000 | \$0 | \$0 | \$0 | \$665,000 |
| CIPLF19091 | LANDFILL SCRAPER REPLACEMENT | \$0 | \$0 | \$1,251,000 | \$0 | \$0 | \$0 | \$0 | \$1,251,000 |
| CIPLF20009 | CLOSED LANDFILL | \$30,995 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$30,995 |
| CIPLF21029 | LANDFILL GPS SYSTEM EQUIPMENT | \$0 | \$50,000 | \$0 | \$65,000 | \$0 | \$0 | \$0 | \$115,000 |
| CIPLF21030 | CLOSED LANDFILLS | \$823,777 | \$265,000 | \$75,000 | \$79,500 | \$84,300 | \$90,000 | \$540,000 | \$1,957,577 |
| CIPLF22005 | MRF PROCESS LINE IMPROVEMENTS | \$0 | \$555,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$555,000 |
| CIPLF22006 | SITE PAVING AND MARKINGS | \$0 | \$0 | \$0 | \$229,600 | \$0 | \$0 | \$283,600 | \$513,200 |
| CIPLF78503 | LANDFILL CLOSURE SOUTH | \$362,637 | \$500,000 | \$125,000 | \$150,000 | \$159,000 | \$169,000 | \$640,000 | \$2,105,637 |
| CIPLF78505 | LF NORTH CELL PHASED CONSTRUCTION | \$994,132 | \$2,514,200 | \$2,937,200 | \$0 | \$101,000 | \$4,609,000 | \$0 | \$11,155,532 |
| CIPLF78506 | LANDFILL 4x4 REPLACEMENT TRUCKS | \$0 | \$41,000 | \$0 | \$0 | \$430,000 | \$0 | \$0 | \$471,000 |
| CIPLF78512 | FUEL TANKER REPLACEMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$273,000 | \$273,000 |
| CIPLF78514 | SOLID WASTE INSPECTION TRUCKS | \$65,999 | \$40,000 | \$0 | \$0 | \$0 | \$0 | \$418,000 | \$523,999 |
| CIPLF78522 | LANDFILL WATER PULL/TRUCK | \$0 | \$0 | \$0 | \$0 | \$0 | \$211,000 | \$1,420,000 | \$1,631,000 |
| CIPLF78532 | AUXILIARY EQUIPMENT | \$37,772 | \$550,000 | \$475,000 | \$0 | \$40,000 | \$0 | \$0 | \$1,102,772 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Landfill
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|---------------------|
| CIPLF78534 | STORMWATER CONTROLS | \$883,124 | \$431,320 | \$1,672,000 | \$1,410,000 | \$883,600 | \$1,560,000 | \$0 | \$6,840,044 |
| CIPLF78535 | LANDFILL GAS EXTRACTION SYSTEM | \$443,749 | \$1,010,000 | \$87,000 | \$280,000 | \$310,000 | \$280,000 | \$280,000 | \$2,690,749 |
| Grand Total | | \$8,991,613 | \$7,533,520 | \$6,622,200 | \$6,650,100 | \$3,775,900 | \$10,947,000 | \$10,761,600 | \$55,281,933 |

FY 2023-2032 Capital Improvement Program

**Landfill
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|---------------------|
| 6110-Landfill | \$8,991,613 | \$7,533,520 | \$6,622,200 | \$6,650,100 | \$3,775,900 | \$10,947,000 | \$10,761,600 | \$55,281,933 |
| Grand Total | \$8,991,613 | \$7,533,520 | \$6,622,200 | \$6,650,100 | \$3,775,900 | \$10,947,000 | \$10,761,600 | \$55,281,933 |

LANDFILL COMPACTOR REPLACEMENT

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF19019

Project Number: CIPLF19019

Description

This project provides funding for the rebuild and replacement of the two landfill compactors. Compactors will be replaced or rebuilt on a five year 10,000-hour schedule. Updated costs include current quotes and inflation.

Justification

Compactors are used daily for proper placement & compaction of solid waste & to optimize cover materials. Compactors with GPS systems, maximizes landfill compaction, improves safety, manages airspace & provides compliance.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|---------|--------------------|--------------------|--------------|--------------------|
| VEHICLE | 6110-Landfill | | | | \$1,768,000 | \$1,874,000 | | \$3,642,000 |
| Grand Total | | | | | \$1,768,000 | \$1,874,000 | | \$3,642,000 |

BULLDOZER REPLACEMENTS AND REBUILDS

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF19024

Project Number: CIPLF19024

Description

Rebuild and/or replacement of the three landfill bulldozers. Replacement Plan: D-8 in FY23; the D-6 is scheduled for a complete undercarriage rebuild in the same year. Replacement of D9 in FY27 and the D6 & D8 dozers in FY28-32.

Justification

The landfill has 3 bulldozers, they are used for a multitude of necessary landfill applications and establishing various haul roads for accessibility. Bulldozers maximize landfill operation efficiency and to meet regulatory permit requirements.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|--------------------|--------------------|--------------------|
| CARRYOVER | 6110-Landfill | \$1,405,000 | | | | \$0 | \$0 | \$1,405,000 |
| VEHICLE | 6110-Landfill | \$1,352,000 | | | | \$1,874,000 | \$2,248,000 | \$5,474,000 |
| Grand Total | | \$2,757,000 | | | | \$1,874,000 | \$2,248,000 | \$6,879,000 |

NORTH CELL LINER

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF19025

Project Number: CIPLF19025

Description

Project is for design & construction of the liner for North Cell at the Landfill in accordance with our ADEQ approved permit & design plan. Funding moved from FY26 to FY25 to provide for operational needs and flexibility and increased based upon phase 1 construction costs.

Justification

This liner provides a protective barrier to prevent potential groundwater contamination and is a permit requirement with the Arizona Department of Environmental Quality.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|--------------------|---------|------------------|--------------------|---------------------|
| CARRYOVER | 6110-Landfill | \$3,944,428 | | \$0 | | \$0 | \$0 | \$3,944,428 |
| CONSTRUCT | 6110-Landfill | \$0 | | \$3,598,000 | | \$0 | \$4,445,000 | \$8,043,000 |
| DESIGN | 6110-Landfill | \$225,000 | | \$0 | | \$280,000 | \$0 | \$505,000 |
| INTRNL CHG | 6110-Landfill | \$0 | | \$137,000 | | \$0 | \$169,000 | \$306,000 |
| PUBLIC ART | 6110-Landfill | \$0 | | \$36,000 | | \$0 | \$45,000 | \$81,000 |
| Grand Total | | \$4,169,428 | | \$3,771,000 | | \$280,000 | \$4,659,000 | \$12,879,428 |

LANDFILL MOTOR GRADER REPLACEMENT

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF19090

Project Number: CIPLF19090

Description

This project is for the replacement of the motor grader that is expected to reach the end of its serviceable life in FY 2025. The motor grader is used daily as the landfill is continually expanding and roads need continuous ongoing maintenance.

Justification

The motor grader is the primary asset used to create/maintain temporary roads on the active portion of the LF. It is crucial the LF roadways are maintained for heavy equipment & customer vehicles to allow safe access throughout landfill.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|-----------|---------|---------|--------------|-------------|
| VEHICLE | 6110-Landfill | | | \$665,000 | | | | \$665,000 |
| Grand Total | | | | \$665,000 | | | | \$665,000 |

LANDFILL SCRAPER REPLACEMENT

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF19091

Project Number: CIPLF19091

Description

This project provides for the rebuild and or replacement of the landfill scraper. A replacement is scheduled in FY24 based on usage and estimated life of the scraper, which is evaluated annually.

Justification

The scraper is an essential piece of support equipment that excavates, transports, and stockpiles soil used for covering waste disposed of at the landfill. The scraper effectively enables the City to meet the regulatory requirements of its permit.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|--------------------|---------|---------|---------|--------------|--------------------|
| VEHICLE | 6110-Landfill | | \$1,251,000 | | | | | \$1,251,000 |
| Grand Total | | | \$1,251,000 | | | | | \$1,251,000 |

CLOSED LANDFILL

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF20009

Project Number: CIPLF20009

Description

Closed landfills may need site maintenance from time to time (improvements to grading, drainage, fencing, landscaping and flare station maintenance, etc.). Part of this funding is for work at the closed landfill site located at 103rd Ave. and the Butler Dr. alignment. Funds will replace existing fencing on the south side of the site and provide drainage, grading, landscaping and access improvements.

Justification

Closed landfills may require maintenance from time to time. Improvements can include grading, drainage, fencing, landscaping, and flare station maintenance for example.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 6110-Landfill | \$30,995 | | | | | | \$30,995 |
| Grand Total | | \$30,995 | | | | | | \$30,995 |

LANDFILL GPS SYSTEM EQUIPMENT

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF21029

Project Number: CIPLF21029

Description

GPS systems are utilized on the landfill equipment to assist the operators in developing the landfill per engineering designs and ADEQ approved plans. The units are currently installed in two (2) compactors and the D6 dozer.

Justification

The GPS equipment is critical for managing airspace efficiencies, building access roads, and operator safety.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|-----------------|---------|-----------------|---------|---------|--------------|------------------|
| EQUIPMENT | 6110-Landfill | \$50,000 | | \$65,000 | | | | \$115,000 |
| Grand Total | | \$50,000 | | \$65,000 | | | | \$115,000 |

CLOSED LANDFILLS

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF21030

Project Number: CIPLF21030

Description

This project funds closed landfills that require ongoing maintenance including: grading, drainage, fencing, landscaping, and gas mgmt. Part of this funding is for work at the closed landfill site located at 103rd Ave. and the Butler Dr. alignment.

Justification

Closed landfills may require maintenance from time to time. Improvements can include grading, drainage, fencing, landscaping, and gas management.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|-----------------|-----------------|-----------------|-----------------|------------------|--------------------|
| CARRYOVER | 6110-Landfill | \$823,777 | \$0 | \$0 | \$0 | \$0 | \$0 | \$823,777 |
| CONSTRUCT | 6110-Landfill | \$265,000 | \$75,000 | \$79,500 | \$84,300 | \$90,000 | \$540,000 | \$1,133,800 |
| Grand Total | | \$1,088,777 | \$75,000 | \$79,500 | \$84,300 | \$90,000 | \$540,000 | \$1,957,577 |

MRF PROCESS LINE IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF22005

Project Number: CIPLF22005

Description

The Materials Recovery Facility opened in 2000. The facility has many moving components that have worn over the years. The system needs major renovations/upgrades in order to process incoming materials.

Justification

In FY23, installation of a metering drum will feed the system with a more consistent flow of material creating a better separation rate for sorters. FY23-installation of an optical sorter will improve overall capture rate for different plastics.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 6110-Landfill | \$555,000 | | | | | | \$555,000 |
| Grand Total | | \$555,000 | | | | | | \$555,000 |

SITE PAVING AND MARKINGS

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF22006

Project Number: CIPLF22006

Description

This project funds the Landfill site paving and markings required as a result of repairs to paved surfaces.

Justification

The Transportation Department recommends paved surfaces be maintained on a prescribed schedule. The entrance and roads should be repaired by performing a micro-seal approximately every 7 years.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|------------------|---------|---------|------------------|------------------|
| CONSTRUCT | 6110-Landfill | | | \$200,000 | | | \$247,000 | \$447,000 |
| CONTGNCY | 6110-Landfill | | | \$20,000 | | | \$24,700 | \$44,700 |
| INTRNL CHG | 6110-Landfill | | | \$7,600 | | | \$9,400 | \$17,000 |
| PUBLIC ART | 6110-Landfill | | | \$2,000 | | | \$2,500 | \$4,500 |
| Grand Total | | | | \$229,600 | | | \$283,600 | \$513,200 |

LANDFILL CLOSURE SOUTH

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78503

Project Number: CIPLF78503

Description

Project provides for closure of the south area of the landfill (LF) as its permitted air space nears capacity. Closure of the south area will be ongoing as the north cell is developed.

Justification

Req'd by landfill operating permit w/a final cover system to include: a vegetative layer/compacted soil layer/gas wells & storm water control. Annual slope stability/stormwater retention/erosion control are required to maintain regulatory compliance.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CARRYOVER | 6110-Landfill | \$362,637 | \$0 | \$0 | \$0 | \$0 | \$0 | \$362,637 |
| CONSTRUCT | 6110-Landfill | \$500,000 | \$125,000 | \$150,000 | \$159,000 | \$169,000 | \$640,000 | \$1,743,000 |
| Grand Total | | \$862,637 | \$125,000 | \$150,000 | \$159,000 | \$169,000 | \$640,000 | \$2,105,637 |

LF NORTH CELL PHASED CONSTRUCTION

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78505

Project Number: CIPLF78505

Description

This project is for soil excavation and stockpiling for the North Cell phased construction at the Glendale Municipal Landfill (LF) in accordance with the ADEQ permit and approved design.

Justification

Activity includes stockpiling dirt as required for construction of the North Cell and operation of the South Cell, haul roads, and embankments until final closure, mandated per regulatory agency requirements for continued development of the Landfill.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|--------------------|---------|------------------|--------------------|--------------|---------------------|
| CARRYOVER | 6110-Landfill | \$994,132 | \$0 | | \$0 | \$0 | | \$994,132 |
| CONSTRUCT | 6110-Landfill | \$2,300,000 | \$2,700,000 | | \$0 | \$4,200,000 | | \$9,200,000 |
| DESIGN | 6110-Landfill | \$100,000 | \$100,000 | | \$100,000 | \$200,000 | | \$500,000 |
| INTRNL CHG | 6110-Landfill | \$91,200 | \$110,200 | | \$0 | \$167,000 | | \$368,400 |
| PUBLIC ART | 6110-Landfill | \$23,000 | \$27,000 | | \$1,000 | \$42,000 | | \$93,000 |
| Grand Total | | \$3,508,332 | \$2,937,200 | | \$101,000 | \$4,609,000 | | \$11,155,532 |

LANDFILL 4x4 REPLACEMENT TRUCKS

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78506

Project Number: CIPLF78506

Description

Funding for replacement of trucks used by landfill staff to monitor ops & perform regulatory inspections; to include: FY23-(1)field truck; FY26-(5)trucks total, incl. 3 Field Sup vehicles, 1 mechanic service truck, and 1 flat bed with tommy lift.

Justification

Trucks are critical to transport staff to locations throughout the LF to ensure operations and regulatory compliance is met. Conditions of the landfill require the truck fleet to be replaced at approximately seven to ten years.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|-----------------|---------|---------|------------------|---------|--------------|------------------|
| VEHICLE | 6110-Landfill | \$41,000 | | | \$430,000 | | | \$471,000 |
| Grand Total | | \$41,000 | | | \$430,000 | | | \$471,000 |

FUEL TANKER REPLACEMENT

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78512

Project Number: CIPLF78512

Description

This project will fund the replacement of the landfill fuel tanker truck. This unit was replaced in 2021 and will be evaluated for replacement in 2031.

Justification

The fuel tanker assists in maximizing operational efficiencies and reducing downtime by having a mobile source for refueling on site for large heavy equipment.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|---------|---------|---------|------------------|------------------|
| EQUIPMENT | 6110-Landfill | | | | | | \$273,000 | \$273,000 |
| Grand Total | | | | | | | \$273,000 | \$273,000 |

SOLID WASTE INSPECTION TRUCKS

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78514

Project Number: CIPLF78514

Description

This funding provides for replacement of trucks in the Recycling Division. Currently, there are 7 half-ton extended cab pick-up trucks with lift gates in the SW Management fleet. Truck replacement plan: FY23-(1); FY28-32-(6)

Justification

Trucks enable inspectors to provide quality control by education and mandated inspections of solid waste containers in accordance with city/state/county requirements in order to have a refuse variance of collection.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|---------|---------|---------|---------|------------------|------------------|
| CARRYOVER | 6110-Landfill | \$65,999 | | | | | \$0 | \$65,999 |
| VEHICLE | 6110-Landfill | \$40,000 | | | | | \$418,000 | \$458,000 |
| Grand Total | | \$105,999 | | | | | \$418,000 | \$523,999 |

LANDFILL WATER PULL/TRUCK

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78522

Project Number: CIPLF78522

Description

This project funds the replacement of (1) secondary, 5,000-gallon water truck in FY27; and (1) large primary water pull in FY31.

Justification

The primary water pull is a critical piece of support equipment for reducing dust and maintaining compliance with the existing air quality permit. Upgrading this water pull better prepares the operation for the north cell expansion.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|---------|---------|------------------|--------------------|--------------------|
| VEHICLE | 6110-Landfill | | | | | \$211,000 | \$1,420,000 | \$1,631,000 |
| Grand Total | | | | | | \$211,000 | \$1,420,000 | \$1,631,000 |

AUXILIARY EQUIPMENT

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78532

Project Number: CIPLF78532

Description

Funds replacement of LF aux equip including light towers, air compressors, skid steers, loaders, lube trailer & other units. FY23-soil screening plant, improve tarping system; FY24-vactor, trash pump, skid steer, litter control sleds; FY26- forklift.

Justification

The identified equipment has met or exceeded its serviceable life or is not economical to rebuild. This equipment assists in maintaining critical functions required to maintain LF operations to meet regulatory permit requirements.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|---------|-----------------|---------|--------------|--------------------|
| CARRYOVER | 6110-Landfill | \$37,772 | \$0 | | \$0 | | | \$37,772 |
| EQUIPMENT | 6110-Landfill | \$550,000 | \$475,000 | | \$40,000 | | | \$1,065,000 |
| Grand Total | | \$587,772 | \$475,000 | | \$40,000 | | | \$1,102,772 |

STORMWATER CONTROLS

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78534

Project Number: CIPLF78534

Description

Project funds stormwater controls including berms, culvert down drains, & channels required on the LF footprint as per the approved plans and permits. FY24 design & construction of additional drainage basins to support storm water needs of north cell.

Justification

Construction of stormwater controls is mandated by the landfill’s regulatory permit with Arizona Department of Environmental Quality (ADEQ).

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|--------------------|--------------------|------------------|--------------------|--------------|--------------------|
| CARRYOVER | 6110-Landfill | \$883,124 | \$0 | \$0 | \$0 | \$0 | | \$883,124 |
| CONSTRUCT | 6110-Landfill | \$340,000 | \$1,500,000 | \$1,250,000 | \$700,000 | \$1,250,000 | | \$5,040,000 |
| DESIGN | 6110-Landfill | \$75,000 | \$100,000 | \$100,000 | \$150,000 | \$250,000 | | \$675,000 |
| INTRNL CHG | 6110-Landfill | \$12,920 | \$57,000 | \$47,500 | \$26,600 | \$47,500 | | \$191,520 |
| PUBLIC ART | 6110-Landfill | \$3,400 | \$15,000 | \$12,500 | \$7,000 | \$12,500 | | \$50,400 |
| Grand Total | | \$1,314,444 | \$1,672,000 | \$1,410,000 | \$883,600 | \$1,560,000 | | \$6,840,044 |

LANDFILL GAS EXTRACTION SYSTEM

Package Number
FY23-32CIP

Project Type
Landfill

Project Number
CIPLF78535

Project Number: CIPLF78535

Description

Modifications to the Gas Extraction System includes vertical wellheads, new laterals and horizontal collectors. These items are required to collect landfill gas created from placement of trash.

Justification

As waste is placed and buried it is critical for the LGES to be expanded and modified. These modifications and improvements to the LGES are required to capture the methane and meet the regulatory permit requirements for the landfill.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|-----------------|------------------|------------------|------------------|------------------|--------------------|
| CARRYOVER | 6110-Landfill | \$443,749 | \$0 | \$0 | \$0 | \$0 | \$0 | \$443,749 |
| CONSTRUCT | 6110-Landfill | \$1,010,000 | \$87,000 | \$280,000 | \$310,000 | \$280,000 | \$280,000 | \$2,247,000 |
| Grand Total | | \$1,453,749 | \$87,000 | \$280,000 | \$310,000 | \$280,000 | \$280,000 | \$2,690,749 |

FY 2023-2032 Capital Improvement Program

**Library
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------------|------------------|--------------------|------------------|--------------------|---------------------|--------------------|--------------------|---------------------|
| CIPLB19045 | VELMA TEAGUE LIBRARY RENOVATION | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,400,000 | \$5,400,000 |
| CIPLB19046 | MAIN LIBRARY RENOVATION | \$0 | \$1,308,017 | \$0 | \$5,285,190 | \$6,944,793 | \$0 | \$0 | \$13,538,000 |
| CIPLB19066 | FOOTHILLS LIBRARY RENOVATION | \$225,000 | \$0 | \$0 | \$716,565 | \$3,252,372 | \$4,970,029 | \$0 | \$9,163,966 |
| CIPLB22088 | YUCCA DISTRICT MEETING SPACE STUDY | \$13,106 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,106 |
| CIPLB23029 | HEROES PARK LIBRARY COMMUNITY ROOM | \$0 | \$948,649 | \$751,351 | \$0 | \$0 | \$0 | \$0 | \$1,700,000 |
| Grand Total | | \$238,106 | \$2,256,666 | \$751,351 | \$6,001,755 | \$10,197,165 | \$4,970,029 | \$5,400,000 | \$29,815,072 |

FY 2023-2032 Capital Improvement Program

**Library
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|---------------------------|------------------|--------------------|------------------|--------------------|---------------------|--------------------|--------------------|---------------------|
| 4100-Library Construction | \$225,000 | \$2,256,666 | \$751,351 | \$6,001,755 | \$10,197,165 | \$4,970,029 | \$5,400,000 | \$29,801,966 |
| 4284-2019-DIF Libraries | \$13,106 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,106 |
| Grand Total | \$238,106 | \$2,256,666 | \$751,351 | \$6,001,755 | \$10,197,165 | \$4,970,029 | \$5,400,000 | \$29,815,072 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

VELMA TEAGUE LIBRARY RENOVATION

Package Number
FY23-32CIP

Project Type
Library

Project Number
CIPLB19045

Project Number: CIPLB19045

Description

Library renovation of electrical, plumbing, interior, exterior, HVAC, roof gutters, and improve functionality. Facility conditional assessment and study will refine the project and prioritize needs.

Justification

This library needs renovation to better service the needs of the community. It is anticipated that the assessment will indicate substantial building infrastructure needs. This project will help establish libraries of the future.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|---------|---------|---------|--------------------|--------------------|
| CONSTRUCT | 4100-Library Construction | | | | | | \$5,000,000 | \$5,000,000 |
| DESIGN | 4100-Library Construction | | | | | | \$400,000 | \$400,000 |
| Grand Total | | | | | | | \$5,400,000 | \$5,400,000 |

MAIN LIBRARY RENOVATION

Package Number
FY23-32CIP

Project Type
Library

Project Number
CIPLB19046

Project Number: CIPLB19046

Description

This project is to renew all building systems, including interior renewal and functional remodeling, roofing, HVAC, ADA, and plumbing. Equipment and technology updates are also included.

Justification

The library was built in 1987. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|--------------------|---------|--------------------|--------------------|---------|--------------|---------------------|
| CONSTRUCT | 4100-Library Construction | \$0 | | \$3,594,362 | \$4,723,028 | | | \$8,317,390 |
| CONTGNCY | 4100-Library Construction | \$0 | | \$359,436 | \$472,303 | | | \$831,739 |
| DESIGN | 4100-Library Construction | \$130,802 | | \$408,344 | \$536,569 | | | \$1,075,715 |
| EQUIPMENT | 4100-Library Construction | \$1,177,215 | | \$628,779 | \$826,221 | | | \$2,632,215 |
| INTRNL CHG | 4100-Library Construction | \$0 | | \$178,378 | \$234,390 | | | \$412,768 |
| NONCAPITAL | 4100-Library Construction | \$0 | | \$79,948 | \$105,052 | | | \$185,000 |
| PUBLIC ART | 4100-Library Construction | \$0 | | \$35,943 | \$47,230 | | | \$83,173 |
| Grand Total | | \$1,308,017 | | \$5,285,190 | \$6,944,793 | | | \$13,538,000 |

FOOTHILLS LIBRARY RENOVATION

Package Number
FY23-32CIP

Project Type
Library

Project Number
CIPLB19066

Project Number: CIPLB19066

Description

Renovation and updating of Foothills Library to major building systems, modernization of the functions, technology, and equipment. Cost will be refined as assessment is conducted.

Justification

The library was built in 1999. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|------------------|---------|------------------|--------------------|--------------------|--------------|--------------------|
| CARRYOVER | 4100-Library Construction | \$225,000 | | \$0 | \$0 | \$0 | | \$225,000 |
| CONSTRUCT | 4100-Library Construction | \$0 | | \$0 | \$225,000 | \$4,970,029 | | \$5,195,029 |
| CONTGNCY | 4100-Library Construction | \$0 | | \$0 | \$1,373,103 | \$0 | | \$1,373,103 |
| DESIGN | 4100-Library Construction | \$0 | | \$716,565 | \$420,840 | \$0 | | \$1,137,405 |
| EQUIPMENT | 4100-Library Construction | \$0 | | \$0 | \$730,000 | \$0 | | \$730,000 |
| INTRNL CHG | 4100-Library Construction | \$0 | | \$0 | \$334,798 | \$0 | | \$334,798 |
| NONCAPITAL | 4100-Library Construction | \$0 | | \$0 | \$100,000 | \$0 | | \$100,000 |
| PUBLIC ART | 4100-Library Construction | \$0 | | \$0 | \$68,631 | \$0 | | \$68,631 |
| Grand Total | | \$225,000 | | \$716,565 | \$3,252,372 | \$4,970,029 | | \$9,163,966 |

YUCCA DISTRICT MEETING SPACE STUDY

Package Number
FY23-32CIP

Project Type
Library

Project Number
CIPLB22088

Project Number: CIPLB22088

Description

Study to assess current meeting space in Yucca district, to determine if additional space is needed to meet community needs.

Justification

Meeting space in Yucca district is limited. Study will determine if additional space needs to be added to Heroes Regional Park Library or other designated location.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 4284-2019-DIF Libraries | \$13,106 | | | | | | \$13,106 |
| Grand Total | | \$13,106 | | | | | | \$13,106 |

HEROES PARK LIBRARY COMMUNITY ROOM

Package Number
FY23-32CIP

Project Type
Library

Project Number
CIPLB23029

Project Number: CIPLB23029

Description

New community room expansion, with flexible seating that accommodates approximately 75 seats. The addition is planned to be on the north side of the existing 7,515 sq. ft. library, allowing for future expansion.

Justification

Library was planned for expansion due to frequent use of limited meeting space and demand for larger groups. This project funds meeting room space per study.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|------------------|------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4100-Library Construction | \$751,351 | \$563,649 | | | | | \$1,315,000 |
| CONTGNCY | 4100-Library Construction | \$21,225 | \$84,900 | | | | | \$106,125 |
| DESIGN | 4100-Library Construction | \$150,373 | \$0 | | | | | \$150,373 |
| EQUIPMENT | 4100-Library Construction | \$10,000 | \$40,000 | | | | | \$50,000 |
| INTRNL CHG | 4100-Library Construction | \$11,570 | \$46,282 | | | | | \$57,852 |
| NONCAPITAL | 4100-Library Construction | \$1,500 | \$6,000 | | | | | \$7,500 |
| PUBLIC ART | 4100-Library Construction | \$2,630 | \$10,520 | | | | | \$13,150 |
| Grand Total | | \$948,649 | \$751,351 | | | | | \$1,700,000 |

FY 2023-2032 Capital Improvement Program

**Parking Lots
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|-------------|
| CIPPL19059 | RENEW PARKING GARAGES / LOTS | | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,000,000 |
| Grand Total | | | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,000,000 |

FY 2023-2032 Capital Improvement Program

Parking Lots
Summary by Funding Source

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|-----------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| 1080-General Government Capital Prj | | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,000,000 |
| Grand Total | | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,000,000 |

RENEW PARKING GARAGES / LOTS

Package Number
FY23-32CIP

Project Type
Parking Lots

Project Number
CIPPL19059

Project Number: CIPPL19059

Description

Project is to repair existing parking garages & parking lots across the city. Business-critical building lots & garages are highest priority. FY23 funding for asphalt repair, crack seal & seal coating for lots at the Main Library & Adult Center.

Justification

Programmatic repair/renewal of parking lots will reduce long term life cycle costs, reduce safety concerns, improve the city's brand/image and enable provision of service delivery to the community, aligning resources with the City's strategic priorities and the Building Asset Philosophy.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CONSTRUCT | 1080-General Government C.. | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,000,000 |
| Grand Total | | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,000,000 |

FY 2023-2032 Capital Improvement Program

**Parks
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|-----------|-------------|-------------|-------------|--------------|--------------|
| CIPPK19008 | SAHUARO RANCH PARK IMPROVEMENTS | \$1,723,149 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,723,149 |
| CIPPK19032 | PARK GROUND AND IRRIGATION | \$109,798 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$109,798 |
| CIPPK19033 | PARK LIGHTING | \$63,470 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$63,470 |
| CIPPK19034 | PARK INFRASTRUCTURE IMPROVEMENTS | \$0 | \$0 | \$0 | \$4,550,000 | \$7,840,000 | \$5,600,000 | \$0 | \$17,990,000 |
| CIPPK19036 | HEROES REGIONAL PARK LAKE | \$1,496,993 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,496,993 |
| CIPPK19077 | THUNDERBIRD CONSV. PARK IMPS | \$999,853 | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | \$6,629,200 | \$11,629,053 |
| CIPPK21033 | HEROES REGIONAL PARK BUILD OUT | \$0 | \$425,580 | \$0 | \$0 | \$0 | \$0 | \$46,400,000 | \$46,825,580 |
| CIPPK21038 | COMMUNITY CENTER UPGRADES | \$4,202,445 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,202,445 |
| CIPPK21039 | FRAC UPGRADES | \$341,499 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$341,499 |
| CIPPK21040 | ADULT CENTER IMPROVEMENTS | \$35,713 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$35,713 |
| CIPPK21041 | ROSE LANE POOL IMPROVEMENTS | \$191,537 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$191,537 |
| CIPPK21042 | PARK RESTROOM REPLACEMENT | \$1,067,292 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,067,292 |
| CIPPK21054 | PLAYGROUND EQUIP. AT FOOTHILLS PARK | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$300,000 |
| CIPPK22007 | ROSE LANE PARK IMPROVEMENTS | \$933,140 | \$924,570 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,857,710 |
| CIPPK22008 | BONSALL PARK IMPROVEMENTS | \$399,393 | \$0 | \$879,000 | \$0 | \$0 | \$0 | \$0 | \$1,278,393 |
| CIPPK22009 | ACOMA PARK IMPROVEMENTS | \$420,861 | \$0 | \$139,900 | \$0 | \$0 | \$0 | \$0 | \$560,761 |
| CIPPK22010 | MONDO PARK IMPROVEMENTS | \$175,171 | \$0 | \$15,400 | \$0 | \$0 | \$0 | \$0 | \$190,571 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Parks
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|------------------------------------|-----------|-----------|-------------|-----------|-----------|---------|--------------|-------------|
| CIPPK22011 | MARY SILVA PARK IMPROVEMENTS | \$150,000 | \$146,935 | \$115,985 | \$0 | \$0 | \$0 | \$0 | \$412,920 |
| CIPPK22012 | HIDDEN MEADOW PARK IMPROVEMENTS | \$150,000 | \$141,070 | \$0 | \$0 | \$0 | \$0 | \$0 | \$291,070 |
| CIPPK22013 | HERITAGE PARK IMPROVEMENTS | \$150,000 | \$10,000 | \$14,920 | \$0 | \$0 | \$0 | \$0 | \$174,920 |
| CIPPK22014 | HILLCREST PARK IMPROVEMENTS | \$150,000 | \$92,210 | \$0 | \$0 | \$0 | \$0 | \$0 | \$242,210 |
| CIPPK22015 | NEW WORLD PARK IMPROVEMENTS | \$150,000 | \$0 | \$1,241,801 | \$0 | \$0 | \$0 | \$0 | \$1,391,801 |
| CIPPK22016 | MISSION PARK IMPROVEMENTS | \$0 | \$0 | \$576,112 | \$125,000 | \$0 | \$0 | \$0 | \$701,112 |
| CIPPK22017 | O'NEIL PARK IMPROVEMENTS | \$0 | \$0 | \$1,082,016 | \$0 | \$0 | \$0 | \$0 | \$1,082,016 |
| CIPPK22018 | MONTARA PARK IMPROVEMENTS | \$150,000 | \$0 | \$299,750 | \$0 | \$0 | \$0 | \$0 | \$449,750 |
| CIPPK22019 | CARMEL PARK IMPROVEMENTS | \$0 | \$228,500 | \$281,580 | \$0 | \$0 | \$0 | \$0 | \$510,080 |
| CIPPK22020 | DELICAS PARK IMPROVEMENTS | \$0 | \$339,820 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$359,820 |
| CIPPK22021 | LIONS PARK IMPROVEMENTS | \$0 | \$125,000 | \$0 | \$46,710 | \$0 | \$0 | \$0 | \$171,710 |
| CIPPK22022 | COUNTRY GABLES PARK IMPROVEMENTS | \$0 | \$150,000 | \$0 | \$62,328 | \$0 | \$0 | \$0 | \$212,328 |
| CIPPK22023 | SUNNYSIDE PARK IMPROVEMENTS | \$0 | \$150,000 | \$87,500 | \$347,220 | \$0 | \$0 | \$0 | \$584,720 |
| CIPPK22024 | TARRINGTON RANCH PARK IMPROVEMENTS | \$0 | \$0 | \$40,000 | \$238,230 | \$0 | \$0 | \$0 | \$278,230 |
| CIPPK22025 | FOOTHILLS PARK IMPROVEMENTS | \$0 | \$0 | \$0 | \$841,645 | \$0 | \$0 | \$0 | \$841,645 |
| CIPPK22026 | NORTHERN HORIZON PARK IMPROVEMENTS | \$150,000 | \$0 | \$0 | \$0 | \$766,520 | \$0 | \$0 | \$916,520 |
| CIPPK22027 | MYRTLE PARK IMPROVEMENTS | \$0 | \$39,500 | \$0 | \$0 | \$47,870 | \$0 | \$0 | \$87,370 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Parks
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|-------------|-------------|-----------|---------|--------------|-------------|
| CIPPK22028 | CLAVELITO PARK IMPROVEMENTS | \$0 | \$125,000 | \$0 | \$0 | \$144,260 | \$0 | \$0 | \$269,260 |
| CIPPK22029 | BUTLER PARK IMPROVEMENTS | \$0 | \$0 | \$58,000 | \$0 | \$284,940 | \$0 | \$0 | \$342,940 |
| CIPPK22030 | CHOLLA PARK IMPROVEMENTS | \$0 | \$0 | \$60,000 | \$0 | \$284,900 | \$0 | \$0 | \$344,900 |
| CIPPK22031 | SIERRA VERDE PARK IMPROVEMENTS | \$0 | \$0 | \$139,200 | \$0 | \$252,660 | \$0 | \$0 | \$391,860 |
| CIPPK22032 | SKUNK CREEK LINEAR TRAIL | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$1,000,000 |
| CIPPK22033 | GRAND CANAL LINEAR PARK IMPROVEMENT | \$0 | \$1,000,000 | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 |
| CIPPK22034 | THUNDERBIRD PASEO IMPROVEMENTS | \$0 | \$0 | \$1,000,000 | \$4,125,000 | \$0 | \$0 | \$0 | \$5,125,000 |
| CIPPK22035 | MID-CITY SPLASH PAD | \$1,207,365 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,207,365 |
| CIPPK22036 | NEW RIVER TRAIL IMPROVEMENTS | \$0 | \$0 | \$552,489 | \$0 | \$0 | \$0 | \$0 | \$552,489 |
| CIPPK22093 | SAHUARO RANCH PK DRAINAGE/GRADING | \$6,413 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,413 |
| CIPPK22096 | SAHUARO RANCH SPLASH PAD | \$1,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,500,000 |
| CIPPK22097 | SIERRA VERDE SPLASH PAD | \$1,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,500,000 |
| CIPPK22098 | SMALL SPLASH PAD A | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 |
| CIPPK22099 | SMALL SPLASH PAD B | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 |
| CIPPK22100 | SMALL SPLASH PAD C | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 |
| CIPPK22101 | HEROES REGIONAL PARK BALLFIELDS | \$1,700,000 | \$5,800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,500,000 |
| CIPPK22102 | HEROES REGIONAL PARK SPLASH PAD | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

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FY 2023-2032 Capital Improvement Program

**Parks
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-----------------------------------|-----------|-----------|-------------|-------------|-------------|-----------|--------------|-------------|
| CIPPK22103 | SYCAMORE GROVE SPLASH PAD | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| CIPPK22104 | 75TH / CAMELBACK SPLASH PAD | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 |
| CIPPK22111 | BONSALL NORTH PARK IRRIGATION | \$697,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$697,000 |
| CIPPK22112 | SUNSET PALMS PARK IRRIGATION | \$697,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$697,000 |
| CIPPK22113 | HILLCREST PARK IRRIGATION | \$697,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$697,000 |
| CIPPK22117 | GLENDALE COMMUNITY CENTER FIBER | \$170,784 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$170,784 |
| CIPPK22118 | O'NEIL RECREATION CENTER FIBER | \$187,789 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$187,789 |
| CIPPK22119 | ROSE LANE RECREATION CENTER FIBER | \$355,806 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$355,806 |
| CIPPK23004 | PLAZA ROSA PARK IMPROVEMENTS | \$0 | \$0 | \$0 | \$0 | \$0 | \$143,699 | \$0 | \$143,699 |
| CIPPK23005 | KINGS PARK IMPROVEMENTS | \$0 | \$0 | \$0 | \$0 | \$0 | \$716,900 | \$0 | \$716,900 |
| CIPPK23006 | DESERT VALLEY PARK IMPROVEMENTS | \$0 | \$0 | \$0 | \$0 | \$0 | \$887,400 | \$0 | \$887,400 |
| CIPPK23007 | DESERT ROSE PARK IMPROVEMENTS | \$0 | \$0 | \$0 | \$0 | \$0 | \$856,700 | \$0 | \$856,700 |
| CIPPK23024 | SANDS PARK IMPROVEMENTS | \$0 | \$256,420 | \$145,000 | \$0 | \$0 | \$0 | \$0 | \$401,420 |
| CIPPK23025 | PASEO RACQUET SPORTS | \$0 | \$450,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$450,000 |
| CIPPK23026 | PASEO SPORTS COMPLEX | \$0 | \$925,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$925,000 |
| CIPPK23027 | CHAPPARAL PARK IMPROVEMENTS | \$0 | \$0 | \$1,121,722 | \$0 | \$0 | \$0 | \$0 | \$1,121,722 |
| CIPPK23044 | MURPHY PARK | \$250,000 | \$250,000 | \$0 | \$1,000,000 | \$3,000,000 | \$0 | \$0 | \$4,500,000 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Parks
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|----------------------|
| CIPPK23059 | BICENTENNIAL PARK PLAYGROUND | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 |
| CIPPK23060 | DESERT MIRAGE PLAYGROUND | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 |
| CIPPK23064 | SAHUARO RANCH PARK LED LIGHTING | \$0 | \$700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$700,000 |
| CIPPK23065 | DESERT MIRAGE PARK IRRIGATION | \$0 | \$458,211 | \$0 | \$0 | \$0 | \$0 | \$0 | \$458,211 |
| CIPPK23066 | DISCOVERY PARK IRRIGATION | \$0 | \$339,210 | \$0 | \$0 | \$0 | \$0 | \$0 | \$339,210 |
| CIPPK23067 | NEW WORLD PARK IRRIGATION | \$0 | \$697,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$697,000 |
| CIPPK70546 | SAHUARO RANCH PK MASTER PLAN | \$121,824 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$121,824 |
| CIPPK72808 | THUNDERBIRD PARK IMPROVEMENTS | \$46,827 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$46,827 |
| CIPPK73576 | FOOTHILLS PARK PICKLEBALL COURTS | \$21,832 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$21,832 |
| Grand Total | | \$24,969,954 | \$18,074,026 | \$11,870,375 | \$12,336,133 | \$12,621,150 | \$8,204,699 | \$53,029,200 | \$141,105,537 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Parks
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|----------------------|
| 1080-General Government Capital Prj | \$7,893,723 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,893,723 |
| 4050-Parks Construction | \$3,832,633 | \$3,929,605 | \$6,317,886 | \$7,211,133 | \$12,621,150 | \$8,204,699 | \$46,400,000 | \$88,517,106 |
| 4080-Cultural Facility | \$112,342 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$112,342 |
| 4090-Open Space/Trail Construction | \$1,046,680 | \$5,000,000 | \$5,000,000 | \$5,125,000 | \$0 | \$0 | \$6,629,200 | \$22,800,880 |
| 4325-2014-DIF Parks & Rec | \$1,137,073 | \$0 | \$552,489 | \$0 | \$0 | \$0 | \$0 | \$1,689,562 |
| 4365-2012-DIF Parks & Rec | \$92,124 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$92,124 |
| 4610-ARPA Capital Projects | \$10,855,379 | \$9,144,421 | \$0 | \$0 | \$0 | \$0 | \$0 | \$19,999,800 |
| Grand Total | \$24,969,954 | \$18,074,026 | \$11,870,375 | \$12,336,133 | \$12,621,150 | \$8,204,699 | \$53,029,200 | \$141,105,537 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

SAHUARO RANCH PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK19008

Project Number: CIPPK19008

Description

Project for improvements at Sahuaro Ranch Park. Improvements will include new LED lighting, new air conditioning units for historical buildings, and the renovation of the grand ramada.

Justification

Replacement and renovation of historic infrastructure to address priority items identified in the assessment recommendations.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$1,723,149 | | | | | | \$1,723,149 |
| Grand Total | | \$1,723,149 | | | | | | \$1,723,149 |

PARK GROUND AND IRRIGATION

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK19032

Project Number: CIPPK19032

Description

This is phase one of replacing aging irrigation in selected parks. Items could include controllers, valves, main line and lateral pipe, spray head, drip and rain/flow sensors. The system will be operated with Bluetooth and satellite based technology.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4050-Parks Construction | \$109,798 | | | | | | \$109,798 |
| Grand Total | | \$109,798 | | | | | | \$109,798 |

PARK LIGHTING

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK19033

Project Number: CIPPK19033

Description

This is phase one of replacing aging lighting in selected parks. Items could include security, site parking, field lighting and electrical service section, panels, wiring and conduit.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 4050-Parks Construction | \$63,470 | | | | | | \$63,470 |
| Grand Total | | \$63,470 | | | | | | \$63,470 |

PARK INFRASTRUCTURE IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK19034

Project Number: CIPPK19034

Description

This project addresses the needs in park infrastructure improvements by renovating up to two thirds of the parks not currently covered in the CIP.

Justification

As improvements are made and tracked in assets management future lifecycle cost and replacement decisions can be made, funding in a future bond program would be needed for this.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|---------|--------------------|--------------------|--------------------|--------------|---------------------|
| CONSTRUCT | 4050-Parks Construction | | | \$4,550,000 | \$7,840,000 | \$5,600,000 | | \$17,990,000 |
| Grand Total | | | | \$4,550,000 | \$7,840,000 | \$5,600,000 | | \$17,990,000 |

HEROES REGIONAL PARK LAKE

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK19036

Project Number: CIPPK19036

Description

This project is for the construction of an urban lake at Heroes Regional Park. The originally approved concept is for an urban lake sized to provide the necessary pumping and irrigation system needs for the proposed turf and landscaping throughout the park and provide storage capacity. The lake would be part of the Urban Fishing Program. An analysis of current lake requirements is underway to determine phasing the design and construction.

Justification

This project is for the phased design and construction of the Heroes Regional Park Lake per the originally approved 2005 Design Concept Report.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$32,088 | | | | | | \$32,088 |
| | 4050-Parks Construction | \$1,464,905 | | | | | | \$1,464,905 |
| Grand Total | | \$1,496,993 | | | | | | \$1,496,993 |

THUNDERBIRD CONSV. PARK IMPS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK19077

Project Number: CIPPK19077

Description

This project addresses key items developed through public input for the 2011 Glendale Parks and Recreation Master Plan Update. This request is for replacement of aging infrastructure at Thunderbird Conservation Park including repair of existing trails. and replacement/addition of restrooms, ramadas, parking spaces, and roadways.

Justification

This project meets important elements of the master plan including Care of Infrastructure.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|---------|---------|---------|---------|--------------------|---------------------|
| CARRYOVER | 4090-Open Space/Trail Cons.. | \$999,853 | | | | | \$0 | \$999,853 |
| CONSTRUCT | 4090-Open Space/Trail Cons.. | \$3,260,000 | | | | | \$5,659,200 | \$8,919,200 |
| DESIGN | 4090-Open Space/Trail Cons.. | \$500,000 | | | | | \$660,000 | \$1,160,000 |
| INTRNL CHG | 4090-Open Space/Trail Cons.. | \$190,000 | | | | | \$250,000 | \$440,000 |
| PUBLIC ART | 4090-Open Space/Trail Cons.. | \$50,000 | | | | | \$60,000 | \$110,000 |
| Grand Total | | \$4,999,853 | | | | | \$6,629,200 | \$11,629,053 |

HEROES REGIONAL PARK BUILD OUT

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK21033

Project Number: CIPPK21033

Description

This project is for the build out of the remaining amenities at Heroes Regional Park per the previously approved design concept plan to include: recreation and aquatics center, lighted soccer and baseball/softball fields, turf and irrigation system, parking, walkways, fencing, security lighting and related park amenities.

Justification

This project is for the completion of the improvements at Heroes Regional Park per the originally approved 2005 design Concept Report.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|---------|---------|---------|---------|---------------------|---------------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | | | | | \$38,000,000 | \$38,000,000 |
| CONTGNCY | 4050-Parks Construction | \$0 | | | | | \$3,500,000 | \$3,500,000 |
| DESIGN | 4050-Parks Construction | \$0 | | | | | \$3,000,000 | \$3,000,000 |
| EQUIPMENT | 4050-Parks Construction | \$425,580 | | | | | \$0 | \$425,580 |
| INTRNL CHG | 4050-Parks Construction | \$0 | | | | | \$1,500,000 | \$1,500,000 |
| PUBLIC ART | 4050-Parks Construction | \$0 | | | | | \$400,000 | \$400,000 |
| Grand Total | | \$425,580 | | | | | \$46,400,000 | \$46,825,580 |

COMMUNITY CENTER UPGRADES

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK21038

Project Number: CIPPK21038

Description

This project will provide repairs and replacement of critical components at the three Community Centers: Glendale, Rose Lane, and O’Neil.

Justification

City Staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$4,202,445 | | | | | | \$4,202,445 |
| Grand Total | | \$4,202,445 | | | | | | \$4,202,445 |

FRAC UPGRADES

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK21039

Project Number: CIPPK21039

Description

This project includes renovation/replacement of multiple critical components of the Foothills Recreation and Aquatics Center (FRAC) to include: building updates and replacement of aquatic equipment.

Justification

City staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$341,499 | | | | | | \$341,499 |
| Grand Total | | \$341,499 | | | | | | \$341,499 |

ADULT CENTER IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK21040

Project Number: CIPPK21040

Description

This project will rehabilitate the entryway of the Glendale Adult Center.

Justification

City staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 1080-General Government C.. | \$35,713 | | | | | | \$35,713 |
| Grand Total | | \$35,713 | | | | | | \$35,713 |

ROSE LANE POOL IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK21041

Project Number: CIPPK21041

Description

This project will re-plaster two swimming pools at Rose Lane, restore the water features, replace aged pool equipment.

Justification

City staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$191,537 | | | | | | \$191,537 |
| Grand Total | | \$191,537 | | | | | | \$191,537 |

PARK RESTROOM REPLACEMENT

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK21042

Project Number: CIPPK21042

Description

This project involves the replacement of the public restrooms at three city parks: Bonsall, O’Neil, and Thunderbird-Paseo to provide four unisex restrooms in a single modular unit at these locations.

Justification

City staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 1080-General Government C.. | \$1,067,292 | | | | | | \$1,067,292 |
| Grand Total | | \$1,067,292 | | | | | | \$1,067,292 |

PLAYGROUND EQUIP. AT FOOTHILLS PARK

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK21054

Project Number: CIPPK21054

Description

Replace (2) playgrounds with shade.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 1080-General Government C.. | \$300,000 | | | | | | \$300,000 |
| Grand Total | | \$300,000 | | | | | | \$300,000 |

ROSE LANE PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22007

Project Number: CIPPK22007

Description

This project is for improvements at Rose Lane Park. The improvements will include improved irrigation, court resurfacing and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4050-Parks Construction | \$933,140 | | | | | | \$933,140 |
| EQUIPMENT | 4050-Parks Construction | \$924,570 | | | | | | \$924,570 |
| Grand Total | | \$1,857,710 | | | | | | \$1,857,710 |

BONSALL PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22008

Project Number: CIPPK22008

Description

This project is for improvements at Bonsall Park. The improvements will include improved irrigation, court resurfacing and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|------------------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4050-Parks Construction | \$399,393 | \$0 | | | | | \$399,393 |
| EQUIPMENT | 4050-Parks Construction | \$0 | \$879,000 | | | | | \$879,000 |
| Grand Total | | \$399,393 | \$879,000 | | | | | \$1,278,393 |

ACOMA PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22009

Project Number: CIPPK22009

Description

This project is for park improvements at Acoma Park. The improvements will include improved irrigation, court resurfacing and a new play structure. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4050-Parks Construction | \$420,861 | \$0 | | | | | \$420,861 |
| EQUIPMENT | 4050-Parks Construction | \$0 | \$139,900 | | | | | \$139,900 |
| Grand Total | | \$420,861 | \$139,900 | | | | | \$560,761 |

MONDO PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22010

Project Number: CIPPK22010

Description

This project is for improvements at Mondo Park. The improvements will include improved lighting and a new play structure. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|-----------------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4050-Parks Construction | \$175,171 | \$0 | | | | | \$175,171 |
| EQUIPMENT | 4050-Parks Construction | \$0 | \$15,400 | | | | | \$15,400 |
| Grand Total | | \$175,171 | \$15,400 | | | | | \$190,571 |

MARY SILVA PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22011

Project Number: CIPPK22011

Description

This project is for improvements at Mary Silva Park. The improvements will include park lighting and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$150,000 | \$0 | | | | | \$150,000 |
| CONSTRUCT | 4050-Parks Construction | \$84,447 | \$115,985 | | | | | \$200,432 |
| CONTGNCY | 4050-Parks Construction | \$11,229 | \$0 | | | | | \$11,229 |
| DESIGN | 4050-Parks Construction | \$11,229 | \$0 | | | | | \$11,229 |
| EQUIPMENT | 4050-Parks Construction | \$34,639 | \$0 | | | | | \$34,639 |
| INTRNL CHG | 4050-Parks Construction | \$4,268 | \$0 | | | | | \$4,268 |
| PUBLIC ART | 4050-Parks Construction | \$1,123 | \$0 | | | | | \$1,123 |
| Grand Total | | \$296,935 | \$115,985 | | | | | \$412,920 |

HIDDEN MEADOW PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22012

Project Number: CIPPK22012

Description

This project is for improvements at Hidden Meadow Park. The improvements will include park lighting and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$150,000 | | | | | | \$150,000 |
| CONSTRUCT | 4050-Parks Construction | \$79,260 | | | | | | \$79,260 |
| CONTGNCY | 4050-Parks Construction | \$10,540 | | | | | | \$10,540 |
| DESIGN | 4050-Parks Construction | \$10,540 | | | | | | \$10,540 |
| EQUIPMENT | 4050-Parks Construction | \$35,671 | | | | | | \$35,671 |
| INTRNL CHG | 4050-Parks Construction | \$4,005 | | | | | | \$4,005 |
| PUBLIC ART | 4050-Parks Construction | \$1,054 | | | | | | \$1,054 |
| Grand Total | | \$291,070 | | | | | | \$291,070 |

HERITAGE PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22013

Project Number: CIPPK22013

Description

This project is for improvements at Heritage Park. The improvements will include court resurfacing and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|-----------------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$150,000 | \$0 | | | | | \$150,000 |
| CONSTRUCT | 4050-Parks Construction | \$6,072 | \$0 | | | | | \$6,072 |
| CONTGNCY | 4050-Parks Construction | \$807 | \$0 | | | | | \$807 |
| DESIGN | 4050-Parks Construction | \$2,733 | \$0 | | | | | \$2,733 |
| EQUIPMENT | 4050-Parks Construction | \$0 | \$14,920 | | | | | \$14,920 |
| INTRNL CHG | 4050-Parks Construction | \$307 | \$0 | | | | | \$307 |
| PUBLIC ART | 4050-Parks Construction | \$81 | \$0 | | | | | \$81 |
| Grand Total | | \$160,000 | \$14,920 | | | | | \$174,920 |

HILLCREST PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22014

Project Number: CIPPK22014

Description

This project is for improvements at Hillcrest Park. The improvements will include park lighting and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$150,000 | | | | | | \$150,000 |
| CONSTRUCT | 4050-Parks Construction | \$49,159 | | | | | | \$49,159 |
| CONTGNCY | 4050-Parks Construction | \$6,537 | | | | | | \$6,537 |
| DESIGN | 4050-Parks Construction | \$6,536 | | | | | | \$6,536 |
| EQUIPMENT | 4050-Parks Construction | \$26,840 | | | | | | \$26,840 |
| INTRNL CHG | 4050-Parks Construction | \$2,484 | | | | | | \$2,484 |
| PUBLIC ART | 4050-Parks Construction | \$654 | | | | | | \$654 |
| Grand Total | | \$242,210 | | | | | | \$242,210 |

NEW WORLD PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22015

Project Number: CIPPK22015

Description

This project is for improvements at New World Park. The improvements will include improved park lighting and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|--------------------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$150,000 | \$0 | | | | | \$150,000 |
| CONSTRUCT | 4050-Parks Construction | \$0 | \$1,172,291 | | | | | \$1,172,291 |
| CONTGNCY | 4050-Parks Construction | \$0 | \$28,028 | | | | | \$28,028 |
| DESIGN | 4050-Parks Construction | \$0 | \$28,028 | | | | | \$28,028 |
| INTRNL CHG | 4050-Parks Construction | \$0 | \$10,651 | | | | | \$10,651 |
| PUBLIC ART | 4050-Parks Construction | \$0 | \$2,803 | | | | | \$2,803 |
| Grand Total | | \$150,000 | \$1,241,801 | | | | | \$1,391,801 |

MISSION PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22016

Project Number: CIPPK22016

Description

Improvements at Mission Park. Improvements include park lighting, a new play structure, and a new irrigation system. Improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|------------------|------------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | \$546,593 | \$106,500 | | | | \$653,093 |
| CONTGNCY | 4050-Parks Construction | | \$11,903 | \$12,500 | | | | \$24,403 |
| DESIGN | 4050-Parks Construction | | \$11,903 | \$0 | | | | \$11,903 |
| INTRNL CHG | 4050-Parks Construction | | \$4,523 | \$4,750 | | | | \$9,273 |
| PUBLIC ART | 4050-Parks Construction | | \$1,190 | \$1,250 | | | | \$2,440 |
| Grand Total | | | \$576,112 | \$125,000 | | | | \$701,112 |

O'NEIL PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22017

Project Number: CIPPK22017

Description

This project is for improvements at O'Neil Park. The improvements will include improved park lighting and court resurfacing. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|--------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4050-Parks Construction | | \$1,046,921 | | | | | \$1,046,921 |
| CONTGNCY | 4050-Parks Construction | | \$14,151 | | | | | \$14,151 |
| DESIGN | 4050-Parks Construction | | \$14,151 | | | | | \$14,151 |
| INTRNL CHG | 4050-Parks Construction | | \$5,378 | | | | | \$5,378 |
| PUBLIC ART | 4050-Parks Construction | | \$1,415 | | | | | \$1,415 |
| Grand Total | | | \$1,082,016 | | | | | \$1,082,016 |

MONTARA PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22018

Project Number: CIPPK22018

Description

This project is for park improvements at Montara Park. The improvements will include improved lighting, court resurfacing and a new play structure. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$150,000 | \$0 | | | | | \$150,000 |
| CONSTRUCT | 4050-Parks Construction | \$0 | \$225,412 | | | | | \$225,412 |
| CONTGNCY | 4050-Parks Construction | \$0 | \$29,975 | | | | | \$29,975 |
| DESIGN | 4050-Parks Construction | \$0 | \$29,975 | | | | | \$29,975 |
| INTRNL CHG | 4050-Parks Construction | \$0 | \$11,391 | | | | | \$11,391 |
| PUBLIC ART | 4050-Parks Construction | \$0 | \$2,997 | | | | | \$2,997 |
| Grand Total | | \$150,000 | \$299,750 | | | | | \$449,750 |

CARMEL PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22019

Project Number: CIPPK22019

Description

This project is for improvements at Carmel Park. The improvements will include enhanced lighting, a new irrigation system, resurfaces courts and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | \$232,076 | | | | | \$232,076 |
| | 4610-ARPA Capital Projects | \$135,000 | \$0 | | | | | \$135,000 |
| CONTGNCY | 4050-Parks Construction | \$0 | \$19,961 | | | | | \$19,961 |
| | 4610-ARPA Capital Projects | \$15,000 | \$0 | | | | | \$15,000 |
| DESIGN | 4050-Parks Construction | \$0 | \$19,961 | | | | | \$19,961 |
| EQUIPMENT | 4050-Parks Construction | \$78,500 | \$0 | | | | | \$78,500 |
| INTRNL CHG | 4050-Parks Construction | \$0 | \$7,586 | | | | | \$7,586 |
| PUBLIC ART | 4050-Parks Construction | \$0 | \$1,996 | | | | | \$1,996 |
| Grand Total | | \$228,500 | \$281,580 | | | | | \$510,080 |

DELICAS PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22020

Project Number: CIPPK22020

Description

This project is for improvements at Delicas Park. The improvements will include a new playground and shade structure. These improvements are designed to accommodate the increased use and demand.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; ""maintain and improve what we have"".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|-----------------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | \$20,000 | | | | | \$20,000 |
| | 4610-ARPA Capital Projects | \$135,000 | \$0 | | | | | \$135,000 |
| CONTGNCY | 4610-ARPA Capital Projects | \$15,000 | \$0 | | | | | \$15,000 |
| EQUIPMENT | 4050-Parks Construction | \$189,820 | \$0 | | | | | \$189,820 |
| Grand Total | | \$339,820 | \$20,000 | | | | | \$359,820 |

LIONS PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22021

Project Number: CIPPK22021

Description

This project is for improvements at Lions Park. The improvements will include park lighting and a new play structure with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|-----------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | | \$35,126 | | | | \$35,126 |
| | 4610-ARPA Capital Projects | \$112,500 | | \$0 | | | | \$112,500 |
| CONTGNCY | 4050-Parks Construction | \$0 | | \$4,671 | | | | \$4,671 |
| | 4610-ARPA Capital Projects | \$12,500 | | \$0 | | | | \$12,500 |
| DESIGN | 4050-Parks Construction | \$0 | | \$4,671 | | | | \$4,671 |
| INTRNL CHG | 4050-Parks Construction | \$0 | | \$1,775 | | | | \$1,775 |
| PUBLIC ART | 4050-Parks Construction | \$0 | | \$467 | | | | \$467 |
| Grand Total | | \$125,000 | | \$46,710 | | | | \$171,710 |

COUNTRY GABLES PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22022

Project Number: CIPPK22022

Description

This project is for improvements at Country Gables Park. The improvements will include park lighting and a new play structure with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|-----------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | | \$46,871 | | | | \$46,871 |
| | 4610-ARPA Capital Projects | \$135,000 | | \$0 | | | | \$135,000 |
| CONTGNCY | 4050-Parks Construction | \$0 | | \$6,233 | | | | \$6,233 |
| | 4610-ARPA Capital Projects | \$15,000 | | \$0 | | | | \$15,000 |
| DESIGN | 4050-Parks Construction | \$0 | | \$6,233 | | | | \$6,233 |
| INTRNL CHG | 4050-Parks Construction | \$0 | | \$2,368 | | | | \$2,368 |
| PUBLIC ART | 4050-Parks Construction | \$0 | | \$623 | | | | \$623 |
| Grand Total | | \$150,000 | | \$62,328 | | | | \$212,328 |

SUNNYSIDE PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22023

Project Number: CIPPK22023

Description

This project is for improvements at Sunnyside Park. The improvements will include park lighting and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|-----------------|------------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | \$87,500 | \$261,110 | | | | \$348,610 |
| | 4610-ARPA Capital Projects | \$135,000 | \$0 | \$0 | | | | \$135,000 |
| CONTGNCY | 4050-Parks Construction | \$0 | \$0 | \$34,722 | | | | \$34,722 |
| | 4610-ARPA Capital Projects | \$15,000 | \$0 | \$0 | | | | \$15,000 |
| DESIGN | 4050-Parks Construction | \$0 | \$0 | \$34,722 | | | | \$34,722 |
| INTRNL CHG | 4050-Parks Construction | \$0 | \$0 | \$13,194 | | | | \$13,194 |
| PUBLIC ART | 4050-Parks Construction | \$0 | \$0 | \$3,472 | | | | \$3,472 |
| Grand Total | | \$150,000 | \$87,500 | \$347,220 | | | | \$584,720 |

TARRINGTON RANCH PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22024

Project Number: CIPPK22024

Description

This project is for improvements at Tarrington Ranch Park. The improvements will include park lighting and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|-----------------|------------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | \$40,000 | \$179,149 | | | | \$219,149 |
| CONTGNCY | 4050-Parks Construction | | \$0 | \$23,823 | | | | \$23,823 |
| DESIGN | 4050-Parks Construction | | \$0 | \$23,823 | | | | \$23,823 |
| INTRNL CHG | 4050-Parks Construction | | \$0 | \$9,053 | | | | \$9,053 |
| PUBLIC ART | 4050-Parks Construction | | \$0 | \$2,382 | | | | \$2,382 |
| Grand Total | | | \$40,000 | \$238,230 | | | | \$278,230 |

FOOTHILLS PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22025

Project Number: CIPPK22025

Description

This project is for improvements at Foothills Park. The improvements will include park lighting and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|---------|------------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | | \$632,918 | | | | \$632,918 |
| CONTGNCY | 4050-Parks Construction | | | \$84,164 | | | | \$84,164 |
| DESIGN | 4050-Parks Construction | | | \$84,164 | | | | \$84,164 |
| INTRNL CHG | 4050-Parks Construction | | | \$31,983 | | | | \$31,983 |
| PUBLIC ART | 4050-Parks Construction | | | \$8,416 | | | | \$8,416 |
| Grand Total | | | | \$841,645 | | | | \$841,645 |

NORTHERN HORIZON PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22026

Project Number: CIPPK22026

Description

This project is for improvements at Northern Horizon Park. The improvements will include park lighting, irrigation system improvements and a new playground with shade.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|------------------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$150,000 | | | \$0 | | | \$150,000 |
| CONSTRUCT | 4050-Parks Construction | \$0 | | | \$576,424 | | | \$576,424 |
| CONTGNCY | 4050-Parks Construction | \$0 | | | \$76,652 | | | \$76,652 |
| DESIGN | 4050-Parks Construction | \$0 | | | \$76,652 | | | \$76,652 |
| INTRNL CHG | 4050-Parks Construction | \$0 | | | \$29,127 | | | \$29,127 |
| PUBLIC ART | 4050-Parks Construction | \$0 | | | \$7,665 | | | \$7,665 |
| Grand Total | | \$150,000 | | | \$766,520 | | | \$916,520 |

MYRTLE PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22027

Project Number: CIPPK22027

Description

This project is for improvements at Myrtle Park. The improvements will include new park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|-----------------|---------|---------|-----------------|---------|--------------|-----------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | | | \$35,998 | | | \$35,998 |
| CONTGNCY | 4050-Parks Construction | \$0 | | | \$4,787 | | | \$4,787 |
| DESIGN | 4050-Parks Construction | \$0 | | | \$4,787 | | | \$4,787 |
| EQUIPMENT | 4050-Parks Construction | \$39,500 | | | \$0 | | | \$39,500 |
| INTRNL CHG | 4050-Parks Construction | \$0 | | | \$1,819 | | | \$1,819 |
| PUBLIC ART | 4050-Parks Construction | \$0 | | | \$479 | | | \$479 |
| Grand Total | | \$39,500 | | | \$47,870 | | | \$87,370 |

CLAVELITO PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22028

Project Number: CIPPK22028

Description

This project is for improvements at Clavelito Park. The improvements will include park lighting, irrigation system improvements and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|------------------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | | | \$108,483 | | | \$108,483 |
| | 4610-ARPA Capital Projects | \$112,500 | | | \$0 | | | \$112,500 |
| CONTGNCY | 4050-Parks Construction | \$0 | | | \$14,426 | | | \$14,426 |
| | 4610-ARPA Capital Projects | \$12,500 | | | \$0 | | | \$12,500 |
| DESIGN | 4050-Parks Construction | \$0 | | | \$14,426 | | | \$14,426 |
| INTRNL CHG | 4050-Parks Construction | \$0 | | | \$5,482 | | | \$5,482 |
| PUBLIC ART | 4050-Parks Construction | \$0 | | | \$1,443 | | | \$1,443 |
| Grand Total | | \$125,000 | | | \$144,260 | | | \$269,260 |

BUTLER PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22029

Project Number: CIPPK22029

Description

This project is for improvements at Butler Park. The improvements will include park lighting and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|-----------------|---------|------------------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | \$0 | | \$214,275 | | | \$214,275 |
| CONTGNCY | 4050-Parks Construction | | \$0 | | \$28,494 | | | \$28,494 |
| DESIGN | 4050-Parks Construction | | \$0 | | \$28,494 | | | \$28,494 |
| EQUIPMENT | 4050-Parks Construction | | \$58,000 | | \$0 | | | \$58,000 |
| INTRNL CHG | 4050-Parks Construction | | \$0 | | \$10,828 | | | \$10,828 |
| PUBLIC ART | 4050-Parks Construction | | \$0 | | \$2,849 | | | \$2,849 |
| Grand Total | | | \$58,000 | | \$284,940 | | | \$342,940 |

CHOLLA PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22030

Project Number: CIPPK22030

Description

This project is for improvements at Cholla Park. The improvements will include park lighting and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|-----------------|---------|------------------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | \$0 | | \$214,245 | | | \$214,245 |
| CONTGNCY | 4050-Parks Construction | | \$0 | | \$28,490 | | | \$28,490 |
| DESIGN | 4050-Parks Construction | | \$0 | | \$28,490 | | | \$28,490 |
| EQUIPMENT | 4050-Parks Construction | | \$60,000 | | \$0 | | | \$60,000 |
| INTRNL CHG | 4050-Parks Construction | | \$0 | | \$10,826 | | | \$10,826 |
| PUBLIC ART | 4050-Parks Construction | | \$0 | | \$2,849 | | | \$2,849 |
| Grand Total | | | \$60,000 | | \$284,900 | | | \$344,900 |

SIERRA VERDE PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22031

Project Number: CIPPK22031

Description

This project is for improvements at Sierra Verde Park. The improvements will include park lighting, court resurfacing and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|------------------|---------|------------------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | \$0 | | \$190,000 | | | \$190,000 |
| CONTGNCY | 4050-Parks Construction | | \$0 | | \$25,266 | | | \$25,266 |
| DESIGN | 4050-Parks Construction | | \$0 | | \$25,266 | | | \$25,266 |
| EQUIPMENT | 4050-Parks Construction | | \$139,200 | | \$0 | | | \$139,200 |
| INTRNL CHG | 4050-Parks Construction | | \$0 | | \$9,601 | | | \$9,601 |
| PUBLIC ART | 4050-Parks Construction | | \$0 | | \$2,527 | | | \$2,527 |
| Grand Total | | | \$139,200 | | \$252,660 | | | \$391,860 |

SKUNK CREEK LINEAR TRAIL

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22032

Project Number: CIPPK22032

Description

Redesign and installation of irrigation and landscaping along paved trail on the Skunk Creek Linear Trail. This 4 + mile trail system was installed in 2002 and is in disrepair.

Justification

Maintaining what we have is a top priority in master plan survey of residents.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4090-Open Space/Trail Cons.. | | | \$752,000 | | | | \$752,000 |
| CONTGNCY | 4090-Open Space/Trail Cons.. | | | \$100,000 | | | | \$100,000 |
| DESIGN | 4090-Open Space/Trail Cons.. | | | \$100,000 | | | | \$100,000 |
| INTRNL CHG | 4090-Open Space/Trail Cons.. | | | \$38,000 | | | | \$38,000 |
| PUBLIC ART | 4090-Open Space/Trail Cons.. | | | \$10,000 | | | | \$10,000 |
| Grand Total | | | | \$1,000,000 | | | | \$1,000,000 |

GRAND CANAL LINEAR PARK IMPROVEMENT

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22033

Project Number: CIPPK22033

Description

This project is for improvements at Grand Canal Linear Park. The improvements will include new infrastructure and amenities, including irrigation, ramadas, fencing, splash pad updates, etc.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|--------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4090-Open Space/Trail Cons.. | \$500,000 | \$3,260,000 | | | | | \$3,760,000 |
| CONTGNCY | 4090-Open Space/Trail Cons.. | \$0 | \$500,000 | | | | | \$500,000 |
| DESIGN | 4090-Open Space/Trail Cons.. | \$500,000 | \$0 | | | | | \$500,000 |
| INTRNL CHG | 4090-Open Space/Trail Cons.. | \$0 | \$190,000 | | | | | \$190,000 |
| PUBLIC ART | 4090-Open Space/Trail Cons.. | \$0 | \$50,000 | | | | | \$50,000 |
| Grand Total | | \$1,000,000 | \$4,000,000 | | | | | \$5,000,000 |

THUNDERBIRD PASEO IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22034

Project Number: CIPPK22034

Description

This project is for improvements at Thunderbird Paseo Park. The improvements will include enhanced lighting, improved irrigation, court resurfacing and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|--------------------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4090-Open Space/Trail Cons.. | | \$500,000 | \$3,368,250 | | | | \$3,868,250 |
| CONTGNCY | 4090-Open Space/Trail Cons.. | | \$0 | \$512,000 | | | | \$512,000 |
| DESIGN | 4090-Open Space/Trail Cons.. | | \$500,000 | \$0 | | | | \$500,000 |
| INTRNL CHG | 4090-Open Space/Trail Cons.. | | \$0 | \$194,750 | | | | \$194,750 |
| PUBLIC ART | 4090-Open Space/Trail Cons.. | | \$0 | \$50,000 | | | | \$50,000 |
| Grand Total | | | \$1,000,000 | \$4,125,000 | | | | \$5,125,000 |

MID-CITY SPLASH PAD

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22035

Project Number: CIPPK22035

Description

This project is for the design and construction of a new splashpad at a Mid-City Park.

Justification

This project addresses aging amenities and the need for new water features in parks as per the current Parks and Recreation Master Plan and what was most important to residents.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4325-2014-DIF Parks & Rec | \$1,115,241 | | | | | | \$1,115,241 |
| | 4365-2012-DIF Parks & Rec | \$92,124 | | | | | | \$92,124 |
| Grand Total | | \$1,207,365 | | | | | | \$1,207,365 |

NEW RIVER TRAIL IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22036

Project Number: CIPPK22036

Description

This project is designed to provide a connection between New River Trail South and Heroes Regional Park. The improvements include a new concrete walkway, enhanced lighting, irrigation and plantings.

Justification

This project provides an improved link between existing parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|------------------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4325-2014-DIF Parks & Rec | | \$420,998 | | | | | \$420,998 |
| CONTGNCY | 4325-2014-DIF Parks & Rec | | \$55,248 | | | | | \$55,248 |
| DESIGN | 4325-2014-DIF Parks & Rec | | \$55,248 | | | | | \$55,248 |
| INTRNL CHG | 4325-2014-DIF Parks & Rec | | \$20,995 | | | | | \$20,995 |
| Grand Total | | | \$552,489 | | | | | \$552,489 |

SAHUARO RANCH PK DRAINAGE/GRADING

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22093

Project Number: CIPPK22093

Description

This project is for improvements to Sahuaro Ranch Park. The improvements will include drainage and grading improvements in the proximity of the historical buildings to further prevent water infiltration issues.

Justification

This project addresses aging facilities within parks as per the current Parks and Recreation Master Plan and what has been identified as most important to residents “ maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------|----------------|---------|---------|---------|---------|--------------|----------------|
| CARRYOVER | 4080-Cultural Facility | \$6,413 | | | | | | \$6,413 |
| Grand Total | | \$6,413 | | | | | | \$6,413 |

SAHUARO RANCH SPLASH PAD

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22096

Project Number: CIPPK22096

Description

This project will add a new amenity to the central area of Sahuaro Ranch Park. The splash pad will expand community access to parks.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$1,500,000 | | | | | | \$1,500,000 |
| Grand Total | | \$1,500,000 | | | | | | \$1,500,000 |

SIERRA VERDE SPLASH PAD

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22097

Project Number: CIPPK22097

Description

This project will add a new amenity to Sierra Verde Park. The splash pad will expand community access to a splash pad north of Loop 101.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$1,500,000 | | | | | | \$1,500,000 |
| Grand Total | | \$1,500,000 | | | | | | \$1,500,000 |

SMALL SPLASH PAD A

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22098

Project Number: CIPPK22098

Description

This project will add a new smaller scale splash pad amenity to small or neighborhood park. The splash pad will expand community access to parks and final location will be determined by further Council input.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$500,000 | | | | | | \$500,000 |
| Grand Total | | \$500,000 | | | | | | \$500,000 |

SMALL SPLASH PAD B

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22099

Project Number: CIPPK22099

Description

This project will add a new smaller scale splash pad amenity to small or neighborhood park. The splash pad will expand community access to parks and final location will be determined by further Council input.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$500,000 | | | | | | \$500,000 |
| Grand Total | | \$500,000 | | | | | | \$500,000 |

SMALL SPLASH PAD C

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22100

Project Number: CIPPK22100

Description

This project will add a new smaller scale splash pad amenity to small or neighborhood park. The splash pad will expand community access to parks and final location will be determined by further Council input.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$500,000 | | | | | | \$500,000 |
| Grand Total | | \$500,000 | | | | | | \$500,000 |

HEROES REGIONAL PARK BALLFIELDS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22101

Project Number: CIPPK22101

Description

This project will further develop the next phase of development for Heroes Regional Park. An updated park master plan will determine design plans to identify amenities which may include ballfields and other park amenities.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations and to further the long-planned development of Heroes Regional Park.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$1,700,000 | | | | | | \$1,700,000 |
| CONSTRUCT | 4610-ARPA Capital Projects | \$5,050,000 | | | | | | \$5,050,000 |
| CONTGNCY | 4610-ARPA Capital Projects | \$750,000 | | | | | | \$750,000 |
| Grand Total | | \$7,500,000 | | | | | | \$7,500,000 |

HEROES REGIONAL PARK SPLASH PAD

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22102

Project Number: CIPPK22102

Description

This project consists of retrofitting and replumbing the aging infrastructure of the existing splash pad in Heroes Regional Park.

Justification

This project meets the goal of the Parks and Recreation Master Plan to improve infrastructure within existing parks.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$500,000 | | | | | | \$500,000 |
| Grand Total | | \$500,000 | | | | | | \$500,000 |

SYCAMORE GROVE SPLASH PAD

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22103

Project Number: CIPPK22103

Description

This project consists of retrofitting and replumbing the aging infrastructure of the existing to bring it operational.

Justification

This project meets the goal of the Parks and Recreation Master Plan to improve infrastructure within existing parks.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$200,000 | | | | | | \$200,000 |
| Grand Total | | \$200,000 | | | | | | \$200,000 |

75TH / CAMELBACK SPLASH PAD

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22104

Project Number: CIPPK22104

Description

This project consists of retrofitting and replumbing the aging infrastructure of the existing to bring it operational.

Justification

This project meets the goal of the Parks and Recreation Master Plan to improve infrastructure within existing parks.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$100,000 | | | | | | \$100,000 |
| Grand Total | | \$100,000 | | | | | | \$100,000 |

BONSALL NORTH PARK IRRIGATION

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22111

Project Number: CIPPK22111

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$697,000 | | | | | | \$697,000 |
| Grand Total | | \$697,000 | | | | | | \$697,000 |

SUNSET PALMS PARK IRRIGATION

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22112

Project Number: CIPPK22112

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$697,000 | | | | | | \$697,000 |
| Grand Total | | \$697,000 | | | | | | \$697,000 |

HILLCREST PARK IRRIGATION

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22113

Project Number: CIPPK22113

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$697,000 | | | | | | \$697,000 |
| Grand Total | | \$697,000 | | | | | | \$697,000 |

GLENDALE COMMUNITY CENTER FIBER

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22117

Project Number: CIPPK22117

Description

The project brings fiber connectivity to the Community Centers (Rose Lane, Glendale Community Center, O’Neil) for tie into the city network for staff and improved connectivity for participants thru Wi-Fi.

Justification

This project meets the goal of connectivity for impacted communities in the ARPA guidelines.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$170,784 | | | | | | \$170,784 |
| Grand Total | | \$170,784 | | | | | | \$170,784 |

O'NEIL RECREATION CENTER FIBER

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22118

Project Number: CIPPK22118

Description

The project brings fiber connectivity to the Community Centers (Rose Lane, Glendale Community Center, O'Neil) for tie into the city network for staff and improved connectivity for participants thru Wi-Fi.

Justification

This project meets the goal of connectivity for impacted communities in the ARPA guidelines.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$187,789 | | | | | | \$187,789 |
| Grand Total | | \$187,789 | | | | | | \$187,789 |

ROSE LANE RECREATION CENTER FIBER

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK22119

Project Number: CIPPK22119

Description

The project brings fiber connectivity to the Community Centers (Rose Lane, Glendale Community Center, O’Neil) for tie into the city network for staff and improved connectivity for participants thru Wi-Fi.

Justification

This project meets the goal of connectivity for impacted communities in the ARPA guidelines.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4610-ARPA Capital Projects | \$355,806 | | | | | | \$355,806 |
| Grand Total | | \$355,806 | | | | | | \$355,806 |

PLAZA ROSA PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23004

Project Number: CIPPK23004

Description

This project is for park improvements for Plaza Rosa Park. The improvements will include a more efficient irrigation system, new park amenities and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|---------|---------|---------|------------------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | | | | \$113,525 | | \$113,525 |
| CONTGNCY | 4050-Parks Construction | | | | | \$14,369 | | \$14,369 |
| DESIGN | 4050-Parks Construction | | | | | \$14,369 | | \$14,369 |
| PUBLIC ART | 4050-Parks Construction | | | | | \$1,436 | | \$1,436 |
| Grand Total | | | | | | \$143,699 | | \$143,699 |

KINGS PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23005

Project Number: CIPPK23005

Description

This project is for park improvements at Kings Park. The improvements will include a more efficient irrigation system, lighting, a new play structure and new park amenities.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|---------|---------|---------|------------------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | | | | \$566,351 | | \$566,351 |
| CONTGNCY | 4050-Parks Construction | | | | | \$71,690 | | \$71,690 |
| DESIGN | 4050-Parks Construction | | | | | \$71,690 | | \$71,690 |
| PUBLIC ART | 4050-Parks Construction | | | | | \$7,169 | | \$7,169 |
| Grand Total | | | | | | \$716,900 | | \$716,900 |

DESERT VALLEY PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23006

Project Number: CIPPK23006

Description

This project is for park improvements at Desert Valley Park. The improvements will include a more efficient irrigation system, lighting, a new play structure, amenities and parking lot resurfacing.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|---------|---------|---------|------------------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | | | | \$701,046 | | \$701,046 |
| CONTGNCY | 4050-Parks Construction | | | | | \$88,740 | | \$88,740 |
| DESIGN | 4050-Parks Construction | | | | | \$88,740 | | \$88,740 |
| PUBLIC ART | 4050-Parks Construction | | | | | \$8,874 | | \$8,874 |
| Grand Total | | | | | | \$887,400 | | \$887,400 |

DESERT ROSE PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23007

Project Number: CIPPK23007

Description

This project is for park improvements at Desert Rose Park. The improvements will include a more efficient irrigation system, lights, new play structures, sport court resurfacing and park amenities.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|---------|---------|---------|------------------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | | | | | \$676,793 | | \$676,793 |
| CONTGNCY | 4050-Parks Construction | | | | | \$85,670 | | \$85,670 |
| DESIGN | 4050-Parks Construction | | | | | \$85,670 | | \$85,670 |
| PUBLIC ART | 4050-Parks Construction | | | | | \$8,567 | | \$8,567 |
| Grand Total | | | | | | \$856,700 | | \$856,700 |

SANDS PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23024

Project Number: CIPPK23024

Description

The project updates the security lights in the park to LED fixtures and replaces parks benches, tables and drinking fountains.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; “maintain what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4050-Parks Construction | \$0 | \$145,000 | | | | | \$145,000 |
| EQUIPMENT | 4050-Parks Construction | \$256,420 | \$0 | | | | | \$256,420 |
| Grand Total | | \$256,420 | \$145,000 | | | | | \$401,420 |

PASEO RACQUET SPORTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23025

Project Number: CIPPK23025

Description

The project updates the tennis court lights to LED fixtures.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; "maintain what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| EQUIPMENT | 4050-Parks Construction | \$450,000 | | | | | | \$450,000 |
| Grand Total | | \$450,000 | | | | | | \$450,000 |

PASEO SPORTS COMPLEX

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23026

Project Number: CIPPK23026

Description

The project updates the sports complex field lights with LED fixtures and replaces backstops for improved safety.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; "maintain what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| EQUIPMENT | 4050-Parks Construction | \$925,000 | | | | | | \$925,000 |
| Grand Total | | \$925,000 | | | | | | \$925,000 |

CHAPPARAL PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23027

Project Number: CIPPK23027

Description

The project improves the irrigation, updates the light fixtures with LED, resurfaces courts and replaces tables, benches and drinking fountains.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; "maintain what we have".

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|---------|--------------------|---------|---------|---------|--------------|--------------------|
| EQUIPMENT | 4050-Parks Construction | | \$1,121,722 | | | | | \$1,121,722 |
| Grand Total | | | \$1,121,722 | | | | | \$1,121,722 |

MURPHY PARK

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23044

Project Number: CIPPK23044

Description

Recognized as a great public space in downtown Glendale, modernization improvements will focus on a wholistic approach for a more integrated open space with the amphitheater, library, and City Hall facilities. This includes examining pedestrian corridors for better site circulation, arrival points, zones for various activities, wayfinding, hardscape design, and enhancing tree canopies, irrigation and drainage throughout the park.

Justification

The existing City Hall Campus was constructed in 1984. In order to become a focal point of the downtown, it is important to modernize the park to make it more pedestrian friendly.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|---------|--------------------|--------------------|---------|--------------|--------------------|
| CARRYOVER | 4050-Parks Construction | \$250,000 | | \$0 | \$0 | | | \$250,000 |
| CONSTRUCT | 4050-Parks Construction | \$0 | | \$1,000,000 | \$2,862,595 | | | \$3,862,595 |
| DESIGN | 4050-Parks Construction | \$240,848 | | \$0 | \$0 | | | \$240,848 |
| INTRNL CHG | 4050-Parks Construction | \$9,152 | | \$0 | \$108,779 | | | \$117,931 |
| PUBLIC ART | 4050-Parks Construction | \$0 | | \$0 | \$28,626 | | | \$28,626 |
| Grand Total | | \$500,000 | | \$1,000,000 | \$3,000,000 | | | \$4,500,000 |

BICENTENNIAL PARK PLAYGROUND

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23059

Project Number: CIPPK23059

Description

Replace (2) playgrounds

Justification

Replacement of aging infrastructure in parks meets the goal of the Parks and Recreation Master Plan to improve existing parks.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4610-ARPA Capital Projects | \$135,000 | | | | | | \$135,000 |
| CONTGNCY | 4610-ARPA Capital Projects | \$15,000 | | | | | | \$15,000 |
| Grand Total | | \$150,000 | | | | | | \$150,000 |

DESERT MIRAGE PLAYGROUND

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23060

Project Number: CIPPK23060

Description

Replace (2) playgrounds.

Justification

Replacement of aging infrastructure in parks meets the goal of the Parks and Recreation Master Plan to improve existing parks.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4610-ARPA Capital Projects | \$135,000 | | | | | | \$135,000 |
| CONTGNCY | 4610-ARPA Capital Projects | \$15,000 | | | | | | \$15,000 |
| Grand Total | | \$150,000 | | | | | | \$150,000 |

SAHUARO RANCH PARK LED LIGHTING

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23064

Project Number: CIPPK23064

Description

This project completes the installation of energy saving LED fixtures in the picnic area of the park.

Justification

This project meets the goal of energy conservation in the ARPA guidelines.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4610-ARPA Capital Projects | \$560,000 | | | | | | \$560,000 |
| CONTGNCY | 4610-ARPA Capital Projects | \$70,000 | | | | | | \$70,000 |
| DESIGN | 4610-ARPA Capital Projects | \$70,000 | | | | | | \$70,000 |
| Grand Total | | \$700,000 | | | | | | \$700,000 |

DESERT MIRAGE PARK IRRIGATION

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23065

Project Number: CIPPK23065

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4610-ARPA Capital Projects | \$364,111 | | | | | | \$364,111 |
| CONTGNCY | 4610-ARPA Capital Projects | \$47,050 | | | | | | \$47,050 |
| DESIGN | 4610-ARPA Capital Projects | \$47,050 | | | | | | \$47,050 |
| Grand Total | | \$458,211 | | | | | | \$458,211 |

DISCOVERY PARK IRRIGATION

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23066

Project Number: CIPPK23066

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4610-ARPA Capital Projects | \$268,910 | | | | | | \$268,910 |
| CONTGNCY | 4610-ARPA Capital Projects | \$35,150 | | | | | | \$35,150 |
| DESIGN | 4610-ARPA Capital Projects | \$35,150 | | | | | | \$35,150 |
| Grand Total | | \$339,210 | | | | | | \$339,210 |

NEW WORLD PARK IRRIGATION

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK23067

Project Number: CIPPK23067

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4610-ARPA Capital Projects | \$557,600 | | | | | | \$557,600 |
| CONTGNCY | 4610-ARPA Capital Projects | \$69,700 | | | | | | \$69,700 |
| DESIGN | 4610-ARPA Capital Projects | \$69,700 | | | | | | \$69,700 |
| Grand Total | | \$697,000 | | | | | | \$697,000 |

SAHUARO RANCH PK MASTER PLAN

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK70546

Project Number: CIPPK70546

Description

Improvements will include a drainage and grading study around the historical buildings, updating the building assessment and providing recommendations for mitigation.

Justification

This project will continue the protection and restoration of this site which is on the National Registry of Historic Places.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4050-Parks Construction | \$15,895 | | | | | | \$15,895 |
| | 4080-Cultural Facility | \$105,929 | | | | | | \$105,929 |
| Grand Total | | \$121,824 | | | | | | \$121,824 |

THUNDERBIRD PARK IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK72808

Project Number: CIPPK72808

Description

This project is for trail improvements at Thunderbird Park per completed study. The improvements will accommodate increased use and demand at the park using current trail improvement standards and best practices.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; “maintain and improve what we have”.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 4090-Open Space/Trail Cons.. | \$46,827 | | | | | | \$46,827 |
| Grand Total | | \$46,827 | | | | | | \$46,827 |

FOOTHILLS PARK PICKLEBALL COURTS

Package Number
FY23-32CIP

Project Type
Parks

Project Number
CIPPK73576

Project Number: CIPPK73576

Description

This project is for the construction of new pickleball courts at Foothills Park to accommodate increased interest and demand in the community.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan key strategy of “Maintain and enhance park and recreation facilities and programs to promote community interaction, healthy lifestyles and safety.”

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|----------|---------|---------|---------|---------|--------------|-------------|
| CARRYOVER | 4325-2014-DIF Parks & Rec | \$21,832 | | | | | | \$21,832 |
| Grand Total | | \$21,832 | | | | | | \$21,832 |

FY 2023-2032 Capital Improvement Program

**Public Safety
Summary by Project**

ANNUAL BUDGET
Fiscal Year 2022-2023

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|-------------|--------------|-------------|-------------|--------------|--------------|
| CIPFC21053 | CITY COURT RENOVATIONS | \$3,014,794 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,014,794 |
| CIPPS19029 | FIRE STATION #153 REPLACEMENT | \$470,000 | \$3,309,151 | \$5,390,849 | \$0 | \$0 | \$0 | \$0 | \$9,170,000 |
| CIPPS19030 | POLICE EVIDENCE STORAGE FACILITY | \$895,574 | \$6,743,615 | \$4,696,385 | \$10,000,000 | \$0 | \$0 | \$0 | \$22,335,574 |
| CIPPS19041 | MAIN PUBLIC SAFETY BLDG REMODEL | \$0 | \$2,000,000 | \$0 | \$2,500,000 | \$2,500,000 | \$3,500,000 | \$0 | \$10,500,000 |
| CIPPS19042 | FOOTHILLS POLICE STATION RENOVATION | \$541,685 | \$500,000 | \$0 | \$0 | \$1,306,043 | \$2,340,479 | \$2,340,479 | \$7,028,686 |
| CIPPS19043 | GATEWAY POLICE STATION RENOVATION | \$618,910 | \$0 | \$0 | \$0 | \$0 | \$2,201,073 | \$8,348,927 | \$11,168,910 |
| CIPPS19044 | FIRE STATION #154 RENOVATION | \$0 | \$0 | \$1,108,793 | \$5,667,207 | \$0 | \$0 | \$0 | \$6,776,000 |
| CIPPS19049 | FIRE STATION - WESTERN AREA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,518,889 | \$20,518,889 |
| CIPPS19050 | FIRE STATION #155 RENOVATION | \$0 | \$0 | \$0 | \$239,936 | \$3,019,982 | \$3,019,982 | \$0 | \$6,279,900 |
| CIPPS19051 | FIRE STATION #156 RENOVATION | \$0 | \$0 | \$0 | \$0 | \$254,411 | \$2,921,839 | \$0 | \$3,176,250 |
| CIPPS19052 | FIRE STATION #157 RENOVATION | \$0 | \$0 | \$0 | \$0 | \$0 | \$223,780 | \$3,194,470 | \$3,418,250 |
| CIPPS19053 | POLICE STATION -WEST AREA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,529,000 | \$4,529,000 |
| CIPPS20033 | PUBLIC SAFETY BUILDING REMODELS | \$166,876 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$166,876 |
| CIPPS21055 | FIRE STATION 156 ENHANCEMENTS | \$36,497 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,497 |
| CIPPS22037 | UNMANNED AERIAL VEHICLES | \$94,886 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$94,886 |
| CIPPS22038 | GROWTH POLICE VEHICLES | \$196,383 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$196,383 |
| CIPPS22080 | PUBLIC SAFETY HVAC REPLACEMENTS | \$238,758 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$238,758 |

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Public Safety
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------------|--------------------|---------------------|---------------------|---------------------|--------------------|---------------------|---------------------|----------------------|
| CIPPS22083 | FS158 FIRE SYSTEM REPLACEMENT | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 |
| CIPPS22085 | PUBLIC SAFETY ROOF REPAIR/REPLACE | \$284,160 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$284,160 |
| CIPPS22094 | GRPSTC RETAINING WALL/FIRE TOWER | \$26,006 | \$574,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$600,006 |
| CIPPS23002 | LP15 HEART MONITOR REPLACEMENT | \$0 | \$0 | \$2,232,682 | \$0 | \$0 | \$0 | \$0 | \$2,232,682 |
| CIPPS23003 | FIRE RADIO REPLACEMENT | \$0 | \$2,629,100 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,629,100 |
| CIPPS23013 | DRUG BOX REFRIGERATOR REPLACEMENT | \$0 | \$330,547 | \$0 | \$0 | \$0 | \$0 | \$0 | \$330,547 |
| CIPPS23030 | GRPSTC PARKING LOT | \$0 | \$706,800 | \$0 | \$0 | \$0 | \$0 | \$0 | \$706,800 |
| CIPPS23042 | COURT RENOVATION PHASE 2 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,471,000 | \$10,471,000 |
| CIPPS70814 | FIRE APPARATUS REPLACEMENT | \$911,472 | \$4,374,039 | \$2,294,398 | \$2,316,880 | \$2,386,386 | \$1,616,688 | \$10,755,056 | \$24,654,919 |
| Grand Total | | \$7,521,001 | \$21,167,252 | \$15,723,107 | \$20,724,023 | \$9,466,822 | \$15,823,841 | \$60,157,821 | \$150,583,867 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Public Safety
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|--------------------|---------------------|---------------------|---------------------|--------------------|---------------------|---------------------|----------------------|
| 1080-General Government Capital Prj | \$947,969 | \$7,333,686 | \$4,527,080 | \$2,316,880 | \$2,386,386 | \$1,616,688 | \$10,755,056 | \$29,883,745 |
| 2200-Training Facility Revenue | \$26,006 | \$574,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$600,006 |
| 4040-Public Safety Construction | \$6,255,757 | \$13,259,566 | \$11,196,027 | \$18,407,143 | \$7,080,436 | \$14,207,153 | \$24,354,876 | \$94,760,958 |
| 4173-2019-DIF Fire | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,518,889 | \$20,518,889 |
| 4191-2012-DIF Police Facilities | \$291,269 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$291,269 |
| 4223-2019-DIF Police | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,529,000 | \$4,529,000 |
| Grand Total | \$7,521,001 | \$21,167,252 | \$15,723,107 | \$20,724,023 | \$9,466,822 | \$15,823,841 | \$60,157,821 | \$150,583,867 |

CITY COURT RENOVATIONS

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPFC21053

Project Number: CIPFC21053

Description

This project will renovate the existing city court which was built in 1991 and was last remodeled in 2003.

Justification

The existing facility does not meet the courts operational needs in regards to safety, security, and storage.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$3,014,794 | | | | | | \$3,014,794 |
| Grand Total | | \$3,014,794 | | | | | | \$3,014,794 |

FIRE STATION #153 REPLACEMENT

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19029

Project Number: CIPPS19029

Description

Total replacement of the current 7,400 gross sq. ft. (2-bay) fire station with a new approx. 11,500 gross sq.ft. (3 bay) facility. The project includes the demolition of a retired adjacent community center, approx. 5,000 gross sq.ft.

Justification

The station was constructed in 1974 and components are beyond their useful life, and does not support additional apparatus or space for decontamination. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|--------------------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$470,000 | \$0 | | | | | \$470,000 |
| CONSTRUCT | 4040-Public Safety Constru.. | \$2,160,000 | \$4,040,000 | | | | | \$6,200,000 |
| CONTGNCY | 4040-Public Safety Constru.. | \$219,959 | \$511,000 | | | | | \$730,959 |
| DESIGN | 4040-Public Safety Constru.. | \$599,900 | \$0 | | | | | \$599,900 |
| EQUIPMENT | 4040-Public Safety Constru.. | \$60,750 | \$141,750 | | | | | \$202,500 |
| INTRNL CHG | 4040-Public Safety Constru.. | \$100,542 | \$234,599 | | | | | \$335,141 |
| NONCAPITAL | 4040-Public Safety Constru.. | \$168,000 | \$392,000 | | | | | \$560,000 |
| PUBLIC ART | 4040-Public Safety Constru.. | \$0 | \$71,500 | | | | | \$71,500 |
| Grand Total | | \$3,779,151 | \$5,390,849 | | | | | \$9,170,000 |

POLICE EVIDENCE STORAGE FACILITY

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19030

Project Number: CIPPS19030

Description

New warehouse type facility for police evidence, property storage, and management. Located on 5 acres (formerly Lazy J Trailer Park). Estimate includes programming, design, construction for evidence storage facility. Added feasibility study to determine scope of future forensic lab in FY23 and placeholder for forensic lab construction adjacent to Property/Evidence facility in FY25.

Justification

Current off-site storage facility (spring city) is being decommissioned. Remaining on site storage at Police station is at capacity, no growth. Co-locating forensic evidentiary processing with the storage of the evidence greatly reduces the risk of breaching Chain of Custody and is considered a best practice.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|--------------------|---------------------|---------|---------|--------------|---------------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$895,574 | \$0 | \$0 | | | | \$895,574 |
| CONSTRUCT | 4040-Public Safety Constru.. | \$6,095,000 | \$4,095,000 | \$10,000,000 | | | | \$20,190,000 |
| CONTGNCY | 4040-Public Safety Constru.. | \$230,000 | \$230,770 | \$0 | | | | \$460,770 |
| EQUIPMENT | 4040-Public Safety Constru.. | \$117,500 | \$117,500 | \$0 | | | | \$235,000 |
| INTRNL CHG | 4040-Public Safety Constru.. | \$224,865 | \$186,865 | \$0 | | | | \$411,730 |
| NONCAPITAL | 4040-Public Safety Constru.. | \$22,500 | \$22,500 | \$0 | | | | \$45,000 |
| PUBLIC ART | 4040-Public Safety Constru.. | \$53,750 | \$43,750 | \$0 | | | | \$97,500 |
| Grand Total | | \$7,639,189 | \$4,696,385 | \$10,000,000 | | | | \$22,335,574 |

MAIN PUBLIC SAFETY BLDG REMODEL

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19041

Project Number: CIPPS19041

Description

This project is for design and construction of infrastructure needs at the main public safety building to include HVAC, roof, plumbing, electrical and some interior finishes, such as upgrades of select desks and workstations. Interior finishes will not include walls, flooring, rest room renovations or functionality items.

Justification

Components of the building have exceeded their useful life. This location requires significant infrastructure upgrades to meet the business needs of the department.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|---------|--------------------|--------------------|--------------------|--------------|---------------------|
| CONSTRUCT | 4040-Public Safety Constru.. | \$2,000,000 | | \$2,500,000 | \$2,500,000 | \$3,500,000 | | \$10,500,000 |
| Grand Total | | \$2,000,000 | | \$2,500,000 | \$2,500,000 | \$3,500,000 | | \$10,500,000 |

FOOTHILLS POLICE STATION RENOVATION

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19042

Project Number: CIPPS19042

Description

This project is for design and construction of a complete renovation of the Foothills police substation to include infrastructure needs as well as functionality. Infrastructure needs include roof, exterior finishes, plumbing fixtures and parking.

Justification

The Foothills police substation requires significant infrastructure and functionality modernization to meet the business needs of the police department.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|---------|---------|--------------------|--------------------|--------------------|--------------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$541,685 | | | \$0 | \$0 | \$0 | \$541,685 |
| CONSTRUCT | 4040-Public Safety Constru.. | \$500,000 | | | \$0 | \$1,688,374 | \$1,688,374 | \$3,876,747 |
| CONTGNCY | 4040-Public Safety Constru.. | \$0 | | | \$242,888 | \$400,285 | \$400,285 | \$1,043,457 |
| DESIGN | 4040-Public Safety Constru.. | \$0 | | | \$910,347 | \$0 | \$0 | \$910,347 |
| EQUIPMENT | 4040-Public Safety Constru.. | \$0 | | | \$44,000 | \$72,510 | \$72,510 | \$189,019 |
| INTRNL CHG | 4040-Public Safety Constru.. | \$0 | | | \$41,712 | \$68,740 | \$68,740 | \$179,192 |
| NONCAPITAL | 4040-Public Safety Constru.. | \$0 | | | \$59,000 | \$97,229 | \$97,229 | \$253,458 |
| PUBLIC ART | 4040-Public Safety Constru.. | \$0 | | | \$8,096 | \$13,342 | \$13,342 | \$34,780 |
| Grand Total | | \$1,041,685 | | | \$1,306,043 | \$2,340,479 | \$2,340,479 | \$7,028,686 |

GATEWAY POLICE STATION RENOVATION

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19043

Project Number: CIPPS19043

Description

This project is for design and construction of a complete renovation of the Gateway police substation to include infrastructure needs as well as functionality. Infrastructure needs identified in the building assessment include roof, and parking.

Justification

The Gateway substation requires significant infrastructure and modernization to meet the business needs of the police department including additional space for parking to continue meeting the needs of the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|---------|---------|---------|--------------------|--------------------|---------------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$618,910 | | | | \$0 | \$0 | \$618,910 |
| CONSTRUCT | 4040-Public Safety Constru.. | \$0 | | | | \$0 | \$5,809,003 | \$5,809,003 |
| CONTGNCY | 4040-Public Safety Constru.. | \$0 | | | | \$460,720 | \$1,843,056 | \$2,303,776 |
| DESIGN | 4040-Public Safety Constru.. | \$0 | | | | \$1,566,136 | \$0 | \$1,566,136 |
| EQUIPMENT | 4040-Public Safety Constru.. | \$0 | | | | \$44,000 | \$176,000 | \$220,000 |
| INTRNL CHG | 4040-Public Safety Constru.. | \$0 | | | | \$59,699 | \$238,796 | \$298,495 |
| NONCAPITAL | 4040-Public Safety Constru.. | \$0 | | | | \$59,000 | \$236,000 | \$295,000 |
| PUBLIC ART | 4040-Public Safety Constru.. | \$0 | | | | \$11,518 | \$46,072 | \$57,590 |
| Grand Total | | \$618,910 | | | | \$2,201,073 | \$8,348,927 | \$11,168,910 |

FIRE STATION #154 RENOVATION

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19044

Project Number: CIPPS19044

Description

Project will remodel FS 154 (43rd Ave & Peoria) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1982 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|--------------------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4040-Public Safety Constru.. | | \$0 | \$4,124,597 | | | | \$4,124,597 |
| CONTGNCY | 4040-Public Safety Constru.. | | \$162,984 | \$652,427 | | | | \$815,411 |
| DESIGN | 4040-Public Safety Constru.. | | \$787,309 | \$0 | | | | \$787,309 |
| EQUIPMENT | 4040-Public Safety Constru.. | | \$42,500 | \$170,000 | | | | \$212,500 |
| INTRNL CHG | 4040-Public Safety Constru.. | | \$0 | \$215,437 | | | | \$215,437 |
| NONCAPITAL | 4040-Public Safety Constru.. | | \$116,000 | \$464,000 | | | | \$580,000 |
| PUBLIC ART | 4040-Public Safety Constru.. | | \$0 | \$40,746 | | | | \$40,746 |
| Grand Total | | | \$1,108,793 | \$5,667,207 | | | | \$6,776,000 |

FIRE STATION - WESTERN AREA

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19049

Project Number: CIPPS19049

Description

This project is for the design and construction of a new, 15,000 square feet, four bay fire station including furniture, fixtures and equipment, to support 18 personnel and one engine.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------|---------|---------|---------|---------|---------|---------------------|---------------------|
| CONSTRUCT | 4173-2019-DIF Fire | | | | | | \$10,111,140 | \$10,111,140 |
| CONTGNCY | 4173-2019-DIF Fire | | | | | | \$5,055,607 | \$5,055,607 |
| DESIGN | 4173-2019-DIF Fire | | | | | | \$3,185,009 | \$3,185,009 |
| EQUIPMENT | 4173-2019-DIF Fire | | | | | | \$1,601,040 | \$1,601,040 |
| INTRNL CHG | 4173-2019-DIF Fire | | | | | | \$566,093 | \$566,093 |
| Grand Total | | | | | | | \$20,518,889 | \$20,518,889 |

FIRE STATION #155 RENOVATION

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19050

Project Number: CIPPS19050

Description

Project will remodel FS 155 (62nd Ave & Union Hills) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1988 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|------------------|--------------------|--------------------|--------------|--------------------|
| CONSTRUCT | 4040-Public Safety Constru.. | | | \$0 | \$2,124,574 | \$2,124,574 | | \$4,249,148 |
| CONTGNCY | 4040-Public Safety Constru.. | | | \$0 | \$162,872 | \$162,872 | | \$325,744 |
| DESIGN | 4040-Public Safety Constru.. | | | \$81,436 | \$288,453 | \$288,453 | | \$658,342 |
| EQUIPMENT | 4040-Public Safety Constru.. | | | \$42,500 | \$85,000 | \$85,000 | | \$212,500 |
| INTRNL CHG | 4040-Public Safety Constru.. | | | \$0 | \$106,088 | \$106,088 | | \$212,175 |
| NONCAPITAL | 4040-Public Safety Constru.. | | | \$116,000 | \$232,000 | \$232,000 | | \$580,000 |
| PUBLIC ART | 4040-Public Safety Constru.. | | | \$0 | \$20,996 | \$20,996 | | \$41,991 |
| Grand Total | | | | \$239,936 | \$3,019,982 | \$3,019,982 | | \$6,279,900 |

FIRE STATION #156 RENOVATION

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19051

Project Number: CIPPS19051

Description

Project will remodel FS 156 (68th Ave & Deer Valley) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1998 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|---------|------------------|--------------------|--------------|--------------------|
| CONSTRUCT | 4040-Public Safety Constru.. | | | | \$0 | \$1,622,549 | | \$1,622,549 |
| CONTGNCY | 4040-Public Safety Constru.. | | | | \$0 | \$157,255 | | \$157,255 |
| DESIGN | 4040-Public Safety Constru.. | | | | \$95,911 | \$383,645 | | \$479,556 |
| EQUIPMENT | 4040-Public Safety Constru.. | | | | \$42,500 | \$170,000 | | \$212,500 |
| INTRNL CHG | 4040-Public Safety Constru.. | | | | \$0 | \$108,665 | | \$108,665 |
| NONCAPITAL | 4040-Public Safety Constru.. | | | | \$116,000 | \$464,000 | | \$580,000 |
| PUBLIC ART | 4040-Public Safety Constru.. | | | | \$0 | \$15,725 | | \$15,725 |
| Grand Total | | | | | \$254,411 | \$2,921,839 | | \$3,176,250 |

FIRE STATION #157 RENOVATION

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19052

Project Number: CIPPS19052

Description

Project will remodel FS 157 (59th Ave and Brown) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1997 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|---------|---------|------------------|--------------------|--------------------|
| CONSTRUCT | 4040-Public Safety Constru.. | | | | | \$0 | \$1,971,830 | \$1,971,830 |
| CONTGNCY | 4040-Public Safety Constru.. | | | | | \$0 | \$192,183 | \$192,183 |
| DESIGN | 4040-Public Safety Constru.. | | | | | \$65,280 | \$261,121 | \$326,401 |
| EQUIPMENT | 4040-Public Safety Constru.. | | | | | \$42,500 | \$170,000 | \$212,500 |
| INTRNL CHG | 4040-Public Safety Constru.. | | | | | \$0 | \$116,118 | \$116,118 |
| NONCAPITAL | 4040-Public Safety Constru.. | | | | | \$116,000 | \$464,000 | \$580,000 |
| PUBLIC ART | 4040-Public Safety Constru.. | | | | | \$0 | \$19,218 | \$19,218 |
| Grand Total | | | | | | \$223,780 | \$3,194,470 | \$3,418,250 |

POLICE STATION -WEST AREA

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS19053

Project Number: CIPPS19053

Description

This project is for design & construction of a 4,000 sq. ft police substation in conjunction with the proposed west area fire station. The facility will include future expansion as growth demands. Estimates include furniture, fixtures, and equipment.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------|---------|---------|---------|---------|---------|--------------------|--------------------|
| CONSTRUCT | 4223-2019-DIF Police | | | | | | \$2,415,400 | \$2,415,400 |
| CONTGNCY | 4223-2019-DIF Police | | | | | | \$1,207,897 | \$1,207,897 |
| DESIGN | 4223-2019-DIF Police | | | | | | \$760,851 | \$760,851 |
| INTRNL CHG | 4223-2019-DIF Police | | | | | | \$120,698 | \$120,698 |
| NONCAPITAL | 4223-2019-DIF Police | | | | | | \$24,154 | \$24,154 |
| Grand Total | | | | | | | \$4,529,000 | \$4,529,000 |

PUBLIC SAFETY BUILDING REMODELS

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS20033

Project Number: CIPPS20033

Description

The \$800,000 in FY20 is for design of 2nd floor GRPSTC for Fire Admin, and design of Sine for Prosecutor, as well as construction of 2nd floor GRPSTC. Projects in FY21(\$7,532,000) include the remodel of Sine (up to \$1.25m); Court imminent needs (up to \$4m); and priority 2 and 3 deficiencies identified as part of Public Safety Buildings assessments. Planned projects include: exhaust venting/removal (all Fire Stations), parking assessments (Foothills, Gateway, FS 157), roof (Gateway), HVAC (Foothills), parking lot subsidence (FS 152), and generator replacement (FS 154). The exact list will depend on individual items costs.

Justification

Many components are at the end of their useful life and require work or replacement in order to provide useable buildings.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$166,876 | | | | | | \$166,876 |
| Grand Total | | \$166,876 | | | | | | \$166,876 |

FIRE STATION 156 ENHANCEMENTS

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS21055

Project Number: CIPPS21055

Description

Painting of the fire station and adding additional trees and irrigation.

Justification

This project will enhance the overall aesthetics of the fire station by painting the exterior and adding large trees to help disguise the existing monopole.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 1080-General Government C.. | \$36,497 | | | | | | \$36,497 |
| Grand Total | | \$36,497 | | | | | | \$36,497 |

UNMANNED AERIAL VEHICLES

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS22037

Project Number: CIPPS22037

Description

This project is two unmanned aerial vehicles (drones), equipment and software. Drones can be remotely deployed and provide officers with real time information while increasing safety and efficiency.

Justification

Drones are used to prevent dangerous situations for officers and bystanders. They can be used at accident scenes, to assess environmental issues, and follow fleeing suspects, reducing vehicle pursuits

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 4191-2012-DIF Police Facilit.. | \$94,886 | | | | | | \$94,886 |
| Grand Total | | \$94,886 | | | | | | \$94,886 |

GROWTH POLICE VEHICLES

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS22038

Project Number: CIPPS22038

Description

This request is for three growth police vehicles to provide for patrol services in developing western Glendale. Includes computer, radio, and other equipment required to outfit the vehicles.

Justification

Future growth in the western area is projected to require patrol services to meet the needs of the community.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4191-2012-DIF Police Facilit.. | \$196,383 | | | | | | \$196,383 |
| Grand Total | | \$196,383 | | | | | | \$196,383 |

PUBLIC SAFETY HVAC REPLACEMENTS

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS22080

Project Number: CIPPS22080

Description

This project is to replace the HVAC systems at Fire Station 151, 159, and the Advocacy Center.

Justification

The HVAC systems at these locations require replacement. Replacement is a proactive approach to maintaining the continuity of service to mission critical facilities.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$238,758 | | | | | | \$238,758 |
| Grand Total | | \$238,758 | | | | | | \$238,758 |

FS158 FIRE SYSTEM REPLACEMENT

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS22083

Project Number: CIPPS22083

Description

This project is to replace the fire alarm system at Fire Station 158.

Justification

The fire alarm system at Fire Station 158 needs replacement. The system is unreliable, difficult to service, and is a requirement for occupancy of the building.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$25,000 | | | | | | \$25,000 |
| Grand Total | | \$25,000 | | | | | | \$25,000 |

PUBLIC SAFETY ROOF REPAIR/REPLACE

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS22085

Project Number: CIPPS22085

Description

This project is to replace roof at various public safety locations including- Fire Support, and GRPSTC Fire Station and Shooting Range.

Justification

These roofs at mission critical locations need replacement to avoid structural damage.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4040-Public Safety Constru.. | \$284,160 | | | | | | \$284,160 |
| Grand Total | | \$284,160 | | | | | | \$284,160 |

GRPSTC RETAINING WALL/FIRE TOWER

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS22094

Project Number: CIPPS22094

Description

This project it to perform a structural evaluation of the adjacent training wall, site and building at the GRPSTC Fire Training Building and any future construction to remediate the issues causing damage.

Justification

The retention wall on the east and west side of the training facility are showing signs of cracking with water leakage, thus the commercial door is no longer operational and might create a safety issue.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 2200-Training Facility Reve.. | \$26,006 | | | | | | \$26,006 |
| CONSTRUCT | 2200-Training Facility Reve.. | \$500,000 | | | | | | \$500,000 |
| DESIGN | 2200-Training Facility Reve.. | \$50,000 | | | | | | \$50,000 |
| INTRNL CHG | 2200-Training Facility Reve.. | \$19,000 | | | | | | \$19,000 |
| PUBLIC ART | 2200-Training Facility Reve.. | \$5,000 | | | | | | \$5,000 |
| Grand Total | | \$600,006 | | | | | | \$600,006 |

LP15 HEART MONITOR REPLACEMENT

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS23002

Project Number: CIPPS23002

Description

Purchase of 37 cardiac monitors. The life span is difficult to gauge as wear and tear is a factor that plays into how long these units last.

Justification

These monitors are used multiple times daily. Emergency medical incidents account for over 80% of all calls for service. New technology also plays a part in how long we can continue to use older equipment. Currently, the department’s heart monitors are adequate through FY 2024, at which time they are expected to reach the end of their useful life. Heart monitors are considered a capital expenditure due to the type of equipment requiring to be updated all at the same time; which cannot be phased in when replaced. Personnel must all be able to train and work on the same type, make and model of equipment...

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|---------|-------------|---------|---------|---------|--------------|-------------|
| EQUIPMENT | 1080-General Government C.. | | \$2,232,682 | | | | | \$2,232,682 |
| Grand Total | | | \$2,232,682 | | | | | \$2,232,682 |

FIRE RADIO REPLACEMENT

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS23003

Project Number: CIPPS23003

Description

Replacement of all handheld (230) and apparatus-mounted (55) radios. To replace our radios, we need to include several accessories that go with the equipment - vehicle and bank chargers, extra batteries, shoulder microphones, antennas, holsters/slings, etc.

Justification

Per Motorola, field support of our existing mobile (apparatus-mounted) radios will end September 2022 and our portable (handheld) radios in December 2023. We will be able to use the radios past those dates, but parts and replacements will not be available. As of December 2020, Motorola has announced they will no longer certify our portable radios as intrinsically safe and will stop making replacement batteries for our current model.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| EQUIPMENT | 1080-General Government C.. | \$2,629,100 | | | | | | \$2,629,100 |
| Grand Total | | \$2,629,100 | | | | | | \$2,629,100 |

DRUG BOX REFRIGERATOR REPLACEMENT

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS23013

Project Number: CIPPS23013

Description

Purchase 31 new climate controlled narcotics storage units with built-in Comp X Elock 300 series to replace current units and locks on apparatus and vehicles and also provide a reserve of 2. Cost to purchase 31 units with built-in Elocks is \$330,546.80. Each unit has a cost breakdown as follows: unit with Elock 300 series locks = \$8,100; 5-year extended warranty = \$1,800; Shipping = \$50; Tax @ 8.8%.

Justification

The current units are old and are at their end of life capabilities. The replacement cost per unit, including upgraded locks, 5- year warranty and shipping charges is just under \$10,000 before tax. The elock 150 series is currently not working due to an overload of PINs. Currently we have people who are unable to access the drug box using their own PIN. New 300 series eLocks can be updated through a network connection eliminating the need to physically plug into each lock to update PINs. Current 150 series ELocks hold a maximum of 250 PINs. 300 series ELock can hold up to 3000 PINs.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| EQUIPMENT | 1080-General Government C.. | \$330,547 | | | | | | \$330,547 |
| Grand Total | | \$330,547 | | | | | | \$330,547 |

GRPSTC PARKING LOT

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS23030

Project Number: CIPPS23030

Description

Project will create additional parking area west of the main building at GRPSTC. The proposed new parking area provides approximately 50 secured parking spaces.

Justification

Current parking lot lacks appropriate parking spaces to accommodate staff.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4040-Public Safety Constru.. | \$680,000 | | | | | | \$680,000 |
| DESIGN | 4040-Public Safety Constru.. | \$15,000 | | | | | | \$15,000 |
| INTRNL CHG | 4040-Public Safety Constru.. | \$5,000 | | | | | | \$5,000 |
| PUBLIC ART | 4040-Public Safety Constru.. | \$6,800 | | | | | | \$6,800 |
| Grand Total | | \$706,800 | | | | | | \$706,800 |

COURT RENOVATION PHASE 2

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS23042

Project Number: CIPPS23042

Description

Recommended deferred maintenance of building systems and court security upgrades not included in Phase 1 renovation in CIPFC21053. Items include: update power distribution, ergonomic seating, HVAC cleaning, Kevlar at court benches, ballistic glass, intrusion security, visual evidence displays/controls at courtrooms, security bollards, back of house court expansion, and restroom addition.

Justification

Facility is 30 years old plus with minimal upgrades.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|---------|---------|---------|---------------------|---------------------|
| CONSTRUCT | 4040-Public Safety Constru.. | | | | | | \$7,480,172 | \$7,480,172 |
| CONTGNCY | 4040-Public Safety Constru.. | | | | | | \$1,496,709 | \$1,496,709 |
| DESIGN | 4040-Public Safety Constru.. | | | | | | \$785,418 | \$785,418 |
| EQUIPMENT | 4040-Public Safety Constru.. | | | | | | \$308,099 | \$308,099 |
| INTRNL CHG | 4040-Public Safety Constru.. | | | | | | \$325,800 | \$325,800 |
| PUBLIC ART | 4040-Public Safety Constru.. | | | | | | \$74,802 | \$74,802 |
| Grand Total | | | | | | | \$10,471,000 | \$10,471,000 |

FIRE APPARATUS REPLACEMENT

Package Number
FY23-32CIP

Project Type
Public Safety

Project Number
CIPPS70814

Project Number: CIPPS70814

Description

The project provides for the replacement of large GFD vehicles to ensure GFD may provide essential services. The plan is to replace engines & ladder tenders (LTs) every 7 yrs or 100K miles & ladders every 10 yrs or 100K miles. Quotes are updated.

Justification

Programmatic replacement of vehicles will reduce overall lifecycle costs, protect public health and safety while aligning resources with the City’s strategic priorities.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| CARRYOVER | 1080-General Government C.. | \$911,472 | \$0 | \$0 | \$0 | \$0 | \$0 | \$911,472 |
| VEHICLE | 1080-General Government C.. | \$4,374,039 | \$2,294,398 | \$2,316,880 | \$2,386,386 | \$1,616,688 | \$10,755,056 | \$23,743,447 |
| Grand Total | | \$5,285,511 | \$2,294,398 | \$2,316,880 | \$2,386,386 | \$1,616,688 | \$10,755,056 | \$24,654,919 |

FY 2023-2032 Capital Improvement Program

**Solid Waste
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------------------|-----------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| CIPSW19026 | SOLID WASTE PROCESS IMP. SOFTWARE | | \$225,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$225,000 |
| CIPSW19027 | REPLACE STREET SWEEPERS | | \$0 | \$354,376 | \$363,235 | \$372,316 | \$381,624 | \$2,147,856 | \$3,619,407 |
| CIPSW78001 | REPLACE ROLLOFF TRUCKS - COMMERCIAL | | \$0 | \$0 | \$0 | \$254,663 | \$0 | \$560,259 | \$814,922 |
| CIPSW78002 | REPLACE FRONTLOAD TRUCKS-COMMERCIAL | | \$401,346 | \$411,380 | \$413,500 | \$868,110 | \$911,516 | \$2,165,723 | \$5,171,575 |
| CIPSW78003 | REPLACE SIDELOAD TRUCKS-RESIDENTIAL | | \$2,226,084 | \$1,140,867 | \$1,521,156 | \$1,597,214 | \$1,527,752 | \$9,715,618 | \$17,728,691 |
| CIPSW78004 | REP BULK TRASH EQUIP-RESIDENTIAL | | \$1,538,322 | \$862,919 | \$750,360 | \$909,816 | \$669,706 | \$5,574,351 | \$10,305,474 |
| CIPSW78005 | REPLACE PICKUPS / SERVICE TRUCKS | | \$39,701 | \$125,058 | \$120,500 | \$45,656 | \$137,939 | \$320,982 | \$789,836 |
| CIPSW78009 | ALLEY GATING | | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| Grand Total | | | \$4,530,453 | \$2,994,600 | \$3,168,751 | \$4,047,775 | \$3,628,537 | \$20,484,789 | \$38,854,905 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Solid Waste
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|------------------|-----------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| 6120-Solid Waste | | \$4,530,453 | \$2,994,600 | \$3,168,751 | \$4,047,775 | \$3,628,537 | \$20,484,789 | \$38,854,905 |
| Grand Total | | \$4,530,453 | \$2,994,600 | \$3,168,751 | \$4,047,775 | \$3,628,537 | \$20,484,789 | \$38,854,905 |

SOLID WASTE PROCESS IMP. SOFTWARE

Package Number
FY23-32CIP

Project Type
Solid Waste

Project Number
CIPSW19026

Project Number: CIPSW19026

Description

A Solid Waste process system City or Vendor hosted improves routing efficiency & provides a comprehensive enterprise-level solution for SW operations. Included: system software, in-vehicle mobile devices, configuration/conversion/training & support.

Justification

This project will be the driver for increasing operating efficiencies for a revenue generating enterprise. Funding in FY23 is for further implementation across all divisions. O&M in FY24 will be evaluated/determined after implementation

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| EQUIPMENT | 6120-Solid Waste | \$225,000 | | | | | | \$225,000 |
| Grand Total | | \$225,000 | | | | | | \$225,000 |

REPLACE STREET SWEEPERS

Package Number
FY23-32CIP

Project Type
Solid Waste

Project Number
CIPSW19027

Project Number: CIPSW19027

Description

Programmatic replacement of large Solid Waste (SW) vehicles. SW has 6 street sweepers, each with a lifespan of 7 yrs requiring replacement over next 10 yrs. Updated costs include current quotes and inflation. Replacement plan: FY24-(1), FY25-(1), FY26-(1), FY27-(1), FY28-32-(5). MAG Grant funds will be pursued.

Justification

Mandated by State and Federal as part of PM10 nonattainment areas to improve air quality, reduce particulate emissions, and clear streets of road hazards/debris. Programmatic replacement of vehicles will reduce overall lifecycle costs.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------|---------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| VEHICLE | 6120-Solid Waste | | \$354,376 | \$363,235 | \$372,316 | \$381,624 | \$2,147,856 | \$3,619,407 |
| Grand Total | | | \$354,376 | \$363,235 | \$372,316 | \$381,624 | \$2,147,856 | \$3,619,407 |

REPLACE ROLLOFF TRUCKS - COMMERCIAL

Package Number
FY23-32CIP

Project Type
Solid Waste

Project Number
CIPSW78001

Project Number: CIPSW78001

Description

Programmatic replacement of large Solid Waste (SW) vehicles to ensure the provision of essential services to the community. SW has 3 commercial roll-off trucks requiring replacement over next 10 yrs. Repl plan: FY26-(1), FY28-32-(2).

Justification

Collection/disposal of solid waste is required by city and county. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with the City's strategic priorities.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------|---------|---------|---------|------------------|---------|------------------|------------------|
| VEHICLE | 6120-Solid Waste | | | | \$254,663 | | \$560,259 | \$814,922 |
| Grand Total | | | | | \$254,663 | | \$560,259 | \$814,922 |

REPLACE FRONTLOAD TRUCKS-COMMERCIAL

Package Number
FY23-32CIP

Project Type
Solid Waste

Project Number
CIPSW78002

Project Number: CIPSW78002

Description

Replacement of SW vehicles & equip. SW has 7 front load trucks with a lifespan of 7 yrs & 1 front load bin delivery truck/trailer with lifespan of 10 yrs requiring repl over next 10 yrs. Plan: FY23-(1), FY24-(1), FY25-(1), FY26-(2), FY27-(2), FY28-32-(4).

Justification

Collection/disposal of solid waste is required by County/City code. Ensures a safe & efficient operation for a revenue generating enterprise. Programmatic replacement of vehicles will reduce overall lifecycle costs.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| EQUIPMENT | 6120-Solid Waste | \$401,346 | \$411,380 | \$413,500 | \$868,110 | \$911,516 | \$2,165,723 | \$5,171,575 |
| Grand Total | | \$401,346 | \$411,380 | \$413,500 | \$868,110 | \$911,516 | \$2,165,723 | \$5,171,575 |

REPLACE SIDELOAD TRUCKS-RESIDENTIAL

Package Number
FY23-32CIP

Project Type
Solid Waste

Project Number
CIPSW78003

Project Number: CIPSW78003

Description

Replacement of large Solid Waste (SW) vehicles. SW has 27 side load trucks with a lifespan of 6 yrs requiring replacement over next 10 yrs. Plan: FY23-(6), FY24-(3), FY25 (4), FY26-(4), FY27-(4), FY28-32-(20).

Justification

Collection/disposal of solid waste is required by State/City code. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with City’s strategic priorities.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| VEHICLE | 6120-Solid Waste | \$2,226,084 | \$1,140,867 | \$1,521,156 | \$1,597,214 | \$1,527,752 | \$9,715,618 | \$17,728,691 |
| Grand Total | | \$2,226,084 | \$1,140,867 | \$1,521,156 | \$1,597,214 | \$1,527,752 | \$9,715,618 | \$17,728,691 |

REP BULK TRASH EQUIP-RESIDENTIAL

Package Number
FY23-32CIP

Project Type
Solid Waste

Project Number
CIPSW78004

Project Number: CIPSW78004

Description

Repl lg SW veh/equip; have 15 rear load trucks/8 tractors w/life of 8 yrs req repl over 10 yrs. Plan: FY23(4)trucks/(1)tractor, FY24(2)trucks/(1)tractor, FY25(2)trucks, FY26(2)trucks/(1)tractor, FY27(1)truck/(2)tractors, FY28-32(10)trucks/(5)tractors

Justification

Collection/disposal of solid waste is mandated by State/City code. Programmatic replacement reduces overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------|--------------------|------------------|------------------|------------------|------------------|--------------------|---------------------|
| EQUIPMENT | 6120-Solid Waste | \$1,538,322 | \$862,919 | \$750,360 | \$909,816 | \$669,706 | \$5,574,351 | \$10,305,474 |
| Grand Total | | \$1,538,322 | \$862,919 | \$750,360 | \$909,816 | \$669,706 | \$5,574,351 | \$10,305,474 |

REPLACE PICKUPS / SERVICE TRUCKS

Package Number
FY23-32CIP

Project Type
Solid Waste

Project Number
CIPSW78005

Project Number: CIPSW78005

Description

Provides for programmatic replacement of Solid Waste vehicles. SW has 10 trucks used to support daily operations and provide timely customer service to the community. Replacement plan: FY23-(1), FY24-(3), FY25-(1), FY26-(1), FY27-(2), FY28-32-(5).

Justification

These trucks are support units that assist in maintaining the safe and efficient operation for a revenue generating enterprise.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------|-----------------|------------------|------------------|-----------------|------------------|------------------|------------------|
| VEHICLE | 6120-Solid Waste | \$39,701 | \$125,058 | \$120,500 | \$45,656 | \$137,939 | \$320,982 | \$789,836 |
| Grand Total | | \$39,701 | \$125,058 | \$120,500 | \$45,656 | \$137,939 | \$320,982 | \$789,836 |

ALLEY GATING

Package Number
FY23-32CIP

Project Type
Solid Waste

Project Number
CIPSW78009

Project Number: CIPSW78009

Description

A program that manages health/safety issues including blocking of vehicular access & difficulty of enforcement due to illegal dumping in alleys. Includes residential garbage serv. relocations/blue stake gate location/gate installation/access key/code

Justification

Promotes/enhances quality of life for residents residing near or adjacent to alley ways, providing a safer & cleaner environment. Project includes pre-gated alley clean-up & citizen notification. O&M to be an ongoing supplemental as gates get older.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| EQUIPMENT | 6120-Solid Waste | \$100,000 | \$100,000 | | | | | \$200,000 |
| Grand Total | | \$100,000 | \$100,000 | | | | | \$200,000 |

FY 2023-2032 Capital Improvement Program

**Streets
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| CIPST19006 | PAVEMENT MANAGEMENT | \$400,000 | \$13,134,250 | \$13,396,935 | \$13,664,874 | \$13,938,172 | \$14,216,935 | \$75,465,210 | \$144,216,376 |
| CIPST19010 | BALLPARK BOULEVARD | \$1,450,879 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,450,879 |
| CIPST19048 | CAPITAL BRIDGE REPAIR PROGRAM | \$183,321 | \$300,000 | \$270,000 | \$275,400 | \$280,907 | \$286,526 | \$1,520,915 | \$3,117,069 |
| CIPST20012 | FLASHING YELLOW ARROWS | \$539,729 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$539,729 |
| CIPST20013 | VEHICLE REPLACEMENT | \$1,332,441 | \$520,000 | \$540,800 | \$562,432 | \$584,930 | \$608,326 | \$3,426,688 | \$7,575,617 |
| CIPST20014 | ST RECON BETHANY HM - 43RD TO 51ST | \$0 | \$0 | \$0 | \$0 | \$114,736 | \$3,229,669 | \$0 | \$3,344,405 |
| CIPST20016 | ST RECON GLENDALE -101 TO EL MIRAGE | \$1,766,766 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,766,766 |
| CIPST20021 | ST RECON CAMELBACK - 83RD TO 91ST | \$496,724 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$496,724 |
| CIPST20022 | BIKE PROJECTS (MATCH) | \$0 | \$0 | \$0 | \$143,208 | \$146,072 | \$148,994 | \$790,876 | \$1,229,150 |
| CIPST21001 | TELECOM CONDUITS | \$0 | \$209,600 | \$209,600 | \$209,600 | \$209,600 | \$209,600 | \$1,048,000 | \$2,096,000 |
| CIPST21014 | 75TH AVENUE ASPERA IMPROVEMENTS | \$828,794 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$828,794 |
| CIPST21015 | CENTRAL CORE SIDEWALK GAPS | \$380,582 | \$0 | \$226,520 | \$0 | \$0 | \$0 | \$0 | \$607,102 |
| CIPST21016 | 67TH AVENUE BIKE LANES | \$755,788 | \$0 | \$504,213 | \$0 | \$0 | \$0 | \$0 | \$1,260,001 |
| CIPST21017 | STREET RECON BELL RD - 51ST TO 59TH | \$344,007 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$344,007 |
| CIPST21018 | ST RECON GLENDALE - 101 TO 91ST | \$2,691,190 | \$347,782 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,038,972 |
| CIPST21044 | ST RECON CACTUS - 51ST TO 59TH | \$1,490,161 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,490,161 |
| CIPST21045 | ST RECON CACTUS - 59TH TO 67TH | \$1,235 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,235 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Streets
Summary by Project**

ANNUAL BUDGET
Fiscal Year 2022-2023

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-----------|-----------|-------------|-------------|-------------|-----------|--------------|-------------|
| CIPST21046 | ST RECON 51ST AVE-PEORIA TO CACTUS | \$222 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$222 |
| CIPST21047 | ST RECON 51ST AVE - OLIVE TO PEORIA | \$348 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$348 |
| CIPST21051 | ST RECON 75TH-GLENDALE TO NORTHERN | \$103,861 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$103,861 |
| CIPST21052 | ST RECON 83RD-GLENDALE TO NORTHERN | \$283,694 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$283,694 |
| CIPST22043 | ST RECON 67TH - GREENWAY TO BELL | \$60,204 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$60,204 |
| CIPST22044 | ST RECON 67TH DEER VLY-PINNACLE PK | \$0 | \$0 | \$3,893,399 | \$0 | \$0 | \$0 | \$0 | \$3,893,399 |
| CIPST22046 | ST RECON 83RD - GLENDALE TO BHR | \$0 | \$0 | \$0 | \$111,395 | \$3,901,034 | \$0 | \$0 | \$4,012,429 |
| CIPST22047 | ST RECON GLENDALE - 43RD TO 51ST | \$0 | \$0 | \$0 | \$0 | \$0 | \$118,179 | \$0 | \$118,179 |
| CIPST22049 | ST RECON BETHANY HM - 59TH TO 67TH | \$0 | \$0 | \$0 | \$3,787,413 | \$0 | \$0 | \$0 | \$3,787,413 |
| CIPST22050 | ST RECON BETHANY HM - 67TH TO 75TH | \$0 | \$0 | \$0 | \$3,787,413 | \$0 | \$0 | \$0 | \$3,787,413 |
| CIPST22051 | ST RECON CAMELBACK - 59TH TO 67TH | \$0 | \$0 | \$108,150 | \$3,787,413 | \$0 | \$0 | \$0 | \$3,895,563 |
| CIPST22052 | ST RECON CAMELBACK - 67TH TO 75TH | \$0 | \$0 | \$3,677,100 | \$0 | \$0 | \$0 | \$0 | \$3,677,100 |
| CIPST22053 | ST RECON CAMELBACK - 75TH TO 83RD | \$0 | \$0 | \$3,677,100 | \$0 | \$0 | \$0 | \$0 | \$3,677,100 |
| CIPST22054 | ST RECON 67TH - PEORIA TO OLIVE | \$0 | \$0 | \$0 | \$0 | \$3,901,034 | \$0 | \$0 | \$3,901,034 |
| CIPST22058 | ST RECON NORTHERN - 43RD TO 51ST | \$0 | \$0 | \$0 | \$0 | \$0 | \$118,179 | \$0 | \$118,179 |
| CIPST22060 | ST RECON BELL RD - 59TH TO 67TH | \$0 | \$0 | \$0 | \$111,395 | \$3,901,034 | \$0 | \$0 | \$4,012,429 |
| CIPST22062 | PAVEMENT CUT REPAIR | \$0 | \$106,999 | \$109,140 | \$111,323 | \$113,549 | \$115,820 | \$614,787 | \$1,171,618 |

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Streets
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|-------------|-----------|-------------|-------------|--------------|-------------|
| CIPST22063 | PEDESTRIAN LED CONVERSION | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 |
| CIPST22064 | TRANSPORTATION SAFETY PROGRAM | \$400,000 | \$480,000 | \$432,001 | \$440,640 | \$449,452 | \$458,442 | \$2,433,465 | \$5,094,000 |
| CIPST22065 | SCALLOP STREET PROGRAM | \$0 | \$4,000,000 | \$4,000,000 | \$0 | \$0 | \$0 | \$1,000,000 | \$9,000,000 |
| CIPST22067 | 57TH AND GREENWAY INTERSECT IMPROV. | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| CIPST22068 | 59TH AND NORTHERN INTERSECT IMPROV. | \$60,285 | \$1,124,658 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,184,943 |
| CIPST22089 | TRANSPORTATION DIF UPDATE | \$31,827 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$31,827 |
| CIPST22120 | 95TH AVE / MONTEBELLO INTERSECTION | \$135,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$135,000 |
| CIPST23014 | OLIVE AVE 59-67 STREET LIGHTS | \$0 | \$53,950 | \$315,433 | \$0 | \$0 | \$0 | \$0 | \$369,383 |
| CIPST23015 | 61ST/OLIVE TRAFFIC SIGNAL UPGRADE | \$0 | \$50,423 | \$211,371 | \$0 | \$0 | \$0 | \$0 | \$261,794 |
| CIPST23016 | 53RD/CAMELBACK NEW HAWK | \$0 | \$112,050 | \$390,167 | \$0 | \$0 | \$0 | \$0 | \$502,217 |
| CIPST23017 | NORTHERN PARKWAY CABLE BARRIER 2 | \$0 | \$155,625 | \$1,042,750 | \$0 | \$0 | \$0 | \$0 | \$1,198,375 |
| CIPST23018 | TMC UPGRADE | \$0 | \$0 | \$0 | \$228,692 | \$2,013,998 | \$0 | \$0 | \$2,242,690 |
| CIPST23019 | MARYLAND ACTIVE TRANSPORTATION IMPR | \$0 | \$15,942 | \$0 | \$95,155 | \$0 | \$0 | \$0 | \$111,097 |
| CIPST23020 | MISSOURI ACTIVE TRANSPORTATION IMPR | \$0 | \$22,487 | \$0 | \$123,278 | \$0 | \$0 | \$0 | \$145,765 |
| CIPST23021 | ST RECON GLENDALE EL MIRAGE-LITCHFI | \$0 | \$0 | \$0 | \$0 | \$229,473 | \$8,036,134 | \$0 | \$8,265,607 |
| CIPST23047 | SARIVAL AVENUE / BETHANY HOME ROAD | \$0 | \$124,560 | \$967,896 | \$0 | \$0 | \$0 | \$0 | \$1,092,456 |
| CIPST23048 | SARIVAL AVENUE/GLENDALE AVENUE | \$0 | \$124,560 | \$967,896 | \$0 | \$0 | \$0 | \$0 | \$1,092,456 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Streets
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| CIPST23049 | INFILL STREETLIGHTS | \$0 | \$0 | \$168,156 | \$493,627 | \$503,499 | \$513,569 | \$0 | \$1,678,851 |
| CIPST23050 | 58TH AVENUE/BETHANY HOME ROAD | \$0 | \$0 | \$89,683 | \$679,643 | \$0 | \$0 | \$0 | \$769,326 |
| CIPST23051 | EXTEND FIBER OPTIC NETWORK | \$0 | \$249,120 | \$645,264 | \$658,169 | \$671,332 | \$0 | \$0 | \$2,223,885 |
| CIPST23052 | SPEED FEEDBACK SIGNS | \$0 | \$90,000 | \$81,000 | \$82,620 | \$84,273 | \$85,958 | \$456,275 | \$880,126 |
| CIPST23053 | INFILL SIDEWALK | \$0 | \$180,000 | \$162,000 | \$165,241 | \$168,544 | \$171,916 | \$912,551 | \$1,760,252 |
| CIPST23054 | GUARDRAIL UPDATE | \$0 | \$120,000 | \$108,001 | \$110,160 | \$112,363 | \$114,611 | \$608,367 | \$1,173,502 |
| CIPST23055 | ARTERIAL PAVEMENT TREATMENT | \$0 | \$1,605,001 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,605,001 |
| CIPST23056 | ARTERIAL STREET RECONSTRUCTION | \$0 | \$8,841,361 | \$3,706,776 | \$0 | \$0 | \$0 | \$0 | \$12,548,137 |
| CIPST23057 | FLASHING YELLOW ARROWS PHASE 5 | \$0 | \$0 | \$0 | \$0 | \$104,970 | \$924,426 | \$0 | \$1,029,396 |
| CIPST65005 | ITS UPGRADES | \$543,300 | \$228,000 | \$205,200 | \$209,304 | \$213,491 | \$217,760 | \$1,155,895 | \$2,772,950 |
| CIPST65006 | BUS PULLOUTS | \$150,000 | \$360,000 | \$324,000 | \$330,479 | \$337,089 | \$343,831 | \$1,825,099 | \$3,670,498 |
| CIPST65016 | NORTHERN PARKWAY | \$138,501 | \$670,000 | \$670,000 | \$670,000 | \$670,000 | \$670,000 | \$0 | \$3,488,501 |
| CIPST68125 | STREET RECONSTRUCTION PROGRAM | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$34,009,748 | \$34,009,748 |
| CIPST68918 | INFILL LIGHTING PROGRAM | \$1,094,956 | \$180,000 | \$162,001 | \$165,240 | \$168,545 | \$171,915 | \$912,549 | \$2,855,206 |
| CIPST68922 | STREETLIGHT POLE PROGRAM | \$964,134 | \$90,000 | \$81,000 | \$82,620 | \$84,273 | \$85,958 | \$456,274 | \$1,844,259 |
| Grand Total | | \$18,827,949 | \$33,496,368 | \$41,343,552 | \$31,086,734 | \$32,902,370 | \$30,846,748 | \$126,636,699 | \$315,140,420 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Streets
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| 1080-General Government Capital Prj | \$0 | \$4,209,600 | \$4,209,600 | \$209,600 | \$209,600 | \$209,600 | \$1,048,000 | \$10,096,000 |
| 2050-Highway User Revenue Fund | \$200,000 | \$3,424,000 | \$3,492,480 | \$3,562,330 | \$3,633,576 | \$3,706,247 | \$19,673,211 | \$37,691,844 |
| 2060-Transportation Grants | \$0 | \$0 | \$503,767 | \$0 | \$0 | \$0 | \$0 | \$503,767 |
| 2070-Transportation Sales Tax | \$200,000 | \$9,710,250 | \$9,904,455 | \$10,102,544 | \$10,304,596 | \$10,510,688 | \$55,791,999 | \$106,524,532 |
| 4010-Streets Construction | \$7,238,412 | \$347,782 | \$11,355,749 | \$11,585,029 | \$12,047,311 | \$11,502,161 | \$35,009,748 | \$89,086,192 |
| 4020-Hurf Capital Projects | \$5,018,135 | \$1,116,999 | \$1,054,542 | \$1,081,039 | \$1,108,284 | \$1,136,298 | \$6,130,419 | \$16,645,716 |
| 4030-Transportation Capital Proj | \$3,896,596 | \$13,563,079 | \$10,822,959 | \$4,546,192 | \$5,599,003 | \$3,781,754 | \$8,983,322 | \$51,192,905 |
| 4410-2014-DIF Streets Zone 1 East | \$1,379,755 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,379,755 |
| 4420-2014-DIF Streets Zn 2 West 101 | \$296,438 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$296,438 |
| 4430-2014-DIF Streets Zn 3 West 303 | \$25,390 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,390 |
| 4431-2019-DIF-Streets | \$573,224 | \$1,124,658 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,697,882 |
| Grand Total | \$18,827,949 | \$33,496,368 | \$41,343,552 | \$31,086,734 | \$32,902,370 | \$30,846,748 | \$126,636,699 | \$315,140,420 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

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PAVEMENT MANAGEMENT

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST19006

Project Number: CIPST19006

Description

Project provides for street pavement treatments. Specific activities included in this project involve surface preparation, repairs, and overlays as needed.

Justification

This project targets street segments that are in need of pavement treatments. Street rehabilitation is necessary to maximize the life of the city's residential, collector, and arterial street network.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| CARRYOVER | 2050-Highway User Revenu.. | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| | 2070-Transportation Sales .. | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| CONSTRUCT | 2050-Highway User Revenu.. | \$3,210,000 | \$3,274,200 | \$3,339,684 | \$3,406,478 | \$3,474,607 | \$18,443,635 | \$35,148,604 |
| | 2070-Transportation Sales .. | \$9,140,691 | \$9,323,505 | \$9,509,975 | \$9,700,175 | \$9,894,178 | \$52,519,494 | \$100,088,018 |
| CONTGNCY | 2050-Highway User Revenu.. | \$92,020 | \$93,860 | \$95,738 | \$97,652 | \$99,605 | \$528,718 | \$1,007,593 |
| | 2070-Transportation Sales .. | \$226,783 | \$231,319 | \$235,945 | \$240,664 | \$245,478 | \$1,303,024 | \$2,483,213 |
| INTRNL CHG | 2050-Highway User Revenu.. | \$121,980 | \$124,420 | \$126,908 | \$129,446 | \$132,035 | \$700,858 | \$1,335,647 |
| | 2070-Transportation Sales .. | \$342,776 | \$349,631 | \$356,624 | \$363,757 | \$371,032 | \$1,969,481 | \$3,753,301 |
| Grand Total | | \$13,534,250 | \$13,396,935 | \$13,664,874 | \$13,938,172 | \$14,216,935 | \$75,465,210 | \$144,216,376 |

BALLPARK BOULEVARD

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST19010

Project Number: CIPST19010

Description

Project to design and construct Ballpark Boulevard. This is Phase II of this project to build the roadway to its ultimate configuration and tile the Roosevelt irrigation ditch.

Justification

This project was identified as necessary for network connectivity in the region.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4410-2014-DIF Streets Zone.. | \$1,379,755 | | | | | | \$1,379,755 |
| | 4431-2019-DIF-Streets | \$71,124 | | | | | | \$71,124 |
| Grand Total | | \$1,450,879 | | | | | | \$1,450,879 |

CAPITAL BRIDGE REPAIR PROGRAM

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST19048

Project Number: CIPST19048

Description

This program is needed to maintain city bridges to meet Federal Highway Administration standards. There are approximately 43 bridges that are inspected by Arizona Department of Transportation (ADOT) semi-annually.

Justification

Under the National Bridge Inspection Program, administered by ADOT, the city is required to maintain its bridges to a satisfactory standard.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$183,321 | \$0 | \$0 | \$0 | \$0 | \$0 | \$183,321 |
| CONSTRUCT | 4030-Transportation Capita.. | \$240,000 | \$216,000 | \$220,320 | \$224,726 | \$229,221 | \$1,216,732 | \$2,346,999 |
| CONTGNCY | 4030-Transportation Capita.. | \$17,340 | \$15,606 | \$15,918 | \$16,236 | \$16,561 | \$87,909 | \$169,570 |
| DESIGN | 4030-Transportation Capita.. | \$30,000 | \$27,000 | \$27,540 | \$28,091 | \$28,653 | \$152,092 | \$293,376 |
| INTRNL CHG | 4030-Transportation Capita.. | \$10,260 | \$9,234 | \$9,419 | \$9,607 | \$9,799 | \$52,015 | \$100,334 |
| PUBLIC ART | 4030-Transportation Capita.. | \$2,400 | \$2,160 | \$2,203 | \$2,247 | \$2,292 | \$12,167 | \$23,469 |
| Grand Total | | \$483,321 | \$270,000 | \$275,400 | \$280,907 | \$286,526 | \$1,520,915 | \$3,117,069 |

FLASHING YELLOW ARROWS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST20012

Project Number: CIPST20012

Description

The project is to convert left-turn movements at existing signalized intersections to flashing yellow arrow operation with the purpose of improving safety. The project involves median modifications to provide better alignment.

Justification

According to national data, Flashing Yellow Arrows can reduce left-turn crashes by offering motorists more opportunities to make left turns. This project provides Glendale matching funds.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$539,729 | | | | | | \$539,729 |
| Grand Total | | \$539,729 | | | | | | \$539,729 |

VEHICLE REPLACEMENT

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST20013

Project Number: CIPST20013

Description

Replacement of existing vehicles that support transportation operations.

Justification

Replacing existing vehicles will enable efficiency and reduce maintenance costs. This includes vehicles and equipment in the Transportation Department.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 4020-Hurf Capital Projects | \$559,045 | \$0 | \$0 | \$0 | \$0 | \$0 | \$559,045 |
| | 4030-Transportation Capita.. | \$773,396 | \$0 | \$0 | \$0 | \$0 | \$0 | \$773,396 |
| VEHICLE | 4020-Hurf Capital Projects | \$260,000 | \$270,400 | \$281,216 | \$292,465 | \$304,163 | \$1,713,344 | \$3,121,588 |
| | 4030-Transportation Capita.. | \$260,000 | \$270,400 | \$281,216 | \$292,465 | \$304,163 | \$1,713,344 | \$3,121,588 |
| Grand Total | | \$1,852,441 | \$540,800 | \$562,432 | \$584,930 | \$608,326 | \$3,426,688 | \$7,575,617 |

ST RECON BETHANY HM - 43RD TO 51ST

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST20014

Project Number: CIPST20014

Description

Project to reconstruct street segment between Bethany Home Road from 51st Avenue to 43rd Avenue and related improvement.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|---------|------------------|--------------------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | | | \$0 | \$3,081,746 | | \$3,081,746 |
| DESIGN | 4010-Streets Construction | | | | \$110,536 | \$0 | | \$110,536 |
| INTRNL CHG | 4010-Streets Construction | | | | \$4,200 | \$117,106 | | \$121,306 |
| PUBLIC ART | 4010-Streets Construction | | | | \$0 | \$30,817 | | \$30,817 |
| Grand Total | | | | | \$114,736 | \$3,229,669 | | \$3,344,405 |

ST RECON GLENDALE -101 TO EL MIRAGE

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST20016

Project Number: CIPST20016

Description

Project to reconstruct street segment between Glendale Avenue from Loop 101 to El Mirage Road and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4010-Streets Construction | \$1,766,766 | | | | | | \$1,766,766 |
| Grand Total | | \$1,766,766 | | | | | | \$1,766,766 |

ST RECON CAMELBACK - 83RD TO 91ST

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST20021

Project Number: CIPST20021

Description

Project to reconstruct street segment between Camelback Road from 91st Avenue to 83rd Road and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4010-Streets Construction | \$496,724 | | | | | | \$496,724 |
| Grand Total | | \$496,724 | | | | | | \$496,724 |

BIKE PROJECTS (MATCH)

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST20022

Project Number: CIPST20022

Description

This funding provides matching funds for bicycle and pedestrian related projects.

Justification

This project enhances the quality of life for the residents and visitors by providing additional bicycle and pedestrian facilities.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|------------------|------------------|------------------|------------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | | | \$143,208 | \$146,072 | \$148,994 | \$790,876 | \$1,229,150 |
| Grand Total | | | | \$143,208 | \$146,072 | \$148,994 | \$790,876 | \$1,229,150 |

TELECOM CONDUITS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21001

Project Number: CIPST21001

Description

This project will allow additional conduits and sleeves to be installed in intersections and other roadway improvements as part of Capital Improvement Projects that occur throughout the city.

Justification

Utility companies cut into existing city street networks to install new telecommunications. By providing conduits in the street sections when CIP projects occur, the utility companies will no longer need to cut into new/ improved streets.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| NONCAPITAL | 1080-General Government C.. | \$209,600 | \$209,600 | \$209,600 | \$209,600 | \$209,600 | \$1,048,000 | \$2,096,000 |
| Grand Total | | \$209,600 | \$209,600 | \$209,600 | \$209,600 | \$209,600 | \$1,048,000 | \$2,096,000 |

75TH AVENUE ASPERA IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21014

Project Number: CIPST21014

Description

Project includes median reconfiguration, street widening and wayfinding signage on Aspera Boulevard as well as restriping and signage on 75th Avenue and right-of-way acquisition.

Justification

This project derives from a development agreement to complete infrastructure improvements in this area to allow for better traffic flow and mitigate congestion in the vicinity of Aspera Boulevard and 75th Avenue.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$431,979 | | | | | | \$431,979 |
| | 4420-2014-DIF Streets Zn 2 .. | \$290,000 | | | | | | \$290,000 |
| | 4431-2019-DIF-Streets | \$106,815 | | | | | | \$106,815 |
| Grand Total | | \$828,794 | | | | | | \$828,794 |

CENTRAL CORE SIDEWALK GAPS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21015

Project Number: CIPST21015

Description

This project identifies matching funds for the installation of continuous sidewalks in the central core area.

Justification

Project addresses General Plan, identifying the need to improve sidewalks. The City was awarded \$2.1 M in Federal funding for the design and construction of this project.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$380,582 | \$0 | | | | | \$380,582 |
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | \$135,210 | | | | | \$135,210 |
| INTRNL CHG | 4030-Transportation Capita.. | \$0 | \$67,593 | | | | | \$67,593 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$23,717 | | | | | \$23,717 |
| Grand Total | | \$380,582 | \$226,520 | | | | | \$607,102 |

67TH AVENUE BIKE LANES

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21016

Project Number: CIPST21016

Description

This project identifies matching funds for the installation of bike lanes on 67th avenue between Missouri Avenue and Cholla Street.

Justification

The city was awarded \$4.3M in Federal funding for the design and construction of this project.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$755,788 | \$0 | | | | | \$755,788 |
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | \$279,617 | | | | | \$279,617 |
| INTRNL CHG | 4030-Transportation Capita.. | \$0 | \$175,540 | | | | | \$175,540 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$49,056 | | | | | \$49,056 |
| Grand Total | | \$755,788 | \$504,213 | | | | | \$1,260,001 |

STREET RECON BELL RD - 51ST TO 59TH

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21017

Project Number: CIPST21017

Description

Project to surface reconstruct street segment between Bell Road from 51st Avenue to 59th Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4010-Streets Construction | \$344,007 | | | | | | \$344,007 |
| Grand Total | | \$344,007 | | | | | | \$344,007 |

ST RECON GLENDALE - 101 TO 91ST

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21018

Project Number: CIPST21018

Description

Project to surface reconstruct street segment between Glendale Avenue from Loop 101 to 91st Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4010-Streets Construction | \$2,691,190 | | | | | | \$2,691,190 |
| CONSTRUCT | 4010-Streets Construction | \$331,853 | | | | | | \$331,853 |
| INTRNL CHG | 4010-Streets Construction | \$12,610 | | | | | | \$12,610 |
| PUBLIC ART | 4010-Streets Construction | \$3,319 | | | | | | \$3,319 |
| Grand Total | | \$3,038,972 | | | | | | \$3,038,972 |

ST RECON CACTUS - 51ST TO 59TH

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21044

Project Number: CIPST21044

Description

Project to reconstruct street segment between Cactus Road from 51st Avenue to 59th Avenue.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4010-Streets Construction | \$1,490,161 | | | | | | \$1,490,161 |
| Grand Total | | \$1,490,161 | | | | | | \$1,490,161 |

ST RECON CACTUS - 59TH TO 67TH

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21045

Project Number: CIPST21045

Description

Project to reconstruct street segment between Cactus Road from 59th Avenue to 67th Avenue.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|----------------|---------|---------|---------|---------|--------------|----------------|
| CARRYOVER | 4010-Streets Construction | \$1,235 | | | | | | \$1,235 |
| Grand Total | | \$1,235 | | | | | | \$1,235 |

ST RECON 51ST AVE-PEORIA TO CACTUS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21046

Project Number: CIPST21046

Description

Project to reconstruct street segment between 51st Avenue from Peoria Avenue to Cactus Road.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|---------|---------|---------|--------------|-------------|
| CARRYOVER | 4010-Streets Construction | \$222 | | | | | | \$222 |
| Grand Total | | \$222 | | | | | | \$222 |

ST RECON 51ST AVE - OLIVE TO PEORIA

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21047

Project Number: CIPST21047

Description

Project to reconstruct street segment between 51st Avenue from Olive Avenue to Peoria Avenue.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|--------------|---------|---------|---------|---------|--------------|--------------|
| CARRYOVER | 4010-Streets Construction | \$348 | | | | | | \$348 |
| Grand Total | | \$348 | | | | | | \$348 |

ST RECON 75TH-GLENDALE TO NORTHERN

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21051

Project Number: CIPST21051

Description

Project to reconstruct street segment between 75th Ave from Glendale Avenue to Northern Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4010-Streets Construction | \$103,861 | | | | | | \$103,861 |
| Grand Total | | \$103,861 | | | | | | \$103,861 |

ST RECON 83RD-GLENDALE TO NORTHERN

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST21052

Project Number: CIPST21052

Description

Project to reconstruct street segment between 83rd Ave from Glendale Avenue to Northern Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4010-Streets Construction | \$283,694 | | | | | | \$283,694 |
| Grand Total | | \$283,694 | | | | | | \$283,694 |

ST RECON 67TH - GREENWAY TO BELL

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22043

Project Number: CIPST22043

Description

Project to reconstruct 67th Avenue from Greenway Road to Bell Road and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 4010-Streets Construction | \$60,204 | | | | | | \$60,204 |
| Grand Total | | \$60,204 | | | | | | \$60,204 |

ST RECON 67TH DEER VLY-PINNACLE PK

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22044

Project Number: CIPST22044

Description

Project to reconstruct 67th Avenue from Deer Valley Road to Pinnacle Peak Road and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|--------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | \$3,716,849 | | | | | \$3,716,849 |
| INTRNL CHG | 4010-Streets Construction | | \$139,382 | | | | | \$139,382 |
| PUBLIC ART | 4010-Streets Construction | | \$37,168 | | | | | \$37,168 |
| Grand Total | | | \$3,893,399 | | | | | \$3,893,399 |

ST RECON 83RD - GLENDALE TO BHR

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22046

Project Number: CIPST22046

Description

Project to reconstruct 83rd Avenue from Glendale Avenue to Bethany Home Road and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|------------------|--------------------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | | \$0 | \$3,724,138 | | | \$3,724,138 |
| DESIGN | 4010-Streets Construction | | | \$107,369 | \$0 | | | \$107,369 |
| INTRNL CHG | 4010-Streets Construction | | | \$4,026 | \$139,655 | | | \$143,681 |
| PUBLIC ART | 4010-Streets Construction | | | \$0 | \$37,241 | | | \$37,241 |
| Grand Total | | | | \$111,395 | \$3,901,034 | | | \$4,012,429 |

ST RECON GLENDALE - 43RD TO 51ST

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22047

Project Number: CIPST22047

Description

Project to reconstruct Glendale Avenue from 43rd Avenue to 51st Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|---------|---------|------------------|--------------|------------------|
| DESIGN | 4010-Streets Construction | | | | | \$113,907 | | \$113,907 |
| INTRNL CHG | 4010-Streets Construction | | | | | \$4,272 | | \$4,272 |
| Grand Total | | | | | | \$118,179 | | \$118,179 |

ST RECON BETHANY HM - 59TH TO 67TH

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22049

Project Number: CIPST22049

Description

Project to reconstruct Bethany Home Road from 59th Avenue to 67th Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | | \$3,615,668 | | | | \$3,615,668 |
| INTRNL CHG | 4010-Streets Construction | | | \$135,588 | | | | \$135,588 |
| PUBLIC ART | 4010-Streets Construction | | | \$36,157 | | | | \$36,157 |
| Grand Total | | | | \$3,787,413 | | | | \$3,787,413 |

ST RECON BETHANY HM - 67TH TO 75TH

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22050

Project Number: CIPST22050

Description

Project to reconstruct Bethany Home Road from 67th Avenue to 75th Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | | \$3,615,668 | | | | \$3,615,668 |
| INTRNL CHG | 4010-Streets Construction | | | \$135,588 | | | | \$135,588 |
| PUBLIC ART | 4010-Streets Construction | | | \$36,157 | | | | \$36,157 |
| Grand Total | | | | \$3,787,413 | | | | \$3,787,413 |

ST RECON CAMELBACK - 59TH TO 67TH

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22051

Project Number: CIPST22051

Description

Project to reconstruct Camelback Road from 59th Ave-67th Ave and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|------------------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | \$0 | \$3,615,668 | | | | \$3,615,668 |
| DESIGN | 4010-Streets Construction | | \$104,241 | \$0 | | | | \$104,241 |
| INTRNL CHG | 4010-Streets Construction | | \$3,909 | \$135,588 | | | | \$139,497 |
| PUBLIC ART | 4010-Streets Construction | | \$0 | \$36,157 | | | | \$36,157 |
| Grand Total | | | \$108,150 | \$3,787,413 | | | | \$3,895,563 |

ST RECON CAMELBACK - 67TH TO 75TH

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22052

Project Number: CIPST22052

Description

Project to reconstruct Camelback Road from 67th Avenue to 75th Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|--------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | \$3,510,358 | | | | | \$3,510,358 |
| INTRNL CHG | 4010-Streets Construction | | \$131,638 | | | | | \$131,638 |
| PUBLIC ART | 4010-Streets Construction | | \$35,104 | | | | | \$35,104 |
| Grand Total | | | \$3,677,100 | | | | | \$3,677,100 |

ST RECON CAMELBACK - 75TH TO 83RD

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22053

Project Number: CIPST22053

Description

Project to reconstruct Camelback Road from 75th to 83rd Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|--------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | \$3,510,358 | | | | | \$3,510,358 |
| INTRNL CHG | 4010-Streets Construction | | \$131,638 | | | | | \$131,638 |
| PUBLIC ART | 4010-Streets Construction | | \$35,104 | | | | | \$35,104 |
| Grand Total | | | \$3,677,100 | | | | | \$3,677,100 |

ST RECON 67TH - PEORIA TO OLIVE

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22054

Project Number: CIPST22054

Description

Project to reconstruct 67th Avenue from Peoria Avenue to Olive Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|---------|--------------------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | | | \$3,724,138 | | | \$3,724,138 |
| INTRNL CHG | 4010-Streets Construction | | | | \$139,655 | | | \$139,655 |
| PUBLIC ART | 4010-Streets Construction | | | | \$37,241 | | | \$37,241 |
| Grand Total | | | | | \$3,901,034 | | | \$3,901,034 |

ST RECON NORTHERN – 43RD TO 51ST

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22058

Project Number: CIPST22058

Description

Project to reconstruct Northern Ave from 43rd Avenue to 51st Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|---------|---------|------------------|--------------|------------------|
| DESIGN | 4010-Streets Construction | | | | | \$113,907 | | \$113,907 |
| INTRNL CHG | 4010-Streets Construction | | | | | \$4,272 | | \$4,272 |
| Grand Total | | | | | | \$118,179 | | \$118,179 |

ST RECON BELL RD - 59TH TO 67TH

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22060

Project Number: CIPST22060

Description

Project to reconstruct Bell Road from 59h Avenue to 67th Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|------------------|--------------------|---------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | | \$0 | \$3,724,138 | | | \$3,724,138 |
| DESIGN | 4010-Streets Construction | | | \$107,369 | \$0 | | | \$107,369 |
| INTRNL CHG | 4010-Streets Construction | | | \$4,026 | \$139,655 | | | \$143,681 |
| PUBLIC ART | 4010-Streets Construction | | | \$0 | \$37,241 | | | \$37,241 |
| Grand Total | | | | \$111,395 | \$3,901,034 | | | \$4,012,429 |

PAVEMENT CUT REPAIR

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22062

Project Number: CIPST22062

Description

Project to repair street pavement cuts.

Justification

Street pavement cut repair costs are to be reimbursed by contractors or other parties that have to cut streets as part of their projects.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CONSTRUCT | 4020-Hurf Capital Projects | \$101,915 | \$103,954 | \$106,033 | \$108,153 | \$110,316 | \$585,573 | \$1,115,944 |
| INTRNL CHG | 4020-Hurf Capital Projects | \$4,025 | \$4,106 | \$4,188 | \$4,272 | \$4,357 | \$23,128 | \$44,076 |
| PUBLIC ART | 4020-Hurf Capital Projects | \$1,059 | \$1,080 | \$1,102 | \$1,124 | \$1,147 | \$6,086 | \$11,598 |
| Grand Total | | \$106,999 | \$109,140 | \$111,323 | \$113,549 | \$115,820 | \$614,787 | \$1,171,618 |

PEDESTRIAN LED CONVERSION

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22063

Project Number: CIPST22063

Description

Convert 830 downtown pedestrian lights to LED luminaires that comply with the city’s dark skies ordinance.

Justification

This project promotes or enhances the quality of life for residents and visitors in the downtown area by providing improved and energy efficient lighting.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4020-Hurf Capital Projects | \$2,000,000 | | | | | | \$2,000,000 |
| Grand Total | | \$2,000,000 | | | | | | \$2,000,000 |

Operating Costs

| Category | O&M Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------|---------|---------|-----------------|-----------------|-----------------|------------------|------------------|
| CIP O&M | | | | \$29,591 | \$29,591 | \$29,591 | \$147,955 | \$236,728 |
| Grand Total | | | | \$29,591 | \$29,591 | \$29,591 | \$147,955 | \$236,728 |

TRANSPORTATION SAFETY PROGRAM

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22064

Project Number: CIPST22064

Description

Project for safety street components such as raised medians, flashing yellow-arrows, intersection signalization, crash barriers and other related components.

Justification

This project enables safer streets.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 4020-Hurf Capital Projects | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 |
| CONSTRUCT | 4020-Hurf Capital Projects | \$458,298 | \$412,469 | \$420,718 | \$429,132 | \$437,715 | \$2,323,444 | \$4,481,776 |
| INTRNL CHG | 4020-Hurf Capital Projects | \$17,119 | \$15,407 | \$15,715 | \$16,029 | \$16,350 | \$86,787 | \$167,407 |
| PUBLIC ART | 4020-Hurf Capital Projects | \$4,583 | \$4,125 | \$4,207 | \$4,291 | \$4,377 | \$23,234 | \$44,817 |
| Grand Total | | \$880,000 | \$432,001 | \$440,640 | \$449,452 | \$458,442 | \$2,433,465 | \$5,094,000 |

SCALLOP STREET PROGRAM

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22065

Project Number: CIPST22065

Description

Glendale has streets that were initially constructed without all typical street components. These “scaloped streets” are missing one or more of the following elements: full width pavement; curb and gutter; or sidewalk on one or both sides.

Justification

This project is to complete street improvement to enhance traffic flow, provide safety to adjacent pedestrian traffic, mitigate property flooding and meet Glendale’s Design Standards.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------------|--------------------|--------------------|---------|---------|---------|--------------------|--------------------|
| CONSTRUCT | 1080-General Government C.. | \$3,600,000 | \$3,600,000 | | | | \$0 | \$7,200,000 |
| | 4010-Streets Construction | \$0 | \$0 | | | | \$900,000 | \$900,000 |
| DESIGN | 1080-General Government C.. | \$400,000 | \$400,000 | | | | \$0 | \$800,000 |
| | 4010-Streets Construction | \$0 | \$0 | | | | \$56,800 | \$56,800 |
| INTRNL CHG | 4010-Streets Construction | \$0 | \$0 | | | | \$34,200 | \$34,200 |
| PUBLIC ART | 4010-Streets Construction | \$0 | \$0 | | | | \$9,000 | \$9,000 |
| Grand Total | | \$4,000,000 | \$4,000,000 | | | | \$1,000,000 | \$9,000,000 |

57TH AND GREENWAY INTERSECT IMPROV.

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22067

Project Number: CIPST22067

Description

Installation of Traffic Signal and deceleration lane at the intersection of 57th Avenue and Greenway Road.

Justification

This project emerged as development related through the approval of the Planned Area Development "Village at Thunderbird." The City is to pay a share of the cost for this improvement to accommodate increased traffic in this area.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4431-2019-DIF-Streets | \$200,000 | | | | | | \$200,000 |
| Grand Total | | \$200,000 | | | | | | \$200,000 |

Operating Costs

| Category | O&M Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|
| CIP O&M | | \$2,100 | \$2,100 | \$2,100 | \$2,100 | \$2,100 | \$10,500 | \$21,000 |
| Grand Total | | \$2,100 | \$2,100 | \$2,100 | \$2,100 | \$2,100 | \$10,500 | \$21,000 |

59TH AND NORTHERN INTERSECT IMPROV.

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22068

Project Number: CIPST22068

Description

Right turn lane along southbound 59th Avenue to westbound Northern Avenue.

Justification

Increase capacity of southbound 59th Avenue for growth in traffic due to developments in the DIF zone.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 4431-2019-DIF-Streets | \$60,285 | | | | | | \$60,285 |
| CONSTRUCT | 4431-2019-DIF-Streets | \$960,000 | | | | | | \$960,000 |
| DESIGN | 4431-2019-DIF-Streets | \$128,178 | | | | | | \$128,178 |
| INTRNL CHG | 4431-2019-DIF-Streets | \$36,480 | | | | | | \$36,480 |
| Grand Total | | \$1,184,943 | | | | | | \$1,184,943 |

Operating Costs

| Category | O&M Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------|---------|---------|---------|---------|---------|--------------|--------------|
| CIP O&M | | | | | | | \$625 | \$625 |
| Grand Total | | | | | | | \$625 | \$625 |

TRANSPORTATION DIF UPDATE

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22089

Project Number: CIPST22089

Description

Revise the City's existing Transportation IIP and DIF report to reflect the evolution of West Glendale and updated information on land use and transportation needs for the area, and compile updated costs and projects for the East Glendale Service Area.

Justification

Update of the IIP report including the Transportation DIF for West and East Glendale service areas are eligible for DIF funding. A significant portion of the scope is to address the West Glendale Service Area, which explains the larger share of the update cost.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 4420-2014-DIF Streets Zn 2 .. | \$6,438 | | | | | | \$6,438 |
| | 4430-2014-DIF Streets Zn 3 .. | \$25,390 | | | | | | \$25,390 |
| Grand Total | | \$31,827 | | | | | | \$31,827 |

95TH AVE / MONTEBELLO INTERSECTION

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST22120

Project Number: CIPST22120

Description

This project is to improve the intersection of 95th Avenue and Montebello Avenue. This project will include the traffic signal and associated intersection improvements.

Justification

These changes will be to accommodate the growing traffic in the area due to significant development activity.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-----------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 4431-2019-DIF-Streets | \$135,000 | | | | | | \$135,000 |
| Grand Total | | \$135,000 | | | | | | \$135,000 |

OLIVE AVE 59-67 STREET LIGHTS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23014

Project Number: CIPST23014

Description

This project is to add streetlights on Olive Avenue between 59th Avenue and 67th Avenue.

Justification

This is a safety improvement recommendation from the Road Safety Assessment (RSA). This project has 202,123 in funding identified from Maricopa Association of Governments (MAG) towards the construction phase.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|------------------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 2060-Transportation Grants | \$0 | \$290,304 | | | | | \$290,304 |
| CONTGNCY | 2060-Transportation Grants | \$0 | \$11,340 | | | | | \$11,340 |
| DESIGN | 4030-Transportation Capita.. | \$52,000 | \$0 | | | | | \$52,000 |
| INTRNL CHG | 4030-Transportation Capita.. | \$1,950 | \$10,886 | | | | | \$12,836 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$2,903 | | | | | \$2,903 |
| Grand Total | | \$53,950 | \$315,433 | | | | | \$369,383 |

61ST/OLIVE TRAFFIC SIGNAL UPGRADE

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23015

Project Number: CIPST23015

Description

The project is to Upgrade the existing traffic signal at the intersection of Olive Avenue and 61st Avenue.

Justification

This is a safety improvement recommendation from the Roadway Safety Assessment (RSA). The project has 301,644 in Maricopa Association of Governments (MAG) funding identified towards construction phase.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|------------------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 2060-Transportation Grants | \$0 | \$194,692 | | | | | \$194,692 |
| CONTGNCY | 2060-Transportation Grants | \$0 | \$7,431 | | | | | \$7,431 |
| DESIGN | 4030-Transportation Capita.. | \$48,600 | \$0 | | | | | \$48,600 |
| INTRNL CHG | 4030-Transportation Capita.. | \$1,823 | \$7,301 | | | | | \$9,124 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$1,947 | | | | | \$1,947 |
| Grand Total | | \$50,423 | \$211,371 | | | | | \$261,794 |

53RD/CAMELBACK NEW HAWK

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23016

Project Number: CIPST23016

Description

This project is to install a high-intensity activated crosswalk beacon also known as HAWK at the intersection of 53rd Avenue and Camelback Road.

Justification

A safety study conducted for this location identified a high-intensity activated crosswalk beacon also known as HAWK as a need.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | \$359,478 | | | | | \$359,478 |
| CONTGNCY | 4030-Transportation Capita.. | \$0 | \$13,614 | | | | | \$13,614 |
| DESIGN | 4030-Transportation Capita.. | \$108,000 | \$0 | | | | | \$108,000 |
| INTRNL CHG | 4030-Transportation Capita.. | \$4,050 | \$13,480 | | | | | \$17,530 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$3,595 | | | | | \$3,595 |
| Grand Total | | \$112,050 | \$390,167 | | | | | \$502,217 |

NORTHERN PARKWAY CABLE BARRIER 2

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23017

Project Number: CIPST23017

Description

The project is to install a median cable barrier between 143rd Avenue and 1/4-mile west of Dysart Road. This will close the gap in the median of the portion of Northern Parkway that Glendale owns and operates.

Justification

The median cable barrier is intended to address safety concerns related to the potential crossover traffic.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|--------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | \$900,000 | | | | | \$900,000 |
| CONTGNCY | 4030-Transportation Capita.. | \$0 | \$100,000 | | | | | \$100,000 |
| DESIGN | 4030-Transportation Capita.. | \$150,000 | \$0 | | | | | \$150,000 |
| INTRNL CHG | 4030-Transportation Capita.. | \$5,625 | \$33,750 | | | | | \$39,375 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$9,000 | | | | | \$9,000 |
| Grand Total | | \$155,625 | \$1,042,750 | | | | | \$1,198,375 |

TMC UPGRADE

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23018

Project Number: CIPST23018

Description

Upgrade the traffic management system equipment and furnish the new operations campus location for a fully functional traffic management center.

Justification

The project is needed to replace failing and outdated equipment. The TMC is critical to managing traffic operations for day-to-day needs and during large/mega-events.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|------------------|--------------------|---------|--------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | | | \$0 | \$1,921,753 | | | \$1,921,753 |
| DESIGN | 4030-Transportation Capita.. | | | \$220,320 | \$0 | | | \$220,320 |
| INTRNL CHG | 4030-Transportation Capita.. | | | \$8,372 | \$73,027 | | | \$81,399 |
| PUBLIC ART | 4030-Transportation Capita.. | | | \$0 | \$19,218 | | | \$19,218 |
| Grand Total | | | | \$228,692 | \$2,013,998 | | | \$2,242,690 |

MARYLAND ACTIVE TRANSPORTATION IMPR

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23019

Project Number: CIPST23019

Description

The project is to install sidewalks and bike lanes in the area immediately south of Downtown Glendale. The project area is between Maryland Ave in the north, Bethany Home Rd in the south, 59th Ave in the west, and 43rd Ave in the east.

Justification

This grant funded project is to close gaps in the pedestrian and bicycle system. The project will also improve access to businesses, residences, and bus stops.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|---------|-----------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | | \$90,840 | | | | \$90,840 |
| DESIGN | 4030-Transportation Capita.. | \$15,366 | | \$0 | | | | \$15,366 |
| INTRNL CHG | 4030-Transportation Capita.. | \$576 | | \$3,407 | | | | \$3,983 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | | \$908 | | | | \$908 |
| Grand Total | | \$15,942 | | \$95,155 | | | | \$111,097 |

MISSOURI ACTIVE TRANSPORTATION IMPR

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23020

Project Number: CIPST23020

Description

The project is to install sidewalks and bike lanes in the area immediately west of Grand Avenue. The project area is between Missouri Ave in the south, Bethany Home Rd in the south, 61st Ave in the west, and 51st Ave in the east.

Justification

This grant funded project is to close gaps in the pedestrian and bicycle infrastructure system. The project will also improve access to businesses, residences, and bus stops.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|---------|------------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | | \$117,688 | | | | \$117,688 |
| DESIGN | 4030-Transportation Capita.. | \$21,674 | | \$0 | | | | \$21,674 |
| INTRNL CHG | 4030-Transportation Capita.. | \$813 | | \$4,413 | | | | \$5,226 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | | \$1,177 | | | | \$1,177 |
| Grand Total | | \$22,487 | | \$123,278 | | | | \$145,765 |

ST RECON GLENDALE EL MIRAGE-LITCHFI

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23021

Project Number: CIPST23021

Description

Project to reconstruct street segment between Glendale Ave from El Mirage Road to Litchfield Road and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|---------|------------------|--------------------|--------------|--------------------|
| CONSTRUCT | 4010-Streets Construction | | | | \$0 | \$7,668,066 | | \$7,668,066 |
| DESIGN | 4010-Streets Construction | | | | \$221,072 | \$0 | | \$221,072 |
| INTRNL CHG | 4010-Streets Construction | | | | \$8,401 | \$291,387 | | \$299,788 |
| PUBLIC ART | 4010-Streets Construction | | | | \$0 | \$76,681 | | \$76,681 |
| Grand Total | | | | | \$229,473 | \$8,036,134 | | \$8,265,607 |

SARIVAL AVENUE / BETHANY HOME ROAD

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23047

Project Number: CIPST23047

Description

This project will install a traffic signal at the intersection of Sarival Avenue and Bethany Home Road. The project includes right-of-way acquisition and utility relocation efforts.

Justification

This intersection location is anticipated to have an increase in traffic volume due to growth in the general vicinity requiring a new traffic signal.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | \$923,565 | | | | | \$923,565 |
| DESIGN | 4030-Transportation Capita.. | \$120,000 | \$0 | | | | | \$120,000 |
| INTRNL CHG | 4030-Transportation Capita.. | \$4,560 | \$35,095 | | | | | \$39,655 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$9,236 | | | | | \$9,236 |
| Grand Total | | \$124,560 | \$967,896 | | | | | \$1,092,456 |

SARIVAL AVENUE/GLENDALE AVENUE

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23048

Project Number: CIPST23048

Description

This project will install a traffic signal at the intersection of Sarival Avenue and Glendale Avenue. The project includes right-of-way acquisition and utility relocation efforts.

Justification

This intersection location is anticipated to have an increase in traffic volume due to growth in the general vicinity requiring a new traffic signal.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | \$923,565 | | | | | \$923,565 |
| DESIGN | 4030-Transportation Capita.. | \$120,000 | \$0 | | | | | \$120,000 |
| INTRNL CHG | 4030-Transportation Capita.. | \$4,560 | \$35,095 | | | | | \$39,655 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$9,236 | | | | | \$9,236 |
| Grand Total | | \$124,560 | \$967,896 | | | | | \$1,092,456 |

INFILL STREETLIGHTS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23049

Project Number: CIPST23049

Description

Install new streetlights along Bethany Home Road from 43rd Avenue to 59th Avenue, and 80 other locations citywide.

Justification

The locations identified as part of this project have gaps in the street lighting system requiring an infill project to improve safety.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|------------------|------------------|------------------|------------------|--------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | | \$0 | \$471,018 | \$480,438 | \$490,047 | | \$1,441,503 |
| DESIGN | 4030-Transportation Capita.. | | \$162,000 | \$0 | \$0 | \$0 | | \$162,000 |
| INTRNL CHG | 4030-Transportation Capita.. | | \$6,156 | \$17,899 | \$18,257 | \$18,622 | | \$60,934 |
| PUBLIC ART | 4030-Transportation Capita.. | | \$0 | \$4,710 | \$4,804 | \$4,900 | | \$14,414 |
| Grand Total | | | \$168,156 | \$493,627 | \$503,499 | \$513,569 | | \$1,678,851 |

58TH AVENUE/BETHANY HOME ROAD

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23050

Project Number: CIPST23050

Description

This project will install a High-intensity Activated crossWalk (HAWK) and wrought iron fencing along both sides of Bethany Home Road adjacent to the park to direct pedestrian traffic to the designated crossing locations. The project will also install a westbound right turn lane at 59th Avenue & Bethany Home Road.

Justification

This project location is identified as needing a HAWK beacon to serve the high volume of pedestrians crossing the street. The wrought iron fence will aid in diverting pedestrian traffic from both park locations to designated crossing locations.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|-----------------|------------------|---------|---------|--------------|------------------|
| CONSTRUCT | 4030-Transportation Capita.. | | \$0 | \$648,514 | | | | \$648,514 |
| DESIGN | 4030-Transportation Capita.. | | \$86,400 | \$0 | | | | \$86,400 |
| INTRNL CHG | 4030-Transportation Capita.. | | \$3,283 | \$24,644 | | | | \$27,927 |
| PUBLIC ART | 4030-Transportation Capita.. | | \$0 | \$6,485 | | | | \$6,485 |
| Grand Total | | | \$89,683 | \$679,643 | | | | \$769,326 |

EXTEND FIBER OPTIC NETWORK

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23051

Project Number: CIPST23051

Description

This project will extend the City fiber and conduit network into west Glendale by approximately 18 miles of fiber optic cable and conduit.

Justification

Traffic signals in west Glendale currently are not connected to the Glendale Traffic Management Center. Additional traffic signals are planned for west Glendale to accommodate growing traffic in the area. This infrastructure is critical to good traffic operations in the City.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|---------|--------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$0 | \$615,710 | \$628,024 | \$640,584 | | | \$1,884,318 |
| DESIGN | 4030-Transportation Capita.. | \$240,000 | \$0 | \$0 | \$0 | | | \$240,000 |
| INTRNL CHG | 4030-Transportation Capita.. | \$9,120 | \$23,397 | \$23,865 | \$24,342 | | | \$80,724 |
| PUBLIC ART | 4030-Transportation Capita.. | \$0 | \$6,157 | \$6,280 | \$6,406 | | | \$18,843 |
| Grand Total | | \$249,120 | \$645,264 | \$658,169 | \$671,332 | | | \$2,223,885 |

SPEED FEEDBACK SIGNS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23052

Project Number: CIPST23052

Description

This project will install five (5) school zone signs and flashing beacons along arterials throughout the City. These installations will address traffic in both directions approaching each school zone.

Justification

This project is intended to remind motorists to slow down in school zones in an effort to improve traffic safety.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$85,878 | \$77,290 | \$78,836 | \$80,413 | \$82,021 | \$435,377 | \$839,815 |
| INTRNL CHG | 4030-Transportation Capita.. | \$3,263 | \$2,937 | \$2,996 | \$3,056 | \$3,117 | \$16,544 | \$31,913 |
| PUBLIC ART | 4030-Transportation Capita.. | \$859 | \$773 | \$788 | \$804 | \$820 | \$4,354 | \$8,398 |
| Grand Total | | \$90,000 | \$81,000 | \$82,620 | \$84,273 | \$85,958 | \$456,275 | \$880,126 |

INFILL SIDEWALK

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23053

Project Number: CIPST23053

Description

The project is to install approximately one mile of new sidewalk in the City each year.

Justification

This project will address gaps in the sidewalk system in the City of Glendale. Incomplete sidewalk system is an impediment to pedestrian mobility including ADA users.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$153,928 | \$138,535 | \$141,306 | \$144,132 | \$147,014 | \$780,370 | \$1,505,285 |
| DESIGN | 4030-Transportation Capita.. | \$18,000 | \$16,200 | \$16,524 | \$16,854 | \$17,192 | \$91,255 | \$176,025 |
| INTRNL CHG | 4030-Transportation Capita.. | \$6,533 | \$5,880 | \$5,998 | \$6,117 | \$6,240 | \$33,122 | \$63,890 |
| PUBLIC ART | 4030-Transportation Capita.. | \$1,539 | \$1,385 | \$1,413 | \$1,441 | \$1,470 | \$7,804 | \$15,052 |
| Grand Total | | \$180,000 | \$162,000 | \$165,241 | \$168,544 | \$171,916 | \$912,551 | \$1,760,252 |

GUARDRAIL UPDATE

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23054

Project Number: CIPST23054

Description

This project is to upgrade existing bridge attenuators and guardrails at multiple locations citywide.

Justification

Replacing bridge attenuators and guardrails that do not meet current standards provides safer transportation infrastructure for motorists in the City of Glendale.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$114,504 | \$103,054 | \$105,115 | \$107,217 | \$109,361 | \$580,503 | \$1,119,754 |
| INTRNL CHG | 4030-Transportation Capita.. | \$4,351 | \$3,916 | \$3,994 | \$4,074 | \$4,156 | \$22,059 | \$42,550 |
| PUBLIC ART | 4030-Transportation Capita.. | \$1,145 | \$1,031 | \$1,051 | \$1,072 | \$1,094 | \$5,805 | \$11,198 |
| Grand Total | | \$120,000 | \$108,001 | \$110,160 | \$112,363 | \$114,611 | \$608,367 | \$1,173,502 |

ARTERIAL PAVEMENT TREATMENT

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23055

Project Number: CIPST23055

Description

This project will provide pavement treatment for approximately three to five miles of arterials citywide. The mileage of improvements may vary due to cost escalation.

Justification

This is to address arterial reconstruction locations that have been delayed due to the lack of bond authorization.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$1,531,489 | | | | | | \$1,531,489 |
| INTRNL CHG | 4030-Transportation Capita.. | \$58,197 | | | | | | \$58,197 |
| PUBLIC ART | 4030-Transportation Capita.. | \$15,315 | | | | | | \$15,315 |
| Grand Total | | \$1,605,001 | | | | | | \$1,605,001 |

ARTERIAL STREET RECONSTRUCTION

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23056

Project Number: CIPST23056

Description

This project will reconstruct up to two miles of arterial street pavement in FY 2023 and one mile in FY 2024. The mileage of improvements may vary due to cost escalation.

Justification

This is to address arterial reconstruction locations that have been delayed due to the lack of bond authorization.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|--------------------|---------|---------|---------|--------------|---------------------|
| CONSTRUCT | 4030-Transportation Capita.. | \$7,723,283 | \$3,537,000 | | | | | \$11,260,283 |
| DESIGN | 4030-Transportation Capita.. | \$720,000 | \$0 | | | | | \$720,000 |
| INTRNL CHG | 4030-Transportation Capita.. | \$320,845 | \$134,406 | | | | | \$455,251 |
| PUBLIC ART | 4030-Transportation Capita.. | \$77,233 | \$35,370 | | | | | \$112,603 |
| Grand Total | | \$8,841,361 | \$3,706,776 | | | | | \$12,548,137 |

FLASHING YELLOW ARROWS PHASE 5

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST23057

Project Number: CIPST23057

Description

This project will address intersection locations that were originally part of flashing yellow arrow (FYA) Phase 3, but could not be completed due to cost escalation.

Justification

Studies indicate that crashes are reduced when FYA traffic signals are implemented. The FYA treatment has a positive benefit, especially for total crashes, injury and fatal crashes, and crashes related to left-turn movements.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|---------|---------|---------|------------------|------------------|--------------|--------------------|
| CONSTRUCT | 4030-Transportation Capita.. | | | | \$0 | \$882,086 | | \$882,086 |
| DESIGN | 4030-Transportation Capita.. | | | | \$101,127 | \$0 | | \$101,127 |
| INTRNL CHG | 4030-Transportation Capita.. | | | | \$3,843 | \$33,519 | | \$37,362 |
| PUBLIC ART | 4030-Transportation Capita.. | | | | \$0 | \$8,821 | | \$8,821 |
| Grand Total | | | | | \$104,970 | \$924,426 | | \$1,029,396 |

ITS UPGRADES

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST65005

Project Number: CIPST65005

Description

Project provides local match funds for Federally Funded Intelligent Transportation Systems (ITS) citywide.

Justification

An enhanced system with updated communications infrastructure, traffic cameras, message signs, and networking equipment will make the traffic signal system more responsive.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$543,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$543,300 |
| CONSTRUCT | 4030-Transportation Capita.. | \$193,800 | \$174,420 | \$177,908 | \$181,467 | \$185,096 | \$982,511 | \$1,895,202 |
| DESIGN | 4030-Transportation Capita.. | \$34,200 | \$30,780 | \$31,396 | \$32,024 | \$32,664 | \$173,384 | \$334,448 |
| Grand Total | | \$771,300 | \$205,200 | \$209,304 | \$213,491 | \$217,760 | \$1,155,895 | \$2,772,950 |

BUS PULLOUTS

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST65006

Project Number: CIPST65006

Description

Design and construction of Bus Pullouts.

Justification

Bus pullouts relieve congestion, improve air quality, and provide traffic and pedestrian safety. They will be constructed at major intersections for new routes, and to extend existing routes.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 |
| CONSTRUCT | 4030-Transportation Capita.. | \$343,724 | \$309,351 | \$315,538 | \$321,849 | \$328,286 | \$1,742,583 | \$3,361,331 |
| INTRNL CHG | 4030-Transportation Capita.. | \$12,839 | \$11,555 | \$11,786 | \$12,022 | \$12,262 | \$65,090 | \$125,554 |
| PUBLIC ART | 4030-Transportation Capita.. | \$3,437 | \$3,094 | \$3,155 | \$3,218 | \$3,283 | \$17,426 | \$33,613 |
| Grand Total | | \$510,000 | \$324,000 | \$330,479 | \$337,089 | \$343,831 | \$1,825,099 | \$3,670,498 |

NORTHERN PARKWAY

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST65016

Project Number: CIPST65016

Description

Northern Parkway is a 12.5-mile partial access-controlled roadway between Sarival and Grand avenues. The current funded phase of the project is between Sarival and 87th avenues.

Justification

Per intergovernmental agreement, Glendale’s portion of local funding is \$37.9 million. To date, Glendale has expended approximately \$32.5 million towards this project.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$138,501 | \$0 | \$0 | \$0 | \$0 | | \$138,501 |
| CONSTRUCT | 4030-Transportation Capita.. | \$670,000 | \$670,000 | \$670,000 | \$670,000 | \$670,000 | | \$3,350,000 |
| Grand Total | | \$808,501 | \$670,000 | \$670,000 | \$670,000 | \$670,000 | | \$3,488,501 |

STREET RECONSTRUCTION PROGRAM

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST68125

Project Number: CIPST68125

Description

Street reconstruction on various arterial and collector streets as identified on the Pavement Management Plan.

Justification

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------------|---------|---------|---------|---------|---------|---------------------|---------------------|
| CONSTRUCT | 4010-Streets Construction | | | | | | \$31,497,851 | \$31,497,851 |
| DESIGN | 4010-Streets Construction | | | | | | \$1,000,000 | \$1,000,000 |
| INTRNL CHG | 4010-Streets Construction | | | | | | \$1,196,918 | \$1,196,918 |
| PUBLIC ART | 4010-Streets Construction | | | | | | \$314,979 | \$314,979 |
| Grand Total | | | | | | | \$34,009,748 | \$34,009,748 |

INFILL LIGHTING PROGRAM

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST68918

Project Number: CIPST68918

Description

This project installs additional street lighting in areas determined to be inadequate due to a spacing of 350 feet or greater. Infill street lighting requests are initiated by residents or staff and require the approval of affected residents.

Justification

This project promotes or enhances the quality of life for the residents and visitors by providing well-lit areas in the city.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CARRYOVER | 4020-Hurf Capital Projects | \$1,094,956 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,094,956 |
| CONSTRUCT | 4020-Hurf Capital Projects | \$171,862 | \$154,676 | \$157,769 | \$160,925 | \$164,143 | \$871,291 | \$1,680,666 |
| INTRNL CHG | 4020-Hurf Capital Projects | \$6,419 | \$5,778 | \$5,893 | \$6,011 | \$6,131 | \$32,545 | \$62,777 |
| PUBLIC ART | 4020-Hurf Capital Projects | \$1,719 | \$1,547 | \$1,578 | \$1,609 | \$1,641 | \$8,713 | \$16,807 |
| Grand Total | | \$1,274,956 | \$162,001 | \$165,240 | \$168,545 | \$171,915 | \$912,549 | \$2,855,206 |

Operating Costs

| Category | O&M Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|
| CIP O&M | | \$1,150 | \$1,150 | \$1,150 | \$1,150 | \$1,150 | \$10,350 | \$16,100 |
| Grand Total | | \$1,150 | \$1,150 | \$1,150 | \$1,150 | \$1,150 | \$10,350 | \$16,100 |

STREETLIGHT POLE PROGRAM

Package Number
FY23-32CIP

Project Type
Streets

Project Number
CIPST68922

Project Number: CIPST68922

Description

This project is to remove and replace existing streetlight poles that have been identified for replacement in the pole inspection program.

Justification

This project reduces safety concerns. This program is to mitigate safety hazards and provide better service.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|--------------------|-----------------|-----------------|-----------------|-----------------|------------------|--------------------|
| CARRYOVER | 4020-Hurf Capital Projects | \$964,134 | \$0 | \$0 | \$0 | \$0 | \$0 | \$964,134 |
| CONSTRUCT | 4020-Hurf Capital Projects | \$89,108 | \$80,198 | \$81,802 | \$83,438 | \$85,106 | \$451,754 | \$871,406 |
| PUBLIC ART | 4020-Hurf Capital Projects | \$892 | \$802 | \$818 | \$835 | \$852 | \$4,520 | \$8,719 |
| Grand Total | | \$1,054,134 | \$81,000 | \$82,620 | \$84,273 | \$85,958 | \$456,274 | \$1,844,259 |

FY 2023-2032 Capital Improvement Program

**Transit
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------------|--------------------|------------------|------------------|--------------------|--------------------|------------------|--------------------|---------------------|
| CIPTR21013 | NORTH GLENDALE PARK & RIDE PROJECT | \$3,651,581 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,651,581 |
| CIPTR22069 | BUS STOP ENHANCEMENTS | \$100,000 | \$240,000 | \$216,001 | \$220,320 | \$224,726 | \$229,221 | \$1,206,275 | \$2,436,543 |
| CIPTR22095 | TRANSIT BUS FLEET REPLACEMENT | \$0 | \$370,407 | \$0 | \$988,906 | \$1,466,195 | \$0 | \$0 | \$2,825,508 |
| CIPTR65022 | TRANSP. PROG. ENGR. CONSULTANT | \$16,000 | \$270,000 | \$275,000 | \$275,000 | \$280,000 | \$280,000 | \$1,445,000 | \$2,841,000 |
| Grand Total | | \$3,767,581 | \$880,407 | \$491,001 | \$1,484,226 | \$1,970,921 | \$509,221 | \$2,651,275 | \$11,754,632 |

FY 2023-2032 Capital Improvement Program

**Transit
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------------------------|--------------------|------------------|------------------|--------------------|--------------------|------------------|--------------------|---------------------|
| 2060-Transportation Grants | \$2,500,000 | \$370,407 | \$0 | \$988,906 | \$1,466,195 | \$0 | \$0 | \$5,325,508 |
| 4030-Transportation Capital Proj | \$1,267,581 | \$510,000 | \$491,001 | \$495,320 | \$504,726 | \$509,221 | \$2,651,275 | \$6,429,124 |
| Grand Total | \$3,767,581 | \$880,407 | \$491,001 | \$1,484,226 | \$1,970,921 | \$509,221 | \$2,651,275 | \$11,754,632 |

NORTH GLENDALE PARK & RIDE PROJECT

Package Number
FY23-32CIP

Project Type
Transit

Project Number
CIPTR21013

Project Number: CIPTR21013

Description

This project will establish a permanent Park and Ride facility. There are currently two Express Routes that serve north Glendale. One of the routes will be re-routed to reduce revenue miles and lower operation and maintenance costs to the City.

Justification

In 2008, Valley Metro conducted a Park and Ride Reprioritization Study and identified the north area as a future need for a Park & Ride.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 2060-Transportation Grants | \$2,500,000 | | | | | | \$2,500,000 |
| | 4030-Transportation Capita.. | \$1,151,581 | | | | | | \$1,151,581 |
| Grand Total | | \$3,651,581 | | | | | | \$3,651,581 |

BUS STOP ENHANCEMENTS

Package Number
FY23-32CIP

Project Type
Transit

Project Number
CIPTR22069

Project Number: CIPTR22069

Description

The Glendale Bus Stop Enhancement Project is a multi-year program that will improve the passenger experience at Glendale bus stops throughout the city. This project will also bring current non-ADA compliant stops into compliance. These improvements may include shelters, benches, trash cans, concrete pads, and other related ADA improvements.

Justification

This set of projects is intended to enhance the safety, convenience, and function of bus stops in support of Glendale transit service operations and ridership, ensuring all stops are accessible and ADA compliant.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 |
| CONSTRUCT | 4030-Transportation Capita.. | \$229,148 | \$206,234 | \$210,358 | \$214,565 | \$218,857 | \$1,161,718 | \$2,240,880 |
| INTRNL CHG | 4030-Transportation Capita.. | \$8,560 | \$7,704 | \$7,858 | \$8,015 | \$8,175 | \$43,395 | \$83,707 |
| PUBLIC ART | 4030-Transportation Capita.. | \$2,292 | \$2,063 | \$2,104 | \$2,146 | \$2,189 | \$1,162 | \$11,956 |
| Grand Total | | \$340,000 | \$216,001 | \$220,320 | \$224,726 | \$229,221 | \$1,206,275 | \$2,436,543 |

Operating Costs

| Category | O&M Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|--------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|
| CIP O&M | | \$13,680 | \$27,360 | \$41,040 | \$54,720 | \$56,362 | \$136,800 | \$329,962 |
| Grand Total | | \$13,680 | \$27,360 | \$41,040 | \$54,720 | \$56,362 | \$136,800 | \$329,962 |

TRANSIT BUS FLEET REPLACEMENT

Package Number
FY23-32CIP

Project Type
Transit

Project Number
CIPTR22095

Project Number: CIPTR22095

Description

This project supports the Transit Fleet Replacement Plan. Our current plan is programmed out through 2035. Federal funding for these replacement buses are programmed in the Region’s Transportation Improvement Plan (TIP) based on our replacement plan. The matching funds for the federal funding are programmed in the Region’s Transit Life Cycle Program (TLCP), which is funded via Proposition 400.

Justification

This program is part of the FTA’s 5307 Program, which funds local transit vehicles based on replacement and expansion schedules. The replacement of these vehicles also ensures public transit assets are kept in a “State of Good Repair” (SOGR), which ensures the safety of our passengers.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------------------|------------------|---------|------------------|--------------------|---------|--------------|--------------------|
| VEHICLE | 2060-Transportation Grants | \$370,407 | | \$988,906 | \$1,466,195 | | | \$2,825,508 |
| Grand Total | | \$370,407 | | \$988,906 | \$1,466,195 | | | \$2,825,508 |

TRANSP. PROG. ENGR. CONSULTANT

Package Number
FY23-32CIP

Project Type
Transit

Project Number
CIPTR65022

Project Number: CIPTR65022

Description

Professional engineering for preparation of design concepts and administration of right-of-way purchase for roadway, bicycle, pedestrian and transit projects. This funding provides professional engineering recommendations on capital projects and operations and maintenance of completed projects.

Justification

Consulting services are necessary for studies and other transportation related services.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 4030-Transportation Capita.. | \$16,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,000 |
| STUDY | 4030-Transportation Capita.. | \$270,000 | \$275,000 | \$275,000 | \$280,000 | \$280,000 | \$1,445,000 | \$2,825,000 |
| Grand Total | | \$286,000 | \$275,000 | \$275,000 | \$280,000 | \$280,000 | \$1,445,000 | \$2,841,000 |

FY 2023-2032 Capital Improvement Program

**Wastewater
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|--------------|-------------|-------------|-------------|--------------|--------------|
| CIPWW19086 | SEWER LINE - GLENDALE AT 91ST AVE | \$2,100,000 | \$0 | \$2,550,000 | \$0 | \$0 | \$0 | \$0 | \$4,650,000 |
| CIPWW19087 | ARROWHEAD SEWER LINES - PHASE 2 | \$0 | \$0 | \$1,800,000 | \$4,500,000 | \$0 | \$0 | \$0 | \$6,300,000 |
| CIPWW19088 | ARROWHEAD SEWER LINES - PHASE 3 | \$0 | \$0 | \$0 | \$0 | \$2,650,000 | \$3,350,000 | \$0 | \$6,000,000 |
| CIPWW20030 | LUKE AFB WASTEWATER CONNECTION | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| CIPWW21026 | WEST AREA WRF IMPROVEMENTS 2026 | \$0 | \$0 | \$0 | \$0 | \$1,800,000 | \$1,800,000 | \$10,200,000 | \$13,800,000 |
| CIPWW21027 | ARROWHEAD WRF IMPROVEMENTS 2025 | \$0 | \$0 | \$0 | \$2,510,000 | \$2,000,000 | \$9,450,000 | \$0 | \$13,960,000 |
| CIPWW21028 | UNDERGROUND STORAGE FACILITY PERMIT | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| CIPWW22076 | SEWER LINE - REHAB PROGRAM | \$20,000 | \$2,300,000 | \$2,150,000 | \$2,720,000 | \$1,050,000 | \$1,050,000 | \$10,490,000 | \$19,780,000 |
| CIPWW22077 | LIFT STATION REHAB PROGRAM | \$0 | \$0 | \$1,100,000 | \$0 | \$0 | \$1,400,000 | \$2,000,000 | \$4,500,000 |
| CIPWW22078 | SEWER LINE EXTENSION | \$0 | \$160,000 | \$160,000 | \$160,000 | \$160,000 | \$160,000 | \$320,000 | \$1,120,000 |
| CIPWW22090 | VISION 2 DEVELOPMENT PROJECT | \$350,000 | \$6,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,550,000 |
| CIPWW23010 | ROOF REPLACEMENT – SEWER | \$0 | \$20,200 | \$40,400 | \$10,100 | \$60,600 | \$0 | \$0 | \$131,300 |
| CIPWW23012 | SEWER DEVELOPMENT INFRASTRUCTURE | \$0 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| CIPWW60016 | WEST AREA WRF IMPROVEMENTS 2017 | \$5,000,000 | \$6,000,000 | \$10,105,000 | \$0 | \$0 | \$0 | \$0 | \$21,105,000 |
| CIPWW63003 | 99TH AVE INTERCEPTOR LINE | \$300,000 | \$481,000 | \$71,000 | \$3,291,000 | \$0 | \$1,310,000 | \$0 | \$5,453,000 |
| CIPWW63006 | ARROWHEAD SEWER LINES - PHASE 1 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 |
| CIPWW63010 | 91ST AVENUE WWTP IMPROVEMENTS | \$0 | \$4,060,000 | \$2,720,000 | \$3,430,000 | \$4,400,000 | \$4,000,000 | \$15,000,000 | \$33,610,000 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Wastewater
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| CIPWW63016 | SEWER LINE - PHASE V | \$1,300,000 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,600,000 |
| CIPWW63024 | SEWER MANHOLE REHAB PROGRAM | \$300,000 | \$470,000 | \$480,000 | \$480,000 | \$480,000 | \$530,000 | \$3,000,000 | \$5,740,000 |
| CIPWW63030 | LIFT STATION REHAB- 67TH AVE & ACDC | \$2,600,000 | \$1,888,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,488,000 |
| CIPWW63031 | WASTEWATER CAPITAL EQUIPMENT | \$100,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$1,250,000 | \$2,600,000 |
| CIPWW63032 | WASTEWATER COLLECTION IMPROVEMENTS | \$100,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$1,500,000 | \$3,100,000 |
| Grand Total | | \$15,270,000 | \$22,729,200 | \$21,726,400 | \$17,651,100 | \$13,150,600 | \$23,600,000 | \$43,760,000 | \$157,887,300 |

FY 2023-2032 Capital Improvement Program

**Wastewater
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| 6030-Sewer | \$15,270,000 | \$22,369,200 | \$19,016,400 | \$17,491,100 | \$12,990,600 | \$23,440,000 | \$43,440,000 | \$154,017,300 |
| 6095-2014-DIF Sewer | \$0 | \$360,000 | \$2,710,000 | \$160,000 | \$160,000 | \$160,000 | \$320,000 | \$3,870,000 |
| Grand Total | \$15,270,000 | \$22,729,200 | \$21,726,400 | \$17,651,100 | \$13,150,600 | \$23,600,000 | \$43,760,000 | \$157,887,300 |

SEWER LINE - GLENDALE AT 91ST AVE

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW19086

Project Number: CIPWW19086

Description

Assess, design and construct sewer line improvements in Glendale Avenue at 91st Avenue.

Justification

This project will provide additional sewer line capacity in the area along Glendale Avenue at 91st Avenue as new development occurs.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------|--------------------|--------------------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6030-Sewer | \$2,100,000 | \$0 | | | | | \$2,100,000 |
| CONSTRUCT | 6095-2014-DIF Sewer | \$0 | \$2,050,000 | | | | | \$2,050,000 |
| DESIGN | 6095-2014-DIF Sewer | \$0 | \$380,000 | | | | | \$380,000 |
| INTRNL CHG | 6095-2014-DIF Sewer | \$0 | \$120,000 | | | | | \$120,000 |
| Grand Total | | \$2,100,000 | \$2,550,000 | | | | | \$4,650,000 |

ARROWHEAD SEWER LINES - PHASE 2

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW19087

Project Number: CIPWW19087

Description

Replacement or rehabilitation of sewer lines in the Arrowhead Ranch area to improve sewer flow condition and reduce odor. Phase 2 includes the line in Union Hills from 67th Ave to 79th Ave.

Justification

The sewer line and manholes that collect wastewater flow to the Arrowhead Water Reclamation Facility are over 30 years old. This is the only sewer line that conveys sewage to the ARWRF for treatment.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|--------------------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 6030-Sewer | | \$1,200,000 | \$4,000,000 | | | | \$5,200,000 |
| DESIGN | 6030-Sewer | | \$518,000 | \$300,000 | | | | \$818,000 |
| INTRNL CHG | 6030-Sewer | | \$70,000 | \$160,000 | | | | \$230,000 |
| PUBLIC ART | 6030-Sewer | | \$12,000 | \$40,000 | | | | \$52,000 |
| Grand Total | | | \$1,800,000 | \$4,500,000 | | | | \$6,300,000 |

ARROWHEAD SEWER LINES - PHASE 3

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW19088

Project Number: CIPWW19088

Description

Replacement or rehabilitation of sewer lines in the Arrowhead Ranch area to improve sewer flow condition and reduce odor. Phase 3 includes the line in 67th Ave from Union Hills to Utopia.

Justification

The sewer line and manholes that collects wastewater flow to the Arrowhead Water Reclamation Facility are over 30 years old. This is the only sewer line that conveys sewage to the ARWRF for treatment.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|---------|--------------------|--------------------|--------------|--------------------|
| CONSTRUCT | 6030-Sewer | | | | \$1,900,000 | \$2,900,000 | | \$4,800,000 |
| DESIGN | 6030-Sewer | | | | \$635,000 | \$300,000 | | \$935,000 |
| INTRNL CHG | 6030-Sewer | | | | \$96,000 | \$120,000 | | \$216,000 |
| PUBLIC ART | 6030-Sewer | | | | \$19,000 | \$30,000 | | \$49,000 |
| Grand Total | | | | | \$2,650,000 | \$3,350,000 | | \$6,000,000 |

LUKE AFB WASTEWATER CONNECTION

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW20030

Project Number: CIPWW20030

Description

Design & construct new wastewater line and lift station from Luke AFB to Glendale’s treatment system. To coincide with Glendale Ave reconstruct.

Justification

Luke AFB intends to cease their wastewater treatment operations by October 2021. Glendale has the treatment capacity. Capital will be reimbursed by Luke AFB through outside funding or repayment charges over 10 years.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6030-Sewer | \$1,000,000 | | | | | | \$1,000,000 |
| Grand Total | | \$1,000,000 | | | | | | \$1,000,000 |

WEST AREA WRF IMPROVEMENTS 2026

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW21026

Project Number: CIPWW21026

Description

Assess, design and rehabilitate 24' force main from 99th Avenue to plant. Includes construction of Phase III improvements to plant process areas.

Justification

West Area was built in 2000 and processes 2.7 billion gallons of wastewater annually. Several of the processes were replaced over the last several years. A condition assessment will be performed first on the components not rehabbed in 2017 project.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|---------|--------------------|--------------------|---------------------|---------------------|
| CONSTRUCT | 6030-Sewer | | | | \$1,200,000 | \$1,200,000 | \$9,000,000 | \$11,400,000 |
| DESIGN | 6030-Sewer | | | | \$518,000 | \$518,000 | \$740,000 | \$1,776,000 |
| INTRNL CHG | 6030-Sewer | | | | \$70,000 | \$70,000 | \$370,000 | \$510,000 |
| PUBLIC ART | 6030-Sewer | | | | \$12,000 | \$12,000 | \$90,000 | \$114,000 |
| Grand Total | | | | | \$1,800,000 | \$1,800,000 | \$10,200,000 | \$13,800,000 |

ARROWHEAD WRF IMPROVEMENTS 2025

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW21027

Project Number: CIPWW21027

Description

Design and construct Effluent Reuse Distribution System (ERDS) structure, outlet valves, blowers, and other process rehabilitation and improvements.

Justification

Arrowhead was built in 1985 and processes 1.5 billion gallons of wastewater annually. Several of the processes were replaced over the last three years. A condition assessment will be performed first on the components not rehabbed in 2017 project.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|--------------------|--------------------|--------------------|--------------|---------------------|
| CONSTRUCT | 6030-Sewer | | | \$2,000,000 | \$1,700,000 | \$8,000,000 | | \$11,700,000 |
| DESIGN | 6030-Sewer | | | \$400,000 | \$200,000 | \$1,000,000 | | \$1,600,000 |
| INTRNL CHG | 6030-Sewer | | | \$90,000 | \$80,000 | \$370,000 | | \$540,000 |
| PUBLIC ART | 6030-Sewer | | | \$20,000 | \$20,000 | \$80,000 | | \$120,000 |
| Grand Total | | | | \$2,510,000 | \$2,000,000 | \$9,450,000 | | \$13,960,000 |

UNDERGROUND STORAGE FACILITY PERMIT

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW21028

Project Number: CIPWW21028

Description

Conduct required analysis to prepare application for Underground Storage Facility (USF) permit issued by the Arizona Department of Water Resources (ADWR).

Justification

USF permit is required to store reclaimed effluent in the ground. The ADWR issues the permit. USF permit for West Area expires 2023. The USF permit for Arrowhead expires 2024. Permits must be renewed before the expiration date.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 6030-Sewer | \$100,000 | | | | | | \$100,000 |
| NONCAPITAL | 6030-Sewer | \$100,000 | | | | | | \$100,000 |
| Grand Total | | \$200,000 | | | | | | \$200,000 |

SEWER LINE - REHAB PROGRAM

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW22076

Project Number: CIPWW22076

Description

Program to rehabilitate or replace sewer lines in segments. Design and construct based on condition assessments. Includes rehab of phase VI, and phase VII.

Justification

Reliably and safely convey sewage from residential and business through the sewer system. Project is needed to reduce risk of sewer line collapse and overflows in the system.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| CARRYOVER | 6030-Sewer | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,000 |
| CONSTRUCT | 6030-Sewer | \$1,800,000 | \$1,800,000 | \$2,300,000 | \$800,000 | \$800,000 | \$9,000,000 | \$16,500,000 |
| DESIGN | 6030-Sewer | \$400,000 | \$260,000 | \$300,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,360,000 |
| INTRNL CHG | 6030-Sewer | \$80,000 | \$70,000 | \$100,000 | \$40,000 | \$40,000 | \$380,000 | \$710,000 |
| PUBLIC ART | 6030-Sewer | \$20,000 | \$20,000 | \$20,000 | \$10,000 | \$10,000 | \$110,000 | \$190,000 |
| Grand Total | | \$2,320,000 | \$2,150,000 | \$2,720,000 | \$1,050,000 | \$1,050,000 | \$10,490,000 | \$19,780,000 |

LIFT STATION REHAB PROGRAM

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW22077

Project Number: CIPWW22077

Description

Assess condition and rehabilitate lift stations and related force mains citywide.

Justification

It is important to ensure the lift stations are in good operational conditions and meet safety requirements. Potential equipment failure would cause sewerage overflows.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|--------------------|---------|---------|--------------------|--------------------|--------------------|
| CONSTRUCT | 6030-Sewer | | \$950,000 | | | \$1,140,000 | \$1,600,000 | \$3,690,000 |
| DESIGN | 6030-Sewer | | \$100,000 | | | \$200,000 | \$310,000 | \$610,000 |
| INTRNL CHG | 6030-Sewer | | \$40,000 | | | \$50,000 | \$70,000 | \$160,000 |
| PUBLIC ART | 6030-Sewer | | \$10,000 | | | \$10,000 | \$20,000 | \$40,000 |
| Grand Total | | | \$1,100,000 | | | \$1,400,000 | \$2,000,000 | \$4,500,000 |

SEWER LINE EXTENSION

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW22078

Project Number: CIPWW22078

Description

Sewer line extension, oversized, and other sewer facilities in the city to the east of 115th Avenue.

Justification

Provide funding for oversized and extension of sewer line. Funding included in 2019 Infrastructure Improvement Plan (IIP).

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CONSTRUCT | 6095-2014-DIF Sewer | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$300,000 | \$1,050,000 |
| INTRNL CHG | 6095-2014-DIF Sewer | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$20,000 | \$70,000 |
| Grand Total | | \$160,000 | \$160,000 | \$160,000 | \$160,000 | \$160,000 | \$320,000 | \$1,120,000 |

VISION 2 DEVELOPMENT PROJECT

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW22090

Project Number: CIPWW22090

Description

Design and construct sewer lift station adjacent to Ballpark Blvd and the SWC of the Vision 2 development area to transport wastewater to the 99th Avenue Interceptor connection on the east side of the area.

Justification

A lift station pumps wastewater collected from a lower elevation area to a connection on a gravity forced sewer line that is at a higher elevation. This allows for sewer services to an area that otherwise could not be connected to the sewer system.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6030-Sewer | \$350,000 | | | | | | \$350,000 |
| CONSTRUCT | 6030-Sewer | \$6,200,000 | | | | | | \$6,200,000 |
| Grand Total | | \$6,550,000 | | | | | | \$6,550,000 |

ROOF REPLACEMENT – SEWER

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW23010

Project Number: CIPWW23010

Description

Replace roofs on wastewater facilities per Facilities assessment schedule dated 11/22/2021.

Justification

Roof rehabilitation and replacement is needed to prevent damage to building infrastructure and contents.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|-----------------|-----------------|-----------------|-----------------|---------|--------------|------------------|
| CONSTRUCT | 6030-Sewer | \$20,000 | \$40,000 | \$10,000 | \$60,000 | | | \$130,000 |
| PUBLIC ART | 6030-Sewer | \$200 | \$400 | \$100 | \$600 | | | \$1,300 |
| Grand Total | | \$20,200 | \$40,400 | \$10,100 | \$60,600 | | | \$131,300 |

SEWER DEVELOPMENT INFRASTRUCTURE

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW23012

Project Number: CIPWW23012

Description

Infrastructure Improvement Plan (IIP) includes projects for sewer line extension, oversized, and other infrastructure for increased capacity.

Justification

Provide funding for oversized and extension of sewer line for new development. Funding included in 2019 Infrastructure Improvement Plan (IIP).

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------|------------------|---------|---------|---------|---------|--------------|------------------|
| DESIGN | 6095-2014-DIF Sewer | \$200,000 | | | | | | \$200,000 |
| Grand Total | | \$200,000 | | | | | | \$200,000 |

WEST AREA WRF IMPROVEMENTS 2017

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW60016

Project Number: CIPWW60016

Description

Study, design and construct improvements to process areas. The project has three phases. GMP 1: fine screens, ultraviolet (UV) system. GMP 2: raw sewage pump station, sedimentation basin and other plant improvements. GMP 2A: clarifiers.

Justification

West Area was built in 2000 and processes 2.7 billion gallons of wastewater annually. Several of the processes were replaced over the last several years. A condition assessment will be performed first on he components not rehabbed in 2017 project.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------------------|---------------------|---------|---------|---------|--------------|---------------------|
| CARRYOVER | 6030-Sewer | \$5,000,000 | \$0 | | | | | \$5,000,000 |
| CONSTRUCT | 6030-Sewer | \$2,800,000 | \$8,500,000 | | | | | \$11,300,000 |
| DESIGN | 6030-Sewer | \$2,782,000 | \$1,345,000 | | | | | \$4,127,000 |
| INTRNL CHG | 6030-Sewer | \$350,000 | \$210,000 | | | | | \$560,000 |
| PUBLIC ART | 6030-Sewer | \$68,000 | \$50,000 | | | | | \$118,000 |
| Grand Total | | \$11,000,000 | \$10,105,000 | | | | | \$21,105,000 |

99TH AVE INTERCEPTOR LINE

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW63003

Project Number: CIPWW63003

Description

Assess and rehabilitate 99th Ave interceptor manholes and interior lining. Glendale’s share of total cost is based on ownership of 71%. Epcor repays 21% of Glendale share for Sun City use.

Justification

The 99th Avenue interceptor conveys sewerage from Glendale, Sun City, Peoria, and Phoenix to the 91st Ave WWTP. The interceptor is rehabilitated in phases based on condition assessments.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|-----------------|--------------------|---------|--------------------|--------------|--------------------|
| CARRYOVER | 6030-Sewer | \$300,000 | \$0 | \$0 | | \$0 | | \$300,000 |
| NONCAPITAL | 6030-Sewer | \$481,000 | \$71,000 | \$3,291,000 | | \$1,310,000 | | \$5,153,000 |
| Grand Total | | \$781,000 | \$71,000 | \$3,291,000 | | \$1,310,000 | | \$5,453,000 |

ARROWHEAD SEWER LINES - PHASE 1

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW63006

Project Number: CIPWW63006

Description

Replacement or rehabilitation of sewer lines in the Arrowhead Ranch area to improve sewer flow condition and reduce odor. Phase 1 includes from ARWRF under L101 for 1,639' to approx 76th Ave.

Justification

The sewer line and manhole systems are over 32 years old and the segments need rehabilitation condition assessments. In addition, this is the only sewer main that conveys sewage to the ARWRF for treatment. Reduce risk of sewer line collapse and sewerage overflows.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6030-Sewer | \$2,000,000 | | | | | | \$2,000,000 |
| Grand Total | | \$2,000,000 | | | | | | \$2,000,000 |

91ST AVENUE WWTP IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW63010

Project Number: CIPWW63010

Description

Improvements at the 91st Ave WWTP of which Glendale is part owner. Includes GL03 metering station rehabilitation with EPCOR sharing in the cost of this project. This is Glendale’s 6.5% share of costs.

Justification

Glendale is one of five partner-cities that own the 91st Avenue Wastewater Treatment Plant. Rehabilitation and improvements are on-going. Contribution is based on ownership equity and is mandatory. The City of Phoenix performs the work.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| NONCAPITAL | 6030-Sewer | \$4,060,000 | \$2,720,000 | \$3,430,000 | \$4,400,000 | \$4,000,000 | \$15,000,000 | \$33,610,000 |
| Grand Total | | \$4,060,000 | \$2,720,000 | \$3,430,000 | \$4,400,000 | \$4,000,000 | \$15,000,000 | \$33,610,000 |

SEWER LINE - PHASE V

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW63016

Project Number: CIPWW63016

Description

Rehabilitate or replace sewer lines in phase V segments. Design and construct based on condition assessments.

Justification

Reliably and safely convey sewage from residential and business through the sewer system. Project is needed to reduce risk of sewer line collapse and system overflows.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6030-Sewer | \$1,300,000 | | | | | | \$1,300,000 |
| CONSTRUCT | 6030-Sewer | \$280,000 | | | | | | \$280,000 |
| DESIGN | 6030-Sewer | \$7,000 | | | | | | \$7,000 |
| INTRNL CHG | 6030-Sewer | \$10,000 | | | | | | \$10,000 |
| PUBLIC ART | 6030-Sewer | \$3,000 | | | | | | \$3,000 |
| Grand Total | | \$1,600,000 | | | | | | \$1,600,000 |

SEWER MANHOLE REHAB PROGRAM

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW63024

Project Number: CIPWW63024

Description

Manhole rehabilitation throughout the city. Construction performed in phases.

Justification

Manholes are in a very corrosive environment. It is important that sewage from residential homes and businesses can be reliably conveyed in sewer lines that have structural integrity. Rehabilitation reduces the risk of sewer line collapse.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 6030-Sewer | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$300,000 |
| CONSTRUCT | 6030-Sewer | \$450,000 | \$460,000 | \$460,000 | \$460,000 | \$500,000 | \$2,800,000 | \$5,130,000 |
| INTRNL CHG | 6030-Sewer | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$25,000 | \$150,000 | \$235,000 |
| PUBLIC ART | 6030-Sewer | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$50,000 | \$75,000 |
| Grand Total | | \$770,000 | \$480,000 | \$480,000 | \$480,000 | \$530,000 | \$3,000,000 | \$5,740,000 |

LIFT STATION REHAB- 67TH AVE & ACDC

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW63030

Project Number: CIPWW63030

Description

Assess condition and rehabilitate Lift Station #2 at 67th Avenue and the Arizona Canal Diversion Channel.

Justification

It is important to ensure the lift stations are in good operational conditions and meet safety requirements. Potential equipment failure would cause system overflows.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6030-Sewer | \$2,600,000 | | | | | | \$2,600,000 |
| CONSTRUCT | 6030-Sewer | \$1,600,000 | | | | | | \$1,600,000 |
| DESIGN | 6030-Sewer | \$200,000 | | | | | | \$200,000 |
| INTRNL CHG | 6030-Sewer | \$70,000 | | | | | | \$70,000 |
| PUBLIC ART | 6030-Sewer | \$18,000 | | | | | | \$18,000 |
| Grand Total | | \$4,488,000 | | | | | | \$4,488,000 |

WASTEWATER CAPITAL EQUIPMENT

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW63031

Project Number: CIPWW63031

Description

Replacement of capital equipment at wastewater facilities. Includes pumps, motors, PLC and VFD.

Justification

As equipment at the wastewater treatment plants reach the end of service-life, it is replaced. It is critical to ensure City's treatment facilities are in good operational condition to meet demands and regulatory requirements.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 6030-Sewer | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 |
| EQUIPMENT | 6030-Sewer | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$1,250,000 | \$2,500,000 |
| Grand Total | | \$350,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$1,250,000 | \$2,600,000 |

WASTEWATER COLLECTION IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Wastewater

Project Number
CIPWW63032

Project Number: CIPWW63032

Description

Study, design and construct improvements to wastewater collection system. Includes air relief valves, odor control, and force mains.

Justification

As wastewater collection system equipment reaches the end of service-life, it is replaced. It is critical to ensure City's collection system is in good operational condition to meet demands and regulatory requirements.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 6030-Sewer | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 |
| EQUIPMENT | 6030-Sewer | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$1,500,000 | \$3,000,000 |
| Grand Total | | \$400,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$1,500,000 | \$3,100,000 |

FY 2023-2032 Capital Improvement Program

**Water
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| CIPWA19018 | WHITE MTN APACHE WATER RIGHTS | \$0 | \$0 | \$3,500,000 | \$875,000 | \$875,000 | \$875,000 | \$875,000 | \$7,000,000 |
| CIPWA19020 | SCADA REPLACEMENT STUDY | \$200,000 | \$200,000 | \$800,000 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 |
| CIPWA19021 | STORAGE & RECOVERY WELLS REHAB | \$400,000 | \$0 | \$445,000 | \$450,000 | \$455,000 | \$460,000 | \$2,200,000 | \$4,410,000 |
| CIPWA19022 | ZONE 3 WELLS & INTERCONNECTS | \$3,600,000 | \$9,750,000 | \$3,590,000 | \$3,117,000 | \$1,745,000 | \$3,640,000 | \$14,630,000 | \$40,072,000 |
| CIPWA21022 | OASIS WTP - 2021 IMPROVEMENTS | \$660,000 | \$23,700 | \$0 | \$2,100,000 | \$3,070,000 | \$0 | \$16,500,000 | \$22,353,700 |
| CIPWA21023 | PYRAMID PEAK - 2022 IMPROVEMENTS | \$0 | \$900,000 | \$2,200,000 | \$2,000,000 | \$2,000,000 | \$3,000,000 | \$23,000,000 | \$33,100,000 |
| CIPWA21024 | CHOLLA WTP - 2023 IMPROVEMENTS | \$0 | \$780,000 | \$3,280,000 | \$2,500,000 | \$8,000,000 | \$5,000,000 | \$20,000,000 | \$39,560,000 |
| CIPWA21025 | WATER LINE - PACK 2 REHAB | \$600,000 | \$1,600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,200,000 |
| CIPWA21031 | ASSURED WATER SUPPLY OBLIGATION | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$300,000 |
| CIPWA21032 | 67TH AVE TRANS LINE IMPROVEMENTS | \$700,000 | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,100,000 |
| CIPWA22070 | WATER VALVE REPLACEMENT - ARP | \$0 | \$308,000 | \$397,000 | \$350,000 | \$350,000 | \$350,000 | \$1,000,000 | \$2,755,000 |
| CIPWA22071 | WATER LINE 59TH - GLENN TO NORTHERN | \$0 | \$0 | \$0 | \$800,000 | \$1,650,000 | \$0 | \$0 | \$2,450,000 |
| CIPWA22072 | WATER LINE - CAMELBACK 51ST TO 59TH | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 | \$5,000,000 |
| CIPWA22074 | DATA MANAGEMENT | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| CIPWA22079 | WATER LINE BETHANY HM 43RD TO 51ST | \$0 | \$1,030,000 | \$2,440,000 | \$960,000 | \$0 | \$0 | \$0 | \$4,430,000 |
| CIPWA23008 | WATER METER DATA COLLECTION SYSTEM | \$770,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$770,000 |
| CIPWA23009 | ROOF REPLACEMENT - WATER | \$0 | \$181,800 | \$161,600 | \$101,000 | \$30,300 | \$0 | \$0 | \$474,700 |

ANNUAL BUDGET
Fiscal Year 2022-2023

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Water
Summary by Project**

ANNUAL BUDGET
Fiscal Year 2022-2023

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|----------------|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| CIPWA23011 | WATER DEVELOPMENT INFRASTRUCTURE | \$0 | \$1,000,000 | \$650,000 | \$150,000 | \$150,000 | \$150,000 | \$750,000 | \$2,850,000 |
| CIPWA60015 | ASSET MANGEMENT PROGRAM | \$370,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$370,000 |
| CIPWA60017 | WATER & WASTEWATER SYSTEMS MODELING | \$270,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$0 | \$1,020,000 |
| CIPWA60018 | LABORATORY EQUIPMENT REPLACEMENT | \$280,000 | \$180,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$560,000 |
| CIPWA60019 | VEHICLE REPLACEMENT | \$780,000 | \$250,000 | \$1,250,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$4,000,000 | \$9,280,000 |
| CIPWA61001 | LARGE WATER VALVE REPLACEMENT PRGM | \$300,000 | \$798,000 | \$798,000 | \$798,000 | \$798,000 | \$798,000 | \$3,280,000 | \$7,570,000 |
| CIPWA61013 | WATER LINE REHABILITATION PROGRAM | \$210,000 | \$496,000 | \$2,596,000 | \$2,596,000 | \$2,700,000 | \$2,800,000 | \$12,650,000 | \$24,048,000 |
| CIPWA61023 | WATER SYSTEM SECURITY | \$50,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$350,000 | \$1,150,000 |
| CIPWA61024 | CHOLLA WTP - 2014 IMPROVEMENTS | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 |
| CIPWA61043 | PYRAMID PEAK - 2017 IMPROVEMENTS | \$2,700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,700,000 |
| CIPWA61045 | THUNDERBIRD RESERVOIR | \$0 | \$550,000 | \$1,900,000 | \$1,050,000 | \$0 | \$0 | \$0 | \$3,500,000 |
| CIPWA61047 | METER VAULT REPLACEMENT PROGRAM | \$570,000 | \$136,000 | \$912,000 | \$736,000 | \$515,000 | \$515,000 | \$0 | \$3,384,000 |
| CIPWA61048 | GROUNDWATER WELL REHAB PROGRAM | \$1,300,000 | \$1,470,000 | \$1,270,000 | \$500,000 | \$500,000 | \$500,000 | \$5,000,000 | \$10,540,000 |
| CIPWA61049 | DISTRIBUTION SYSTEM IMPROV ZONE 2&3 | \$210,000 | \$460,000 | \$1,850,000 | \$0 | \$0 | \$0 | \$0 | \$2,520,000 |
| CIPWA61051 | ACCUE LONG-TERM WATER CREDITS | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$300,000 |
| CIPWA61054 | DISTRIBUTION SYSTEM IMPROV PROGRAM | \$600,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$0 | \$3,100,000 |
| CIPWA61055 | OASIS WTP - 2017 IMPROVEMENTS | \$80,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$80,000 |

FY2023-2032 Capital Improvement Plan
Project Detail

FY 2023-2032 Capital Improvement Program

**Water
Summary by Project**

| Project Number | Project Title | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| CIPWA61058 | PYRAMID PEAK WTP EXPANSION | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| CIPWA61061 | WATER CAPITAL EQUIPMENT REPLACEMENT | \$470,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$2,500,000 | \$5,470,000 |
| CIPWA61062 | TRANSMISSION LINE & VALVE ASSESSMNT | \$320,000 | \$280,000 | \$780,000 | \$530,000 | \$530,000 | \$530,000 | \$0 | \$2,970,000 |
| Grand Total | | \$19,040,000 | \$22,193,500 | \$30,319,600 | \$21,913,000 | \$25,668,300 | \$20,918,000 | \$111,735,000 | \$251,787,400 |

FY 2023-2032 Capital Improvement Program

**Water
Summary by Funding Source**

| Funding Source | CARRYOVER | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| 6020-Water | \$19,040,000 | \$16,226,500 | \$26,169,600 | \$20,888,000 | \$22,898,300 | \$19,893,000 | \$110,110,000 | \$235,225,400 |
| 6065-2014-DIF Water | \$0 | \$5,967,000 | \$4,150,000 | \$1,025,000 | \$2,770,000 | \$1,025,000 | \$1,625,000 | \$16,562,000 |
| Grand Total | \$19,040,000 | \$22,193,500 | \$30,319,600 | \$21,913,000 | \$25,668,300 | \$20,918,000 | \$111,735,000 | \$251,787,400 |

WHITE MTN APACHE WATER RIGHTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA19018

Project Number: CIPWA19018

Description

100-year lease of Central Arizona Project water rights per the White Mountain Apache Tribe settlement for allocation of 2,363 acre feet annually. Execution of the agreement is at the Federal approval process level.

Justification

Council approved the lease settlement on February 24, 2009 and approved the amended and restated WMAT Water Quantification agreement on February 12, 2013. Additional water rights assures water is available for growth.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------|---------|--------------------|------------------|------------------|------------------|------------------|--------------------|
| NONCAPITAL | 6065-2014-DIF Water | | \$3,500,000 | \$875,000 | \$875,000 | \$875,000 | \$875,000 | \$7,000,000 |
| Grand Total | | | \$3,500,000 | \$875,000 | \$875,000 | \$875,000 | \$875,000 | \$7,000,000 |

SCADA REPLACEMENT STUDY

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA19020

Project Number: CIPWA19020

Description

Study alternative information and communication systems to develop a plan to upgrade equipment of the Supervisory Control and Data Acquisition (SCADA) system to new technologies. New project will be added for equipment based on recommendations.

Justification

SCADA controls the treatment processes within the plants and distribution systems. System components are at end of service life. New technologies will reduce risk of failure at critical measurement points and increase resiliency of the systems.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$200,000 | \$0 | | | | | \$200,000 |
| DESIGN | 6020-Water | \$200,000 | \$800,000 | | | | | \$1,000,000 |
| Grand Total | | \$400,000 | \$800,000 | | | | | \$1,200,000 |

STORAGE & RECOVERY WELLS REHAB

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA19021

Project Number: CIPWA19021

Description

Rehabilitate four (4) Aquifer Storage and Recovery wells (two at the Arrowhead WRF & two at Oasis Lake) and eight (8) vadose zone recharge wells (six at the AWRF and two at Oasis Lake) on a 10-year cycle.

Justification

Based on evaluation, need to rehabilitate one well every year to maintain the system’s resiliency. These recharge wells need to recharge effluent to various groundwater levels to maximize groundwater storage credits.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 6020-Water | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 |
| CONSTRUCT | 6020-Water | \$0 | \$425,000 | \$430,000 | \$435,000 | \$440,000 | \$2,100,000 | \$3,830,000 |
| INTRNL CHG | 6020-Water | \$0 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$80,000 | \$140,000 |
| PUBLIC ART | 6020-Water | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$20,000 | \$40,000 |
| Grand Total | | \$400,000 | \$445,000 | \$450,000 | \$455,000 | \$460,000 | \$2,200,000 | \$4,410,000 |

ZONE 3 WELLS & INTERCONNECTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA19022

Project Number: CIPWA19022

Description

Design and construct new direct-connect water source in Zone 3. First source is to interconnect potable water supply with adjacent cities. Second source is to drill new groundwater wells.

Justification

Provide water supply redundancy from multiple sources at times of restricted supply is critical. Wells provide direct supply during drought management, plant shut-down, or transmission failure.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| CARRYOVER | 6020-Water | \$3,600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,600,000 |
| CONSTRUCT | 6020-Water | \$4,125,000 | \$2,375,000 | \$2,070,000 | \$0 | \$3,000,000 | \$9,000,000 | \$20,570,000 |
| | 6065-2014-DIF Water | \$4,500,000 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 | \$5,700,000 |
| DESIGN | 6020-Water | \$420,000 | \$1,075,000 | \$900,000 | \$0 | \$500,000 | \$4,910,000 | \$7,805,000 |
| | 6065-2014-DIF Water | \$237,000 | \$0 | \$0 | \$400,000 | \$0 | \$0 | \$637,000 |
| INTRNL CHG | 6020-Water | \$199,000 | \$120,000 | \$120,000 | \$0 | \$100,000 | \$600,000 | \$1,139,000 |
| | 6065-2014-DIF Water | \$230,000 | \$0 | \$0 | \$145,000 | \$0 | \$0 | \$375,000 |
| PUBLIC ART | 6020-Water | \$39,000 | \$20,000 | \$27,000 | \$0 | \$40,000 | \$120,000 | \$246,000 |
| Grand Total | | \$13,350,000 | \$3,590,000 | \$3,117,000 | \$1,745,000 | \$3,640,000 | \$14,630,000 | \$40,072,000 |

OASIS WTP - 2021 IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA21022

Project Number: CIPWA21022

Description

Evaluate, design, and construct improvements to brine ponds, chlorine generator, IX plant conveyance, and other processes. FY2028-32 amount is placeholder for next assess & rehab cycle.

Justification

Oasis WTP was built in 2007 and expanded in 2012. Oasis provides 1.7 billion gallons of water to the southern and western portions of Glendale. After a condition assessment, several systems are in need of rehabilitation.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|---------|--------------------|--------------------|---------|---------------------|---------------------|
| CARRYOVER | 6020-Water | \$660,000 | | \$0 | \$0 | | \$0 | \$660,000 |
| CONSTRUCT | 6020-Water | \$0 | | \$1,600,000 | \$2,000,000 | | \$13,500,000 | \$17,100,000 |
| DESIGN | 6020-Water | \$0 | | \$414,000 | \$950,000 | | \$2,350,000 | \$3,714,000 |
| INTRNL CHG | 6020-Water | \$18,700 | | \$70,000 | \$100,000 | | \$500,000 | \$688,700 |
| PUBLIC ART | 6020-Water | \$5,000 | | \$16,000 | \$20,000 | | \$150,000 | \$191,000 |
| Grand Total | | \$683,700 | | \$2,100,000 | \$3,070,000 | | \$16,500,000 | \$22,353,700 |

PYRAMID PEAK - 2022 IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA21023

Project Number: CIPWA21023

Description

Study, design, and construct process improvements to gate valves, sedimentary basins, lagoon pumps, chlorine generator, and other systems. Peoria pays for 55.6% of costs. FY2028-32 amount is placeholder for next assess & rehab cycle.

Justification

Pyramid is a critical water treatment plant for Glendale and Peoria. Rehabilitation reduces risk of equipment failure, loss of service to citizens, and implements new efficiencies.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| CONSTRUCT | 6020-Water | \$300,000 | \$0 | \$0 | \$1,940,000 | \$2,300,000 | \$17,000,000 | \$21,540,000 |
| DESIGN | 6020-Water | \$500,000 | \$2,200,000 | \$1,960,000 | \$0 | \$530,000 | \$5,100,000 | \$10,290,000 |
| INTRNL CHG | 6020-Water | \$80,000 | \$0 | \$40,000 | \$40,000 | \$150,000 | \$750,000 | \$1,060,000 |
| PUBLIC ART | 6020-Water | \$20,000 | \$0 | \$0 | \$20,000 | \$20,000 | \$150,000 | \$210,000 |
| Grand Total | | \$900,000 | \$2,200,000 | \$2,000,000 | \$2,000,000 | \$3,000,000 | \$23,000,000 | \$33,100,000 |

CHOLLA WTP - 2023 IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA21024

Project Number: CIPWA21024

Description

Study, design, and construct process improvements to backwash pumps, centrifuge & solid handling, filters & floc drives, chlorine generator, and other systems. FY2028-32 amount is placeholder for next assess & rehab cycle.

Justification

Cholla is a critical water treatment plant. This plant provides 4 billion gallons of water annually to the central portion of Glendale. Rehabilitation reduces risk of equipment failure, loss of service to citizens, and implements new efficiencies.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| CONSTRUCT | 6020-Water | \$530,000 | \$2,550,000 | \$2,180,000 | \$6,000,000 | \$4,000,000 | \$15,000,000 | \$30,260,000 |
| DESIGN | 6020-Water | \$215,000 | \$500,000 | \$200,000 | \$1,640,000 | \$760,000 | \$4,100,000 | \$7,415,000 |
| INTRNL CHG | 6020-Water | \$30,000 | \$180,000 | \$100,000 | \$300,000 | \$200,000 | \$750,000 | \$1,560,000 |
| PUBLIC ART | 6020-Water | \$5,000 | \$50,000 | \$20,000 | \$60,000 | \$40,000 | \$150,000 | \$325,000 |
| Grand Total | | \$780,000 | \$3,280,000 | \$2,500,000 | \$8,000,000 | \$5,000,000 | \$20,000,000 | \$39,560,000 |

WATER LINE - PACK 2 REHAB

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA21025

Project Number: CIPWA21025

Description

Design and construct waterline replacement. Work is performed in phases based on condition assessments. Includes segments in 54th Avenue, Maryland, Northern and Lamar.

Justification

The average age of the water distribution system is over 35 years old. Rehabilitation or replacement is performed based on evaluation of the condition of the line segment to reduce risk of failure.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$600,000 | | | | | | \$600,000 |
| CONSTRUCT | 6020-Water | \$1,200,000 | | | | | | \$1,200,000 |
| DESIGN | 6020-Water | \$300,000 | | | | | | \$300,000 |
| INTRNL CHG | 6020-Water | \$80,000 | | | | | | \$80,000 |
| PUBLIC ART | 6020-Water | \$20,000 | | | | | | \$20,000 |
| Grand Total | | \$2,200,000 | | | | | | \$2,200,000 |

ASSURED WATER SUPPLY OBLIGATION

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA21031

Project Number: CIPWA21031

Description

Conduct a study of City’s water supply to prepare the renewal application to the Arizona Department of Water Resources. Permit scheduled to expire in 2023.

Justification

The city must demonstrate that sufficient supplies of water are physically, continuously and legally available for at least 100 years. The application to modify/renew the designation is due to ADWR by December 31, 2023.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 6020-Water | \$300,000 | | | | | | \$300,000 |
| Grand Total | | \$300,000 | | | | | | \$300,000 |

67TH AVE TRANS LINE IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA21032

Project Number: CIPWA21032

Description

Design and install access manholes to portals in the 67th Ave transmission line from PPWTP to Deer Valley Road. Project includes emergency repair parts and fittings.

Justification

Need access from the street level to assess the condition of large transmission line interior.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$700,000 | | | | | | \$700,000 |
| CONSTRUCT | 6020-Water | \$250,000 | | | | | | \$250,000 |
| DESIGN | 6020-Water | \$113,500 | | | | | | \$113,500 |
| INTRNL CHG | 6020-Water | \$30,000 | | | | | | \$30,000 |
| PUBLIC ART | 6020-Water | \$6,500 | | | | | | \$6,500 |
| Grand Total | | \$1,100,000 | | | | | | \$1,100,000 |

WATER VALVE REPLACEMENT - ARP

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA22070

Project Number: CIPWA22070

Description

Replace large water valves ahead of Arterial (streets) Reconstruction Program (ARP). Nine arterial segments are identified.

Justification

Street segments identified in Arterial Reconstruction Program due to low critical Pavement Condition Index (PCI) for replacement. Replace valves 9-12 months ahead of construction start.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CONSTRUCT | 6020-Water | \$247,000 | \$385,000 | \$335,000 | \$335,000 | \$335,000 | \$960,000 | \$2,597,000 |
| INTRNL CHG | 6020-Water | \$49,000 | \$10,000 | \$12,000 | \$12,000 | \$12,000 | \$32,000 | \$127,000 |
| PUBLIC ART | 6020-Water | \$12,000 | \$2,000 | \$3,000 | \$3,000 | \$3,000 | \$8,000 | \$31,000 |
| Grand Total | | \$308,000 | \$397,000 | \$350,000 | \$350,000 | \$350,000 | \$1,000,000 | \$2,755,000 |

WATER LINE 59TH - GLENN TO NORTHERN

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA22071

Project Number: CIPWA22071

Description

Design and construct new water line and associated appurtenances. Includes 4,900'-water line, 48-valves, 16-service lines, and 5-fire hydrants in 59 Ave - Glenn to Northern Ave.

Justification

Street segments identified in Arterial Reconstruction Program due to low critical Pavement Condition Index (PCI) for replacement. Replace water line and valves 9-12 months ahead of construction start.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|------------------|--------------------|---------|--------------|--------------------|
| CONSTRUCT | 6020-Water | | | \$510,000 | \$1,200,000 | | | \$1,710,000 |
| DESIGN | 6020-Water | | | \$255,000 | \$378,000 | | | \$633,000 |
| INTRNL CHG | 6020-Water | | | \$30,000 | \$60,000 | | | \$90,000 |
| PUBLIC ART | 6020-Water | | | \$5,000 | \$12,000 | | | \$17,000 |
| Grand Total | | | | \$800,000 | \$1,650,000 | | | \$2,450,000 |

WATER LINE - CAMELBACK 51ST TO 59TH

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA22072

Project Number: CIPWA22072

Description

Design and construct new water line and associated appurtenances in Camelback Road from 51st Ave to 59th Ave.

Justification

Street segments identified in Arterial Reconstruction Program due to low critical Pavement Condition Index (PCI) for replacement. Replace water line and valves 9-12 months ahead of construction start.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|---------|---------|---------|---------|---------|--------------------|--------------------|
| CONSTRUCT | 6020-Water | | | | | | \$4,000,000 | \$4,000,000 |
| DESIGN | 6020-Water | | | | | | \$1,000,000 | \$1,000,000 |
| Grand Total | | | | | | | \$5,000,000 | \$5,000,000 |

DATA MANAGEMENT

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA22074

Project Number: CIPWA22074

Description

Assess and implement new data management application to manage all department data base apps. Develop dash board bench-marks.

Justification

Department data bases are fragmented, out of date, and do not provide centralized management of results. New technology will "mine" all data bases and provide real-time results to manage treatment operations more effective and efficiently.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 6020-Water | \$200,000 | | | | | | \$200,000 |
| Grand Total | | \$200,000 | | | | | | \$200,000 |

WATER LINE BETHANY HM 43RD TO 51ST

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA22079

Project Number: CIPWA22079

Description

Design and construct new water line & associated appurtenances. Includes 6,100' water line, 81 valves, 38 service lines, 20-fire hydrants in Bethany Hm. Rd. 43rd to 300' west of 51st under Grand Ave.

Justification

Street segments identified in Arterial Reconstruction Program due to low critical Pavement Condition Index (PCI) for replacement. Replace water line and valves 9-12 months ahead of construction start.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|--------------------|------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 6020-Water | \$700,000 | \$2,000,000 | \$600,000 | | | | \$3,300,000 |
| DESIGN | 6020-Water | \$240,000 | \$350,000 | \$324,000 | | | | \$914,000 |
| INTRNL CHG | 6020-Water | \$80,000 | \$70,000 | \$30,000 | | | | \$180,000 |
| PUBLIC ART | 6020-Water | \$10,000 | \$20,000 | \$6,000 | | | | \$36,000 |
| Grand Total | | \$1,030,000 | \$2,440,000 | \$960,000 | | | | \$4,430,000 |

WATER METER DATA COLLECTION SYSTEM

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA23008

Project Number: CIPWA23008

Description

Evaluate Advance Metering Infrastructure (AMI) technologies. Manage the selection and implementation of the new water meter data collection infrastructure.

Justification

New water meter data collection technology can now provide real-time collection and billing results to manage treatment operations effectively and efficiently and provide enhance customer experience.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 6020-Water | \$770,000 | | | | | | \$770,000 |
| Grand Total | | \$770,000 | | | | | | \$770,000 |

ROOF REPLACEMENT – WATER

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA23009

Project Number: CIPWA23009

Description

Replace roofs on water facilities per Facilities assessment schedule dated 11/22/2021.

Justification

Roof rehabilitation and replacement is needed to prevent damage to building infrastructure and contents.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|-----------------|---------|--------------|------------------|
| CONSTRUCT | 6020-Water | \$180,000 | \$160,000 | \$100,000 | \$30,000 | | | \$470,000 |
| PUBLIC ART | 6020-Water | \$1,800 | \$1,600 | \$1,000 | \$300 | | | \$4,700 |
| Grand Total | | \$181,800 | \$161,600 | \$101,000 | \$30,300 | | | \$474,700 |

WATER DEVELOPMENT INFRASTRUCTURE

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA23011

Project Number: CIPWA23011

Description

Infrastructure Improvement Plan (IIP) includes projects for water line extension and oversizing in the city to the east of 115th Avenue and acquisition of water supply rights.

Justification

Provide funding for oversizing and extension of water line. Funding included in 2019 Infrastructure Improvement Plan (IIP).

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|---------------------|--------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CONSTRUCT | 6065-2014-DIF Water | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$495,000 | \$995,000 |
| DESIGN | 6065-2014-DIF Water | \$470,000 | \$650,000 | \$150,000 | \$150,000 | \$150,000 | \$220,000 | \$1,790,000 |
| INTRNL CHG | 6065-2014-DIF Water | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$35,000 | \$65,000 |
| Grand Total | | \$1,000,000 | \$650,000 | \$150,000 | \$150,000 | \$150,000 | \$750,000 | \$2,850,000 |

ASSET MANGEMENT PROGRAM

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA60015

Project Number: CIPWA60015

Description

Evaluate and replace asset management system enterprise application for additional functionalities and efficiencies.

Justification

Establishing an asset management system and replacing work order software will provide governance of how we maintain and replace assets for sustainability and provide real time data for prioritizing CIP Improvements.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|---------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 6020-Water | \$370,000 | | | | | | \$370,000 |
| Grand Total | | \$370,000 | | | | | | \$370,000 |

WATER & WASTEWATER SYSTEMS MODELING

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA60017

Project Number: CIPWA60017

Description

Update the Integrated Master Plan to include the plans for water, sewer and stormwater systems. Perform ad hoc Water & Wastewater Systems modeling.

Justification

This project provides needed planning and modeling to ensure necessary infrastructure is available, and water resources are available to meet anticipated demands to support future development.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$270,000 | \$0 | \$0 | \$0 | \$0 | | \$270,000 |
| NONCAPITAL | 6020-Water | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | | \$750,000 |
| Grand Total | | \$420,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | | \$1,020,000 |

LABORATORY EQUIPMENT REPLACEMENT

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA60018

Project Number: CIPWA60018

Description

Replace major water quality laboratory test equipment as each reaches the end of service-life.

Justification

Critical laboratory test equipment is at the end of useful life. Maintenance is becoming costly versus replacement or using outside laboratory services. Water quality testing is mandatory to the treatment of water.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 6020-Water | \$280,000 | \$0 | | | | | \$280,000 |
| EQUIPMENT | 6020-Water | \$180,000 | \$100,000 | | | | | \$280,000 |
| Grand Total | | \$460,000 | \$100,000 | | | | | \$560,000 |

VEHICLE REPLACEMENT

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA60019

Project Number: CIPWA60019

Description

Replacement of vehicles, heavy trucks, and excavation equipment. Replacement is based on service life, usage, condition, and cost to maintain.

Justification

Mobility is critical to effectively and efficiently perform work required. The fleet is comprised of over 165 units for a cost to replace of more than \$10 million. Units range in value from \$50,000 to \$500,000 with service life of 10 to 20 years.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| CARRYOVER | 6020-Water | \$780,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$780,000 |
| VEHICLE | 6020-Water | \$250,000 | \$1,250,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$4,000,000 | \$8,500,000 |
| Grand Total | | \$1,030,000 | \$1,250,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$4,000,000 | \$9,280,000 |

LARGE WATER VALVE REPLACEMENT PRGM

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61001

Project Number: CIPWA61001

Description

Replace 6" to 18" water main valves, related water lines and fire hydrants to maintain the operational reliability of the City's water distribution and fire suppression systems. Depending on size and condition, 150 to 200 valves are replaced annually.

Justification

Age of main valves vary, with many of them over 25 years old. Replacement is required along with any attached fire hydrants and service lines to reduce the risk of equipment failure.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 6020-Water | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$300,000 |
| CONSTRUCT | 6020-Water | \$760,000 | \$760,000 | \$760,000 | \$760,000 | \$760,000 | \$3,050,000 | \$6,850,000 |
| INTRNL CHG | 6020-Water | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$200,000 | \$350,000 |
| PUBLIC ART | 6020-Water | \$8,000 | \$8,000 | \$8,000 | \$8,000 | \$8,000 | \$30,000 | \$70,000 |
| Grand Total | | \$1,098,000 | \$798,000 | \$798,000 | \$798,000 | \$798,000 | \$3,280,000 | \$7,570,000 |

WATER LINE REHABILITATION PROGRAM

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61013

Project Number: CIPWA61013

Description

Design and construct waterline replacement. Work is performed in phases based on condition assessments. As segments are scheduled, budget will be separated into single project from this placeholder.

Justification

The average age of the water distribution system is over 35 years old. Rehabilitation or replacement is performed based on evaluation of the condition of the line segment to reduce risk of failure.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| CARRYOVER | 6020-Water | \$210,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$210,000 |
| CONSTRUCT | 6020-Water | \$0 | \$2,200,000 | \$2,200,000 | \$2,300,000 | \$2,300,000 | \$9,160,000 | \$18,160,000 |
| DESIGN | 6020-Water | \$470,000 | \$300,000 | \$300,000 | \$300,000 | \$400,000 | \$3,000,000 | \$4,770,000 |
| INTRNL CHG | 6020-Water | \$26,000 | \$76,000 | \$76,000 | \$80,000 | \$80,000 | \$400,000 | \$738,000 |
| PUBLIC ART | 6020-Water | \$0 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$90,000 | \$170,000 |
| Grand Total | | \$706,000 | \$2,596,000 | \$2,596,000 | \$2,700,000 | \$2,800,000 | \$12,650,000 | \$24,048,000 |

WATER SYSTEM SECURITY

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61023

Project Number: CIPWA61023

Description

Replace video, communication, and perimeter equipment to enhance security of city's water supply, treatment plants and distribution systems.

Justification

Replace cameras and equipment at Water Services facilities to further enhance security of City's water supply, treatment plants and distribution systems. Required to ensure the city complies with the federal homeland security requirements.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| CARRYOVER | 6020-Water | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 |
| EQUIPMENT | 6020-Water | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$350,000 | \$1,100,000 |
| Grand Total | | \$200,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$350,000 | \$1,150,000 |

CHOLLA WTP - 2014 IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61024

Project Number: CIPWA61024

Description

Study, design, and construct improvements to storage reservoirs, chemical feed system, site lighting, electrical feed system, SCADA controls, booster stations and admin building improvements.

Justification

Cholla is a critical water treatment plant. This plant provides 4 billion gallons of water annually to the central portion of Glendale. Rehabilitation reduces risk of equipment failure, loss of service to citizens, and implements new efficiencies.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$2,000,000 | | | | | | \$2,000,000 |
| Grand Total | | \$2,000,000 | | | | | | \$2,000,000 |

PYRAMID PEAK - 2017 IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61043

Project Number: CIPWA61043

Description

Study, design, and construct process improvements to the water supply system, wash water system, chemical feed system, electrical system, and HVAC systems. City of Peoria shares in 23% of the costs.

Justification

Pyramid is a critical water treatment plant. The plant provides 13 billion gallons of water annually to the northern portion of Glendale. Rehabilitation reduces risk of equipment failure, loss of service to citizens, and implements new efficiencies.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$2,700,000 | | | | | | \$2,700,000 |
| Grand Total | | \$2,700,000 | | | | | | \$2,700,000 |

THUNDERBIRD RESERVOIR

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61045

Project Number: CIPWA61045

Description

Design and construct improvements to improve water quality and water delivery during peak demand and construct roof replacement.

Justification

The 12 million gallon reservoir was constructed in 1985 and is essential to meet peak hourly water demand within the northern and central portion of Glendale.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|--------------------|--------------------|---------|---------|--------------|--------------------|
| CONSTRUCT | 6020-Water | \$0 | \$1,600,000 | \$750,000 | | | | \$2,350,000 |
| DESIGN | 6020-Water | \$530,000 | \$210,000 | \$250,000 | | | | \$990,000 |
| INTRNL CHG | 6020-Water | \$20,000 | \$65,000 | \$40,000 | | | | \$125,000 |
| PUBLIC ART | 6020-Water | \$0 | \$25,000 | \$10,000 | | | | \$35,000 |
| Grand Total | | \$550,000 | \$1,900,000 | \$1,050,000 | | | | \$3,500,000 |

METER VAULT REPLACEMENT PROGRAM

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61047

Project Number: CIPWA61047

Description

Program to replace 204 large in-ground meter vaults. Work will be contracted in phases. Have completed 142 vaults. Cost varies with each vault upgrade.

Justification

The program includes evaluation of each vault as to repair or replace to meet safety standards for confined space entry.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$570,000 | \$0 | \$0 | \$0 | \$0 | | \$570,000 |
| CONSTRUCT | 6020-Water | \$0 | \$900,000 | \$600,000 | \$400,000 | \$400,000 | | \$2,300,000 |
| DESIGN | 6020-Water | \$100,000 | \$0 | \$100,000 | \$100,000 | \$100,000 | | \$400,000 |
| INTRNL CHG | 6020-Water | \$30,000 | \$10,000 | \$30,000 | \$12,000 | \$12,000 | | \$94,000 |
| PUBLIC ART | 6020-Water | \$6,000 | \$2,000 | \$6,000 | \$3,000 | \$3,000 | | \$20,000 |
| Grand Total | | \$706,000 | \$912,000 | \$736,000 | \$515,000 | \$515,000 | | \$3,384,000 |

GROUNDWATER WELL REHAB PROGRAM

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61048

Project Number: CIPWA61048

Description

Assess operating components and water quality at sixteen groundwater wells. Rehab and replace well and components per assessment.

Justification

Wells need rehabilitation every 5-10 years to maintain production and water quality levels and replacement at end of service-life. Rehabilitation reduces risk of equipment failure, loss of service, and decrease in water quality.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|--------------------|------------------|------------------|------------------|--------------------|---------------------|
| CARRYOVER | 6020-Water | \$1,300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,300,000 |
| CONSTRUCT | 6020-Water | \$800,000 | \$900,000 | \$450,000 | \$450,000 | \$450,000 | \$4,500,000 | \$7,550,000 |
| DESIGN | 6020-Water | \$612,000 | \$321,000 | \$31,000 | \$31,000 | \$31,000 | \$310,000 | \$1,336,000 |
| INTRNL CHG | 6020-Water | \$50,000 | \$40,000 | \$15,000 | \$15,000 | \$15,000 | \$150,000 | \$285,000 |
| PUBLIC ART | 6020-Water | \$8,000 | \$9,000 | \$4,000 | \$4,000 | \$4,000 | \$40,000 | \$69,000 |
| Grand Total | | \$2,770,000 | \$1,270,000 | \$500,000 | \$500,000 | \$500,000 | \$5,000,000 | \$10,540,000 |

DISTRIBUTION SYSTEM IMPROV ZONE 2&3

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61049

Project Number: CIPWA61049

Description

Make operating improvements between Zone 2 and Zone 3 water distribution system to increase service resiliency. Includes improvements to Hillcrest Ranch booster station (HRBS).

Justification

This booster station was constructed in 1992 and is being upgraded to provide emergency water supply to northern portion of Glendale if there is an event of reduced production.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|--------------------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$210,000 | \$0 | | | | | \$210,000 |
| CONSTRUCT | 6020-Water | \$400,000 | \$1,800,000 | | | | | \$2,200,000 |
| INTRNL CHG | 6020-Water | \$50,000 | \$40,000 | | | | | \$90,000 |
| PUBLIC ART | 6020-Water | \$10,000 | \$10,000 | | | | | \$20,000 |
| Grand Total | | \$670,000 | \$1,850,000 | | | | | \$2,520,000 |

ACCRUE LONG-TERM WATER CREDITS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61051

Project Number: CIPWA61051

Description

Using the Groundwater Saving Facilities, purchase Central Arizona Project water to store and accrue long-term water storage credits for use during supply shortages.

Justification

Accrued long-term water storage credits (LTWC) can be recovered during a time of drought. LTWC adds to city's water portfolio needed for the ADWR 100-year Assured Water Supply designation. This program adds resiliency to the city water supply.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|---------|---------|---------|--------------|------------------|
| CARRYOVER | 6020-Water | \$100,000 | \$0 | | | | | \$100,000 |
| NONCAPITAL | 6020-Water | \$100,000 | \$100,000 | | | | | \$200,000 |
| Grand Total | | \$200,000 | \$100,000 | | | | | \$300,000 |

DISTRIBUTION SYSTEM IMPROV PROGRAM

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61054

Project Number: CIPWA61054

Description

Design and construct water distribution system improvements city-wide. Includes PRVs, water instrumentation, flow meters, sub-zone splitting.

Justification

Pressure reducing valves (PRV) and process control systems have reached the end of useful life. It is very important to ensure the PRVs are functional to move water between different pressure zones to meet water demand and manage water pressure.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|------------------|------------------|------------------|------------------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$600,000 | \$0 | \$0 | \$0 | \$0 | | \$600,000 |
| CONSTRUCT | 6020-Water | \$380,000 | \$380,000 | \$380,000 | \$380,000 | \$380,000 | | \$1,900,000 |
| DESIGN | 6020-Water | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | | \$500,000 |
| INTRNL CHG | 6020-Water | \$18,000 | \$18,000 | \$18,000 | \$18,000 | \$18,000 | | \$90,000 |
| PUBLIC ART | 6020-Water | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | | \$10,000 |
| Grand Total | | \$1,100,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | | \$3,100,000 |

OASIS WTP - 2017 IMPROVEMENTS

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61055

Project Number: CIPWA61055

Description

Evaluate, design, and construct improvements lagoons, on-site laboratory, and other processes.

Justification

Oasis WTP was built in 2007 and expanded in 2012. Oasis provides 1.7 billion gallons of water to the southern and western portions of Glendale. After a condition assessment, several systems are in need of rehabilitation.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|-----------------|---------|---------|---------|---------|--------------|-----------------|
| CARRYOVER | 6020-Water | \$80,000 | | | | | | \$80,000 |
| Grand Total | | \$80,000 | | | | | | \$80,000 |

PYRAMID PEAK WTP EXPANSION

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61058

Project Number: CIPWA61058

Description

Design and construct of 15 MGD expansion to increase capacity of plant for city of Peoria. City of Peoria to fund 23% of resiliency improvements and 100% of expansion.

Justification

This project was requested and funded by the City of Peoria to meet Peoria’s projected water demand in accordance with the Intergovernmental Agreement (IGA) between the Cities of Glendale and Peoria.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|--------------------|---------|---------|---------|---------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$1,000,000 | | | | | | \$1,000,000 |
| Grand Total | | \$1,000,000 | | | | | | \$1,000,000 |

WATER CAPITAL EQUIPMENT REPLACEMENT

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61061

Project Number: CIPWA61061

Description

Replacement of capital equipment at water facilities. Includes Programmable Logic Controllers (PLC), Variable Frequency Drives (VFD), miscellaneous pumps and motors.

Justification

As equipment at the water treatment plants reaches the end of service-life, it is replaced. It is critical to ensure City's water treatment facilities are in good operational condition to meet water demands and regulatory requirements.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| CARRYOVER | 6020-Water | \$470,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$470,000 |
| EQUIPMENT | 6020-Water | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$2,500,000 | \$5,000,000 |
| Grand Total | | \$970,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$2,500,000 | \$5,470,000 |

TRANSMISSION LINE & VALVE ASSESSMNT

Package Number
FY23-32CIP

Project Type
Water

Project Number
CIPWA61062

Project Number: CIPWA61062

Description

Assess condition of 48" and larger water transmission line and valves for future rehabilitation. The first assessment is for the 67th Ave line from the Pyramid Peak WTP.

Justification

The 67th Ave transmission main was installed in 1987. This line conveys water from Pyramid Peak WTP to Glendale water customers in the northern portions of the City and the City of Peoria Turnout and needs the condition to be assessed.

Capital Costs

| Category | Funding Source | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028-2032 | Grand Total |
|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|--------------|--------------------|
| CARRYOVER | 6020-Water | \$320,000 | \$0 | \$0 | \$0 | \$0 | | \$320,000 |
| DESIGN | 6020-Water | \$260,000 | \$760,000 | \$510,000 | \$510,000 | \$510,000 | | \$2,550,000 |
| INTRNL CHG | 6020-Water | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | | \$100,000 |
| Grand Total | | \$600,000 | \$780,000 | \$530,000 | \$530,000 | \$530,000 | | \$2,970,000 |

Schedules

Fiscal Year 2022–2023 Annual Budget Book



WHY HAVE SCHEDULES?

The budget schedules summarize the City's financial activities in a comprehensive, numeric format. They are intended to give the reader a glance at the city's financial situation. Schedule 1 is the most comprehensive schedule, offering a summary of all pertinent financial information for all the City's funds. The reader can readily determine the starting and ending fund balances, transfers in and out, revenues and operating, capital and debt service expenditures for each fund.

The remaining schedules provide in-depth detail of budgetary information which is necessary for the smooth operation of the city. All the schedules serve as handy reference materials to City of Glendale employees and to the public.

This section includes detailed analyses and reports for the following areas:

- ❖ **Schedule 1** is a summary of the inflows and outflows and the effect on **fund balance**
- ❖ **Schedule 2** is a multi-year look at **revenues** by individual fund
- ❖ **Schedule 3** is a multi-year look at **operating expenditures**
- ❖ **Schedule 4** is a summary of scheduled **inter-fund transfers**
- ❖ **Schedule 5** is a multi-year look at Glendale **property tax** rates and levies
- ❖ **Schedule 6** is a multi-year listing of departmental **authorized staffing** by position
- ❖ **Schedule 7** is current year **debt service** obligations
- ❖ **Schedule 8** is a listing of **internal services premiums** by fund and department

Official Budget Forms per the State of Arizona Office of the Auditor General:

- ❖ **Schedule A** - Summary Schedule of Estimated Revenues and Expenditures/Expenses
- ❖ **Schedule B** - Tax Levy and Tax Rate Information
- ❖ **Schedule C** - Revenues Other Than Property Taxes
- ❖ **Schedule D** - Other Financing Sources/<Uses> and Inter-fund Transfers
- ❖ **Schedule E** - Expenditures/Expenses by Fund
- ❖ **Schedule F** - Expenditures/Expenses by Department
- ❖ **Schedule G** - Full-Time Employees and Personnel Compensation

City of Glendale
Schedule 1 - Fund Balance Analysis

| | Beginning Fund Balance | Projected Revenues | Transfer In | Transfer Out | Operations | Capital Outlay | Debt Service | Contingency | Total Appropriation | Ending Fund Balance |
|---------------------------------------|------------------------|--------------------|-------------------|----------------------|----------------------|---------------------|---------------------|---------------------|----------------------|---------------------|
| General Fund | | | | | | | | | | |
| 1000-General Fund | 96,820,493 | 314,292,668 | 40,844,565 | (77,305,602) | (255,347,371) | - | - | (5,000,000) | (260,347,371) | 114,304,754 |
| 1020-Vehicle Replacement | 2,877,396 | 270,000 | 3,505,696 | - | (5,723,836) | - | - | - | (5,723,836) | 929,256 |
| Sub-Total General Fund | 99,697,889 | 314,562,668 | 44,350,261 | (77,305,602) | (261,071,207) | - | - | (5,000,000) | (266,071,207) | 115,234,010 |
| Special Revenue Funds | | | | | | | | | | |
| 2010-Home Grant | 455,659 | 5,130,846 | - | - | (5,586,505) | - | - | - | (5,586,505) | - |
| 2020-Neighborhood Stabilization | 815,673 | 298,816 | - | - | (634,264) | - | - | - | (634,264) | 480,225 |
| 2030-Neighborhood Stabilization Pgm3 | 69,613 | 227,300 | - | - | (227,300) | - | - | - | (227,300) | 69,613 |
| 2040-CDBG | 335,548 | 6,347,240 | - | - | (6,682,788) | - | - | - | (6,682,788) | - |
| 2041-CDBG-CV1 | - | 1,165,874 | - | - | (534,193) | - | - | - | (534,193) | 631,681 |
| 2044-CDBG-CV3 | - | 2,044,841 | - | - | (467,507) | - | - | - | (467,507) | 1,577,334.00 |
| 2050-Highway User Revenue Fund | 18,613,792 | 19,227,998 | - | (6,138,584) | (13,139,718) | (3,624,000) | - | (1,500,000) | (18,263,718) | 13,439,488 |
| 2060-Transportation Grants | 2,701,880 | 4,509,940 | - | - | (4,341,413) | (2,870,407) | - | - | (7,211,820) | - |
| 2070-Transportation Sales Tax | 81,359,981 | 42,408,186 | - | (28,617,531) | (16,451,263) | (9,910,250) | - | (3,000,000) | (29,361,513) | 65,789,123 |
| 2080-Police Special Revenue | 10,791,411 | 25,210,017 | - | (27,210,017) | - | - | - | - | - | 8,791,411 |
| 2090-Fire Special Revenue | 5,829,250 | 12,634,548 | - | (13,634,548) | - | - | - | - | - | 4,829,250 |
| 2100-Utility Bill Donation | 123,379 | 150,000 | - | - | (150,000) | - | - | - | (150,000) | 123,379 |
| 2110-Arts Commission | 1,471,689 | 616,119 | - | - | (427,637) | (1,345,125) | - | - | (1,772,762) | 315,046 |
| 2120-Court Security Bonds | 268,585 | 266,500 | - | - | (482,898) | - | - | - | (482,898) | 52,187 |
| 2130-Airport Special Revenue | - | 862,449 | 167,047 | - | (1,009,496) | - | - | - | (1,009,496) | 20,000 |
| 2140-CAP Grant | - | 4,100,832 | 64,299 | - | (4,165,131) | - | - | - | (4,165,131) | - |
| 2150-Emergency Shelter Grant | - | 432,183 | - | - | (432,183) | - | - | - | (432,183) | - |
| 2151-Emergency Shelter Grant CV1 | - | 82,400 | - | - | (82,400) | - | - | - | (82,400) | - |
| 2152-Emergency Shelter Grant CV2 | - | 1,900,000 | - | - | (1,900,000) | - | - | - | (1,900,000) | - |
| 2160-Other Grants | - | 70,714,724 | - | - | (7,830,532) | (2,625,629) | - | (60,258,563) | (70,714,724) | - |
| 2161-American Rescue Plan Act | 53,526,939 | - | - | (29,260,478) | (7,910,727) | - | - | - | (7,910,727) | 16,355,734 |
| 2170-Rico Funds | 1,728,278 | 1,015,000 | - | - | (1,616,013) | - | - | - | (1,616,013) | 1,127,265.00 |
| 2180-Park and Rec Designated | 241,915 | 6,700 | - | - | (63,440) | - | - | - | (63,440) | 185,175 |
| 2190-Airport Capital Grant | 3,968,884 | 3,822,305 | - | - | - | (7,791,188) | - | - | (7,791,188) | - |
| 2200-Training Facility Revenue | 1,979,745 | 534,648 | 2,638,926 | - | (2,729,808) | (600,006) | - | - | (3,329,814) | 1,823,506 |
| Sub-Total Special Revenue Fund | 184,282,221 | 203,709,466 | 2,870,272 | (104,861,158) | (76,865,217) | (28,766,605) | - | (64,758,563) | (170,390,385) | 115,610,417 |
| Debt Service Funds | | | | | | | | | | |
| 3010-General Obligation Debt Serv | 1,328,121 | 21,837,801 | - | - | - | - | (22,450,172) | - | (22,450,172) | 715,750 |
| 3020-HURF Debt Service | 43,456 | - | - | - | - | - | - | - | - | 43,456 |
| 3030-MPC Debt Service | 8,097,528 | - | 13,149,536 | - | - | - | (13,169,536) | - | (13,169,536) | 8,077,528 |
| 3040-Transportation Debt Service | 932,699 | - | 6,704,040 | - | - | - | (6,704,040) | - | (6,704,040) | 932,699 |
| 3050-Excise Tax Debt Service | 2,607,614 | - | 21,986,821 | - | - | - | (22,003,821) | - | (22,003,821) | 2,590,614 |
| 3060-COP's Debt Service | 673,597 | - | 5,665,807 | - | - | - | (5,667,044) | - | (5,667,044) | 672,360 |
| Sub-Total Debt Service Funds | 13,683,015 | 21,837,801 | 47,506,203 | - | - | - | (69,994,612) | - | (69,994,612) | 13,032,407 |
| Permanent Funds | | | | | | | | | | |
| 8010-Cemetery | 6,148,266 | 26,000 | - | - | - | - | - | (6,174,266) | (6,174,266) | - |
| Sub-Total Permanent Funds | 6,148,266 | 26,000 | - | - | - | - | - | (6,174,266) | (6,174,266) | - |

City of Glendale
Schedule 1 - Fund Balance Analysis

| | Beginning Fund Balance | Projected Revenues | Transfer In | Transfer Out | Operations | Capital Outlay | Debt Service | Contingency | Total Appropriation | Ending Fund Balance |
|---|------------------------|--------------------|--------------------|----------------------|----------------------|----------------------|---------------------|----------------------|------------------------|---------------------|
| Capital Project Funds | | | | | | | | | | |
| 1080-General Government Capital Prj | 15,548,295 | - | 27,546,140 | - | - | (42,084,435) | - | (1,010,000) | (43,094,435) | - |
| 4010-Streets Construction | 3,192,903 | 347,782 | - | - | - | (7,586,194) | - | - | (7,586,194) | (4,045,509) |
| 4020-Hurf Capital Projects | - | - | 6,138,584 | - | - | (6,138,584) | - | - | (6,138,584) | - |
| 4030-Transportation Capital Proj | - | - | 21,913,491 | - | - | (21,913,491) | - | - | (21,913,491) | - |
| 4040-Public Safety Construction | 6,667,905 | 13,259,566 | - | - | - | (19,515,323) | - | (412,148) | (19,927,471) | - |
| 4050-Parks Construction | 3,266,279 | 3,929,605 | - | - | - | (7,762,238) | - | - | (7,762,238) | (566,354) |
| 4060-Government Facilities | 2,457,319 | 3,770,436 | - | - | - | (6,575,494) | - | - | (6,575,494) | (347,739) |
| 4070-Economic Development | 3,588,344 | - | - | - | - | - | - | (3,588,344) | (3,588,344) | - |
| 4080-Cultural Facility | 935,803 | 1,000,000 | - | - | - | (1,612,342) | - | (323,461) | (1,935,803) | - |
| 4090-Open Space/Trail Construction | 1,266,159 | 5,000,000 | - | - | - | (6,046,680) | - | (219,479) | (6,266,159) | - |
| 4100-Library Construction | - | 2,256,666 | - | - | - | (2,481,666) | - | - | (2,481,666) | (225,000) |
| 4110-Flood Control Construction | 2,074,734 | 562,000 | - | - | - | (2,364,500) | - | (272,234) | (2,636,734) | - |
| 4165-2014-DIF Fire | 3,122,192 | 31,222 | - | - | - | - | - | (3,153,414) | (3,153,414) | - |
| 4173-2019-DIF Fire | 5,407,570 | 2,038,483 | - | - | - | - | - | (7,446,053) | (7,446,053) | - |
| 4191-2012-DIF Police Facilities | 288,249 | 3,020 | - | - | - | (291,269) | - | - | (291,269) | - |
| 4215-2014-DIF Police | 742,366 | 7,424 | - | - | - | - | - | (749,790) | (749,790) | - |
| 4223-2019-DIF Police | 5,300,584 | 1,764,677 | - | - | - | - | - | (7,065,261) | (7,065,261) | - |
| 4283-2012-DIF Libraries | 50,491 | 505 | - | - | - | - | - | (50,996) | (50,996) | - |
| 4284-2019-DIF Libraries | 821,495 | 387,432 | - | - | - | (13,106) | - | (1,195,821) | (1,208,927) | - |
| 4325-2014-DIF Parks & Rec | 1,126,213 | 11,262 | - | - | - | (1,137,073) | - | (402) | (1,137,475) | - |
| 4365-2012-DIF Parks & Rec | 433,073 | 4,331 | - | - | - | (92,124) | - | (345,280) | (437,404) | - |
| 4383-2019-DIF Parks & Rec | 4,500,333 | 2,092,755 | - | - | - | - | - | (6,593,088) | (6,593,088) | - |
| 4405-2012-DIF Streets | 50,860 | 509 | - | - | - | - | - | (51,369) | (51,369) | - |
| 4410-2014-DIF Streets Zone 1 East | 2,859,882 | 28,599 | - | - | - | (1,379,755) | - | (1,508,726) | (2,888,481) | - |
| 4420-2014-DIF Streets Zn 2 West 101 | 1,230,410 | 12,304 | - | - | - | (296,438) | - | (946,277) | (1,242,714) | - |
| 4430-2014-DIF Streets Zn 3 West 303 | 25,138 | 251 | - | - | - | (25,390) | - | - | (25,390) | - |
| 4431-2019-DIF-Streets | 16,626,373 | 8,758,538 | - | - | - | (1,697,882) | - | (23,687,029) | (25,384,911) | - |
| 4610-ARPA Capital Projects | - | - | 29,260,478 | - | (1,133,500) | (28,126,978) | - | - | (29,260,478) | - |
| Sub-Total Capital Fund | 81,582,970 | 45,267,367 | 84,858,693 | - | (1,133,500) | (157,140,960) | - | (58,619,171) | (216,893,631) | (5,184,601) |
| Enterprise Funds | | | | | | | | | | |
| 6020+-Water and Sewer | 63,529,344 | 145,898,730 | 26,926,962 | (26,109,625) | (66,602,681) | (80,521,273) | (26,109,625) | (2,000,000) | (175,233,579) | 35,011,832 |
| 6110-Landfill | 14,593,001 | 13,830,890 | 1,101,602 | - | (10,518,618) | (16,525,133) | (715,750) | (500,000) | (28,259,501) | 1,265,992 |
| 6120-Solid Waste | 530,655 | 24,366,907 | 209,829 | - | (20,110,788) | (4,560,536) | - | (200,000) | (24,871,324) | 236,067 |
| 6130-Housing Public Activities | - | 16,487,503 | 452,563 | - | (16,940,066) | - | - | - | (16,940,066) | - |
| Sub-Total Enterprise Funds | 78,653,000 | 200,584,030 | 28,690,956 | (26,109,625) | (114,172,153) | (101,606,942) | (26,825,375) | (2,700,000) | (245,304,470) | 36,513,891 |
| Internal Service Funds | | | | | | | | | | |
| 7010-Risk Management Self Insurance | 4,970,401 | 11,514,123 | - | - | (11,580,940) | - | - | (1,000,000) | (12,580,940) | 3,903,584 |
| 7020-Workers Comp Self Insurance | 11,683,288 | 11,359,136 | - | - | (10,543,853) | - | - | (1,000,000) | (11,543,853) | 11,498,571 |
| 7030-Benefits Trust | 9,968,437 | 34,334,887 | - | - | (34,334,887) | - | - | - | (34,334,887) | 9,968,437 |
| 7040-Fleet Services | 29,959 | 13,234,077 | - | - | (13,234,077) | - | - | - | (13,234,077) | 29,959 |
| 7050-Technology | 6,431,694 | 13,286,765 | - | - | (15,752,198) | - | - | - | (15,752,198) | 3,966,260 |
| 7060-Technology Projects | 3,672,484 | 4,052,990 | - | - | (7,725,474) | - | - | - | (7,725,474) | - |
| Sub-Total Internal Service Funds | 36,756,263 | 87,781,977 | - | - | (93,171,429) | - | - | (2,000,000) | (95,171,429) | 29,366,811 |
| TOTAL | 500,803,624 | 873,769,310 | 208,276,384 | (208,276,384) | (546,413,506) | (287,514,507) | (96,819,987) | (139,252,000) | (1,070,000,000) | 304,572,935 |

| FUND - DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General Fund | | | | |
| 1000-General Fund | | | | |
| City Sales Tax | \$ 137,450,134 | \$ 129,668,038 | \$ 154,690,396 | \$ 159,522,397 |
| State Income Tax | \$ 36,068,770 | \$ 30,064,776 | \$ 32,749,941 | \$ 47,928,882 |
| State Shared Sales Tax | \$ 29,940,744 | \$ 31,115,070 | \$ 29,475,503 | \$ 35,543,989 |
| Motor Vehicle In-Lieu | \$ 11,975,810 | \$ 11,686,381 | \$ 11,664,888 | \$ 11,757,750 |
| Building Permits | \$ 5,814,605 | \$ 3,465,401 | \$ 9,309,787 | \$ 9,280,940 |
| Staff & Adm Chargebacks | \$ 10,000,000 | \$ 10,000,000 | \$ 10,000,000 | \$ 8,839,560 |
| Property Tax | \$ 5,876,629 | \$ 6,088,457 | \$ 6,088,457 | \$ 6,266,777 |
| Miscellaneous | \$ 10,106,933 | \$ 7,734,124 | \$ 7,734,124 | \$ 4,574,508 |
| Grants | \$ - | \$ 32,426,627 | \$ 1,576,627 | \$ 4,378,160 |
| Plan Check Fees | \$ 4,200,872 | \$ 1,891,606 | \$ 2,986,756 | \$ 4,006,469 |
| Gas/Electric Franchise Fees | \$ 2,821,518 | \$ 3,113,662 | \$ 3,113,662 | \$ 3,144,799 |
| Court Revenue | \$ 2,328,628 | \$ 1,933,871 | \$ 3,150,728 | \$ 2,597,095 |
| Arena Fees | \$ 1,277,318 | \$ 1,996,934 | \$ 1,996,934 | \$ 2,023,484 |
| Planning/Zoning | \$ 999,533 | \$ 600,523 | \$ 600,523 | \$ 1,715,990 |
| Engineering Plan Check Revenue | \$ 1,456,131 | \$ 726,713 | \$ 1,053,780 | \$ 1,485,398 |
| Cable Franchise Fees | \$ 1,340,538 | \$ 1,409,870 | \$ 1,409,870 | \$ 1,423,969 |
| Recreation Revenue | \$ 574,535 | \$ 1,207,881 | \$ 1,207,881 | \$ 1,388,553 |
| Facility Rental Income | \$ 1,149,342 | \$ 1,846,470 | \$ 1,596,101 | \$ 1,331,729 |
| Fire Department Other Fees | \$ 1,096,902 | \$ 1,342,670 | \$ 1,342,670 | \$ 1,212,477 |
| Bus./Prof. Licenses | \$ 1,018,209 | \$ 911,224 | \$ 911,224 | \$ 1,028,391 |
| Right-of-Way Permits | \$ 817,891 | \$ 1,127,588 | \$ 1,199,147 | \$ 940,590 |
| Lease Proceeds | \$ 568,176 | \$ 556,137 | \$ 568,176 | \$ 568,176 |
| Fire Dept CD Fees | \$ 674,715 | \$ 513,476 | \$ 513,476 | \$ 518,610 |
| City Property Rental | \$ 459,278 | \$ 442,646 | \$ 442,646 | \$ 461,822 |
| State Shared Smart & Safe-Fire | \$ 110,555 | \$ - | \$ 221,110 | \$ 440,564 |
| Cemetery Revenue | \$ 384,785 | \$ 330,445 | \$ 715,230 | \$ 392,481 |
| SRP In-Lieu | \$ 276,593 | \$ 285,557 | \$ 285,557 | \$ 288,413 |
| St Shared Smart & Safe-Police | \$ 213,866 | \$ - | \$ 427,732 | \$ 227,744 |
| Business Licenses | \$ 216,353 | \$ 105,733 | \$ 105,733 | \$ 218,516 |
| SRO Revenue | \$ 272,700 | \$ 204,525 | \$ 409,050 | \$ 204,525 |
| Liquor Licenses | \$ 206,550 | \$ 184,567 | \$ 184,567 | \$ 186,413 |
| Interest | \$ 591,686 | \$ 422,974 | \$ 422,974 | \$ 156,716 |
| Traffic Engineering Plan Check | \$ 270,890 | \$ 104,793 | \$ 193,638 | \$ 106,889 |
| Water Franchise Fees | \$ 28,482 | \$ - | \$ - | \$ 59,241 |
| Security Revenue | \$ 7,621 | \$ - | \$ - | \$ 25,876 |
| Equipment Rental | \$ 2,114 | \$ 17,700 | \$ 17,700 | \$ 19,470 |
| Library Fines/Fees | \$ 1,348 | \$ 15,036 | \$ 15,036 | \$ 17,040 |
| Camelback Ranch Rev-Fire | \$ 45,432 | \$ - | \$ - | \$ 8,266 |
| Bond Proceeds | \$ - | \$ 260,000,000 | \$ 252,800,000 | \$ - |
| Sales Tax Licenses | \$ - | \$ 9,060 | \$ 9,060 | \$ - |
| 1000-General Fund Total | \$ 270,646,184 | \$ 543,550,535 | \$ 541,190,684 | \$ 314,292,668 |
| 1020-Vehicle Replacement | | | | |
| Miscellaneous | \$ 217,900 | \$ 250,000 | \$ 250,000 | \$ 250,000 |
| Interest | \$ 32,206 | \$ 20,000 | \$ 20,000 | \$ 20,000 |
| 1020-Vehicle Replacement Total | \$ 250,106 | \$ 270,000 | \$ 270,000 | \$ 270,000 |
| General Fund Total | \$ 270,896,290 | \$ 543,820,535 | \$ 541,460,684 | \$ 314,562,668 |

| FUND - DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| Special Revenue Funds | | | | |
| 2010-Home Grant | | | | |
| Grants | \$ 601,304 | \$ 1,708,454 | \$ 1,708,454 | \$ 5,130,846 |
| 2010-Home Grant Total | \$ 601,304 | \$ 1,708,454 | \$ 1,708,454 | \$ 5,130,846 |
| 2020-Neighborhood Stabilization | | | | |
| Grants | \$ 585,192 | \$ 233,816 | \$ 233,816 | \$ 233,816 |
| Miscellaneous | \$ 5,250 | \$ 65,000 | \$ 65,000 | \$ 65,000 |
| 2020-Neighborhood Stabilization Total | \$ 590,442 | \$ 298,816 | \$ 298,816 | \$ 298,816 |
| 2030-Neighborhd Stabilization Pgm3 | | | | |
| Grants | \$ - | \$ 227,300 | \$ 227,300 | \$ 227,300 |
| 2030-Neighborhd Stabilization Pgm3 Total | \$ - | \$ 227,300 | \$ 227,300 | \$ 227,300 |
| 2040-CDBG | | | | |
| Grants | \$ 3,359,293 | \$ 4,157,623 | \$ 4,157,623 | \$ 6,327,029 |
| Miscellaneous | \$ 17,738 | \$ 20,211 | \$ 20,211 | \$ 20,211 |
| 2040-CDBG Total | \$ 3,377,031 | \$ 4,177,834 | \$ 4,177,834 | \$ 6,347,240 |
| 2041-CDBG-CV1 | | | | |
| Grants | 493,283 | 1,165,874 | 1,165,874 | 1,165,874 |
| 2041-CDBG-CV1 Total | 493,283 | 1,165,874 | 1,165,874 | 1,165,874 |
| 2044-CDBG-CV3 | | | | |
| Grants | 312,196 | 2,044,841 | 2,044,841 | 2,044,841 |
| 2044-CDBG-CV3 Total | 312,196 | 2,044,841 | 2,044,841 | 2,044,841 |
| 2050-Highway User Revenue Fund | | | | |
| Highway User Revenues | 17,498,793 | 16,789,073 | 18,233,693 | 18,940,041 |
| Miscellaneous CD Fees | 813,658 | 839,295 | 479,928 | 287,957 |
| Miscellaneous | 87,510 | - | - | - |
| 2050-Highway User Revenue Fund Total | 18,399,962 | 17,628,368 | 18,713,621 | 19,227,998 |
| 2060-Transportation Grants | | | | |
| Grants | \$ 3,259,286 | \$ 2,700,000 | \$ 2,700,000 | \$ 4,509,940 |
| 2060-Transportation Grants Total | \$ 3,259,286 | \$ 2,700,000 | \$ 2,700,000 | \$ 4,509,940 |
| 2070-Transportation Sales Tax | | | | |
| City Sales Tax | \$ 35,329,097 | \$ 31,560,136 | \$ 40,183,408 | \$ 41,418,288 |
| Interest | \$ 655,619 | \$ 847,210 | \$ 655,619 | \$ 622,838 |
| Miscellaneous | \$ 761,319 | \$ - | \$ - | \$ 279,894 |
| Transit Revenue | \$ 7,442 | \$ 92,152 | \$ 91,263 | \$ 87,166 |
| Grants | \$ 702,327 | \$ 784,444 | \$ 275,796 | \$ - |
| 2070-Transportation Sales Tax Total | \$ 37,455,805 | \$ 33,283,942 | \$ 41,206,086 | \$ 42,408,186 |
| 2080-Police Special Revenue | | | | |
| City Sales Tax | \$ 21,713,179 | \$ 19,356,335 | \$ 24,453,646 | \$ 25,210,017 |
| Miscellaneous | \$ 310 | \$ - | \$ - | \$ - |
| 2080-Police Special Revenue Total | \$ 21,713,489 | \$ 19,356,335 | \$ 24,453,646 | \$ 25,210,017 |
| 2090-Fire Special Revenue | | | | |
| City Sales Tax | \$ 10,849,882 | \$ 9,672,135 | \$ 12,256,599 | \$ 12,634,548 |
| 2090-Fire Special Revenue Total | \$ 10,849,882 | \$ 9,672,135 | \$ 12,256,599 | \$ 12,634,548 |
| 2100-Utility Bill Donation | | | | |
| Miscellaneous | \$ 95,410 | \$ 149,000 | \$ 149,000 | \$ 149,000 |
| Interest | \$ 902 | \$ 1,000 | \$ 1,000 | \$ 1,000 |
| 2100-Utility Bill Donation Total | \$ 96,312 | \$ 150,000 | \$ 150,000 | \$ 150,000 |
| 2110-Arts Commission | | | | |
| Miscellaneous | \$ 430,938 | \$ 767,055 | \$ 767,055 | \$ 616,119 |
| Interest | \$ 14,591 | \$ - | \$ - | \$ - |
| 2110-Arts Commission Total | \$ 445,529 | \$ 767,055 | \$ 767,055 | \$ 616,119 |
| 2120-Court Security Bonds | | | | |
| Court Revenue | \$ 265,009 | \$ 246,400 | \$ 246,400 | \$ 246,400 |
| Miscellaneous | \$ 26,305 | \$ 17,000 | \$ 17,000 | \$ 17,000 |
| Interest | \$ 2,857 | \$ 3,100 | \$ 3,100 | \$ 3,100 |
| 2120-Court Security Bonds Total | \$ 294,171 | \$ 266,500 | \$ 266,500 | \$ 266,500 |

| FUND - DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| 2130-Airport Special Revenue | | | | |
| Airport Fees | \$ 609,034 | \$ 651,101 | \$ 651,101 | \$ 593,005 |
| Miscellaneous | \$ 26,664 | \$ 269,444 | \$ 269,444 | \$ 269,444 |
| 2130-Airport Special Revenue Total | \$ 635,698 | \$ 920,545 | \$ 920,545 | \$ 862,449 |
| 2140-CAP Grant | | | | |
| Grants | \$ 5,161,138 | \$ 2,086,616 | \$ 2,086,616 | \$ 4,100,832 |
| 2140-CAP Grant Total | \$ 5,161,138 | \$ 2,086,616 | \$ 2,086,616 | \$ 4,100,832 |
| 2150-Emergency Shelter Grant | | | | |
| Grants | \$ 265,661 | \$ 258,992 | \$ 258,992 | \$ 432,183 |
| 2150-Emergency Shelter Grant Total | \$ 265,661 | \$ 258,992 | \$ 258,992 | \$ 432,183 |
| 2151-Emergency Shelter Grant CV1 | | | | |
| Grants | \$ 121,457 | \$ 749,455 | \$ 749,455 | \$ 82,400 |
| 2151-Emergency Shelter Grant CV1 Total | \$ 121,457 | \$ 749,455 | \$ 749,455 | \$ 82,400 |
| 2152-Emergency Shelter Grant CV2 | | | | |
| Grants | \$ 129,841 | \$ 2,997,188 | \$ 2,997,188 | \$ 1,900,000 |
| 2152-Emergency Shelter Grant CV2 Total | \$ 129,841 | \$ 2,997,188 | \$ 2,997,188 | \$ 1,900,000 |
| 2160-Other Grants | | | | |
| Grants | \$ 10,700,042 | \$ 82,882,881 | \$ 82,882,881 | \$ 70,306,839 |
| Miscellaneous | \$ 331,845 | \$ 407,885 | \$ 407,885 | \$ 407,885 |
| Court Revenue | \$ 228 | \$ - | \$ - | \$ - |
| Library Fines/Fees | \$ 1,428 | \$ - | \$ - | \$ - |
| SRO Revenue | \$ 129,250 | \$ - | \$ - | \$ - |
| 2160-Other Grants Total | \$ 11,162,793 | \$ 83,290,766 | \$ 83,290,766 | \$ 70,714,724 |
| 2161-American Rescue Plan Act | | | | |
| Grants | \$ 463,456 | \$ - | \$ 30,850,000 | \$ - |
| 2161-American Rescue Plan Act Total | \$ 463,456 | \$ - | \$ 30,850,000 | \$ - |
| 2170-Rico Funds | | | | |
| State Forfeitures | \$ 693,099 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 |
| Federal Forfeitures | \$ 52,828 | \$ 15,000 | \$ 15,000 | \$ 15,000 |
| Interest | \$ 40,446 | \$ - | \$ - | \$ - |
| Miscellaneous | \$ 5,784 | \$ - | \$ - | \$ - |
| 2170-Rico Funds Total | \$ 792,158 | \$ 1,015,000 | \$ 1,015,000 | \$ 1,015,000 |
| 2180-Park and Rec Designated | | | | |
| Recreation Revenue | \$ 24,415 | \$ 6,000 | \$ 6,000 | \$ 6,000 |
| Interest | \$ 338 | \$ 700 | \$ 700 | \$ 700 |
| 2180-Park and Rec Designated Total | \$ 24,753 | \$ 6,700 | \$ 6,700 | \$ 6,700 |
| 2190-Airport Capital Grant | | | | |
| Grants | \$ 472,438 | \$ 1,600,000 | \$ 1,600,000 | \$ 3,822,305 |
| Interest | \$ 1 | \$ - | \$ - | \$ - |
| 2190-Airport Capital Grant Total | \$ 472,438 | \$ 1,600,000 | \$ 1,600,000 | \$ 3,822,305 |
| 2200-Training Facility Revenue | | | | |
| Partner Revenue | \$ 727,892 | \$ 430,484 | \$ 430,484 | \$ 534,648 |
| Miscellaneous | \$ (5) | \$ - | \$ - | \$ - |
| 2200-Training Facility Revenue Total | \$ 727,887 | \$ 430,484 | \$ 430,484 | \$ 534,648 |
| Special Revenue Funds Total | \$ 117,845,974 | \$ 186,803,200 | \$ 234,342,373 | \$ 203,709,466 |

| | | | | |
|--|----------------------|----------------------|----------------------|----------------------|
| Debt Service Funds | | | | |
| 3010-General Obligation Debt Serv | | | | |
| Property Tax | \$ 20,518,818 | \$ 21,216,248 | \$ 21,216,248 | \$ 21,837,801 |
| 3010-General Obligation Debt Serv Total | \$ 20,518,818 | \$ 21,216,248 | \$ 21,216,248 | \$ 21,837,801 |
| 3030-MPC Debt Service | | | | |
| Miscellaneous | \$ 933,646 | \$ - | \$ - | \$ - |
| Interest | \$ 1,609 | \$ - | \$ - | \$ - |
| 3030-MPC Debt Service Total | \$ 935,255 | \$ - | \$ - | \$ - |
| 3040-Transportation Debt Service | | | | |
| Interest | \$ 2 | \$ - | \$ - | \$ - |
| 3040-Transportation Debt Service Total | \$ 2 | \$ - | \$ - | \$ - |

| FUND - DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| 3050-Excise Tax Debt Service | | | | |
| Interest | \$ 1,720 | \$ - | \$ - | \$ - |
| 3050-Excise Tax Debt Service Total | \$ 1,720 | \$ - | \$ - | \$ - |
| Debt Service Funds Total | \$ 21,455,795 | \$ 21,216,248 | \$ 21,216,248 | \$ 21,837,801 |
| Permanent Funds | | | | |
| 8010-Cemetery | | | | |
| Interest | \$ 61,056 | \$ 26,000 | \$ 26,000 | \$ 26,000 |
| 8010-Cemetery Total | \$ 61,056 | \$ 26,000 | \$ 26,000 | \$ 26,000 |
| Permanent Funds Total | \$ 61,056 | \$ 26,000 | \$ 26,000 | \$ 26,000 |
| Capital Project Funds | | | | |
| 4010-Streets Construction | | | | |
| Bond Proceeds | \$ 7,822,118 | \$ 17,344,218 | \$ 17,344,218 | \$ 347,782 |
| 4010-Streets Construction Total | \$ 7,822,118 | \$ 17,344,218 | \$ 17,344,218 | \$ 347,782 |
| 4030-Transportation Capital Proj | | | | |
| Miscellaneous | \$ 650 | \$ - | \$ - | \$ - |
| 4030-Transportation Capital Proj Total | \$ 156,466 | \$ - | \$ - | \$ - |
| 4040-Public Safety Construction | | | | |
| Bond Proceeds | \$ 5,637,671 | \$ 5,865,841 | \$ 5,865,841 | \$ 13,259,566 |
| 4040-Public Safety Construction Total | \$ 5,637,671 | \$ 5,865,841 | \$ 5,865,841 | \$ 13,259,566 |
| 4050-Parks Construction | | | | |
| Bond Proceeds | \$ 1,830,655 | \$ 6,213,358 | \$ 6,213,358 | \$ 3,929,605 |
| 4050-Parks Construction Total | \$ 1,830,655 | \$ 6,213,358 | \$ 6,213,358 | \$ 3,929,605 |
| 4060-Government Facilities | | | | |
| Bond Proceeds | \$ - | \$ 3,172,020 | \$ 3,172,020 | \$ 3,770,436 |
| 4060-Government Facilities Total | \$ - | \$ 3,172,020 | \$ 3,172,020 | \$ 3,770,436 |
| 4080-Cultural Facility | | | | |
| Bond Proceeds | \$ 303,754 | \$ 2,872,624 | \$ 2,872,624 | \$ 1,000,000 |
| 4080-Cultural Facility Total | \$ 303,754 | \$ 2,872,624 | \$ 2,872,624 | \$ 1,000,000 |
| 4090-Open Space/Trail Construction | | | | |
| Bond Proceeds | \$ 179,007 | \$ 1,000,000 | \$ 1,000,000 | \$ 5,000,000 |
| 4090-Open Space/Trail Construction Total | \$ 179,007 | \$ 1,000,000 | \$ 1,000,000 | \$ 5,000,000 |
| 4100-Library Construction | | | | |
| Bond Proceeds | \$ - | \$ 225,000 | \$ 225,000 | \$ 2,256,666 |
| 4100-Library Construction Total | \$ - | \$ 225,000 | \$ 225,000 | \$ 2,256,666 |
| 4110-Flood Control Construction | | | | |
| Bond Proceeds | \$ 203,762 | \$ 1,826,000 | \$ 1,826,000 | \$ 562,000 |
| 4110-Flood Control Construction Total | \$ 203,762 | \$ 1,826,000 | \$ 1,826,000 | \$ 562,000 |
| 4270+-DIF Libraries | | | | |
| Interest | \$ 1,679 | \$ - | \$ - | \$ - |
| Development Impact Fees | \$ 366,837 | \$ - | \$ - | \$ - |
| 4270+-DIF Libraries Total | \$ 368,516 | \$ - | \$ - | \$ - |
| 4173-2019-DIF Fire | | | | |
| Development Impact Fees | \$ 2,059,656 | \$ 1,984,408 | \$ 1,984,408 | \$ 1,984,408 |
| Interest | \$ 11,405 | \$ 27,672 | \$ 27,672 | \$ 54,076 |
| 4173-2019-DIF Fire Total | \$ 2,071,061 | \$ 2,012,080 | \$ 2,012,080 | \$ 2,038,483 |
| 4223-2019-DIF Police | | | | |
| Development Impact Fees | \$ 1,824,592 | \$ 1,711,671 | \$ 1,711,671 | \$ 1,711,671 |
| Interest | \$ 10,333 | \$ 24,001 | \$ 24,001 | \$ 53,006 |
| 4223-2019-DIF Police Total | \$ 1,834,925 | \$ 1,735,672 | \$ 1,735,672 | \$ 1,764,677 |
| 4283-2012-DIF Libraries | | | | |
| Interest | \$ 513 | \$ 514 | \$ 514 | \$ 505 |
| 4283-2012-DIF Libraries Total | \$ 513 | \$ 514 | \$ 514 | \$ 505 |

| FUND - DESCRIPTION | | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|--|--------------|----------------------|----------------------|----------------------|----------------------|
| 4284-2019-DIF Libraries | | | | | |
| Development Impact Fees | | \$ - | \$ 379,217 | \$ 379,217 | \$ 379,217 |
| Interest | | \$ - | \$ 4,833 | \$ 4,833 | \$ 8,215 |
| 4284-2019-DIF Libraries | Total | \$ - | \$ 384,050 | \$ 384,050 | \$ 387,432 |
| 4383-2019-DIF Parks & Rec | | | | | |
| Development Impact Fees | | \$ 2,009,915 | \$ 2,047,752 | \$ 2,047,752 | \$ 2,047,752 |
| Interest | | \$ 9,232 | \$ 26,006 | \$ 26,006 | \$ 45,003 |
| 4383-2019-DIF Parks & Rec | Total | \$ 2,019,147 | \$ 2,073,758 | \$ 2,073,758 | \$ 2,092,755 |
| 4405-2012-DIF Streets | | | | | |
| Interest | | \$ 66 | \$ 65 | \$ 65 | \$ 509 |
| 4405-2012-DIF Streets | Total | \$ 66 | \$ 65 | \$ 65 | \$ 509 |
| 4020-Hurf Capital Projects | | | | | |
| Miscellaneous | | \$ 21,436 | \$ - | \$ - | \$ - |
| Interest | | \$ 110 | \$ - | \$ - | \$ - |
| 4020-Hurf Capital Projects | Total | \$ 21,546 | \$ - | \$ - | \$ - |
| 4165-2014-DIF Fire | | | | | |
| Interest | | \$ 31,027 | \$ 31,106 | \$ 31,106 | \$ 31,222 |
| Development Impact Fees | | \$ 655 | \$ - | \$ - | \$ - |
| 4165-2014-DIF Fire | Total | \$ 31,682 | \$ 31,106 | \$ 31,106 | \$ 31,222 |
| 4191-2012-DIF Police Facilities | | | | | |
| Interest | | \$ 3,782 | \$ 3,747 | \$ 3,747 | \$ 3,020 |
| 4191-2012-DIF Police Facilities | Total | \$ 3,782 | \$ 3,747 | \$ 3,747 | \$ 3,020 |
| 4215-2014-DIF Police | | | | | |
| Interest | | \$ 7,392 | \$ 7,415 | \$ 7,415 | \$ 7,424 |
| Development Impact Fees | | \$ 719 | \$ - | \$ - | \$ - |
| 4215-2014-DIF Police | Total | \$ 8,111 | \$ 7,415 | \$ 7,415 | \$ 7,424 |
| 4365-2012-DIF Parks & Rec | | | | | |
| Interest | | \$ 4,441 | \$ 4,313 | \$ 4,313 | \$ 4,331 |
| 4365-2012-DIF Parks & Rec | Total | \$ 4,441 | \$ 4,313 | \$ 4,313 | \$ 4,331 |
| 4325-2014-DIF Parks & Rec | | | | | |
| Interest | | \$ 14,834 | \$ 14,858 | \$ 14,858 | \$ 11,262 |
| Development Impact Fees | | \$ 936 | \$ - | \$ - | \$ - |
| 4325-2014-DIF Parks & Rec | Total | \$ 15,770 | \$ 14,858 | \$ 14,858 | \$ 11,262 |
| 4420-2014-DIF Streets Zn 2 West 101 | | | | | |
| Interest | | \$ 13,991 | \$ 5,180 | \$ 5,180 | \$ 12,304 |
| 4420-2014-DIF Streets Zn 2 West 101 | Total | \$ 13,991 | \$ 5,180 | \$ 5,180 | \$ 12,304 |
| 4430-2014-DIF Streets Zn 3 West 303 | | | | | |
| Interest | | \$ 497 | \$ 499 | \$ 499 | \$ 251 |
| 4430-2014-DIF Streets Zn 3 West 303 | Total | \$ 497 | \$ 499 | \$ 499 | \$ 251 |
| 4431-2019-DIF-Streets | | | | | |
| Development Impact Fees | | \$ 8,190,090 | \$ 8,592,274 | \$ 8,592,274 | \$ 8,592,274 |
| Interest | | \$ 43,685 | \$ 115,129 | \$ 115,129 | \$ 166,264 |
| 4431-2019-DIF-Streets | Total | \$ 8,233,775 | \$ 8,707,403 | \$ 8,707,403 | \$ 8,758,538 |
| 4410-2014-DIF Streets Zone 1 East | | | | | |
| Interest | | \$ 26,700 | \$ 29,160 | \$ 29,160 | \$ 28,599 |
| Development Impact Fees | | \$ 267,321 | \$ - | \$ - | \$ - |
| 4410-2014-DIF Streets Zone 1 East | Total | \$ 294,021 | \$ 29,160 | \$ 29,160 | \$ 28,599 |
| Capital Project Funds Total | | \$ 31,055,276 | \$ 53,528,880 | \$ 53,528,880 | \$ 45,267,367 |

| FUND - DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| Enterprise Funds | | | | |
| 6020+-Water and Sewer | | | | |
| Water Revenues | \$ 60,143,562 | \$ 55,501,500 | \$ 60,139,809 | \$ 63,325,844 |
| Sewer Revenue | \$ 37,987,896 | \$ 36,479,000 | \$ 40,690,855 | \$ 42,883,367 |
| Bond Proceeds | \$ 30,250,168 | \$ 26,000,000 | \$ 26,000,000 | \$ 26,000,000 |
| Miscellaneous | \$ 2,031,782 | \$ 3,261,000 | \$ 3,261,000 | \$ 9,058,822 |
| Water Development Impact Fees | \$ 2,844,293 | \$ 1,410,000 | \$ 1,410,000 | \$ 2,153,226 |
| Sewer Development Impact Fees | \$ 1,385,653 | \$ 900,000 | \$ 900,000 | \$ 1,093,899 |
| Intergovernmental Agreement | \$ 22,299,538 | \$ 17,743,450 | \$ 17,743,450 | \$ 995,000 |
| Interest | \$ 159,575 | \$ 1,159,800 | \$ 1,159,800 | \$ 296,572 |
| Staff & Adm Chargebacks | \$ 82,000 | \$ 82,000 | \$ 82,000 | \$ 82,000 |
| Lease Proceeds | \$ 55,743 | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| City Property Rental | \$ 29,948 | \$ 50,000 | \$ 50,000 | \$ - |
| 6020+-Water and Sewer Total | \$ 157,270,159 | \$ 142,596,750 | \$ 151,446,914 | \$ 145,898,730 |
| 6110-Landfill | | | | |
| Tipping Fees | \$ 7,900,651 | \$ 6,890,292 | \$ 8,612,213 | \$ 9,444,844 |
| Internal Charges | \$ 3,440,362 | \$ 3,569,484 | \$ 3,690,192 | \$ 3,800,898 |
| Staff & Adm Chargebacks | \$ 431,000 | \$ 455,128 | \$ 431,000 | \$ 441,775 |
| Interest | \$ 67,553 | \$ 137,940 | \$ 137,940 | \$ 86,699 |
| Miscellaneous | \$ 25,908 | \$ 20,000 | \$ 20,000 | \$ 56,674 |
| Bond Proceeds | \$ - | \$ 10,900,000 | \$ 10,900,000 | \$ - |
| Recycling Sales | \$ 874,224 | \$ 650,000 | \$ - | \$ - |
| Residential Recycling Fees | \$ 1,467 | \$ - | \$ - | \$ - |
| 6110-Landfill Total | \$ 12,741,165 | \$ 22,622,844 | \$ 23,791,345 | \$ 13,830,890 |
| 6120-Solid Waste | | | | |
| Residential Sanitation | \$ 14,952,027 | \$ 15,607,953 | \$ 16,188,176 | \$ 18,210,230 |
| Commercial Sanitation Frontload | \$ 3,432,037 | \$ 3,685,885 | \$ 3,533,040 | \$ 3,980,024 |
| Commercial Sanitation Rolloff | \$ 935,717 | \$ 876,527 | \$ 1,253,844 | \$ 1,354,151 |
| Miscellaneous | \$ 208,131 | \$ 164,218 | \$ 164,218 | \$ 416,884 |
| Internal Charges | \$ 196,943 | \$ 213,350 | \$ 210,772 | \$ 214,987 |
| Miscellaneous Bin Service | \$ 83,000 | \$ 68,448 | \$ 174,000 | \$ 174,000 |
| Interest | \$ - | \$ 20,626 | \$ - | \$ 16,631 |
| Outside City Commercial | \$ 20,124 | \$ - | \$ - | \$ - |
| Grants | \$ 220,811 | \$ - | \$ - | \$ - |
| 6120-Solid Waste Total | \$ 20,048,788 | \$ 20,637,007 | \$ 21,524,050 | \$ 24,366,907 |
| 6130-Housing Public Activities | | | | |
| Grants | \$ 2,100,973 | \$ 15,519,078 | \$ 15,519,078 | \$ 16,487,503 |
| Miscellaneous | \$ 3,762 | \$ - | \$ - | \$ - |
| 6130-Housing Public Activities Total | \$ 2,104,735 | \$ 15,519,078 | \$ 15,519,078 | \$ 16,487,503 |
| Enterprise Funds Total | \$ 192,164,847 | \$ 201,375,679 | \$ 212,281,387 | \$ 200,584,030 |
| Internal Service Funds | | | | |
| 7010-Risk Management Self Insurance | | | | |
| Internal Charges | \$ 4,624,958 | \$ 6,491,454 | \$ 6,491,454 | \$ 11,514,123 |
| Interest | \$ 74,765 | \$ 20,000 | \$ 20,000 | \$ - |
| Miscellaneous | \$ 397,571 | \$ 100,000 | \$ 100,000 | \$ - |
| 7010-Risk Management Self Insurance Total | \$ 5,097,294 | \$ 6,611,454 | \$ 6,611,454 | \$ 11,514,123 |

| FUND - DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|-----------------------|-------------------------|-------------------------|-----------------------|
| 7020-Workers Comp Self Insurance | | | | |
| Internal Charges | \$ 4,850,076 | \$ 7,149,985 | \$ 7,149,985 | \$ 11,333,136 |
| Interest | \$ 109,879 | \$ 26,000 | \$ 26,000 | \$ 26,000 |
| Miscellaneous | \$ 1,831 | \$ - | \$ - | \$ - |
| 7020-Workers Comp Self Insurance Total | \$ 4,961,786 | \$ 7,175,985 | \$ 7,175,985 | \$ 11,359,136 |
| 7030-Benefits Trust | | | | |
| City Contributions | \$ 20,431,587 | \$ 23,110,593 | \$ 23,110,593 | \$ 24,571,465 |
| Employee Contributions | \$ 7,381,476 | \$ 7,198,896 | \$ 7,198,896 | \$ 7,198,896 |
| Retiree Contributions | \$ 1,491,760 | \$ 2,564,526 | \$ 2,564,526 | \$ 2,564,526 |
| Internal Charges | \$ (20) | \$ - | \$ - | \$ - |
| Interest | \$ 107,628 | \$ - | \$ - | \$ - |
| Right-of-Way Permits | \$ 19,730 | \$ - | \$ - | \$ - |
| Miscellaneous | \$ 248 | \$ - | \$ - | \$ - |
| 7030-Benefits Trust Total | \$ 29,432,410 | \$ 32,874,015 | \$ 32,874,015 | \$ 34,334,887 |
| 7040-Fleet Services | | | | |
| Internal Charges | \$ 9,369,799 | \$ 10,008,338 | \$ 10,008,338 | \$ 12,759,077 |
| Miscellaneous | \$ 82 | \$ 475,000 | \$ 475,000 | \$ 475,000 |
| 7040-Fleet Services Total | \$ 9,369,880 | \$ 10,483,338 | \$ 10,483,338 | \$ 13,234,077 |
| 7050-Technology | | | | |
| Internal Charges | \$ 9,712,881 | \$ 11,642,603 | \$ 11,642,603 | \$ 13,286,765 |
| Interest | \$ 43,243 | \$ - | \$ - | \$ - |
| Miscellaneous | \$ 10,587 | \$ - | \$ - | \$ - |
| 7050-Technology Total | \$ 9,766,711 | \$ 11,642,603 | \$ 11,642,603 | \$ 13,286,765 |
| 7060-Technology Projects | | | | |
| Internal Charges | \$ 2,807,421 | \$ 2,230,361 | \$ 2,230,361 | \$ 4,052,990 |
| 7060-Technology Projects Total | \$ 2,807,421 | \$ 2,230,361 | \$ 2,230,361 | \$ 4,052,990 |
| Internal Service Funds Total | \$ 61,435,503 | \$ 71,017,755 | \$ 71,017,755 | \$ 87,781,977 |
| Grand Total | \$ 694,914,742 | \$ 1,077,788,298 | \$ 1,133,873,327 | \$ 873,769,310 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|--|---------------------|---------------------|---------------------|---------------------|
| General Funds | | | | |
| 1000-General Fund | | | | |
| Audit Department | | | | |
| 10001310 Audit Administration | \$ 304,732 | \$ 411,478 | \$ 401,573 | \$ 587,893 |
| Audit Department Total | \$ 304,732 | \$ 411,478 | \$ 401,573 | \$ 587,893 |
| Budget and Finance | | | | |
| 10001110 Budget&Finance Administration | \$ 396,719 | \$ 1,000,814 | \$ 632,830 | \$ 792,467 |
| 10001111 Accounting Services | \$ 1,711,111 | \$ 1,885,991 | \$ 1,767,370 | \$ 2,093,822 |
| 10001112 Tax and License | \$ 1,171,244 | \$ 1,310,627 | \$ 1,236,821 | \$ 1,626,005 |
| 10001113 Procurement | \$ 553,866 | \$ 590,468 | \$ 555,362 | \$ 701,202 |
| 10001114 Other Fees | \$ 417,650 | \$ 430,899 | \$ 430,899 | \$ 564,353 |
| 10001115 Budget and Research | \$ 410,498 | \$ 538,537 | \$ 511,230 | \$ 568,686 |
| 10001116 Grants Administration | \$ 149,003 | \$ 151,846 | \$ 144,702 | \$ 159,164 |
| 10001117 Customer Service | \$ - | \$ - | \$ - | \$ 152,721 |
| 10001119 Collections | \$ 1,762 | \$ 339,421 | \$ 322,359 | \$ 453,063 |
| Budget and Finance Total | \$ 4,811,854 | \$ 6,248,603 | \$ 5,601,572 | \$ 7,111,482 |
| City Attorney's Office | | | | |
| 10001210 Legal Services | \$ 3,643,409 | \$ 4,074,942 | \$ 3,823,767 | \$ 4,515,826 |
| City Attorney's Office Total | \$ 3,643,409 | \$ 4,074,942 | \$ 3,823,767 | \$ 4,515,826 |
| City Clerk | | | | |
| 10001410 City Clerk Administration | \$ 803,893 | \$ 878,392 | \$ 819,092 | \$ 945,748 |
| 10001411 Elections | \$ 146,598 | \$ 127,750 | \$ 127,750 | \$ 127,750 |
| City Clerk Total | \$ 950,491 | \$ 1,006,142 | \$ 946,842 | \$ 1,073,498 |
| City Court | | | | |
| 10001510 Court Administration | \$ 5,398,203 | \$ 5,735,076 | \$ 5,310,295 | \$ 5,915,599 |
| City Court Total | \$ 5,398,203 | \$ 5,735,076 | \$ 5,310,295 | \$ 5,915,599 |
| City Manager's Office | | | | |
| 10001610 City Manager Administration | \$ 1,389,949 | \$ 1,495,708 | \$ 1,428,527 | \$ 1,924,195 |
| 10001612 Code Compliance | \$ 1,830,069 | \$ 2,310,818 | \$ 2,133,656 | \$ 2,946,218 |
| City Manager's Office Total | \$ 3,220,018 | \$ 3,806,526 | \$ 3,562,183 | \$ 4,870,413 |
| Community Services | | | | |
| 10001710 Community Services Admin | \$ 369,091 | \$ 508,589 | \$ 425,370 | \$ 691,399 |
| 10001711 Library | \$ 5,412,219 | \$ 6,061,833 | \$ 5,548,256 | \$ 6,383,974 |
| 10001712 Community Engagement | \$ 126,201 | \$ 168,677 | \$ 160,355 | \$ 236,546 |
| 10001715 CAP Local Match | \$ 7,418 | \$ 230,139 | \$ 230,139 | \$ 567,280 |
| 10001716 Community Revitalization | \$ 276,330 | \$ 264,734 | \$ 241,240 | \$ 419,303 |
| Community Services Total | \$ 6,191,258 | \$ 7,233,972 | \$ 6,605,360 | \$ 8,298,503 |
| Development Services | | | | |
| 10001810 Planning | \$ 1,788,612 | \$ 1,576,961 | \$ 1,487,511 | \$ 1,920,371 |
| 10001811 Building Safety | \$ 2,827,811 | \$ 3,641,300 | \$ 3,277,554 | \$ 4,858,838 |
| 10005006 Mapping and Records | \$ 227,533 | \$ 242,894 | \$ 229,659 | \$ 354,388 |
| Development Services Total | \$ 4,843,956 | \$ 5,461,156 | \$ 4,994,724 | \$ 7,133,597 |
| Economic Development | | | | |
| 10001910 Economic Development | \$ 1,182,446 | \$ 1,263,276 | \$ 1,203,148 | \$ 1,484,713 |
| 10005007 Business Development | \$ 307,225 | \$ 316,256 | \$ 316,256 | \$ 316,256 |
| Economic Development Total | \$ 1,489,671 | \$ 1,579,532 | \$ 1,519,404 | \$ 1,800,969 |
| Engineering | | | | |
| 10003014 Engineering Administration | \$ 465,803 | \$ 334,909 | \$ 242,697 | \$ 600,367 |
| 10003016 CIP Administration | \$ (899,923) | \$ 51,800 | \$ (18,479) | \$ 400,674 |
| 10003017 Land Development | \$ 499,577 | \$ 466,423 | \$ 442,316 | \$ 659,268 |
| 10003018 Construction Inspection | \$ 1,714,688 | \$ 932,201 | \$ 697,107 | \$ 1,345,499 |
| 10005062 Promenade at Palmaire | \$ 129,350 | \$ 140,000 | \$ 140,000 | \$ - |
| 10005304 Downtown Parking Garage | \$ 58,106 | \$ 125,002 | \$ 125,002 | \$ - |
| Engineering Total | \$ 1,967,601 | \$ 2,050,335 | \$ 1,628,643 | \$ 3,005,808 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|----------------------|-----------------------|-----------------------|----------------------|
| Field Operations | | | | |
| 10002810 Field Operations Admin | \$ 268,363 | \$ 277,123 | \$ 221,498 | \$ 324,048 |
| 10002812 Facilities | \$ 4,482,110 | \$ 5,436,440 | \$ 5,168,471 | \$ 6,582,128 |
| 10005060 Custodial Services | \$ 1,329,816 | \$ 1,267,550 | \$ 1,204,099 | \$ 1,489,070 |
| 10002847 Cemetery | \$ 272,840 | \$ 251,733 | \$ 236,901 | \$ 349,855 |
| 10005318 Promenade at Paltaire-Retail | \$ - | \$ - | \$ - | \$ 140,000 |
| 10005319 Downtown Parking Garage (BofA) | \$ - | \$ - | \$ - | \$ 125,002 |
| Field Operations Total | \$ 6,353,129 | \$ 7,232,845 | \$ 6,830,969 | \$ 9,010,103 |
| Fire Services | | | | |
| 10002010 Fire Administration | \$ 2,298,777 | \$ 3,058,042 | \$ 2,147,637 | \$ 2,564,516 |
| 10002011 Fire Operations | \$ 39,748,899 | \$ 34,860,849 | \$ 32,282,018 | \$ 41,230,009 |
| 10002012 Fire Special Operations | \$ 37,566 | \$ 47,625 | \$ 47,625 | \$ 47,625 |
| 10002013 Fire Resource Management | \$ 3,757,596 | \$ 4,467,083 | \$ 3,950,930 | \$ 4,303,968 |
| 10002014 Fire Training | \$ 40,619 | \$ 49,854 | \$ 49,854 | \$ 74,854 |
| 10002015 Fire Medical Services & Health | \$ 496,496 | \$ 450,763 | \$ 450,763 | \$ 503,463 |
| 10002016 Fire Emergency Management | \$ 611,813 | \$ 625,896 | \$ 582,918 | \$ 681,503 |
| 10002017 Fire Marshal's Office | \$ 1,179,967 | \$ 1,301,020 | \$ 1,195,450 | \$ 1,539,363 |
| 10002018 Fire Community Services | \$ 8,799 | \$ 24,901 | \$ 24,901 | \$ 26,619 |
| 10002019 LA Services | \$ 950,950 | \$ 993,588 | \$ 933,232 | \$ 1,029,269 |
| 10002020 Logistics Ops | \$ 13,604 | \$ 7,544 | \$ 7,518 | \$ - |
| 10002021 Glendale Health Center | \$ 111 | \$ - | \$ - | \$ - |
| 10005009 Fire - Fiesta Bowl Event | \$ 143 | \$ 54,489 | \$ 54,269 | \$ 60,115 |
| 10005010 Stadium - Fire Event Staffing | \$ 7,862 | \$ 17,674 | \$ 17,674 | \$ 17,674 |
| 10005011 Arena - Fire Event Staffing | \$ 282,785 | \$ 254,380 | \$ 253,426 | \$ 271,415 |
| 10005012 CBRanch - Fire Event Staffing | \$ 54,132 | \$ 85,679 | \$ 85,354 | \$ 86,993 |
| 10005076 Fire-Crisis Response | \$ 8,806 | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| 10005077 Fire-Health & Safety | \$ 136,850 | \$ 261,583 | \$ 261,583 | \$ 263,353 |
| 10005078 Fire-Turnout Program | \$ 607,275 | \$ 713,900 | \$ 713,900 | \$ 454,237 |
| Fire Services Total | \$ 50,243,049 | \$ 47,284,869 | \$ 43,069,051 | \$ 53,164,976 |
| Human Resources | | | | |
| 10002110 Human Resource Administration | \$ 2,132,686 | \$ 2,282,994 | \$ 2,147,962 | \$ 2,644,066 |
| 10002112 Organizational Development | \$ 133,226 | \$ 413,584 | \$ 407,441 | \$ 424,319 |
| 10005014 Employment Services | \$ 3,150 | \$ - | \$ - | \$ - |
| 10005015 Employee Relations | \$ 4,163 | \$ - | \$ - | \$ - |
| 10005016 Compensation | \$ 7,362 | \$ - | \$ - | \$ - |
| 10005017 Employee Programs | \$ 49,128 | \$ 60,000 | \$ 60,000 | \$ 60,000 |
| 10005018 Benefits | \$ 11,762 | \$ 1,003 | \$ 1,000 | \$ 109,446 |
| Human Resources Total | \$ 2,341,477 | \$ 2,757,582 | \$ 2,616,404 | \$ 3,237,831 |
| Mayor & Council Office | | | | |
| 10001010 Mayor's Office | \$ 494,249 | \$ 494,256 | \$ 461,069 | \$ 523,894 |
| 10001011 Council Office Administration | \$ 3,728 | \$ 850,025 | \$ 764,433 | \$ 1,235,001 |
| 10001012 Cholla District | \$ 168,947 | \$ 79,274 | \$ 79,274 | \$ 79,274 |
| 10001013 Barrel District | \$ 172,529 | \$ 79,274 | \$ 79,274 | \$ 79,274 |
| 10001014 Sahuaro District | \$ 150,637 | \$ 79,274 | \$ 79,274 | \$ 79,274 |
| 10001015 Cactus District | \$ 172,380 | \$ 79,274 | \$ 79,274 | \$ 79,274 |
| 10001016 Yucca District | \$ 163,665 | \$ 33,696 | \$ 33,696 | \$ 33,696 |
| 10001017 Ocotillo District | \$ 192,263 | \$ 33,696 | \$ 33,696 | \$ 33,696 |
| Mayor & Council Office Total | \$ 1,518,397 | \$ 1,728,769 | \$ 1,609,990 | \$ 2,143,383 |
| Non-Departmental | | | | |
| 10002310 Non-Departmental | \$ 8,152,329 | \$ 10,962,634 | \$ 12,962,634 | \$ 13,962,634 |
| 10002313 COVID-19 TRACKING | \$ 649,498 | \$ - | \$ - | \$ - |
| 10002315 COP's Bond Non-Departmental | \$ - | \$ 260,000,000 | \$ 258,000,000 | \$ - |
| 10002317 Non-Departmental 23 Super Bowl | \$ - | \$ - | \$ - | \$ 3,000,000 |
| 10005204 Fire CARES Grant | \$ (3,345,133) | \$ - | \$ - | \$ - |
| 10005224 Police CARES Grant | \$ (5,549,006) | \$ - | \$ - | \$ - |
| Non-Departmental Total | \$ (92,312) | \$ 270,962,634 | \$ 270,962,634 | \$ 16,962,634 |
| Organizational Performance | | | | |
| 10003410 Organizational Performance | \$ 315,685 | \$ 478,678 | \$ 465,756 | \$ 659,074 |
| Organizational Performance Total | \$ 315,685 | \$ 478,678 | \$ 465,756 | \$ 659,074 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|--|----------------------|----------------------|----------------------|-----------------------|
| Police Services | | | | |
| 10002410 Police Administration | \$ 4,417,263 | \$ 4,785,160 | \$ 4,003,815 | \$ 6,242,691 |
| 10002411 Training | \$ 4,500,828 | \$ 4,067,661 | \$ 3,856,600 | \$ 3,555,898 |
| 10002414 Special Operations | \$ 9,317,725 | \$ 8,507,270 | \$ 7,953,672 | \$ 9,820,771 |
| 10002416 Crime Investigations | \$ 14,248,939 | \$ 13,552,774 | \$ 12,700,177 | \$ 15,015,392 |
| 10002417 Police Support Services | \$ 3,171,433 | \$ 3,071,412 | \$ 2,877,162 | \$ 3,462,948 |
| 10002418 Detention | \$ 2,349,378 | \$ 3,121,016 | \$ 2,989,546 | \$ 3,397,683 |
| 10002419 Communications | \$ 3,953,875 | \$ 4,421,554 | \$ 4,150,221 | \$ 4,870,757 |
| 10002420 Towing Administration | \$ 90,579 | \$ 136,492 | \$ 119,987 | \$ 104,088 |
| 10002421 Gateway Patrol Division | \$ 25,443,194 | \$ 23,654,280 | \$ 21,117,619 | \$ 26,316,230 |
| 10002422 Foothills Patrol Division | \$ 22,088,598 | \$ 21,432,754 | \$ 19,961,925 | \$ 23,176,865 |
| 10005020 Police Personnel Management | \$ 1,008,587 | \$ 1,030,466 | \$ 977,096 | \$ 1,178,275 |
| 10005021 Fiscal Management | \$ 4,986,056 | \$ 5,185,211 | \$ 3,543,709 | \$ 5,618,453 |
| 10005022 PD - Stadium Event Staffing | \$ 158,022 | \$ 841,914 | \$ 828,320 | \$ 922,521 |
| 10005023 PD - Fiesta Bowl Event | \$ 4,570 | \$ 62,948 | \$ 62,578 | \$ 69,299 |
| 10005024 PD - Arena Event Staffing | \$ 323,605 | \$ 521,989 | \$ 513,403 | \$ 574,322 |
| 10005025 PD - College FB Playoffs | \$ 828 | \$ - | \$ - | \$ - |
| 10005026 PD - CBRanch Event Staffing | \$ 632 | \$ 28,136 | \$ 27,992 | \$ 30,620 |
| Police Services Total | \$ 96,064,113 | \$ 94,421,037 | \$ 85,683,823 | \$ 104,356,814 |
| Public Affairs | | | | |
| 10002510 Public Affairs Administration | \$ 2,366,709 | \$ 2,284,792 | \$ 2,342,327 | \$ 2,745,349 |
| 10002511 Cable Communications | \$ - | \$ 383,334 | \$ - | \$ - |
| Public Affairs Total | \$ 2,366,709 | \$ 2,668,126 | \$ 2,342,327 | \$ 2,745,349 |
| Public Facilit Recr&Spec Events | | | | |
| 10002610 Public Facil,Rec&Special Event | \$ 1,275,661 | \$ 1,563,945 | \$ 1,475,540 | \$ 1,843,320 |
| 10002611 Parks Maintenance | \$ 6,906,373 | \$ 7,087,600 | \$ 7,513,023 | \$ 8,255,227 |
| 10002613 Citywide Special Events | \$ 346,550 | \$ 1,094,165 | \$ 1,049,601 | \$ 1,230,391 |
| 10002615 Park Rangers | \$ 227,084 | \$ 388,710 | \$ 358,572 | \$ 421,655 |
| 10002616 Foothills Recreation Center | \$ 955,275 | \$ 1,553,188 | \$ 1,437,350 | \$ 1,669,167 |
| 10002617 Civic Center | \$ 525,701 | \$ 658,999 | \$ 614,610 | \$ 725,679 |
| 10002618 Adult Center | \$ 231,898 | \$ 455,155 | \$ 383,861 | \$ 479,040 |
| 10002619 Glendale Community Center | \$ 4,048 | \$ - | \$ - | \$ - |
| 10005036 Youth and Teen | \$ 106,400 | \$ 337,081 | \$ 232,991 | \$ 470,092 |
| 10005037 Aquatics-Rose Ln & Splash Pads | \$ 441,823 | \$ 487,945 | \$ 448,671 | \$ 604,113 |
| 10005038 Audio/Visual/Support Services | \$ 154,217 | \$ 141,101 | \$ 113,359 | \$ 176,470 |
| 10005039 Sports | \$ 133 | \$ - | \$ - | \$ - |
| 10005040 SRPHA Sahuaro Ranch Hist | \$ 175,459 | \$ 209,393 | \$ 155,354 | \$ 208,781 |
| 10005041 Sports and Health | \$ 165,097 | \$ 352,187 | \$ 335,945 | \$ 360,100 |
| 10005042 Glitter Spectacular | \$ 1,178 | \$ - | \$ - | \$ - |
| 10005043 Downtown in December | \$ 21,940 | \$ - | \$ - | \$ - |
| 10005044 Glitter and Glow | \$ 2,855 | \$ - | \$ - | \$ - |
| 10005045 Chocolate Affaire | \$ 6,979 | \$ - | \$ - | \$ - |
| 10005046 Glitters Light | \$ 242,216 | \$ - | \$ - | \$ - |
| 10005047 Other Special Events | \$ 22,740 | \$ - | \$ - | \$ - |
| 10005048 City-Wide Special Events | \$ 61 | \$ 1,917 | \$ 1,920 | \$ (3) |
| 10005049 Summer Band | \$ 934 | \$ - | \$ - | \$ - |
| 10005050 Special Events Permitting | \$ 1,248 | \$ - | \$ - | \$ - |
| 10005051 City Sales Tax - Bed Tax | \$ 458,490 | \$ 548,288 | \$ 517,838 | \$ 589,367 |
| 10005052 Glendale CVB - Memberships | \$ - | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| 10005053 Tourism - Souvenir Program | \$ - | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| 10005054 Bed Tax / Tourism | \$ 238,015 | \$ 377,912 | \$ 376,630 | \$ 394,808 |
| 10005089 April Weekend Series | \$ 107,493 | \$ - | \$ - | \$ - |
| 10005301 Glen Lakes Golf Course | \$ 74,059 | \$ - | \$ - | \$ - |
| 10005302 PFR&SE Tohono O'odham Funding | \$ 69,600 | \$ 108,242 | \$ 108,242 | \$ 110,407 |
| 10005303 PFR&SE Marketing | \$ 5,547 | \$ 44,982 | \$ 44,982 | \$ 48,482 |
| 10005306 Heroes Splash Pad | \$ 673 | \$ 3,945 | \$ 3,945 | \$ 3,945 |
| 10005307 Tourism Grant Program | \$ - | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| 10005314 O'Neil Park Splash Pad | \$ - | \$ - | \$ - | \$ 44,110 |
| 10005315 Sunset Palms Park Splash Pad | \$ - | \$ - | \$ - | \$ 44,110 |
| Public Facilit Recr&Spec Events Total | \$ 12,769,747 | \$ 15,529,756 | \$ 15,287,434 | \$ 17,794,262 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation | | | | |
| 10005055 Stadium - Transportation Ops | \$ 204,293 | \$ 847,356 | \$ 678,768 | \$ 853,117 |
| 10005056 Transp - Fiesta Bowl Event | \$ 2,096 | \$ 32,502 | \$ 29,342 | \$ 32,857 |
| 10005057 Arena - Transportation Ops. | \$ 12,748 | \$ 42,541 | \$ 42,395 | \$ 42,786 |
| 10005058 Graffiti Removal | \$ 20,239 | \$ 14,492 | \$ 13,823 | \$ 14,518 |
| 10005059 CBRanch - ROW Maintenance | \$ 15,457 | \$ 16,080 | \$ 11,930 | \$ 16,080 |
| 10002911 General Government Transport | \$ 13,742 | \$ - | \$ - | \$ - |
| Transportation Total | \$ 268,575 | \$ 952,970 | \$ 776,258 | \$ 959,358 |
| 1000-General Fund Total | \$ 204,969,762 | \$ 481,625,028 | \$ 464,039,007 | \$ 255,347,371 |
| 1020-Vehicle Replacement | | | | |
| Field Operations | | | | |
| 10202842 Equipment Replacement | \$ 3,286,396 | \$ 2,740,000 | \$ 2,122,253 | \$ 5,218,140 |
| 10205305 VRF Vehicles 1 time supplement | \$ - | \$ 443,397 | \$ 443,397 | \$ 505,696 |
| Field Operations Total | \$ 3,286,396 | \$ 3,183,397 | \$ 2,565,650 | \$ 5,723,836 |
| 1020-Vehicle Replacement Total | \$ 3,286,396 | \$ 3,183,397 | \$ 2,565,650 | \$ 5,723,836 |
| General Funds Total | \$ 208,256,158 | \$ 484,808,425 | \$ 466,604,658 | \$ 261,071,207 |
| Special Revenue Funds | | | | |
| 2010-Home Grant | | | | |
| Community Services | | | | |
| 20104017 Grants-Community Service | \$ (31,888) | \$ 13,062 | \$ 13,062 | \$ 2,889,906 |
| 20105140 HOME Administration | \$ 27,162 | \$ 82,392 | \$ 82,392 | \$ 24,457 |
| 20105141 HOME Replace Housing Program | \$ - | \$ 217,000 | \$ 217,000 | \$ 130,000 |
| 20105142 HOME Affordable Housing | \$ 499,745 | \$ 255,000 | \$ 255,000 | \$ 655,000 |
| 20105143 HOME Single Family Resid Rehab | \$ - | \$ - | \$ - | \$ 379,015 |
| 20105144 HOME Tenant Based Rental Assis | \$ - | \$ 1,234,080 | \$ 1,234,080 | \$ 1,508,127 |
| Community Services Total | \$ 495,019 | \$ 1,801,534 | \$ 1,801,534 | \$ 5,586,505 |
| 2010-Home Grant Total | \$ 495,019 | \$ 1,801,534 | \$ 1,801,534 | \$ 5,586,505 |
| 2020-Neighborhood Stabilization | | | | |
| Community Services | | | | |
| 20204017 Neighborhood Stabilization | \$ 271,237 | \$ 104,220 | \$ 104,220 | \$ 634,264 |
| Community Services Total | \$ 271,237 | \$ 104,220 | \$ 104,220 | \$ 634,264 |
| 2020-Neighborhood Stabilization Total | \$ 271,237 | \$ 104,220 | \$ 104,220 | \$ 634,264 |
| 2030-Neighborhd Stabilization Pgm3 | | | | |
| Community Services | | | | |
| 20305150 NSP3 Administration | \$ - | \$ 227,300 | \$ 227,300 | \$ 227,300 |
| Community Services Total | \$ - | \$ 227,300 | \$ 227,300 | \$ 227,300 |
| 2030-Neighborhd Stabilization Pgm3 Total | \$ - | \$ 227,300 | \$ 227,300 | \$ 227,300 |
| 2040-CDBG | | | | |
| Community Services | | | | |
| 20404017 CDBG | \$ 43,157 | \$ 760,163 | \$ 704,778 | \$ 1,474,387 |
| 20405100 CDBG Administration | \$ 511,450 | \$ 449,040 | \$ 159,040 | \$ 109,043 |
| 20405101 CDBG Single Family Resid Rehab | \$ 444,910 | \$ 1,110,000 | \$ 1,110,000 | \$ 1,590,000 |
| 20405102 CDBG Lead Based Paint | \$ 20,287 | \$ 17,200 | \$ 17,200 | \$ 17,200 |
| 20405103 CDBG Temporary Relocation | \$ 65,426 | \$ 91,980 | \$ 91,980 | \$ 91,980 |
| 20405104 CDBG Rehab/Delivery | \$ 137,372 | \$ 54,500 | \$ 54,500 | \$ 55,173 |
| 20405105 CDBG Demolition Low/Mod | \$ - | \$ 223,127 | \$ 223,127 | \$ 223,127 |
| 20405106 CDBG Demolition Slum Blight | \$ 25,448 | \$ - | \$ - | \$ - |
| 20405107 CDBG Public Services | \$ 1,022,508 | \$ 363,545 | \$ 363,545 | \$ 768,399 |
| 20405108 CDBG Housing Services-City Prj | \$ 255,952 | \$ 242,363 | \$ 242,363 | \$ 243,023 |
| 20405109 CDBG Housing Services-External | \$ 503,187 | \$ 427,782 | \$ 427,782 | \$ 727,782 |
| 20405110 CDBG Public Facilt/Infra-CtyPrj | \$ 281,354 | \$ 621,683 | \$ 621,683 | \$ 1,230,674 |
| 20405111 CDBG Public Fclty/Infra-Extern | \$ 56,759 | \$ - | \$ - | \$ - |
| 20405112 CDBG Roof Replacement Program | \$ 52,967 | \$ 152,000 | \$ 152,000 | \$ 152,000 |
| Community Services Total | \$ 3,420,777 | \$ 4,513,383 | \$ 4,167,998 | \$ 6,682,788 |
| 2040-CDBG Total | \$ 3,420,777 | \$ 4,513,383 | \$ 4,167,998 | \$ 6,682,788 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| 2041-CDBG-CV1 | | | | |
| Community Services | | | | |
| 20415113 CDBG CV1 Admin | \$ 29,359 | \$ - | \$ - | \$ - |
| 20415114 CDBG CV1 Projects | \$ 463,924 | \$ 1,165,874 | \$ 1,165,874 | \$ 534,193 |
| Community Services Total | \$ 493,283 | \$ 1,165,874 | \$ 1,165,874 | \$ 534,193 |
| 2041-CDBG-CV1 Total | \$ 493,283 | \$ 1,165,874 | \$ 1,165,874 | \$ 534,193 |
| 2044-CDBG-CV3 | | | | |
| Community Services | | | | |
| 20445115 CDBG CV3 Admin | \$ - | \$ 250,000 | \$ 250,000 | \$ - |
| 20445116 CDBG CV3 Projects | \$ 312,196 | \$ 1,794,841 | \$ 1,794,841 | \$ 467,507 |
| Community Services Total | \$ 312,196 | \$ 2,044,841 | \$ 2,044,841 | \$ 467,507 |
| 2044-CDBG-CV3 Total | \$ 312,196 | \$ 2,044,841 | \$ 2,044,841 | \$ 467,507 |
| 2050-Highway User Revenue Fund | | | | |
| Engineering | | | | |
| 20503019 Pavement Management | \$ 4,065 | \$ - | \$ - | \$ - |
| Engineering Total | \$ 4,065 | \$ - | \$ - | \$ - |
| Transportation | | | | |
| 20502919 Transportation Administration | \$ 98,288 | \$ 130,478 | \$ 103,105 | \$ 306,505 |
| 20502920 Right of Way | \$ 5,548,433 | \$ 5,076,862 | \$ 4,397,501 | \$ 4,914,097 |
| 20502921 Street Maintenance | \$ 1,556,099 | \$ 2,137,933 | \$ 1,697,805 | \$ 2,328,386 |
| 20502923 Traffic Signals | \$ 1,216,386 | \$ 1,326,783 | \$ 1,394,064 | \$ 1,650,789 |
| 20502924 Signs & Markings | \$ 648,963 | \$ 802,169 | \$ 691,167 | \$ 862,232 |
| 20502925 Barricade Management | \$ 192,395 | \$ 345,116 | \$ 329,781 | \$ 389,417 |
| 20505064 Traffic Design and Development | \$ 190,324 | \$ 198,571 | \$ 179,217 | \$ 221,549 |
| 20505065 Graffiti Removal - ROW | \$ 157,997 | \$ 176,580 | \$ 142,899 | \$ 198,681 |
| 20502935 Street Lighting | \$ 1,694,628 | \$ 1,955,167 | \$ 1,718,758 | \$ 1,993,061 |
| 20502938 Post Incident Repairs | \$ - | \$ - | \$ - | \$ 275,000 |
| Transportation Total | \$ 11,303,512 | \$ 12,149,658 | \$ 10,654,296 | \$ 13,139,718 |
| 2050-Highway User Revenue Fund Total | \$ 11,307,577 | \$ 12,149,658 | \$ 10,654,296 | \$ 13,139,718 |
| 2060-Transportation Grants | | | | |
| Transportation | | | | |
| 20604029 Grants-Transportation | \$ - | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 |
| 20605271 Transportation Transit Grants | \$ 702,394 | \$ 700,000 | \$ 649,019 | \$ 700,000 |
| 20605273 Transportation Transit CARES | \$ 1,047,149 | \$ - | \$ - | \$ 1,641,413 |
| Transportation Total | \$ 1,749,543 | \$ 2,700,000 | \$ 2,649,019 | \$ 4,341,413 |
| 2060-Transportation Grants Total | \$ 1,749,543 | \$ 2,700,000 | \$ 2,649,019 | \$ 4,341,413 |
| 2070-Transportation Sales Tax | | | | |
| Transportation | | | | |
| 20702926 Transportation Program Mgmt | \$ 2,216,483 | \$ 2,273,442 | \$ 936,968 | \$ 2,713,888 |
| 20702927 Fixed Route | \$ 2,702,961 | \$ 4,795,600 | \$ 1,561,932 | \$ 4,820,986 |
| 20702928 Dial-A-Ride | \$ 2,392,124 | \$ 4,174,614 | \$ 3,546,531 | \$ 4,502,610 |
| 20702929 Transit Program Administration | \$ 505,748 | \$ 536,685 | \$ 507,070 | \$ 531,619 |
| 20702930 Intelligent Transport Systems | \$ 776,398 | \$ 827,423 | \$ 778,847 | \$ 1,378,324 |
| 20702931 Traffic Mitigation | \$ 437,940 | \$ 545,868 | \$ 525,491 | \$ 578,544 |
| 20702937 COVID 19 Tracking Fund 2070 | \$ 4,746 | \$ - | \$ - | \$ - |
| 20702939 Post Incident Repairs | \$ - | \$ - | \$ - | \$ 200,000 |
| 20705066 Transportation Education | \$ 134,215 | \$ 219,963 | \$ 196,411 | \$ 212,550 |
| 20705067 Demand Management | \$ 7,562 | \$ 28,505 | \$ 12,922 | \$ 28,505 |
| 20705069 CIP O&M | \$ 986,654 | \$ 851,337 | \$ 900,760 | \$ 1,088,702 |
| 20705070 Traffic Signals | \$ 30,883 | \$ 10,050 | \$ 9,804 | \$ 50,050 |
| 20705071 Signs & Markings | \$ 39,218 | \$ 42,633 | \$ 42,633 | \$ 42,886 |
| 20705088 Street Light Management | \$ 212,243 | \$ 300,000 | \$ 342,000 | \$ 302,600 |
| Transportation Total | \$ 10,447,176 | \$ 14,606,120 | \$ 9,361,367 | \$ 16,451,263 |
| 2070-Transportation Sales Tax Total | \$ 10,447,176 | \$ 14,606,120 | \$ 9,361,367 | \$ 16,451,263 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|---------------------|----------------------|----------------------|---------------------|
| 2100-Utility Bill Donation | | | | |
| Grant Non-Departmental | | | | |
| 21004023 Utility Bill Don-FrmtheHeart | \$ 98,500 | \$ 150,000 | \$ 150,000 | \$ 150,000 |
| Grant Non-Departmental Total | \$ 98,500 | \$ 150,000 | \$ 150,000 | \$ 150,000 |
| 2100-Utility Bill Donation Total | \$ 98,500 | \$ 150,000 | \$ 150,000 | \$ 150,000 |
| 2110-Arts Commission | | | | |
| Community Services | | | | |
| 21101712 Arts Program | \$ 161 | \$ - | \$ - | \$ - |
| Community Services Total | \$ 161 | \$ - | \$ - | \$ - |
| Economic Development | | | | |
| 21101911 Arts Program | \$ 206,618 | \$ 419,011 | \$ 406,495 | \$ 427,637 |
| Economic Development Total | \$ 206,618 | \$ 419,011 | \$ 406,495 | \$ 427,637 |
| 2110-Arts Commission Total | \$ 206,779 | \$ 419,011 | \$ 406,495 | \$ 427,637 |
| 2120-Court Security Bonds | | | | |
| City Court | | | | |
| 21205001 Court Security | \$ 328,808 | \$ 433,516 | \$ 427,411 | \$ 377,134 |
| 21205002 Court Time Payments | \$ 30,391 | \$ 42,634 | \$ 23,307 | \$ 46,711 |
| 21205003 Fill the Gap | \$ 137 | \$ 58,936 | \$ 24,286 | \$ 59,053 |
| City Court Total | \$ 359,336 | \$ 535,085 | \$ 475,004 | \$ 482,898 |
| 2120-Court Security Bonds Total | \$ 359,336 | \$ 535,085 | \$ 475,004 | \$ 482,898 |
| 2130-Airport Special Revenue | | | | |
| Transportation | | | | |
| 21302933 Airport Operations | \$ 973,991 | \$ 1,067,592 | \$ 756,126 | \$ 999,496 |
| 21302940 Post Incident Repairs | \$ - | \$ - | \$ - | \$ 10,000 |
| Transportation Total | \$ 973,991 | \$ 1,067,592 | \$ 756,126 | \$ 1,009,496 |
| 2130-Airport Special Revenue Total | \$ 973,991 | \$ 1,067,592 | \$ 756,126 | \$ 1,009,496 |
| 2140-CAP Grant | | | | |
| Community Services | | | | |
| 21404017 CAP Grant | \$ - | \$ 8,772,054 | \$ 8,772,054 | \$ 1,110,290 |
| 21405261 Community Action Program DHHS | \$ 1,407,200 | \$ 2,937,728 | \$ 2,893,660 | \$ 2,993,115 |
| 21405262 Community Action Program ACAA | \$ 59,266 | \$ 61,726 | \$ 61,726 | \$ 61,726 |
| 21405263 Community Action Program ADOH | \$ 240,937 | \$ - | \$ - | \$ - |
| 21405264 Community Action Prgm MCHS CSD | \$ 265,122 | \$ - | \$ - | \$ - |
| 21405265 Comm Action Prgm-EmerRntlAsst | \$ 3,251,533 | \$ - | \$ 6,075,902 | \$ - |
| Community Services Total | \$ 5,224,057 | \$ 11,771,507 | \$ 17,803,341 | \$ 4,165,131 |
| 2140-CAP Grant Total | \$ 5,224,057 | \$ 11,771,507 | \$ 17,803,341 | \$ 4,165,131 |
| 2150-Emergency Shelter Grant | | | | |
| Community Services | | | | |
| 21505130 ESG Administration | \$ 16,346 | \$ 32,883 | \$ 32,883 | \$ 32,883 |
| 21505131 ESG Rapid Rehousing | \$ 77,152 | \$ 84,000 | \$ 84,000 | \$ 196,949 |
| 21505132 ESG Outreach | \$ 37,824 | \$ 58,109 | \$ 58,109 | \$ 111,300 |
| 21505133 ESG Emergency Shelter Services | \$ 134,339 | \$ 84,000 | \$ 84,000 | \$ 91,051 |
| Community Services Total | \$ 265,661 | \$ 258,992 | \$ 258,992 | \$ 432,183 |
| 2150-Emergency Shelter Grant Total | \$ 265,661 | \$ 258,992 | \$ 258,992 | \$ 432,183 |
| 2151-Emergency Shelter Grant CV1 | | | | |
| Community Services | | | | |
| 21515134 ESG CV1 Admin | \$ 36,316 | \$ 74,945 | \$ 74,945 | \$ - |
| 21515135 ESG CV1 Projects | \$ 85,141 | \$ 674,510 | \$ 674,510 | \$ 82,400 |
| Community Services Total | \$ 121,457 | \$ 749,455 | \$ 749,455 | \$ 82,400 |
| 2151-Emergency Shelter Grant CV1 Total | \$ 121,457 | \$ 749,455 | \$ 749,455 | \$ 82,400 |
| 2152-Emergency Shelter Grant CV2 | | | | |
| Community Services | | | | |
| 21525137 ESG CV2 Projects | \$ 129,841 | \$ 2,997,188 | \$ 2,997,188 | \$ 1,900,000 |
| Community Services Total | \$ 129,841 | \$ 2,997,188 | \$ 2,997,188 | \$ 1,900,000 |
| 2152-Emergency Shelter Grant CV2 Total | \$ 129,841 | \$ 2,997,188 | \$ 2,997,188 | \$ 1,900,000 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|----------------------|---------------------|---------------------|---------------------|
| 2160-Other Grants | | | | |
| City Attorney's Office | | | | |
| 21605253 City Attorney's Grants | \$ 19,243 | \$ - | \$ 22,000 | \$ - |
| City Attorney's Office Total | \$ 19,243 | \$ - | \$ 22,000 | \$ - |
| City Court | | | | |
| 21605256 Grants - Courts | \$ - | \$ - | \$ 20,000 | \$ - |
| City Court Total | \$ - | \$ - | \$ 20,000 | \$ - |
| Community Services | | | | |
| 21604017 Grants-Community Service | \$ - | \$ 275,001 | \$ 275,001 | \$ 294,251 |
| 21605241 Library Grant Accounts | \$ 66,824 | \$ - | \$ 96,831 | \$ - |
| 21605249 Library Donation Accounts | \$ 1,428 | \$ - | \$ 10,000 | \$ - |
| 21605248 Community Connections Donation | \$ - | \$ - | \$ 2,500 | \$ - |
| 21605268 Donations-Mun Util Bill Assist | \$ 49,910 | \$ - | \$ - | \$ - |
| Community Services Total | \$ 118,162 | \$ 275,001 | \$ 384,332 | \$ 294,251 |
| Development Services | | | | |
| 21605258 Planning Donations | \$ 3,551 | \$ - | \$ (13,000) | \$ - |
| Development Services Total | \$ 3,551 | \$ - | \$ (13,000) | \$ - |
| Field Operations | | | | |
| 21605254 Public Works Grants | \$ - | \$ - | \$ 318,031 | \$ - |
| Field Operations Total | \$ - | \$ - | \$ 318,031 | \$ - |
| Fire Services | | | | |
| 21604020 Grants-Fire Services | \$ - | \$ 3,689,087 | \$ 2,942,389 | \$ 4,009,467 |
| 21605201 Fire AZDOHS Grants | \$ 236,480 | \$ - | \$ 147,812 | \$ - |
| 21605203 Fire AZ Forestry Grants | \$ 94,117 | \$ - | \$ 325,000 | \$ - |
| 21605208 Fire Miscellaneous Grants | \$ 26,153 | \$ - | \$ 30,000 | \$ - |
| 21605209 Fire Donation Accounts | \$ 10,923 | \$ - | \$ 42,000 | \$ - |
| Fire Services Total | \$ 367,673 | \$ 3,689,087 | \$ 3,487,201 | \$ 4,009,467 |
| Mayor & Council Office | | | | |
| 21605259 Other Department Donation Acct | \$ 4,284 | \$ - | \$ 16,000 | \$ - |
| Mayor & Council Office Total | \$ 4,284 | \$ - | \$ 16,000 | \$ - |
| Non-Departmental | | | | |
| 21605204 Fire CARES Grant | \$ 3,345,133 | \$ - | \$ - | \$ - |
| 21605224 Police CARES Grant | \$ 5,549,006 | \$ - | \$ - | \$ - |
| Non-Departmental Total | \$ 8,894,139 | \$ - | \$ - | \$ - |
| Police Services | | | | |
| 21604024 Grants-Police Services | \$ - | \$ 2,000,000 | \$ 787,487 | \$ 2,869,740 |
| 21605211 Police AZDOHS Grants | \$ 149,685 | \$ - | \$ 197,179 | \$ - |
| 21605212 Police AZDPS Grants | \$ 432,424 | \$ 182,763 | \$ 717,762 | \$ 358,926 |
| 21605213 Police GOHS Grants | \$ 287,664 | \$ - | \$ 404,068 | \$ - |
| 21605214 Police HIDTA Grants | \$ 130,912 | \$ - | \$ 343,000 | \$ - |
| 21605215 Police USDOJ Grants | \$ 138,062 | \$ - | \$ 420,131 | \$ 200,000 |
| 21605216 Police USMS Grants | \$ 77,160 | \$ - | \$ 20,000 | \$ - |
| 21605217 Police DUIAC Grants | \$ 7,890 | \$ - | \$ 300,116 | \$ - |
| 21605218 Police SRO Recovery Grants | \$ 129,250 | \$ 88,974 | \$ 88,974 | \$ 64,268 |
| 21605219 Police Task Forces Grants | \$ 72,293 | \$ - | \$ 96,860 | \$ - |
| 21605228 Police Miscellaneous Grants | \$ 181,770 | \$ 7,131 | \$ 218,111 | \$ 7,131 |
| 21605229 Police Donation Accounts | \$ 18,982 | \$ - | \$ 95,000 | \$ - |
| Police Services Total | \$ 1,626,092 | \$ 2,278,868 | \$ 3,688,688 | \$ 3,500,065 |
| Public Faclit Recr&Spec Events | | | | |
| 21604026 Grants-Public Fclt, Rec&SE | \$ - | \$ 25,000 | \$ 25,000 | \$ 26,750 |
| 21605231 Parks & Rec Grant Accounts | \$ 56,528 | \$ - | \$ 7,000 | \$ - |
| 21605239 Parks & Rec Donation Accounts | \$ 5,792 | \$ - | \$ 66,000 | \$ - |
| 21605251 Other Departments Grant Accnts | \$ 60,809 | \$ - | \$ - | \$ - |
| Public Faclit Recr&Spec Events Total | \$ 123,129 | \$ 25,000 | \$ 98,000 | \$ 26,750 |
| Water Services | | | | |
| 21605257 Environ Resources Donations | \$ - | \$ - | \$ 8,000 | \$ - |
| Water Services Total | \$ - | \$ - | \$ 8,000 | \$ - |
| 2160-Other Grants Total | \$ 11,156,273 | \$ 6,267,956 | \$ 8,029,252 | \$ 7,830,532 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|--|----------------------|----------------------|----------------------|----------------------|
| 2161-American Rescue Plan Act | | | | |
| Non-Departmental | | | | |
| 21612316 Non-Departmental ARPA | \$ 463,456 | \$ - | \$ 500,000 | \$ 7,910,727 |
| Non-Departmental Total | \$ 463,456 | \$ - | \$ 500,000 | \$ 7,910,727 |
| 2161-American Rescue Plan Act Total | \$ 463,456 | \$ - | \$ 500,000 | \$ 7,910,727 |
| 2170-Rico Funds | | | | |
| Police Services | | | | |
| 21702423 Federal RICO | \$ 121,652 | \$ 225,000 | \$ 225,000 | \$ 225,000 |
| 21702424 State RICO | \$ 401,549 | \$ 1,472,505 | \$ 1,472,505 | \$ 1,391,013 |
| Police Services Total | \$ 523,200 | \$ 1,697,505 | \$ 1,697,505 | \$ 1,616,013 |
| 2170-Rico Funds Total | \$ 523,200 | \$ 1,697,505 | \$ 1,697,505 | \$ 1,616,013 |
| 2180-Park and Rec Designated | | | | |
| Public Facilit Recr&Spec Events | | | | |
| 21805029 Desert Valley Park | \$ - | \$ 6,000 | \$ 6,000 | \$ 6,000 |
| 21805030 Desert Mirage Park | \$ - | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| 21805031 Desert Gardens Park | \$ - | \$ 8,000 | \$ 8,000 | \$ 8,000 |
| 21805032 Discovery Park | \$ - | \$ 4,000 | \$ 4,000 | \$ 4,000 |
| 21805033 Elsie McCarthy Pk. Maint | \$ 3,580 | \$ 12,583 | \$ 12,466 | \$ 13,440 |
| 21805034 Paseo Racquet Center | \$ - | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| 21805028 Dedicate a Tree | \$ 114 | \$ 2,000 | \$ 2,000 | \$ 2,000 |
| 21805090 Dedicate a Bench | \$ 2,797 | \$ - | \$ - | \$ - |
| 21805097 Dedicate a Plate-Tree of Light | \$ 100 | \$ - | \$ - | \$ - |
| Public Facilit Recr&Spec Events Total | \$ 6,590 | \$ 62,583 | \$ 62,466 | \$ 63,440 |
| 2180-Park and Rec Designated Total | \$ 6,590 | \$ 62,583 | \$ 62,466 | \$ 63,440 |
| 2190-Airport Capital Grant | | | | |
| Transportation | | | | |
| 21905281 Airport Grants | \$ 48,465 | \$ - | \$ 116,162 | \$ - |
| Transportation Total | \$ 48,465 | \$ - | \$ 116,162 | \$ - |
| 2190-Airport Capital Grant Total | \$ 48,465 | \$ - | \$ 116,162 | \$ - |
| 2200-Training Facility Revenue | | | | |
| Field Operations | | | | |
| 22002846 PS Training Ops - Fac. Mgmt | \$ 817,450 | \$ 758,793 | \$ 731,409 | \$ 828,139 |
| Field Operations Total | \$ 817,450 | \$ 758,793 | \$ 731,409 | \$ 828,139 |
| Fire Services | | | | |
| 22002023 PS Training Ops - Fire | \$ 1,154,226 | \$ 1,230,806 | \$ 1,053,722 | \$ 1,559,035 |
| Fire Services Total | \$ 1,154,226 | \$ 1,230,806 | \$ 1,053,722 | \$ 1,559,035 |
| Police Services | | | | |
| 22002413 PS Training Ops - Police | \$ 399,325 | \$ 431,466 | \$ 399,031 | \$ 342,634 |
| Police Services Total | \$ 399,325 | \$ 431,466 | \$ 399,031 | \$ 342,634 |
| 2200-Training Facility Revenue Total | \$ 2,371,001 | \$ 2,421,065 | \$ 2,184,162 | \$ 2,729,808 |
| Special Revenue Funds Total | \$ 50,445,414 | \$ 67,710,869 | \$ 68,362,597 | \$ 76,865,217 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|---|----------------------|----------------------|----------------------|----------------------|
| Enterprise Funds | | | | |
| 6020+-Water & Sewer | | | | |
| Budget and Finance | | | | |
| 60201117 Customer Service | \$ 3,388,096 | \$ 3,343,599 | \$ 3,140,145 | \$ 3,595,782 |
| Budget and Finance Total | \$ 3,388,096 | \$ 3,343,599 | \$ 3,140,145 | \$ 3,595,782 |
| Water Services | | | | |
| 60202710 Environmental Resources | \$ 632,257 | \$ 666,619 | \$ 629,564 | \$ 713,461 |
| 60202711 Water Services Administration | \$ 7,540,615 | \$ 7,646,093 | \$ 2,415,350 | \$ 8,343,510 |
| 60202713 SCADA Management | \$ 1,222,534 | \$ 1,101,295 | \$ 882,804 | \$ 1,050,805 |
| 60202714 Public Service Representative | \$ 811,766 | \$ 1,003,780 | \$ 923,778 | \$ 740,241 |
| 60202715 System Security | \$ 708,913 | \$ 863,381 | \$ 822,809 | \$ 850,332 |
| 60202717 Water Conservation | \$ 380,581 | \$ 541,987 | \$ 516,436 | \$ 568,421 |
| 60202718 Water Quality | \$ 1,378,614 | \$ 1,522,174 | \$ 1,415,210 | \$ 1,640,461 |
| 60202719 Materials Control Warehouse | \$ 225,000 | \$ 333,371 | \$ 315,287 | \$ 395,215 |
| 60202720 Customer Service - Field | \$ 1,259,201 | \$ 1,394,716 | \$ 1,224,340 | \$ 1,549,551 |
| 60202722 Raw Water Usage | \$ 4,720,715 | \$ 5,381,925 | \$ 5,364,000 | \$ 6,332,767 |
| 60202723 Central System Control | \$ 1,293,692 | \$ 1,512,037 | \$ 1,437,427 | \$ 1,963,590 |
| 60202724 Pyramid Peak WTP | \$ 2,603,651 | \$ 2,671,822 | \$ 2,554,961 | \$ 3,438,359 |
| 60202725 Cholla Treatment Plant | \$ 3,985,683 | \$ 4,210,329 | \$ 4,085,394 | \$ 4,413,129 |
| 60202726 Central System Maintenance | \$ 2,785,915 | \$ 3,362,649 | \$ 3,086,000 | \$ 3,658,578 |
| 60202727 Water Distribution | \$ 5,295,919 | \$ 5,642,752 | \$ 5,167,500 | \$ 6,449,220 |
| 60202729 Oasis Surface WTP | \$ 2,403,571 | \$ 3,292,735 | \$ 3,201,341 | \$ 3,337,581 |
| 60302731 Pretreatment Program | \$ 431,572 | \$ 500,526 | \$ 455,285 | \$ 548,934 |
| 60302734 Storm Water | \$ 644,897 | \$ 885,252 | \$ 819,525 | \$ 971,696 |
| 60302735 SROG - 91st Ave WWTP | \$ 4,347,338 | \$ 3,711,083 | \$ 3,698,489 | \$ 4,099,701 |
| 60302737 Wastewater Collection | \$ 2,904,193 | \$ 3,259,103 | \$ 3,081,459 | \$ 3,449,969 |
| 60302738 Arrowhead WRF | \$ 2,009,942 | \$ 2,249,047 | \$ 2,147,762 | \$ 2,473,227 |
| 60302739 West Area WRF | \$ 3,065,347 | \$ 3,932,629 | \$ 3,789,785 | \$ 4,224,703 |
| 60302740 Irrigation | \$ 334,446 | \$ 285,006 | \$ 280,000 | \$ 315,633 |
| 60202712 Operating Administration | \$ 1,132,735 | \$ 1,352,773 | \$ 1,296,974 | \$ 1,477,814 |
| 60202741 COVID 19 Tracking Fund 6020 | \$ 35,156 | \$ - | \$ - | \$ - |
| Water Services Total | \$ 52,154,254 | \$ 57,323,083 | \$ 49,611,478 | \$ 63,006,899 |
| 6020+-Water & Sewer Total | \$ 55,542,350 | \$ 60,666,683 | \$ 52,751,623 | \$ 66,602,681 |
| 6110+-Landfill | | | | |
| Budget and Finance | | | | |
| 61101120 Landfill Customer Service | \$ 12,145 | \$ 78,806 | \$ 72,889 | \$ 98,960 |
| Budget and Finance Total | \$ 12,145 | \$ 78,806 | \$ 72,889 | \$ 98,960 |
| Field Operations | | | | |
| 61102834 Landfill | \$ 4,161,787 | \$ 4,750,541 | \$ 3,976,935 | \$ 4,649,644 |
| 61102835 Solid Waste Admin | \$ 1,188,506 | \$ 1,602,096 | \$ 1,317,680 | \$ 1,702,804 |
| 61102836 Recycling | \$ 1,429,841 | \$ 1,690,208 | \$ 1,369,506 | \$ 1,803,884 |
| 61102837 MRF Operations | \$ 1,908,877 | \$ 2,093,921 | \$ 1,668,555 | \$ 2,096,602 |
| 61102849 COVID 19 Tracking Fund 6110 | \$ 18,464 | \$ - | \$ - | \$ - |
| 61105073 Gas Management System | \$ 88,174 | \$ 167,392 | \$ 163,400 | \$ 166,724 |
| Field Operations Total | \$ 8,795,650 | \$ 10,304,158 | \$ 8,496,076 | \$ 10,419,657 |
| 6110+-Landfill Total | \$ 8,807,795 | \$ 10,382,964 | \$ 8,568,965 | \$ 10,518,618 |
| 6120-Solid Waste | | | | |
| Field Operations | | | | |
| 61202838 Solid Waste Roll-off | \$ 807,929 | \$ 798,036 | \$ 623,407 | \$ 998,691 |
| 61202839 Commercial Frontload | \$ 3,187,282 | \$ 3,577,283 | \$ 2,923,772 | \$ 4,000,390 |
| 61202840 Curb Service | \$ 9,089,574 | \$ 9,158,902 | \$ 7,660,584 | \$ 10,068,762 |
| 61202841 Residential-Loose Trash Collec | \$ 4,208,719 | \$ 4,393,992 | \$ 3,617,371 | \$ 5,042,945 |
| 61202850 COVID 19 Tracking Fund 6120 | \$ 103,492 | \$ - | \$ - | \$ - |
| Field Operations Total | \$ 17,396,996 | \$ 17,928,212 | \$ 14,825,135 | \$ 20,110,788 |
| 6120-Solid Waste Total | \$ 17,396,996 | \$ 17,928,212 | \$ 14,825,135 | \$ 20,110,788 |

| FUND DESCRIPTION | FY2021 ACTUAL | FY2022 BUDGET | FY2022 ESTIMATE | FY2023 BUDGET |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| 6130-Housing Public Activities | | | | |
| Community Services | | | | |
| 61301713 Housing Public Activities | \$ 2,104,735 | \$ 15,100,998 | \$ 14,250,320 | \$ 16,940,066 |
| Community Services Total | \$ 2,104,735 | \$ 15,100,998 | \$ 14,250,320 | \$ 16,940,066 |
| 6130-Housing Public Activities Total | \$ 2,104,735 | \$ 15,100,998 | \$ 14,250,320 | \$ 16,940,066 |
| Enterprise Funds Total | \$ 83,851,875 | \$ 104,078,857 | \$ 90,396,043 | \$ 114,172,153 |
| Internal Service Funds | | | | |
| 7010-Risk Management Self Insurance | | | | |
| Human Resources | | | | |
| 70102113 Risk Management | \$ 4,695,231 | \$ 6,611,452 | \$ 6,608,993 | \$ 11,580,940 |
| Human Resources Total | \$ 4,695,231 | \$ 6,611,452 | \$ 6,608,993 | \$ 11,580,940 |
| 7010-Risk Management Self Insurance Total | \$ 4,695,231 | \$ 6,611,452 | \$ 6,608,993 | \$ 11,580,940 |
| 7020-Workers Comp Self Insurance | | | | |
| Human Resources | | | | |
| 70202114 Workers' Compensation | \$ 3,120,446 | \$ 6,360,703 | \$ 6,357,322 | \$ 9,728,570 |
| 70205098 Presumptive Cancer Care | \$ - | \$ 815,283 | \$ 815,283 | \$ 815,283 |
| Human Resources Total | \$ 3,120,446 | \$ 7,175,986 | \$ 7,172,605 | \$ 10,543,853 |
| 7020-Workers Comp Self Insurance Total | \$ 3,120,446 | \$ 7,175,986 | \$ 7,172,605 | \$ 10,543,853 |
| 7030-Benefits Trust | | | | |
| Human Resources | | | | |
| 70305019 Benefit Programs | \$ 29,212,013 | \$ 32,874,015 | \$ 32,874,015 | \$ 34,334,887 |
| Human Resources Total | \$ 29,212,013 | \$ 32,874,015 | \$ 32,874,015 | \$ 34,334,887 |
| 7030-Benefits Trust Total | \$ 29,212,013 | \$ 32,874,015 | \$ 32,874,015 | \$ 34,334,887 |
| 7040-Fleet Services | | | | |
| Field Operations | | | | |
| 70402843 Fleet Management | \$ 4,361,327 | \$ 5,061,181 | \$ 4,758,054 | \$ 6,352,228 |
| 70402844 Fuel Services | \$ 2,506,357 | \$ 2,836,743 | \$ 2,827,116 | \$ 4,340,530 |
| 70402845 Parts Store Operations | \$ 2,285,645 | \$ 2,110,414 | \$ 2,054,429 | \$ 2,066,319 |
| 70402848 Fleet Mgt-Ins Claim Repairs | \$ 218,365 | \$ 475,000 | \$ 475,000 | \$ 475,000 |
| Field Operations Total | \$ 9,371,694 | \$ 10,483,338 | \$ 10,114,600 | \$ 13,234,077 |
| 7040-Fleet Services Total | \$ 9,371,694 | \$ 10,483,338 | \$ 10,114,600 | \$ 13,234,077 |
| 7050-Technology | | | | |
| Innovation and Technology | | | | |
| 70502210 Innovation & Tech Operations | \$ 6,843,165 | \$ 9,154,053 | \$ 8,322,433 | \$ 13,014,139 |
| 70502211 Telephones | \$ 784,190 | \$ 945,971 | \$ 944,822 | \$ 954,423 |
| 70502212 Innovation & Tech Maintenance | \$ 851,465 | \$ 1,542,686 | \$ 1,542,686 | \$ 1,783,636 |
| Innovation and Technology Total | \$ 8,478,820 | \$ 11,642,710 | \$ 10,809,941 | \$ 15,752,198 |
| 7050-Technology Total | \$ 8,478,820 | \$ 11,642,710 | \$ 10,809,941 | \$ 15,752,198 |
| 7060-Technology Projects | | | | |
| Innovation and Technology | | | | |
| 70602213 Technology Projects | \$ 1,954,365 | \$ 5,902,845 | \$ - | \$ 7,725,474 |
| Innovation and Technology Total | \$ 1,954,365 | \$ 5,902,845 | \$ - | \$ 7,725,474 |
| 7060-Technology Projects Total | \$ 1,954,365 | \$ 5,902,845 | \$ - | \$ 7,725,474 |
| Internal Service Funds Total | \$ 56,832,570 | \$ 74,690,345 | \$ 67,580,154 | \$ 93,171,429 |
| Capital Project Funds | | | | |
| 4610-ARPA Capital Projects | | | | |
| Budget and Finance | | | | |
| 46104011 Grants-Finance | \$ - | \$ - | \$ - | \$ 1,133,500 |
| Budget and Finance Total | \$ - | \$ - | \$ - | \$ 1,133,500 |
| 4610-ARPA Capital Projects Total | \$ - | \$ - | \$ - | \$ 1,133,500 |
| Capital Projects Funds Total | \$ - | \$ - | \$ - | \$ 1,133,500 |
| Grand Total | \$ 399,386,017 | \$ 731,288,496 | \$ 692,943,451 | \$ 546,413,506 |

| Transfers To | Transfer From | 1000 - General | 6020 Water/Sewer | 2050 - Highway User Gas Tax | 2070 - Transportation Sales Tax | 2080 - Police Special Revenue | 2090 - Fire Special Revenue | 2161 - American Rescue Plan Act | Total Transfers-In |
|--|---------------|-------------------|-------------------|-----------------------------|---------------------------------|-------------------------------|-----------------------------|---------------------------------|--------------------|
| 1000 - General | | - | - | - | - | 27,210,017 | 13,634,548 | | 40,844,565 |
| 1020 - Vehicle Replacement | | 3,505,696 | - | - | - | - | - | | 3,505,696 |
| 1080 - Gen Gov Capital Projects | | 27,546,140 | - | - | - | - | - | | 27,546,140 |
| 2070 - Transportation Sales Tax | | - | - | - | - | - | - | | - |
| 2130 - Airport Special Revenue | | 167,047 | - | - | - | - | - | | 167,047 |
| 2140 - CAP Grant | | 64,299 | - | - | - | - | - | | 64,299 |
| 2200 - Training Facility Revenue Fund | | 2,638,926 | - | - | - | - | - | | 2,638,926 |
| 3010 - G.O. Bond Debt Service | | - | - | - | - | - | - | | - |
| 3030 - M.P.C. Debt Service | | 13,149,536 | - | - | - | - | - | | 13,149,536 |
| 3050 - Excise Tax Deb Service | | 21,986,821 | - | - | - | - | - | | 21,986,821 |
| 3060 - COP's Debt Service | | 5,665,807 | - | - | - | - | - | | 5,665,807 |
| 3040 - Transportation Debt Service | | - | - | - | 6,704,040 | - | - | | 6,704,040 |
| 4020 - Hurf Capital Projects | | - | - | 6,138,584 | - | - | - | | 6,138,584 |
| 4030 - Transportation Capital Projects | | - | - | - | 21,913,491 | - | - | | 21,913,491 |
| 4610 - ARPA Capital Projects | | - | - | - | - | - | - | 29,260,478 | 29,260,478 |
| 6040 - Water/Sewer Debt Service | | - | 26,109,625 | - | - | - | - | | 26,109,625 |
| 6020 - Water/Sewer | | 817,337 | - | - | - | - | - | | 817,337 |
| 6110 - Landfill | | 1,101,602 | - | - | - | - | - | | 1,101,602 |
| 6140 - Solid Waste | | 209,829 | - | - | - | - | - | | 209,829 |
| 6130 - Public Housing Budget | | 452,563 | - | - | - | - | - | | 452,563 |
| Total Transfers Out | | 77,305,602 | 26,109,625 | 6,138,584 | 28,617,531 | 27,210,017 | 13,634,548 | 29,260,478 | 208,276,384 |

* Actual transfer amounts will vary based on actual revenues, expenses, grant opportunities, etc.

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---------------------------|----------------|---------------------------------------|---------|---------|---------|---------|---------|
| Audit | | | | | | | |
| | 10001310 | | | | | | |
| | | ASSISTANT CITY AUDITOR | 1 | | | | |
| | | CITY AUDITOR | 1 | | | | |
| | | INTERNAL AUDIT PROGRAM MANAGER | | 1 | 1 | 1 | 1 |
| | 10001310 Total | | 2 | 1 | 1 | 1 | 1 |
| Audit Total | | | 2 | 1 | 1 | 1 | 1 |
| Budget and Finance | | | | | | | |
| | 10001110 | | | | | | |
| | | ASSISTANT DIRECTOR, FINANCE | 1 | 1 | 1 | 1 | 1 |
| | | CONTRACTS PROGRAM MANAGER | | | 1 | 1 | 1 |
| | | DIRECTOR, BUDGET AND FINANCE | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | 10001110 Total | | 3 | 3 | 4 | 4 | 4 |
| | 10001111 | | | | | | |
| | | ACCOUNTANT | 4 | 4 | 4 | 4 | 4 |
| | | ACCOUNTANT, SR. | 4 | 4 | 4 | 4 | 4 |
| | | ACCOUNTING PROJECT MANAGER | 1 | 1 | 1 | 1 | 1 |
| | | ACCOUNTS PAYABLE SPECIALIST | 2 | 2 | 2 | 2 | 2 |
| | | CONTROLLER | 1 | 1 | 1 | 1 | 1 |
| | | PAYROLL SPECIALIST | 2 | 2 | 3 | 3 | 2 |
| | | PAYROLL SPECIALIST, LEAD | | | | | 1 |
| | | SUPERVISOR, PAYROLL | 1 | 1 | 1 | 1 | 1 |
| | 10001111 Total | | 15 | 15 | 16 | 16 | 16 |
| | 10001112 | | | | | | |
| | | LICENSING & TAXPAYER ANALYST | 2 | 1 | 1 | 1 | 1 |
| | | LICENSING SPECIALIST | 2 | 2 | 2 | 2 | 2 |
| | | MANAGER, TAX & LICENSE | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, TAX AND LICENSING | 1 | 1 | 1 | 1 | 1 |
| | | SYSTEMS ANALYST, SR | 1 | 1 | 1 | 1 | 1 |
| | | TAX AUDITOR | 3 | 4 | 4 | 4 | 4 |
| | 10001112 Total | | 10 | 10 | 10 | 10 | 10 |
| | 10001113 | | | | | | |
| | | ADMINISTRATOR, PROCUREMENT BUYER II | 1 | 1 | 1 | 1 | 1 |
| | | CONTRACT ANALYST | 3 | 3 | 3 | 3 | |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | | PROCUREMENT OFFICER | | | | | 3 |
| | 10001113 Total | | 5 | 5 | 5 | 5 | 6 |
| | 10001115 | | | | | | |
| | | ADMINISTRATOR, BUDGET | 1 | 1 | 1 | 1 | 1 |
| | | BUDGET AND FINANCE ANALYST | 3 | 3 | 2 | 2 | 2 |
| | | BUDGET AND PERFORMANCE ANALYST | | | 1 | 1 | 1 |
| | 10001115 Total | | 4 | 4 | 4 | 4 | 4 |
| | 10001116 | | | | | | |
| | | GRANTS PROGRAM MANAGER | 1 | 1 | 1 | 1 | 1 |
| | 10001116 Total | | 1 | 1 | 1 | 1 | 1 |
| | 10001119 | | | | | | |
| | | COLLECTIONS REPRESENTATIVE | | | | 2 | 2 |
| | | SUPERVISOR, REVENUE RECOVERY | | | | 1 | 1 |
| | 10001119 Total | | | | | 3 | 3 |
| | 60201117 | | | | | | |
| | | ADMINISTRATIVE SUPPORT ASST | 1 | 1 | 1 | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | | | |
| | | BUSINESS ANALYST | | | | 1 | 1 |
| | | COLLECTIONS REPRESENTATIVE | 1 | 2 | 2 | | |
| | | COLLECTIONS REPRESENTATIVE SR | | | | | 1 |
| | | CUSTOMER SVC REPRESENTATIVE | 14.5 | 13.5 | 14.5 | 14.5 | 14.5 |
| | | CUSTOMER SVC REPRESENTATIVE SR | 3 | 3 | 4 | 4 | 5 |
| | | CUSTOMER SERVICE REPRESENTATIVE, LEAD | | | | | 1 |
| | | MANAGEMENT ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | | | 1 | 1 | 1 |
| | | MANAGER, CUSTOMER SERVICE | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, CUSTOMER SERVICE | 4 | 3 | 3 | 3 | 2 |
| | | SUPERVISOR, REVENUE RECOVERY | | 1 | 1 | | |
| | | ADMINISTRATOR, BUSINESS OPERATIONS | | | | | 1 |
| | 60201117 Total | | 26.5 | 26.5 | 28.5 | 25.5 | 28.5 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|-------------------------------------|----------------|--------------------------------|---------|---------|---------|---------|---------|
| | 61101120 | | | | | | |
| | | CUSTOMER SVC REPRESENTATIVE SR | | | | 1 | 1 |
| | 61101120 Total | | | | | 1 | 1 |
| Budget and Finance Total | | | 64.5 | 64.5 | 68.5 | 69.5 | 73.5 |
| City Attorney's Office | | | | | | | |
| | 10001210 | | | | | | |
| | | ADMINISTRATIVE SUPPORT ASST | 1 | 1 | 1 | | 1 |
| | | ADMINISTRATIVE SUPPORT SPEC | 5 | 5 | 5 | 6 | 6 |
| | | ASSISTANT CITY ATTORNEY | 4 | 4 | 3 | 3 | 3 |
| | | ASSISTANT CITY PROSECUTOR | 6 | 6 | 6 | 5 | 5 |
| | | ASSISTANT CITY PROSECUTOR, SR. | 1 | 1 | 1 | 2 | 2 |
| | | ASST CITY PROSECUTOR | | | 1 | 1 | 1 |
| | | CHIEF DEPUTY CITY ATTORNEY | 1 | 1 | 1 | 1 | 1 |
| | | CITY ATTORNEY | 1 | 1 | 1 | 1 | 1 |
| | | CITY PROSECUTOR | 1 | 1 | 1 | 1 | 1 |
| | | CONTRACTS PROGRAM MANAGER | | 1 | 1 | 1 | 1 |
| | | DEPUTY CITY ATTORNEY | 2 | 2 | 2 | 2 | 2 |
| | | LEGAL ASSISTANT | 3 | 3 | 3 | 1 | 2 |
| | | LEGAL ASSISTANT, SR. | 1 | 1 | | 2 | 1 |
| | | MGMT ASST TO THE CITY ATTORNEY | 1 | | | | |
| | | VICTIM ASSISTANCE CASEWORKER | 2 | 2 | 2 | 2 | 2 |
| | | PARALEGAL | | | | | 1 |
| | 10001210 Total | | 29 | 29 | 28 | 28 | 30 |
| City Attorney's Office Total | | | 29 | 29 | 28 | 28 | 30 |
| City Clerk | | | | | | | |
| | 10001410 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | 1 |
| | | CITY CLERK | 1 | 1 | 1 | 1 | 1 |
| | | COUNCIL AGENDA PROCESS MANAGER | 1 | 1 | 1 | 1 | 1 |
| | | DEPUTY CITY CLERK | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | | RECORDS COORDINATOR | 1 | 1 | 1 | 1 | 1 |
| | | RECORDS PROGRAM MANAGER | 1 | 1 | 1 | 1 | 1 |
| | 10001410 Total | | 7 | 7 | 7 | 7 | 7 |
| City Clerk Total | | | 7 | 7 | 7 | 7 | 7 |
| City Court | | | | | | | |
| | 10001510 | | | | | | |
| | | ACCOUNTANT | 1 | 1 | 1 | 1 | 1 |
| | | ACCOUNTANT, SR. | 1 | 1 | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | | | |
| | | ADMINISTRATOR, COURT | 1 | 1 | 1 | 1 | 1 |
| | | CITY JUDGE | 2 | 2 | 2 | 2 | 2 |
| | | COURT CLERK | 23 | 23.5 | 23.5 | 23.5 | 23.5 |
| | | COURT CLERK, SR. | 4 | 4 | 4 | 4 | 4 |
| | | COURT HEARING OFFICER | 1 | 1 | 1 | 1 | 1 |
| | | COURT INTERPRETER | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |
| | | COURT PROGRAM COORDINATOR | 1 | 1 | 1 | 1 | 2 |
| | | DEPUTY COURT ADMINISTRATOR | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | | | 1 | 1 | 1 |
| | | PRESIDING CITY JUDGE | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, COURT | 3 | 3 | 3 | 3 | 3 |
| | | SYSTEMS ANALYST | 2 | 2 | 2 | 2 | 2 |
| | 10001510 Total | | 43.5 | 44 | 44 | 44 | 45 |
| | 21205001 | | | | | | |
| | | COURT PROGRAM COORDINATOR | 1 | 1 | 1 | 1 | |
| | | POLICE OFFICER | 1 | 1 | 1 | 1 | 1 |
| | 21205001 Total | | 2 | 2 | 2 | 2 | 1 |
| | 21205002 | | | | | | |
| | | COURT CLERK | 0.75 | 0.5 | 0.5 | 0.5 | 0.5 |
| | 21205002 Total | | 0.75 | 0.5 | 0.5 | 0.5 | 0.5 |
| City Court Total | | | 46.25 | 46.5 | 46.5 | 46.5 | 46.5 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------------------------------------|----------------|---|-------------|-------------|-------------|-----------|-----------|
| City Manager's Office | | | | | | | |
| | 10001610 | | | | | | |
| | | ASSISTANT CITY MANAGER | 2 | 2 | 2 | 2 | 2 |
| | | CHIEF DATA & ANALYTICS OFFICER | | 1 | | | |
| | | CITY MANAGER | 1 | 1 | 1 | 1 | 1 |
| | | DEPUTY CITY MANAGER | | 1 | 1 | 1 | 2 |
| | | DEPUTY CITY MANAGER - PUBLIC SAFETY | | 1 | | | |
| | | DIRECTOR ORGANIZATIONAL PERFORMANCE | | 1 | | | |
| | | EXEC ASST TO CITY MGR | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | | STRAT INIT&SPEC PROJ EXEC OFF | 1 | | | | |
| | 10001610 Total | | 6 | 9 | 6 | 6 | 7 |
| | 10001612 | | | | | | |
| | | ADMINISTRATIVE SUPPORT ASST | | | 1 | 1 | 2 |
| | | ADMINISTRATIVE SUPPORT SPEC | | | 1 | 1 | 1 |
| | | ADMINISTRATOR, CODE COMPLIANCE | | | 2 | 2 | 2 |
| | | CODE COMPLIANCE OFFICIAL | | | 1 | 1 | 1 |
| | | CODE INSPECTOR | | | 9 | 8 | 11 |
| | | CODE INSPECTOR, SR. | | | 3 | 4 | 5 |
| | 10001612 Total | | | | 17 | 17 | 22 |
| City Manager's Office Total | | | 6 | 9 | 23 | 23 | 29 |
| Community Services | | | | | | | |
| | 10001710 | | | | | | |
| | | ASSISTANT DIRECTOR, COMMUNITY SERVICES | | | | | 1 |
| | | DIRECTOR, COMMUNITY SERVICES | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | 10001710 Total | | 3 | 3 | 3 | 3 | 4 |
| | 10001711 | | | | | | |
| | | ADMINISTRATIVE LIBRARIAN | 6 | 6 | 6 | 6 | 6 |
| | | ADMINISTRATIVE SUPPORT SPECIALIST | | | 1 | 1 | 1 |
| | | ADMINISTRATOR, LIBRARY | 1 | 1 | 1 | 1 | 1 |
| | | CHIEF LIBRARIAN | 1 | 1 | 1 | 1 | 1 |
| | | LIBRARIAN | 13.5 | 13.5 | 13.5 | 12.5 | 12.5 |
| | | LIBRARY ASSISTANT | 3.5 | 3.5 | 3.5 | 3.5 | 2.5 |
| | | LIBRARY ASSISTANT, LEAD | 4 | 4 | 3 | 2 | 2 |
| | | LIBRARY ASSISTANT, SR. | 6 | 6 | 6 | 6 | 6 |
| | | LIBRARY OPERATIONS COORDINATOR | 1 | 1 | 1 | 1 | 1 |
| | | LIBRARY TECHNOLOGY SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | PUBLIC SERVICE ASSISTANT | 9 | 9 | 9 | 10.5 | 10.5 |
| | | SERVICE WORKER | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| | | SERVICE WORKER (PARKS) | | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, LIBRARY OPERATIONS | 4 | 4 | 4 | 4 | 4 |
| | | VOLUNTEER COORDINATOR | | | | 1 | 1 |
| | 10001711 Total | | 50.5 | 51.5 | 51.5 | 52 | 51 |
| | 10001712 | | | | | | |
| | | NEIGHBORHOOD SVCS PROG MGR | 1 | 1 | 1 | 1 | 1 |
| | 10001712 Total | | 1 | 1 | 1 | 1 | 1 |
| | 10001715 | | | | | | |
| | | ADMINISTRATOR, COMMUNITY ACTION PROGRAM | | | | | 1 |
| | | COMMUNITY SERVICES REPRESENTATIVE | | | | | 1 |
| | | SUPERVISOR, ADMINISTRATIVE SUPPORT | | | | | 1 |
| | 10001715 Total | | | | | | 3 |
| | 10001716 | | | | | | |
| | | ADMINISTRATOR, REVITALIZATION | 1 | 1 | 1 | 1 | 1 |
| | | SUPV, REVITALIZATION GRANTS | 1 | 1 | 1 | 1 | 1 |
| | 10001716 Total | | 2 | 2 | 2 | 2 | 2 |
| | 20404017 | | | | | | |
| | | ACCOUNT SPECIALIST | 1 | 1 | 1 | 1 | |
| | | ACCOUNTANT, SR. | | | | | 1 |
| | | ADMINISTRATIVE SUPPORT ASST | 1 | 1 | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | 1 |
| | | CONTRACT MONITOR | | | | | 1 |
| | | HUMAN SERVICES COORDINATOR | | | | | 1 |
| | | REVITALIZATION COORDINATOR | 4 | 4 | 4 | 4 | 2 |
| | | SUPERVISOR, REVITALIZATION | 1 | 1 | 1 | 1 | 1 |
| | 20404017 Total | | 8 | 8 | 8 | 8 | 8 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|---------------------------------|---|-----------|-----------|-----------|-------------|-------------|
| | 21101714 | | | | | | |
| | | ARTS & CULTURE PROGRAM MANAGER | | 1 | | | |
| | 21101714 Total | | | 1 | | | |
| | 21404017 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | | | | 1 | |
| | | COMMUNITY SERVICES PROGRAM COORDINATOR | | | | 2 | 2 |
| | 21404017 Total | | | | | 3 | 2 |
| | 21405261 | | | | | | |
| | | ADMIN, COMMUNITY ACTION PRGM | 1 | 1 | 1 | 1 | |
| | | COMMUNITY SERVICES REP, SR. | 1 | 1 | 1 | 1 | 1 |
| | | COMMUNITY SERVICES REP | 2.5 | 3.5 | 3.5 | 3.5 | 3.5 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | | |
| | | SUPERVISOR, ADMIN SUPPORT | | | | 1 | |
| | | ADMINISTRATIVE SUPPORT SPECIALIST | | | | | 1 |
| | 21405261 Total | | 5.5 | 6.5 | 6.5 | 6.5 | 5.5 |
| | 61301713 | | | | | | |
| | | ACCOUNT SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | ACCOUNTANT | 1 | 1 | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT ASST | | | 2 | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 2 | 2 | | 2 | 2 |
| | | ADMINISTRATOR, HOUSING SERVICE | 1 | 1 | 1 | 1 | 1 |
| | | BUILDING MAINT WORKER, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | BUILDING MAINTENANCE WORKER | 1 | 1 | 1 | 1 | 1 |
| | | COMMUNITY SERVICES REP, SR. | 1 | 1 | 1 | 1 | 1 |
| | | COMMUNITY SERVICES PROGRAM COORDINATOR | | | | 1 | 1 |
| | | COMMUNITY SERVICES REP | 7 | 6 | 6 | 6 | 6 |
| | | HOUSING PROGRAM INSPECTOR | 1 | 1 | 1 | 1 | 1 |
| | | HOUSING PROGRAM MANAGER | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (BLDG MAINT) | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, HOUSING | 1 | 1 | 1 | 1 | 1 |
| | | FACILITY MAINTENANCE SUPERVISOR | | | | 1 | |
| | | SUPV BUILDING MAINTENANCE | 1 | 1 | 1 | | |
| | | HOUSING GRANT FUNDED POSITION | | | 1 | | |
| | | SUPERVISOR, FACILITIES COMMUNITY SERVICES | | | | | 1 |
| | 61301713 Total | | 20 | 19 | 20 | 20 | 20 |
| | Community Services Total | | 91 | 91 | 92 | 95.5 | 96.5 |
| | Development Services | | | | | | |
| | 10001810 | | | | | | |
| | | ADMINISTRATIVE SUPPORT ASST | 1 | 1 | 1 | | |
| | | ADMINISTRATIVE SUPPORT SPEC | | | | 1 | 1 |
| | | ADMINISTRATOR, PLANNING | | 1 | 1 | | |
| | | ASSOCIATE PLANNER | | | | | 1 |
| | | DIRECTOR, DEVELOPMENT SERVICES | | | 1 | 1 | 1 |
| | | DIRECTOR, PLANNING | 1 | | | | |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | | |
| | | GIS SPECIALIST | | | | | 1 |
| | | GIS TECHNICIAN | | | | 1 | 1 |
| | | PLANNER | 3 | 3 | 2 | 2 | |
| | | PLANNER, SR. | 2 | 3 | | | 7 |
| | | PLANNING PROJECT MGR, SR | | | 4 | 4 | |
| | | PLANNING TECHNICIAN | 1 | 1 | 1 | | |
| | | SPECIAL PROJECTS EXEC OFFICER | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, ADMIN SUPPORT | | | | 1 | 1 |
| | | MANAGER, PLANNING | | | | 1 | 1 |
| | 10001810 Total | | 10 | 11 | 12 | 12 | 15 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|-----------------------------|--------------------------------|---------|---------|---------|---------|---------|
| | 10001811 | | | | | | |
| | | ADMINISTRATIVE SUPPORT ASST | | | | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | | |
| | | ADMINISTRATOR, BUILDING SAFETY | 2 | 2 | 2 | 1 | 1 |
| | | BUILDING INSPECTOR | 2 | 2 | 2 | 5 | 6 |
| | | BUILDING INSPECTOR SPECIALIST | 6 | 6 | 6 | 9 | 9 |
| | | BUILDING INSPECTOR, LEAD | | | | 1 | 1 |
| | | BUILDING SAFETY OFFICIAL | 1 | 1 | 1 | 1 | 1 |
| | | DEVELOPMENT PLANS TECH | 2 | 2 | 2 | 2 | 2 |
| | | DEVELOPMENT SVCS REP | 3 | 3 | 3 | 4 | 5 |
| | | MANAGEMENT ASSISTANT | | | | 1 | 1 |
| | | PLANS EXAMINER | 2 | 2 | 2 | 3 | 3 |
| | | PLANS EXAMINER, SR. | 1 | 1 | 1 | | |
| | | PLANS REVIEWER | | | | 1 | 1 |
| | | STRUCTURAL PLANS EXAMINER | 1 | 1 | 1 | 1 | |
| | | SUPV, BUILDING INSPECTION | 4 | 4 | 4 | 1 | 1 |
| | | SUPV, DEVELOPMENT SERVICES | 1 | 1 | 1 | 1 | 1 |
| | | STRUCTURAL ENGINEER | | | | | 1 |
| | 10001811 Total | | 26 | 26 | 26 | 31 | 34 |
| | 10001812 | | | | | | |
| | | ADMINISTRATIVE SUPPORT ASST | 1 | 1 | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | | | |
| | | ADMINISTRATOR, CODE COMPLIANCE | 2 | 2 | | | |
| | | CODE COMPLIANCE OFFICIAL | 1 | 1 | | | |
| | | CODE INSPECTOR | 9 | 9 | | | |
| | | CODE INSPECTOR, SR. | 3 | 3 | | | |
| | | DIRECTOR, DEVELOPMENT SERVICES | 1 | 1 | | | |
| | | SUPERVISOR, CODE COMPLIANCE | | | | | |
| | 10001812 Total | | 18 | 18 | | | |
| | 10005006 | | | | | | |
| | | GIS COORDINATOR | | 1 | 1 | 1 | 1 |
| | | GIS TECHNICIAN | 1 | 1 | 1 | 1 | 1 |
| | 10005006 Total | | 1 | 2 | 2 | 2 | 2 |
| | Development Services Total | | 55 | 57 | 40 | 45 | 51 |
| | Economic Development | | | | | | |
| | 10001910 | | | | | | |
| | | ASST DIRECTOR, ECONOMIC DEV | 1 | 1 | 1 | 1 | 1 |
| | | DIRECTOR, ECONOMIC DEVELOPMENT | 1 | 1 | 1 | 1 | 1 |
| | | ECONOMIC DEV PROGRAM MGR | 1 | 1 | 2 | 2 | 3 |
| | | ECONOMIC DEVELOPMENT OFFICER | 1 | 1 | 1 | 1 | 1 |
| | | ECONOMIC DEVELOPMENT SPEC | 1 | 2 | 2 | 2 | 2 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | 10001910 Total | | 6 | 7 | 8 | 8 | 9 |
| | 21101911 | | | | | | |
| | | ARTS & CULTURE PROGRAM MANAGER | | 1 | 1 | 1 | 1 |
| | | ARTS & CULTURE COORDINATOR | | | | 1 | 1 |
| | 21101911 Total | | | 1 | 1 | 2 | 2 |
| | Economic Development Total | | 6 | 8 | 9 | 10 | 11 |
| | Engineering | | | | | | |
| | 10003014 | | | | | | |
| | | ADMIN ENGR BUDGET & CIP | | | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT COORD | | | 1 | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | | 1 | 1 |
| | | CELL SITE PROGRAM COORDINATOR | 1 | 1 | 1 | 1 | 1 |
| | | CIP PROJECT MANAGER | 1 | 1 | | | |
| | | CITY ENGINEER | 1 | 1 | | | |
| | | ENGINEERING PROJECT MGR | 1 | 1 | | | |
| | | REAL ESTATE PROGRAM MANAGER | 1 | 1 | | | |
| | | SUPERVISOR, ENGINEERING SUPPT | 1 | 1 | 1 | | |
| | | SUPERVISOR, ADMIN SUPPORT | | | | 1 | 1 |
| | | DIRECTOR, ENGINEERING SERVICES | | | | 1 | 1 |
| | | MANAGEMENT ANALYST | | | | | 1 |
| | 10003014 Total | | 7 | 7 | 4 | 5 | 6 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|--------------------------|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| | 10003016 | | | | | | |
| | | CIP/ENGINEERING PROJECT MGR | | | | 4 | 5 |
| | | CITY ENGINEER | | | 1 | 1 | 1 |
| | | CIVIL ENGINEER, SR. | 3 | 2 | 3 | 4 | 4 |
| | | ENGINEERING PROJECT MGR | 3 | 3 | 4 | | |
| | | PRINCIPAL ENGINEER | 3 | 3 | 2 | 1 | 1 |
| | | PRINCIPAL ARCHITECT | | | | 1 | 1 |
| | | TRAFFIC ENGINEERING TECHNICIAN | | | 1 | 1 | 1 |
| | | ARCHITECT, SR. | | | | | 1 |
| | 10003016 Total | | 9 | 8 | 11 | 12 | 14 |
| | 10003017 | | | | | | |
| | | CIVIL ENGINEER, SR. | 1 | 1 | | | |
| | | ENGINEERING PROJECT MGR | | | 1 | | |
| | | CIP/ENGINEERING PROJECT MGR | | | | 1 | 1 |
| | | PRINCIPAL ENGINEER | | | 1 | 1 | 1 |
| | | REAL ESTATE PROGRAM MANAGER | | | 1 | 1 | 1 |
| | | REAL PROPERTY SPECIALIST | | | 1 | 1 | 1 |
| | 10003017 Total | | 1 | 1 | 4 | 4 | 4 |
| | 10003018 | | | | | | |
| | | ADMINISTRATOR, CIVIL ENGINEER | 1 | 1 | 1 | 1 | 1 |
| | | ENGINEERING INSPECTOR | 6 | 6 | 8 | 8 | |
| | | ENGINEERING INSPECTOR, SR. | 2 | 2 | 4 | 4 | |
| | | ENGINEERING ASSOCIATE | | | | | 9 |
| | | ENGINEERING ASSOCIATE, SR. | | | | | 5 |
| | 10003018 Total | | 9 | 9 | 13 | 13 | 15 |
| | 20503019 | | | | | | |
| | | CIVIL ENGINEER, SR. | 1 | 1 | | | |
| | | ENGINEERING INSPECTOR | 2 | 2 | | | |
| | | ENGINEERING INSPECTOR, SR. | 2 | 2 | | | |
| | | ENGINEERING PROJECT MGR | 1 | 1 | | | |
| | | TRAFFIC ENGINEERING TECHNICIAN | 1 | 1 | | | |
| | 20503019 Total | | 7 | 7 | | | |
| | 20503020 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | | 1 | | | |
| | | STREETLIGHT PROGRAM MANAGER | 1 | 1 | | | |
| | 20503020 Total | | 1 | 2 | | | |
| | Engineering Total | | 34 | 34 | 32 | 34 | 39 |
| | Field Operations | | | | | | |
| | 10002810 | | | | | | |
| | | DIRECTOR, FIELD OPERATIONS | 1 | 1 | 1 | 1 | 1 |
| | 10002810 Total | | 1 | 1 | 1 | 1 | 1 |
| | 10002812 | | | | | | |
| | | CIP/ENGINEERING PROJECT MGR | | | | 1 | 1 |
| | | SUPERVISOR, FACILITIES MAINT | | | | 1 | 1 |
| | | TRADES WORKER | 7 | 8 | 8 | 10 | 11 |
| | | TRADES WORKER, LEAD | 2 | 2 | 2 | 2 | 2 |
| | | ADMINISTRATOR, FIELD OPS CIP | | | | 1 | 1 |
| | | CONTRACT MONITOR | | | | | 1 |
| | 10002812 Total | | 10 | 12 | 12 | 15 | 17 |
| | 10002847 | | | | | | |
| | | CREWLEADER (PARKS) | | | 1 | 1 | 1 |
| | 10002847 Total | | | | 1 | 1 | 1 |
| | 10005060 | | | | | | |
| | | CONTRACT MONITOR | | | 1 | 1 | 1 |
| | | CUSTODIAN | 1 | 1 | 1 | 1 | |
| | | CUSTODIAN, LEAD | 2 | 2 | 1 | 1 | 1 |
| | | DEPUTY DIRECTOR, FIELD OPS | | | | 1 | 1 |
| | | PLANNER-SCHEDULER | 1 | 1 | 1 | 1 | 1 |
| | | SUPERINTENDENT, FACILITIES MGT | 1 | 1 | 1 | | |
| | | SUPERVISOR, FACILITIES MAINT | 1 | | | | |
| | 10005060 Total | | 6 | 5 | 5 | 5 | 4 |
| | 22002846 | | | | | | |
| | | BUILDING MAINTENANCE WORKER | 1 | 1 | 1 | 1 | 1 |
| | | TRADES WORKER | 1 | 1 | 1 | 1 | 1 |
| | 22002846 Total | | 2 | 2 | 2 | 2 | 2 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|----------------|---|-----------|-------------|-------------|-------------|-------------|
| | 61102834 | | | | | | |
| | | ACCOUNT SPECIALIST, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | BUSINESS ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | CASHIER | 3 | 4 | 4 | 4 | 4 |
| | | CREWLEADER (LANDFILL) | 1 | 1 | | | |
| | | EQUIPMENT MECHANIC SPEC, SR. | 1 | 1 | 1 | 1 | 2 |
| | | FOREMAN, SOLID WASTE MANAGEMENT | | | 1 | 1 | 1 |
| | | LANDFILL INSPECTOR | 1 | 1 | 1 | 1 | 1 |
| | | LANDFILL OPERATOR | 5 | 5 | 5 | 5 | 6 |
| | | SERVICE WORKER (LANDFILL) | 3 | 3 | 3 | 3 | 4 |
| | | SUPERINTENDENT, LANDFILL | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, LANDFILL | 1 | 1 | 1 | 1 | 1 |
| | 61102834 Total | | 18 | 19 | 19 | 19 | 22 |
| | 61102835 | | | | | | |
| | | ACCOUNT SPECIALIST | 4 | 4 | 4 | 3 | 2 |
| | | ADMIN, DEPT SUPPORT SVCS | 1 | 1 | 1 | 1 | |
| | | ADMINISTRATIVE SUPPORT COORD | 1 | 1 | 1 | 1 | 1 |
| | | CIP ENGR PROJECT MANAGER | | | | 1 | 1 |
| | | CONTRACT MONITOR | 1 | 1 | 1 | 1 | 1 |
| | | DEPUTY DIRECTOR, FIELD OPS | | | 1 | 1 | 2 |
| | | FINANCIAL ANALYST | | | 1 | 1 | 1 |
| | | MANAGEMENT ANALYST | 1 | 1 | | | |
| | | MANAGEMENT ASSISTANT | | | | 1 | 1 |
| | | PRINCIPAL ENGINEER | 1 | 1 | | | |
| | | PUBLIC WORKS PROGRAM MANAGER | 1 | 1 | 1 | | |
| | | SAFETY PROGRAM MANAGER | | 0.5 | 0.5 | 0.5 | 0.5 |
| | | SUPT, SOLID WASTE MGMT | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, ADMINISTRATIVE SUPPORT | | | | | 1 |
| | 61102835 Total | | 11 | 11.5 | 11.5 | 11.5 | 11.5 |
| | 61102836 | | | | | | |
| | | FOREMAN, SOLID WASTE MANAGEMENT | | | 1 | 1 | 1 |
| | | SOLID WASTE MGMT INSPECTOR | 5 | 5 | 5 | 5 | 5 |
| | | SUPERVISOR, RECYCLING | 1 | 1 | 1 | 1 | 1 |
| | | SWM INSPECTOR, LEAD | 1 | 1 | | | |
| | 61102836 Total | | 7 | 7 | 7 | 7 | 7 |
| | 61102837 | | | | | | |
| | | ACCOUNT SPECIALIST | 1 | 1 | | | |
| | | CREWLEADER (SOL WST MGMT) | 1 | 1 | | 1 | 1 |
| | | CUSTOMER SERVICE REPRESENTATIVE, SENIOR | | | 1 | | |
| | | EQUIPMENT MECHANIC SPEC, SR. | 1 | 1 | 1 | 1 | |
| | | PRINCIPAL ENGINEER | | | | | |
| | | SERVICE WORKER | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (LANDFILL) | 2 | 2 | 2 | 2 | 1 |
| | | SUPERVISOR, MRF OPERATIONS | 1 | 1 | 1 | 1 | |
| | | FIELD OPERATIONS PROGRAM MANAGER | | | | | 1 |
| | 61102837 Total | | 7 | 7 | 7 | 6 | 4 |
| | 61202838 | | | | | | |
| | | EQUIPMENT OPERATOR (SWM) | 1 | 1 | 1 | 1 | 2 |
| | 61202838 Total | | 1 | 1 | 1 | 1 | 2 |
| | 61202839 | | | | | | |
| | | CREWLEADER (SOL WST MGMT) | 1 | 1 | | | |
| | | EQUIPMENT OPERATOR (SWM) | 8 | 8 | 8 | 8 | 8 |
| | | FOREMAN, SOLID WASTE MANAGEMENT | | | 1 | 1 | 1 |
| | | SERVICE WORKER, SR (SWM) | 1 | 1 | 1 | 1 | 1 |
| | | SOLID WASTE SERVICES REP | 1 | 1 | 1 | 1 | 1 |
| | 61202839 Total | | 11 | 11 | 11 | 11 | 11 |
| | 61202840 | | | | | | |
| | | CREWLEADER (SOL WST MGMT) | 2 | 2 | | | |
| | | EQUIPMENT MECHANIC SPEC | 2 | 2 | 2 | 2 | 2 |
| | | EQUIPMENT OPERATOR (SWM) | 29 | 29 | 30 | 31 | 32 |
| | | FOREMAN, SOLID WASTE MANAGEMENT | | | 2 | 2 | 2 |
| | | SAFETY PROGRAM MANAGER | | 0.5 | 0.5 | 0.5 | 0.5 |
| | | SERVICE WORKER | | 1 | 1 | | |
| | | SERVICE WORKER (SWM) | 2 | 2 | 2 | 2 | 2 |
| | | SOLID WASTE ROUTING SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, SOLID WASTE MGMT | 1 | 1 | 1 | 1 | 1 |
| | 61202840 Total | | 37 | 38.5 | 39.5 | 39.5 | 40.5 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|-------------------------------|------------------------------------|------------|------------|------------|------------|------------|
| | 61202841 | | | | | | |
| | | CREWLEADER (SOL WST MGMT) | 1 | 1 | | | |
| | | EQUIPMENT OPERATOR (STREETS) | 1 | 2 | 2 | 3 | 3 |
| | | EQUIPMENT OPERATOR (SWM) | 19 | 19 | 18 | 18 | 18 |
| | | FOREMAN, SOLID WASTE MANAGEMENT | | | 1 | 1 | 1 |
| | | SERVICE WORKER | | | | 1 | 1 |
| | | SOLID WASTE MGMT INSPECTOR | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, SOLID WASTE MGMT | 1 | 1 | 1 | 1 | 1 |
| | 61202841 Total | | 23 | 24 | 23 | 25 | 25 |
| | 70402843 | | | | | | |
| | | BUYER | 1 | 1 | 1 | 1 | 1 |
| | | EQUIPMENT MECHANIC | 3 | 3 | 3 | 3 | 3 |
| | | EQUIPMENT MECHANIC SPEC | 15 | 15 | 14 | 13 | 13 |
| | | EQUIPMENT MECHANIC SPEC, SR. | | | | 1 | 1 |
| | | EQUIPMENT MECHANIC, SR. | 5 | 5 | 5 | 5 | 5 |
| | | FLEET MAINTENANCE COORDINATOR | 2 | 2 | 2 | 2 | 2 |
| | | FLEET TIRE SPECIALIST | | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WRITER | 1 | 1 | 1 | 1 | 1 |
| | | SUPERINTENDENT, EQUIPMENT MGT | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, FLEET | 2 | 2 | 2 | 2 | 2 |
| | | SUPV, FLEET ANALYSIS & ACQUISITION | | | | 1 | 1 |
| | | SUPV, FLEET ACQUISITION & BILL | 1 | 1 | 1 | | |
| | | WELDER-FABRICATOR | | | 1 | 1 | 1 |
| | | DEPUTY DIRECTOR, FIELD OPS | | | | | 1 |
| | 70402843 Total | | 32 | 33 | 33 | 33 | 33 |
| | 70402845 | | | | | | |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | |
| | | CONTRACT MONITOR | | | | | 1 |
| | 70402845 Total | | 1 | 1 | 1 | 1 | 1 |
| | Field Operations Total | | 167 | 173 | 174 | 178 | 182 |
| | Fire Services | | | | | | |
| | 10002010 | | | | | | |
| | | ACCOUNT SPECIALIST | 2 | 2 | 2 | 2 | 2 |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 2 | 1 |
| | | ASSISTANT FIRE CHIEF | 2 | 2 | 2 | 2 | 2 |
| | | CRISIS INTERVENTION SPECIALIST | 2 | 2 | 2 | 2 | 2 |
| | | DEPUTY FIRE CHIEF (52 HRS) | 2 | 2 | 2 | 2 | |
| | | FIRE CHIEF | 1 | 1 | 1 | 1 | 1 |
| | | FIRE DATA PROJECT MANAGER | 1 | 1 | 1 | 1 | 1 |
| | | FIRE DEPT STAFF COUNSELOR | 1 | 1 | 1 | 1 | 1 |
| | | FIRE ED & COMM OUTREACH COORD | 1 | 1 | 1 | 1 | 1 |
| | | FIRE EMS COORDINATOR | 1 | | | | |
| | | FIRE PERSONNEL ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 2 | 2 | 2 | 2 | 3 |
| | | FIRE FIGHTER (52 HRS) | | | | | 3 |
| | 10002010 Total | | 17 | 16 | 16 | 17 | 18 |
| | 10002011 | | | | | | |
| | | ADMIN, FIRE HUMAN SERVICES | 1 | 1 | 1 | 1 | 1 |
| | | DEPUTY FIRE CHIEF (52 HRS) | 4 | 4 | 4 | 4 | 6 |
| | | FIRE BATTALION CHIEF (52 HRS) | 7 | 7 | 7 | 7 | 8 |
| | | FIRE CAPTAIN (52 HRS) | 52 | 53 | 59 | 61 | 64 |
| | | FIRE ENGINEER (52 HRS) | 49 | 49 | 49 | 51 | 56 |
| | | FIRE FIGHTER (52 HRS) | 123 | 122 | 121 | 119 | 118 |
| | 10002011 Total | | 236 | 236 | 241 | 243 | 253 |
| | 10002013 | | | | | | |
| | | ADMIN, FIRE PHYSICAL RESOURCES | 1 | | | | |
| | | BUSINESS ANALYST | 1 | 1 | 1 | 1 | |
| | | FIRE CAPTAIN (52 HRS) | 1 | 1 | 1 | 1 | |
| | | FLEET MAINTENANCE COORDINATOR | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER, SR. | 1 | 3 | 3 | 3 | 3 |
| | | EMERGENCY MANAGEMENT SPECIALIST | | | | | 1 |
| | 10002013 Total | | 6 | 7 | 7 | 7 | 6 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|----------------------------|---------------------------------|------------|------------|------------|------------|------------|
| | 10002016 | | | | | | |
| | | EMERGENCY MANAGEMENT ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | EMERGENCY SVCS COORD | 1 | 1 | 1 | 1 | |
| | | FIRE BATTALION CHIEF (52 HRS) | 1 | 1 | 1 | 1 | |
| | | EMERGENCY MANAGER | | | | | 1 |
| | 10002016 Total | | 3 | 3 | 3 | 3 | 2 |
| | 10002017 | | | | | | |
| | | ASSISTANT FIRE MARSHAL | 1 | 1 | 1 | 1 | 1 |
| | | FIRE INSPECTOR | 3 | 3 | 3 | 2 | 3 |
| | | FIRE INSPECTOR, SR. | 4 | 4 | 4 | 4 | 4 |
| | | FIRE MARSHAL | 1 | 1 | 1 | 1 | 1 |
| | | PLANS EXAMINER | 1 | 1 | 1 | 1 | 1 |
| | | PLANS EXAMINER, SR. | | | | 1 | 1 |
| | 10002017 Total | | 10 | 10 | 10 | 10 | 11 |
| | 10002019 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | | |
| | | FIRE CAPTAIN (40 HRS) | 1 | | | | |
| | | FIRE CAPTAIN (52 HRS) | 2 | 3 | 3 | 2 | 1 |
| | | FIRE FIGHTER (52 HRS) | 2 | 2 | 1 | 1 | |
| | 10002019 Total | | 6 | 6 | 5 | 3 | 1 |
| | 10002020 | | | | | | |
| | | FIRE ENGINEER (52 HRS) | 1 | 1 | 1 | | |
| | 10002020 Total | | 1 | 1 | 1 | | |
| | 21605202 | | | | | | |
| | | FIRE FIGHTER (52 HRS) | | | | 8 | |
| | 21605202 Total | | | | | 8 | |
| | 22002023 | | | | | | |
| | | ADMINISTRATIVE SUPPORT COORD | 1 | 1 | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | 1 |
| | | DEPUTY FIRE CHIEF (52 HRS) | 1 | 1 | 1 | 1 | 1 |
| | | FIRE CAPTAIN (52 HRS) | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, FIRE ADMINISTRATION | | | | 1 | 1 |
| | | SERVICE WORKER, SR. | | | | | 1 |
| | | SUPERVISOR, ADMIN SUPPORT | 1 | 1 | 1 | | |
| | 22002023 Total | | 5 | 5 | 5 | 5 | 6 |
| | Fire Services Total | | 284 | 284 | 288 | 296 | 297 |
| | Human Resources | | | | | | |
| | 10002110 | | | | | | |
| | | ADMINISTRATOR, HUMAN RESOURCES | | | 2 | 2 | 2 |
| | | ASSISTANT DIRECTOR, HR | | | 1 | 1 | 1 |
| | | BENEFITS & WELLNES ANALYST | | | 1 | 1 | |
| | | BUSINESS ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | DIRECTOR, HR & RISK MGMT | 1 | 1 | 1 | 1 | 1 |
| | | HR ANALYST | | | 1 | 1 | 2 |
| | | HR BUSINESS PARTNER | | 1 | 5 | 5 | 5 |
| | | HR PROGRAM MANAGER | | | 1 | 1 | 2 |
| | | HR SPECIALIST | | | 1 | 1 | 1 |
| | | HR TECHNICIAN | | | 1 | 2 | 2 |
| | | HUMAN RESOURCES ASSISTANT | | | 1 | | |
| | | MANAGEMENT ASSISTANT | 1 | 1 | | | |
| | | SUPERVISOR, ADMIN SUPPORT | | | 1 | 1 | 1 |
| | | BENEFITS ANALYST | | | | | 1 |
| | 10002110 Total | | 3 | 4 | 17 | 17 | 19 |
| | 10002112 | | | | | | |
| | | HR PROGRAM MANAGER | 1 | 1 | 1 | 1 | 1 |
| | 10002112 Total | | 1 | 1 | 1 | 1 | 1 |
| | 10005014 | | | | | | |
| | | ASSISTANT DIRECTOR, HR | 1 | 1 | | | |
| | | HR BUSINESS PARTNER | 2 | 2 | | | |
| | 10005014 Total | | 3 | 3 | | | |
| | 10005015 | | | | | | |
| | | ADMINISTRATOR, HUMAN RESOURCES | 1 | 1 | | | |
| | | HR BUSINESS PARTNER | 1 | 1 | | | |
| | | HUMAN RESOURCES ASSISTANT | 1 | 1 | | | |
| | 10005015 Total | | 3 | 3 | | | |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|----------------------------------|---|---------|---------|---------|---------|---------|
| | 10005016 | | | | | | |
| | | HR PROGRAM MANAGER | 1 | 1 | | | |
| | | HR SPECIALIST | 1 | 1 | | | |
| | 10005016 Total | | 2 | 2 | | | |
| | 10005018 | | | | | | |
| | | ADMINISTRATOR, HUMAN RESOURCES | 1 | 1 | | | |
| | | BENEFITS & WELLNES ANALYST | 1 | 1 | | | |
| | | HR BUSINESS PARTNER | 1 | 1 | | | |
| | | HR TECHNICIAN | 1 | 1 | | | |
| | 10005018 Total | | 4 | 4 | | | |
| | 70102113 | | | | | | |
| | | RISK & SAFETY ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | RISK MANAGER | 1 | 1 | 1 | 1 | 1 |
| | 70102113 Total | | 2 | 2 | 2 | 2 | 2 |
| | 70202114 | | | | | | |
| | | HR ANALYST | | | | 1 | |
| | | HR PROGRAM MANAGER | 1 | 1 | 1 | 1 | 1 |
| | | HR TECHNICIAN | | | | | |
| | | RISK MANAGEMENT ANALYST | | | 1 | | |
| | | RISK MANAGEMENT SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | RISK MANAGEMENT SAFETY PROGRAM MANAGER | | | | | 1 |
| | 70202114 Total | | 2 | 2 | 3 | 3 | 3 |
| | Human Resources Total | | 20 | 21 | 23 | 23 | 25 |
| | Innovation and Technology | | | | | | |
| | 70502210 | | | | | | |
| | | ADMINISTRATOR, GIS | | | | 1 | 1 |
| | | ADMINISTRATOR, INFO TECHNOLOGY | 3 | 2 | 2 | 2 | 2 |
| | | APPLICATIONS ANALYST | 1 | 1 | 1 | 1 | |
| | | BUSINESS ANALYST | | | | | 1 |
| | | BUSINESS INTELLIGENCE DEVELOPER | | | | | 1 |
| | | CHIEF INFORMATION OFFICER | 1 | 1 | 1 | 1 | 1 |
| | | CYBERSECURITY ANALYST | | | | | 1 |
| | | DATA ANALYST | 1 | 1 | 1 | 1 | |
| | | DATA ARCHITECT | 1 | 1 | 1 | 1 | 1 |
| | | DATABASE ADMINISTRATOR | 1 | 1 | 1 | 1 | 1 |
| | | DATABASE ADMINISTRATOR, SR. | 1 | 1 | 1 | 1 | 1 |
| | | DEPUTY CHIEF INFO OFFICER | 1 | 1 | 1 | 1 | 1 |
| | | GIS ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | GIS ANALYST, SR. | 1 | 1 | 1 | 1 | 1 |
| | | INFO TECHNOLOGY ADMIN, DATA & ANALYTICS | | | | | 1 |
| | | INFO TECHNOLOGY PROJECT MGR | 1 | 2 | 2 | 3 | 3 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | | NETWORK ENGINEER | 1 | 1 | 2 | 2 | 2 |
| | | NETWORK ENGINEER, SR. | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE DESK SPECIALIST | 4 | 4 | 4 | 4 | 5 |
| | | SUPERVISOR, INFO TECH | | | | 1 | 2 |
| | | SUPERVISOR, SERVICE DESK | 1 | 1 | 1 | 1 | 1 |
| | | SYSTEM ADMINISTRATOR | 3 | 4 | 4 | 4 | 4 |
| | | SYSTEMS ADMINISTRATOR, SR | 2 | 2 | 2 | 1 | 2 |
| | | SYSTEMS ANALYST | 3 | 3 | 3 | 1 | 2 |
| | | SYSTEMS ANALYST, SR. | | | | 3 | 3 |
| | 70502210 Total | | 29 | 30 | 31 | 34 | 40 |
| | 70502211 | | | | | | |
| | | TELECOMMUNICATIONS ANALYST | 1 | 1 | 1 | 1 | |
| | | NETWORK ENGINEER, SR. | | | | | 1 |
| | 70502211 Total | | 1 | 1 | 1 | 1 | 1 |
| | Innovation and Technology Total | | 30 | 31 | 32 | 35 | 41 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|----------------|--|-----------|-----------|-----------|-----------|-----------|
| Mayor & Council Office | | | | | | | |
| | 10001010 | | | | | | |
| | | ASSISTANT TO THE MAYOR | 1 | | | 1 | 1 |
| | | COMMUNICATIONS PROJECT MANAGER | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | | MAYOR | 1 | 1 | 1 | 1 | 1 |
| | 10001010 Total | | <u>4</u> | <u>3</u> | <u>3</u> | <u>4</u> | <u>4</u> |
| | 10001011 | | | | | | |
| | | COUNCIL ASST | 4 | 6 | | 6 | 6 |
| | | COUNCIL MEMBER | | | | 5 | 5 |
| | | VICE MAYOR | | | | 1 | 1 |
| | | EXECUTIVE ASSISTANT | 1 | | | | |
| | 10001011 Total | | <u>5</u> | <u>6</u> | | <u>12</u> | <u>12</u> |
| | 10001012 | | | | | | |
| | | COUNCIL ASST | | | 1 | | |
| | | COUNCIL MEMBER | 1 | 1 | 1 | | |
| | 10001012 Total | | <u>1</u> | <u>1</u> | <u>2</u> | | |
| | 10001013 | | | | | | |
| | | COUNCIL ASST | | | 1 | | |
| | | COUNCIL MEMBER | 1 | 1 | 1 | | |
| | 10001013 Total | | <u>1</u> | <u>1</u> | <u>2</u> | | |
| | 10001014 | | | | | | |
| | | COUNCIL ASST | | | 1 | | |
| | | COUNCIL MEMBER | 1 | 1 | 1 | | |
| | 10001014 Total | | <u>1</u> | <u>1</u> | <u>2</u> | | |
| | 10001015 | | | | | | |
| | | COUNCIL ASST | | | 1 | | |
| | | COUNCIL MEMBER | 1 | 1 | 1 | | |
| | 10001015 Total | | <u>1</u> | <u>1</u> | <u>2</u> | | |
| | 10001016 | | | | | | |
| | | COUNCIL ASST | | | 1 | | |
| | | COUNCIL MEMBER | 1 | 1 | 1 | | |
| | 10001016 Total | | <u>1</u> | <u>1</u> | <u>2</u> | | |
| | 10001017 | | | | | | |
| | | COUNCIL ASST | | | 1 | | |
| | | COUNCIL MEMBER | 1 | 1 | 1 | | |
| | 10001017 Total | | <u>1</u> | <u>1</u> | <u>2</u> | | |
| Mayor & Council Office Total | | | 15 | 15 | 15 | 16 | 16 |
| Organizational Performance | | | | | | | |
| | 10003410 | | | | | | |
| | | BUSINESS INTELLIGENCE & ANALYTICS OFFICER | | | 1 | 1 | 1 |
| | | DIRECTOR ORGANIZATIONAL PERFORMANCE | | | 1 | 1 | 1 |
| | | ORGANIZATIONAL PERFORMANCE PROGRAM MANAGER | | | | | 1 |
| | 10003410 Total | | | | <u>2</u> | <u>2</u> | <u>3</u> |
| Organizational Performance Total | | | | | 2 | 2 | 3 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------------------------|----------------|--|-----------|-----------|-----------|-----------|-----------|
| Police Services | | | | | | | |
| | 10002410 | | | | | | |
| | | ACCOUNT SPECIALIST | | 1 | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT COORD | 1 | 1 | 1 | | |
| | | ASSISTANT DIRECTOR, POLICE | | | | | 1 |
| | | ASSISTANT POLICE CHIEF | 2 | 2 | 2 | 2 | 2 |
| | | MANAGEMENT ANALYST | 2 | 2 | 2 | 2 | 2 |
| | | MANAGEMENT ASSISTANT | 3 | 3 | 3 | 3 | 3 |
| | | POLICE CHIEF | 1 | 1 | 1 | 1 | 1 |
| | | POLICE COMMANDER | | | | 1 | 1 |
| | | POLICE LIEUTENANT | 2 | 1 | 1 | 1 | 1 |
| | | POLICE OFFICER | 4 | 4 | 4 | 4 | 11 |
| | | POLICE PERSONNEL SPECIALIST | | | | | 1 |
| | | POLICE PLAN & RESEARCH ANALYST | 2 | 2 | 2 | 1 | |
| | | POLICE REAL TIME CRIME CENTER SPECIALIST | | | | | 1 |
| | | POLICE RECORDS TECHNICIAN | | | | | 2 |
| | | POLICE RESEARCH/MANAGEMENT ANALYST | | | | | 2 |
| | | POLICE RESEARCH/MANAGEMENT ANALYST, SR. | | | | | 1 |
| | | POLICE SERGEANT | 5 | 6 | 6 | 6 | 6 |
| | | PUB SAFETY MEDIA/COMM PRG MGR | | | | 1 | 1 |
| | | SUPERVISOR, ADMIN SUPPORT | | | | 1 | 1 |
| | | VOLUNTEER COORDINATOR | 1 | | 1 | 1 | |
| | 10002410 Total | | 23 | 23 | 24 | 25 | 38 |
| | 10002411 | | | | | | |
| | | POLICE COMMANDER | 1 | 1 | 1 | 1 | |
| | | POLICE OFFICER | 8 | 16 | 15 | 16 | 15 |
| | | POLICE PLAN & RESEARCH ANALYST | | | | 1 | |
| | | POLICE SERGEANT | 3 | 4 | 4 | 5 | 4 |
| | 10002411 Total | | 12 | 21 | 20 | 23 | 19 |
| | 10002414 | | | | | | |
| | | POLICE COMMANDER | 1 | 1 | 1 | 1 | |
| | | POLICE COMMUNITY SVCS OFFICER | 4 | 6 | 6 | 6 | |
| | | POLICE LIEUTENANT | 3 | 3 | 3 | 3 | 3 |
| | | POLICE OFFICER | 28 | 30 | 29 | 30 | 27 |
| | | POLICE SERGEANT | 8 | 8 | 8 | 7 | 9 |
| | | POLICE VOLUNTEER COORDINATOR | | 1 | | | |
| | | SECURITY OFFICER | 5 | 5 | 5 | 5 | 6 |
| | | SUPERVISOR, SUPPORT SERVICES | 2 | 2 | 2 | 2 | 2 |
| | | TRAFFIC SERVICES SPECIALIST | | | | | 6 |
| | 10002414 Total | | 51 | 56 | 54 | 54 | 53 |
| | 10002416 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | 1 |
| | | FORENSICS SCIENTIST | 6 | 6 | 6 | 6 | 6 |
| | | MANAGER, VICTIM ASSISTANCE | | | 1 | 1 | 1 |
| | | POLICE CASE SUPPORT SPECIALIST | 3 | 3 | 3 | 3 | 3 |
| | | POLICE COMMANDER | 1 | 1 | 1 | 1 | 2 |
| | | POLICE LIEUTENANT | 3 | 3 | 3 | 2 | 3 |
| | | POLICE OFFICER | 57 | 58 | 59 | 60 | 56 |
| | | POLICE RECORDS TECHNICIAN | 1 | | | | |
| | | POLICE SERGEANT | 9 | 9 | 9 | 8 | 8 |
| | | SUPERVISOR, FORENSICS | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, VICTIM ASSISTANCE | 1 | 1 | | | |
| | | VICTIM ASSISTANCE CASEWORKER | 3 | 3 | 3 | 3 | 3 |
| | 10002416 Total | | 86 | 86 | 87 | 86 | 84 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|----------------|---|-------------|-------------|-------------|-------------|-------------|
| | 10002417 | | | | | | |
| | | ADMIN, POLICE TECHNICAL SVCS | 1 | 1 | 1 | 1 | |
| | | BUSINESS ANALYST | 1 | 2 | 2 | 1 | 1 |
| | | BUSINESS SYSTEMS ANALYST | | | | 1 | 1 |
| | | MANAGER, DETENTION & FLEET SVC | | | | 1 | 1 |
| | | MANAGER, POLICE SUPPORT SVCS | 1 | 1 | 1 | 1 | 1 |
| | | POLICE COMM SYSTEM TECH | 1 | 1 | 1 | 1 | 1 |
| | | POLICE COMMUNICATION SYS SPEC | 1 | 1 | 1 | | |
| | | POLICE COMMUNITY SVCS OFFICER | 2 | | | | |
| | | POLICE PROPERTY/EVID SPEC | 4 | 4 | 4 | 4 | 4 |
| | | POLICE RECORDS TECHNICIAN | 13.5 | 14.5 | 14.5 | 14.5 | 13.5 |
| | | SUPERVISOR, BUSINESS SYSTEMS | | | | 1 | 1 |
| | | SUPERVISOR, PROPERTY EVIDENCE | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, SUPPORT SERVICES | 2 | 2 | 2 | 2 | 2 |
| | | SYSTEMS ANALYST | 2 | 2 | 2 | 1 | 1 |
| | | SYSTEMS ANALYST, SR. | | | | 1 | 1 |
| | | USER SUPPORT SPECIALIST | | | | | 1 |
| | 10002417 Total | | 29.5 | 29.5 | 29.5 | 30.5 | 29.5 |
| | 10002418 | | | | | | |
| | | MANAGER, DETENTION & FLEET SVC | 1 | 1 | 1 | | |
| | | POLICE DETENTION OFFICER | 14 | 14 | 14 | 14 | 14 |
| | | SUPERVISOR, SUPPORT SERVICES | 4 | 4 | 4 | 4 | 4 |
| | 10002418 Total | | 19 | 19 | 19 | 18 | 18 |
| | 10002419 | | | | | | |
| | | MANAGER, POLICE COMMUNICATIONS | 1 | 1 | 1 | 1 | 2 |
| | | POLICE COMM SPECIALIST | 30.5 | 32.5 | 32.5 | 35.5 | 34.5 |
| | | SUPV, POLICE COMMUNICATIONS | 5 | 5 | 5 | 5 | 5 |
| | 10002419 Total | | 36.5 | 38.5 | 38.5 | 41.5 | 41.5 |
| | 10002420 | | | | | | |
| | | ACCOUNT SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | POLICE SERGEANT | | | | 1 | |
| | 10002420 Total | | 1 | 1 | 1 | 2 | 1 |
| | 10002421 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | 1 |
| | | POLICE CASE SUPPORT SPECIALIST | | | 1 | 1 | 1 |
| | | POLICE COMMANDER | 1 | 1 | 1 | 1 | 1 |
| | | POLICE CRIME PREVENTION SPEC | 2 | 2 | 2 | 2 | 2 |
| | | POLICE LIEUTENANT | 5 | 5 | 5 | 4 | 5 |
| | | POLICE OFFICER | 115 | 114 | 122 | 123 | 117 |
| | | POLICE SERGEANT | 15 | 16 | 15 | 14 | 14 |
| | 10002421 Total | | 139 | 139 | 147 | 146 | 141 |
| | 10002422 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | 1 |
| | | POLICE CASE SUPPORT SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | POLICE COMMANDER | 1 | 1 | 1 | 1 | 1 |
| | | POLICE CRIME PREVENTION SPEC | 2 | 2 | 2 | 2 | 2 |
| | | POLICE LIEUTENANT | 4 | 5 | 5 | 7 | 5 |
| | | POLICE OFFICER | 118 | 111 | 113 | 110 | 122 |
| | | POLICE SERGEANT | 16 | 14 | 14 | 15 | 15 |
| | 10002422 Total | | 143 | 135 | 137 | 136 | 147 |
| | 10005020 | | | | | | |
| | | MANAGER, POLICE PERSONNEL | 1 | 1 | 1 | | |
| | | MANAGER, POLICE ADMINISTRATIVE SERVICES | | | | 1 | 1 |
| | | POLICE OFFICER | 2 | 2 | 2 | 3 | 2 |
| | | POLICE PERSONNEL SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | POLICE SERGEANT | 1 | | 1 | 1 | 1 |
| | | VOLUNTEER COORDINATOR | | | | | 1 |
| | 10005020 Total | | 5 | 4 | 5 | 6 | 6 |
| | 10005022 | | | | | | |
| | | ACCOUNT SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | PUBLIC SAFETY EVENTS SCHEDULER | 1 | | | | |
| | 10005022 Total | | 2 | 1 | 1 | 1 | 1 |
| | 10005024 | | | | | | |
| | | PUBLIC SAFETY EVENTS SCHEDULER | 1 | 1 | 1 | 1 | 1 |
| | 10005024 Total | | 1 | 1 | 1 | 1 | 1 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|--|--------------------------------|-------------|-------------|-------------|-------------|-------------|
| | 21605212 | | | | | | |
| | | VICTIM ASSISTANCE CASEWORKER | 1 | 1 | 1 | 2 | 2 |
| | 21605212 Total | | 1 | 1 | 1 | 2 | 2 |
| | 21605215 | | | | | | |
| | | POLICE OFFICER | 10 | 10 | | | |
| | 21605215 Total | | 10 | 10 | | | |
| | 21605218 | | | | | | |
| | | POLICE OFFICER | 4 | 1 | 1 | 1 | 1 |
| | 21605218 Total | | 4 | 1 | 1 | 1 | 1 |
| | 21605228 | | | | | | |
| | | VICTIM ASSISTANCE CASEWORKER | 1 | 1 | 1 | | |
| | 21605228 Total | | 1 | 1 | 1 | | |
| | 21702424 | | | | | | |
| | | ACCOUNT SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | 21702424 Total | | 1 | 1 | 1 | 1 | 1 |
| | 22002413 | | | | | | |
| | | POLICE LIEUTENANT | 1 | 1 | 1 | 1 | 1 |
| | | SECURITY OFFICER | 1 | 1 | 1 | 1 | |
| | 22002413 Total | | 2 | 2 | 2 | 2 | 1 |
| | Police Services Total | | 567 | 570 | 570 | 576 | 585 |
| | Public Affairs | | | | | | |
| | 10002510 | | | | | | |
| | | ADMIN, PUB INFO & COMM | 1 | 1 | | | |
| | | ASSISTANT DIRECTOR, INTERGOV | 1 | 1 | 1 | 1 | 1 |
| | | ASST DIR PUB INFO & COMM | | | 1 | 1 | 1 |
| | | CREATIVE DESIGNER | 1 | 1 | 1 | 1 | 1 |
| | | CREATIVE SERVICES PROGRAM MGR. | 1 | 1 | 1 | 1 | 1 |
| | | DEPUTY CITY MANAGER | | | 1 | 1 | |
| | | DIGITAL COMMUNICATIONS PGM MGR | | 1 | 1 | 1 | 1 |
| | | DIGITAL CONTENT PRGM MANAGER | 1 | 1 | 1 | 1 | 1 |
| | | DIRECTOR, PUBLIC AFFAIRS | 1 | | | | |
| | | INTERGOVERNMENTAL COORDINATOR | 1 | 1 | 1 | | |
| | | INTERGOVERNMENTAL PROGRAM MGR | | | | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 2 | 2 | 2 | 2 | 2 |
| | | MEDIA PRODUCTION SPECIALIST | | | | 2.5 | 2.5 |
| | | MKTNG & COMMUNICATION PROG MGR | 2 | 2 | 2 | 2 | 2 |
| | | VIDEO EDITOR/PHOTOGRAPHER | | | | 1 | 1 |
| | 10002510 Total | | 11 | 11 | 12 | 15.5 | 14.5 |
| | 10002511 | | | | | | |
| | | CHIEF BROADCAST ENGINEER | 1 | 1 | 1 | | |
| | | MEDIA PRODUCTION SPECIALIST | 3.5 | 2.5 | 2.5 | | |
| | 10002511 Total | | 4.5 | 3.5 | 3.5 | | |
| | Public Affairs Total | | 15.5 | 14.5 | 15.5 | 15.5 | 14.5 |
| | Public Facilit Recr&Spec Events | | | | | | |
| | 10002610 | | | | | | |
| | | ACCOUNT SPECIALIST | 1 | 1 | 1 | 1 | 1 |
| | | ADMIN, RECREATION | 1 | 1 | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT ASST | 3 | 3 | 2 | 2 | 2 |
| | | ADMINISTRATIVE SUPPORT COORD | 2 | 2 | 2 | 2 | 2 |
| | | MANAGEMENT ASSISTANT | | | | | 1 |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | |
| | | ASST DIRECTOR, PF, REC & SP EV | 1 | 1 | 1 | 1 | 1 |
| | | BUSINESS ANALYST | | | 1 | | |
| | | CIP/ENGINEERING PROJECT MGR | | | | 1 | 2 |
| | | DEPUTY DIRECTOR, PFRSE | 1 | 1 | 1 | 1 | 1 |
| | | DIR, PUB FAC, REC & SP EVENTS | 1 | 1 | 1 | 1 | 1 |
| | | MKTNG & COMMUNICATION PROG MGR | 1 | 1 | | | |
| | | PUB FAC REC & SE PRGRM MGR | 1 | 1 | 1 | 1 | 1 |
| | | RECREATION COORDINATOR | 1 | 1 | | | |
| | | SUPERVISOR, ADMIN SUPPORT | 1 | 1 | | | |
| | | CIP PROGRAM MANAGER | | | 1 | | |
| | 10002610 Total | | 15 | 15 | 13 | 12 | 13 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|----------------|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| | 10002611 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | |
| | | BUSINESS ANALYST | | | | 1 | 1 |
| | | CREWLEADER (PARKS) | 1 | 1 | 1 | 1 | 1 |
| | | LANDSCAPE GARD/HORTICULTURIST | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | | | | | 1 |
| | | PARK MANAGER | 3 | 2 | 2 | 2 | 2 |
| | | PLAYGROUND EQUIP SVCS WORKER | 2 | 2 | 2 | 2 | 2 |
| | | SERVICE WORKER (PARKS) | 9 | 7 | 7 | 7 | 11 |
| | | SERVICE WORKER, SR. (PARKS) | 4 | 4 | 4 | 6 | 6 |
| | | SUPERINTENDENT, PARKS | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, PARKS | | 3 | 3 | 3 | 3 |
| | 10002611 Total | | 22 | 22 | 22 | 25 | 29 |
| | 10002613 | | | | | | |
| | | ADMINISTRATOR, SPECIAL EVENTS | | | 1 | 1 | 1 |
| | | RECREATION COORDINATOR | | | 2 | 1 | 1 |
| | | SPECIAL EVENTS PROGRAM MANAGER | | | 1 | 1 | 1 |
| | 10002613 Total | | | | 4 | 3 | 3 |
| | 10002615 | | | | | | |
| | | PARK RANGER | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, PARK RANGERS | 1 | 1 | 1 | 1 | 1 |
| | 10002615 Total | | 2 | 2 | 2 | 2 | 2 |
| | 10002616 | | | | | | |
| | | ADMINISTRATIVE SUPPORT ASST | | | 1 | 1 | 1 |
| | | RECREATION COORDINATOR | 1 | 1 | 2 | 3 | 3 |
| | | RECREATION COORDINATOR, SR. | 1 | 1 | 1 | 1 | 1 |
| | | RECREATION PROGRAMMER | | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (PARKS) | 1 | | | | |
| | 10002616 Total | | 3 | 3 | 5 | 6 | 6 |
| | 10002617 | | | | | | |
| | | ADMINISTRATOR, CIVIC CENTER | 1 | 1 | 1 | 1 | 1 |
| | | CIVIC CENTER EVENT COORD | 2 | 2 | 2 | 2 | 2 |
| | | OPERATIONS COORDINATOR | | 1 | 1 | 1 | 1 |
| | 10002617 Total | | 3 | 4 | 4 | 4 | 4 |
| | 10002618 | | | | | | |
| | | RECREATION COORDINATOR | 1 | 1 | 1 | 1 | 1 |
| | | RECREATION COORDINATOR, SR. | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (PARKS) | 1 | 1 | 1 | 1 | 1 |
| | 10002618 Total | | 3 | 3 | 3 | 3 | 3 |
| | 10005036 | | | | | | |
| | | RECREATION COORDINATOR | 1 | | 1 | 1 | 1 |
| | | RECREATION COORDINATOR, SR. | | 1 | 1 | 1 | 1 |
| | | RECREATION PROGRAMMER | 1 | | | | |
| | 10005036 Total | | 2 | | 1 | 1 | 2 |
| | 10005037 | | | | | | |
| | | RECREATION COORDINATOR | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (PARKS) | | | | | 1 |
| | | SERVICE WORKER, SR. (PARKS) | 2 | 2 | 2 | 2 | 2 |
| | 10005037 Total | | 3 | 3 | 3 | 3 | 4 |
| | 10005038 | | | | | | |
| | | SERVICE WORKER (PARKS) | 1 | | | | |
| | | SPECIAL EVENTS PROD SPEC | 1 | 1 | 1 | 1 | 1 |
| | 10005038 Total | | 2 | 1 | 1 | 1 | 1 |
| | 10005040 | | | | | | |
| | | RECREATION COORDINATOR, SR. | | 1 | 1 | 1 | |
| | 10005040 Total | | | 1 | 1 | 1 | |
| | 10005041 | | | | | | |
| | | RECREATION COORDINATOR | 1 | 1 | 1 | 1 | 1 |
| | 10005041 Total | | 1 | 1 | 1 | 1 | 1 |
| | 10005048 | | | | | | |
| | | ADMINISTRATOR, SPECIAL EVENTS | 1 | 1 | | | |
| | | DIR, PUBLIC FACILITIES & EVENT | | | | | |
| | | RECREATION COORDINATOR | 1 | 1 | | | |
| | | SPECIAL EVENTS COORDINATOR | 1 | 1 | | | |
| | | SPECIAL EVENTS PROGRAM MANAGER | 1 | 1 | | | |
| | 10005048 Total | | 4 | 4 | | | |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|---------------------------------------|---|-----------|-------------|-------------|-------------|-------------|
| | 10005051 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 0.5 | | | | |
| | | ADMINISTRATOR, CONVENTION AND VISITORS BUREAU | 1 | 1 | 1 | 1 | 1 |
| | | CVB REPRESENTATIVE | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| | | DIGITAL CONTENT SPECIALIST | | 1 | 1 | 1 | 1 |
| | | NATIONAL SALES MANAGER | 1 | 2 | 2 | 2 | 2 |
| | | TOURISM COORDINATOR | 1 | | | | |
| | 10005051 Total | | 4 | 4.5 | 4.5 | 4.5 | 4.5 |
| | Public Facilit Recr&Spec Events Total | | 64 | 63.5 | 64.5 | 66.5 | 72.5 |
| | Transportation | | | | | | |
| | 10002934 | | | | | | |
| | | CREWLEADER (PARKS) | 1 | 1 | | | |
| | 10002934 Total | | 1 | 1 | | | |
| | 20502919 | | | | | | |
| | | SUPERVISOR, ADMIN SUPPORT | 1 | 1 | 1 | 1 | 1 |
| | 20502919 Total | | 1 | 1 | 1 | 1 | 1 |
| | 20502920 | | | | | | |
| | | CONTRACT MONITOR | 1 | 1 | 1 | 1 | 1 |
| | | CREWLEADER (STREETS) | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (STREETS) | 4 | 4 | 4 | 4 | 4 |
| | | SERVICE WORKER, SR. (STREETS) | 5 | 5 | 5 | 5 | 5 |
| | | SUPERVISOR, RIGHT OF WAY | 1 | 1 | 1 | 1 | 1 |
| | 20502920 Total | | 12 | 12 | 12 | 12 | 12 |
| | 20502921 | | | | | | |
| | | CREWLEADER (STREETS) | 2 | 2 | 2 | 2 | 2 |
| | | PRINCIPAL ENGINEER | | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (STREETS) | 2 | 2 | 2 | 2 | 2 |
| | | SERVICE WORKER, SR. (STREETS) | 2 | 2 | 2 | 2 | 2 |
| | | SUPERINTENDENT, STREETS | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, STREETS | 1 | 1 | 1 | 1 | 1 |
| | 20502921 Total | | 8 | 9 | 9 | 9 | 9 |
| | 20502923 | | | | | | |
| | | SUPERVISOR, TRAFFIC SIGNAL | 1 | 1 | 1 | 1 | 1 |
| | | TRAFFIC OPS ELECTRONIC TECH | 1 | 1 | 1 | 1 | 1 |
| | | TRAFFIC SIGNAL TECH, SR | 3 | 3 | 3 | 3 | 3 |
| | | TRAFFIC SIGNAL TECHNICIAN | 1 | 1 | 1 | 1 | 1 |
| | | UTILITY LOCATOR | | | | | 2 |
| | 20502923 Total | | 6 | 6 | 6 | 6 | 8 |
| | 20502924 | | | | | | |
| | | CREWLEADER (STREETS) | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (STREETS) | 3 | 3 | 3 | 3 | 3 |
| | | SUPERVISOR, TRAFFIC ENGR | 1 | 1 | 1 | 1 | 1 |
| | 20502924 Total | | 5 | 5 | 5 | 5 | 5 |
| | 20502925 | | | | | | |
| | | SUPERVISOR, TRAFFIC ENGR | | 1 | 1 | 1 | 1 |
| | | TRAFFIC ENGINEERING SPEC | | | | 1 | 1 |
| | 20502925 Total | | | 1 | 1 | 2 | 2 |
| | 20502935 | | | | | | |
| | | STREETLIGHT PROGRAM MANAGER | | | | 1 | 1 |
| | | TRAFFIC ENGINEERING TECHNICIAN | | | | 1 | 1 |
| | 20502935 Total | | | | | 2 | 2 |
| | 20505063 | | | | | | |
| | | CITY TRAFFIC ENGINEER | 1 | | | | |
| | | STREETLIGHT PROGRAM MANAGER | | | 1 | | |
| | | TRAFFIC ENGINEERING TECHNICIAN | | | 1 | | |
| | 20505063 Total | | 1 | | 2 | | |
| | 20505064 | | | | | | |
| | | SUPERVISOR, TRAFFIC ENGR | 1 | | | | |
| | | TRAFFIC ENGINEERING SPEC, SR | 1 | 1 | 1 | 1 | 1 |
| | | TRAFFIC ENGINEERING TECHNICIAN | 1 | 1 | 1 | 1 | 1 |
| | 20505064 Total | | 3 | 2 | 2 | 2 | 2 |
| | 20505065 | | | | | | |
| | | SERVICE WORKER (STREETS) | 2 | 2 | 2 | 2 | 2 |
| | 20505065 Total | | 2 | 2 | 2 | 2 | 2 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|-----------------------------|--|--------------|--------------|--------------|--------------|---------------|
| | 20702926 | | | | | | |
| | | ADMIN, TRANSPORTATION PLANNING | 1 | 1 | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | 1 |
| | | CITY TRAFFIC ENGINEER | | 1 | 1 | 1 | 1 |
| | | DEPUTY DIRECTOR, TRANSPORTATIO | | | | | 1 |
| | | DIRECTOR, TRANSPORTATION | 1 | 1 | 1 | 1 | 1 |
| | | FINANCIAL ANALYST | | | | | 1 |
| | | GIS TECHNICIAN | | | | | 1 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | | PRINCIPAL ENGINEER | 1 | | | | |
| | | TRANSPORTATION ANALYST | 1 | 1 | 1 | 1 | |
| | | TRANSPORTATION PLANNER | 2 | 2 | 2 | 2 | 2 |
| | | TRANSPORTATION PLANNER, SR | | | | | 1 |
| | 20702926 Total | | 8 | 8 | 8 | 8 | 11 |
| | 20702928 | | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 1 | 1 |
| | | DISPATCHER/ROUTER | 5.5 | 5.5 | 5.5 | 5.5 | 6.5 |
| | | SUPERVISOR, TRANSIT | 2 | 2 | 2 | 2 | 2 |
| | | TRANSIT COORDINATOR | 1 | 1 | 1 | 1 | 1 |
| | | TRANSIT OPER | 16 | 16 | 16 | 16 | 16 |
| | | TRANSIT REPRESENTATIVE, LEAD | 6.75 | 6.75 | 6.75 | 6.75 | 6.75 |
| | 20702928 Total | | 32.25 | 32.25 | 32.25 | 32.25 | 33.25 |
| | 20702929 | | | | | | |
| | | ADMINISTRATOR, TRANSIT | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | | SUPT, TRANSIT OPERATIONS | 1 | 1 | 1 | 1 | 1 |
| | | TRANSPORTATION PROGRAM MANAGER | 1 | 1 | 1 | 1 | 1 |
| | 20702929 Total | | 4 | 4 | 4 | 4 | 4 |
| | 20702930 | | | | | | |
| | | ADMIN,TRANSPORTATION SYSTEMS | 1 | 1 | 1 | 1 | 1 |
| | | ITS TECHNICIAN | 2 | 2 | 2 | 2 | 2 |
| | | SUPV, INTELLIGENT TRANSP SYS | 1 | 1 | 1 | 1 | 1 |
| | | INTELLIGENT TRANSPORTATION SYSTEMS ANALYST | | | | | 1 |
| | 20702930 Total | | 4 | 4 | 4 | 4 | 5 |
| | 20702931 | | | | | | |
| | | PRINCIPAL ENGINEER | 1 | 1 | 1 | 1 | 1 |
| | | TRANSPORTATION ENGINEER | 1 | 1 | 1 | 1 | 1 |
| | 20702931 Total | | 2 | 2 | 2 | 2 | 2 |
| | 20705066 | | | | | | |
| | | TRAFFIC EDUCATION PROGRAM MGR | 1 | 1 | 1 | 1 | 1 |
| | 20705066 Total | | 1 | 1 | 1 | 1 | 1 |
| | 20705069 | | | | | | |
| | | SERVICE WORKER (AIRPORT) | | | | 1 | 1 |
| | 20705069 Total | | | | | 1 | 1 |
| | 21302933 | | | | | | |
| | | ADMINISTRATOR, AIRPORT | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 1 | 1 | 1 | 1 | 1 |
| | | SERVICE WORKER (AIRPORT) | 3 | 3 | 2 | 2 | 2 |
| | | SERVICE WORKER, SR. (AIRPORT) | | | 1 | 1 | 1 |
| | | SUPERVISOR, AIRPORT OPERATIONS | 1 | 1 | 1 | 1 | 1 |
| | 21302933 Total | | 6 | 6 | 6 | 6 | 6 |
| | Transportation Total | | 96.25 | 96.25 | 97.25 | 99.25 | 106.25 |
| | Water Services | | | | | | |
| | 60202710 | | | | | | |
| | | CIVIL ENGINEER | 1 | 1 | 1 | | |
| | | ENVIRONMENTAL PROGRAM MGR | 3 | 3 | 3 | 2 | 2 |
| | | ENVIRONMENTAL RESOURCES SPECIALIST | | | | 1 | 1 |
| | | PRINCIPAL ENGINEER | 1 | 1 | 1 | | |
| | | SAFETY PROGRAM MANAGER | 1 | 1 | 1 | | |
| | | WATER RESOURCES PRGM MANAGER | | | | 1 | 1 |
| | | WATER SVCS DATA COORDINATOR | | | | 1 | 1 |
| | 60202710 Total | | 6 | 6 | 6 | 5 | 5 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|----------------|-----------------------------------|-----------|-----------|-----------|-----------|-----------|
| | 60202711 | | | | | | |
| | | ADMIN, DEPT SUPPORT SVCS | 1 | 1 | 1 | 1 | 1 |
| | | ADMIN, FINANCIAL PROGRAMS | 1 | 1 | 1 | 1 | 1 |
| | | ADMINISTRATIVE SUPPORT ASST | 2 | 2 | 1 | 1 | |
| | | ADMINISTRATIVE SUPPORT COORD | | | | | |
| | | ADMINISTRATIVE SUPPORT SPEC | 1 | 1 | 1 | 2 | 3 |
| | | DEPUTY DIRECTOR, WATER SERVICE | 4 | 4 | 4 | 4 | 4 |
| | | DIRECTOR, WATER SERVICES | 1 | 1 | 1 | 1 | 1 |
| | | FINANCIAL ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | HR BUSINESS PARTNER | 1 | | | | |
| | | MANAGEMENT ANALYST | 1 | 1 | 1 | 1 | 1 |
| | | MANAGEMENT ASSISTANT | 2 | 2 | 2 | 2 | 2 |
| | | SUPERVISOR, MAT CONTROL WAREHOUSE | | | | 1 | |
| | | SUPERVISOR, WATER SVCS ADMIN | 1 | 1 | 1 | | |
| | 60202711 Total | | 16 | 15 | 14 | 15 | 14 |
| | 60202712 | | | | | | |
| | | CIVIL ENGINEER | | | | 1 | |
| | | CIVIL ENGINEER, SR. | | | | | 1 |
| | | PRINCIPAL ENGINEER | | | | 1 | 1 |
| | | SAFETY PROGRAM MANAGER | | | | 1 | 1 |
| | | SUPT, WATER SVCS OPS/MAINT | 5 | 5 | 5 | 5 | 5 |
| | | WATER SVCS PROCESS OPS MGR | 1 | 1 | 1 | 1 | 1 |
| | 60202712 Total | | 6 | 6 | 6 | 9 | 9 |
| | 60202713 | | | | | | |
| | | ADMINISTRATOR, INFO TECHNOLOGY | 1 | 1 | 1 | 1 | 1 |
| | | APPLICATIONS ANALYST, SR. | 1 | 1 | 1 | 1 | |
| | | GIS COORDINATOR | 1 | | | | |
| | | NETWORK ENGINEER | 1 | 1 | 1 | 1 | 1 |
| | | PC OPERATOR | 2 | 2 | 2 | | |
| | | SUPV, ENTERPRISE ASSET MGMT | 1 | 1 | 1 | | |
| | | SYSTEM ADMINISTRATOR | 1 | 2 | 2 | | |
| | | SYSTEMS ADMINISTRATOR, SR | 1 | 1 | 1 | 1 | |
| | | WATER SVCS DATA COORDINATOR | 1 | 1 | 1 | | |
| | | SYSTEMS ANALYST, SR. | | | | | 1 |
| | 60202713 Total | | 10 | 10 | 10 | 4 | 3 |
| | 60202714 | | | | | | |
| | | PUBLIC SERVICE REPRESENTATIVE | 3 | 3 | 3 | 3 | 1 |
| | | PUBLIC SVC REPRESENTATIVE LEAD | 1 | 1 | 1 | 1 | |
| | | SUPERVISOR, WATER SERVICES | 1 | 1 | 1 | 1 | 1 |
| | | UTILITY LOCATOR | 2 | 2 | 2 | 2 | 2 |
| | 60202714 Total | | 7 | 7 | 7 | 7 | 4 |
| | 60202715 | | | | | | |
| | | SECURITY OFFICER | 5 | 5 | 5 | 5 | 5 |
| | | SECURITY SYSTEMS TECH | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, SUPPORT SERVICES | 1 | 1 | 1 | 1 | 1 |
| | 60202715 Total | | 7 | 7 | 7 | 7 | 7 |
| | 60202717 | | | | | | |
| | | ADMIN, ENVT PROGRAMS | 1 | 1 | 1 | 1 | 1 |
| | | WATER CONSERVATION SPEC | 2 | 2 | 2 | 2 | 2 |
| | 60202717 Total | | 3 | 3 | 3 | 3 | 3 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|----------------|--|-------------|-------------|-------------|-------------|-----------|
| | 60202718 | | | | | | |
| | | ADMIN, WATER QUALITY LAB | 1 | 1 | 1 | 1 | 1 |
| | | CHEMIST | 4 | 4 | 4 | 4 | 4 |
| | | CHEMIST, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | LABORATORY TECHNICIAN | 2 | 2 | 2 | 2 | 2 |
| | | LABORATORY TECHNICIAN, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | SUPERVISOR, WATER QUALITY LAB | | | | | 1 |
| | | WATER QUALITY ASSURANCE COORD | 1 | 1 | 1 | 1 | 1 |
| | | WATER SVCS DATA COORDINATOR | 1 | 1 | 1 | 1 | |
| | 60202718 Total | | 11 | 11 | 11 | 11 | 11 |
| | 60202719 | | | | | | |
| | | BUYER | 1.75 | 1.75 | 1.75 | 1.75 | 1 |
| | | MATERIALS CONTROL SPEC | 1 | 1 | 1 | 1 | 2 |
| | | SUPERVISOR, MATERIALS CONTROL WAREHOUSE | | | | | 1 |
| | 60202719 Total | | 2.75 | 2.75 | 2.75 | 2.75 | 4 |
| | 60202720 | | | | | | |
| | | SUPERVISOR, WATER SERVICES | 1 | 1 | 1 | 1 | 1 |
| | | WATER SERVICES REPRESENTATIVE | 11 | 11 | 11 | 11 | 11 |
| | | WATER SVC REPRESENTATIVE, LEAD | 2 | 2 | 2 | 2 | 2 |
| | 60202720 Total | | 14 | 14 | 14 | 14 | 14 |
| | 60202723 | | | | | | |
| | | PUBLIC SERVICE REPRESENTATIVE | | | | | 2 |
| | | PUBLIC SVC REPRESENTATIVE LEAD | | | | | 1 |
| | | SUPERVISOR, WATER FACILITIES | 1 | 1 | 1 | 1 | 1 |
| | | WATER CONTROL ROOM OPERATOR | 6 | 5 | 5 | 5 | 5 |
| | | WATER CONTROL ROOM OPERATOR, LEAD | | 1 | 1 | 1 | 1 |
| | 60202723 Total | | 7 | 7 | 7 | 7 | 10 |
| | 60202724 | | | | | | |
| | | SUPERVISOR, WATER FACILITIES | 1 | 1 | 1 | 1 | 1 |
| | | WATER PLANT OPERATOR, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | WATER PLANT OPERATOR, SR | 6 | 6 | 6 | 7 | 6 |
| | | WATER SERVICES PLANT OPERATOR | | | | 1 | |
| | 60202724 Total | | 8 | 8 | 8 | 9 | 8 |
| | 60202725 | | | | | | |
| | | SUPERVISOR, WATER FACILITIES | 1 | 1 | 1 | 1 | 1 |
| | | WATER PLANT OPERATOR, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | WATER PLANT OPERATOR, SR | 7 | 7 | 8 | 6 | 7 |
| | | WATER SERVICES PLANT OPERATOR | 1 | 2 | | 1 | |
| | 60202725 Total | | 10 | 11 | 10 | 10 | 9 |
| | 60202726 | | | | | | |
| | | BUSINESS ANALYST | | | 1 | 1 | 1 |
| | | GIS ANALYST | | | 1 | | |
| | | GIS SPECIALIST | | | | 1 | 1 |
| | | GIS TECHNICIAN | | | | 1 | 1 |
| | | IND MAINT PLANNER SCHEDULER | 1 | 1 | 1 | 1 | 1 |
| | | INDUSTRIAL MAINT ELECTRICIAN | 1 | 1 | 2 | 2 | 2 |
| | | INDUSTRIAL MAINT MECHANIC | 4 | 4 | 4 | 4 | 4 |
| | | INDUSTRIAL MAINTENANCE MECH SR | 4 | 5 | 4 | 4 | 4 |
| | | INSTRUMENTATION TECHNICIAN | 3 | 3 | 3 | 3 | 3 |
| | | INSTRUMENTATION TECHNICIAN, SR | 4 | 3 | 3 | 3 | 3 |
| | | PC OPERATOR | | | | 2 | 2 |
| | | SUPERVISOR, ENTERPRISE ASSET MGMT | | | | 1 | 1 |
| | | SUPERVISOR, WATER INDUSTRIAL MAINTENANCE | | | | | 2 |
| | | SUPERVISOR, WATER SERVICES | 1 | 1 | 1 | 2 | |
| | | SYSTEM ADMINISTRATOR | | | | 2 | 1 |
| | | SYSTEM ADMINISTRATOR, SR. | | | | | 1 |
| | 60202726 Total | | 18 | 18 | 20 | 27 | 27 |
| | 60202727 | | | | | | |
| | | ADMINISTRATIVE SUPPORT ASST | | | 1 | | |
| | | BUILDING INSPECTOR SPECIALIST | 1 | 1 | 1 | 1 | |
| | | CROSS CONNECTION CONTROL SPECIALIST | | | | | 1 |
| | | SUPERVISOR, WATER SERVICES | 5 | 4 | 4 | 3 | 3 |
| | | WATER SVCS SYS TECH, LEAD | 3 | 3 | 3 | 3 | 3 |
| | | WATER SVCS SYS TECH, SR | 11 | 11 | 11 | 11 | 11 |
| | | WATER SVCS SYS TECHNICIAN | 15 | 15 | 15 | 15 | 15 |
| | 60202727 Total | | 35 | 34 | 35 | 33 | 33 |

| DEPT | FUND/ORG | POSITION TITLE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|------|----------------------|--|----------------|-------------|-------------|---------------|----------------|
| | 60202729 | | | | | | |
| | | SUPERVISOR, WATER FACILITIES | 1 | 1 | 1 | 1 | 1 |
| | | TRADES WORKER | 1 | | | | |
| | | WATER PLANT OPERATOR, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | WATER PLANT OPERATOR, SR | 5 | 5 | 5 | 6 | 6 |
| | | WATER SERVICES PLANT OPERATOR | | | 1 | | |
| | 60202729 Total | | 8 | 7 | 8 | 8 | 8 |
| | 60302731 | | | | | | |
| | | ADMIN, PRETREATMENT PRGM | 1 | 1 | 1 | | |
| | | ENVIRONMENTAL COMPLIANCE OFFICER | | | 1 | 1 | 1 |
| | | PRETREATMENT INSPECTOR | 3 | 3 | 3 | 3 | 3 |
| | | PRETREATMENT INSPECTOR, SR. | 1 | 1 | | | |
| | 60302731 Total | | 5 | 5 | 5 | 4 | 4 |
| | 60302734 | | | | | | |
| | | SUPERVISOR, WATER SERVICES | 1 | 2 | 1 | 1 | 1 |
| | | WATER SVCS CONTRACT COMPLIANCE INSPECTOR | | | 1 | 1 | 1 |
| | | WATER SVCS SYS TECH, LEAD | 1 | 1 | | 1 | 1 |
| | | WATER SVCS SYS TECH, SR | 1 | 1 | 1 | | |
| | | WATER SVCS SYS TECHNICIAN | 2 | 2 | 2 | 2 | 2 |
| | 60302734 Total | | 5 | 6 | 5 | 5 | 5 |
| | 60302737 | | | | | | |
| | | SUPERVISOR, WATER SERVICES | 1 | 1 | 1 | 1 | 1 |
| | | WATER SVCS SYS TECH, LEAD | 2 | 2 | 2 | 2 | 2 |
| | | WATER SVCS SYS TECH, SR | 4 | 4 | 3 | 4 | 4 |
| | | WATER SVCS SYS TECHNICIAN | 8 | 8 | 8 | 7 | 7 |
| | 60302737 Total | | 15 | 15 | 14 | 14 | 14 |
| | 60302738 | | | | | | |
| | | GIS TECHNICIAN | | | 1 | | |
| | | SUPERVISOR, WATER FACILITIES | 1 | 1 | 1 | 1 | 1 |
| | | WATER RECLAM FAC OPER, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | WATER RECLAM FAC OPER, SR | 7 | 7 | 7 | 7 | 7 |
| | | WATER SERVICES PLANT OPERATOR | | | | | 2 |
| | 60302738 Total | | 9 | 9 | 10 | 9 | 11 |
| | 60302739 | | | | | | |
| | | SUPERVISOR, WATER FACILITIES | 1 | 1 | 1 | 1 | 1 |
| | | WATER RECLAM FAC OPER, LEAD | 1 | 1 | 1 | 1 | 1 |
| | | WATER RECLAM FAC OPER, SR | 8 | 8 | 8 | 8 | 8 |
| | | WATER SERVICES PLANT OPERATOR | | 1 | 2 | 1 | 1 |
| | 60302739 Total | | 10 | 11 | 12 | 11 | 11 |
| | Water Services Total | | 212.75 | 212.75 | 214.75 | 214.75 | 214 |
| | Grand Total | | 1812.25 | 1828 | 1843 | 1881.5 | 1940.75 |

| Bond Description | Original Issue | Outstanding Principal 7/1/2022 | FY22-23 Principal | FY22-23 Interest | FY22-23 Fees | Total Requirements |
|---|-------------------------|--------------------------------|----------------------|-------------------|-------------------|----------------------|
| MPC Tax Funded Debt (Fund 3030) | | | | | | |
| Existing | | | | | | |
| MPC Bonds - Series 2003B - Taxable | 97,040,000 | 1,480,000 | - | 82,584 | 5,000 | 87,584 |
| MPC Bonds - Series 2008B - Taxable | 52,780,000 | 35,745,000 | 2,105,000 | 2,195,452 | 5,000 | 4,305,452 |
| MPC Bonds - Series 2012B* | 39,620,000 | 34,085,000 | 2,150,000 | 1,704,250 | 5,000 | 3,859,250 |
| MPC Bonds - Series 2012C* | 183,405,000 | 108,245,000 | - | 4,912,250 | 5,000 | 4,917,250 |
| MPC Tax Funded Debt Total | 372,845,000 | 179,555,000 | 4,255,000 | 8,894,536 | 20,000 | 13,169,536 |
| Excise Tax Funded Debt (Fund 3050) | | | | | | |
| Existing | | | | | | |
| Excise Tax Debt Bonds - Series 2015A* | 114,130,000 | 76,460,000 | 7,945,000 | 3,823,000 | 5,000 | 11,773,000 |
| Excise Tax Debt Bonds - Series 2015B | 13,700,000 | 13,700,000 | - | 544,271 | 5,000 | 549,271 |
| Excise Tax Debt Bonds - Series 2016* | 33,830,000 | 27,490,000 | 1,700,000 | 1,159,550 | 2,000 | 2,861,550 |
| Excise Tax Debt Bonds - Series 2017* | 64,910,000 | 57,800,000 | 3,925,000 | 2,890,000 | 5,000 | 6,820,000 |
| Excise Tax Funded Debt Total | 226,570,000 | 175,450,000 | 13,570,000 | 8,416,821 | 17,000 | 22,003,821 |
| COP's Funded Debt (Fund 3060) | | | | | | |
| Existing | | | | | | |
| Certificates of Participation - Series 2021 - Taxable | 253,820,000 | 252,800,000 | - | 5,662,044 | 5,000 | 5,667,044 |
| COP's Funded Debt Total | 253,820,000 | 252,800,000 | - | 5,662,044 | 5,000 | 5,667,044 |
| Property Tax Funded Debt (Fund 3010) | | | | | | |
| Existing | | | | | | |
| General Obligation Bond - Series 2016B - Taxable | 10,580,000 | 7,345,000 | 1,390,000 | 214,128 | 24,832 | 1,628,960 |
| General Obligation Bond - Series 2017 (Refund 2009B)* | 26,555,000 | 20,240,000 | 2,260,000 | 638,977 | 62,327 | 2,961,303 |
| General Obligation Bond - Series 2019 | 15,385,000 | 14,390,000 | 610,000 | 649,700 | 36,110 | 1,295,810 |
| General Obligation Bond - Series 2021 | 13,435,000 | 11,880,000 | 1,360,000 | 494,650 | 31,533 | 1,886,183 |
| General Obligation Bond - Series 2021 (Refund 2016A & 2018) | 32,225,000 | 31,175,000 | 880,000 | 688,968 | 75,635 | 1,644,602 |
| General Obligation Bond - Series 2022 | 40,290,000 | 40,290,000 | 11,640,000 | 2,014,500 | 94,564 | 13,749,064 |
| Property Tax Funded Debt Total | 138,470,000 | 125,320,000 | 18,140,000 | 4,700,922 | 325,000 | 23,165,922 |
| Water & Sewer Revenue Funded Debt (Fund 6040) | | | | | | |
| Existing | | | | | | |
| Senior Lien W&S Bonds - Series 2015* | 121,245,000 | 68,865,000 | 13,415,000 | 2,549,875 | 5,000 | 15,969,875 |
| Subordinate Lien W&S Bonds - Series 2020* | 20,250,000 | 20,250,000 | - | 1,012,500 | 5,000 | 1,017,500 |
| Subordinate Lien W&S Bonds - Series 2021A | 23,565,000 | 22,720,000 | - | 1,136,000 | 5,000 | 1,141,000 |
| Senior Lien W&S Bonds - Series 2022A | 20,665,000 | 20,665,000 | - | 1,033,250 | 5,000 | 1,038,250 |
| Senior Lien W&S Bonds - Series 2022B (Refund 2012) | 40,010,000 | 35,260,000 | 5,180,000 | 1,763,000 | | 6,943,000 |
| Water & Sewer Revenue Funded Debt Total | 225,735,000 | 167,760,000 | 18,595,000 | 7,494,625 | 20,000 | 26,109,625 |
| Transp. Sales Tax Rev Funded Debt (Fund 3040) | | | | | | |
| Existing | | | | | | |
| Transp Sales Tax Obligations Bond - Series 2015* | 55,340,000 | 47,345,000 | 4,295,000 | 2,195,400 | 5,000 | 6,495,400 |
| Transp Sales Tax Obligations Bond - Series 2017* | 19,330,000 | 7,200,000 | 15,000 | 188,640 | 5,000 | 208,640 |
| Transportation Sales Tax Funded Debt Total | 74,670,000 | 54,545,000 | 4,310,000 | 2,384,040 | 10,000 | 6,704,040 |
| Total Debt Service Payments (All Funds) | \$ 1,292,110,000 | \$ 955,430,000 | \$ 58,870,000 | 37,552,987 | \$ 397,000 | \$ 96,819,987 |

* Refunding

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

| FUND - DESCRIPTION | Insurance | Workers' Compensation | Technology Projects | Technology | Telephone |
|--|-------------------|-----------------------|---------------------|-------------------|------------------|
| General Funds | | | | | |
| 1000-General Fund | | | | | |
| Budget and Finance | | | | | |
| 10001110 Budget&Finance Administration | \$ 73,590 | \$ 1,318 | \$ - | \$ 30,172 | \$ 9,773 |
| 10001111 Accounting Services | \$ 41,536 | \$ 5,866 | \$ - | \$ 99,257 | \$ - |
| 10001112 Tax and License | \$ 16,787 | \$ 2,636 | \$ 222,600 | \$ 66,501 | \$ 4,887 |
| 10001113 Procurement | \$ 9,371 | \$ 1,977 | \$ - | \$ 35,138 | \$ 2,036 |
| 10001114 Other Fees | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10001115 Budget and Research | \$ 6,771 | \$ 1,318 | \$ - | \$ 23,624 | \$ 1,222 |
| 10001116 Grants Administration | \$ 1,779 | \$ 330 | \$ - | \$ 6,055 | \$ 407 |
| 10001119 Collections | \$ 2,988 | \$ 989 | \$ - | \$ 16,378 | \$ - |
| Budget and Finance Total | \$ 152,822 | \$ 14,433 | \$ 222,600 | \$ 277,124 | \$ 18,325 |
| City Attorney's Office | | | | | |
| 10001210 Legal Services | \$ 51,764 | \$ 10,238 | \$ - | \$ 233,191 | \$ 13,438 |
| City Attorney's Office Total | \$ 51,764 | \$ 10,238 | \$ - | \$ 233,191 | \$ 13,438 |
| Audit Department | | | | | |
| 10001310 Audit Administration | \$ 3,994 | \$ 165 | \$ - | \$ 6,055 | \$ 1,222 |
| Audit Department Total | \$ 3,994 | \$ 165 | \$ - | \$ 6,055 | \$ 1,222 |
| City Clerk | | | | | |
| 10001410 City Clerk Administration | \$ 11,518 | \$ 2,307 | \$ - | \$ 55,481 | \$ 4,887 |
| 10001411 Elections | \$ - | \$ - | \$ - | \$ - | \$ - |
| City Clerk Total | \$ 11,518 | \$ 2,307 | \$ - | \$ 55,481 | \$ 4,887 |
| City Court | | | | | |
| 10001510 Court Administration | \$ 73,057 | \$ 14,663 | \$ - | \$ 363,663 | \$ 25,248 |
| City Court Total | \$ 73,057 | \$ 14,663 | \$ - | \$ 363,663 | \$ 25,248 |
| City Manager's Office | | | | | |
| 10001610 City Manager Administration | \$ 14,230 | \$ 1,977 | \$ - | \$ 36,924 | \$ 12,624 |
| 10001612 Code Compliance | \$ 52,313 | \$ 76,910 | \$ - | \$ 126,453 | \$ 8,552 |
| City Manager's Office Total | \$ 66,543 | \$ 78,887 | \$ - | \$ 163,376 | \$ 21,175 |
| Community Services | | | | | |
| 10001710 Community Services Admin | \$ 14,677 | \$ 2,484 | \$ - | \$ 66,399 | \$ 14,660 |
| 10001711 Library | \$ 93,243 | \$ 30,164 | \$ - | \$ 505,354 | \$ 50,495 |
| 10001712 Community Engagement | \$ 2,164 | \$ 2,525 | \$ - | \$ 7,245 | \$ - |
| 10001715 CAP Local Match | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10001716 Community Revitalization | \$ - | \$ 494 | \$ - | \$ 21,635 | \$ 4,479 |
| Community Services Total | \$ 110,084 | \$ 35,668 | \$ - | \$ 600,634 | \$ 69,635 |
| Development Services | | | | | |
| 10001810 Planning | \$ 24,203 | \$ 4,943 | \$ - | \$ 94,988 | \$ 5,701 |
| 10001811 Building Safety | \$ 104,821 | \$ 137,311 | \$ - | \$ 262,624 | \$ 10,180 |
| 10001812 Code Compliance | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005006 Mapping and Records | \$ 3,749 | \$ 659 | \$ - | \$ 12,109 | \$ - |
| Development Services Total | \$ 132,774 | \$ 142,912 | \$ - | \$ 369,721 | \$ 15,882 |
| Economic Development | | | | | |
| 10001910 Economic Development | \$ 15,280 | \$ 2,636 | \$ - | \$ 52,010 | \$ 3,665 |
| 10005007 Business Development | \$ - | \$ - | \$ - | \$ - | \$ - |
| Economic Development Total | \$ 15,280 | \$ 2,636 | \$ - | \$ 52,010 | \$ 3,665 |
| Engineering | | | | | |
| 10003014 Engineering Administration | \$ 180,391 | \$ 2,205 | \$ - | \$ 52,998 | \$ 11,809 |
| 10003016 CIP Administration | \$ 20,196 | \$ 4,613 | \$ - | \$ 76,431 | \$ - |
| 10003017 Land Development | \$ 7,194 | \$ 1,318 | \$ - | \$ 21,838 | \$ - |
| 10003018 Construction Inspection | \$ 48,730 | \$ 175,857 | \$ - | \$ 84,272 | \$ - |
| 10005061 BofA Building | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005062 Promenade at Palmyra | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005304 Downtown Parking Garage | \$ - | \$ - | \$ - | \$ - | \$ - |
| Engineering Total | \$ 256,510 | \$ 183,994 | \$ - | \$ 235,539 | \$ 11,809 |

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

| FUND - DESCRIPTION | Insurance | Workers' Compensation | Technology Projects | Technology | Telephone |
|---|-------------------|-----------------------|---------------------|---------------------|------------------|
| Field Operations | | | | | |
| 10002810 Field Operations Admin | \$ 53,272 | \$ 330 | \$ - | \$ 7,841 | \$ 5,701 |
| 10002812 Facilities | \$ 166,413 | \$ 95,533 | \$ - | \$ 103,424 | \$ 9,773 |
| 10002847 Cemetery | \$ 20,343 | \$ 7,186 | \$ - | \$ 6,650 | \$ 814 |
| 10005060 Custodial Services | \$ 31,472 | \$ 22,477 | \$ - | \$ 28,488 | \$ - |
| Field Operations Total | \$ 271,499 | \$ 125,525 | \$ - | \$ 146,403 | \$ 16,289 |
| Fire Services | | | | | |
| 10002010 Fire Administration | \$ 42,064 | \$ 71,526 | \$ 65,089 | \$ 103,728 | \$ 32,578 |
| 10002011 Fire Operations | \$ 593,293 | \$ 3,356,155 | \$ - | \$ 1,381,226 | \$ - |
| 10002012 Fire Special Operations | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10002013 Fire Resource Management | \$ 258,196 | \$ 34,057 | \$ - | \$ 107,174 | \$ 66,784 |
| 10002014 Fire Training | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10002015 Fire Medical Services & Health | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10002016 Fire Emergency Management | \$ 5,194 | \$ 659 | \$ - | \$ 49,020 | \$ - |
| 10002017 Fire Marshal's Office | \$ 17,522 | \$ 51,897 | \$ - | \$ 63,524 | \$ - |
| 10002018 Fire Community Services | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10002019 LA Services | \$ 18,545 | \$ 10,050 | \$ - | \$ 5,459 | \$ - |
| 10002020 Logistics Ops | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10002021 Glendale Health Center | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10002023 PS Training Fac - Fire | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10002024 PS Training Fac-Fire | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005008 FD - NCAA Final Four | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005009 Fire - Fiesta Bowl Event | \$ 311 | \$ - | \$ - | \$ - | \$ - |
| 10005010 Stadium - Fire Event Staffing | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005011 Arena - Fire Event Staffing | \$ 1,560 | \$ - | \$ - | \$ - | \$ - |
| 10005012 CBRanch - Fire Event Staffing | \$ 509 | \$ - | \$ - | \$ - | \$ - |
| 10005013 Fire - College FB Playoffs | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005076 Fire-Crisis Response | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005077 Fire-Health & Safety | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005078 Fire-Turnout Program | \$ - | \$ - | \$ - | \$ - | \$ - |
| Fire Services Total | \$ 937,194 | \$ 3,524,343 | \$ 65,089 | \$ 1,710,132 | \$ 99,362 |
| Human Resources | | | | | |
| 10002110 Human Resource Administration | \$ 31,756 | \$ 7,921 | \$ - | \$ 125,161 | \$ 12,217 |
| 10002112 Organizational Development | \$ 3,156 | \$ 330 | \$ - | \$ 5,459 | \$ - |
| 10005014 Employment Services | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005015 Employee Relations | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005016 Compensation | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005017 Employee Programs | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005018 Benefits | \$ 566 | \$ - | \$ - | \$ - | \$ - |
| Human Resources Total | \$ 35,479 | \$ 8,251 | \$ - | \$ 130,620 | \$ 12,217 |
| Mayor & Council Office | | | | | |
| 10001010 Mayor's Office | \$ 8,964 | \$ 1,318 | \$ - | \$ 27,791 | \$ 1,629 |
| 10001011 Council Office Administration | \$ 19,846 | \$ 3,954 | \$ - | \$ 73,252 | \$ 4,887 |
| 10001012 Cholla District | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10001013 Barrel District | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10001014 Sahuaro District | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10001015 Cactus District | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10001016 Yucca District | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10001017 Ocotillo District | \$ - | \$ - | \$ - | \$ - | \$ - |
| Mayor & Council Office Total | \$ 28,810 | \$ 5,272 | \$ - | \$ 101,043 | \$ 6,516 |
| Non-Departmental | | | | | |
| 10002310 Non-Departmental | \$ - | \$ - | \$ - | \$ - | \$ - |
| Non-Departmental Total | \$ - | \$ - | \$ - | \$ - | \$ - |
| Organizational Performance | | | | | |
| 10003410 Organizational Performance | \$ 6,202 | \$ 989 | \$ - | \$ 18,164 | \$ - |
| Organizational Performance Total | \$ 6,202 | \$ 989 | \$ - | \$ 18,164 | \$ - |

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| FUND - DESCRIPTION | Insurance | Workers' Compensation | Technology Projects | Technology | Telephone |
|--|---------------------|-----------------------|---------------------|---------------------|-------------------|
| Police Services | | | | | |
| 10002410 Police Administration | \$ 895,251 | \$ 131,903 | \$ - | \$ 203,188 | \$ 37,464 |
| 10002411 Training | \$ 47,041 | \$ 97,227 | \$ - | \$ 92,810 | \$ 3,258 |
| 10002412 PS Training Fac - Police | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10002414 Special Operations | \$ 277,392 | \$ 279,169 | \$ - | \$ 305,726 | \$ 7,330 |
| 10002416 Crime Investigations | \$ 305,720 | \$ 429,155 | \$ - | \$ 502,859 | \$ 33,392 |
| 10002417 Police Support Services | \$ 56,137 | \$ 11,385 | \$ - | \$ 167,107 | \$ - |
| 10002418 Detention | \$ 47,164 | \$ 5,931 | \$ - | \$ 98,269 | \$ 5,701 |
| 10002419 Communications | \$ 66,003 | \$ 16,078 | \$ - | \$ 226,565 | \$ 8,959 |
| 10002420 Towing Administration | \$ 1,493 | \$ 330 | \$ - | \$ 5,459 | \$ 1,222 |
| 10002421 Gateway Patrol Division | \$ 2,621,995 | \$ 796,293 | \$ - | \$ 780,693 | \$ 30,134 |
| 10002422 Foothills Patrol Division | \$ 719,674 | \$ 773,416 | \$ - | \$ 758,855 | \$ 19,954 |
| 10005020 Police Personnel Management | \$ 15,157 | \$ 23,865 | \$ - | \$ 38,811 | \$ - |
| 10005021 Fiscal Management | \$ 25,697 | \$ - | \$ 178,089 | \$ 314,339 | \$ 159,630 |
| 10005022 PD - Stadium Event Staffing | \$ 9,511 | \$ 3,670 | \$ - | \$ 5,459 | \$ - |
| 10005023 PD - Fiesta Bowl Event | \$ 425 | \$ 178 | \$ - | \$ - | \$ - |
| 10005024 PD - Arena Event Staffing | \$ 4,413 | \$ 330 | \$ - | \$ 5,459 | \$ 814 |
| 10005025 PD - College FB Playoffs | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005026 PD - CBRanch Event Staffing | \$ 158 | \$ 43 | \$ - | \$ - | \$ - |
| 10005027 PD - NCAA Final 4 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005080 SWAT Medics | \$ - | \$ - | \$ - | \$ - | \$ - |
| Police Services Total | \$ 5,093,232 | \$ 2,568,971 | \$ 178,089 | \$ 3,505,600 | \$ 307,858 |
| Public Affairs | | | | | |
| 10002510 Public Affairs Administration | \$ 32,116 | \$ 5,193 | \$ - | \$ 257,864 | \$ 29,586 |
| 10002511 Cable Communications | \$ - | \$ - | \$ - | \$ - | \$ - |
| Public Affairs Total | \$ 32,116 | \$ 5,193 | \$ - | \$ 257,864 | \$ 29,586 |
| Public Facilit Recr&Spec Events | | | | | |
| 10002610 Public Facil,Rec&Special Event | \$ 26,195 | \$ 4,502 | \$ - | \$ 79,902 | \$ 2,036 |
| 10002611 Parks Maintenance | \$ 285,591 | \$ 162,869 | \$ - | \$ 170,229 | \$ 3,665 |
| 10002613 Citywide Special Events | \$ 9,197 | \$ 5,939 | \$ - | \$ 19,950 | \$ 1,629 |
| 10002615 Park Rangers | \$ 8,622 | \$ 17,342 | \$ - | \$ 12,705 | \$ - |
| 10002616 Foothills Recreation Center | \$ 14,066 | \$ 29,349 | \$ - | \$ 54,189 | \$ 10,995 |
| 10002617 Civic Center | \$ 10,842 | \$ 12,739 | \$ - | \$ 27,791 | \$ 5,701 |
| 10002618 Adult Center | \$ 5,136 | \$ 13,249 | \$ - | \$ 36,620 | \$ 10,995 |
| 10002619 Glendale Community Center | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005035 City-Wide Aquatics | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005036 Youth and Teen | \$ 4,328 | \$ 5,669 | \$ - | \$ 10,919 | \$ - |
| 10005037 Aquatics-Rose Ln & Splash Pads | \$ 6,841 | \$ 25,201 | \$ - | \$ 24,219 | \$ - |
| 10005038 Audio/Visual/Support Services | \$ 4,207 | \$ 1,243 | \$ - | \$ 26,892 | \$ - |
| 10005039 Sports | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005040 SRPHA Sahuaro Ranch Hist | \$ 907 | \$ 1,458 | \$ - | \$ 32,000 | \$ - |
| 10005041 Sports and Health | \$ 2,798 | \$ 5,362 | \$ - | \$ 5,459 | \$ - |
| 10005042 Glitter Spectacular | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005043 Downtown in December | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005044 Glitter and Glow | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005045 Chocolate Affaire | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005046 Glitters Light | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005047 Other Special Events | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005048 City-Wide Special Events | \$ (3) | \$ - | \$ - | \$ - | \$ - |
| 10005049 Summer Band | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005050 Special Events Permitting | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005051 City Sales Tax - Bed Tax | \$ 7,337 | \$ 1,483 | \$ - | \$ 28,735 | \$ 2,851 |
| 10005052 Glendale CVB - Memberships | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005053 Tourism - Souvenir Program | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005054 Bed Tax / Tourism | \$ 2,043 | \$ - | \$ - | \$ - | \$ - |
| 10005301 Glen Lakes Golf Course | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005302 PFR&SE Tohono O'odham Fundin | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005303 PFR&SE Marketing | \$ - | \$ - | \$ - | \$ - | \$ - |
| Public Facilit Recr&Spec Events Total | \$ 388,108 | \$ 286,405 | \$ - | \$ 529,609 | \$ 37,871 |

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| FUND - DESCRIPTION | Insurance | Workers' Compensation | Technology Projects | Technology | Telephone |
|---|---------------------|-----------------------|---------------------|---------------------|-------------------|
| Transportation | | | | | |
| 10002934 Cemetery | \$ - | \$ - | \$ - | \$ - | \$ - |
| 10005055 Stadium - Transportation Ops | \$ 4,414 | \$ - | \$ - | \$ - | \$ - |
| 10005056 Transp - Fiesta Bowl Event | \$ 170 | \$ - | \$ - | \$ - | \$ - |
| 10005057 Arena - Transportation Ops. | \$ 221 | \$ - | \$ - | \$ - | \$ - |
| 10005058 Graffiti Removal | \$ 75 | \$ - | \$ - | \$ - | \$ - |
| 10005059 CBRanch - ROW Maintenance | \$ - | \$ - | \$ - | \$ - | \$ - |
| Transportation Total | \$ 4,881 | \$ - | \$ - | \$ - | \$ - |
| 1000-General Fund Total | \$ 7,671,866 | \$ 7,010,851 | \$ 465,778 | \$ 8,756,229 | \$ 694,983 |
| General Funds Total | \$ 7,671,866 | \$ 7,010,851 | \$ 465,778 | \$ 8,756,229 | \$ 694,983 |
| Special Revenue Funds | | | | | |
| 2040-CDBG | | | | | |
| Community Services | | | | | |
| 20404017 CDBG | \$ 15,316 | \$ 2,636 | \$ - | \$ 43,675 | \$ - |
| 20405100 CDBG Administration | \$ - | \$ - | \$ - | \$ - | \$ - |
| Community Services Total | \$ 15,316 | \$ 2,636 | \$ - | \$ 43,675 | \$ - |
| 2040-CDBG Total | \$ 15,316 | \$ 2,636 | \$ - | \$ 43,675 | \$ - |
| 2050-Highway User Revenue Fund | | | | | |
| Transportation | | | | | |
| 20502919 Transportation Administration | \$ 177,664 | \$ 330 | \$ - | \$ 6,055 | \$ 8,959 |
| 20502920 Right of Way | \$ 102,365 | \$ 127,171 | \$ - | \$ 70,871 | \$ - |
| 20502921 Street Maintenance | \$ 337,294 | \$ 98,993 | \$ - | \$ 54,493 | \$ - |
| 20502923 Traffic Signals | \$ 38,636 | \$ 86,424 | \$ - | \$ 46,056 | \$ - |
| 20502924 Signs & Markings | \$ 57,476 | \$ 50,423 | \$ - | \$ 31,464 | \$ - |
| 20502925 Barricade Management | \$ 6,127 | \$ 15,276 | \$ - | \$ 12,109 | \$ - |
| 20502935 Street Lighting | \$ 69,637 | \$ 659 | \$ - | \$ 12,705 | \$ - |
| 20505064 Traffic Design and Development | \$ 5,495 | \$ 12,498 | \$ - | \$ 12,109 | \$ - |
| 20505065 Graffiti Removal - ROW | \$ 7,725 | \$ 24,336 | \$ - | \$ 10,919 | \$ - |
| Transportation Total | \$ 802,419 | \$ 416,109 | \$ - | \$ 256,781 | \$ 8,959 |
| 2050-Highway User Revenue Fund Total | \$ 802,419 | \$ 416,109 | \$ - | \$ 256,781 | \$ 8,959 |
| 2070-Transportation Sales Tax | | | | | |
| Transportation | | | | | |
| 20702926 Transportation Program Mgmt | \$ 385,816 | \$ 3,625 | \$ 155,020 | \$ 67,793 | \$ - |
| 20702927 Fixed Route | \$ 48,308 | \$ 2,356 | \$ - | \$ - | \$ - |
| 20702928 Dial-A-Ride | \$ 177,058 | \$ 232,668 | \$ - | \$ 192,836 | \$ 10,180 |
| 20702929 Transit Program Administration | \$ 14,772 | \$ 1,318 | \$ - | \$ 24,219 | \$ - |
| 20702930 Intelligent Transport Systems | \$ 21,980 | \$ 25,325 | \$ - | \$ 33,250 | \$ 2,036 |
| 20702931 Traffic Mitigation | \$ 5,375 | \$ 729 | \$ - | \$ 12,705 | \$ - |
| 20705066 Transportation Education | \$ 2,048 | \$ 1,573 | \$ - | \$ 6,650 | \$ - |
| 20705069 CIP O&M | \$ 7,566 | \$ 8,261 | \$ - | \$ 5,459 | \$ - |
| Transportation Total | \$ 662,923 | \$ 275,854 | \$ 155,020 | \$ 342,912 | \$ 12,217 |
| 2070-Transportation Sales Tax Total | \$ 662,923 | \$ 275,854 | \$ 155,020 | \$ 342,912 | \$ 12,217 |
| 2110-Arts Commission | | | | | |
| Economic Development | | | | | |
| 21101911 Arts Program | \$ 4,135 | \$ 659 | \$ - | \$ 10,919 | \$ - |
| Economic Development Total | \$ 4,135 | \$ 659 | \$ - | \$ 10,919 | \$ - |
| 2110-Arts Commission Total | \$ 4,135 | \$ 659 | \$ - | \$ 10,919 | \$ - |
| 2120-Court Security Bonds | | | | | |
| City Court | | | | | |
| 21205001 Court Security | \$ 3,841 | \$ 6,049 | \$ - | \$ 10,919 | \$ 814 |
| 21205002 Court Time Payments | \$ 241 | \$ 206 | \$ - | \$ - | \$ - |
| 21205003 Fill the Gap | \$ 303 | \$ 456 | \$ - | \$ - | \$ - |
| City Court Total | \$ 4,385 | \$ 6,711 | \$ - | \$ 10,919 | \$ 814 |
| 2120-Court Security Bonds Total | \$ 4,385 | \$ 6,711 | \$ - | \$ 10,919 | \$ 814 |
| 2130-Airport Special Revenue | | | | | |
| Transportation | | | | | |
| 21302933 Airport Operations | \$ 26,854 | \$ 41,813 | \$ 40,000 | \$ 36,924 | \$ 2,851 |
| Transportation Total | \$ 26,854 | \$ 41,813 | \$ 40,000 | \$ 36,924 | \$ 2,851 |
| 2130-Airport Special Revenue Total | \$ 26,854 | \$ 41,813 | \$ 40,000 | \$ 36,924 | \$ 2,851 |

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

| FUND - DESCRIPTION | Insurance | Workers' Compensation | Technology Projects | Technology | Telephone |
|--|---------------------|-----------------------|---------------------|-------------------|------------------|
| 2140-CAP Grant | | | | | |
| Community Services | | | | | |
| 21404017 CAP Grant | \$ - | \$ - | \$ - | \$ - | \$ - |
| 21405261 Community Action Program DHH | \$ 19,811 | \$ 1,483 | \$ - | \$ 24,567 | \$ - |
| 21405262 Community Action Program ACA | \$ - | \$ - | \$ - | \$ - | \$ - |
| 21405263 Community Action Program ADO | \$ - | \$ - | \$ - | \$ - | \$ - |
| Community Services Total | \$ 19,811 | \$ 1,483 | \$ - | \$ 24,567 | \$ - |
| 2140-CAP Grant Total | \$ 19,811 | \$ 1,483 | \$ - | \$ 24,567 | \$ - |
| 2180-Park and Rec Designated | | | | | |
| Public Facilit Recr&Spec Events | | | | | |
| 21805028 Parks Maintenance | \$ - | \$ - | \$ - | \$ - | \$ - |
| 21805029 Desert Valley Park | \$ - | \$ - | \$ - | \$ - | \$ - |
| 21805030 Desert Mirage Park | \$ - | \$ - | \$ - | \$ - | \$ - |
| 21805031 Desert Gardens Park | \$ - | \$ - | \$ - | \$ - | \$ - |
| 21805032 Discovery Park | \$ - | \$ - | \$ - | \$ - | \$ - |
| 21805033 Elsie McCarthy Pk. Maint | \$ - | \$ 185 | \$ - | \$ - | \$ - |
| 21805034 Paseo Racquet Center | \$ - | \$ - | \$ - | \$ - | \$ - |
| Public Facilit Recr&Spec Events Total | \$ - | \$ 185 | \$ - | \$ - | \$ - |
| 2180-Park and Rec Designated Total | \$ - | \$ 185 | \$ - | \$ - | \$ - |
| 2200-Training Facility Revenue | | | | | |
| Field Operations | | | | | |
| 22002846 PS Training Ops - Fac. Mgmt | \$ 15,155 | \$ 14,545 | \$ - | \$ 12,109 | \$ - |
| Field Operations Total | \$ 15,155 | \$ 14,545 | \$ - | \$ 12,109 | \$ - |
| Fire Services | | | | | |
| 22002023 PS Training Ops - Fire | \$ 22,780 | \$ 28,361 | \$ - | \$ 153,015 | \$ 17,103 |
| Fire Services Total | \$ 22,780 | \$ 28,361 | \$ - | \$ 153,015 | \$ 17,103 |
| Police Services | | | | | |
| 22002413 PS Training Ops - Police | \$ 15,246 | \$ 5,719 | \$ - | \$ 5,459 | \$ 11,402 |
| Police Services Total | \$ 15,246 | \$ 5,719 | \$ - | \$ 5,459 | \$ 11,402 |
| 2200-Training Facility Revenue Total | \$ 53,181 | \$ 48,625 | \$ - | \$ 170,584 | \$ 28,505 |
| Special Revenue Funds Total | \$ 1,589,024 | \$ 794,075 | \$ 195,020 | \$ 897,281 | \$ 53,346 |

| | | | | | |
|--|------------------|-----------------|-------------|-------------------|------------------|
| Enterprise Funds | | | | | |
| 6020+-Water & Sewer | | | | | |
| Budget and Finance | | | | | |
| 60201117 Customer Service | \$ 45,754 | \$ 9,391 | \$ - | \$ 177,620 | \$ 24,026 |
| Budget and Finance Total | \$ 45,754 | \$ 9,391 | \$ - | \$ 177,620 | \$ 24,026 |
| Water Services | | | | | |
| 60202710 Environmental Resources | \$ 8,487 | \$ 1,648 | \$ - | \$ 29,083 | \$ - |
| 60202711 Water Services Administration | \$ 30,947 | \$ 4,613 | \$ 275,000 | \$ 78,217 | \$ 30,134 |
| 60202712 Operating Administration | \$ 16,295 | \$ 2,966 | \$ - | \$ 49,135 | \$ - |
| 60202713 SCADA Management | \$ 7,965 | \$ 3,202 | \$ - | \$ 274,261 | \$ - |
| 60202714 Public Service Representative | \$ 20,907 | \$ 46,954 | \$ - | \$ 38,216 | \$ - |
| 60202715 System Security | \$ 11,423 | \$ 29,255 | \$ - | \$ 39,406 | \$ - |
| 60202717 Water Conservation | \$ 10,719 | \$ 2,837 | \$ - | \$ 20,546 | \$ - |
| 60202718 Water Quality | \$ 20,116 | \$ 61,029 | \$ - | \$ 60,053 | \$ - |
| 60202719 Materials Control Warehouse | \$ 10,546 | \$ 1,236 | \$ - | \$ 20,473 | \$ - |
| 60202720 Customer Service - Field | \$ 63,176 | \$ 94,619 | \$ - | \$ 76,431 | \$ - |
| 60202722 Raw Water Usage | \$ 32,767 | \$ - | \$ - | \$ - | \$ - |
| 60202723 Central System Control | \$ 19,106 | \$ 46,954 | \$ - | \$ 38,216 | \$ - |
| 60202724 Pyramid Peak WTP | \$ 28,491 | \$ 60,370 | \$ - | \$ 49,730 | \$ 18,732 |
| 60202725 Cholla Treatment Plant | \$ 31,125 | \$ 60,370 | \$ - | \$ 49,135 | \$ 11,809 |
| 60202726 Central System Maintenance | \$ 82,367 | \$ 132,908 | \$ - | \$ 147,999 | \$ - |
| 60202727 Water Distribution | \$ 502,260 | \$ 221,356 | \$ - | \$ 180,160 | \$ 6,923 |
| 60202729 Oasis Surface WTP | \$ 27,132 | \$ 53,662 | \$ - | \$ 45,461 | \$ - |
| 60302731 Pretreatment Program | \$ 11,483 | \$ 20,453 | \$ - | \$ 21,838 | \$ - |
| 60302734 Storm Water | \$ 26,900 | \$ 33,539 | \$ - | \$ 27,297 | \$ 407 |
| 60302735 SROG - 91st Ave WWTP | \$ 21,212 | \$ - | \$ - | \$ - | \$ - |
| 60302737 Wastewater Collection | \$ 83,176 | \$ 93,909 | \$ - | \$ 77,027 | \$ 2,443 |

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

| FUND - DESCRIPTION | Insurance | Workers' Compensation | Technology Projects | Technology | Telephone |
|--|----------------------|-----------------------|---------------------|----------------------|-------------------|
| 60302738 Arrowhead WRF | \$ 24,447 | \$ 67,078 | \$ - | \$ 55,785 | \$ 13,845 |
| 60302739 West Area WRF | \$ 39,027 | \$ 73,785 | \$ - | \$ 61,244 | \$ 30,949 |
| 60302740 Irrigation | \$ 1,633 | \$ - | \$ - | \$ - | \$ - |
| Water Services Total | \$ 1,131,704 | \$ 1,112,740 | \$ 275,000 | \$ 1,439,711 | \$ 115,243 |
| 6020+-Water & Sewer Total | \$ 1,177,458 | \$ 1,122,131 | \$ 275,000 | \$ 1,617,332 | \$ 139,269 |
| 6110+-Landfill | | | | | |
| Budget and Finance | | | | | |
| 61101120 Landfill Customer Service | \$ 1,473 | \$ 330 | \$ - | \$ 5,459 | \$ - |
| Budget and Finance Total | \$ 1,473 | \$ 330 | \$ - | \$ 5,459 | \$ - |
| Field Operations | | | | | |
| 61102834 Landfill | \$ 105,724 | \$ 145,836 | \$ - | \$ 141,045 | \$ 5,701 |
| 61102835 Solid Waste Admin | \$ 34,215 | \$ 20,114 | \$ - | \$ 69,579 | \$ 8,959 |
| 61102836 Recycling | \$ 37,276 | \$ 102,805 | \$ - | \$ 48,337 | \$ 2,851 |
| 61102837 MRF Operations | \$ 31,726 | \$ 36,834 | \$ - | \$ 24,219 | \$ 1,629 |
| Field Operations Total | \$ 208,941 | \$ 305,589 | \$ - | \$ 283,179 | \$ 19,139 |
| 6110+-Landfill Total | \$ 210,414 | \$ 305,919 | \$ - | \$ 288,638 | \$ 19,139 |
| 6120-Solid Waste | | | | | |
| Field Operations | | | | | |
| 61202838 Solid Waste Roll-off | \$ 18,045 | \$ 29,373 | \$ - | \$ 10,919 | \$ - |
| 61202839 Commercial Frontload | \$ 110,475 | \$ 161,551 | \$ - | \$ 60,053 | \$ - |
| 61202840 Curb Service | \$ 230,185 | \$ 557,477 | \$ - | \$ 223,734 | \$ - |
| 61202841 Residential-Loose Trash Collec | \$ 154,992 | \$ 359,606 | \$ - | \$ 139,461 | \$ - |
| Field Operations Total | \$ 513,697 | \$ 1,108,007 | \$ - | \$ 434,167 | \$ - |
| 6120-Solid Waste Total | \$ 513,697 | \$ 1,108,007 | \$ - | \$ 434,167 | \$ - |
| 6130-Housing Public Activities | | | | | |
| Community Services | | | | | |
| 61301713 Housing Public Activities | \$ 118,845 | \$ 36,377 | \$ - | \$ 122,285 | \$ 9,366 |
| Community Services Total | \$ 118,845 | \$ 36,377 | \$ - | \$ 122,285 | \$ 9,366 |
| 6130-Housing Public Activities Total | \$ 118,845 | \$ 36,377 | \$ - | \$ 122,285 | \$ 9,366 |
| Enterprise Funds Total | \$ 2,020,415 | \$ 2,572,434 | \$ 275,000 | \$ 2,462,422 | \$ 167,774 |
| Internal Service Funds | | | | | |
| 7010-Risk Management Self Insurance | | | | | |
| Human Resources | | | | | |
| 70102113 Risk Management | \$ 3,499 | \$ 659 | \$ - | \$ - | \$ - |
| Human Resources Total | \$ 3,499 | \$ 659 | \$ - | \$ - | \$ - |
| 7010-Risk Management Self Insurance Total | \$ 3,499 | \$ 659 | \$ - | \$ - | \$ - |
| 7020-Workers Comp Self Insurance | | | | | |
| Human Resources | | | | | |
| 70202114 Workers' Compensation | \$ 4,650 | \$ 989 | \$ - | \$ - | \$ - |
| Human Resources Total | \$ 4,650 | \$ 989 | \$ - | \$ - | \$ - |
| 7020-Workers Comp Self Insurance Total | \$ 4,650 | \$ 989 | \$ - | \$ - | \$ - |
| 7040-Fleet Services | | | | | |
| Field Operations | | | | | |
| 70402843 Fleet Management | \$ 91,787 | \$ 151,336 | \$ - | \$ 207,545 | \$ 20,361 |
| 70402844 Fuel Services | \$ 25,011 | \$ - | \$ - | \$ - | \$ - |
| 70402845 Parts Store Operations | \$ 1,475 | \$ 330 | \$ - | \$ 6,055 | \$ - |
| Field Operations Total | \$ 118,274 | \$ 151,666 | \$ - | \$ 213,600 | \$ 20,361 |
| 7040-Fleet Services Total | \$ 118,274 | \$ 151,666 | \$ - | \$ 213,600 | \$ 20,361 |
| 7050-Technology | | | | | |
| Innovation and Technology | | | | | |
| 70502210 Innovation & Tech Operations | \$ 104,798 | \$ 12,851 | \$ 2,421,946 | \$ - | \$ 20,768 |
| 70502211 Telephones | \$ 1,598 | \$ 330 | \$ - | \$ - | \$ - |
| 70502212 Innovation & Tech Maintenance | \$ - | \$ - | \$ - | \$ - | \$ - |
| Innovation and Technology Total | \$ 106,396 | \$ 13,180 | \$ 2,421,946 | \$ - | \$ 20,768 |
| 7050-Technology Total | \$ 106,396 | \$ 13,180 | \$ 2,421,946 | \$ - | \$ 20,768 |
| Internal Service Funds Total | \$ 232,818 | \$ 166,493 | \$ 2,421,946 | \$ 213,600 | \$ 41,129 |
| Grand Total | \$ 11,514,123 | \$ 10,543,853 | \$ 3,357,744 | \$ 12,329,533 | \$ 957,232 |

| | Page |
|--|-------------|
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City of Glendale
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal year 2023

| Fiscal year | S c h | | Funds | | | | | | | |
|-------------|-------|----|--|----------------------|-------------------|-----------------------|----------------|----------------------------|------------------------|-----------------|
| | | | General Fund | Special Revenue Fund | Debt Service Fund | Capital Projects Fund | Permanent Fund | Enterprise Funds Available | Internal Service Funds | Total All Funds |
| 2022 | E | 1 | 488,719,676 | 158,606,398 | 68,505,505 | 209,900,936 | 6,146,694 | 235,430,447 | 76,690,345 | 1,244,000,000 |
| 2022 | E | 2 | 466,807,658 | 114,278,511 | 68,505,505 | 34,004,614 | 0 | 175,447,871 | 67,580,154 | 926,624,311 |
| 2023 | | 3 | 99,697,889 | 184,282,221 | 13,683,015 | 81,582,970 | 6,148,266 | 78,653,000 | 36,756,263 | 500,803,624 |
| 2023 | B | 4 | 6,266,777 | | | | | | | 6,266,777 |
| 2023 | B | 5 | | | 21,837,801 | | | | | 21,837,801 |
| 2023 | C | 6 | 308,295,891 | 203,709,466 | 0 | 15,141,312 | 26,000 | 174,584,030 | 87,781,977 | 789,538,677 |
| 2023 | D | 7 | 0 | 0 | 0 | 30,126,055 | 0 | 26,000,000 | 0 | 56,126,055 |
| 2023 | D | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2023 | D | 9 | 44,350,261 | 2,870,272 | 47,506,203 | 84,858,693 | 0 | 28,690,956 | 0 | 208,276,384 |
| 2023 | D | 10 | 77,305,602 | 104,861,158 | 0 | 0 | 0 | 26,109,625 | 0 | 208,276,384 |
| 2023 | | | Line 11: Reduction for Fund Balance Reserved for Future Budget Year Expenditures | | | | | | | |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| 2023 | | 12 | 381,305,217 | 286,000,802 | 83,027,019 | 211,709,030 | 6,174,266 | 281,818,361 | 124,538,240 | 1,374,572,935 |
| 2023 | E | 13 | 266,071,207 | 170,390,385 | 69,994,612 | 216,893,631 | 6,174,266 | 245,304,470 | 95,171,429 | 1,070,000,000 |

Expenditure Limitation Comparison

| | |
|---|---|
| 1 | Budgeted expenditures/expenses |
| 2 | Add/subtract: estimated net reconciling items |
| 3 | Budgeted expenditures/expenses adjusted for reconciling items |
| 4 | Less: estimated exclusions |
| 5 | Amount subject to the expenditure limitation |
| 6 | EEC expenditure limitation |

| | 2022 | 2023 |
|---|------------------|------------------|
| 1 | \$ 1,244,000,000 | \$ 1,070,000,000 |
| 2 | | |
| 3 | 1,244,000,000 | 1,070,000,000 |
| 4 | 734,731,775 | 497,557,136 |
| 5 | \$ 509,268,225 | \$ 572,442,864 |
| 6 | \$ 627,889,039 | \$ 671,002,519 |

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**City of Glendale
Tax Levy and Tax Rate Information
Fiscal Year 2023**

| | 2022 | 2023 |
|---|---------------|---------------|
| 1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A) | \$ 6,855,844 | \$ 7,197,370 |
| 2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18) | \$ | |
| 3. Property tax levy amounts | | |
| A. Primary property taxes | \$ 6,088,457 | \$ 6,266,777 |
| Property tax judgment | | |
| B. Secondary property taxes | 21,216,248 | 21,837,801 |
| Property tax judgment | | |
| C. Total property tax levy amounts | \$ 27,304,705 | \$ 28,104,578 |
| 4. Property taxes collected* | | |
| A. Primary property taxes | | |
| (1) Current year's levy | \$ 4,943,806 | |
| (2) Prior years' levies | 54,788 | |
| (3) Total primary property taxes | \$ 4,998,594 | |
| B. Secondary property taxes | | |
| (1) Current year's levy | \$ 17,151,170 | |
| (2) Prior years' levies | 159,506 | |
| (3) Total secondary property taxes | \$ 17,310,676 | |
| C. Total property taxes collected | \$ 22,309,270 | |
| 5. Property tax rates | | |
| A. City/Town tax rate | | |
| (1) Primary property tax rate | 0.4016 | 0.3724 |
| Property tax judgment | | |
| (2) Secondary property tax rate | 1.3996 | 1.2977 |
| Property tax judgment | | |
| (3) Total city/town tax rate | 1.8012 | 1.6701 |
| B. Special assessment district tax rates | | |
| Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town. | | |

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2023**

| SOURCE OF REVENUES | ESTIMATED REVENUES 2022 | ACTUAL REVENUES* 2022 | ESTIMATED REVENUES 2023 |
|--------------------------------|-------------------------------|-----------------------------|-------------------------------|
| GENERAL FUND | | | |
| Local taxes | | | |
| City Sales Tax | \$ 129,668,038 | \$ 154,690,396 | \$ 159,522,397 |
| Licenses and permits | | | |
| Building Permits | 3,465,401 | 9,309,787 | 9,280,940 |
| Gas/Electric Franchise Fees | 3,113,662 | 3,113,662 | 3,144,799 |
| Planning/Zoning | 600,523 | 600,523 | 1,715,990 |
| Cable Franchise Fees | 1,409,870 | 1,409,870 | 1,423,969 |
| Bus./Prof. Licenses | 911,224 | 911,224 | 1,028,391 |
| Fire Department Other Fees | 867,461 | 867,461 | 876,136 |
| Right-of-Way Permits | 859,718 | 931,277 | 731,836 |
| Fire Dept CD Fees | 513,476 | 513,476 | 518,610 |
| Business Licenses | 105,733 | 105,733 | 218,516 |
| Liquor Licenses | 184,567 | 184,567 | 186,413 |
| Water Franchise Fees | - | - | 59,241 |
| Miscellaneous | 56,443 | 56,443 | 45,465 |
| Engineering Plan Check Revenue | 5,201 | 5,201 | 5,635 |
| Plan Check Fees | - | - | 1,489 |
| Sales Tax Licenses | 9,060 | 9,060 | - |
| Intergovernmental | | | |
| State Income Tax | 30,064,776 | 32,749,941 | 47,928,882 |
| State Shared Sales Tax | 31,115,070 | 29,475,503 | 35,543,989 |
| Motor Vehicle In-Lieu | 11,686,381 | 11,664,888 | 11,757,750 |
| Grants | 32,426,627 | 1,576,627 | 4,378,160 |
| Miscellaneous | 1,408,706 | 1,408,706 | 2,827,206 |
| Arena Fees | 716,934 | 716,934 | 615,484 |
| State Shared Smart & Safe-Fire | - | 221,110 | 440,564 |
| St Shared Smart & Safe-Police | - | 427,732 | 227,744 |
| SRO Revenue | 204,525 | 409,050 | 204,525 |
| Recreation Revenue | 102,272 | 102,272 | 122,726 |
| Charges for services | | | |
| Staff & Adm Chargebacks | 10,000,000 | 10,000,000 | 8,839,560 |
| Plan Check Fees | 1,891,606 | 2,986,756 | 4,004,980 |
| Engineering Plan Check Revenue | 721,512 | 1,048,579 | 1,479,763 |
| Arena Fees | 1,280,000 | 1,280,000 | 1,408,000 |
| Facility Rental Income | 1,846,470 | 1,596,101 | 1,331,729 |
| Recreation Revenue | 1,105,609 | 1,105,609 | 1,265,827 |
| Miscellaneous | 505,573 | 505,573 | 505,573 |
| City Property Rental | 442,646 | 442,646 | 461,822 |
| Fire Department Other Fees | 332,874 | 332,874 | 336,203 |
| Right-of-Way Permits | 267,870 | 267,870 | 208,754 |
| Traffic Engineering Plan Check | 104,793 | 193,638 | 106,889 |
| Court Revenue | 11,449 | 11,449 | 74,292 |
| Security Revenue | - | - | 25,876 |
| Equipment Rental | 17,700 | 17,700 | 19,470 |
| Camelback Ranch Rev-Fire | - | - | 8,266 |
| Fines and forfeits | | | |
| Court Revenue | 1,922,422 | 3,139,278 | 2,522,803 |
| Miscellaneous | 96,760 | 96,760 | 94,667 |
| Interest on investments | | | |
| Interest | 442,974 | 442,974 | 176,716 |

**City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2023**

| SOURCE OF REVENUES | ESTIMATED REVENUES 2022 | ACTUAL REVENUES* 2022 | ESTIMATED REVENUES 2023 |
|----------------------------|----------------------------|--------------------------|----------------------------|
| Contributions | | | |
| SRP In-Lieu | 285,557 | 285,557 | 288,413 |
| Miscellaneous | | | |
| Miscellaneous | 5,916,643 | 5,916,643 | 1,351,598 |
| Lease Proceeds | 556,137 | 568,176 | 568,176 |
| Cemetery Revenue | 330,445 | 715,230 | 392,481 |
| Library Fines/Fees | 15,036 | 15,036 | 17,040 |
| Fire Department Other Fees | 142,335 | 142,335 | 138 |
| Total General Fund | \$ 277,732,078 | \$ 282,572,227 | \$ 308,295,891 |

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SPECIAL REVENUE FUNDS

Public Facilities and Events Funds

| | | | |
|--------------------|-----------------|-----------------|-----------------|
| Recreation Revenue | \$ 6,000 | 6,000 | 6,000 |
| Interest | 700 | 700 | 700 |
| | \$ 6,700 | \$ 6,700 | \$ 6,700 |

Community Services Grants

| | | | |
|---------------|----------------------|----------------------|----------------------|
| Grants | \$ 15,630,159 | 15,630,159 | 21,645,121 |
| Miscellaneous | 85,211 | 85,211 | 85,211 |
| | \$ 15,715,370 | \$ 15,715,370 | \$ 21,730,332 |

Other Grants

| | | | |
|---------------|----------------------|-----------------------|----------------------|
| Grants | \$ 82,882,881 | 113,732,881 | 70,306,839 |
| Miscellaneous | 407,885 | 407,885 | 407,885 |
| | \$ 83,290,766 | \$ 114,140,766 | \$ 70,714,724 |

Public Safety Funds

| | | | |
|---------------------|----------------------|----------------------|----------------------|
| City Sales Tax | \$ 29,028,470 | 36,710,246 | 37,844,565 |
| State Forfeitures | 1,000,000 | 1,000,000 | 1,000,000 |
| Federal Forfeitures | 15,000 | 15,000 | 15,000 |
| | \$ 30,043,470 | \$ 37,725,246 | \$ 38,859,565 |

Transportation/HURF Funds

| | | | |
|-----------------------|----------------------|----------------------|----------------------|
| City Sales Tax | \$ 31,560,136 | 40,183,408 | 41,418,288 |
| Highway User Revenues | 16,789,073 | 18,233,693 | 18,940,041 |
| Grants | 5,084,444 | 4,575,796 | 8,332,245 |
| Interest | 847,210 | 655,619 | 622,838 |
| Airport Fees | 651,101 | 651,101 | 593,005 |
| Miscellaneous | 269,444 | 269,444 | 549,338 |
| Miscellaneous CD Fees | 839,295 | 479,928 | 287,957 |
| Transit Revenue | 92,152 | 91,263 | 87,166 |
| | \$ 56,132,855 | \$ 65,140,252 | \$ 70,830,878 |

Intergovernmental

| | | | |
|-----------------|-------------------|-------------------|-------------------|
| Partner Revenue | \$ 430,484 | 430,484 | 534,648 |
| | \$ 430,484 | \$ 430,484 | \$ 534,648 |

Fines and forfeits

| | | | |
|---------------|-------------------|-------------------|-------------------|
| Court Revenue | \$ 246,400 | 246,400 | 246,400 |
| | \$ 246,400 | \$ 246,400 | \$ 246,400 |

**City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2023**

| SOURCE OF REVENUES | ESTIMATED REVENUES 2022 | ACTUAL REVENUES* 2022 | ESTIMATED REVENUES 2023 |
|------------------------------------|-------------------------------|-----------------------------|-------------------------------|
| Interest on investments | | | |
| Interest | \$ 4,100 | 4,100 | 4,100 |
| | \$ 4,100 | \$ 4,100 | \$ 4,100 |
| Miscellaneous | | | |
| Miscellaneous | \$ 933,055 | 933,055 | 782,119 |
| | \$ 933,055 | \$ 933,055 | \$ 782,119 |
| Total Special Revenue Funds | \$ 186,803,200 | \$ 234,342,373 | \$ 203,709,466 |

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

DEBT SERVICE FUNDS

| | | | |
|---------------------------------|------|------|------|
| Miscellaneous | \$ - | \$ - | \$ - |
| | \$ - | \$ - | \$ - |
| Total Debt Service Funds | \$ - | \$ - | \$ - |

CAPITAL PROJECTS FUNDS

Development Impact Fee Funds

| | | | |
|-------------------------------------|---------------|---------------|---------------|
| Development Impact Fees | \$ 14,715,322 | \$ 14,715,322 | \$ 14,715,322 |
| Interest | 294,497 | 294,497 | 425,990 |
| | \$ 15,009,819 | \$ 15,009,819 | \$ 15,141,312 |
| Total Capital Projects Funds | \$ 15,009,819 | \$ 15,009,819 | \$ 15,141,312 |

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

PERMANENT FUNDS

Cemetery Perpetual Care

| | | | |
|------------------------------|-----------|-----------|-----------|
| Interest | \$ 26,000 | \$ 26,000 | \$ 26,000 |
| | \$ 26,000 | \$ 26,000 | \$ 26,000 |
| Total Permanent Funds | \$ 26,000 | \$ 26,000 | \$ 26,000 |

ENTERPRISE FUNDS

Water/Sewer Funds

| | | | |
|-------------------------------|----------------|----------------|----------------|
| Water Revenues | \$ 55,501,500 | 60,139,809 | 63,325,844 |
| Sewer Revenue | 36,479,000 | 40,690,855 | 42,883,367 |
| Miscellaneous | 3,261,000 | 3,261,000 | 9,058,822 |
| Water Development Impact Fees | 1,410,000 | 1,410,000 | 2,153,226 |
| Sewer Development Impact Fees | 900,000 | 900,000 | 1,093,899 |
| Intergovernmental Agreement | 17,743,450 | 17,743,450 | 995,000 |
| Interest | 1,159,800 | 1,159,800 | 296,572 |
| Staff & Adm Chargebacks | 82,000 | 82,000 | 82,000 |
| Lease Proceeds | 10,000 | 10,000 | 10,000 |
| City Property Rental | 50,000 | 50,000 | - |
| | \$ 116,596,750 | \$ 125,446,914 | \$ 119,898,730 |

Landfill

| | | | |
|-------------------------|---------------|---------------|---------------|
| Tipping Fees | \$ 6,890,292 | 8,612,213 | 9,444,844 |
| Internal Charges | 3,569,484 | 3,690,192 | 3,800,898 |
| Staff & Adm Chargebacks | 455,128 | 431,000 | 441,775 |
| Interest | 137,940 | 137,940 | 86,699 |
| Miscellaneous | 20,000 | 20,000 | 56,674 |
| Recycling Sales | 650,000 | - | - |
| | \$ 11,722,844 | \$ 12,891,345 | \$ 13,830,890 |

City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2023

| SOURCE OF REVENUES | ESTIMATED REVENUES 2022 | ACTUAL REVENUES* 2022 | ESTIMATED REVENUES 2023 |
|---|----------------------------|--------------------------|----------------------------|
| Solid Waste | | | |
| Residential Sanitation | \$ 15,607,953 | 16,188,176 | 18,210,230 |
| Commercial Sanitation Frontload | 3,685,885 | 3,533,040 | 3,980,024 |
| Commercial Sanitation Rolloff | 876,527 | 1,253,844 | 1,354,151 |
| Miscellaneous | 164,218 | 164,218 | 416,884 |
| Internal Charges | 213,350 | 210,772 | 214,987 |
| Miscellaneous Bin Service | 68,448 | 174,000 | 174,000 |
| Interest | 20,626 | - | 16,631 |
| | \$ 20,637,007 | \$ 21,524,050 | \$ 24,366,907 |
| Pub Housing Budget Activities | | | |
| Grants | \$ 15,519,078 | 15,519,078 | 16,487,503 |
| | \$ 15,519,078 | \$ 15,519,078 | \$ 16,487,503 |
| Total Enterprise Funds | \$ 164,475,679 | \$ 175,381,387 | \$ 174,584,030 |
| * Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year. | | | |
| INTERNAL SERVICE FUNDS | | | |
| Risk Management Self Insurance | | | |
| Internal Charges | \$ 6,491,454 | \$ 6,491,454 | \$ 11,514,123 |
| Miscellaneous | 100,000 | 100,000 | - |
| Interest | 20,000 | 20,000 | - |
| | \$ 6,611,454 | \$ 6,611,454 | \$ 11,514,123 |
| Workers Comp. Self Insurance | | | |
| Internal Charges | \$ 7,149,985 | \$ 7,149,985 | \$ 11,333,136 |
| Interest | 26,000 | 26,000 | 26,000 |
| | \$ 7,175,985 | \$ 7,175,985 | \$ 11,359,136 |
| Benefits Trust Fund | | | |
| City Contributions | \$ 23,110,593 | \$ 23,110,593 | \$ 24,571,465 |
| Employee Contributions | 7,198,896 | 7,198,896 | 7,198,896 |
| Retiree Contributions | 2,564,526 | 2,564,526 | 2,564,526 |
| | \$ 32,874,015 | \$ 32,874,015 | \$ 34,334,887 |
| Fleet Services | | | |
| Internal Charges | \$ 10,008,338 | \$ 10,008,338 | \$ 12,759,077 |
| Miscellaneous | 475,000 | 475,000 | 475,000 |
| | \$ 10,483,338 | \$ 10,483,338 | \$ 13,234,077 |
| Technology | | | |
| Internal Charges | \$ 11,642,603 | \$ 11,642,603 | \$ 13,286,765 |
| | \$ 11,642,603 | \$ 11,642,603 | \$ 13,286,765 |
| Technology Projects | | | |
| Internal Charges | \$ 2,230,361 | \$ 2,230,361 | \$ 4,052,990 |
| | \$ 2,230,361 | \$ 2,230,361 | \$ 4,052,990 |
| Total Internal Service Funds | \$ 71,017,755 | \$ 71,017,755 | \$ 87,781,977 |
| TOTAL ALL FUNDS | \$ 715,064,532 | \$ 778,349,561 | \$ 789,538,677 |

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City of Glendale
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2023

| FUND | OTHER FINANCING 2023 | | INTERFUND TRANSFERS 2023 | |
|-------------------------------------|-------------------------|--------|-----------------------------|----------------|
| | SOURCES | (USES) | IN | (OUT) |
| GENERAL FUND | | | | |
| 1000-General Fund | \$ | \$ | \$ 40,844,565 | \$ 77,305,602 |
| 1020-Vehicle Replacement | | | 3,505,696 | |
| Total General Fund | \$ | \$ | \$ 44,350,261 | \$ 77,305,602 |
| SPECIAL REVENUE FUNDS | | | | |
| 2050-Highway User Revenue Fund | \$ | \$ | \$ | \$ 6,138,584 |
| 2070-Transportation Sales Tax | | | | 28,617,531 |
| 2080-Police Special Revenue | | | | 27,210,017 |
| 2090-Fire Special Revenue | | | | 13,634,548 |
| 2130-Airport Special Revenue | | | 167,047 | |
| 2140-CAP Grant | | | 64,299 | |
| 2161-American Rescue Plan Act | | | | 29,260,478 |
| 2200-Training Facility Revenue | | | 2,638,926 | |
| Total Special Revenue Funds | \$ | \$ | \$ 2,870,272 | \$ 104,861,158 |
| DEBT SERVICE FUNDS | | | | |
| 3030-MPC Debt Service | \$ | \$ | \$ 13,149,536 | \$ |
| 3040-Transportation Debt Service | | | 6,704,040 | |
| 3050-Excise Tax Debt Service | | | 21,986,821 | |
| 3060-COP's Debt Service | | | 5,665,807 | |
| Total Debt Service Funds | \$ | \$ | \$ 47,506,203 | \$ |
| CAPITAL PROJECTS FUNDS | | | | |
| 1080-General Government Capital Prj | \$ | \$ | \$ 27,546,140 | \$ |
| 4010-Streets Construction | 347,782 | | | |
| 4020-Hurf Capital Projects | | | 6,138,584 | |
| 4030-Transportation Capital Proj | | | 21,913,491 | |
| 4040-Public Safety Construction | 13,259,566 | | | |
| 4050-Parks Construction | 3,929,605 | | | |
| 4060-Government Facilities | 3,770,436 | | | |
| 4080-Cultural Facility | 1,000,000 | | | |
| 4090-Open Space/Trail Construction | 5,000,000 | | | |
| 4100-Library Construction | 2,256,666 | | | |
| 4110-Flood Control Construction | 562,000 | | | |
| 4610-ARPA Capital Projects | | | 29,260,478 | |
| Total Capital Projects Funds | \$ 30,126,055 | \$ | \$ 84,858,693 | \$ |
| PERMANENT FUNDS | | | | |
| Total Permanent Funds | \$ | \$ | \$ | \$ |
| ENTERPRISE FUNDS | | | | |
| 6020+-Water and Sewer | \$ 26,000,000 | \$ | \$ 26,926,962 | \$ 26,109,625 |
| 6110-Landfill | | | 1,101,602 | |
| 6120-Solid Waste | | | 209,829 | |
| 6130-Housing Public Activities | | | 452,563 | |
| Total Enterprise Funds | \$ 26,000,000 | \$ | \$ 28,690,956 | \$ 26,109,625 |
| INTERNAL SERVICE FUNDS | | | | |
| Total Internal Service Funds | \$ | \$ | \$ | \$ |
| TOTAL ALL FUNDS | \$ 56,126,055 | \$ | \$ 208,276,384 | \$ 208,276,384 |

**City of Glendale
Expenditures/Expenses by Fund
Fiscal Year 2023**

| FUND/DEPARTMENT | ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2022 | EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2022 | ACTUAL EXPENDITURES/ EXPENSES* 2022 | BUDGETED EXPENDITURES/ EXPENSES 2023 |
|------------------------------------|---|---|--|---|
| GENERAL FUND | | | | |
| Audit | 411,478 | - | 401,573 | 587,893 |
| Budget and Finance | \$ 6,248,603 | \$ 617,747 | \$ 5,601,572 | \$ 7,111,482 |
| City Attorney's Office | 4,074,942 | - | 3,823,767 | 4,515,826 |
| City Clerk | 1,006,142 | - | 946,842 | 1,073,498 |
| City Court | 5,735,076 | - | 5,310,295 | 5,915,599 |
| City Manager's Office | 3,806,526 | - | 3,562,183 | 4,870,413 |
| Community Services | 7,233,972 | - | 6,605,360 | 8,298,503 |
| Development Services | 5,461,156 | - | 4,994,724 | 7,133,597 |
| Economic Development | 1,579,532 | 203,000 | 1,519,404 | 1,800,969 |
| Engineering | 2,050,335 | - | 1,628,643 | 3,005,808 |
| Field Operations | 10,416,242 | (617,747) | 9,396,619 | 14,733,939 |
| Fire Services | 47,284,869 | 391,250 | 43,069,051 | 53,164,976 |
| Human Resources | 2,757,582 | - | 2,616,404 | 3,237,831 |
| Mayor & Council Office | 1,728,769 | - | 1,609,990 | 2,143,383 |
| Non-Departmental | 270,962,634 | - | 270,962,634 | 16,962,634 |
| Organizational Performance | 478,678 | - | 465,756 | 659,074 |
| Police Services | 94,421,037 | - | 85,683,823 | 104,356,814 |
| Public Affairs | 2,668,126 | 0 | 2,342,327 | 2,745,349 |
| Public Facilit Recr&Spec Events | 15,529,756 | - | 15,287,434 | 17,794,262 |
| Transportation | 952,970 | 520,000 | 776,258 | 959,358 |
| Contingency | 3,000,000 | (203,000) | 203,000 | 5,000,000 |
| Total General Fund | \$ 487,808,425 | \$ 911,250 | \$ 466,807,658 | \$ 266,071,207 |
| SPECIAL REVENUE FUNDS | | | | |
| Budget and Finance | \$ - | \$ 6,859 | \$ 6,859 | \$ - |
| City Attorney's Office | \$ - | \$ 22,000 | \$ 22,000 | \$ - |
| City Court | 535,085 | 45,000 | 495,004 | 482,898 |
| Community Services | 26,159,294 | 6,075,902 | 31,814,405 | 21,256,522 |
| Development Services | - | 13,000 | (13,000) | - |
| Economic Development | 1,664,136 | - | 406,495 | 1,772,762 |
| Engineering | 2,087,500 | - | 11,871 | 2,625,629 |
| Field Operations | 758,793 | 318,031 | 1,049,440 | 828,139 |
| Fire Services | 6,919,893 | (484,012) | 6,068,701 | 8,168,507 |
| Mayor & Council Office | - | 16,000 | 16,000 | - |
| Non-Departmental | 71,025,100 | (20,057,840) | 29,207,840 | 63,419,290 |
| Police Services | 6,907,840 | - | 7,378,964 | 7,958,712 |
| Public Facilit Recr&Spec Events | 237,583 | 337,172 | 233,466 | 240,190 |
| Transportation | 51,632,403 | 2,624,303 | 37,321,821 | 59,137,735 |
| Water Services | - | 13,000 | 8,000 | - |
| Contingency | 2,000,000 | (250,644) | 250,644 | 4,500,000 |
| Total Special Revenue Funds | \$ 169,927,628 | \$ (11,321,230) | \$ 114,278,511 | \$ 170,390,385 |
| DEBT SERVICE FUNDS | | | | |
| Excise Tax Debt Service | \$ 20,673,221 | \$ - | \$ 20,673,221 | \$ 22,003,821 |
| General Obligation Debt Serv | 20,961,738 | - | 20,961,738 | 22,450,172 |
| HURF Debt Service | - | - | - | - |
| MPC Debt Service | 14,495,556 | - | 14,495,556 | 13,169,536 |
| COP's Debt Service | 5,665,807 | - | 5,665,807 | 5,667,044 |
| Transportation Debt Service | 6,709,183 | - | 6,709,183 | 6,704,040 |
| Total Debt Service Funds | \$ 68,505,505 | \$ - | \$ 68,505,505 | \$ 69,994,612 |

**City of Glendale
Expenditures/Expenses by Fund
Fiscal Year 2023**

| FUND/DEPARTMENT | ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2022 | EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2022 | ACTUAL EXPENDITURES/ EXPENSES* 2022 | BUDGETED EXPENDITURES/ EXPENSES 2023 |
|-------------------------------------|---|---|--|---|
| CAPITAL PROJECT FUNDS | | | | |
| Budget and Finance | \$ 68,599,655 | \$ 15,472,165 | \$ 4,441,786 | \$ 30,548,813 |
| Community Services | 225,000 | 225,000 | 225,000 | 2,481,666 |
| Engineering | 3,198,067 | - | 310,500 | 6,675,678 |
| Field Operations | 27,223,177 | 1,252,394 | 6,492,856 | 58,173,612 |
| Fire Services | 1,354,000 | (470,000) | 851,928 | 2,991,719 |
| Innovation and Technology | 586,000 | - | 300,902 | 1,585,098 |
| Mayor & Council Office | - | 175,348 | 175,348 | - |
| Police Services | 2,013,484 | (1,574,104) | 148,111 | 291,269 |
| Public Facilit Recr&Spec Events | 12,999,827 | 2,379,268 | 6,524,344 | 17,705,694 |
| Transportation | 43,457,445 | (8,915,691) | 14,015,939 | 42,691,489 |
| Contingency | 42,217,800 | (517,900) | 517,900 | 53,748,593 |
| Total Capital Projects Funds | \$ 201,874,454 | \$ 8,026,481 | \$ 34,004,614 | \$ 216,893,631 |
| PERMANENT FUNDS | | | | |
| Contingency | \$ 6,146,694 | \$ - | \$ - | \$ 6,174,266 |
| Total Permanent Funds | \$ 6,146,694 | \$ - | \$ - | \$ 6,174,266 |
| ENTERPRISE FUNDS | | | | |
| Budget and Finance | \$ 3,422,405 | \$ 110,384 | \$ 3,323,418 | \$ 3,694,742 |
| Community Services | 15,100,998 | - | 14,250,320 | 16,940,066 |
| Debt Service | 24,861,748 | - | 24,861,748 | 26,825,375 |
| Field Operations | 47,013,696 | 2,112,483 | 35,223,406 | 51,618,436 |
| Water Services | 138,948,103 | 160,631 | 96,668,979 | 143,525,850 |
| Contingency | 3,700,000 | - | 1,120,000 | 2,700,000 |
| Total Enterprise Funds | \$ 233,046,949 | \$ 2,383,498 | \$ 175,447,871 | \$ 245,304,470 |
| INTERNAL SERVICE FUNDS | | | | |
| Field Operations | \$ 10,483,338 | \$ - | \$ 10,114,600 | \$ 13,234,077 |
| Human Resources | 46,661,452 | - | 46,655,612 | 56,459,679 |
| Innovation and Technology | 17,545,555 | - | 10,809,941 | 23,477,672 |
| Contingency | 2,000,000 | - | - | 2,000,000 |
| Total Internal Service Funds | \$ 76,690,345 | \$ - | \$ 67,580,154 | \$ 95,171,429 |
| TOTAL ALL FUNDS | \$ 1,244,000,000 | \$ - | \$ 926,624,311 | \$ 1,070,000,000 |

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2023**

| DEPARTMENT/FUND | ADOPTED BUDGETED EXPENDITURES/ EXPENSES | EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED | ACTUAL EXPENDITURES/ EXPENSES* | BUDGETED EXPENDITURES/ EXPENSES |
|--------------------------------------|--|--|---|--|
| | 2022 | 2022 | 2022 | 2023 |
| Audit | | | | |
| 1000-General Fund | \$ 411,478 | \$ - | \$ 401,573 | \$ 587,893 |
| Audit Total | \$ 411,478 | \$ - | \$ 401,573 | \$ 587,893 |
| Budget and Finance | | | | |
| 1000-General Fund | \$ 6,248,603 | \$ - | \$ 5,601,572 | \$ 7,111,482 |
| 1020-Vehicle Replacement | - | \$ 617,747 | - | - |
| 1080-General Government Capital Prj | 68,599,655 | 1,387,051 | 1,712,051 | 1,288,335 |
| 2190-Airport Capital Grant | - | 6,859 | 6,859 | - |
| 4010-Streets Construction | - | 2,064,419 | 2,064,419 | - |
| 4020-Hurf Capital Projects | - | 152,486 | 152,486 | - |
| 4030-Transportation Capital Proj | - | 492,710 | 492,710 | - |
| 4040-Public Safety Construction | - | 15,752 | 15,752 | - |
| 4050-Parks Construction | - | 1,720 | 1,720 | - |
| 4080-Cultural Facility | - | 2,449 | 2,449 | - |
| 4610-ARPA Capital Projects | - | 11,355,579 | 200 | 29,260,478 |
| 6020+-Water and Sewer | 3,343,599 | 1,658 | 3,141,803 | 3,595,782 |
| 6110-Landfill | 78,806 | 108,726 | 181,615 | 98,960 |
| 3010-General Obligation Debt Serv | 20,961,738 | - | 20,961,738 | 22,450,172 |
| 3030-MPC Debt Service | 14,495,556 | - | 14,495,556 | 13,169,536 |
| 3050-Excise Tax Debt Service | 20,673,221 | - | 20,673,221 | 22,003,821 |
| 3060-COP's Debt Service | 5,665,807 | - | 5,665,807 | 5,667,044 |
| Budget and Finance Total | \$ 140,066,985 | \$ 16,207,154 | \$ 75,169,956 | \$ 104,645,610 |
| City Attorney | | | | |
| 1000-General Fund | \$ 4,074,942 | \$ - | \$ 3,823,767 | \$ 4,515,826 |
| 2160-Other Grants | - | \$ 22,000 | \$ 22,000 | - |
| City Attorney Total | \$ 4,074,942 | \$ 22,000 | \$ 3,845,767 | \$ 4,515,826 |
| City Clerk | | | | |
| 1000-General Fund | \$ 1,006,142 | \$ - | \$ 946,842 | \$ 1,073,498 |
| City Clerk Total | \$ 1,006,142 | \$ - | \$ 946,842 | \$ 1,073,498 |
| City Court | | | | |
| 1000-General Fund | \$ 5,735,076 | \$ - | \$ 5,310,295 | \$ 5,915,599 |
| 2120-Court Security Bonds | 535,085 | - | 475,004 | 482,898 |
| 2160-Other Grants | - | 45,000 | 20,000 | - |
| City Court Total | \$ 6,270,162 | \$ 45,000 | \$ 5,805,299 | \$ 6,398,498 |
| City Manager | | | | |
| 1000-General Fund | \$ 3,806,526 | \$ - | \$ 3,562,183 | \$ 4,870,413 |
| City Manager Total | \$ 3,806,526 | \$ - | \$ 3,562,183 | \$ 4,870,413 |
| Community Services | | | | |
| 1000-General Fund | \$ 7,233,972 | \$ - | \$ 6,605,360 | \$ 8,298,503 |
| 2010-Home Grant | 1,801,534 | - | 1,801,534 | 5,586,505 |
| 2020-Neighborhood Stabilization | 104,220 | - | 104,220 | 634,264 |
| 2030-Neighborhood Stabilization Pgm3 | 227,300 | - | 227,300 | 227,300 |
| 2040-CDBG | 4,513,383 | - | 4,167,998 | 6,682,788 |
| 2140-CAP Grant | 11,771,507 | 6,075,902 | 17,803,341 | 4,165,131 |
| 2150-Emergency Shelter Grant | 258,992 | - | 258,992 | 432,183 |
| 2160-Other Grants | 525,001 | - | 493,663 | 544,251 |
| 4100-Library Construction | 225,000 | 225,000 | 225,000 | 2,481,666 |
| 6130-Housing Public Activities | 15,100,998 | - | 14,250,320 | 16,940,066 |
| 2041-CDBG-CV1 | 1,165,874 | - | 1,165,874 | 534,193 |
| 2044-CDBG-CV3 | 2,044,841 | - | 2,044,841 | 467,507 |
| 2151-Emergency Shelter Grant CV1 | 749,455 | - | 749,455 | 82,400 |
| 2152-Emergency Shelter Grant CV2 | 2,997,188 | - | 2,997,188 | 1,900,000 |
| Community Services Total | \$ 48,719,265 | \$ 6,300,902 | \$ 52,895,085 | \$ 48,976,758 |
| Development Services | | | | |

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2023**

| DEPARTMENT/FUND | ADOPTED BUDGETED EXPENDITURES/ EXPENSES | EXPENDITURE/ ADJUSTMENTS APPROVED | ACTUAL EXPENDITURES/ EXPENSES* | BUDGETED EXPENDITURES/ EXPENSES |
|--|--|---|--------------------------------------|---------------------------------------|
| | 2022 | 2022 | 2022 | 2023 |
| 1000-General Fund | \$ 5,461,156 | \$ - | \$ 4,994,724 | \$ 7,133,597 |
| 2160-Other Grants | \$ - | \$ 13,000 | \$ (13,000) | \$ - |
| Development Services Total | \$ 5,461,156 | \$ 13,000 | \$ 4,981,724 | \$ 7,133,597 |
| Economic Development | | | | |
| 1000-General Fund | \$ 1,579,532 | \$ 203,000 | \$ 1,519,404 | \$ 1,800,969 |
| 2110-Arts Commission | \$ 1,664,136 | \$ - | \$ 406,495 | \$ 1,772,762 |
| Economic Development Total | \$ 3,243,667 | \$ 203,000 | \$ 1,925,899 | \$ 3,573,731 |
| Engineering | | | | |
| 1000-General Fund | \$ 2,050,335 | \$ - | \$ 1,628,643 | \$ 3,005,808 |
| 1080-General Government Capital Prj | 89,500 | - | 89,500 | 450,600 |
| 2160-Other Grants | 2,087,500 | - | 11,871 | 2,625,629 |
| 4070-Economic Development | 1,007,567 | - | - | 3,588,344 |
| 4110-Flood Control Construction | 2,101,000 | - | 221,000 | 2,636,734 |
| Engineering Total | \$ 7,335,902 | \$ - | \$ 1,951,014 | \$ 12,307,115 |
| Field Operations | | | | |
| 1000-General Fund | \$ 7,232,845 | \$ - | \$ 6,830,969 | \$ 9,010,103 |
| 1020-Vehicle Replacement | 3,183,397 | (617,747) | 2,565,650 | 5,723,836 |
| 1080-General Government Capital Prj | 16,200,277 | 1,110,725 | 4,413,449 | 30,223,446 |
| 2160-Other Grants | - | 318,031 | 318,031 | - |
| 2200-Training Facility Revenue | 758,793 | - | 731,409 | 828,139 |
| 4030-Transportation Capital Proj | 308,574 | (1,154) | 307,420 | 842,793 |
| 4040-Public Safety Construction | 4,642,241 | 2,555,994 | 935,987 | 19,515,323 |
| 4060-Government Facilities | 3,172,020 | 685,000 | 1,047,212 | 6,575,494 |
| 4080-Cultural Facility | 2,872,624 | (2,872,624) | - | 1,000,000 |
| 4100-Library Construction | - | (225,000) | (225,000) | - |
| 6020+-Water and Sewer | 21,804 | (15,789) | 6,015 | 2,322 |
| 6110-Landfill | 26,287,015 | (108,726) | 15,378,594 | 26,944,790 |
| 6110-Landfill | - | - | - | 715,750 |
| 6120-Solid Waste | 20,704,877 | 2,236,998 | 19,838,797 | 24,671,324 |
| 7040-Fleet Services | 10,483,338 | - | 10,114,600 | 13,234,077 |
| 4284-2019-DIF Libraries | 25,000 | - | 11,894 | 13,106 |
| 4020-Hurf Capital Projects | 2,440 | (546) | 1,894 | 3,450 |
| Field Operations Total | \$ 95,895,245 | \$ 3,065,162 | \$ 62,276,922 | \$ 139,303,952 |
| Fire Services | | | | |
| 1000-General Fund | \$ 47,284,869 | \$ 391,250 | \$ 43,069,051 | \$ 53,164,976 |
| 1080-General Government Capital Prj | 884,000 | - | 851,928 | 2,991,719 |
| 2160-Other Grants | 5,689,087 | (660,256) | 5,014,979 | 6,009,467 |
| 2200-Training Facility Revenue | 1,230,806 | 176,244 | 1,053,722 | 2,159,041 |
| 4040-Public Safety Construction | 470,000 | (470,000) | - | - |
| Fire Services Total | \$ 55,558,762 | \$ (562,762) | \$ 49,989,681 | \$ 64,325,202 |
| HR & Risk Mgt | | | | |
| 1000-General Fund | \$ 2,757,582 | \$ - | \$ 2,616,404 | \$ 3,237,831 |
| 7010-Risk Management Self Insurance | 6,611,452 | - | 6,608,993 | 11,580,940 |
| 7020-Workers Comp Self Insurance | 7,175,986 | - | 7,172,605 | 10,543,853 |
| 7030-Benefits Trust | 32,874,015 | - | 32,874,015 | 34,334,887 |
| HR & Risk Mgt Total | \$ 49,419,034 | \$ - | \$ 49,272,016 | \$ 59,697,511 |
| Innovation & Technology | | | | |
| 1080-General Government Capital Prj | \$ 586,000 | \$ - | \$ 300,902 | \$ 1,585,098 |
| 7050-Technology | 11,642,710 | - | 10,809,941 | 15,752,198 |
| 7060-Technology Projects | 5,902,845 | - | - | 7,725,474 |
| Innovation & Technology Total | \$ 18,131,555 | \$ - | \$ 11,110,843 | \$ 25,062,770 |

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2023**

| DEPARTMENT/FUND | ADOPTED BUDGETED EXPENDITURES/ EXPENSES | EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED | ACTUAL EXPENDITURES/ EXPENSES* | BUDGETED EXPENDITURES/ EXPENSES |
|---|--|--|--------------------------------------|---------------------------------------|
| | 2022 | 2022 | 2022 | 2023 |
| Mayor & Council Office | | | | |
| 1000-General Fund | \$ 1,728,769 | \$ - | \$ 1,609,990 | \$ 2,143,383 |
| 1080-General Government Capital Prj | \$ - | \$ 175,348 | \$ 175,348 | \$ - |
| 2160-Other Grants | - | 16,000 | 16,000 | - |
| Mayor & Council Office Total | \$ 1,728,769 | \$ 191,348 | \$ 1,801,338 | \$ 2,143,383 |
| Non-Departmental | | | | |
| 1000-General Fund | \$ 270,962,634 | \$ - | \$ 270,962,634 | \$ 16,962,634 |
| 2100-Utility Bill Donation | 150,000 | - | 150,000 | 150,000 |
| 2160-Other Grants | 70,875,100 | (28,557,840) | 28,557,840 | 55,358,563 |
| 2161-American Rescue Plan Act | - | 8,500,000 | 500,000 | 7,910,727 |
| Non-Departmental Total | \$ 341,987,734 | \$ (20,057,840) | \$ 300,170,474 | \$ 80,381,924 |
| Organizational Performance | | | | |
| 1000-General Fund | \$ 478,678 | \$ - | \$ 465,756 | \$ 659,074 |
| Organizational Performance Total | \$ 478,678 | \$ - | \$ 465,756 | \$ 659,074 |
| Police Services | | | | |
| 1000-General Fund | \$ 94,421,037 | \$ - | \$ 85,683,823 | \$ 104,356,814 |
| 2160-Other Grants | 4,778,868 | - | 5,282,428 | 6,000,065 |
| 2170-Rico Funds | 1,697,505 | - | 1,697,505 | 1,616,013 |
| 2200-Training Facility Revenue | 431,466 | - | 399,031 | 342,634 |
| 4040-Public Safety Construction | 1,637,601 | (1,574,104) | 63,497 | - |
| 4191-2012-DIF Police Facilities | 375,883 | - | 84,614 | 291,269 |
| Police Services Total | \$ 103,342,360 | \$ (1,574,104) | \$ 93,210,898 | \$ 112,606,795 |
| Public Affairs | | | | |
| 1000-General Fund | \$ 2,668,126 | \$ - | \$ 2,342,327 | \$ 2,745,349 |
| Public Affairs Total | \$ 2,668,126 | \$ - | \$ 2,342,327 | \$ 2,745,349 |
| Public Facilities & Events | | | | |
| 1000-General Fund | \$ 15,529,756 | \$ - | \$ 15,287,434 | \$ 17,794,262 |
| 1080-General Government Capital Prj | 3,378,784 | (1,173,124) | 150,424 | 2,055,237 |
| 2160-Other Grants | 175,000 | 337,172 | 171,000 | 176,750 |
| 2180-Park and Rec Designated | 62,583 | - | 62,466 | 63,440 |
| 4050-Parks Construction | 6,564,762 | 248,280 | 2,928,452 | 7,762,238 |
| 4080-Cultural Facility | 300,000 | 2,870,175 | 2,531,128 | 612,342 |
| 4090-Open Space/Trail Construction | 1,170,077 | - | 123,397 | 6,046,680 |
| 4325-2014-DIF Parks & Rec | 1,494,080 | - | 357,007 | 1,137,073 |
| 4365-2012-DIF Parks & Rec | 92,124 | 433,937 | 433,937 | 92,124 |
| Public Facilities & Events Total | \$ 28,767,165 | \$ 2,716,440 | \$ 22,045,244 | \$ 35,740,146 |
| Water Services | | | | |
| 6020+-Water and Sewer | \$ 138,948,103 | \$ 160,631 | \$ 96,668,979 | \$ 143,525,850 |
| 6040-Water and Sewer Bond Debt Svc | 24,861,748 | - | 24,861,748 | 26,109,625 |
| 2160-Other Grants | - | 13,000 | 8,000 | - |
| Water Services Total | \$ 163,809,851 | \$ 173,631 | \$ 121,538,727 | \$ 169,635,475 |

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2023**

| DEPARTMENT/FUND | ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2022 | EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2022 | ACTUAL EXPENDITURES/ EXPENSES* 2022 | BUDGETED EXPENDITURES/ EXPENSES 2023 |
|-------------------------------------|--|--|--|---|
| Transportation | | | | |
| 1000-General Fund | \$ 952,970 | \$ 520,000 | \$ 776,258 | \$ 959,358 |
| 1080-General Government Capital Prj | - | - | - | 4,500,000 |
| 2050-Highway User Revenue Fund | 15,549,658 | - | 13,854,296 | 16,763,718 |
| 2060-Transportation Grants | 5,640,149 | 2,500,000 | 2,674,039 | 7,211,820 |
| 2070-Transportation Sales Tax | 23,806,120 | (0) | 18,361,367 | 26,361,513 |
| 2130-Airport Special Revenue | 1,067,592 | - | 756,126 | 1,009,496 |
| 2190-Airport Capital Grant | 5,568,884 | 124,303 | 1,675,993 | 7,791,188 |
| 4010-Streets Construction | 27,359,463 | (8,697,279) | 11,279,325 | 7,586,194 |
| 4020-Hurf Capital Projects | 5,419,825 | 98,704 | 500,394 | 6,135,134 |
| 4030-Transportation Capital Proj | 8,471,082 | (491,556) | 2,157,280 | 21,070,698 |
| 4060-Government Facilities | 27,769 | - | - | - |
| 4410-2014-DIF Streets Zone 1 East | 1,440,806 | - | 61,051 | 1,379,755 |
| 4420-2014-DIF Streets Zn 2 West 101 | 311,400 | - | 14,963 | 296,438 |
| 4430-2014-DIF Streets Zn 3 West 303 | - | 39,440 | 14,051 | 25,390 |
| 4431-2019-DIF-Streets | 427,100 | 135,000 | (11,124) | 1,697,882 |
| 3040-Transportation Debt Service | 6,709,183 | - | 6,709,183 | 6,704,040 |
| Transportation Total | \$ 102,752,001 | \$ (5,771,388) | \$ 58,823,201 | \$ 109,492,622 |
| Contingency | | | | |
| 1000-General Fund | \$ 3,000,000 | (203,000) | 203,000 | 5,000,000 |
| 2050-Highway User Revenue Fund | 1,000,000 | (250,644) | 250,644 | 1,500,000 |
| 2070-Transportation Sales Tax | 1,000,000 | - | - | 3,000,000 |
| 4040-Public Safety Construction | 994,906 | - | - | 412,148 |
| 4050-Parks Construction | 288,033 | - | - | - |
| 4080-Cultural Facility | 385,778 | - | - | 323,461 |
| 4090-Open Space/Trail Construction | 255,967 | - | - | 219,479 |
| 4165-2014-DIF Fire | 3,141,698 | - | - | 3,153,414 |
| 4173-2019-DIF Fire | 4,779,297 | - | - | 7,446,053 |
| 4191-2012-DIF Police Facilities | 2,526 | - | - | - |
| 4215-2014-DIF Police | 748,869 | - | - | 749,790 |
| 4223-2019-DIF Police | 4,135,776 | - | - | 7,065,261 |
| 4283-2012-DIF Libraries | 51,916 | - | - | 50,996 |
| 4284-2019-DIF Libraries | 842,347 | - | - | 1,195,821 |
| 4325-2014-DIF Parks & Rec | 6,600 | - | - | 402 |
| 4365-2012-DIF Parks & Rec | 343,460 | (343,460) | 343,460 | 345,280 |
| 4383-2019-DIF Parks & Rec | 4,674,400 | - | - | 6,593,088 |
| 4405-2012-DIF Streets | 6,597 | - | - | 51,369 |
| 4410-2014-DIF Streets Zone 1 East | 1,504,349 | - | - | 1,508,726 |
| 4420-2014-DIF Streets Zn 2 West 101 | 211,761 | - | - | 946,277 |
| 4430-2014-DIF Streets Zn 3 West 303 | 50,360 | (39,440) | 39,440 | - |
| 4431-2019-DIF-Streets | 19,793,161 | (135,000) | 135,000 | 23,687,029 |
| 6020+-Water and Sewer | 3,000,000 | - | 1,120,000 | 2,000,000 |
| 6110-Landfill | 500,000 | - | - | 500,000 |
| 6120-Solid Waste | 200,000 | - | - | 200,000 |
| 7010-Risk Management Self Insurance | 1,000,000 | - | - | 1,000,000 |
| 7020-Workers Comp Self Insurance | 1,000,000 | - | - | 1,000,000 |
| 8010-Cemetery | 6,146,694 | - | - | 6,174,266 |
| Contingency Total | \$ 59,064,494 | \$ (971,544) | \$ 2,091,544 | \$ 74,122,859 |
| TOTAL ALL DEPARTMENTS | \$ 1,244,000,000 | \$ 0 | \$ 926,624,311 | \$ 1,070,000,000 |

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City of Glendale
Full-Time Employees and Personnel Compensation
Fiscal Year 2023**

| FUND | Full-Time Equivalent (FTE) | Employee Salaries and Hourly Costs | Retirement Costs | Healthcare Costs | Other Benefit Costs | Total Estimated Personnel Compensation |
|-------------------------------------|---------------------------------------|---|-------------------------|-------------------------|--------------------------------|---|
| | 2023 | 2023 | 2023 | 2023 | 2023 | 2023 |
| GENERAL FUND | | | | | | |
| 1000-General Fund | 1,335.00 | \$ 124,179,538 | \$ 20,268,350 | \$ 21,501,138 | \$ 10,737,194 | \$ 176,686,220 |
| Total General Fund | 1,335.00 | \$ 124,179,538 | \$ 20,268,350 | \$ 21,501,138 | \$ 10,737,194 | \$ 176,686,220 |
| SPECIAL REVENUE FUNDS | | | | | | |
| 2010-Home Grant | | \$ | \$ | \$ | \$ 32,019 | \$ 32,019 |
| 2020-Neighborhood Stabilization | | | | | 25,000 | 25,000 |
| 2030-Neighborhood Stabilization Pgm | | | | | 25,000 | 25,000 |
| 2040-CDBG | 8.00 | 513,382 | 62,646 | 99,863 | 225,170 | 901,062 |
| 2044-CDBG-CV3 | | | | | | |
| 2050-Highway User Revenue Fund | 43.00 | 3,102,439 | 377,863 | 629,255 | 220,162 | 4,329,718 |
| 2070-Transportation Sales Tax | 57.25 | 3,869,055 | 491,072 | 722,388 | 295,073 | 5,377,588 |
| 2110-Arts Commission | 2.00 | 156,318 | 19,130 | 22,607 | 12,870 | 210,925 |
| 2120-Court Security Bonds | 2.50 | 202,758 | 22,633 | 28,750 | 15,660 | 269,800 |
| 2130-Airport Special Revenue | 6.00 | 437,946 | 53,353 | 72,433 | 32,861 | 596,593 |
| 2140-CAP Grant | 7.50 | 575,756 | 53,736 | 110,593 | 33,006 | 773,091 |
| 2150-Emergency Shelter Grant | | | | | 17,183 | 17,183 |
| 2151-Emergency Shelter Grant CV1 | | | | | | |
| 2160-Other Grants | 3.00 | 6,052,147 | 1,130,566 | 43,362 | 431,439 | 7,657,513 |
| 2170-Rico Funds | 1.00 | 55,106 | 6,706 | 10,374 | 4,099 | 76,285 |
| 2180-Park and Rec Designated | | 5,564 | | | 426 | 5,990 |
| 2200-Training Facility Revenue | 9.00 | 790,540 | 136,961 | 146,147 | 52,109 | 1,125,757 |
| Total Special Revenue Funds | 139.25 | \$ 15,761,011 | \$ 2,354,666 | \$ 1,885,773 | \$ 1,422,076 | \$ 21,423,525 |
| ENTERPRISE FUNDS | | | | | | |
| 6020+-Water and Sewer | 243.50 | \$ 17,683,534 | \$ 2,157,709 | \$ 3,698,964 | \$ 1,382,100 | \$ 24,922,307 |
| 6110-Landfill | 45.50 | 3,210,062 | 391,190 | 610,345 | 246,667 | 4,458,263 |
| 6120-Solid Waste | 78.50 | 5,094,096 | 608,636 | 1,203,727 | 373,979 | 7,280,438 |
| 6130-Housing Public Activities | 20.00 | 1,424,292 | 173,380 | 341,319 | 105,027 | 2,044,017 |
| Total Enterprise Funds | 387.50 | \$ 27,411,983 | \$ 3,330,915 | \$ 5,854,354 | \$ 2,107,773 | \$ 38,705,025 |
| INTERNAL SERVICE FUND | | | | | | |
| 7010-Risk Management Self Insurar | 2.00 | \$ 219,196 | \$ 26,786 | \$ 26,421 | \$ 17,235 | \$ 289,638 |
| 7020-Workers Comp Self Insurance | 3.00 | 230,911 | 28,163 | 48,440 | 17,656 | 325,170 |
| 7040-Fleet Services | 34.00 | 2,273,690 | 277,002 | 466,189 | 181,989 | 3,198,869 |
| 7050-Technology | 40.00 | 4,267,145 | 520,710 | 639,190 | 331,547 | 5,758,592 |
| Total Internal Service Fund | 79.00 | \$ 6,990,943 | \$ 852,660 | \$ 1,180,240 | \$ 548,427 | \$ 9,572,270 |
| TOTAL ALL FUNDS | 1,940.75 | \$ 174,343,475 | \$ 26,806,591 | \$ 30,421,505 | \$ 14,815,470 | \$ 246,387,040 |

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Schedule G

Appendix

Fiscal Year 2022–2023 Annual Budget Book



RESOLUTION NO. R22-55

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, ADOPTING THE FINAL BUDGET OF THE AMOUNTS REQUIRED FOR THE PUBLIC EXPENSE FOR THE CITY OF GLENDALE FOR THE FISCAL YEAR 2022-2023, SETTING FORTH THE REVENUE AND THE AMOUNT TO BE RAISED BY DIRECT PROPERTY TAXATION AND ADOPTING THE CITY COUNCIL'S FINANCIAL POLICIES.

WHEREAS, pursuant to the provisions of the laws of the United States, the State of Arizona and the charter and ordinances of the City of Glendale, the Glendale City Council must adopt a final budget for the fiscal year beginning July 1, 2022, and ending June 30, 2023; and

WHEREAS, the tentative budget has been advertised in the City's newspaper of record; and

WHEREAS, the tentative budget was approved by the Glendale City Council on May 10, 2022, by Resolution No. R22-47; and

WHEREAS, it appears that the sums to be raised by taxation, as specified in the tentative budget, do not in the aggregate exceed that amount for primary property taxes as computed in A.R.S. § 42-17051(A).

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE as follows:

SECTION 1. That the schedules contained in Exhibit A to this resolution are adopted for the purpose as set forth in the final budget for the City of Glendale for the fiscal year 2022-2023.

SECTION 2. That the Council will set the property tax levy on June 28, 2022.

SECTION 3. That upon the recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. That money from any fund may be used for any and all of these appropriations, except monies specifically restricted by federal and state law, or the Glendale City Charter and ordinances.

SECTION 5. That all sums contained in the final budget estimated expenditures are considered as specific appropriation and authority for the expenditures, as provided in the final budget, the laws of the United States Government, the State of Arizona, and the charter and ordinances of the City of Glendale.


(Signatures on the following page)

PASSED, ADOPTED AND APPROVED by the Mayor and Council of the City of Glendale, Maricopa County, Arizona, this 14th day of June, 2022



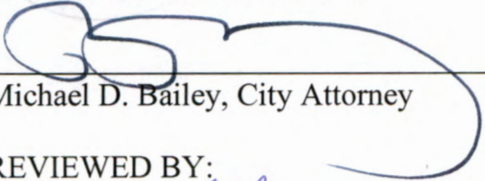
Mayor Jerry R. Weiers

ATTEST:



Julie K. Bower, City Clerk (SEAL)

APPROVED AS TO FORM:



Michael D. Bailey, City Attorney

REVIEWED BY:



Kevin R. Phelps, City Manager

| |
|---------------------------|
| Year Founded: |
| • 1892 |
| Date Incorporated |
| • June 18, 1910 |
| Form of Government |
| • Council/City Manager |
| County |
| • Maricopa |
| Elevation: |
| • 1,152 Ft. |

Top Glendale Employers

| | |
|-----------------------------------|-------|
| Luke Air Force Base | 6,900 |
| Banner Thunderbird Medical Center | 3,000 |
| Abrazo Arrowhead Campus | 1,081 |
| CSAA/AAA | 1,070 |
| Midwestern University | 910 |
| Red Bull/Raush | 530 |
| Progressive Leasing | 500 |
| Humana Healthcare | 470 |
| Honeywell Aerospace | 470 |
| Topgolf | 470 |
| Conair Corporation | 450 |
| Lockheed Martin | 350 |
| Bechtel Corporation | 340 |

Annexed Area in Sq. Miles

| <u>Year</u> | <u>Total</u> |
|-------------|--------------|
| 1910 | 1 |
| 1910-1969 | 15 |
| 1970-1979 | 39 |
| 1980-1989 | 50 |
| 1990-1999 | 55 |
| 2000-2010 | 59 |
| 2011-2020 | 65 |
| 2021-2022 | 66.58 |

Population

| | |
|------------------|---------|
| 1970 | 36,228 |
| 1980 | 97,172 |
| 1990 (Census) | 148,134 |
| *2000 (Census) | 218,812 |
| *2010 (Census) | 226,721 |
| *2022 (Estimate) | 254,631 |

* All population numbers 1995 and after include the population of Luke AFB.

Elections

Number of votes cast:

| | |
|---------------------------------------|--------|
| Aug. 2022 Primary Elec. (3 Dist.) | 18,851 |
| Nov. 2020 General Elec. (5 Questions) | 96,609 |
| Aug. 2020 Primary Elec. (3 Dist./Myr) | 39,369 |
| Nov. 2019 Special Elec. (6 Dist.) | 52,957 |
| Aug. 2018 Primary Elec. (3 Dist.) | 14,530 |

Percentage of registered voters voting in:

| | |
|---|--------|
| Aug 2022 Primary Elec. (3 Districts) | 31.46% |
| Nov 2020 General Elec. (5 Questions) | 75.36% |
| Aug.2020 Primary Elec. (3 Dist./Mayor) | 32% |
| November 2019 Special Elec. (6 Districts) | 27% |
| August 2018 Primary Elec. (3 Districts) | 27% |

City Authorized Staffing (FY 2023)

| | |
|----------------------------------|----------|
| Full-Time & Part-Time, Permanent | 1,940.75 |
|----------------------------------|----------|

Building Permits

| <u>Fiscal Year</u> | <u>Number</u> |
|--------------------|---------------|
| 2008 | 5,289 |
| 2009 | 5,194 |
| 2010 | 5,619 |
| 2011 | 5,304 |
| 2012 | 6,383 |
| 2013 | 4,799 |
| 2014 | 5,449 |
| 2015 | 5,488 |
| 2016 | 6,234 |
| 2017 | 5,804 |
| 2018 | 6,217 |
| 2019 | 7,171 |
| 2020 | 8,884 |
| 2021 | 9,764 |

Fire Protection (CY 2021)

| | |
|---|---------------|
| Number of Stations | 9 |
| Number of Incidents (includes Automatic Aid): | |
| EMS | 39,444 |
| Fire | 4,088 |
| Miscellaneous | 1,597 |
| Special Operations | 1,071 |
| Total Calls | 46,200 |
| Fire FTE's (FY 2021) | 288 |

Police Protection (CY 2021)

| | |
|-----------------------------|---------|
| Number of Stations | 3 |
| Calls Processed* | 361,521 |
| Text to 911 | 438 |
| Vehicular Patrol Units** | 141 |
| Number of Reserves (FY2021) | 9 |
| Police FTE's (FY2021) | 570 |

*Includes incoming, outgoing and 911 calls

**Marked by lights/sirens & uniformed officers

Court Offenses Processed (FY 2021)

| | |
|---------------------------|---------------|
| DUI | 323 |
| Other Criminal Traffic | 628 |
| Failure to Appear | 498 |
| Civil Traffic | 9,786 |
| Parking | 633 |
| Non-Traffic Misdemeanor | 4,352 |
| Protective Orders | 1,753 |
| Total Case Filings | 17,973 |

Parks and Recreation (FY 2021)

Number of:

| | |
|-----------------------------|---------|
| Conservation Park | 1 |
| Regional Parks | 7 |
| Neighborhood Parks | 55 |
| Community Parks | 9 |
| Sports Complexes | 4 |
| Total Park Acreage | 2,188.5 |
| Disc. Golf | 3 |
| Amphitheater | 1 |
| Sensory Garden | 1 |
| Bird Blind | 1 |
| Playgrounds | 97 |
| Ramadas | 143 |
| Tennis Courts | 36 |
| Racquetball Courts | 46 |
| Basketball Courts | 57 |
| Volleyball Courts | 41 |
| Soccer/Football Fields | 54 |
| Softball Fields | 54 |
| Swimming Pools | 2 |
| Splash Pads | 2 |
| Dog Parks | 3 |
| Skate Parks | 2 |
| Reservable Ramadas | 48 |
| Area Lights | 1,493 |
| Park Benches | 489 |
| Drinking Fountains | 139 |
| Barbeques | 213 |
| Picnic Tables | 640 |
| Miles of Trails | 46 |
| Miles of Multi-use Walkways | 18 |

Landfill & MRF (FY 2021)

| | |
|---------------------------------|----------------|
| Number of Customer Transactions | 149,659 |
| Tonnage Processed | |
| Residential | 237,941 |
| Commercial | 162,770 |
| Recycle | 5,098 |
| Tonnage Processed Total | 405,809 |

Solid Waste (FY 2021)

| | |
|---------------------------------|--------|
| Number of Residential Customers | 55,305 |
| Number of Commercial Customers | 1,000 |

Transportation Services (FY 2022)

Number of:

| | |
|--|---------------|
| Streetlights | 20,700 |
| Pedestrian Lights | 840 |
| Signalized Intersections | 204 |
| High-Intensity Activated Crosswalks | 5 |
| Rectangular Rapid Flashing Beacons | 2 |
| Digital Message signs | 16 |
| Total Bus Stops | 595 |
| Bus Stops w/ Shelters | 189 |
| Bus Stops w/ Benches Only | 52 |
| Total Glendale Transit Ridership | 1,296,847 |
| Dial-a-Ride Total/ADA | 38,270/11,042 |
| Glendale Urban Shuttle (GUS) | 72,904 |
| Taxi Program | 3,038 |
| Fixed Route | 1,296,847 |
| Regional ADA Service | 24,313 |
| Avg. Monthly Aircraft Based at Airport | 483 |

Miles of Streets Maintained:

| | |
|-------------|-----|
| Arterial | 131 |
| Residential | 486 |
| Collector | 155 |
| Alleys | 19 |

Water Services (FY 2021)

| | |
|------------------------------|------------------|
| Number of Customers | 63,375 |
| Miles of Distribution lines | 994 |
| Storage Capacity | 67 MG |
| Treatment Plant Capacities | |
| Cholla WTP | 30.0 MGD |
| Pyramid Peak WTP | 37.0 MGD |
| Oasis WTP | 22.5 MGD |
| Groundwater Wells | 14.6 MGD |
| Total Capacity | 104.1 MGD |
| Annual Consumption | 14.80 BG |
| Average Daily Water Treated | 40.55 MGD |
| Avg consumption per customer | 233 KG |

Wastewater Services (FY 2021)

| | |
|-----------------------------|-----------------|
| Number of Customers | 58,764 |
| Miles of Collection Lines | 707 |
| Treatment Plant Capacities | |
| West Area WRF | 11.5 MGD |
| Arrowhead WRF | 4.5 MGD |
| 91 st Ave WWTP | 13.2 MGD |
| Total Capacity | 29.2 MGD |
| Annual Wastewater Treated | 6.70 BG |
| Average Daily Water Treated | 18.4 MGD |

K = thousand
M = million
B = billion
G = gallon
MGD = million gallons per day

Sources:
Various City of Glendale Department Records
U.S. Census

GLOSSARY OF TERMS

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This glossary provides assistance to those unfamiliar with budgeting terms and specific terms related to the Glendale financial planning process.

A

ACCRUAL BASIS OF ACCOUNTING:

The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

APPROPRIATION: An authorization made by the City Council which permits the city to incur obligations and expend resources.

ASSESSED VALUATION: A valuation placed upon real estate or other property by the county assessor and the state as a basis for levying taxes.

B

BALANCED BUDGET: Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense. The city charter also requires an annual balanced budget. The charter specifically states that “the total amounts in the budget proposed for expenditure shall not exceed the total amounts proposed for expenditure in the published estimates.

BASE BUDGET: Ongoing expenses for personnel, contractual services, supplies and replacement of

equipment to maintain service levels for each program as authorized by the City Council.

BUDGET ADOPTION: A formal action taken by the City Council which sets the expenditure spending limits for the fiscal year.

BOND: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

General Obligation (GO) Bond: This type of bond is secured by the full faith, credit, and taxing power of the municipality.

Revenue Bond: This type of bond is secured by the revenues generated from providing a specific service such as water/sewer or landfill operations.

C

CAPITAL BUDGET: The appropriation of bond funds or operating revenues used to fund improvements to city facilities including buildings, streets, water/sewer lines and parks.

CAPITAL IMPROVEMENT PROJECT: Non-routine capital expenditures that generally cost more than

\$50,000 resulting in the construction, renovation or acquisition of land, infrastructure, buildings and/or the purchase of equipment, with an expected useful life of at least five years. Capital improvement projects are designed to prevent the deterioration of the city's existing infrastructure and respond to the future growth needs of the city.

CARRYOVER: Projected year-end savings that can be carried forward to cover any one-time expenses such as supplies, equipment, or special contracts when approved by Council.

D

DEBT RATIO: Total debt divided by total assets. Used by finance and budget staff to assess fiscal health, internal controls, etc.

DEBT SERVICE: Principal and interest payments on outstanding bonds.

DEPRECIATION: The decline in the value of an asset due to general wear and tear or obsolescence.

DEVELOPMENT IMPACT FEE: Fees requiring new development to cover the increased cost to the city of providing new infrastructure when they construct new residential and commercial developments.

E

ENCUMBRANCE: The formal accounting recognition of

commitments to expend resources in the future.

ENTERPRISE FUND: Funds that are accounted for in a manner similar to a private business. Enterprise funds are intended to be self-sufficient with all costs supported primarily by user fees. The city maintains three enterprise funds: water/sewer, landfill and sanitation.

EXPENDITURE: Represents a decrease in fund resources.

EXPENDITURE LIMITATION: An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The Economic Estimates Commission uses actual payments of local revenues for FY 1980 as the base limit and adjusts annually for population growth and inflation. All municipalities have the option of Home Rule that requires voters to approve a four-year expenditure limit based on revenues received. Glendale citizens have approved the Home Rule Option since the inception of the expenditure limitation.

F

FISCAL YEAR (FY): The period designated by the city for the beginning and ending of financial transactions. The fiscal year for the City of Glendale begins July 1 and ends June 30.

FULL-TIME EQUIVALENT (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For

example, a part-time employee working 20 hours per week would be equivalent to a 0.5 FTE (20 hours times 52 weeks divided by 2,080 hours).

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

FUND BALANCE: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

G

GENERAL FUND: Primary operating fund of the city. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, street and right of way maintenance, parks and recreation, planning and economic development, general administration of the city, and any other activity for which a special fund has not been created.

GOAL: A general and timeless statement created with a purpose based on the needs of the community.

I

INFRASTRUCTURE: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

L

LOCAL IMPROVEMENT DISTRICT (LID): LID's are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a special assessment.

O

OBJECTIVE: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

OPERATING AND MAINTENANCE (O & M) COSTS: The day-to-day costs of a municipality including personnel, gas, electric and utility bills, telephone expenses, reproduction costs, postage and vehicle maintenance.

OPERATING BUDGET: The day-to-day costs of delivering city services.

P

PAY-AS-YOU-GO (PAYGO) CAPITAL PROJECTS: Capital projects funded by General Fund operating revenues.

PERFORMANCE MEASURES: Measurement of service performance indicators that reflect the amount of money spent on services and the resulting outcomes at a specific level of services provided.

PERMANENT BASE ADJUSTMENT:

An adjustment to the expenditure limitation base established by the Economics Estimate Commission (see expenditure limitation) which requires voter approval. The Glendale voters approved a permanent base adjust in the spring of 2000 which became effective with the FY 2003 budget year.

PRODUCTIVITY: A measurement of the increase/decrease of city services output compared to the per unit input cost invested.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility.

PROPERTY TAX: The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary tax rate.

Primary Tax: Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.

Secondary Rate: Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

R

RESOURCES: Total amounts available for appropriation including

fund balances, estimated revenues and fund transfers.

REVENUE: Financial resources received from taxes, user charges and other levels of government.

Actual vs. Budget: Difference between the amount projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred through the end of the fiscal year.

S

SALARY SAVINGS TRANSFER: A transfer of savings from salary & benefit accounts to non-salary, operational accounts like office supplies, equipment maintenance, etc. Normal employee turnover, retirements and terminations can create salary savings situations. This action requires Council approval.

SECONDARY PROPERTY TAX: A tax levy restricted to the payment of principal and interest on general obligation bonds.

SERVICE LEASE: A lessor maintains and services an asset under a service lease.

SPECIAL REVENUE FUND: A separate fund that accounts for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

STATE-SHARED REVENUE: Includes the city's portion of state sales tax

revenues, state income tax receipts and Motor Vehicle In-Lieu taxes.

SUPPLEMENTAL BUDGET

ALLOWANCE: This allowance provides additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining council goals or meeting increased service needs and must be approved by Council.

T

TAX LEVY: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

TAX RATE: The amount of tax levied for each \$100 of assessed valuation.

TRANSFER: Movement of resources between two funds. Example: An inter-fund transfer could include the transfer of operating resources from the General Fund to the Civic Center or Housing Fund.

U

USER CHARGES: The payment of a fee in direct receipt of a public service by the party who benefits from the service.

W

WORKLOAD INDICATORS:

Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by

some departments or divisions to help assess its level of service being provided.

| A | |
|----------|--|
| ACFR | Annual Consolidated Financial Report |
| ADA | Americans with Disabilities Act |
| ADOT | Arizona Department of Transportation |
| AFB | Air Force Base |
| ARPA | American Rescue Plan Act |
| ARRA | American Recovery and Reinvestment Act |
| AMFP | Arizona Municipal Financing Program |
| A/V | Audio/Visual |
| AWRF | Arrowhead Water Reclamation Facility |
| AZ CARES | Arizona Coronavirus Aid, Relief, and Economic Security |
| AZSTA | Arizona Sports and Tourism Authority |
| B | |
| BofA | Bank of America |
| C | |
| CAP | Community Action Program |
| CD | Community Development |
| CDBG | Community Development Block Grant |
| CIP | Capital Improvement Plan |
| COPs | Certificates of Participation |
| CPI | Consumer Price Index |
| CPI-U | Consumer Price Index for Urban Users |
| CVB | Convention & Visitors Bureau |
| CY | Calendar Year |
| D | |
| DIF | Development Impact Fees |
| DMP | Debt Management Plan |
| E | |
| EMS | Emergency Medical Services |
| EOC | Emergency Operations Center |
| ERP | Enterprise Resource Program |
| F | |
| FAA | Federal Aviation Administration |
| FAQ | Frequently Asked Questions |
| FT | Full Time |
| FTA | Federal Transit Administration |
| FTE | Full Time Equivalent |
| FY | Fiscal Year |
| G | |
| GAAP | Generally Accepted Accounting Principles |
| GASB | Governmental Accounting Standards Board |
| GF | General Fund |
| GFOA | Government Finance Officers Association |
| GIS | Geographic Information System |
| G.O. | General Obligation |
| GO | Glendale Onboard |
| GUS | Glendale Urban Shuttle |

| H | |
|----------|--|
| HALO | Helicopter Air-medical and Logistical Operations |
| HR | Human Resources |
| HUD | Department of Housing and Urban Development |
| HURF | Highway User Revenue Fund |
| I | |
| IGA | Intergovernmental Agreement |
| IT | Innovation & Technology |
| J | |
| JAG | Juvenile Alternatives of Glendale |
| JARC | Job Access and Reverse Commute |
| L | |
| LID | Local Improvement Districts |
| LTAf | Local Transportation Assistance Fund |
| M | |
| MGD | Million Gallons per Day |
| MPC | Municipal Property Corporation |
| MRF | Material Recovery Facility |
| N | |
| NHL | National Hockey League |
| O | |
| O and M | Operational and Maintenance |
| P | |
| PAYGO | Pay-As-You-Go Capital |
| PC | Personal Computer |
| PFC | Public Facilities Corporation |
| R | |
| RICO | Racketeer Influenced and Corrupt Organizations |
| ROW | Right-of-Way |
| S | |
| SROG | Sub-Regional Operating Group |
| SRP | Salt River Project |
| V | |
| VOCA | Victims of Crime Act |
| W | |
| WAWRF | Western Area Water Reclamation Facility |
| WIFA | Water Infrastructure Finance Authority |
| WTP | Water Treatment Plant |

FREQUENTLY ASKED QUESTIONS

The City of Glendale Annual Budget document is designed to offer citizens and staff an understandable and meaningful financial plan. This user guide to frequently asked questions (FAQ) provides assistance to those unfamiliar with Glendale's budgeting and financial planning processes.

What is a “Fiscal Year (FY)” and when does it begin and end? The City of Glendale and State of Arizona follow a Fiscal Year (FY) that starts July 1 and ends June 30. A Fiscal Year is the period designated by the City for the beginning and ending of financial transactions or a budget cycle.

What does it mean to, “adopt the budget?” Budget adoption is a formal action taken by the City Council that sets the City's priorities and spending limits for the upcoming fiscal year. The FY budget will be formally adopted by the City Council at a public meeting in June, though city staff has been preparing the budget for months in advance.

How do I get involved or learn about the budget before it's adopted? At any time of the year citizens can view Glendale's budget on the City's website, in city libraries or at City Hall. Residents can discuss it with neighbors, city staff or Council Members. In addition, the City Council has several special Budget Workshops beginning in February and concluding in April that citizens can attend, watch on KGLN cable channel 11 or borrow on videotape from Glendale's libraries.

Link to Agendas, Minutes and Videos of Council Workshops / Council Meetings:
<https://www.glendaleaz.com/cms/One.aspx?portalId=15209085&pageId=15331862>

What is meant by “budget appropriation?” Budget appropriation refers to authorizations made by the City Council that permit the city to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Glendale. The City cannot spend money unless it is appropriated, and this ensures the public's money is spent according to the public's needs as expressed by the democratically elected City Council.

What are municipal bonds? A municipality, such as the City of Glendale, will sell (issue) bonds primarily to finance capital projects. This is similar to a family taking out a mortgage in order to finance a house. Just like a family, the City has basic necessities (infrastructure) like roads and office buildings, but usually does not have cash available for such major purchases. Municipal bonds are like loans that help make large, important purchases affordable. Bonds also effectively spread out the costs of major projects across their useful life, so all those citizens who utilize them can help pay for them.

What is the difference between the capital budget and the operating budget? The capital budget, or Capital Improvement Plan, is an appropriation of bonds or operating revenue for improvements to City facilities that may include buildings, parks, streets and

water/sewer lines. The operating budget covers the costs of the City's day-to-day operations, such as employee salaries, supplies and contracts.

What is carryover? Carryover refers to year-end savings that can be carried forward into the next fiscal year to cover any equipment or special contracts that were budgeted for but not purchased (or paid for) in the previous fiscal year (typically Capital projects). For example, if a piece of equipment was ordered in June (the last month in a fiscal year) but not received until July (the start of the next fiscal year), then the "savings" from the previous budget year could be used to purchase the equipment in the next budget year using carryover appropriation.

What is a debt ratio? The debt ratio is total debt divided by total assets. This is one measurement of fiscal health. If the city, or a family, owes substantially more money than the value of the things it owns or its ability to generate revenue, a dangerous financial situation exists. The lower the debt ratio, the better interest rates the city can receive when it wants to sell more bonds to finance additional capital improvements for Glendale.

What is debt service? A family's debt service is the payments they make on loans, such as a mortgage and credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip on mortgage or credit card payments, the City must always keep up on its debt service, so this will always be a part of the City's budget.

What is an encumbrance? An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that funding is encumbered until delivery. Once the equipment is received, the invoice is paid and the encumbrance becomes an expense.

What is an expenditure? Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

What is an expenditure limitation or permanent base adjustment? Any city or town can permanently adjust its state-imposed expenditure limitation base if a majority of the electors voting on the issue at a regular city election vote in favor of the adjustment. In the spring of 2000, Glendale voters approved a permanent base adjustment.

What is a full-time equivalent (FTE) position? An FTE (1.0 FTE) refers to one or more employees working 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE. Two part-time employees each working 20 hours per week would be considered 1.0 FTE.

What is the definition of a budget fund? Glendale currently has over 100 budget funds to help keep track of and focus resources. These include the General Fund, Transportation Fund, Sanitation Fund and Water/Sewer Fund, to name just a few. A family might use several funds, too, in order to help manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children's college fund, a retirement fund, vacation fund and household expenses fund (such as an IRA, savings and checking account). A budget fund, then, is a fiscal and

accounting entity with a self-balancing set of accounts recording cash and other financial resources. Glendale uses separate funds in order to correctly and legally track revenues and expenditures associated with that particular fund to aid with various financial reporting requirements.

What is a fund balance? Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the city budgets (plans to spend) \$15.0 million on roads next year, but only spends \$14.0 million, the leftover \$1.0 million would essentially become fund balance.

What does the word "group" in Glendale's budget mean? Every department belongs to an administrative group led by a Department Director, City Manager or Assistant City Manager. These groups include Appointed & Elected Officials, City Auditor, City Manager, Community Services, Development Services, Economic Development, Budget & Finance, Human Resources & Risk Management, Public Affairs, Police Services, Fire Services, Public Facilities, Recreation & Special Events, Public Works, and Water Services.

What are infrastructure and capital improvements? Infrastructure and capital improvements refer to facilities that need to be in place in order to support the basic needs of residents and businesses in the community. Examples include roads, water lines, sewers, public buildings, parks and airports.

What are strategic priorities and benchmarks? Why does Glendale use them? Strategic Priorities, developed by the City Council, are statements of community values that direct the City's operations and help demonstrate progress towards a shared vision. City staff uses these priorities to assist in program development, creating annual budget requests and building department business plans.

Benchmarks are established for each activity listed in business plans and represent a desired level of performance that demonstrates the efficient use of city resources to do the most good. City staff measures actual performance throughout the year, makes comparisons to established benchmarks, determines the causes for deviation and evaluates alternative courses of action.

What exactly is a "program" in the City budget? A program is a group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility. For example, one program in the Field Operations Department is Street Cleaning. Based on staff's assessment of costs and needs, the desires of citizens and the priorities of the City Council, the Field Operations Department is budgeted a set amount of money to accomplish street cleaning.

What is "assessed valuation" and how does it relate to my taxes and the city's budget? Each year the Maricopa County Assessor's Office determines the value of all property within the county, including city buildings and individual homes. These assessment values are then used as a basis for levying property taxes. The City of Glendale charges the City Council approved primary and secondary rate in property tax per \$100 of assessed valuation.

How much does the City receive from my property tax bill and how is it used? The City of Glendale is one of several entities that receive a portion of the property taxes residents pay, with school districts typically receiving the majority. Each year the Glendale City Council levies the property tax one week after final budget adoption.

Primary Tax: Arizona law limits the primary property tax levy amount and municipalities may use revenue from this tax for any lawful purpose. Glendale's Primary Property tax revenue represents <4% of the city's General Fund revenue and is used for General Fund operations.

Secondary Tax: Arizona does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt. Secondary Property Tax is used to pay off General Obligation bonds.

Where does the City's revenue come from? Glendale's revenue comes from a variety of sources, including sales tax, property tax, user charges and other levels of government.

What is state-shared revenue? The state of Arizona shares a portion of its tax revenues (from sales, income and motor vehicle in-lieu taxes) with Arizona cities and towns. This funding is divided among the cities and towns using population formulas supplied by state law. These state-shared revenues comprise a large portion of most city and town budgets.

State-shared revenue enables local governments to continue providing basic services, such as police and fire protection, without burdening the residents with additional local taxes. Since cities and towns are not equally wealthy, state shared revenue is of great assistance, especially to cities with lesser wealth or greater service needs. Because state-shared revenue distribution is a specified percentage of state revenue collections, as state revenue declines, city revenue declines. Consequently, in difficult economic times, cities 'feel the pinch' just as the State does.

What is a budget transfer? A budget transfer moves budget appropriation between City offices, departments, or agencies.

What are user charges? User charges are fees paid in direct receipt of a public service by the party who benefits from the service. Fees paid for recreation classes or leagues that citizens elect to sign up for and participate are examples of user charges.

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